DOLLAR GENERAL CORP Form 10-Q September 03, 2008

## **UNITED STATES**

## SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

## **FORM 10-Q**

# QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended August 1, 2008

**Commission File Number: 001-11421** 

## DOLLAR GENERAL CORPORATION

(Exact Name of Registrant as Specified in Its Charter)

## **TENNESSEE**

(State or other jurisdiction of incorporation or organization)

## <u>61-0502302</u>

(I.R.S. Employer Identification No.)

## 100 MISSION RIDGE GOODLETTSVILLE, TN 37072

(Address of principal executive offices, zip code)

## (615) 855-4000

(Registrant s telephone number, including area code)

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes [X] No [ ]
Indicate by check mark whether the Registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer, and smaller reporting company in Rule 12b-2 of the Exchange Act.
Large accelerated filer [ ]
Accelerated filer [ ]
Non-accelerated filer [X]
Smaller reporting company [ ]
Indicate by check mark whether the Registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes [ ] No [X]
The Registrant had 555,876,560 shares of common stock, \$0.50 par value per share, outstanding as of August 29, 2008.

## PART I FINANCIAL INFORMATION

ITEM 1.
FINANCIAL STATEMENTS.

# DOLLAR GENERAL CORPORATION AND SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEETS

(In thousands)

ACCETEC	2	gust 1, 008	February 1, 2008		
ASSETS	(Unaudited)		(see I	Note 1)	
Current assets:					
Cash and cash equivalents	\$	261,630	\$	100,209	
Short-term investments		2,597		19,611	
Merchandise inventories		1,490,063		1,288,661	
Income taxes receivable		12,829		32,501	
Deferred income taxes		17,395		17,297	
Prepaid expenses and other current assets		68,287		59,465	
Total current assets		1,852,801		1,517,744	
Net property and equipment		1,266,722		1,274,245	
Goodwill		4,344,930		4,344,930	
Intangible assets, net		1,347,948		1,370,557	
Other assets, net		97,389		148,955	
Total assets	\$	8,909,790	\$	8,656,431	
LIABILITIES AND SHAREHOLDERS EQUITY					
Current liabilities:					
Current portion of long-term obligations	\$	2,999	\$	3,246	
Accounts payable		818,246		551,040	
Accrued expenses and other		341,728		300,956	
Income taxes payable		1,744		2,999	

Total current liabilities	1,164,717	858,241
Long-term obligations	4,177,610	4,278,756
Deferred income taxes	483,867	486,725
Other liabilities	305,636	319,714
Redeemable common stock	11,157	9,122
Shareholders equity:		
Preferred stock	-	-
Common stock	277,712	277,741
Additional paid-in capital	2,484,606	2,480,062
Retained earnings (accumulated deficit)	28,816	(4,818)
Accumulated other comprehensive loss	(24,331)	(49,112)
Total shareholders equity	2,766,803	2,703,873
Total liabilities and shareholders equity	\$ 8,909,790	\$ 8,656,431

## **DOLLAR GENERAL CORPORATION AND SUBSIDIARIES**

## CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

(Unaudited)

(In thousands)

			Successor			P	redecessor
	13-we	eks ended Augu 1, 2008		thi	7, 2007 rough 3, 2007 (a)		ay 5, 2007 through aly 6, 2007
Net sales	\$	2,609,384		\$ 6	99,078	\$	1,648,486
Cost of goods sold		1,851,349		5	14,355		1,209,971
Gross profit		758,035		1	84,723		438,515
Selling, general and administrative		614,980		1	90,440		388,839
Transaction and related costs		-			308		95,791
Operating profit (loss)		143,055			(6,025)		(46,115)
Interest income		(1,217)			(1,033)		(2,473)
Interest expense		99,434			36,520		4,132
Other (income) expense		292			(567)		-
Income (loss) before income							
taxes		44,546		(	40,945)		(47,774)
Income tax expense (benefit)		16,828		(	14,995)		(4,906)
Net income (loss)	\$	27,718	9	\$ (	25,950)	\$	(42,868)

(a)

Includes the results of operations of Buck Acquisition Corp. for the period from May 5, 2007 through July 6, 2007, prior to its merger with and into Dollar General Corporation (reflecting the change in fair value of interest rate swaps), and the post-merger results of Dollar General Corporation for the period from July 7, 2007 through August 3, 2007. See Note 1.

## **DOLLAR GENERAL CORPORATION AND SUBSIDIARIES**

## CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

(Unaudited)

(In thousands)

		Successor				Predecessor
	 -weeks ended ugust 1, 2008		July 7, 2007 through August 3, 2007 (a)		Fe	ebruary 3, 2007 through July 6, 2007
Net sales	\$ 5,012,882		\$	699,078	\$	3,923,753
Cost of goods sold	3,561,770			514,355		2,852,178
Gross profit	1,451,112			184,723		1,071,575
Selling, general and administrative	1,197,186			190,440		960,930
Transaction and related costs	-			308		101,397
Operating profit (loss)	253,926			(6,025)		9,248
Interest income	(2,174)			(1,033)		(5,046)
Interest expense	200,305			36,520		10,299
Other (income) expense	590			1,448		-
Income (loss) before income						
taxes	55,205			(42,960)		3,995
Income tax expense (benefit)	21,571			(15,785)		11,993
Net income (loss)	\$ 33,634		\$	(27,175)	\$	(7,998)

(a)

Includes the results of operations of Buck Acquisition Corp. for the period from March 6, 2007 (its formation) through July 6, 2007, prior to its merger with and into Dollar General Corporation (reflecting the change in fair value of interest rate swaps), and the post-merger results of Dollar General Corporation for the period from July 7, 2007 through August 3, 2007. See Note 1.

