

Altra Holdings, Inc.
Form 10-Q
November 06, 2008

Table of Contents

**UNITED STATES SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549**

FORM 10-Q

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES
EXCHANGE ACT OF 1934**

For the quarterly period ended September 27, 2008

or

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES
EXCHANGE ACT OF 1934**

For the transition period from

to

**Commission file number 001-33209
ALTRA HOLDINGS, INC.**

(Exact name of registrant as specified in its charter)

Delaware

(State or other jurisdiction of incorporation or
organization)

61-1478870

(I.R.S. Employer Identification No.)

14 Hayward Street, Quincy, Massachusetts

(Address of principal executive offices)

02171

(Zip code)

(617) 328-3300

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No
Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer Accelerated filer Non-accelerated filer Smaller reporting company

(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

As of November 3, 2008, 26,395,209 shares of Common Stock, \$.001 par value per share, were outstanding.

TABLE OF CONTENTS

| | Page # |
|--|--------|
| PART I FINANCIAL INFORMATION | 2 |
| <u>Item 1. Unaudited Condensed Consolidated Financial Statements</u> | 2 |
| <u>Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations</u> | 18 |
| <u>Item 3. Quantitative and Qualitative Disclosures about Market Risk</u> | 29 |
| <u>Item 4. Controls and Procedures</u> | 29 |
| | |
| PART II OTHER INFORMATION | |
| <u>Item 1. Legal Proceedings</u> | 30 |
| <u>Item 1A. Risk Factors</u> | 30 |
| <u>Item 2. Unregistered Sales of Equity Securities and Use of Proceeds</u> | 30 |
| <u>Item 3. Defaults Upon Senior Securities</u> | 30 |
| <u>Item 4. Submission of Matters to a Vote of Security Holders</u> | 30 |
| <u>Item 5. Other Information</u> | 30 |
| <u>Item 6. Exhibits</u> | 30 |
| | |
| SIGNATURES | 32 |
| <u>Ex-31.1 Certification of CEO</u> | |
| <u>Ex-31.2 Certification of CFO</u> | |
| <u>Ex-32.1 Certification of CEO</u> | |
| <u>Ex-32.2 Certification of CFO</u> | |

Table of Contents

ALTRA HOLDINGS, INC.
Condensed Consolidated Balance Sheets
Amounts in thousands, except share amounts
(unaudited)

| | September 27, 2008 | December 31, 2007 |
|---|-----------------------------------|------------------------------|
| ASSETS | | |
| Current assets: | | |
| Cash and cash equivalents | \$ 49,822 | \$ 45,807 |
| Trade receivable, less allowance for doubtful accounts of \$1,373 and \$1,548 at September 27, 2008 and December 31, 2007, respectively | 86,631 | 73,248 |
| Inventories | 106,374 | 101,835 |
| Deferred income taxes | 8,447 | 8,286 |
| Receivable from sale of Electronics Division (See Note 5) | | 17,100 |
| Assets held for sale (See Note 8) | 4,676 | 4,728 |
| Prepaid expenses and other current assets | 5,871 | 5,578 |
| Total current assets | 261,821 | 256,582 |
| Property, plant and equipment, net | 111,677 | 113,043 |
| Intangible assets, net | 83,642 | 88,943 |
| Goodwill | 112,932 | 114,979 |
| Deferred income taxes | 151 | 231 |
| Other non-current assets | 4,643 | 6,747 |
| Total assets | \$ 574,866 | \$ 580,525 |
| LIABILITIES AND SHAREHOLDERS EQUITY | | |
| Current liabilities: | | |
| Accounts payable | \$ 42,893 | \$ 41,668 |
| Accrued payroll | 19,035 | 16,988 |
| Accruals and other current liabilities | 26,079 | 22,001 |
| Taxes payable | 512 | |
| Deferred income taxes | 8,060 | 8,060 |
| Current portion of long-term debt | 3,343 | 2,667 |
| Total current liabilities | 99,922 | 91,384 |
| Long-term debt less current portion and net of unaccreted discount and premium | 259,423 | 291,399 |
| Deferred income taxes | 24,443 | 24,490 |
| Pension liabilities | 9,219 | 13,431 |
| Other post retirement benefits | 2,343 | 3,170 |
| Long-term taxes payable | 4,726 | 5,911 |

Edgar Filing: Altra Holdings, Inc. - Form 10-Q

| | | |
|--|------------|------------|
| Other long-term liabilities | 4,155 | 4,308 |
| Commitments and contingencies (See Note 17) | | |
| Shareholders' equity: | | |
| Common stock (\$0.001 par value, 90,000,000 shares authorized, 25,514,877 and 25,128,873 issued and outstanding at September 27, 2008 and December 31, 2007, respectively) | 26 | 25 |
| Additional paid-in capital | 129,169 | 127,653 |
| Retained earnings | 44,068 | 16,831 |
| Accumulated other comprehensive income | (2,628) | 1,923 |
| Total shareholders' equity | 170,635 | 146,432 |
| Total liabilities and shareholders' equity | \$ 574,866 | \$ 580,525 |

The accompanying notes are an integral part of these unaudited consolidated financial statements.

Table of Contents

ALTRA HOLDINGS, INC.
Condensed Consolidated Statements of Income
Amounts in thousands, except per share data
(Unaudited)

| | Quarter Ended | | Year to Date Ended | |
|---|--------------------------|--------------------------|--------------------------|--------------------------|
| | September 27, 2008 | September 29, 2007 | September 27, 2008 | September 29, 2007 |
| Net sales | \$ 159,448 | \$ 147,278 | \$ 490,523 | \$ 433,512 |
| Cost of sales | 113,627 | 105,597 | 346,517 | 310,666 |
| Gross profit | 45,821 | 41,681 | 144,006 | 122,846 |
| Operating expenses: | | | | |
| Selling, general and administrative expenses | 25,655 | 22,981 | 76,816 | 67,386 |
| Research and development expenses | 1,663 | 1,606 | 5,160 | 4,465 |
| OPEB curtailment gain | (107) | | (276) | |
| Restructuring costs | 81 | 189 | 1,149 | 1,180 |
| | 27,292 | 24,776 | 82,849 | 73,031 |
| Income from operations | 18,529 | 16,905 | 61,157 | 49,815 |
| Other non-operating income and expense: | | | | |
| Interest expense, net | 7,302 | 11,406 | 22,456 | 31,280 |
| Other non-operating (income) expense, net | (1,408) | 438 | (2,887) | 522 |
| | 5,894 | 11,844 | 19,569 | 31,802 |
| Income from continuing operations before income taxes | 12,635 | 5,061 | 41,588 | 18,013 |
| Provision for income taxes | 4,000 | 1,637 | 14,127 | 6,485 |
| Net income from continuing operations | 8,635 | 3,424 | 27,461 | 11,528 |
| Net income (loss) from discontinued operations, net of income taxes of \$43 and \$583 for the year to date periods ended September 27, 2008 and September 29, 2007, respectively | 172 | 886 | (224) | 1,352 |
| Net income | \$ 8,807 | \$ 4,310 | \$ 27,237 | \$ 12,880 |
| Consolidated Statement of Comprehensive Income | | | | |
| Pension liability adjustment | \$ 1,500 | \$ | \$ 1,500 | \$ |
| Foreign currency translation adjustment | (6,051) | 2,643 | (8,353) | 3,903 |

Edgar Filing: Altra Holdings, Inc. - Form 10-Q

| | | | | |
|--|----------|----------|-----------|-----------|
| Comprehensive income | \$ 4,256 | \$ 6,953 | \$ 20,384 | \$ 16,783 |
| Weighted average shares, basic | 25,488 | 25,075 | 25,479 | 23,069 |
| Weighted average shares, diluted | 26,157 | 26,119 | 26,159 | 24,094 |
| Basic earnings per share: | | | | |
| Net income from continuing operations | \$ 0.34 | \$ 0.14 | \$ 1.08 | \$ 0.50 |
| Net income (loss) from discontinued operations | 0.01 | 0.03 | (0.01) | 0.06 |
| Net income | \$ 0.35 | \$ 0.17 | \$ 1.07 | \$ 0.56 |
| Diluted earnings per share: | | | | |
| Net income from continuing operations | \$ 0.33 | \$ 0.13 | \$ 1.05 | \$ 0.48 |
| Net income (loss) from discontinued operations | 0.01 | 0.04 | (0.01) | 0.05 |
| Net income | \$ 0.34 | \$ 0.17 | \$ 1.04 | \$ 0.53 |

The accompanying notes are an integral part of these unaudited consolidated financial statements.

Table of Contents

ALTRA HOLDINGS, INC.
Condensed Consolidated Statements of Cash Flows
Amounts in thousands
(Unaudited)

| | Year to Date ended | |
|--|-------------------------------|-------------------------------|
| | September 27, 2008 | September 29, 2007 |
| Cash flows from operating activities | | |
| Net income | \$ 27,237 | \$ 12,880 |
| Adjustments to reconcile net income to net cash flows: | | |
| Depreciation | 12,409 | 12,378 |
| Amortization of intangible assets | 4,346 | 3,999 |
| Amortization and write-offs of deferred loan costs | 1,863 | 2,980 |
| Loss (gain) on foreign currency, net | (1,597) | 409 |
| Accretion of debt discount and premium, net | 759 | 594 |
| Amortization of inventory fair value adjustment | | 651 |
| Loss on sale of Electronics Division | 224 | |
| Loss on sale of fixed assets | 193 | 112 |
| OPEB curtailment gain | (276) | |
| Stock based compensation | 1,516 | 1,092 |
| Changes in assets and liabilities: | | |
| Trade receivables | (14,905) | (6,884) |
| Inventories | (5,871) | (2,281) |
| Accounts payable and accrued liabilities | 5,885 | (8,382) |
| Other current assets and liabilities | (383) | 4,147 |
| Other operating assets and liabilities | 234 | 6 |
| Net cash provided by operating activities | 31,634 | 21,701 |
| Cash flows from investing activities | | |
| Purchase of fixed assets | (12,234) | (6,803) |
| Proceeds from sale of Electronics Division | 17,310 | |
| Acquisitions, net of \$5,222 cash acquired | | (117,911) |
| Net cash provided by (used in) investing activities | 5,076 | (124,714) |
| Cash flows from financing activities | | |
| Proceeds from issuance of Senior Secured Notes | | 106,050 |
| Payments on Senior Secured Notes | (27,500) | |
| Payment of debt issuance costs | | (3,692) |
| Payments on senior notes | (1,346) | (58,428) |
| Borrowings under Revolving Credit Agreement | | 8,315 |
| Payments on Revolving Credit Agreement | (1,723) | (9,847) |
| Payment on mortgages | (228) | (178) |
| Proceeds from secondary public offering | | 49,583 |
| Payment of public offering costs | | (1,990) |

Edgar Filing: Altra Holdings, Inc. - Form 10-Q

| | | | |
|--|-----------|----|----------|
| Payment on capital leases | (779) | | (534) |
| Net cash (used in) provided by financing activities | (31,576) | | 89,279 |
| Effect of exchange rate changes on cash and cash equivalents | (1,119) | | 1,244 |
| Net change in cash and cash equivalents | 4,015 | | (12,490) |
| Cash and cash equivalents at beginning of year | 45,807 | | 42,527 |
| Cash and cash equivalents at end of period | \$ 49,822 | \$ | 30,037 |
| Cash paid during the period for: | | | |
| Interest | \$ 21,840 | \$ | 24,076 |
| Income taxes | \$ 11,964 | \$ | 10,338 |
| Non-cash Financing: | | | |
| Acquisition of capital equipment under capital lease | \$ | \$ | 1,655 |
| Accrued offering costs | \$ | \$ | 145 |

4

Table of Contents

ALTRA HOLDINGS, INC.

