CANON INC Form 6-K January 28, 2010

FORM 6-K

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

Report of Foreign Issuer Pursuant to Rule 13a-16 or 15d-16 of the Securities Exchange Act of 1934

For the month of January...., 2010

CANON INC.

(Translation of registrant s name into English) 30-2, Shimomaruko 3-Chome, Ohta-ku, Tokyo 146-8501, Japan

(Address of principal executive offices)

[Indicate by check mark whether the registrant files or will file annual reports under cover Form 20-F or Form 40-F.

Form 20-F X Form 40-F

[Indicate by check mark whether the registrant by furnishing the information contained in this Form is also thereby furnishing the information to the Commission pursuant to Rule 12g3-2(b) under the Securities Exchange Act of 1934.

Yes No X

[If Yes is marked, indicate below the file number assigned to the registrant in connection with Rule 12g3-2(b):82-

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

CANON INC.

(Registrant)

> Masashiro Kobayashi General Manager Global Finance Management Center Canon Inc.

The following materials are included.

1. RESULTS FOR THE FOURTH QUARTER AND THE FISCAL YEAR ENDED DECEMBER 31, 2009

^{*}Print the name and title of the signing officer under his signature.

RESULTS FOR THE FOURTH QUARTER AND THE FISCAL YEAR ENDED DECEMBER 31, 2009

January 27, 2010

CONSOLIDATED RESULTS

(Millions of yen, thousands of U.S. dollars, except per share amounts)

	Actual								Projected			
	Yea	r ended	Ye	ear ended			Y	ear ended	Year endingChange(%)			
	Dec	cember	December		Change(%)		December 31,		December			
	31	, 2009	3	1, 2008				2009	3	1, 2010		
Net sales	¥3	,209,201	¥	4,094,161	-	21.6	\$.	34,882,620	¥3	3,450,000	+ 7.5	
Operating profit		217,055		496,074	-	56.2		2,359,293		330,000	+ 52.0	
Income before income taxes		219,355		481,147	-	54.4		2,384,293		320,000	+45.9	
Net income attributable to												
Canon Inc.	¥	131,647	¥	309,148	-	57.4	\$	1,430,946	¥	200,000	+51.9	
Net income attributable to Cano	on Inc	e. stockho	lde	rs per shaı	re:							
- Basic	¥	106.64	¥	246.21	-	56.7	\$	1.16	¥	162.01	+51.9	
- Diluted		106.64		246.20	-	56.7		1.16		-	-	

	Actual									
	As of December 31, 2009	As of December 31, 2008	Change(%)	As of December 31, 2008						
Total assets	¥3,847,557	¥3,969,934	- 3.1	\$41,821,272						
Canon Inc. stockholders equi	ty ¥2,688,109	¥2,659,792	+ 1.1	\$29,218,576						

Notes:

- 1. Canon s consolidated financial statements are prepared in accordance with U.S. generally accepted accounting principles.
- 2. Canon adopted the guidance for noncontrolling interests in consolidated financial statements in the fiscal year beginning January 1, 2009.
 - In accordance with the adoption of the guidance, consolidated net income has been renamed to net income attributable to Canon Inc.
- 3. U.S. dollar amounts are translated from yen at the rate of JPY92 = U.S.\$1, the approximate exchange rate on the Tokyo Foreign
 - Exchange Market as of December 30, 2009, solely for the convenience of the reader.

NON-CONSOLIDATED RESULTS

(Millions of yen, thousands of U.S. dollars, except per share amounts)

Actual

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		ear ended eember 31, 2009	Year ended December 31, 2008		Change(%)		Year ended December 31, 2009		
Net sales Operating profit Ordinary profit Net income	¥	2,025,546 97,777 142,684 80,778	¥	2,721,094 358,706 359,086 224,135	-	25.6 72.7 60.3 64.0	\$	22,016,804 1,062,793 1,550,913 878,022	
Net income per share: - Basic - Diluted Dividend per share	¥	65.44 65.43 110.00	¥	178.50 178.49 110.00	-	63.3 63.3	\$	0.71 0.71 1.20	

	As of December 31, 2009	As of December 31, 2008	Change(%)	As of December 31, 2009		
Total assets	¥ 2,551,100	¥ 2,618,998	- 2.6	\$ 27,729,348		
Net assets	¥ 1,812,718	¥ 1,865,005	- 2.8	\$ 19,703,457		

Note: U.S. dollar amounts are translated from yen at the rate of JPY 92= U.S.\$1, the approximate exchange rate on the Tokyo Foreign Exchange

Market as of December 30, 2009, solely for the convenience of the reader.

Canon Inc. Headquarter office 30-2, Shimomaruko 3-chome, Ohta-ku, Tokyo 146-8501, Japan Phone: +81-3-3758-2111

I. Operating Results and Financial Conditions 2009 in Review

Looking back at the global economy in fiscal 2009, although the year began amid an unprecedentedly harsh business climate, economic stimulus measures implemented by different countries have started to yield results, leading to moderate recoveries as the second half of the year approached. Although countries such as China and India, whose economies have rapidly grown in prominence, maintained their stable growth largely owing to increased consumer spending, developed countries such as Japan, the United States and European nations all recorded negative growth for the first time since the end of World War II, leading to negative growth overall around the globe.

As for the markets in which Canon operates amid these conditions, within the office equipment market, demand for both color and monochrome models of network digital multifunction devices (MFDs) decreased in each region. While sales for laser printers also remained weak, dropping below the year-ago level, the rate of decline gradually narrowed toward the second half of the year. As for the consumer products market, while demand for compact digital cameras remained sluggish and prices continued to decline, demand for digital single-lens reflex (SLR) cameras displayed solid growth especially in overseas markets. With regard to inkjet printers, although demand continued to be slack, which led to a reduction in market size compared with the previous year, conditions started to improve toward the end of the year. In the industry and others market, demand for steppers, utilized in the production of semiconductors, declined significantly while demand for aligners, used to produce liquid crystal display (LCD) panels, also slowed but showed signs of a recovery heading into the next fiscal year. The average value of the yen during the year was \mathbf{y}93.21 to the U.S. dollar, a year-on-year appreciation of approximately \mathbf{y}10, and \mathbf{y}130.46 to the euro, a year-on-year appreciation of approximately \mathbf{y}21.

Although the markets for such consumer products as cameras and inkjet printers are clearly bottoming out amid the significantly stronger yen, which has had an impact on all of the company's businesses, net sales for the year totaled \(\frac{\pmathbf{x}}{3},209.2\) billion (U.S.\\$34,883\) million), a year-on-year decline of 21.6%, mainly due to the effects of reduced sales volumes of office products throughout the year. Despite the launch of new products and ongoing cost-cutting efforts aimed at an improved gross profit ratio, the impact of such factors as the substantial appreciation of the yen and the drop in sales value led to a 2.8 point decline in the ratio to 44.5%. Consequently, gross profit decreased by 26.3% to \(\frac{\pmathbf{x}}{1},427.4\) billion (U.S.\\$15,515\) million) for the full year. While operating expenses decreased by 16.1% owing to continued Group-wide efforts to thoroughly cut spending, operating profit dropped 56.2% to \(\frac{\pmathbf{x}}{2}17.1\) billion (U.S.\\$2,359\) million). Despite the decreased interest income due to the lower rate of return on cash and cash equivalents, other income (deductions) recorded a positive turnaround of \(\frac{\pmathbf{x}}{1}7.2\) billion (U.S.\\$187\) million), mainly reflecting an improvement in currency exchange losses and earnings on investments in affiliates accounted for by the equity method. As a result, income before income taxes totaled \(\frac{\pmathbf{x}}{2}19.4\) billion (U.S.\\$2,384\) million), a year-on-year decline of 54.4%, while net income attributable to Canon Inc. also decreased by 57.4% to \(\frac{\pmathbf{x}}{1}31.6\) billion (U.S.\\$1,431\) million).

Basic net income attributable to Canon Inc. stockholders per share was \$106.64 (U.S.\$1.16), a year-on-year decline of \$139.57 (U.S.\$1.52) compared with the previous year.

Results by Product Segment

Looking at Canon s full-year performance by business sector, within the office business unit, demand for office equipment decreased overall amid the deterioration of economic conditions. Sales of network digital MFDs remained low in all regions while demand for laser printers decreased substantially compared with the previous year despite the optimization of inventory levels being in sight. Consequently, sales for the segment, including the impact of the strong yen, totaled \(\frac{\frac{1}}{1}\),645.1 billion (U.S.\(\frac{\frac{1}}{1}\),881 million), a drop of 26.8% year on year. Operating profit fell 49.8% to \(\frac{\frac{1}}{2}\),229.4 billion (U.S.\(\frac{1}{2}\),493 million), mainly due to the decrease in gross profit stemming from the significant reduction in sales.

Within the consumer business unit, sales volumes of such new products as the competitively priced EOS Digital Rebel T1i (EOS 500D) and advanced-amateur model EOS 7D digital SLR cameras recorded solid growth. As for compact digital cameras, although stagnant market conditions led to a contraction in sales volume, the Company reinforced its product lineup through the launch of six new ELPH (IXUS)-series models and nine new PowerShot-series models. As for inkjet printers, although the market overall remained sluggish, sales in the Americas and Asia displayed healthy growth, contributing to a year-on-year increase in sales volume. Sales for the segment as a whole, however, declined 10.6% year on year to ¥1,301.2 billion (U.S.\$14,143 million) due to the significant impact of the yen s appreciation. Operating profit decreased by 17.8% to ¥183.5 billion (U.S.\$1,994 million), largely reflecting the decrease in gross profit arising from the reduction in sales.