## DOLLAR GENERAL CORPORATION AND SUBSIDIARIES

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(Unaudited)

(In thousands)

		Succ	Predecessor			
			July 7	7, 2007		
	26-weeks ended August 1, 2008			ough 5, 2007 (a)	February 3, 2007 through July 6, 2007	
Cash flows from operating activities:						
Net income (loss)	\$	33,634	\$	(27,175)	\$	(7,998)
Adjustments to reconcile net income (loss) to net cash provided by (used in) operating activities:						
Depreciation and amortization		122,023		25,575		83,917
Deferred income taxes		(18,208)		(14,378)		(20,874)
Noncash LIFO charge		16,037		-		-
Noncash share-based compensation		4,516		1,170		45,433
Tax benefit from stock option exercises		(475)		-		(3,927)
Noncash unrealized gain on interest rate swap		-		(4,739)		-
Change in operating assets and liabilities:						
Merchandise inventories		(217,439)		(27,027)		16,424
Prepaid expenses and other current assets		(6,060)		(8,711)		(6,184)
Accounts payable		262,415		(28,439)		34,794
Accrued expenses and other liabilities		68,692		26,254		52,995
Income taxes		18,892		(2,188)		2,809
Other		12,497		15		4,557
Net cash provided by (used in) operating activities		296,524		(59,643)		201,946
Cash flows from investing activities:						
Merger, net of cash acquired		-		(6,724,370)		-
Purchases of property and equipment		(80,100)		(11,400)		(56,153)
Purchases of short-term investments		(9,903)		-		(5,100)
Sales of short-term investments		58,950		1,000		9,505
Purchases of long-term investments		-		(4,662)		(15,754)
		683		162		620

Proceeds from sale of property and equipment			
Net cash used in investing activities	(30,370)	(6,739,270)	(66,882)
Cash flows from financing activities:			
Issuance of common stock	-	2,765,443	-
Issuance of long-term obligations	-	4,176,817	-
Repayments of long-term obligations	(2,195)	(210,298)	(4,500)
Borrowings under revolving credit facilities	-	432,300	-
Repayments of borrowings under revolving credit facilities	(102,500)	(132,300)	_
Debt issuance costs	-	(109,379)	_
Payment of cash dividends	-	-	(15,710)
Proceeds from exercise of stock options	-	-	41,546
Repurchases of common stock	(513)	-	-
Tax benefit of stock options	475	-	3,927
Net cash provided by (used in) financing			
activities	(104,733)	6,922,583	25,263
Net increase in cash and cash equivalents	161,421	123,670	160,327
Cash and cash equivalents, beginning of period	100,209	-	189,288
Cash and cash equivalents, end of period	\$ 261,630	\$ 123,670	\$ 349,615

Supplemental schedule of noncash investing and financing activities:

Purchases of property and equipment awaiting processing for payment, included in Accounts			
payable	\$ 25,240	\$ 10,183	\$ 13,544
Purchases of property and equipment under capital			
lease obligations	\$ 2,314	\$ 540	\$ 1,036
Expiration of equity repurchase rights	\$ 2,548	\$ -	\$ -
Exchange of shares and stock options in business			
combination	\$ -	\$ 7,685	\$ -

(a)

Includes the results of operations of Buck Acquisition Corp. for the period from March 6, 2007 (its formation) through July 6, 2007, prior to its merger with and into Dollar General Corporation (reflecting the change in fair value of interest rate swaps), and the post-merger results of Dollar General Corporation for the period from July 7, 2007 through August 3, 2007. See Note 1.

## DOLLAR GENERAL CORPORATION AND SUBSIDIARIES

#### **Notes to Condensed Consolidated Financial Statements**

(Unaudited)

1.

## **Basis of presentation**

The accompanying unaudited condensed consolidated financial statements of Dollar General Corporation and its subsidiaries (the Company ) have been prepared in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP) for interim financial information and are presented in accordance with the requirements of Form 10-Q and Rule 10-01 of Regulation S-X. Such financial statements consequently do not include all of the disclosures normally required by U.S. GAAP or those normally made in the Company s Annual Report on Form 10-K. Accordingly, the reader of this Quarterly Report on Form 10-Q should refer to the Company s Annual Report on Form 10-K for the fiscal year ended February 1, 2008 for additional information.

The Company was acquired on July 6, 2007 through a merger with Buck Acquisition Corp. (Buck) accounted for as a reverse acquisition (the Merger). The Merger was funded primarily through debt financings and cash equity contributions from investment funds affiliated with Kohlberg Kravis Roberts & Co., L.P. (KKR), GS Capital Partners VI Fund, L.P. and affiliated funds (affiliates of Goldman, Sachs & Co.), Citi Private Equity, Wellington Management Company, LLP, CPP Investment Board (USRE II) Inc. and other equity co-investors (collectively, the Investors). Although the Company continued as the same legal entity after the Merger, the accompanying condensed consolidated financial statements are presented for the Predecessor and Successor relating to the periods preceding and succeeding the Merger, respectively, as follows:

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All periods presented for the Successor, including the 2008 periods, reflect the Merger of the Company and Buck, as a result of the Company applying purchase accounting and a new basis of accounting beginning on July 7, 2007.

•

The 2007 13-week period presented includes the Predecessor period of the Company from May 5, 2007 to July 6, 2007 and the post-Merger Successor period from July 7, 2007 to August 3, 2007. The consolidated financial statements for the Predecessor periods have been prepared using the pre-merger historical basis of accounting for the Company. As a result of purchase accounting, the pre-Merger and post-Merger financial results are not comparable.

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The 2007 26-week period presented includes the Predecessor period of the Company from February 3, 2007 to July 6, 2007 and the post-Merger Successor period from July 7, 2007 to August 3, 2007.