Notes to Unaudited Condensed Consolidated Interim Financial Statements

Amounts in thousands, unless otherwise noted

1. Organization and Nature of Operations

Headquartered in Quincy, Massachusetts, Altra Holdings, Inc. (the Company), through its wholly-owned subsidiary Altra Industrial Motion, Inc. (Altra Industrial), is a leading multi-national designer, producer and marketer of a wide range of mechanical power transmission products. The Company brings together strong brands covering over 40 product lines with production facilities in eight countries and sales coverage in over 70 countries. The Company s leading brands include Boston Gear, Warner Electric, TB Wood s, Formsprag Clutch, Ameridrives Couplings, Industrial Clutch, Kilian Manufacturing, Marland Clutch, Nuttall Gear, Stieber Clutch, Wichita Clutch, Twiflex Limited, Bibby Transmissions, Matrix International, Inertia Dynamics, Huco Dynatork, and Warner Linear.

2. Basis of Presentation

The Company was formed on November 30, 2004 following acquisitions of certain subsidiaries of Colfax Corporation (Colfax) and The Kilian Company (Kilian). During 2006, the Company acquired Hay Hall Holdings Limited (Hay Hall) and Bear Linear (Warner Linear). On April 5, 2007, the Company acquired TB Wood s Corporation (TB Wood s), and on October 5, 2007, the Company acquired substantially all of the assets of All Power Transmission Manufacturing, Inc. (All Power). These acquisitions are discussed in detail in the Company s Annual Report on Form 10-K for the year ended December 31, 2007, which is incorporated herein by reference.

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with generally accepted accounting principles in the United States. In the opinion of management, the accompanying unaudited condensed consolidated financial statements contain all adjustments, which include normal recurring adjustments, necessary to present fairly the unaudited condensed consolidated financial statements as of September 27, 2008 and for the quarters and year to date periods ended September 27, 2008 and September 29, 2007.

The Company follows a four, four, five week calendar per quarter with all quarters consisting of thirteen weeks of operations with the fiscal year end always on December 31.

The accompanying unaudited consolidated financial statements should be read in conjunction with the audited consolidated financial statements for the year ended December 31, 2007 contained in the Company s Annual Report on Form 10-K for the year ended December 31, 2007.

Certain prior period amounts have been reclassified in the condensed consolidated financial statements to conform to the current period presentation.

3. Net Income per Share

Basic earnings per share is based on the weighted average number of shares of common stock outstanding, and diluted earnings per share is based on the weighted average number of shares of common stock outstanding and all potentially dilutive common stock equivalents outstanding. Common stock equivalents are included in the per share calculations when the effect of their inclusion would be dilutive.

Table of Contents**ALTRA HOLDINGS, INC.****Notes to Unaudited Condensed Consolidated Interim Financial Statements****Amounts in thousands, unless otherwise noted**

The following is a reconciliation of basic to diluted net income per share:

| | Quarter Ended | | Year to Date Ended | |
|---|--------------------------|--------------------------|--------------------------|--------------------------|
| | September 27, 2008 | September 29, 2007 | September 27, 2008 | September 29, 2007 |
| Net income from continuing operations | \$ 8,635 | \$ 3,424 | \$ 27,461 | \$ 11,528 |
| Net income (loss) from discontinued operations | 172 | 886 | (224) | 1,352 |
| Net income | \$ 8,807 | \$ 4,310 | \$ 27,237 | \$ 12,880 |
| Shares used in net income per common share - basic | 25,488 | 25,075 | 25,479 | 23,069 |
| Incremental shares of unvested restricted common stock | 669 | 1,044 | 680 | 1,025 |
| Shares used in net income per common share - diluted | 26,157 | 26,119 | 26,159 | 24,094 |
| Earnings per share - Basic: | | | | |
| Net income from continuing operations | \$ 0.34 | \$ 0.14 | \$ 1.08 | \$ 0.50 |
| Net income (loss) from discontinued operations | \$ 0.01 | \$ 0.03 | \$ (0.01) | \$ 0.06 |
| Net income | \$ 0.35 | \$ 0.17 | \$ 1.07 | \$ 0.56 |
| Earnings per share - Diluted: | | | | |
| Net income from continuing operations | \$ 0.33 | \$ 0.13 | \$ 1.05 | \$ 0.48 |
| Net income (loss) from discontinued operations | \$ 0.01 | \$ 0.04 | \$ (0.01) | \$ 0.06 |
| Net income | \$ 0.34 | \$ 0.17 | \$ 1.04 | \$ 0.54 |

4. Recent Accounting Pronouncements

In February 2007, the Financial Accounting Standards Board (FASB) issued Statement of Financial Accounting Standards (SFAS) No. 159, *The Fair Value Option for Financial Assets and Financial Liabilities including an Amendment of FASB Statement No. 115* (SFAS 159), which allows an entity to choose to measure certain financial instruments and liabilities at fair value. Subsequent measurements for the financial instruments and liabilities an entity elects to fair value will be recognized in earnings. SFAS 159 also establishes additional disclosure requirements. SFAS 159 was effective for the Company beginning January 1, 2008. The adoption of SFAS 159 did not have a material impact on the Company's condensed consolidated statement of financial position, results of operations and cash flows. The Company did not elect to remeasure any existing financial assets or liabilities under the provisions of SFAS 159.

In September 2006, the FASB issued SFAS No. 157, *Fair Value Measurements* (SFAS 157) effective for financial statements issued for fiscal years beginning after November 15, 2007. SFAS 157 replaces multiple existing definitions of fair value with a single definition, establishes a consistent framework for measuring fair value and expands

financial statement disclosures regarding fair value measurements. This Statement applies only to fair value measurements that already are required or permitted by other accounting standards and does not require any new fair value measurements. In February 2008, the FASB issued FASB Staff Position (FSP) No. 157-2, which delayed until the first quarter of 2009 the effective date of SFAS 157 for nonfinancial assets and liabilities that are not recognized or disclosed at fair value in the financial statements on a recurring basis.

The adoption of SFAS 157 for the Company's financial assets and liabilities in the first quarter of 2008 did not have a material impact on the Company's financial position or results of operations. The Company's nonfinancial assets and liabilities that meet the deferral criteria set forth in FSP 157-2 include goodwill, intangible assets, property, plant and equipment. The Company does not expect that the adoption of SFAS 157 for these nonfinancial assets and liabilities will have a material impact on the Company's financial position or results of operations.

In December 2007, the FASB issued SFAS No. 141 (revised 2007), *Business Combinations* (SFAS 141R). SFAS 141R establishes principles and requirements for how an acquirer recognizes and measures in its financial statements the identifiable assets

Table of Contents**ALTRA HOLDINGS, INC.****Notes to Unaudited Condensed Consolidated Interim Financial Statements****Amounts in thousands, unless otherwise noted**

acquired, the liabilities assumed, any noncontrolling interest in the acquiree and the goodwill acquired. SFAS 141R also establishes disclosure requirements to enable the evaluation of the nature and financial effects of the business combination. This statement is effective for the Company beginning January 1, 2009. The Company is currently evaluating the potential impact of the adoption of SFAS 141R on the Company's consolidated financial position, results of operations and cash flows.

In December 2007, the FASB issued SFAS No. 160, *Noncontrolling Interests in Consolidated Financial Statements – an amendment of Accounting Research Bulletin No. 51* (SFAS 160). SFAS 160 establishes accounting and reporting standards for ownership interests in subsidiaries held by parties other than the parent, the amount of consolidated net income attributable to the parent and to the noncontrolling interest, changes in a parent's ownership interest, and the valuation of retained noncontrolling equity investments when a subsidiary is deconsolidated. SFAS 160 also establishes disclosure requirements that clearly identify and distinguish between the interests of the parent and the interests of the noncontrolling owners. This statement is effective for the Company beginning January 1, 2009. The Company is currently evaluating the potential impact of the adoption of SFAS 160 on their consolidated financial position, results of operations and cash flows.

5. Discontinued Operations

On December 31, 2007, the Company completed the divestiture of the TB Wood's adjustable speed drives business (Electronics Division) to Vacon PLC (Vacon) for \$29.0 million. The decision to sell the Electronics Division was made to allow the Company to continue its strategic focus on its core electro-mechanical power transmission business.

As of December 31, 2007, \$11.9 million of cash had been received from Vacon for the purchase of the Electronics Division. The remaining \$17.1 million was received in January 2008 and was recorded as a receivable from sale of the Electronics Division on the consolidated balance sheet. In accordance with SFAS No. 144, *Accounting for the Impairment or Disposal of Long-Lived Assets* (SFAS 144), the Company determined that the Electronics Division became a discontinued operation in the fourth quarter of 2007. Accordingly, the operating results of the Electronics Division have been segregated from continuing operations in the consolidated statements of income and comprehensive income for the periods subsequent to the acquisition of TB Wood's (April 5, 2007) through December 31, 2007.