In the industry and others business unit, sales of steppers remained sluggish amid worsening market conditions for memory chips, while sales of aligners dropped due to restrained capital investment by LCD panel manufacturers. As a result, sales for the segment totaled \(\frac{\pmathbf{358.0}}{358.0}\) billion (U.S.\(\frac{\pmathbf{33,891}}{300}\) million), a decrease of 31.5%, while operating profit dropped to negative \(\frac{\pmathbf{76.0}}{376.0}\) billion (U.S.\(\frac{\pmathbf{826}}{300}\) million), due to the significant drop in sales along with the early disposal of assets, including excess production equipment, based on a fundamental reassessment of the business structure for steppers.

Cash Flow

Although Canon recorded a decline in profits in 2009, cash flow from operating activities totaled ¥611.2 billion (U.S.\$6,644 million), a slight decrease of ¥5.4 billion (U.S.\$59 million) compared with the previous year, as a result of the substantial progress achieved in inventory-reduction efforts. As capital investment was focused on items relevant to introducing new products in principal, cash flow from investing activities totaled ¥370.2 billion (U.S.\$4,024 million), a year-on-year decrease of ¥102.2 billion (U.S.\$1,111 million). Accordingly, free cash flow totaled ¥241.0 billion (U.S.\$2,619 million), an increase of ¥96.8 billion (U.S.\$1,052 million) from the previous year. Cash flow from financing activities recorded an outlay of ¥142.4 billion (U.S.\$1,548 million), mainly arising from the dividend payout of ¥135.8 billion (U.S.\$1,476 million). Consequently, cash and cash equivalents increased by ¥115.8 billion (U.S.\$1,259 million) to ¥795.0 billion (U.S.\$8,642 million) from the end of the previous year.

Non-consolidated Results

Non-consolidated net sales totaled \$2,025.5 billion (U.S.\$22,017 million), a year-on-year decrease of 25.6%, ordinary profit declined by 60.3% to \$142.7 billion (U.S.\$1,551 million), and net income fell by 64.0% to \$80.8 billion (U.S.\$878 million).

Outlook

As for the outlook for the global economy in fiscal 2010, although China and other emerging nations with significantly expanding economies are expected to continue enjoying steady growth, deteriorating employment conditions and other factors make it difficult to predict the economic prospects for developed countries even though they are projected to realize positive growth. While some leading indicators have pointed to a bottoming out and conditions are expected to slowly head toward a path of recovery as a result of various economic stimulus packages and financial policies launched at the national level, considerable time will likely be needed before the global economy realizes a full-fledged turnaround.

In the businesses in which Canon is involved, with regard to network digital MFDs and laser printers in the office equipment market, demand is expected to gradually increase following the bottoming out of the segment. With respect to the consumer products market, demand for digital SLR cameras is forecasted to achieve solid growth, whereas demand for compact digital cameras and inkjet printers will also head toward a recovery trend. As for the industry and others market, projections call for a modest recovery in demand for steppers as device makers reassess their capital expenditure plans, and demand for aligners is also expected to increase as LCD panel manufacturers gear up to boost production.

With regard to currency exchange rates for the full year, on which Canon's performance outlook is based, despite the continued uncertainty over future interest rate policies for major countries along with the speed and level of economic recovery and other factors, Canon anticipates exchange rates for the period of ¥90 to the U.S. dollar and ¥130 to the euro, representing an appreciation of approximately ¥3 against the U.S. dollar, and relatively the same value for the euro compared with the previous year. Upon taking into consideration current business sentiment based on these foreign exchange rate assumptions, Canon projects net sales of ¥3,450.0 billion (U.S.\$37,500 million), a year-on-year increase of 7.5%; operating profit of ¥330.0 billion (U.S.\$3,587 million), a year-on-year increase of 52.0%; income before income taxes of ¥320.0 billion (U.S.\$3,478 million), a year-on-year increase of 45.9%; and net income attributable to Canon Inc. of ¥200.0 billion (U.S.\$2,174 million), a year-on-year increase of 51.9%.

Basic Policy Regarding Profit Distribution and Dividends for the Current Fiscal Year

Canon is being more proactive in returning profits to shareholders, mainly in the form of a dividend, taking into consideration planned future investments, free cash flow, and reflecting the company s consolidated business performance. Specifically, Canon s basic policy is to continuously strive to raise its consolidated payout ratio to approximately 30% over the medium to long term.

The company recorded a decrease in profits amid extremely severe economic conditions but, prioritizing stable returns to shareholders, plans to distribute a full-year dividend totaling \(\pm\)110.00 (U.S.\(\pm\)1.20) per share (interim dividend of \(\pm\)55.00 [U.S.\(\pm\)0.60] per share [already distributed], and year-end dividend of \(\pm\)55.00 [U.S.\(\pm\)0.60]), the same amount per share as was paid out in 2008.

This document contains forward-looking statements with respect to future results, performance and achievements that are subject to risk and uncertainties and reflect management s views and assumptions formed by available information. All statements other than statements of historical fact are statements that could be considered forward-looking statements. When used in this document, words such as anticipate, believe, estimate, or should and similar expressions, as they relate to Canon, are intended to identify forward-looking statements. Many factors could cause the actual results, performance or achievements of Canon to be materially different from any future results, performance or achievements that may be expressed or implied by such forward-looking statements, including, among others, changes in general economic and business conditions, changes in currency exchange rates and interest rates, introduction of competing products by other companies, lack of acceptance of new products or services by Canon s targeted customers, inability to meet efficiency and cost reduction objectives, changes in business strategy and various other factors, both referenced and not referenced in this document. A detailed description of these and other risk factors is included in Canon s annual report on Form 20-F, which is on file with the United States Securities and Exchange Commission. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those described herein. Canon does not intend or assume any obligation to update these forward-looking statements.

II. Management Policy

(1) Basic Policy

Under the corporate philosophy of *kyosei* living and working together for the common good Canon s basic management policy is to contribute to the prosperity and well-being of the world while endeavoring to become a truly excellent global corporate group targeting continued growth and development.

(2) Management Goals

Based on this basic management policy, Canon launched two consecutive five-year management plans Phase I of its Excellent Global Corporation Plan in 1996, and Phase II in 2001 with the aim of becoming a truly excellent global corporation. Through these two management plans, the Company promoted a range of management reforms, thoroughly strengthening its product competitiveness and financial base. Since 2006, under a new five-year management plan Phase III, which targets further growth and improved corporate value Canon is pursuing sound growth, making use of the solid management foundation achieved through the two preceding plans, and further expanding its corporate scale while maintaining a high level of profitability. In particular, the Company is focusing on the following five important management objectives.

- 1) Achieving the overwhelming No. 1 position worldwide in all current core businesses
- 2) Expanding business operations through diversification
- 3) Identifying new business domains and accumulating required technologies
- 4) Establishing new production systems to sustain international competitiveness
- 5) Nurturing truly autonomous and strong individuals promoting everlasting corporate reforms

In 2009, however, due to the global recession triggered by the Lehman Shock, Canon was forced to temporarily shift its strategic direction, changing course from a focus on sound growth to improved management quality. Through such efforts as the promotion of thorough expense and capital-investment efficiencies and the establishment of advanced supply-chain management enabling inventory reductions, the Company made progress in establishing a muscular business constitution and enhancing corporate strength to agilely respond to changes in its business environment. While the global economy currently appears to be on track for a recovery, because it appears that it will take the form of an L-shaped recovery, we expect the surrounding business environment will continue to prove difficult. Faced with these circumstances, Canon will again aim to realize sound growth, capitalizing on the future turnaround to post results that outpace the speed of the economic recovery, employing a new growth strategy in this, the final year of the Company s Excellent Global Corporation Plan Phase III, which is being viewed as the first year in a new era of growth.

(3) Business Challenges and Countermeasures

At Canon, the creation of new businesses and maintaining a high profitability structure represent two very important management objectives to ensure continuous future growth.

As for new businesses, the Company is promoting research based on leading-edge technologies in its areas of expertise, such as biotechnology, nanotechnology and life sciences. At the same time, Canon is also looking into M&A opportunities and business tie-ups toward launching such businesses. Additionally, the Company aims to enter the display business, moving away from a focus on still images while strengthening the ability to deliver video images, which will play an increasingly important role in the broadband era.

With regard to maintaining the Company s current high profitability structure, in order to effectively respond to the intensifying price competition centered on the consumer goods market and the investment burden that accompanies the launch of competitive new businesses, Canon believes that it is important to further improve the profit-earning ability of current businesses. To facilitate this, the Company is promoting the development of competitive new products and actively carrying out cost-reduction activities.

Canon also views its approach to the environment as an important management issue. From the product planning stage through to design, development, production, sales, use, recovery and recycling, the Company focuses its energies on

such areas as creating environmentally conscious products that realize energy efficiency, resource efficiency, and eliminate the use of hazardous substances. Additionally, Canon actively promotes the development of recycling systems, the expansion of green procurement policies, the disclosure of environmental information, and participation in environmental conservation activities at the community level.