•

The results of operations of Buck for the period from March 6, 2007 (its formation) to July 6, 2007 (prior to its merger with and into the Company on July 6, 2007) also are included in the condensed consolidated financial statements of the Successor for the periods described above, where applicable, as a result of certain derivative financial instruments entered into by Buck prior to the Merger as further described in Note 3. Prior to the Merger, Buck had no assets, liabilities, or operations other than the derivatives.

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The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with the Company s customary accounting practices. In management s opinion, all adjustments (which are of a normal recurring nature) necessary for a fair presentation of the consolidated financial position for the accounting periods presented for the Predecessor, Successor and Buck as described above, have been made. Because the Company s business is moderately seasonal, the financial results for interim periods are not necessarily indicative of the results to be expected for the entire year.

The condensed consolidated balance sheet as of February 1, 2008 has been derived from the audited consolidated financial statements at that date but does not include all of the information and notes required by U.S. GAAP for complete financial statements.

The preparation of financial statements in conformity with U.S. GAAP requires the Company to make estimates and assumptions that affect the amounts reported in the condensed consolidated financial statements and accompanying notes. The Company uses the last-in, first-out (LIFO) method of valuing inventory. An actual valuation of inventory under the LIFO method can be made only at the end of each year based on the inventory levels and costs at that time. Accordingly, interim LIFO calculations are based on management s estimates of expected year-end inventory levels, sales for the year and the expected rate of inflation/deflation for the year and are thus subject to adjustment in the final year-end LIFO inventory valuation. As a result of commodity-related inflationary cost pressures experienced by the Company in the 13-week period ended August 1, 2008, and its expectations of continued inflation, the Company recorded a \$16.0 million LIFO charge in the 13-week period ended August 1, 2008. In addition, ongoing estimates of inventory shrinkage and initial markups and markdowns are included in the interim cost of goods sold calculation.

Certain financial statement amounts relating to prior periods have been reclassified to conform to the current period presentation.

As discussed in Note 3, effective February 2, 2008 the Company changed its accounting for the fair value of certain financial assets and liabilities in connection with the adoption of Financial Accounting Standards Board (FASB) Statement of Financial Accounting Standards (SFAS) No. 157, Fair Value Measurements. The adoption resulted in a \$4.7 million decrease in liability balances associated with interest rate swaps that the Company uses to manage interest rate risk, with the offset reflected in other comprehensive income.

In May 2008, the FASB issued SFAS No. 162, The Hierarchy of Generally Accepted Accounting Principles. SFAS 162 identifies the sources of accounting principles and the framework for selecting the principles used in the preparation of financial statements of nongovernmental entities that are presented in conformity with U.S. GAAP (the GAAP hierarchy). SFAS 162 will be effective 60 days following the approval by the Securities and Exchange Commission (the SEC) of the Public Company Accounting Oversight Board (the PCAOB) amendments to AU Section 411, The Meaning of Present Fairly in Conformity With Generally Accepted Accounting Principles. The Company plans to adopt SFAS 162 once it is effective and does not expect this standard to materially impact its financial statements.

## 2.

## **Comprehensive income (loss)**

Comprehensive income (loss) consists of the following:

		Succe	Predecessor May 5, 2007			
(in thousands)		eks ended st 1, 2008	th	77, 2007 arough 3, 2007 (a)	through July 6, 2007	
Net income (loss)	\$	27,718	\$	(25,950)	\$	(42,868)
Unrealized net gain on hedged transactions, net of income taxes (see Note 3)		6,308		-		-
Reclassification of net loss on derivatives	¢	- 24.026	¢	- (25.050)	¢	30
Comprehensive income (loss)	\$	34,026	\$	(25,950)	\$	(42,838)

	Succ	Predecessor			
(in thousands)	 eks ended et 1, 2008	th	7, 2007 trough 3, 2007 (b)	th	ry 3, 2007 rough 6, 2007
Net income (loss)	\$ 33,634	\$	(27,175)	\$	(7,998)
Unrealized net gain on hedged transactions, net of income taxes (see Note 3)	24,781		_		-
Reclassification of net loss on derivatives	-		-		76
Comprehensive income (loss)	\$ 58,415	\$	(27,175)	\$	(7,922)

<sup>(</sup>a) Includes results of operations for Buck from May 5, 2007 through July 6, 2007. See Note 1.

**3.** 

<sup>(</sup>b) Includes results of operations for Buck from March 6, 2007 through July 6, 2007. See Note 1.

## Assets and liabilities measured at fair value

On February 2, 2008, the Company adopted components of SFAS No. 157, Fair Value Measurements . SFAS 157 defines fair value, establishes a framework for measuring fair value, and expands disclosures about fair value measurements. SFAS 157 applies to reported balances that are required or permitted to be measured at fair value under existing accounting pronouncements. Accordingly, the standard does not require any new fair value measurements of reported balances.

SFAS 157 emphasizes that fair value is a market-based measurement, not an entity-specific measurement. Therefore, a fair value measurement should be determined based on the assumptions that market participants would use in pricing the asset or liability. As a basis for considering market participant assumptions in fair value measurements, SFAS 157 establishes a fair value hierarchy that distinguishes between market participant assumptions based on market data obtained from sources independent of the reporting entity (observable inputs that are classified within Levels 1 and 2 of the hierarchy) and the reporting entity s own assumptions about market participant assumptions (unobservable inputs classified within Level 3 of the hierarchy).