In connection with the sale of the Electronics Division, the Company entered into a transition services agreement. Pursuant to the Agreement, the Company will provide services such as sales support, warehousing, accounting and IT services to Vacon. The Company has recorded the income received as an offset to the related expense of providing the service. During the year to date period ended September 27, 2008, \$0.3 million was recorded against cost of sales. During the year to date and quarter to date period ended September 27, 2008, \$0.9 million and \$0.2 million was recorded as an offset to selling, general and administrative expenses, respectively. The Company also leases building space to Vacon. The Company recorded \$0.2 million and \$0.5 million of lease income in other income in the condensed consolidated statement of income during the quarter to date and year to date periods ended September 27, 2008, respectively.

Loss from discontinued operations in the year to date period ended September 27, 2008 was comprised of a purchase price working capital adjustment, an adjustment to deferred taxes and an adjustment to the tax provision. The tax provision is comprised of taxes on the working capital adjustment and a revision of tax estimates made during 2007 based on the actual amounts filed on the Company's tax return in 2008.

6. Inventories

Inventories located at certain subsidiaries acquired in connection with the TB Wood's acquisition are stated at the lower of current cost or market, principally using the last-in, first-out (LIFO) method. The remaining subsidiaries are stated at the lower of cost or market, using the first-in, first-out (FIFO) method. Market is defined as net realizable value. Inventories at September 27, 2008 and December 31, 2007 consisted of the following:

| | September 27, 2008 | December 31, 2007 |
|------------------|-----------------------------------|----------------------------------|
| Raw Materials | 35,674 | \$ 33,601 |
| Work in process | 22,932 | 20,376 |
| Finished goods | 47,769 | 47,858 |
| Inventories, net | \$ 106,374 | \$ 101,835 |

7

Table of Contents

ALTRA HOLDINGS, INC.

Notes to Unaudited Condensed Consolidated Interim Financial Statements

Amounts in thousands, unless otherwise noted

Approximately 14% of total inventories at September 27, 2008 were valued using the LIFO method. A LIFO provision of \$1.2 million and \$0.4 million was recorded as a component of cost of sales in the accompanying statement of income and comprehensive income in the year to date and quarter to date periods ended September 27, 2008, respectively.

All LIFO inventory acquired as part of the TB Woods acquisition was valued at the estimated fair market value less costs to sell. The adjustment resulted in a \$1.7 million increase in the carrying value of the inventory. As of September 27, 2008, the net LIFO reserve included as part of inventory on the consolidated balance sheet was an asset of \$0.2 million.

Table of Contents**ALTRA HOLDINGS, INC.****Notes to Unaudited Condensed Consolidated Interim Financial Statements****Amounts in thousands, unless otherwise noted****7. Goodwill and Intangible Assets**

A roll forward of goodwill from December 31, 2007 through September 27, 2008 was as follows:

Goodwill

| | |
|--|------------|
| Balance December 31, 2007 | \$ 114,979 |
| Adjustments to acquisition related tax contingencies | (995) |
| Impact of changes in foreign currency | (1,052) |
| Balance September 27, 2008 | \$ 112,932 |

Other intangible assets as of September 27, 2008 and December 31, 2007 consisted of the following:

| | September 27, 2008 | | December 31, 2007 | |
|--|---------------------------|-------------------------------------|--------------------------|-------------------------------------|
| | Cost | Accumulated Amortization | Cost | Accumulated Amortization |
| Other Intangible assets | | | | |
| Intangible assets not subject to amortization: | | | | |
| Tradenames and trademarks | \$ 30,730 | \$ | \$ 30,730 | \$ |
| Intangible assets subject to amortization: | | | | |
| Customer relationships | 62,038 | 13,952 | 62,038 | 10,139 |
| Product technology and patents | 5,232 | 2,881 | 5,232 | 2,348 |
| Impact of changes in foreign currency | 2,475 | | 3,430 | |
| Total intangible assets | \$ 100,475 | \$ 16,833 | \$ 101,430 | \$ 12,487 |

The Company recorded \$1.4 million and \$1.5 million of amortization expense for the quarters ended September 27, 2008 and September 29, 2007, respectively and \$4.3 million and \$4.0 million for the year to date periods ended September 27, 2008 and September 29, 2007, respectively.

The estimated amortization expense for intangible assets is approximately \$1.2 million for the remainder of 2008 and \$5.5 million in each of the next four years and then \$27.2 million thereafter.

8. Assets Held for Sale

During the fourth quarter of 2007, management entered into a plan to exit the building located in Stratford, Canada. The facility, which was acquired as part of the TB Wood's acquisition is to be combined with the Company's existing facilities in 2008. In the first quarter of 2008, management entered into a plan to exit two buildings, one in Scotland, Pennsylvania and one in Chattanooga, Tennessee. The two buildings were the operating facilities for the Electronics Division. The Company currently leases the space in Chattanooga & Scotland to Vacon. The net book value for all of the buildings is less than the fair market value less cost to sell and therefore no impairment loss has been recorded. In accordance with SFAS 144, the buildings are classified as an asset held for sale in the condensed consolidated balance sheet.

9. Warranty Costs

Changes in the carrying amount of accrued product warranty costs for the quarters ended September 27, 2008 and September 29, 2007 are as follows:

Table of Contents

ALTRA HOLDINGS, INC.
Notes to Unaudited Condensed Consolidated Interim Financial Statements
Amounts in thousands, unless otherwise noted

| | September 27, 2008 | September 29, 2007 |
|---|-----------------------|-----------------------|
| Balance at beginning of period | \$ 4,098 | \$ 2,083 |
| Accrued warranty costs | 1,562 | 1,428 |
| Balance assumed with TB Woods acquisition | | 224 |
| Payments and adjustments | (2,413) | (336) |
| Balance at end of period | \$ 3,247 | \$ 3,399 |

10. Income Taxes

The estimated effective income tax rates recorded for the quarters ended September 27, 2008 and September 29, 2007 were based upon management's best estimate of the effective tax rate for the entire year. The change in the effective tax rate for continuing operations from 32.3% at September 29, 2007 to 31.7% at September 27, 2008, principally relates to a change in the earnings mix among tax jurisdictions. The 2008 tax rate differs from the statutory rate due to the impact of non-U.S. tax rates and permanent differences.

The Company adopted the provisions of FASB interpretation No. 48, *Accounting for Uncertainty in Income Taxes* an interpretation of FASB 109 (FIN 48) as of January 1, 2007. At September 27, 2008, the Company had \$3.1 million of unrecognized tax benefits, of which \$0.6 million, if recognized, would reduce the Company's effective tax rate and \$2.2 million would result in a decrease to goodwill. We do not expect the amount of unrecognized tax benefit disclosed above to change significantly over the next 12 months.

The Company and its subsidiaries file consolidated and separate income tax returns in the U.S. federal jurisdiction as well as in various state and foreign jurisdictions. In the normal course of business, the Company is subject to examination by taxing authorities in all of these jurisdictions. With the exception of certain foreign jurisdictions, the Company is no longer subject to income tax examinations for the tax years prior to 2005. Additionally, the Company has indemnification agreements with the sellers of the Kilian entities, Power Transmission Holding, LLC and the Hay Hall entities, which provides for reimbursement to the Company for payments made in satisfaction of tax liabilities relating to pre-acquisition periods.

The Company recognizes interest and penalties related to unrecognized tax benefits as a component of income tax expense in the condensed consolidated statements of income and comprehensive income. At both December 31, 2007 and September 27, 2008, the Company had \$1.7 million of accrued interest and penalties, respectively.

11. Pension and Other Employee Benefits***Defined Benefit (Pension) and Post-retirement Benefit Plans***

The Company sponsors various defined benefit (pension) and post-retirement (medical, dental and life insurance coverage) plans for certain, primarily unionized, active employees (those in the employment of the Company at or hired since November 30, 2004). Additionally, the Company assumed all post-employment and post-retirement welfare benefit obligations with respect to active U.S. employees in connection with its acquisition of certain subsidiaries of Colfax on November 30, 2004.

In July 2008, the Company reached a new collective bargaining agreement with the union at the Company's Warren, Michigan facility. One of the provisions of the new agreement eliminates benefits that employees are entitled to receive through the other post employment benefit plan. The post-employment health care benefits will be terminated as of December 31, 2008.

One of the Company's four U.S. collective bargaining agreements expired in September 2007. The negotiations resulted in a provision to close the Erie, Pennsylvania plant by December 2008 through the transfer of manufacturing equipment to other existing facilities and a ratable reduction in headcount. The plant closure triggered a special retirement pension feature and plan curtailment.

Under the special retirement pension feature, plan participants become eligible for pension benefits at an age earlier than the normal retirement feature would allow provided that service is broken by permanent shutdown, layoff or disability. The pension benefit is increased by a special supplemental benefit payment on a monthly basis and a special one time payment at the time of retirement.

Table of Contents**ALTRA HOLDINGS, INC.****Notes to Unaudited Condensed Consolidated Interim Financial Statements****Amounts in thousands, unless otherwise noted**

The curtailment and special termination benefits were approximately \$2.9 million for the year ended December 31, 2007.

In August 2008, an announcement was made that the Company would no longer be closing the plant in Erie, Pennsylvania and that the Company would continue to employ those employees that had not previously been terminated. As a result of this announcement, the remaining employees are no longer eligible for the special retirement pension feature under the pension plan. The Company has recorded a \$1.5 million adjustment to the minimum pension liability and the pension liability. The minimum pension liability, recorded in accumulated other comprehensive income, will be amortized over the average expected remaining life expectancy of the participants of the plan.