CONSOLIDATED

III. Financial Statements

1. CONSOLIDATED BALANCE SHEETS

ASSETS	As of December 31, 2009	Millions of yen As of December 31, 2008	Change	Thousands of U.S. dollars As of December 31, 2009
Current assets: Cash and cash equivalents Short-term investments Trade receivables, net Inventories Prepaid expenses and other current assets	¥ 795,034	¥ 679,196	¥ 115,838	\$ 8,641,674
	19,089	7,651	11,438	207,489
	556,572	595,422	(38,850)	6,049,696
	373,241	506,919	(133,678)	4,056,967
	273,843	275,660	(1,817)	2,976,554
Total current assets	2,017,779	2,064,848	(47,069)	21,932,380
Noncurrent receivables Investments Property, plant and equipment, net Intangible assets, net Other assets	14,936	14,752	184	162,348
	114,066	88,825	25,241	1,239,848
	1,269,785	1,357,186	(87,401)	13,802,011
	117,396	119,140	(1,744)	1,276,043
	313,595	325,183	(11,588)	3,408,642
Total assets	¥3,847,557	¥ 3,969,934	¥(122,377)	\$ 41,821,272
LIABILITIES AND EQUITY Current liabilities: Short-term loans and current portion of long-term debt Trade payables	¥ 4,869	¥ 5,540	¥ (671)	\$ 52,924
	339,113	406,746	(67,633)	3,686,011
Accrued income taxes Accrued expenses Other current liabilities	50,105	69,961	(19,856)	544,620
	274,300	277,117	(2,817)	2,981,522
	115,303	184,636	(69,333)	1,253,293
Total current liabilities Long-term debt, excluding current installments Accrued pension and severance cost Other noncurrent liabilities	783,690	944,000	(160,310)	8,518,370
	4,912	8,423	(3,511)	53,391
	115,904	110,784	5,120	1,259,826
	63,651	55,745	7,906	691,859
Total liabilities	968,157	1,118,952	(150,795)	10,523,446

Equity: Canon Inc. stockholders equity: Common stock Additional paid-in capital Legal reserve Retained earnings Accumulated other comprehensive income (loss) Treasury stock, at cost	174,762 404,293 54,687 2,871,437 (260,818) (556,252)	174,762 403,790 53,706 2,876,576 (292,820) (556,222)	503 981 (5,139) 32,002 (30)	1,899,587 4,394,489 594,424 31,211,272 (2,834,978) (6,046,218)
Total Canon Inc. stockholders equity	2,688,109	2,659,792	28,317	29,218,576
Noncontrolling interests	191,291	191,190	101	2,079,250
Total equity	2,879,400	2,850,982	28,418	31,297,826
Total liabilities and equity	¥3,847,557	¥ 3,969,934	¥(122,377)	\$ 41,821,272
	Million As of	ns of yen As of		Thousands of U.S. dollars As of
	December 31,	December 31,		December 31,
Notes:	2009	2008		2009
 Allowance for doubtful receivables Accumulated depreciation Accumulated other comprehensive income (loss): 	¥ 11,343 1,815,982	¥ 9,318 1,635,601		\$ 123,293 19,738,935
Foreign currency translation adjustments	(202,628)	(235,968)		(2,202,478)
Net unrealized gains and losses on securities	3,285	1,135		35,706
Net gains and losses on derivative instruments Pension liability adjustments	71 (61,546)	1,493 (59,480)		772 (668,978)
1 chiston hability adjustments	- 6 -	(32,400)		(000,770)

CONSOLIDATED

2. CONSOLIDATED STATEMENTS OF INCOME

Results for the fourth quarter	Millio	Thousands of U.S. dollars		
	Three months ended December 31, 2009	Three months ended December 31, 2008	Change(%)	Three months ended December 31, 2009
Net sales Cost of sales	¥ 954,058 520,267	¥ 994,740 573,343	- 4.1	\$ 10,370,196 5,655,076
Gross profit Operating expenses: Selling, general and administrative	433,791	421,397	+ 2.9	4,715,120
expenses	264,396	273,681		2,873,870
Research and development expenses	77,267	111,891		839,859
	341,663	385,572		3,713,729
Operating profit Other income (deductions):	92,128	35,825	+ 157.2	1,001,391
Interest and dividend income	1,441	3,849		15,663
Interest expense	(95)	(164)		(1,032)
Other, net	4,447	(22,597)		48,337
	5,793	(18,912)		62,968
Income before income taxes	97,921	16,913	+ 479.0	1,064,359
Income taxes	35,413	3,816		384,924
Consolidated net income	62,508	13,097		679,435
Less: Net income attributable to noncontrolling interests	944	1,475		10,261
Net income attributable to Canon Inc.	¥ 61,564	¥ 11,622	+ 429.7	\$ 669,174

Note: Consolidated comprehensive income for the three months ended December 31, 2009 and 2008 was JPY 74,334 million (increase)

(U.S.\$807,978 thousand (increase)) and JPY 204,647 million (decrease), respectively.

Results for the fiscal year	Million		Thousands of U.S. dollars		
•	Year ended	Year ended		Year ended	
			Change(%)		

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	December 31, 2009	December 31, 2008		December 31, 2009
Net sales Cost of sales	¥3,209,201 1,781,808	¥ 4,094,161 2,156,153	- 21.6	\$ 34,882,620 19,367,479
Gross profit Operating expenses:	1,427,393	1,938,008	- 26.3	15,515,141
Selling, general and administrative expenses Research and development expenses	905,738 304,600	1,067,909 374,025		9,844,978 3,310,870
	1,210,338	1,441,934		13,155,848
Operating profit Other income (deductions):	217,055	496,074	- 56.2	2,359,293
Interest and dividend income Interest expense	5,202 (336)	19,442 (837)		56,543 (3,652)
Other, net	(2,566) 2,300	(33,532) (14,927)		(27,891) 25,000
Income before income taxes	219,355	481,147	- 54.4	2,384,293
Income taxes	84,122	160,788		914,369
Consolidated net income Less: Net income attributable to	135,233	320,359		1,469,924
noncontrolling interests	3,586	11,211		38,978
Net income attributable to Canon Inc.	¥ 131,647	¥ 309,148	- 57.4	\$ 1,430,946

Note: Consolidated comprehensive income for the year ended December 31, 2009 and 2008 was JPY 168,452 million (increase)

(U.S.\$1,831,000 thousand (increase)) and JPY 18,681 million (decrease), respectively.

3. DETAILS OF SALES

Results for the fourth quarter	Millio	ons of yen		Thousands of U.S. dollars
-	Three			
	months	Three months		Three months
Sales by product	ended	ended	Change(%)	ended
•	December	December 31,		December 31,
	31, 2009	2008		2009
Office	465,131	507,955	- 8.4	5,055,772
Consumer	412,729	376,588	+ 9.6	4,486,185
Industry and Others	117,070	137,681	- 15.0	1,272,500
Eliminations	(40,872)	(27,484)	-	(444,261)
Total	¥ 954,058	¥ 994,740	- 4.1	\$ 10,370,196
	Millio	ons of yen		Thousands of U.S. dollars
	Three			C.S. dollars
	months	Three months		Three months
Sales by region	ended	ended	Change(%)	ended
Sales of Tegion	December	December 31,	Change (70)	December 31,
	31, 2009	2008		2009
Japan	¥ 197,599	¥ 224,710	- 12.1	\$ 2,147,815
Overseas:	, , , , , ,	,,		, , , , , , , , , , , , , , , , , , , ,
Americas	274,782	283,002	- 2.9	2,986,761
Europe	308,523	308,121	+ 0.1	3,353,511
Other areas	173,154	178,907	- 3.2	1,882,109
	·			
	756,459	770,030	- 1.8	8,222,381
Total	¥ 954,058	¥ 994,740	- 4.1	\$ 10,370,196
Results for the fiscal year	Millio	ons of yen		Thousands of U.S. dollars
Results for the fiscal year	Year			C.S. dollars
	ended	Year ended		Year ended
Sales by product	December	December 31,	Change(%)	December 31,
	31, 2009	2008		2009
Office	1,645,076	2,246,609	- 26.8	17,881,261
Consumer	1,301,160	1,456,075	- 10.6	14,143,043
Industry and Others	357,998	522,405	- 31.5	3,891,283
Eliminations	(95,033)	(130,928)		(1,032,967)
Total	¥3,209,201	¥ 4,094,161	- 21.6	\$ 34,882,620

	Milli	Thousands of U.S. dollars				
Sales by region	Year ended December 31, 2009	Year ended December 31, 2008	Change(%)	Year ended December 31, 2009		
Japan	¥ 702,344	¥ 868,280	- 19.1	\$ 7,634,174		
Overseas:						
Americas	894,154	1,154,571	- 22.6	9,719,065		
Europe	995,150	1,341,400	- 25.8	10,816,848		
Other areas	617,553	729,910	- 15.4	6,712,533		
	2,506,857	3,225,881	- 22.3	27,248,446		
Total	¥3,209,201	¥ 4,094,161	- 21.6	\$ 34,882,620		

Notes: 1. The primary products included in each of the product segments are as follows:

Office: Office network digital multifunction devices (MFDs) /Color network digital MFDs /

Office copying machines /Personal-use copying machines /Full-color copying machines /

Laser printers /Large format inkjet printers

Consumer Digital SLR cameras /Compact digital cameras /Interchangeable lenses /Digital video

: camcorders /

Inkjet multifunction peripherals /Single function inkjet printers /Image scanners /Broadcasting

equipment

Industry and Others: Semiconductor production equipment /Mirror projection mask aligners for LCD

panels /

Medical equipment /Components /Computer information systems /Document

scanners /

Personal information products

2. The principal countries and regions included in each regional category are as follows:

Americas: United States of America, Canada, Latin America/ Europe: England, Germany, France,

Netherlands /

Other Areas: Asian regions, China, Oceania

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es on securities

ative instruments

4. CONSOLIDATED STATEMENTS OF EQUITY

CONSOLIDATED

Millions of yen

	Common		ommon Additic		•			Retained		Accumulated other		Treasury		Total Canon Inc.
		Stock capital		•		earnings	comprehensive income (loss)		stock		st	tockholders equity		
	¥	174,698	¥	402,991	¥	46,017	¥	2,720,146	¥	34,670	¥	(456,186)	¥	2,922,336
trolling interests and other tockholders		64		63 761				(145,024)						127 761 (145,024)
ng interests						7,689		(7,689)						_
								309,148						309,148
loss), net of tax ljustments s on securities ive instruments										(258,764) (5,152) 2,342 (65,016)				(258,764) (5,152) 2,342
oss)										(65,916)				(65,916)
net				(25)				(5)				(100,036)		(100,066)
	¥	174,762	¥	403,790	¥	53,706	¥	2,876,576	¥	(292,820)	¥	(556,222)	¥	2,659,792
ontrolling interests and other stockholders				503				(135,793)						503 (135,793)
ling interests						981		(981)						-
<u> </u>								131,647						131,647
(loss), net of tax adjustments										33,340				33,340