Level 1 inputs utilize quoted prices (unadjusted) in active markets for identical assets or liabilities that the Company has the ability to access. Level 2 inputs are inputs other than quoted prices included in Level 1 that are directly or indirectly observable for the asset or liability. Level 2 inputs may include quoted prices for similar assets and liabilities in active markets, as well as inputs that are observable for the asset or liability (other than quoted prices), such as interest rates, foreign exchange rates, and yield curves that are observable at commonly quoted intervals. Level 3 inputs are unobservable inputs for the asset or liability, which are typically based on an entity s own assumptions, as there is little, if any, related market activity. In instances where the determination of the fair value measurement is based on inputs from different levels of the fair value hierarchy, the level in the fair value hierarchy within which the entire fair value measurement falls is based on the lowest level input that is significant to the fair value measurement in its entirety. The Company s assessment of the significance of a particular input to the fair value measurement in its entirety requires judgment and considers factors specific to the asset or liability.

In April 2007, Buck entered into interest rate swaps, contingent upon the completion of the Merger, on a portion of the loans anticipated to result from the Merger. These swaps were designated as cash flow hedges in October 2007. As a result of these swaps, the Company is paying an all-in fixed interest rate of 7.683% on a notional amount equal to \$1.46 billion as of August 1, 2008. As of August 3, 2007, the instruments had not been designated as hedges and, therefore, unrealized gains of \$6.8 million and \$4.7 million for the respective Successor periods ended August 3, 2007 have been recognized in Other (income) expense in the condensed consolidated statements of operations, reflecting the changes in fair value of the swaps.

In February 2008, the Company entered into an additional interest rate swap, which was designated as a cash flow hedge at its inception, resulting in the Company paying an all-in fixed interest rate of 5.58% on a notional amount of \$350.0 million as of August 1, 2008. The Company uses interest rate swaps to manage its interest rate risk.

The valuation of the Company s derivative financial instruments is determined using widely accepted valuation techniques, including discounted cash flow analysis on the expected cash flows of each derivative. This analysis reflects the contractual terms of the derivatives, including the period to maturity, and uses observable market-based inputs, including interest rate curves. The fair values of interest rate swaps are determined using the market standard methodology of netting the discounted future fixed cash payments (or receipts) and the discounted expected variable cash receipts (or payments). The variable cash receipts (or payments) are based on an expectation of future interest rates (forward curves) derived from observable market interest rate curves.

To comply with the provisions of SFAS 157, the Company incorporates credit valuation adjustments to appropriately reflect both its own nonperformance risk and the respective counterparty s nonperformance risk in the fair value measurements. In adjusting the fair value of its derivative contracts for the effect of nonperformance risk, the Company has considered the impact of netting and any applicable credit enhancements, such as collateral postings, thresholds, mutual puts, and guarantees.

Although the Company has determined that the majority of the inputs used to value its derivatives fall within Level 2 of the fair value hierarchy, the credit valuation adjustments associated with its derivatives utilize Level 3 inputs, such as estimates of current credit spreads to evaluate the likelihood of default by itself and its counterparties. However, as of August 1, 2008, the Company has assessed the significance of the impact of the credit valuation adjustments on the overall valuation of its derivative positions and has determined that the credit valuation adjustments are not significant to the overall valuation of its derivatives. As a result, the Company has determined that its derivative valuations in their entirety are classified in Level 2 of the fair value hierarchy.

The table below presents the Company s assets and liabilities measured at fair value on a recurring basis as of August 1, 2008, aggregated by the level in the fair value hierarchy within which those measurements fall.

(In thousands)	Quoted Prices in Active Markets for Identical Assets and Liabilities (Level 1)		Significant Other Observable Inputs (Level 2)		Significant Unobservable Inputs (Level 3)		Balance at August 1, 2008	
,	(	Level 1)	(LC	VC1 2)	(LC	ver 3)	Tugust	1, 2000
Assets:								
Available-for-sale securities (a)	\$	9,497	\$	-	\$	-	\$	9,497
Trading securities (b)		12,915		-		-		12,915
Derivative financial instruments (c)		-		318		-		318
Liabilities:								
Derivative financial instruments (d)		-	4,	3,078		-		43,078

(a)

Reflected in the condensed consolidated balance sheet as Cash and cash equivalents of \$6,900 and Short-term investments of \$2,597

(b)

Reflected in the condensed consolidated balance sheet as Other current assets of \$1,972 and Other assets, net of \$10,943.

(c)

Reflected in the condensed consolidated balance sheet as Other assets, net.

(d)

Reflected in the condensed consolidated balance sheet as Other (noncurrent) liabilities.

The Company does not have any fair value measurements using significant unobservable inputs (Level 3) as of August 1, 2008.

4.

## Strategic initiatives

During 2006, the Company began implementing certain strategic initiatives related to its historical inventory management and real estate strategies, as more fully described below.

### **Inventory management**

In 2006, the Company undertook an initiative to discontinue its historical inventory packaway model for virtually all merchandise by the end of fiscal 2007 and recorded a reserve for lower of cost or market inventory impairment estimates. This reserve was reduced by \$13.8 million during 2007 prior to the Merger to account for sales of products with markdowns below cost, higher than anticipated shrink during the period, and adjustments to the estimates of the remaining below cost markdowns to be taken. In connection with this strategic change, the

Company incurred higher markdowns and writedowns on inventory in the 2007 Predecessor periods than in the comparable prior-year periods. As a result of the Merger and in accordance with SFAS 141, the Company s inventory balances, including the inventory associated with this strategic change, were adjusted to fair value and the related reserve was eliminated.