The following table represents the components of the net periodic benefit cost associated with the respective plans for the quarters and year to date periods ended September 27, 2008 and September 29, 2007:

| | Quarter Ended | | | |
|---|-----------------------------------|-------------------------------|-----------------------------------|-------------------------------|
| | Pension Benefits | | Other Benefits | |
| | September 27, 2008 | September 29, 2007 | September 27, 2008 | September 29, 2007 |
| Service cost | \$ 16 | \$ 66 | \$ 13 | \$ 18 |
| Interest cost | 378 | 327 | 50 | 49 |
| Expected return on plan assets | (326) | (266) | | |
| Amortization of prior service cost (income) | | 2 | (244) | (243) |
| OPEB curtailment gain | | | (107) | |
| Amortization of net (gain) | | | (7) | (53) |
| Net periodic benefit cost (income) | \$ 68 | \$ 129 | \$ (295) | \$ (229) |

| | Year to Date Ended | | | |
|---|-----------------------------------|-------------------------------|-----------------------------------|-------------------------------|
| | Pension Benefits | | Other Benefits | |
| | September 27, 2008 | September 29, 2007 | September 27, 2008 | September 29, 2007 |
| Service cost | \$ 48 | \$ 198 | \$ 43 | \$ 54 |
| Interest cost | 1,135 | 981 | 154 | 147 |
| Expected return on plan assets | (979) | (799) | | |
| Amortization of prior service cost (income) | | 5 | (731) | (730) |
| OPEB curtailment gain | | | (276) | |
| Amortization of net (gain) | | | (19) | (158) |
| Net periodic benefit cost (income) | \$ 204 | \$ 385 | \$ (829) | \$ (687) |

Table of Contents

ALTRA HOLDINGS, INC.
Notes to Unaudited Condensed Consolidated Interim Financial
Statements Amounts in thousands, unless otherwise noted

12. Long-Term Debt

Long-term debt obligations at September 27, 2008 and December 31, 2007 were as follows:

| | September 27, 2008 | December 31, 2007 |
|---|-----------------------|-------------------------|
| Revolving credit agreement | \$ | \$ |
| TB Wood's revolving credit agreement | 6,000 | 7,700 |
| Overdraft agreements | | |
| 9% Senior Secured Notes | 242,500 | 270,000 |
| 11.25% Senior Notes | 6,017 | 7,790 |
| Variable rate demand revenue bonds | 5,300 | 5,300 |
| Mortgages | 2,399 | 2,639 |
| Capital leases | 2,603 | 3,449 |
| Less: debt discount and premium, net of accretion | (2,053) | (2,812) |
| Total long-term debt | \$ 262,766 | \$ 294,066 |

Revolving Credit Agreement

The Company maintains a \$30 million revolving borrowings facility with a commercial bank (the Revolving Credit Agreement) through its wholly owned subsidiary Altra Industrial Motion, Inc. (Altra Industrial). The Revolving Credit Agreement is subject to certain limitations resulting from the requirement of Altra Industrial to maintain certain levels of collateralized assets, as defined in the Revolving Credit Agreement. Altra Industrial may use up to \$10.0 million of its availability under the Revolving Credit Agreement for standby letters of credit issued on its behalf, the issuance of which will reduce the amount of borrowings that would otherwise be available to Altra Industrial. Altra Industrial may re-borrow any amounts paid to reduce the amount of outstanding borrowings; however, all borrowings under the Revolving Credit Agreement must be repaid in full as of November 30, 2010.

Substantially all of Altra Industrial's assets have been pledged as collateral against outstanding borrowings under the Revolving Credit Agreement. The Revolving Credit Agreement requires Altra Industrial to maintain a minimum fixed charge coverage ratio (when availability under the line falls below \$12.5 million) and imposes customary affirmative covenants and restrictions on Altra Industrial. Altra Industrial was in compliance with all requirements of the Revolving Credit Agreement at September 27, 2008.

There were no borrowings under the Revolving Credit Agreement at September 27, 2008 and December 31, 2007. However, the lender had issued \$7.2 million and \$6.5 million of outstanding letters of credit as of September 27, 2008 and December 31, 2007, respectively, under the Revolving Credit Agreement.

In April 2007, Altra Industrial amended the Revolving Credit Agreement. The interest rate on any outstanding borrowings on the line of credit were reduced to the lender's Prime Rate plus 25 basis points or LIBOR plus 175 basis points. The rate on all outstanding letters of credit was reduced to 1.5% and .25% on any unused availability under the Revolving Credit Agreement.

TB Wood's Revolving Credit Agreement

As part of the TB Wood's acquisition, the Company refinanced a \$13.0 million existing line of credit agreement through TB Wood's (the TB Wood's Credit Agreement) with a commercial bank. As of September 27, 2008, there was \$6.0 million outstanding under the TB Wood's Credit Agreement, and \$6.1 million of outstanding letters of credit. All borrowings under the TB Wood's Credit Agreement must be repaid in full as of November 2010. The Company was in compliance with all requirements of the TB Woods Credit Agreement at September 27, 2008.

Overdraft Agreements

Certain foreign subsidiaries maintain overdraft agreements with financial institutions. There were no borrowings as of September 27, 2008 or December 31, 2007 under any of the overdraft agreements.

Table of Contents**ALTRA HOLDINGS, INC.****Notes to Unaudited Condensed Consolidated Interim Financial Statements****Amounts in thousands, unless otherwise noted*****9% Senior Secured Notes***

On November 30, 2004, Altra Industrial issued 9% Senior Secured Notes (Senior Secured Notes), with a face value of \$165.0 million. Interest on the Senior Secured Notes is payable semi-annually, in arrears, on June 1 and December 1 of each year, beginning June 1, 2005, at an annual rate of 9%. The Senior Secured Notes mature on December 1, 2011 unless previously redeemed by Altra Industrial.

In connection with the acquisition of TB Wood s on April 5, 2007, Altra Industrial completed a follow-on offering issuing an additional \$105.0 million of the Senior Secured Notes. The additional \$105.0 million has the same terms and conditions as the previously issued Senior Secured Notes. The effective interest rate on the Senior Secured Notes after the follow-on offering is approximately 9.6% after consideration of the amortization of \$5.5 million net discount and \$6.5 million of deferred financing costs (included in other assets).

During the second quarter of 2008, the Company retired \$15.0 million aggregate principal amount of the outstanding senior secured notes at a redemption price of 102.0% of the principal amount of the Senior Secured Notes, plus accrued and unpaid interest. In connection with the redemption, the Company incurred \$0.3 million of pre-payment premium. In addition, the Company wrote-off \$0.2 million of deferred financing costs.

During the third quarter of 2008, the Company retired \$12.5 million aggregate principal amount of the outstanding senior secured notes at a redemption price of approximately 104.0% of the principal amount of the Senior Secured Notes, plus accrued and unpaid interest. In connection with the redemption, the Company incurred \$0.5 million of pre-payment premium. In addition, the Company wrote-off \$0.2 million of deferred financing costs.

The Senior Secured Notes are guaranteed by Altra Industrial s U.S. domestic subsidiaries and are secured by a second priority lien, subject to first priority liens securing the Revolving Credit Agreement, on substantially all of Altra Industrial s assets. The Senior Secured Notes contain many terms, covenants and conditions, which impose substantial limitations on Altra Industrial. Altra Industrial was in compliance with all covenants of the indenture governing the Senior Secured Notes at September 27, 2008.

As of September 27, 2008, the remaining principal balance outstanding on the Senior Secured Notes was \$242.5 million.

11.25% Senior Notes

On February 8, 2006, Altra Industrial issued 11.25% Senior Notes (Senior Notes), with a face value of £33 million. Interest on the Senior Notes is payable semi-annually, in arrears, on August 15 and February 15 of each year, beginning August 15, 2006, at an annual rate of 11.25%. The effective interest rate on the Senior Notes is approximately 12.4%, after consideration of the \$2.6 million of deferred financing costs (included in other assets). The Senior Notes mature on February 13, 2013.

The Senior Notes are guaranteed on a senior unsecured basis by Altra Industrial s U.S. domestic subsidiaries. The Senior Notes contain many terms, covenants and conditions, which impose substantial limitations on Altra Industrial. Altra Industrial was in compliance with all covenants of the indenture governing the Senior Notes at September 27, 2008.

On March, 19, 2008, Altra Industrial retired 0.7 million, or \$1.3 million, aggregate principal amount of the outstanding Senior Notes at a redemption price of 106.0% of the principal amount of the Senior Notes, plus accrued and unpaid interest. In connection with the redemption, Altra Industrial incurred \$0.1 million of pre-payment premium and wrote-off \$0.1 million of deferred financing costs.

As of September 27, 2008, the remaining principal balance outstanding on the Senior Notes was 3.3 million, or \$6.0 million.

Variable Rate Demand Revenue Bonds

In connection with the acquisition of TB Wood s, the Company assumed the Variable Rate Demand Revenue Bonds outstanding as of the acquisition date. TB Wood s had borrowed approximately \$3.0 million and \$2.3 million by issuing Variable Rate Demand Revenue Bonds under the authority of the industrial development corporations of the City of San Marcos, Texas and City of Chattanooga, Tennessee, respectively. These bonds bear variable interest

rates (8.11% interest at September 27, 2008), and mature in April 2024 and April 2022. The bonds were issued to finance production facilities for TB Wood's manufacturing operations in those cities, and are secured by letters of credit issued under the terms of the TB Wood's Credit Agreement.

Table of Contents**ALTRA HOLDINGS, INC.****Notes to Unaudited Condensed Consolidated Interim Financial Statements****Amounts in thousands, unless otherwise noted**

During the first quarter of 2008, the Company formulated a plan to sell the building in Chattanooga, Tennessee. According to the terms of the debt agreement, if Altra Industrial sells the building, the debt will have to be paid in full. As a result, the debt is classified as a current liability on the condensed consolidated balance sheet.

Mortgage

In June 2006, the Company entered into a mortgage on its building in Heidelberg, Germany with a local bank. As of September 27, 2008 and December 31, 2007, the mortgage had a remaining principal balance outstanding of 1.6 million, or \$2.4 million and 1.8 million or \$2.6 million, respectively, and an interest rate of 5.75%. The mortgage is payable in monthly installments over 15 years.

Capital Leases

The Company leases certain equipment under capital lease arrangements, whose obligations are included in both short-term and long-term debt. Capital lease obligations amounted to approximately \$2.6 million and \$3.4 million at September 27, 2008 and December 31, 2007, respectively. Assets under capital leases are included in property, plant and equipment with the related amortization recorded as depreciation expense.

13. Stockholders Equity

As of September 27, 2008, the Company had 10,000,000 shares of undesignated Preferred Stock authorized (Preferred Stock). The Preferred Stock may be issued from time to time in one or more classes or series, the shares of each class or series to have such designations and powers, preferences, and rights, and qualifications, limitations and restrictions as determined by the Company s Board of Directors. There was no Preferred Stock issued or outstanding at September 27, 2008.

Stock-Based Compensation

In January 2005, the Company s Board of Directors established the 2004 Equity Incentive Plan (the Plan) that provides for various forms of stock based compensation to independent directors, officers and senior-level employees of the Company. The restricted shares of common stock issued pursuant to the Plan generally vest ratably between 3.5 to 5 years, provided that the vesting of the restricted shares may accelerate upon the occurrence of certain liquidity events, if approved by the Board of Directors in connection with the transactions.