2,150

(1,422

(2,066

2,150

(1,422)

(2,066)

							163,649
, net				(12)		(30)	(42)
9	¥ 174,762	¥ 404,293	¥ 54,687	¥ 2,871,437	¥ (260,818)	¥ (556,252)	¥ 2,688,109
8	\$ 1,899,587	\$4,389,022	\$ 583,761	\$31,267,130	\$ (3,182,825)	\$ (6,045,892)	\$ 28,910,783
ontrolling interests and other stockholders ling interests		5,467		(1,476,011)			5,467 (1,476,011)
			10,663	(10,663)			-
(loss), net of tax				1,430,946			1,430,946
adjustments es on securities ative instruments					362,391 23,370 (15,457) (22,457)		362,391 23,370 (15,457) (22,457)
							1,778,793
, net				(130)		(326)	(456)

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\$1,899,587 \$4,394,489 \$594,424 \$31,211,272 \$(2,834,978) \$(6,046,218) \$29,218,576

5. CONSOLIDATED STATEMENTS OF CASH FLOWS

	Millio	Thousands of U.S. dollars	
	Year ended December 31, 2009	Year ended December 31, 2008	Year ended December 31, 2009
Cash flows from operating activities:	V 105 000	V 220.250	φ 1.460.034
Consolidated net income	¥ 135,233	¥ 320,359	\$ 1,469,924
Adjustments to reconcile net income to net cash provided by operating activities:			
Depreciation and amortization	315,393	341,337	3,428,185
Loss on disposal of property, plant and	313,373	341,337	3,420,103
equipment	8,215	11,811	89,294
Deferred income taxes	20,712	(32,497)	225,130
Decrease in trade receivables	48,244	83,521	524,391
Decrease in inventories	143,580	49,547	1,560,652
Decrease in trade payables	(76,843)	(36,719)	(835,250)
Decrease in accrued income taxes	(21,023)	(77,340)	(228,511)
Decrease in accrued expenses	(9,827)	(30,694)	(106,815)
Increase (decrease) in accrued (prepaid) pension	. , ,	, , ,	` , ,
and severance cost	4,765	(12,128)	51,793
Other, net	42,786	(513)	465,066
Net cash provided by operating activities	611,235	616,684	6,643,859
Cash flows from investing activities:			
Purchases of fixed assets	(327,983)	(428,168)	(3,565,033)
Proceeds from sale of fixed assets	8,893	7,453	96,663
Purchases of available-for-sale securities	(3,253)	(7,307)	(35,359)
Proceeds from sale and maturity of			
available-for-sale securities	2,460	4,320	26,739
Proceeds from maturity of held-to-maturity			
securities	-	10,000	-
(Increase) decrease in time deposits, net	(11,345)	2,892	(123,315)
Acquisitions of subsidiaries, net of cash acquired	(2,979)	(5,999)	(32,380)
Purchases of other investments	(37,981)	(45,473)	(412,837)
Other, net	1,944	(10,198)	21,131
Net cash used in investing activities	(370,244)	(472,480)	(4,024,391)
Cash flows from financing activities:			
Proceeds from issuance of long-term debt	3,361	6,841	36,533
Repayments of long-term debt	(6,282)	(15,397)	(68,283)

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Decrease in short-term loans Dividends paid Repurchases of treasury stock, net Other, net	(280) (135,793) (42) (3,343)	(2,643) (145,024) (100,066) (21,276)	(3,043) (1,476,011) (457) (36,337)
Net cash used in financing activities	(142,379)	(277,565)	(1,547,598)
Effect of exchange rate changes on cash and cash equivalents	17,226	(131,906)	187,239
Net change in cash and cash equivalents Cash and cash equivalents at beginning of period	115,838 679,196	(265,267) 944,463	1,259,109 7,382,565
Cash and cash equivalents at end of period	¥ 795,034	¥ 679,196	\$ 8,641,674
	- 10 -		

CONSOLIDATED

<u>6. NOTE FOR GOING CONCERN ASSUMPTION</u>

Not applicable.

7. SEGMENT INFORMATION

(1) SEGMENT INFORMATION BY PRODUCT

Results for the fourth quarter	Million	ns of yen		Thousands of U.S. dollars
	Three months ended December 31, 2009	Three months ended December 31, 2008	Change(%)	Three months ended December 31, 2009
Office Net sales: External customers Intersegment	¥ 462,149 2,982	¥ 502,389 5,566	- 8.0 - 46.4	\$ 5,023,359 32,413
Total	465,131	507,955	- 8.4	5,055,772
Operating cost and expenses	384,517	423,226	- 9.1	4,179,533
Operating profit	¥ 80,614	¥ 84,729	- 4.9	\$ 876,239
Consumer Net sales: External customers Intersegment Total	¥ 412,087 642 412,729	¥ 375,941 647 376,588	+ 9.6 - 0.8 + 9.6	\$ 4,479,207 6,978 4,486,185
Operating cost and expenses	337,586	335,715	+ 0.6	3,669,413
Operating profit	¥ 75,143	¥ 40,873	+ 83.8	\$ 816,772
Industry and Others Net sales: External customers Intersegment	¥ 79,822 37,248	¥ 116,410 21,271	- 31.4 + 75.1	\$ 867,630 404,870
Total	117,070	137,681	- 15.0	1,272,500
Operating cost and expenses	152,030	189,957	- 20.0	1,652,500
Operating profit (loss)	¥ (34,960)	¥ (52,276)	-	\$ (380,000)

Net sales: External customers Intersegment	¥	(40,872)	¥	- (27,484)		-	\$	- (444,261)
Total		(40,872)		(27,484)		-		(444,261)
Operating cost and expenses		(12,203)		10,017		-		(132,641)
Operating profit (loss)	¥	(28,669)	¥	(37,501)		-	\$	(311,620)
Consolidated Net sales: External customers Intersegment	¥	954,058 -	¥	994,740 -	-	4.1	\$ 1	10,370,196 -
Total		954,058		994,740	-	4.1	-	10,370,196
Operating cost and expenses		861,930		958,915	-	10.1		9,368,805
Operating profit	¥	92,128	¥	35,825	+	157.2	\$	1,001,391
			- 11	-				

Results for the fiscal year	Million	s of yen		Thousands of U.S. dollars	
	Year ended December 31, 2009	Year ended December 31, 2008	Change(%)	Year ended December 31, 2009	
Office Net sales: External customers Intersegment	¥ 1,635,056 10,020	¥ 2,223,253 23,356	- 26.5 - 57.1	\$ 17,772,348 108,913	
Total	1,645,076	2,246,609	- 26.8	17,881,261	
Operating cost and expenses	1,415,680	1,789,263	- 20.9	15,387,826	
Operating profit	229,396	457,346	- 49.8	2,493,435	
Total assets Depreciation and amortization Capital Expenditures	745,646 90,878 ¥ 96,718	822,660 99,962 ¥ 139,046	- 9.4 - 9.1 - 30.4	8,104,848 987,804 \$ 1,051,283	
Consumer Net sales: External customers Intersegment	¥ 1,299,194 1,966	¥ 1,453,647 2,428	- 10.6 - 19.0	\$ 14,121,674 21,369	
Total	1,301,160	1,456,075	- 10.6	14,143,043	
Operating cost and expenses	1,117,668	1,232,951	- 9.4	12,148,565	
Operating profit	183,492	223,124	- 17.8	1,994,478	
Total assets Depreciation and amortization Capital Expenditures	437,160 48,701 ¥ 27,503	502,927 58,082 ¥ 52,641	- 13.1 - 16.2 - 47.8	4,751,739 529,359 \$ 298,946	
Industry and Others Net sales: External customers Intersegment	¥ 274,951 83,047	¥ 417,261 105,144	- 34.1 - 21.0	\$ 2,988,598 902,685	
Total	357,998	522,405	- 31.5	3,891,283	

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Operating cost and expenses	433,954	570,281	- 23.9	4,716,892
Operating profit (loss)	(75,956)	(47,876)	-	(825,609)
Total assets Depreciation and amortization Capital Expenditures	359,635 60,770 ¥ 25,644	453,581 71,557 ¥ 31,445	- 20.7 - 15.1 - 18.4	3,909,076 660,543 \$ 278,739
Corporate and Eliminations Net sales:				
External customers Intersegment	¥ - (95,033)	¥ - (130,928)	-	\$ - (1,032,967)
Total	(95,033)	(130,928)	-	(1,032,967)
Operating cost and expenses	24,844	5,592	-	270,044
Operating profit (loss)	(119,877)	(136,520)	-	(1,303,011)
Total assets Depreciation and amortization Capital Expenditures	2,305,116 115,044 ¥ 108,387	2,190,766 111,736 ¥ 180,268	+ 5.2 + 3.0 - 39.9	25,055,609 1,250,479 \$ 1,178,119
Consolidated Net sales: External customers Intersegment	¥ 3,209,201	¥ 4,094,161	- 21.6 -	\$ 34,882,620 -
Total	3,209,201	4,094,161	- 21.6	34,882,620
Operating cost and expenses	2,992,146	3,598,087	- 16.8	32,523,327
Operating profit	217,055	496,074	- 56.2	2,359,293
Total assets Depreciation and amortization Capital Expenditures	3,847,557 315,393 ¥ 258,252	3,969,934 341,337 ¥ 403,400	- 3.1 - 7.6 - 36.0	41,821,272 3,428,185 \$ 2,807,087
		- 14 -		