### Exit and disposal activities

In 2006 and 2007, the Company implemented plans to close, in addition to those stores that might be closed in the ordinary course of business, approximately 460 stores, all of which were closed by the end of fiscal 2007. Approximately 400 of such stores were closed as of August 1, 2007, and the Company incurred pretax costs of \$31.0 million in the Predecessor period from February 3, 2007 through July 6, 2007, including \$17.8 million of lease contract termination costs, \$3.9 million of asset impairment and accelerated depreciation, \$2.8 million of inventory liquidation fees, \$0.9 million of inventory markdowns below cost, and \$5.6 million of other associated costs. Additional amounts associated with these store closings recorded as purchase price adjustments in connection with the Merger totaled \$15.3 million, including \$12.3 million of lease contract termination costs, \$0.9 million of asset impairment and accelerated depreciation, \$0.7 million of inventory markdowns below cost, and \$1.4 million of other associated costs.

All pretax costs recorded as expenses associated with exit and disposal activities are included in selling, general and administrative (SG&A) expenses with the exception of the below-cost inventory adjustments which were included in cost of goods sold in 2007.

Liability balances related to exit activities discussed above are as follows (in millions):

		2008						
	Balance, February 1, 2008		*		•	ments Other	Balance, August 1, 2008	
Lease contract termination costs	\$	20.1	\$	0.2	\$	6.6	\$	13.7
Other associated store closing								
costs		1.0		-		0.7		0.3
Total	\$	21.1	\$	0.2	\$	7.3	\$	14.0

5.

## **Commitments and contingencies**

#### Leases

The Merger and certain of the related financing transactions may be interpreted as giving rise to certain trigger events (which may include events of default) under leases for three of the Company s distribution centers (DCs). While the Company does not believe such an interpretation would be appropriate under the terms of the leases, there is no guarantee that the Company will prevail on its position. In the event the Company does not prevail, the Company s net cost of acquiring the underlying assets could approximate \$112 million. At this time, the Company does not believe the resolution of such issues would result in the purchase of these DCs; however, the payments associated with such an outcome would have a negative impact on the Company s liquidity. To minimize the uncertainty associated with such possible interpretations, the Company is negotiating the restructuring of these leases and the related

underlying debt. The ultimate resolution of these negotiations may result in additional losses, which may be material.

## Legal proceedings

On August 7, 2006, a lawsuit entitled *Cynthia Richter, et al. v. Dolgencorp, Inc., et al.* was filed in the United States District Court for the Northern District of Alabama (Case No. 7:06-cv-01537-LSC) (Richter) in which the plaintiff alleges that she and other current and former Dollar General store managers were improperly classified as exempt executive employees under the Fair Labor Standards Act (FLSA) and seeks to recover overtime pay, liquidated damages, and attorneys fees and costs. On August 15, 2006, the Richter plaintiff filed a motion in which she asked the court to certify a nationwide class of current and former store managers. The Company opposed the plaintiff s motion. On March 23, 2007, the court conditionally certified a nationwide class of individuals who worked for Dollar General as store managers since August 7, 2003. The number of persons who will be included in the class has not been determined, and the court has not approved the Notice that will be sent to the class.

On May 30, 2007, the court stayed all proceedings in the case, including the sending of the Notice, to evaluate, among other things, certain appeals currently pending in the Eleventh Circuit involving claims similar to those raised in this action. That stay has been extended through September 15, 2008. During the stay, the statute of limitations will be tolled for potential class members. At its conclusion, the court will determine whether to extend the stay or to permit this action to proceed. If the court ultimately permits Notice to issue, the Company will have an opportunity at the close of the discovery period to seek decertification of the class, and the Company expects to file such a motion.

The Company believes that its store managers are and have been properly classified as exempt employees under the FLSA and that this action is not appropriate for collective action treatment. The Company intends to vigorously defend this action. However, at this time, it is not possible to predict whether the court ultimately will permit this action to proceed collectively, and no assurances can be given that the Company will be successful in the defense on the merits or otherwise. If the Company is not successful in its efforts to defend this action, the resolution could have a material adverse effect on the Company s financial statements as a whole.

On May 18, 2006, the Company was served with a lawsuit entitled *Tammy Brickey, Becky Norman, Rose Rochow, Sandra Cogswell and Melinda Sappington v. Dolgencorp, Inc. and Dollar General Corporation* (Western District of New York, Case No. 6:06-cv-06084-DGL, originally filed on February 9, 2006 and amended on May 12, 2006 (Brickey)). The Brickey plaintiffs seek to proceed collectively under the FLSA and as a class under New York, Ohio, Maryland and North Carolina wage and hour statutes on behalf of, among others, assistant store managers who claim to be owed wages (including overtime wages) under those statutes. At this time, it is not possible to predict whether the court will permit this action to proceed collectively or as a class. However, the Company believes that this action is not appropriate for either collective or class treatment and that the Company s wage and hour policies and practices comply with both federal and state law. The Company plans to vigorously defend this action; however, no assurances can be given that the Company will be successful in the defense on the

merits or otherwise, and, if it is not successful, the resolution of this action could have a material adverse effect on the Company s financial statements as a whole.

On March 7, 2006, a complaint was filed in the United States District Court for the Northern District of Alabama (*Janet Calvert v. Dolgencorp, Inc.*, Case No. 2:06-cv-00465-VEH ( Calvert )), in which the plaintiff, a former store manager, alleged that she was paid less than male store managers because of her sex, in violation of the Equal Pay Act and Title VII of the Civil Rights Act of 1964, as amended ( Title VII ). The complaint subsequently was amended to include additional plaintiffs, who also allege to have been paid less than males because of their sex, and to add allegations that the Company s compensation practices disparately impact females. Under the amended complaint, Plaintiffs seek to proceed collectively under the Equal Pay Act and as a class under Title VII, and request back wages, injunctive and declaratory relief, liquidated damages, punitive damages and attorney s fees and costs.