The Plan permits the Company to grant restricted stock to key employees and other persons who make significant contributions to the success of the Company. The restrictions and vesting schedule for restricted stock granted under the Plan are determined by the Compensation Committee of the Board of Directors. Compensation expense recorded during the quarters ended September 27, 2008 and September 29, 2007 was \$0.5 million (\$0.3 million net of tax) and \$0.3 million (\$0.2 million net of tax), respectively. Stock compensation expense is recognized on a straight-line basis over the vesting period. Compensation expense during the year to date period ended September 27, 2008 and September 29, 2007 was \$1.5 million (\$1.0 million, net of tax) and \$1.1 million (\$0.7 million, net of tax), respectively.

The following table sets forth the activity of the Company s unvested restricted stock grants in the quarter ending September 27, 2008:

| | Shares | Weighted-average grant date fair value |
|---|-----------|--|
| Restricted shares unvested December 31, 2007 | 1,120,864 | \$ 3.76 |
| Shares granted | 162,962 | \$ 13.72 |
| Shares forfeited | (17,490) | \$ 4.59 |
| Shares for which restrictions lapsed | (386,004) | \$ 4.37 |
| Restricted shares unvested September 27, 2008 | 880,332 | \$ 5.32 |

Total remaining unrecognized compensation cost was approximately \$3.5 million as of September 27, 2008, which will be recognized over a weighted average remaining period of three years. The fair market value of the shares in which the restrictions have

Table of Contents**ALTRA HOLDINGS, INC.****Notes to Unaudited Condensed Consolidated Interim Financial Statements****Amounts in thousands, unless otherwise noted**

lapsed during the year to date period ended September 27, 2008 was \$6.2 million. Subsequent to the initial public offering of the Company, restricted shares granted were valued based on the fair market value of the stock on the date of grant.

14. Related-Party Transactions***Joy Global Sales***

One of the Company's directors had been an executive of Joy Global, Inc. until his resignation from the executive position on March 3, 2008. The Company sold approximately \$1.4 million and \$4.1 million to divisions of Joy Global, Inc. in the quarter and year to date periods ended September 29, 2007, respectively. Other than his former position as an executive of Joy Global, Inc., the Company's director has no interest in sales transactions between the Company and Joy Global, Inc.

15. Concentrations of Credit, Business Risks and Workforce

Financial instruments which are potentially subject to concentrations of credit risk consist primarily of trade accounts receivable. The Company manages this risk by conducting credit evaluations of customers prior to delivery or commencement of services. When the Company enters into a sales contract, collateral is normally not required from the customer. Payments are typically due within thirty days of billing. An allowance for potential credit losses is maintained, and losses have historically been within management's expectations.

Credit related losses may occur in the event of non-performance by counterparties to financial instruments. Counterparties typically represent international or well established financial institutions.

No single customer represented 10% or more of the Company's sales for the quarters or year to date periods ended September 27, 2008 and September 29, 2007.

Approximately 19.3% of the Company's labor force (13.2% and 52.8% in the United States and Europe, respectively) is represented by collective bargaining agreements.

16. Geographic Information

The Company operates in a single business segment for the development, manufacturing and sales of mechanical power transmission products. The Company's chief operating decision maker reviews consolidated operating results in order to make decisions about allocating resources and assessing performance for the entire Company. Net sales to third parties and property, plant and equipment by geographic region are as follows:

| | Net Sales | | | | Property, Plant and Equipment | |
|-----------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|-------------------------------|-------------|
| | Quarter Ended | | Year to Date Ended | | September | December |
| | September 27, 2008 | September 29, 2007 | September 27, 2008 | September 29, 2007 | 27, 2008 | 31, 2007 |
| North America (primarily U.S.) | \$ 110,793 | \$ 106,599 | \$ 347,190 | \$ 313,297 | \$ 81,423 | \$ 81,283 |
| Europe | 40,028 | 34,015 | 121,289 | 103,670 | 27,459 | 29,767 |
| Asia and other | 8,627 | 6,664 | 22,044 | 16,545 | 2,795 | 1,993 |
| Total | \$ 159,448 | \$ 147,278 | \$ 490,523 | \$ 433,512 | \$ 111,677 | \$ 113,043 |

Net sales to third parties are attributed to the geographic regions based on the country in which the shipment originates. Amounts attributed to the geographic regions for long-lived assets are based on the location of the entity which holds such assets.

The net assets of foreign subsidiaries at September 27, 2008 and December 31, 2007 were \$70.4 million and \$55.6 million, respectively.

Table of Contents**ALTRA HOLDINGS, INC.****Notes to Unaudited Condensed Consolidated Interim Financial Statements****Amounts in thousands, unless otherwise noted**

The Company has not provided specific product line sales, as our general purpose financial statements do not allow us to readily determine groups of similar product sales.

17. Commitments and Contingencies***General Litigation***

The Company is involved in various pending legal proceedings arising out of the ordinary course of business. None of these legal proceedings are expected to have a material adverse effect on the financial condition of the Company. With respect to these proceedings, management believes that it will prevail, has adequate insurance coverage or has established appropriate reserves to cover potential liabilities. Any costs that management estimates may be paid related to these proceedings or claims are accrued when the liability is considered probable and the amount can be reasonably estimated. There can be no assurance, however, as to the ultimate outcome of any of these matters, and if all or substantially all of these legal proceedings were to be determined adversely to the Company, there could be a material adverse effect on the financial condition of the Company.

The Company is indemnified under the terms of certain acquisition agreements for pre-existing matters up to agreed upon limits.

18. Restructuring, Asset Impairment and Transition Expenses

During 2007, the Company adopted two restructuring programs. The first was intended to improve operational efficiency by reducing headcount, consolidating operating facilities and relocating manufacturing to lower cost areas (the Altra Plan). The second was related to the acquisition of TB Woods and is intended to reduce duplicate staffing and consolidate facilities (the TB Woods Plan). The TB Woods Plan was initially formulated at the time of the TB Woods acquisition and therefore the accrual has been recorded as part of purchase price accounting. The restructuring charges for the quarters ended September 27, 2008 and September 29, 2007 were \$0.1 million and \$0.2 million, respectively. The Company's total restructuring expense, by major component for the year to date period ended September 27, 2008 were as follows:

| | Altra Plan | TB Wood s Plan | Total |
|---|-------------------|---------------------------|--------------|
| Expenses | | | |
| Other cash expenses | \$ | \$ | \$ |
| Moving and relocation | 467 | 84 | 551 |
| Severance | 411 | | 411 |
| | | | |
| Total cash expenses | 878 | 84 | 962 |
| | | | |
| Non-cash asset impairment and loss on sale of fixed asset | 187 | | 187 |
| | | | |
| Total restructuring expenses | \$1,065 | \$84 | \$1,149 |

Table of Contents**ALTRA HOLDINGS, INC.****Notes to Unaudited Condensed Consolidated Interim Financial Statements****Amounts in thousands, unless otherwise noted**

The following is a reconciliation of the accrued restructuring costs between December 31, 2007 and September 27, 2008:

| | Altra Plan | TB Woods Plan | Total |
|---|-------------------|--------------------------|--------------|
| Balance at December 31, 2007 | \$ 449 | \$ 1,029 | \$ 1,478 |
| Restructuring expense incurred | 1,579 | 84 | 1,663 |
| Adjustments to previously accrued amounts | (514) | | |
| Cash payments | (874) | (1,113) | (1,987) |
| Non-cash loss on disposal of fixed assets | (187) | | (187) |
| Balance at September 27, 2008 | \$ 453 | \$ | \$ 453 |

The Company expects to incur an additional \$0.1 million in restructuring expense over the remainder of the Altra Plan restructuring program.

As part of the original Altra Plan, one of the Company's manufacturing facilities was scheduled to close. As part of the plan and the plant closure agreement, employees were offered severance for continued service to the Company through their date of termination. The Company was accruing the severance ratably from the communication date through the date of termination. In August 2008, the Company announced that the plant would not be closing and one manufacturing line would remain in operation at the facility. In connection with the announcement, the Company recorded a reduction of \$0.5 million included as a component of restructuring costs in the accompanying condensed consolidated statement of income for the quarter and year to date periods ended September 27, 2008. Such amounts reflect the previously recorded severance estimated for those employees who will no longer be terminated.

Table of Contents**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

The following discussion of the financial condition and results of operations of Altra Holdings, Inc. should be read together with the audited financial statements of Altra Holdings, Inc. and related notes included in the Company's Annual Report on Form 10-K for the year ended December 31, 2007. The following discussion includes forward-looking statements. For a discussion of important factors that could cause actual results to differ materially from the results referred to in the forward-looking statements, see Forward-Looking Statements. in the Company's Annual Report on Form 10-K for the year ended December 31, 2007.

General

We are a leading global designer, producer and marketer of a wide range of mechanical power transmission and motion control products with a presence in over 70 countries. Our global sales and marketing network includes over 1,000 direct original equipment manufacturers (OEM) and over 3,000 distributor outlets. We are headquartered in Quincy, Massachusetts.

Our product portfolio includes industrial clutches and brakes, open and enclosed gearing, couplings, engineered belted drives, engineered bearing assemblies and other related power transmission components which are sold across a wide variety of industries, including energy, general industrial, material handling, mining, transportation and turf and garden. Our products benefit from our industry leading brand names including Warner Electric, Boston Gear, TB Wood's, Kilian, Nuttall Gear, Ameridrives, Wichita Clutch, Formsprag Clutch, Bibby Transmissions, Stieber, Matrix, Inertia Dynamics, Twiflex, Industrial Clutch, Huco Dynatork, Marland Clutch, Delroyd, Warner Linear, and Saftek. We primarily sell our products to OEMs and through long-standing relationships with the industry's leading industrial distributors such as Motion Industries, Applied Industrial Technologies, Kaman Industrial Technologies and W.W. Grainger.

Critical Accounting Policies

The preparation of our condensed consolidated financial statements and related disclosures in conformity with accounting principles generally accepted in the United States of America requires management to make judgments, assumptions and estimates that affect our reported amounts of assets, revenues and expenses, as well as related disclosure of contingent assets and liabilities. We base our estimates on past experiences and other assumptions we believe to be appropriate, and we evaluate these estimates on an ongoing basis. Management believes there have been no significant changes in our critical accounting policies since December 31, 2007. See the discussion of critical accounting policies in our Annual Report on Form 10-K for the year ended December 31, 2007.