(2) SEGMENT INFORMATION BY GEOGRAPHIC AREA

Results for the fourth quarter	Millions of yen					Thousands of U.S. dollars		
	n De	Three nonths ended ecember 1, 2009	D	Three months ended ecember 1, 2008	Chang	e(%)	r D	Three months ended December 31, 2009
Japan Net sales: External customers Intersegment	¥	227,939 539,255	¥	270,681 492,810	- +	15.8 9.4	\$	2,477,598 5,861,467
Total		767,194		763,491	+	0.5		8,339,065
Operating cost and expenses		667,146		759,005	-	12.1		7,251,587
Operating profit	¥	100,048	¥	4,486	+2,	130.2	\$	1,087,478
Americas Net sales: External customers Intersegment Total	¥	268,797 392 269,189	¥	276,764 895 277,659	- - -	2.9 56.2 3.1	\$	2,921,707 4,260 2,925,967
Operating cost and expenses		263,571		279,180	-	5.6		2,864,902
Operating profit (loss)	¥	5,618	¥	(1,521)		-	\$	61,065
Europe Net sales: External customers Intersegment	¥	306,949 (1,313)	¥	305,330 826	+	0.5	\$	3,336,402 (14,272)
Total		305,636		306,156	-	0.2		3,322,130
Operating cost and expenses		298,750		297,897	+	0.3		3,247,282
Operating profit	¥	6,886	¥	8,259	-	16.6	\$	74,848

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Others			
Net sales: External customers	¥ 150,373 ¥ 141,965	+ 5.9	\$ 1,634,489
Intersegment	165,586 137,565	+ 20.4	1,799,848
Total	315,959 279,530	+ 13.0	3,434,337
Operating cost and expenses	309,860 279,329	+ 10.9	3,368,044
Operating profit	¥ 6,099 ¥ 201	+2,934.3	\$ 66,293
Corporate and Eliminations			
Net sales: External customers	¥ - ¥ -	_	\$ -
Intersegment	(703,920) (632,096)	-	(7,651,303)
Total	(703,920) (632,096)	-	(7,651,303)
Operating cost and expenses	(677,397) (656,496)	-	(7,363,010)
Operating profit (loss)	¥ (26,523) ¥ 24,400	-	\$ (288,293)
Consolidated			
Net sales:	¥ 954.058 ¥ 994.740	4.1	¢ 10.270.107
External customers Intersegment	¥ 954,058 ¥ 994,740	- 4.1 -	\$ 10,370,196 -
Total	954,058 994,740	- 4.1	10,370,196
Operating cost and expenses	861,930 958,915	- 10.1	9,368,805
Operating profit	¥ 92,128 ¥ 35,825	+ 157.2	\$ 1,001,391
	- 13 -		

				001,0021211122	
Results for the fiscal year	Millio Year ended December 31, 2009	ns of yen Year ended December 31, 2008	Change(%)	Thousands of U.S. dollars Year ended December 31, 2009	
	,	-, -, -, -,		,	
Japan Nataologi					
Net sales: External customers	¥ 827,762	¥ 998,676	- 17.1	\$ 8,997,413	
Intersegment	1,714,375	2,318,521	- 26.1	18,634,511	
Total	2,542,137	3,317,197	- 23.4	27,631,924	
Operating cost and expenses	2,288,471	2,812,645	- 18.6	24,874,685	
Operating profit	253,666	504,552	- 49.7	2,757,239	
	TV 4 20 (F44	Y 1 60 7 6 7	10.0	4.7.070.774	
Total assets	¥ 1,386,511	¥ 1,607,653	- 13.8	\$ 15,070,772	
Americas					
Net sales: External customers	¥ 871,633	¥ 1,141,560	- 23.6	\$ 9,474,272	
Intersegment	1,263	3,758	- 66.4	13,728	
	,	,		,	
Total	872,896	1,145,318	- 23.8	9,488,000	
Operating cost and expenses	860,863	1,136,288	- 24.2	9,357,207	
	·				
Operating profit	12,033	9,030	+ 33.3	130,793	
Total assets	¥ 198,094	¥ 203,255	- 2.5	\$ 2,153,196	
	,	,		. , ,	
Emmono					
Europe Net sales:					
External customers	¥ 991,336	¥ 1,337,147	- 25.9	\$ 10,775,391	
Intersegment	919	4,329	- 78.8	9,989	
Total	002 255	1 241 476	26.0	10 705 200	
Total	992,255	1,341,476	- 26.0	10,785,380	
Operating cost and expenses	964,606	1,314,942	- 26.6	10,484,847	
Operating profit	27 (40	26.524	+ 4.2	200 522	
Operating profit	27,649	26,534	+ 4.2	300,533	
Total assets	¥ 378,477	¥ 417,562	- 9.4	\$ 4,113,880	

Others Net sales: External customers Intersegment	¥ 518,470 534,147	¥ 616,778 670,678	- 15.9 - 20.4	\$ 5,635,544 5,805,945
Total	1,052,617	1,287,456	- 18.2	11,441,489
Operating cost and expenses	1,019,208	1,247,156	- 18.3	11,078,348
Operating profit	33,409	40,300	- 17.1	363,141
Total assets	¥ 384,795	¥ 344,638	+ 11.7	\$ 4,182,554
Corporate and Eliminations Net sales: External customers	¥ -	¥ -	-	\$ -
Intersegment	(2,250,704)	(2,997,286)	-	(24,464,173)
Total	(2,250,704)	(2,997,286)	-	(24,464,173)
Operating cost and expenses	(2,141,002)	(2,912,944)	-	(23,271,760)
Operating profit (loss)	(109,702)	(84,342)	-	(1,192,413)
Total assets	¥ 1,499,680	¥ 1,396,826	+ 7.4	\$ 16,300,870
Consolidated Net sales: External customers Intersegment	¥ 3,209,201	¥ 4,094,161	- 21.6	\$ 34,882,620 -
Total	3,209,201	4,094,161	- 21.6	34,882,620
Operating cost and expenses	2,992,146	3,598,087	- 16.8	32,523,327
Operating profit	217,055	496,074	- 56.2	2,359,293
Total assets	¥ 3,847,557	¥ 3,969,934	- 3.1	\$ 41,821,272
		- 14 -		

CONSOLIDATED

8. BASIS OF PRESENTATION AND SIGNIFICANT ACCOUNTING POLICIES

(1) GROUP POSITION

1. Number of Group Companies

	December 31,	December 31,	
	2009	2008	Change
Subsidiaries	241	245	(4)
Affiliates	15	18	(3)
Total	256	263	(7)

2. Change in Group Entities

Subsidiaries

Addition: 12 companies Removal: 16 companies

Affiliates (Carried at Equity Basis)
Addition: 2 companies
Removal: 5 companies

3. Subsidiaries Listed on Domestic Stock Exchange

Tokyo Stock Exchange (1st section): Canon Marketing Japan Inc., Canon Electronics Inc., Canon Finetech Inc.

Tokyo Stock Exchange (2nd section): Canon Software Inc.

Osaka Securities Exchange (2nd section): Canon Machinery Inc.

JASDAQ: Tokki Corporation, Asia Pacific System Research Co., Ltd.

Osaka Securities Exchange (Hercules): e-System Corporation

(2) SIGNIFICANT ACCOUNTING POLICIES

While previous segment information has been presented in accordance with accounting guidance generally accepted in Japan, Canon adopted the guidance for segment reporting under U.S. generally accepted accounting principles (U.S. GAAP) in the fiscal year beginning January 1, 2009. Accordingly, prior year segment information has been adjusted to conform to this guidance under U.S. GAAP.

Recently Issued Accounting Guidance

Canon adopted new guidance for noncontrolling interests in consolidated financial statements in the first quarter beginning January 1, 2009. Upon the adoption of this guidance, noncontrolling interests, which were previously referred to as minority interests and classified between total liabilities and stockholders equity on the consolidated balance sheets, are now included as a separate component of total equity. In addition, consolidated net income on the consolidated statements of income now includes the net income (loss) attributable to noncontrolling interests. These financial statement presentation requirements have been adopted retrospectively and prior year amounts in the consolidated financial statements including the consolidated statements of cash flows have been reclassified or adjusted to conform to this guidance.

CONSOLIDATED

9. NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(1) NET INCOME ATTRIBUTABLE TO CANON INC. STOCKHOLDERS PER SHARE

Results for the fiscal year		Million	Thousands of U.S. dollars						
	Ye	ar ended	Υe	ear ended	Year ended				
	Dec	ember 31, 2009	Dec	eember 31, 2008	December 31, 2009				
Net income attributable to									
Canon IncBasic -Diluted	¥	131,647 131,647	¥	309,148 309,150	\$	1,430,946 1,430,946			
	Number of shares								
Average common shares outstanding -Basic -Diluted	,	34,481,836 34,481,836	-	55,626,490 55,706,419					
Net income attributable to		Y	en		U	.S. dollars			
Canon Inc. stockholders per share:									
-Basic -Diluted	¥	106.64 106.64	¥	246.21 246.20	\$	1.16 1.16			

- (2) FINANCE RECEIVABLES AND OPERATING LEASES, ACQUISITIONS, MARKETABLE SECURITIES, DEFERRED TAX ACCOUNTING, EMPLOYEE RETIREMENT AND SEVERANCE BENEFITS, STOCK OPTIONS, DERIVATIVE CONTRACTS AND OTHERS
 - The disclosure is omitted as it is not considered significant in this report.
- (3) SUBSEQUENT EVENT

There is no significant subsequent event.

CANON INC.