On July 9, 2007, the plaintiffs filed a motion in which they asked the court to approve the issuance of notice to a class of current and former female store managers under the Equal Pay Act. The Company opposed plaintiffs motion. On November 30, 2007, the court conditionally certified a nationwide class of females under the Equal Pay Act who worked for Dollar General as store managers between November 30, 2004 and November 30, 2007. The notice was issued on January 11, 2008, and persons to whom the notice was sent were required to opt into the suit by March 11, 2008. The Company will have an opportunity at the close of the discovery period to seek decertification of the Equal Pay Act class, and the Company expects to file such motion.

The plaintiffs have not yet moved for class certification relating to their Title VII claims. The Company expects such motion to be filed within the next several months, and will strenuously oppose such a motion.

At this time, it is not possible to predict whether the court ultimately will permit the Calvert action to proceed collectively under the Equal Pay Act or as a class under Title VII. However, the Company believes that the case is not appropriate for class or collective treatment and that its policies and practices comply with the Equal Pay Act and Title VII. The Company intends to vigorously defend the action; however, no assurances can be given that the Company will be successful in the defense on the merits or otherwise. If the Company is not successful in defending the Calvert action, its resolution could have a material adverse effect on the Company s financial statements as a whole.

Subsequent to the announcement of the agreement relating to the Merger, the Company and its directors were named in seven putative class actions alleging claims for breach of fiduciary duty arising out of the Company s proposed sale to KKR. Each of the complaints alleged, among other things, that the Company s directors engaged in self-dealing by agreeing to recommend the transaction to the Company s shareholders and that the consideration available to such shareholders in the transaction is unfairly low. On motion of the plaintiffs, each of these cases was transferred to the Sixth Circuit Court for Davidson County, Twentieth Judicial District, at Nashville. By order dated April 26, 2007, the seven lawsuits were consolidated in the court under the caption, In re: Dollar General, Case No. 07MD-1. On June 13, 2007, the court denied the Plaintiffs motion for a temporary injunction to block the shareholder vote that was

then held on June 21, 2007. On June 22, 2007, the Plaintiffs filed their amended complaint making claims substantially similar to those outlined above. The matter is currently in discovery.

The Company believes that the foregoing lawsuit is without merit and continues to defend the action vigorously; however, if the Company is not successful in that defense, its resolution could have a material adverse effect on the Company s financial statements as a whole.

From time to time, the Company is a party to various other legal actions involving claims incidental to the conduct of its business, including actions by employees, consumers, suppliers, government agencies, or others through private actions, class actions, administrative proceedings, regulatory actions or other litigation, including under federal and state employment laws and wage and hour laws. The Company believes, based upon information currently available, that such other litigation and claims, both individually and in the aggregate, will be resolved without a material adverse effect on the Company s financial statements as a whole. However, litigation involves an element of uncertainty. Future developments could cause these actions or claims to have a material adverse effect on the Company s results of operations or financial position. In addition, certain of these lawsuits, if decided adversely to the Company or settled by the Company, may result in liability material to the Company s financial position or may negatively affect operating results if changes to the Company s business operation are required.

#### 6.

#### **Income taxes**

The Company reports income taxes in accordance with SFAS No. 109, Accounting for Income Taxes . Under SFAS 109, the asset and liability method is used for computing the future income tax consequences of events that have been recognized in the Company s consolidated financial statements or income tax returns.

Income tax reserves are determined using the methodology established by FASB Interpretation 48, Accounting for Uncertainty in Income Taxes An Interpretation of FASB Statement 109 (FIN 48). FIN 48 requires companies to assess each income tax position taken using a two step approach. A determination is first made as to whether it is more likely than not that the position will be sustained, based upon the technical merits, upon examination by the taxing authorities. If the tax position is expected to meet the more likely than not criteria, the benefit recorded for the tax position equals the largest amount that is greater than 50% likely to be realized upon ultimate settlement of the respective tax position.

Subsequent to its February 3, 2007 adoption of FIN 48, the Company elected to record income tax related interest and penalties as a component of the provision for income tax expense.

In the 13-week period ended May 4, 2007, the Internal Revenue Service completed an examination of the Company s federal income tax returns through fiscal year 2003 resulting in a net income tax refund. There are no unresolved issues related to this examination. None of the Company s federal income tax returns are currently under examination; however, fiscal years 2004 and later are still subject to possible examination by the Internal Revenue Service. The

Company has various state income tax examinations that are currently in progress. The estimated liability related to these state income tax examinations is included in the Company s reserve for uncertain tax positions. Generally, the Company s tax years ended in 2004 and forward remain open for examination by the various state taxing authorities.

As of August 1, 2008, the total reserves for uncertain tax benefits, interest expense related to income taxes and potential income tax penalties were \$104.2 million, \$21.3 million and \$1.8 million, respectively. Of this amount, \$33.3 million and \$92.7 million are reflected in current liabilities as accrued expenses and other and in noncurrent other liabilities, respectively, in the condensed consolidated balance sheet with the remaining \$1.3 million reducing deferred tax assets related to net operating loss carry forwards. The Company believes that it is reasonably possible that the reserve for uncertain tax positions may be reduced by approximately \$67.8 million in the upcoming twelve months principally as a result of the settlement of currently ongoing state income tax examinations and the anticipated filing of an income tax accounting method change request that is expected to resolve certain uncertainties related to accounting methods employed by the Company. The \$67.8 million reasonably possible change is included in both current liabilities (\$29.7 million) and other noncurrent liabilities (\$38.1 million) in the condensed consolidated balance sheet as of August 1, 2008. Also, as of August 1, 2008, approximately \$0.8 million of the reserve for uncertain tax positions would impact the Company s effective income tax rate if the Company were to recognize the tax benefit for these positions.