Recent Accounting Pronouncements

In February 2007, the Financial Accounting Standards Board (FASB) issued Statement of Financial Accounting Standards (SFAS) No. 159, *The Fair Value Option for Financial Assets and Financial Liabilities including an Amendment of FASB Statement No. 115* (SFAS 159), which allows an entity to choose to measure certain financial instruments and liabilities at fair value. Subsequent measurements for the financial instruments and liabilities an entity elects to fair value will be recognized in earnings. SFAS 159 also establishes additional disclosure requirements. SFAS 159 was effective for us beginning January 1, 2008. The adoption of SFAS 159 did not have a material impact on our condensed consolidated statement of financial position, results of operations and cash flows. We did not elect to remeasure any existing financial assets or liabilities under the provisions of SFAS 159.

In September 2006, the FASB issued SFAS No. 157, *Fair Value Measurements* (SFAS 157) effective for financial statements issued for fiscal years beginning after November 15, 2007. SFAS 157 replaces multiple existing definitions of fair value with a single definition, establishes a consistent framework for measuring fair value and expands financial statement disclosures regarding fair value measurements. This Statement applies only to fair value measurements that already are required or permitted by other accounting standards and does not require any new fair value measurements. In February 2008, the FASB issued FASB Staff Position (FSP) No. 157-2, which delayed until the first quarter of 2009 the effective date of SFAS 157 for nonfinancial assets and liabilities that are not recognized or disclosed at fair value in the financial statements on a recurring basis.

The adoption of SFAS 157 for our financial assets and liabilities in the first quarter of 2008 did not have a material impact on our financial position or results of operations. Our nonfinancial assets and liabilities that meet the deferral criteria set forth in FSP No. 157-2 include goodwill, intangible assets, property, plant and equipment. We do not

expect that the adoption of SFAS 157 for these nonfinancial assets and liabilities will have a material impact on our financial position or results of operations.

Table of Contents

In December 2007, the FASB issued SFAS No. 141 (revised 2007), *Business Combinations* (SFAS 141R). SFAS 141R establishes principles and requirements for how an acquirer recognizes and measures in its financial statements the identifiable assets acquired, the liabilities assumed, any noncontrolling interest in the acquiree and the goodwill acquired. SFAS 141R also establishes disclosure requirements to enable the evaluation of the nature and financial effects of the business combination. This statement is effective for us beginning January 1, 2009. We are currently evaluating the potential impact of the adoption of SFAS 141R on the Company's consolidated financial position, results of operations and cash flows.

In December 2007, the FASB issued SFAS No. 160, *Noncontrolling Interests in Consolidated Financial Statements - an amendment of Accounting Research Bulletin No. 51* (SFAS 160). SFAS 160 establishes accounting and reporting standards for ownership interests in subsidiaries held by parties other than the parent, the amount of consolidated net income attributable to the parent and to the noncontrolling interest, changes in a parent's ownership interest, and the valuation of retained noncontrolling equity investments when a subsidiary is deconsolidated. SFAS 160 also establishes disclosure requirements that clearly identify and distinguish between the interests of the parent and the interests of the noncontrolling owners. This statement is effective for us beginning January 1, 2009. We are currently evaluating the potential impact of the adoption of SFAS 160 on their consolidated financial position, results of operations and cash flows.

Table of Contents**Results of Operations**

| | Quarter Ended | | Year to date ended | |
|---|--------------------------|--------------------------|--------------------------|--------------------------|
| | September 27, 2008 | September 29, 2007 | September 27, 2008 | September 29, 2007 |
| (In thousands, except per share data) | | | | |
| Net sales | \$ 159,448 | \$ 147,278 | \$ 490,523 | \$ 433,512 |
| Cost of sales | 113,627 | 105,597 | 346,517 | 310,666 |
| Gross profit | 45,821 | 41,681 | 144,006 | 122,846 |
| <i>Gross profit percentage</i> | 28.74% | 28.30% | 29.36% | 28.34% |
| Selling, general and administrative expenses | 25,655 | 22,981 | 76,816 | 67,386 |
| Research and development expenses | 1,663 | 1,606 | 5,160 | 4,465 |
| OPEB Curtailment gain | (107) | | (276) | |
| Restructuring costs | 81 | 189 | 1,149 | 1,180 |
| Income from operations | 18,529 | 16,905 | 61,157 | 49,815 |
| Interest expense, net | 7,302 | 11,406 | 22,456 | 31,280 |
| Other non-operating (income) expense, net | (1,408) | 438 | (2,887) | 522 |
| Income from continuing operations before income taxes | 12,635 | 5,061 | 41,588 | 18,013 |
| Provision for income taxes | 4,000 | 1,637 | 14,127 | 6,485 |
| Income (loss) from continuing operations | 8,635 | 3,424 | 27,461 | 11,528 |
| Net income (loss) from discontinued operations, net of income taxes of \$43 and \$583 for the year to date periods ended September 27, 2008 and September 29, 2007, respectively | 172 | 886 | (224) | 1,352 |
| Net income | \$ 8,807 | \$ 4,310 | \$ 27,237 | \$ 12,880 |

Table of Contents**Quarter Ended September 27, 2008 Compared with Quarter Ended September 29, 2007
(Amounts in thousands unless otherwise noted)**

| | September 27, 2008 | Quarter Ended September 29, 2007 | Change | % |
|------------------|-------------------------------|---|---------------|----------|
| <i>Net sales</i> | \$ 159,448 | \$ 147,278 | \$ 12,170 | 8.3% |

The increase in net sales was primarily due to the 2007 acquisition of All Power, which contributed \$4.6 million to quarterly sales, as well as price increases. The price increases were across all product lines and impacted all markets served and were a result of material cost increases, primarily copper and steel. Market share gains also contributed to the increase in sales as we were able to gain share in turf and garden, mining and materials handling. The increase was also due to the strength of several key markets including energy, driven by global power generation, oil and gas, primary metals and mining, due to greater global demand for coal and metals. These increases were partially offset by a general weakening in other non-core markets served. On a constant currency basis, sales increased by \$11.3 million or 7.1% in the third quarter of 2008 compared to the same quarter in 2007.

| | September 27, 2008 | Quarter Ended September 29, 2007 | Change | % |
|---|-------------------------------|---|---------------|----------|
| <i>Gross Profit</i> | \$ 45,821 | \$ 41,681 | \$ 4,140 | 9.9% |
| <i>Gross Profit as a percent of sales</i> | 28.74% | 28.30% | | |

The increase in gross profit was primarily due to the 2007 acquisition of All Power, which added gross profit of \$1.3 million. Gross profit of other operations also increased due to price increases, an increase in low cost country material sourcing and manufacturing, and further manufacturing efficiencies as a result of continued application of the Altra Business System, including lean management with emphasis on quality, delivery, and operational cost improvements. These increases were partially offset by material cost increases, primarily copper and steel. On a constant currency basis, gross profit increased by \$3.9 million or 8.6% in the third quarter of 2008 compared to the same quarter in 2007.

| | September 27, 2008 | Quarter Ended September 29, 2007 | Change | % |
|---|-------------------------------|---|---------------|----------|
| <i>Selling, general and administrative expense (SG&A)</i> | \$ 25,655 | \$ 22,981 | \$ 2,674 | 11.6% |
| <i>SG&A as a percent of sales</i> | 16.1% | 15.6% | | |

The SG&A increase was partially due to the inclusion of All Power's SG&A in the third quarter 2008, which added \$0.6 million. The remaining increase resulted from increased wages and benefits including healthcare costs.

Included in SG&A was the receipt of \$0.2 million for billings related to our transition services agreement with Vacon for sales commissions, information technology, accounts payable and payroll services. A portion of these transition services may be provided until December 31, 2009.

Table of Contents

| | September 27, 2008 | Quarter Ended September 29, 2007 | Change | % |
|---|-------------------------------|---|---------------|----------|
| <i>Research and development expenses (R&D)</i> | \$1,663 | \$ 1,606 | \$57 | 3.5% |
| R&D represents approximately 1% of sales in both periods. | | | | |

| | September 27, 2008 | Quarter Ended September 29, 2007 | Change | % |
|-------------------------------|-----------------------------------|---|---------------|----------|
| <i>Restructuring expenses</i> | \$81 | \$ 189 | \$(108) | -57.1% |

During 2007, we adopted two restructuring programs. The first was intended to improve operational efficiency by reducing headcount, consolidating our operating facilities and relocating manufacturing to lower cost areas (Altra Plan). The second was related to the acquisition of TB Woods and was intended to reduce duplicative staffing and consolidate facilities (TB Woods Plan). We recorded approximately \$0.1 million in the third quarter of 2008 of restructuring expenses for moving and relocation, severance and non-cash asset impairment.

As part of the original Altra Plan, one of the Company's manufacturing facilities was scheduled to close. As part of the plan and the plant closure agreement, employees were offered severance for continued service to the Company through their date of termination. The Company was accruing the severance ratably from the communication date through the date of termination. In August 2008, the Company announced that the plant would not be closing and one manufacturing line would remain in operation at the facility. In connection with the announcement, the Company recorded a reduction of \$0.5 million included as a component of restructuring costs in the accompanying condensed consolidated statement of income for the quarter to date period ended September 27, 2008. Such amounts reflect the previously recorded severance estimated for those employees who will no longer be terminated.

| | September 27, 2008 | Quarter Ended September 29, 2007 | Change | % |
|------------------------------|-------------------------------|---|---------------|----------|
| <i>Interest Expense, net</i> | \$7,302 | \$ 11,406 | \$(4,104) | -36.0% |

Table of Contents

Net interest expense decreased due to the lower average outstanding balance of 11.25% Senior Notes and 9% Senior Secured Notes during the third quarter of 2008, which resulted in lower interest of \$0.6 million. In addition, during the quarter ended September 29, 2007 there were \$2.8 million of additional prepayment premiums and other fees associated with the paydown of the Senior Notes. For a more detailed description of the 9% Senior Secured Notes and the 11.25% Senior Notes, please see Note 12 to our Condensed Consolidated Financial Statements in Part I Item 1 of this Form 10-Q.

| | September 27, 2008 | Quarter Ended September 29, 2007 | Change | % |
|--|-------------------------------|---|---------------|----------|
| <i>Other non-operating (income) expense, net</i> | \$(1,408) | \$ 438 | \$(1,846) | -421% |

Other non-operating (income) expense included rental income of \$0.2 million for facility rentals under lease agreements which were part of the sale of TB Wood's Electronics Division and have a term of two years, with annual extensions thereafter at the lessee's, or the Company's, option. The increase was primarily due to the net gain on foreign currency transactions primarily in relation to the British Pound Sterling and Euro, which both experienced a decline against the US dollar in Q3 2008.

| | September 27, 2008 | Quarter Ended September 29, 2007 | Change | % |
|---|-------------------------------|---|---------------|----------|
| <i>Provision for income taxes, continuing operations</i> | \$4,000 | \$ 1,637 | \$2,363 | 144.3% |
| <i>Provision for income taxes as a % of income before taxes</i> | 31.7% | 32.3% | | |

The 2008 provision for income taxes, as a percentage of income before taxes, was lower than that of 2007, primarily due to the effect of reductions of tax rates in several foreign jurisdictions and change in earnings mix among tax jurisdictions.