NON-CONSOLIDATED

$\frac{10.\;NON\text{-}CONSOLIDATED\;BALANCE\;SHEETS}{(\;\textbf{Parent company only}\;)}$

	As of December 31, 2009	Millions of yen As of December 31, 2008	Change
ASSETS			
Current assets: Cash	¥ 6,855	¥ 10,674	¥ (3,819)
Trade receivables	649,594	608,047	41,547
Marketable securities	92,740	93,899	(1,159)
Inventories	147,938	221,668	(73,730)
Prepaid expenses and other current assets	215,657	204,645	11,012
Allowance for doubtful receivables	(1)		-
	,	()	
Total current assets	1,112,783	1,138,932	(26,149)
Fixed assets:			
Net property, plant and equipment	862,901	929,217	(66,316)
Intangibles	32,444	40,431	(7,987)
Investments and other fixed assets	543,027	510,476	32,551
Allowance for doubtful receivables-noncurrent	(55)	(58)	3
Total fixed assets	1,438,317	1,480,066	(41,749)
Total assets	¥ 2,551,100	¥ 2,618,998	¥ (67,898)
LIABILITIES AND NET ASSETS			
Current liabilities:			
Trade payables	¥ 332,219	¥ 323,980	¥ 8,239
Short-term loans	226,749	156,148	70,601
Accrued income taxes	27,639	47,825	(20,186)
Accrued warranty expenses	3,043	6,077	(3,034)
Accrued bonuses for employees	4,129	4,972	(843)
Accrued bonuses for directors	127	244	(117)
Other current liabilities	105,774	176,255	(70,481)
Total current liabilities	699,680	715,501	(15,821)
Noncurrent liabilities:			
Accrued pension and severance cost	34,524	34,456	68
Accrued directors retirement benefits	1,786	1,576	210
Reserve for environmental provision	1,170	1,300	(130)
Accrued long service rewards for employees	1,176	1,160	16

Other noncurrent liabilities			46		-		46
Total noncurrent liabilities			38,702		38,492		210
Total liabilities			738,382		753,993		(15,611)
Net assets: Stockholders equity Valuation and translation adjustments Subscription right to shares		1	,810,900 1,008 810		1,865,955 (1,196) 246		(55,055) 2,204 564
Total net assets		1	,812,718		1,865,005		(52,287)
Total liabilities and net assets		¥ 2	,551,100	¥	2,618,998	¥	(67,898)
Notes:			As of ecember 31, 2009	Dec	As of cember 31, 2008		
1.Accumulated depreciation		¥ 1	,122,921	¥	988,205		
Accumulated impairment loss 2.Cautionary obligation and other		¥	21,606	¥	10,197		
Cautionary obligation contract 3.Issuance of new stock (Those capitalized) Those due to conversion of convertible debentures (Those capitalized) 4.Number of stock newly issued (Thousand shares) Those due to conversion of convertible debentures (Thousand shares)		¥ ¥ ¥ ¥	16,256 - - - - -	¥ ¥ ¥ ¥	19,323 127 64 127 64 127		
	- 17 -						

CANON INC. NON-CONSOLIDATED

11. NON-CONSOLIDATED STATEMENTS OF INCOME

(Parent company only)

Millions of yen

Net sales Cost of sales	₽ De	ear ended ecember 31, 2009 2,025,546 ,471,056	Dec ¥ 2	ear ended ember 31, 2008 2,721,094 ,801,801	Change(%) - 25.6
Gross profit Selling, general and administrative expenses		554,490 456,713		919,293 560,587	- 39.7
Operating profit Other income (deductions): Interest and dividend income Interest expense Other, net		97,777 16,314 (3,916) 32,509 44,907		358,706 14,931 (3,844) (10,707) 380	- 72.7
Ordinary profit		142,684		359,086	- 60.3
Non-ordinary gain (loss), net Income before income taxes Income taxes		(20,396) 122,288 41,510		(26,084) 333,002 108,867	- 63.3
Net income 12. DETAILS OF SALES (Parent company only)	¥	80,778	¥	224,135	- 64.0

Millions of yen

Sales by product

Suite of Product	Year ended December	Year ended	
	31, 2009	December 31, 2008	Change(%)
Office	¥ 1,021,285	¥ 1,466,975	- 30.4
Consumer	950,554	1,105,067	- 14.0
Industrial and others	53,707	149,052	- 64.0
Total	¥ 2,025,546	¥ 2,721,094	- 25.6

Millions of yen

Sales by region

	Year ended December	Year ended	
	31, 2009	December 31, 2008	Change(%)
Japan	¥ 276,385	¥ 350,094	- 21.1
Overseas:			
Americas	645,174	883,911	- 27.0
Europe	677,162	935,449	- 27.6
Other areas	426,825	551,640	- 22.6
	1,749,161	2,371,000	- 26.2
Total	¥ 2,025,546	¥ 2,721,094	- 25.6

Note: Upon the adoption of FASB ASC 280, Segment Reporting for consolidation statements, details of sales for non-consolidated statements is now based on the same segments as consolidation statements from the current fiscal year. The presentation of prior year amounts in details of sales has been reclassified to conform to the current presentation.

CANON INC.

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NON-CONSOLIDATED

13. NON-CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS EQUITY (Parent company only)

dad Da	ecember 31.	2000						O	Millio
ucu De	ecinoci 31,		Stockholders	equity			tr	uation and anslation justments	viiiiOi
		Capital surplus	Retained ea	rnings					
		Surprus	Reserve	ined earni	ngs		unres	et Net right	ription hts
	Common stock	paid-in capital Legal reserve capital surplus	for Reserve deferral for of special capital depreciation gain on property	Special reserves	Retained earnings	Treasury stock	stockholders equity ga (los	ins profits to ses) (losses) n on ritieshedges	res
as of er 31,	¥ 174,762	¥ 306,288 -¥ 22,114	¥ 4,664 ¥ 2,578 ¥	1,249,928	¥ 661,843	¥ (556,222	2)¥1,865,955 ¥(1,	048)¥ (148)¥ 24	46 ¥ 1
rm									
to or			146		(146))	-		
tion l of									
or			(3,244)		3,244		-		
tion to or									
ıl gain			199		(199))	-		
l of									
for Il gain			(76)		76		-		
ds					(135,793)	,	(135,793)		(

80,778

80,778

e of stock												(51))	(51)				
l of stock											(10)	21		11				
nge of ner																		
ders														-	2,432	(228)	564	
anges rm as of		-		-	- (3,098)	12	23		-	(52,050)	(30))	(55,055)	2,432	(228)	564	
	¥ 174,762	¥ 306,2	88 -	-¥ 22,114	¥	1,566	¥ 2,70)1 ¥	¥ 1,249,928	8 ¥	609,793 ¥	(556,252)	¥1,	810,900 ¥	1,384	¥ (376)¥	¥810¥	ː 1,

Notes:

1.Number of issued 1,333,763,464 shares as of December 31, 2009 2.Classes and number of treasury stock

(Shares)

Classes of stock	Balance as of December 31, 2008	Increase	Decrease	Balance as of December 31, 2009
common				
stock	99,275,245	16,518	3,762	99,288,001

3.Payment for dividends

Decision	Classes of stock	Cash dividend (Millions of yen)	Dividend per share (yen)	Base date	Effective date
March 27, 2009 Annual meeting of stockholders	common stock	67,897	55.00	December 31, 2008	March 30, 2009
July 28, 2009 Board of directors meeting	common stock	67,896	55.00	June 30, 2009	August 28, 2009
Scheduled	Classes of stock			Base date	Effective date

		Cash dividend (Millions of yen)	A source of dividend	Dividence per share (yer	-	
March 30, 2010 Annual meeting of stockholders	common stock	67,896	Retained earnings	55.00	December 31, 2009	March 31, 2010
			- 1	9 -		

CANON INC.

NON-CONSOLIDATED

ec	cember 31, 2	2008			Stoc	ckholders	equity				trans	tion and slation	(Mi
	Common stock	Capital su Additional paid-in o capital s	l Other	reserve	Reserve for e special depreciation	Reserve for e deferral of capital	Special reserves	ings Retained earnings	Treasury stock	Total stockholder equity	Net unrealized	Net Sul dDeferred profits (losses) on	to
of 1,	¥ 174,698	¥ 306,225 ?	¥ 25 ¥	¥ 22,114				¥ 581,031	¥ (456,186	5)¥ 1,886,784	¥ 5,028	¥(1,246)	_`
of	64	63								127	,		
[632			(632))		-		
l					(3,662))		3,662			-		
in						1,396		(1,396))		-		
in						(73)		73			-		
								(145,024))	(145,024	.)		

224,135

224,135

(100,122) (100,122)

k					, ,	(, ,			
s f	(25)			(5)	86	56			
						-	(6,076)	1,098	246
es 64 63 f	(25) - (3,030) 1,323	- 80	,812 (1	.00,036)	(20,829)	(6,076)	1,098	246
1, ¥174,762 ¥306,288	-¥22,114 ¥ 4,664	¥2,578 ¥1	,249,928 ¥ 661	,843 ¥(5	556,222)¥	1,865,955 ¥	¥(1,048) ¥	(148)	¥ 246 ¥
Note	es:								
as of 2. Cl	umber of issued shares December 31, 2008 asses and number of ury stock	1,	333,763,464						
				(Sha	res)				
S	sses of tock Balance as of December 31, 2007	Increase	Decrease	Balance Decemb	per 31,				
	mmon tock 72,588,428	26,701,14	46 14,329	99,2	75,245				
3. Payment for divi	idends								
Decision C	Cash classes of dividend stock (Millions of yen)	Dividend per share (yen)	Base date	Effective date	e				
March 28, 2008 Annual meeting of stockholders	common stock 75,663	60.00	December 31, 2007	March 3 2008	1,				
July 24, 2008	common stock 69,361	55.00	June 30, 2008	August 2 2008	6,				
			- 20 -						

CANON INC.