The effective income tax rates for the 13-week Successor period ended August 1, 2008, the Successor period ended August 3, 2007 and the Predecessor period ended July 6, 2007 were 37.8%, 36.6% (a benefit) and 10.3% (a benefit), respectively. The difference in the effective tax rate between the two Successor periods results principally from the inclusion of income tax related interest expense in income tax expense as reported on the financial statements. The effective tax rate for the Predecessor period is higher than the other periods presented due principally to non-deductible expenses incurred in association with the Merger.

The effective income tax rates for the 26-week Successor period ended August 1, 2008, the Successor period ended August 3, 2007 and the Predecessor period ended July 6, 2007 were 39.1%, 36.7% (a benefit) and 300.2%, respectively. The difference in the effective tax rate between the two Successor periods results principally from the inclusion of income tax related interest expense in income tax expense as reported on the financial statements. The effective tax rate for the Predecessor period is higher than the other periods presented due principally to non-deductible expenses incurred in association with the Merger.

7.

## **Segment reporting**

The Company manages its business on the basis of one reportable segment. As of August 1, 2008, all of the Company s operations were located within the United States, with the exception of a Hong Kong subsidiary the assets and revenues of which are not material. The following net sales data is presented in accordance with SFAS No. 131, Disclosures about Segments of an Enterprise and Related Information .

	Successor						Predecessor			
(In thousands) Categories of similar products:	Aug	reeks ended ust 1, 2008		eeks ended ust 1, 2008	tł	7, 2007 nrough ast 3, 2007		Iay 5, 2007 through aly 6, 2007	20	February 3, 2007 through uly 6, 2007
H i g h l y consumable	\$	1,796,015	\$	3,476,910	\$	487,407	\$	1,091,316	\$	2,615,110
Seasonal		384,520		706,646		97,071		268,486		604,935
Home products		219,542		424,035		60,151		147,679		362,725
Basic clothing		209,307		405,291		54,449		141,005		340,983
Net sales	\$	2,609,384	\$	5,012,882	\$	699,078	\$	1,648,486	\$	3,923,753

8.

## **Related party transactions**

Affiliates of certain of the Investors participated as (i) lenders in the Company s indebtedness incurred to finance the Merger; (ii) counterparties to certain interest rate swaps discussed in Note 3 and (iii) as advisors in the Merger. Certain fees were paid upon closing of the Merger to affiliates of certain of the Investors. These fees primarily included underwriting fees, advisory fees, equity commitment fees, syndication fees, merger and acquisition fees, sponsor fees, costs of raising equity, and out of pocket expenses. The aggregate fees paid to these related parties during the 13-week period ended August 3, 2007 totaled \$134.9 million, portions of which were capitalized as debt financing costs or as direct acquisition costs.

The Company is party to a monitoring agreement with an affiliate of KKR and with Goldman Sachs & Co. pursuant to which those entities provide management and advisory services to the Company. Under the terms of the monitoring agreement, among other things, the Company is obligated to pay to those entities an aggregate annual management fee payable in arrears at the end of each calendar quarter plus all reasonable out of pocket expenses incurred in connection with the provision of services under the agreement upon request. The fees incurred for the 13-week and 26-week Successor periods ended August 1, 2008 totaled \$1.7 million and \$3.0 million, respectively, and \$0.4 million for the 2007 Successor period.

The Company utilizes Capstone Consulting, LLC, a team of executives who work exclusively with KKR portfolio companies providing certain consulting services. The Chief Executive Officer of Capstone serves on the Company s Board. Although neither KKR nor any entity affiliated with KKR owns any of the equity of Capstone, KKR had provided financing to Capstone prior to January 1, 2007. The aggregate fees incurred for Capstone services for the 13-week and 26-week Successor periods ended August 1, 2008 totaled \$0.8 million and \$1.7 million, respectively.

9.

## Investments in debt and equity securities

In recent years, pursuant to state regulatory requirements, the Company s South Carolina-based wholly owned captive insurance subsidiary, Ashley River Insurance Company (ARIC), has held cash and cash equivalents and investment balances to maintain a percentage of ARIC s liability and equity balances (primarily insurance liabilities) in the form of certain specified types of assets. As a result, these investments have not been available for general corporate purposes.

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In May 2008, the Company received notice that the state of South Carolina had agreed to a change in these regulatory requirements for a portion of these assets. As a result the Company liquidated a substantial portion of these investments during the 13-weeks ended August 1, 2008 and \$9.5 million of investment balances held by ARIC on the August 1, 2008 condensed consolidated balance sheet (\$6.9 million of which are classified as cash and equivalents) are reflected as available-for-sale. These remaining investments matured or were liquidated during the third quarter of 2008.

10.

#### **Guarantor subsidiaries**

Certain of the Company's subsidiaries (the Guarantors) have fully and unconditionally guaranteed on a joint and several basis the Company's obligations under certain outstanding debt obligations. Each of the Guarantors is a direct or indirect wholly-owned subsidiary of the Company. The following consolidating schedules present condensed financial information on a combined basis, in thousands.