Discontinued Operations

On December 31, 2007, we completed the divestiture of our TB Wood's adjustable speed drives business (Electronics Division) to Vacon for \$29.0 million. The decision to sell the Electronics Division was made to allow us to continue our strategic focus on our core electro-mechanical power transmission business. As of December 31, 2007, \$11.9 million of cash had been received for the purchase of the Electronics Division, and the remaining \$17.1 million was recorded as a receivable for the sale of the Electronics Division on the consolidated balance sheet, which was received in January 2008.

The Electronics Division was classified as a discontinued operation in the fourth quarter of 2007 and, accordingly, the operating results of the Electronics Division were segregated from continuing operations in the consolidated statements of income for the periods subsequent to the acquisition of TB Wood's on April 5, 2007 through December 31, 2007.

Table of Contents**Year to Date Period Ended September 27, 2008 Compared with Year to Date Period Ended September 29, 2007
(Amounts in thousands unless otherwise noted)**

| | September 27, 2008 | Year to Date Period Ended September 29, 2007 | Change | % |
|------------------|-------------------------------|---|---------------|----------|
| <i>Net sales</i> | \$490,523 | \$ 433,512 | \$57,011 | 13.2% |

The increase in net sales was primarily due to the 2007 acquisitions of TB Woods and All Power, which contributed \$31.7 million to year to date sales. The remaining increase in net sales was due to price increases. The price increases were across all product lines and impacted all markets served and were a result of material cost increases, primarily copper and steel. Due to our focus on OEM customers we benefited during the first half of 2008 from strong aftermarket sales as customers repaired or replaced equipment which contained our products. Market share gains also contributed to the increase in sales as we were able to gain share in turf and garden, mining and materials handling. The increase was also due to the strength of several key markets including energy, driven by global power generation, oil and gas, primary metals and mining, due to greater global demand for coal and metals. These increases were partially offset by a general weakening during the third quarter of 2008 in other non-core markets served. On a constant currency basis, sales increased by \$49.4 million or 11.4% for the year to date period ended September 27, 2008 compared to the comparable period in 2007.

| | September 27, 2008 | Year to Date Period Ended September 29, 2007 | Change | % |
|---|-------------------------------|---|---------------|----------|
| <i>Gross Profit</i> | \$144,006 | \$ 122,846 | \$21,160 | 17.2% |
| <i>Gross Profit as a percent of sales</i> | 29.4% | 28.3% | | |

The increase in gross profit was primarily due to the 2007 acquisitions of TB Woods and All Power, which added gross profit of \$8.2 million. Gross profit of other operations also increased due to price increases, an increase in low cost country material sourcing and manufacturing and further manufacturing efficiencies as a result of continued application of the Altra Business System, including lean management with emphasis on quality, delivery, and operational cost improvements. These increases were partially offset by material cost increases, primarily copper and steel. On a constant currency basis, gross profit increased by \$18.8 million or 15.3% during the year to date period ended September 27, 2008 compared with the comparable period in 2007.

Cost of sales include receipt of warehousing fees of \$0.3 million billed as a part of our transition services agreement which was entered into in connection with the sale of TB Woods Electronics Division, which increased our gross profit. These warehousing services may be provided until December 31, 2009.

| | September 27, 2008 | Year to Date Period Ended September 29, 2007 | Change | % |
|---|-------------------------------|---|---------------|----------|
| <i>Selling, general and administrative expense (SG&A)</i> | \$76,816 | \$ 67,386 | \$9,430 | 14.0% |
| <i>SG&A as a percent of sales</i> | 15.7% | 15.5% | | |

The SG&A increase was due primarily to the inclusion of TB Woods and All Power's SG&A in the year to date period ended September 27, 2008, which added \$4.8 million. The remaining increase resulted from additional amortization of intangible assets associated with the TB Woods acquisition, and wage and benefits increases, including healthcare costs and increased professional fees. On a constant currency basis, SG&A increased by \$8.2 million or 12.2%.

Table of Contents

Included in SG&A was the receipt of \$0.9 million for billings related to our transition services agreement with Vacon for sales commissions, information technology, accounts payable and payroll services, which reduces SG&A for the period. These transition services may be provided until December 31, 2009.

| | September 27, 2008 | Year to Date Period Ended September 29, 2007 | | |
|--|-------------------------------|---|----------|-------|
| | | Change | % | |
| <i>Research and development expenses (R&D)</i> | \$5,160 | \$ 4,465 | \$695 | 15.6% |

R&D increased primarily due to the inclusion of TB Wood s in the year to date period ended September 27, 2008, which amounted to \$0.4 million additional R&D.

| | September 27, 2008 | Year to Date Period Ended September 29, 2007 | | |
|-------------------------------|-------------------------------|---|----------|-------|
| | | Change | % | |
| <i>Restructuring expenses</i> | \$1,149 | \$ 1,180 | \$(31) | -2.6% |

During 2007, we adopted two restructuring programs. The first was intended to improve operational efficiency by reducing headcount, consolidating our operating facilities and relocating manufacturing to lower cost areas (Altra Plan). The second was related to the acquisition of TB Wood s and was intended to reduce duplicative staffing and consolidate facilities (TB Wood s Plan). We recorded approximately \$1.1 million in the year to date period 2008 of restructuring expenses for moving and relocation, and severance. Non-cash asset impairment was \$0.2 million for the year to date period ended September 27, 2008.

As part of the original Altra Plan, one of the Company s manufacturing facilities was scheduled to close. As part of the plan and the plant closure agreement, employees were offered severance for continued service to the Company through their date of termination. The Company was accruing the severance ratably from the communication date through the date of termination. In August 2008, the Company announced that the plant would not be closing and one manufacturing line would remain in operation at the facility. In connection with the announcement, the Company recorded a reduction of \$0.5 million included as a component of restructuring costs in the accompanying condensed consolidated statement of income for the year to date period ended September 27, 2008. Such amounts reflect the previously recorded severance estimated for those employees who will no longer be terminated.

| | September 27, 2008 | Year to Date Period Ended September 29, 2007 | | |
|------------------------------|-------------------------------|---|-----------|--------|
| | | Change | % | |
| <i>Interest Expense, net</i> | \$22,456 | \$ 31,280 | \$(8,824) | -28.2% |

Table of Contents

Net interest expense decreased due to the lower average outstanding balance of 11.25% Senior Notes during the year to date period ended September 27, 2008, which resulted in lower interest of \$2.8 million compared to the prior year period. In addition, in 2007, the Company incurred an additional \$6.6 million of prepayment premiums associated with the paydown of the senior notes and \$0.5 million in a bridge fee. This was offset by \$2.2 million of interest associated with the additional Senior Secured Notes that were issued in the second quarter of 2007. For a more detailed description of the 9% Senior Secured Notes and the 11.25% Senior Notes, please see Note 12 to our Condensed Consolidated Financial Statements in Part I Item 1 of this Form 10-Q.

| | September 27, 2008 | Year to Date Period Ended September 29, 2007 | Change | % |
|--|-------------------------------|---|---------------|----------|
| <i>Other non-operating (income) expense, net</i> | \$(2,887) | \$ 522 | \$(3,409) | -653% |

Other non-operating (income) expense included rental income of \$0.5 million for facility rentals under lease agreements which were part of the sale of TB Wood's Electronics Division and have a term of two years, with annual extensions thereafter at the lessee's, or the Company's, option. The remaining increase was primarily due to the net gain on foreign currency transactions in the third quarter of 2008 and the receipt of \$0.3 million in securities as part of a bankruptcy settlement.

| | September 27, 2008 | Year to Date Period Ended September 29, 2007 | Change | % |
|---|-------------------------------|---|---------------|----------|
| <i>Provision for income taxes, continuing operations</i> | \$ 14,127 | \$ 6,485 | \$ 7,642 | 117.8% |
| <i>Provision for income taxes as a % of income before taxes</i> | 34.0% | 36.0% | | |

The 2008 provision for income taxes, as a percentage of income before taxes, was lower than that of 2007, primarily due to the effect of reductions of tax rates in several foreign jurisdictions and change in earnings mix among tax jurisdictions.

Discontinued Operations

On December 31, 2007, we completed the divestiture of our TB Wood's adjustable speed drives business (Electronics Division) to Vacon for \$29.0 million. The decision to sell the Electronics Division was made to allow us to continue our strategic focus on our core electro-mechanical power transmission business. As of December 31, 2007, \$11.9 million of cash had been received for the purchase of the Electronics Division, and the remaining \$17.1 million which was received in January 2008 and was recorded as a receivable for the sale of the Electronics Division on the consolidated balance sheet on December 31, 2007.

The Electronics Division was classified as a discontinued operation in the fourth quarter of 2007 and, accordingly, the operating results of the Electronics Division were segregated from the continuing operations in the consolidated statements of income for the periods subsequent to the acquisition of TB Wood's on April 5, 2007 through December 31, 2007.

Table of Contents**Liquidity and Capital Resources*****Net Cash***

| | September 27, 2008 | December 31, 2007 |
|----------------------------------|-----------------------|----------------------|
| | (in thousands) | |
| <i>Cash and cash equivalents</i> | \$49,822 | \$ 45,807 |

Cash and cash equivalents increased \$4.0 million in the year to date period ended September 27, 2008 due to the following:

Net cash provided by operating activities for the year to date period ended September 27, 2008 of \$31.6 million resulted mainly from cash provided by net income of \$27.2 million, plus the add-back of non-cash depreciation, amortization, stock based compensation, disposal of fixed assets, accretion of debt discount/premium and deferred financing costs of \$21.1 million, offset by a net increase in operating assets and liabilities of \$14.9 million, due mainly to a \$14.9 million increase in trade receivables, \$1.6 million of income from foreign currency transactions and \$0.3 million of OPEB curtailment gain. The increase in accounts receivable was primarily due to timing of payments from certain large customers who paid balances in full at December 31, 2007.