NON-CONSOLIDATED

14. NOTE FOR GOING CONCERN ASSUMPTION

(Parent company only)

Not applicable.

15. CHANGES OF BASIS OF PRESENTATION AND SIGNIFICANT ACCOUNTING POLICIES

(Parent company only)

Note to changes in Accounting Policies

(Measurement standard and valuation method of inventories)

Previously, the inventories held by the company were primarily valued at cost, determined by periodic average method.

Effective from the current fiscal year, the company has applied Accounting Standard for Measurement of Inventories (Accounting standards Board of Japan (ASBJ) Statement No.9, issued July 5, 2006). Accordingly, from the current fiscal year, such inventories are mainly valued at cost, determined by periodic average method (amount shown in the balance sheet is devaluated due to decline in profitability).

The effect of this change, operating profit, ordinary profit and income before taxes decreased by JPY 2,034 million for the fiscal year ended December 31, 2009.

Further, devaluation loss and disposal loss of inventories were previously recorded as Other, net , whereas currently recorded as Cost of sales .

The effect of this change, operating profit decreased by JPY 19,382 million for the fiscal year ended December 31, 2009.

(Lease transactions)

Previously, finance lease transactions that do not transfer ownership were accounted for in a manner of operating lease. Effective from the current fiscal year, the company has applied Accounting Standard for Lease Transactions (ASBJ Statement No.13, issued March 30, 2007, revised from original standard issued by Corporate Accounting Council on June 17, 1993) and Guidance on Accounting Standards for Lease Transactions (ASBJ Guidance No.16, issued March 30, 2007, revised from original guidance issued by The Japanese Institute of Certified Public Accountants on January 18, 1994). Accordingly, from the current fiscal year, such lease transactions are accounted for in a similar manner with ordinary sale and purchase transactions. The change of this accounting standard has no impact on the statements of income for the fiscal year ended December 31, 2009.

CANON INC.

NON-CONSOLIDATED

Directors

(Current titles are shown in the parentheses)

(1) Candidates for Directors to be promoted

Managing Director Hideki Ozawa (Director, President of Canon (China) Co., Ltd.)

Managing Director Masaya Maeda (Director, Chief Executive of

Image Communication Products Operations)

(2) Directors to be retired

Advisor to be appointed Nobuyoshi Tanaka (Senior Managing Director)

Chairman and President of Canon

Anelva Corporation to be

continued

Junji Ichikawa

(Senior Managing Director)

Advisor to be appointed

Akiyoshi Moroe

(Senior Managing Director)

President of Canon Components,

Inc.

to be appointed

Tetsuro Tahara

Toshiyuki Komatsu

Managing Director of Canon

Electronics, Inc. to be appointed

(Director)

(Director)

Seijiro Sekine

(Director)

Corporate Auditor to be appointed

Shunji Onda

(Director)

President of SED Inc. to be

continued

Kazunori Fukuma

(Director)

(3) Corporate Auditors to be retired

Kunihiro Nagata Yoshinobu Shimizu

Minoru Shishikura

(4) Candidates for new Corporate Auditors to be appointed

Shunji Onda (Director)

Kazunori Watanabe (Certified Public Accountant)

Kuniyoshi Kitamura (General Manager of The Dai-ichi Mutual Life Insurance Company)

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CANON INC.

NON-CONSOLIDATED

Executive Officers

(1) Candidates for new Executive Officers

Shigeyuki Uzawa (Group Executive of Semiconductor Production Equipment Operations)

Makoto Araki (Group Executive of Information & Communication Systems Headquarters)

Kenichi Nagasawa (Senior Director of Canon U.S.A., Inc.)

(2) Executive Officer to be retired

Kazuhiro Akiyama (Director of Canon Anelva Corporation)

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Canon Inc. January 27, 2010

CONSOLIDATED FINANCIAL RESULTS FOR THE FOURTH QUARTER AND THE FISCAL YEAR ENDED DECEMBER 31, 2009 SUPPLEMENTARY REPORT TABLE OF CONTENTS

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This document contains forward-looking statements with respect to future results, performance and achievements that are subject to risk and uncertainties and reflect management s views and assumptions formed by available information. All statements other than statements of historical fact are statements that could be considered forward-looking statements. When used in this document, words such as anticipate. believe. estimate. or should and similar expressions, as they relate to Canon, are intended to identify forward-looking statements. Many factors could cause the actual results, performance or achievements of Canon to be materially different from any future results, performance or achievements that may be expressed or implied by such forward-looking statements, including, among others, changes in general economic and business conditions, changes in currency exchange rates and interest rates, introduction of competing products by other companies, lack of acceptance of new products or services by Canon s targeted customers, inability to meet efficiency and cost reduction objectives, changes in business strategy and various other factors, both referenced and not referenced in this document. A detailed description of these and other risk factors is included in Canon s annual report on Form 20-F, which is on file with the United States Securities and Exchange Commission. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those described herein. Canon does not intend or assume any obligation to update these forward-looking statements.

1. SALES BY REGION AND PRODUCT (2009)

	2009			008	Change year over year		
	4th quarter	Year	4th quarter	Year	4th quarter	Year	
Japan Office	92,303	374,275	109,717	448,367	-15.9%	-16.5%	
Consumer	69,731	219,036	76,320	249,997	-8.6%	-12.4%	
Industry and Others	35,565	109,033	38,673	169,916	-8.0%	-35.8%	
Total	197,599	702,344	224,710	868,280	-12.1%	-19.1%	
Overseas Office	369,846	1,260,781	392,672	1,774,886	-5.8%	-29.0%	
Consumer	342,356	1,080,158	299,621	1,203,650	+14.3%	-10.3%	
Industry and Others	44,257	165,918	77,737	247,345	-43.1%	-32.9%	
Total	756,459	2,506,857	770,030	3,225,881	-1.8%	-22.3%	
Americas Office	138,949	485,180	155,250	687,691	-10.5%	-29.4%	
Consumer	125,209	367,035	117,391	422,458	+6.7%	-13.1%	
Industry and Others	10,624	41,939	10,361	44,422	+2.5%	-5.6%	
Total	274,782	894,154	283,002	1,154,571	-2.9%	-22.6%	
Europe Office	168,917	565,656	180,057	820,387	-6.2%	-31.1%	
Consumer	132,398	405,173	117,832	487,268	+12.4%	-16.8%	
Industry and Others	7,208	24,321	10,232	33,745	-29.6%	-27.9%	

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	,	

Total	308,523	995,150	308,121	1,341,400	+0.1%	-25.8%	
Other areas							
Office	61,980	209,945	57,365	266,808	+8.0%	-21.3%	
Consumer	84,749	307,950	64,398	293,924	+31.6%	+4.8%	
Industry and							
Others	26,425	99,658	57,144	169,178	-53.8%	-41.1%	
Total	173,154	617,553	178,907	729,910	-3.2%	-15.4%	
Intersegment							
Office	2,982	10,020	5,566	23,356	-46.4%	-57.1%	
Consumer	642	1,966	647	2,428	-0.8%	-19.0%	
Industry and							
Others	37,248	83,047	21,271	105,144	+75.1%	-21.0%	
Eliminations	(40,872)	(95,033)	(27,484)	(130,928)	-	-	
Total	0	0	0	0	-	-	
Total							
Office	465,131	1,645,076	507,955	2,246,609	-8.4%	-26.8%	
Consumer	412,729	1,301,160	376,588	1,456,075	+9.6%	-10.6%	
Industry and							
Others	117,070	357,998	137,681	522,405	-15.0%	-31.5%	
Eliminations	(40,872)	(95,033)	(27,484)	(130,928)	-	-	
Total	954,058	3,209,201	994,740	4,094,161	-4.1%	-21.6%	
			- S	1 -			

2. SALES BY REGION AND PRODUCT (2010/Projection)

(1) Sales by product	(Millions of yen)
	Changa waar awar

	2010 (P) Year	2009 Year	Change year over year Year
Office	1,760,900	1,645,076	+7.0%
Consumer	1,369,500	1,301,160	+5.3%
Industry and Others	401,300	357,998	+12.1%
Eliminations	(81,700)	(95,033)	-
Total	3,450,000	3,209,201	+7.5%
			(D)-Projection

(P)=Projection

(2) Sales by region

(Millions of yen)

	2010 (P) Year	2009 Year	Change year over year Year
Japan	731,050	702,344	+4.1%
Overseas	2,718,950	2,506,857	+8.5%
Americas	924,750	894,154	+3.4%
Europe	1,086,550	995,150	+9.2%
Other areas	707,650	617,553	+14.6%
Total	3,450,000	3,209,201	+7.5%
			(P)=Projection

- S2 -

3. SEGMENT INFORMATION BY PRODUCT (2009)

	2009 4th 4t		20 4th	08	Change year over year 4th		
	quarter	Year	quarter	Year	quarter	Year	
Office External customers Intersegment	462,149 2,982	1,635,056 10,020	502,389 5,566	2,223,253 23,356	-8.0% -46.4%	-26.5% -57.1%	
Total sales	465,131	1,645,076	507,955	2,246,609	-8.4%	-26.8%	
Operating profit	80,614	229,396	84,729	457,346	-4.9%	-49.8%	
% of sales	17.3%	13.9%	16.7%	20.4%	-	-	
Consumer External customers Intersegment	412,087 642	1,299,194 1,966	375,941 647	1,453,647 2,428	+9.6% -0.8%	-10.6% -19.0%	
Total sales	412,729	1,301,160	376,588	1,456,075	+9.6%	-10.6%	
Operating profit	75,143	183,492	40,873	223,124	+83.8%	-17.8%	
% of sales	18.2%	14.1%	10.9%	15.3%	-	-	
Industry and Others							
External customers Intersegment	79,822 37,248	274,951 83,047	116,410 21,271	417,261 105,144	-31.4% +75.1%	-34.1% -21.0%	
Total sales	117,070	357,998	137,681	522,405	-15.0%	-31.5%	
Operating profit	(34,960)	(75,956)	(52,276)	(47,876)	-	-	
% of sales	-29.9%	-21.2%	-38.0%	-9.2%	-	-	
Corporate and Eliminations							
External customers Intersegment	(40,872)	(95,033)	(27,484)	(130,928)	-	-	
Total sales	(40,872)	(95,033)	(27,484)	(130,928)	-	-	
Operating profit	(28,669)	(119,877)	(37,501)	(136,520)	-	-	