Net cash received from investing activities of \$5.1 million for the year to date period ended September 27, 2008 resulted from \$17.3 million from the proceeds from the sale of the Electronics Division, offset by the purchase of manufacturing equipment of \$12.2 million.

Net cash used by financing activities of \$31.6 million for the year to date period ended September 27, 2008 consisted of payments on the Senior Secured Notes of \$27.5 million, payments on the TB Wood's revolving line of credit of \$1.7 million, payments on the Senior Notes of \$1.3 million, payments on mortgages of \$0.2 million and payments of capital lease obligations of \$0.8 million.

Table of Contents**Liquidity**

| | Amounts in millions | | | |
|--------------------------------------|-----------------------------------|--------------|------------------------------|----------------|
| | September 27, 2008 | | December 31, 2007 | |
| Debt: | | | | |
| Revolving credit agreement | \$ | | \$ | |
| TB Wood's revolving credit agreement | | 6.0 | | 7.7 |
| Overdraft agreements | | | | |
| 9% Senior Secured Notes | | 242.5 | | 270.0 |
| 11.25% Senior Notes | | 6.0 | | 7.8 |
| Variable rate demand revenue bonds | | 5.3 | | 5.3 |
| Mortgages | | 2.4 | | 2.6 |
| Capital leases | | 2.6 | | 3.4 |
| Total Debt | \$ | 264.8 | \$ | 296.8 |
| Cash | \$ | 49.8 | \$ | 45.8 |
| Net Debt | \$ | 215.0 | 55.8% | \$ 251.0 63.2% |
| | | | | |
| Shareholders' Equity | \$ | 170.5 | 44.2% | \$ 146.4 36.8% |
| Total Capitalization | \$ | 385.5 | 100% | \$ 397.4 100% |

Our primary source of liquidity will be cash flow from operations and borrowings under our senior revolving credit facility. See Note 12 to the Condensed Consolidated Financial Statements for explanation of our senior revolving credit facility and other indebtedness. We expect that our primary ongoing requirements for cash will be for working capital, debt service, capital expenditures and pension plan funding.

We incurred substantial indebtedness in connection with the acquisitions of subsidiaries of Colfax Corporation, Hay Hall and TB Wood's. As of September 27, 2008, taking into account these transactions, we had approximately \$264.8 million of total indebtedness outstanding including capital leases and mortgages. We expect our total interest expense, arising from our existing debt, to be approximately \$26.5 million on an annual basis, through the maturity of the \$242.5 million of Senior Secured Notes, which are due December 1, 2011. We expect our cash interest expense to be \$24.8 million. Approximately 96% of our borrowings are fixed rate loans and therefore we do not believe that our vulnerability to interest rate changes is significant.

Our senior Revolving Credit Facility provides for senior secured financing of up to \$30.0 million, including \$10.0 million available for letters of credit through November 30, 2010. As of September 27, 2008, there were no outstanding borrowings, but there were \$7.2 million of outstanding letters of credit issued under our senior revolving credit facility.

We had \$6.0 million of principal borrowings outstanding and \$6.1 million of outstanding letters of credit as of September 27, 2008 under the TB Wood's \$13.0 million revolving credit facility, which is due in 2010.

We made capital expenditures of approximately \$12.2 million and \$6.8 million in the year to date periods ended September 27, 2008 and September 29, 2007, respectively. These capital expenditures will support on-going manufacturing requirements.

We have cash funding requirements associated with our pension plan which are estimated to be \$0.4 million for the remainder of 2008, \$5.7 million in 2009, \$1.3 million for 2010, \$2.0 million for 2011, and \$2.1 million thereafter.

Table of Contents

Our ability to make scheduled payments of principal and interest, to fund planned capital expenditures and to meet our pension plan funding obligations will depend on our ability to generate cash in the future. Based on our current level of operations, we believe that cash flow from operations and available cash, together with available borrowings under our senior revolving credit facility will be adequate to meet our future liquidity requirements for at least the next two years. However, our ability to generate cash is subject to general economic, financial, competitive, legislative, regulatory and other factors that are beyond our control.

We cannot assure you that our business will generate sufficient cash flow from operations, that any revenue growth or operating improvements will be realized or that future borrowings will be available under our senior secured credit facility in an amount sufficient to enable us to service our indebtedness, including the notes, or to fund our other liquidity needs. In addition, we cannot assure you that we will be able to refinance any of our indebtedness, including our senior revolving credit facility and the notes as they become due. Our ability to access capital in the long term will depend on the availability of capital markets and pricing on commercially reasonable terms, if at all, at the time we are seeking funds. See the Risk factor entitled *Our leverage could adversely affect our financial health and make us vulnerable to adverse economic and industry conditions* in our Annual Report on Form 10-K for the year ended December 31, 2007 for further discussion of the factors that may affect our liquidity. In addition, our ability to borrow funds under our senior revolving credit facility will depend on our ability to satisfy the financial and non-financial covenants contained in that facility.

Contractual Obligations

As of September 27, 2008, the outstanding principal balance of our Senior Notes was 3.3 million, or approximately \$6.0 million. The remaining principal balance is due February 13, 2013.

In April 2007, we completed a follow-on offering of an aggregate of \$105.0 million of the existing Senior Secured Notes. As of September 27, 2008, the remaining principal balance on our Senior Secured Notes was \$242.5 million. The balance is due December 1, 2011.

From time to time, we may repurchase our 9% Senior Secured Notes or our 11 1/4% Senior Notes in open market transactions or privately negotiated transactions, subject to certain restrictions in our senior credit facility.

In connection with the TB Wood's acquisition, we assumed \$5.3 million of variable rate demand revenue bonds. \$3.0 million of these bonds mature in 2024 and \$2.3 million mature in 2022. We expect to pay the bonds associated with the Chattanooga, Tennessee facility within 12 months, totaling \$2.3 million. In addition, we refinanced, concurrent with the acquisition, \$13.0 million then outstanding under the TB Wood's revolving credit agreement. As of September 27, 2008, there was \$6.0 million outstanding, which is due in 2010.

Item 3. Quantitative and Qualitative Disclosures about Market Risk

We have exposure to changes in commodity prices principally related to metals including steel, copper and aluminum. The Company primarily manages the risk associated with such increases through the use of surcharges or general pricing increases for the related products. The Company does not engage in the use of financial instruments to hedge its commodities price exposure.

Additional information concerning market risk is contained in Management's Discussion and Analysis of Financial Condition and Results of Operations contained in our Annual Report on Form 10-K filed with the Securities and Exchange Commission for the year ended December 31, 2007. There were no additional material changes in our exposure to market risk from December 31, 2007.

Item 4. Controls and Procedures

Our management, with the participation of the Chief Executive Officer and Chief Financial Officer, evaluated the effectiveness of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e)) under the Securities Exchange Act of 1934, as amended (the Exchange Act), as of September 27, 2008.

In designing and evaluating the disclosure controls and procedures, management recognizes that any controls and procedures, no matter how well designed and operated, can only provide reasonable assurance of achieving the desired control objectives.

Based on our evaluation, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures are designed at a reasonable assurance level and are effective to provide reasonable assurance that information we are required to disclose in reports that we file or submit under the Exchange Act is recorded,

processed, summarized and reported within the time periods specified in Securities and Exchange Commission rules and forms, and that such information is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure.

Table of Contents

There has been no change in our internal control over financial reporting (as defined in Rules 13(a)-15(f) and 15(d)-15(f) under the Exchange Act) that occurred during our fiscal quarter ended September 27, 2008, that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

PART II OTHER INFORMATION**Item 1. Legal Proceedings**

The Company is involved in various pending legal proceedings arising out of its ordinary course of business. None of these legal proceedings is expected to have a material adverse effect on the financial condition of the Company. With respect to these proceedings, management believes that it will prevail, has adequate insurance coverage or has established appropriate reserves to cover potential liabilities. There can be no assurance, however, as to the ultimate outcome of any of these matters, and if all or substantially all of these legal proceedings were to be determined adversely to the Company, there could be a material adverse effect on the financial condition of the Company.

Item 1A. Risk Factors

The reader should carefully consider the Risk Factors described below and in our Annual Report on Form 10-K for the year ended December 31, 2007 filed with the Securities and Exchange Commission. Those risk factors described below, elsewhere in this report on Form 10-Q and in our Annual Report on Form 10-K for the year ended December 31, 2007 are not the only ones we face, but are considered to be the most material. These risk factors could cause our actual results to differ materially from those stated in forward looking statements contained in this Form 10-Q and elsewhere. All risk factors stated in our Annual Report on Form 10-K for the year ended December 31, 2007 are incorporated herein by reference.

Continued extreme volatility and disruption in global financial markets could significantly impact our customers, weaken the markets we serve and harm our operations and financial performance.

Our financial performance depends, in large part, on conditions in the markets that we serve and on the U.S. and global economies in general. As widely reported, U.S. and global financial markets have been experiencing extreme disruption recently, including, among other things, a tightening in the credit markets, a low level of liquidity in many financial markets, and extreme volatility in credit and equity markets. The present financial crisis and uncertain economic environment may significantly impact customers in the markets we serve and as a result could reduce our sales, profitability and long-term anticipated growth rate.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

None.

Item 3. Defaults Upon Senior Securities

None.

Item 4. Submission of Matters to a Vote of Security Holders

None.

Item 5. Other Information

None.

Item 6. Exhibits

The following exhibits are filed as part of this report:

Table of Contents

EXHIBIT INDEX

| Exhibit Number | Description |
|---------------------------|--|
| 3.1(1) | Second Amended and Restated Certificate of Incorporation of the Registrant. |
| 3.2(2) | Second Amended and Restated Bylaws of the Registrant. |
| 31.1* | Certification of Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. |
| 31.2* | Certification of Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. |
| 32.1** | Certification of Chief Executive Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. |
| 32.2** | Certification of Chief Financial Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. |
| * Filed herewith. | |
| ** Furnished herewith. | |
| (1) | Incorporated by reference to Altra Holdings, Inc. s Registration Statement on Form S-1, as amended, filed with the Securities and Exchange Commission on December 4, 2006. |
| (2) | Incorporated by reference to Exhibit 3.1 of Altra Holdings, Inc. s Current Report on Form 8-K filed on October 27, 2008. |

Table of Contents

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

ALTRA HOLDINGS, INC.

November 6, 2008

By: /s/ Michael L. Hurt

Name:

Michael L. Hurt

Title Chairman and Chief Executive
Officer

November 6, 2008

By: /s/ Christian Storch

Name:

Christian Storch

Title: Vice President and Chief Financial
Officer