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Consolidated External customers Intersegment	954,058	3,209,201	994,740 -	4,094,161	-4.1% -	-21.6%
Total sales	954,058	3,209,201	994,740	4,094,161	-4.1%	-21.6%
Operating profit	92,128	217,055	35,825	496,074	+157.2%	-56.2%
% of sales	9.7%	6.8%	3.6%	12.1%	-	-

4. OTHER INCOME / DEDUCTIONS (2009)

	200 4th)9	200 4th	08	Change year 4th	over year
	quarter	Year	quarter	Year	quarter	Year
Interest and						
dividend, net	1,346	4,866	3,685	18,605	(2,339)	(13,739)
Forex gain / loss	3,485	1,842	2,932	(11,212)	+553	+13,054
Equity earnings /						
loss						
of affiliated						
companies	(527)	(12,649)	(18,485)	(20,047)	+17,958	+7,398
Other, net	1,489	8,241	(7,044)	(2,273)	+8,533	+10,514
Total	5,793	2,300	(18,912)	(14,927)	+24,705	+17,227
			- S3	_		

5. SEGMENT INFORMATION BY PRODUCT (2010/Projection)

Office	2010 (P) Year	2009 Year	Change year over year Year
External customers Intersegment	1,750,700 10,200	1,635,056 10,020	+7.1% +1.8%
Total sales	1,760,900	1,645,076	+7.0%
Operating profit % of sales	287,000 16.3%	229,396 13.9%	+25.1%
Consumer External customers Intersegment	1,367,700 1,800	1,299,194 1,966	+5.3% -8.4%
Total sales	1,369,500	1,301,160	+5.3%
Operating profit % of sales	213,900 15.6%	183,492 14.1%	+16.6%
Industry and Others External customers Intersegment	331,600 69,700	274,951 83,047	+20.6% -16.1%
Total sales	401,300	357,998	+12.1%
Operating profit % of sales	(15,700) -3.9%	(75,956) -21.2%	- -
Corporate and Eliminations External customers Intersegment	(81,700)	(95,033)	
Total sales	(81,700)	(95,033)	-
Operating profit	(155,200)	(119,877)	-
Consolidated External customers Intersegment	3,450,000	3,209,201	+7.5% -
Total sales	3,450,000	3,209,201	+7.5%

Operating profit % of sales	330,000 9.6%	217,055 6.8%	+52.0%	
6. OTHER INCOME / DEDU (2010/Projection)	UCTIONS		(Millions of yen)	(P)=Projection
			Change year over	
	2010 (P)	2009	year	
	Year	Year	Year	
Interest and dividend, net	2,700	4,866	(2,166)	
Forex gain / loss	(2,100)	1,842	(3,942)	
Equity earnings / loss				
of affiliated companies	(8,600)	(12,649)	+4,049	
Other, net	(2,000)	8,241	(10,241)	
Total	(10,000)	2,300	(12,300)	
				(P)=Projection
		- S4 -		

7. SALES COMPOSITION BY PRODUCT

	2010 (P)	200	09	2008	
	Year	4th quarter	Year	4th quarter	Year
Office					
Monochrome copiers	19%	17%	20%	20%	21%
Color copiers	20%	19%	19%	19%	19%
Other printing devices	53%	57%	53%	54%	54%
Others	8%	7%	8%	7%	6%
Consumer					
Cameras	67%	68%	68%	64%	66%
Inkjet printers	26%	26%	25%	28%	26%
Others	7%	6%	7%	8%	8%
Industry and Others					
Semiconductor production equipment	21%	12%	19%	40%	32%
Others	79%	88%	81%	60%	68%
				(P)	=Projection

8. SALES GROWTH IN LOCAL CURRENCY

	2010 (P)	200)9
	Year	4th quarter	Year
Office			
Japan	-	-15.9%	-16.5%
Overseas	-	-3.5%	-20.7%
Total	+9.2%	-6.6%	-20.2%
Consumer			
Japan	-	-8.6%	-12.4%
Overseas	-	+16.1%	+0.4%
Total	+7.2%	+11.1%	-1.8%

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Industry and Others			
Japan	-	-8.0%	-35.8%
Overseas	-	-42.8%	-28.3%
Total	+12.5%	-12.3%	-25.5%
Total			
Japan	+4.2%	-12.1%	-19.1%
Overseas	+10.9%	+0.2%	-13.4%
Americas	+7.3%	+4.0%	-14.9%
Europe	+10.5%	-2.4%	-15.4%
Other areas	+16.6%	-1.4%	-7.3%
Total	+9.4%	-2.6%	-14.6%
		(P)	=Projection
		· S5 -	

9. PROFITABILITY

	2010 (P) Year	2009 Year	2008 Year
ROE *1	7.4%	4.9%	11.1%
ROA *2	5.1%	3.4%	7.3%

^{*1} Based on Net Income attributable to Canon Inc. and Total Canon Inc. stockholders equity (P)=Projection

10. IMPACT OF FOREIGN EXCHANGE RATES

(1) Exchange rates (Yen)

010 (P)	20)09		2008
Year	4th quarter	Year	4th quarter	Year
90.00	89.68	93.21	96.22	103.23
130.00	132.54	130.46	126.46	151.46
	Year 90.00	4th quarter 90.00 89.68	4th Year quarter Year 90.00 89.68 93.21	4th 4th 4th quarter 90.00 89.68 93.21 96.22

2010 (P)

(P)=Projection

(2) Impact of foreign exchange rates on sales (Year over

year) (Billions of yen)

	Year	4th quarter	Year
US\$	(49.8)	(20.5)	(116.8)
Euro	(2.9)	+12.0	(114.8)
Other currencies	(2.5)	+6.1	(17.9)
Total	(55.2)	(2.4)	(249.5)

(P)=Projection

2009

(3) Impact of foreign exchange rates per yen

yen)

2010 (P)

(Billions of

Year

^{*2} Based on Net Income attributable to Canon Inc.

On sales US\$ Euro	15.5 6.4
On operating profit US\$	8.2
Euro	4.6

(P)=Projection

11. STATEMENTS OF CASH FLOWS

(Millions of yen)

	2010 (P)	20	009	2008	
	Year	4th quarter	Year	4th quarter	Year
Net cash provided by operating activities	520,000	236,708	611,235	181,249	616,684
Net cash used in investing activities	(360,000)	(84,010)	(370,244)	(86,857)	(472,480)
Free cash flow	160,000	152,698	240,991	94,392	144,204
Net cash used in financing activities	(240,000)	(998)	(142,379)	(85,592)	(277,565)
Effect of exchange rate changes on cash and cash equivalents	(15,000	9,678	17,226	(66,923	(131,906
Net change in cash and cash equivalents	(95,000)	161,378	115,838	(58,123)	(265,267)
Cash and cash equivalents at end of period	700,000	795,034	795,034	679,196	679,196

(P)=Projection

^{*}In connection with the adoption of the guidance for noncotrolling interests in consolidated financial statements, only the total of net cash provided by operating activities will be provided from first-quarter

12.R&D EXPENDITURE (Millions of yen)
12.R&D EXPENDITURE (Millions of yen)
2010 (P) 2009 2008
Year Year Year
Office - 78,872 106,247
Consumer - 74,131 76,645
Industry and Others - 151,597 191,133
Total 320,000 304,600 374,025
% of sales 9.3% 9.5% 9.1%
(P)=Projection
13. INCREASE IN PP&E & DEPRECIATION AND AMORTIZATION
(Millions of yen)
2010 (P) 2009 2008
Year Year Year
Increase in PP&E
Office - 91,525 131,165
Consumer - 26,483 51,985
Industry and Others - 22,743 25,555
Corporate and eliminations - 75,377 153,283
Total 220,000 216,128 361,988
Depreciation and amortization
Office - 90,878 99,962
Consumer - 48,701 58,082
Industry and Others - 60,770 71,557
Corporate and eliminations - 115,044 111,736
Total 300,000 315,393 341,337
(P)=Projection 14. INVENTORIES
INATIBILIONIDO
(1) Inventories (Millions of yen)

2009

2008

Difference

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	Dec.31	Dec.31	
Office	144,941	185,859	(40,918)
Consumer	113,975	160,861	(46,886)
Industry and Others	114,325	160,199	(45,874)
Total	373,241	506,919	(133,678)
(2) Inventories/Sales*			(Days)
	2009 Dec.31	2008 Dec.31	Difference
Office	30	32	(2)
Consumer	29	41	(12)
Industry and Others	158	151	+7
Total	39	47	(8)

^{*}Index based on the previous six months sales.

15. DEBT RATIO

	2009 Dec.31	2008 Dec.31	Difference
Total debt / Total assets	0.3%	0.4%	-0.1%

16. OVERSEAS PRODUCTION RATIO

	2009 Year	2008 Year
Overseas production ratio	40%	39%

17. NUMBER OF EMPLOYEES

	2009 Dec.31	2008 Dec.31	Difference
Japan	73,635	72,445	+1,190
Overseas	95,244	94,535	+709
Total	168,879	166,980	+1,899