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SUCCESSOR	August 1, 2008
SUCCESSOR	August 1, 2000

	DOLLAR GENERAL CORPORATION	GUARANTOR SUBSIDIARIES	OTHER SUBSIDIARIE	S ELIMINATIONS	CONSOLIDATED TOTAL
BALANCE SHEET	:				
ASSETS					
Current assets:					
Cash and cash equivalents	\$ 163,628	\$ 72,117	\$ 25,885	\$ -	\$ 261,630
Short-term investments	-	-	2,597	-	2,597
Merchandise inventories	-	1,490,063	-	-	1,490,063
Income taxes receivable	79,184	-	-	(66,355)	12,829
Deferred income taxes	7,660	-	20,149	(10,414)	17,395
Prepaid expenses and other current assets	l 248,885	781,509	14,951	(977,058)	68,287
Total current assets	499,357	2,343,689	63,582	(1,053,827)	1,852,801
Net property and equipment	83,381	1,183,006	335	-	1,266,722
Goodwill	4,344,930	-	_	-	4,344,930
Intangible assets, net	8,689	1,339,259	-	-	1,347,948
Deferred income					
taxes	39,046	-	51,273	(90,319)	-
Other assets, net	2,927,928	7,435	250,117	(3,088,091)	97,389
Total assets	\$ 7,903,331	\$ 4,873,389	\$ 365,307	\$ (4,232,237)	\$ 8,909,790
LIABILITIES AND SHAREHOLDERS EQUITY					
Current liabilities:					
Current portion of long-term obligations	s \$ -	\$ 2,999	\$ -	\$ -	\$ 2,999
Accounts payable	764,593	972,075	48,395	(966,817)	818,246
Accrued expenses and other	72,337	222,564	57,067	(10,240)	341,728

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Income taxes payable	-	58,799	9,300	(66,355)	1,744
Deferred income					
taxes	-	10,414	-	(10,414)	-
Total current	026 020	1.066.051	114760	(1.052.026)	1 164 717
liabilities	836,930	1,266,851	114,762	(1,053,826)	1,164,717
Long-term obligations	4,155,747	2,060,735	57,031	(2,095,903)	4,177,610
Deferred income	1,155,717	2,000,733	57,031	(2,0,0,,000)	1,177,010
taxes	-	574,186	-	(90,319)	483,867
Other liabilities	132,694	27,835	145,107	-	305,636
Redeemable common					
stock	11,157	-	-	-	11,157
Shareholders equity:					
Preferred stock	_	_	_	_	_
Common stock	277,712	23,753	100	(23,853)	277,712
Additional paid-in	,	,		, , ,	,
capital	2,484,606	653,711	19,900	(673,611)	2,484,606
Retained earnings	28,816	266,318	28,407	(294,725)	28,816
Accumulated other					
comprehensive loss	(24,331)	-	-	-	(24,331)
Total shareholders					
equity	2,766,803	943,782	48,407	(992,189)	2,766,803
Total liabilities and					
shareholders equity	\$ 7,903,331	\$ 4,873,389	\$ 365,307	\$ (4,232,237)	\$ 8,909,790

SUCCESSOR February 1, 2008

	CCCESSOR			1 columny 1, 2000							
		G	DOLLAR SENERAL		ARANTOR		OTHER		CONSOLIDATED		
			RPORATION	SUB	SIDIARIES	SU	BSIDIARIES	ELI	MINATIONS		TOTAL
	BALANCE SHEET	<b>':</b>									
	ASSETS										
	Current assets:										
	Cash and cash	ф	0.220	Ф	50.270	Φ	22.510	ф		ф	100 200
	equivalents	\$	8,320	\$	59,379	\$	32,510	\$	-	\$	100,209
	Short-term investments		_				19,611		_		19,611
	Merchandise		_		_		17,011		_		17,011
	inventories		_	1	,288,661		_		_		1,288,661
	Income taxes				,,						,,
	receivable		102,273		-		-		(69,772)		32,501
	Deferred income										
1	taxes		3,966		-		20,626		(7,295)		17,297
	Prepaid expenses and	i									
	other current assets		221,408		337,741		9,341		(509,025)		59,465
	Total current assets		335,967	1	,685,781		82,088		(586,092)		1,517,744
	Net property and		02.650	1	100 121		456				1 074 045
	equipment		83,658	1	,190,131		456		-		1,274,245
	Goodwill		4,344,930	1	250 646		-		-		4,344,930
	Intangible assets, net		10,911	1	,359,646		-		-		1,370,557
	Deferred income taxes		43,890				47,067		(90,957)		
	Other assets, net		2,629,967		1,652		111,597	(	(90,937)		148,955
	Other assets, net		2,029,907		1,032		111,391	,	2,394,201)		140,933
,	Total assets	\$	7,449,323	\$ 4	,237,210	\$	241,208	\$ (	(3,271,310)	\$	8,656,431
	LIABILITIES AND SHAREHOLDERS										
	EQUITY										
	Current liabilities:										
	Current portion of										
	long-term obligations	s \$	-	\$	3,246	\$	-	\$	-	\$	3,246
	Accounts payable		253,477		736,844		40		(439,321)		551,040
	Accrued expenses and other		62,957		188,877		55,185		(6,063)		300,956
	Income taxes payable	9	_		59,264		13,507		(69,772)		2,999
	Total current				·		•		,		
	liabilities		316,434		988,231		68,732		(515,156)		858,241

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Long-term obligations	4,257,250	1,837,715	_	(1,816,209)	4,278,756
Deferred income	1,237,230	1,057,715		(1,010,20))	1,270,730
taxes	-	584,976	-	(98,251)	486,725
Other liabilities	162,644	21,191	135,879	-	319,714
Redeemable common					
stock	9,122	-	-	-	9,122
Shareholders equity:					
Preferred stock	-	-	-	-	-
Common stock	277,741	23,753	100	(23,853)	277,741
Additional paid-in					
capital	2,480,062	653,711	19,900	(673,611)	2,480,062
Retained earnings					
(accumulated deficit)	(4,818)	127,633	16,597	(144,230)	(4,818)
Accumulated other					
comprehensive loss	(49,112)	-	-	-	(49,112)
Total shareholders					
equity	2,703,873	805,097	36,597	(841,694)	2,703,873
T-4-110-1004					
Total liabilities and	\$ 7.440.222	\$ 4,237,210	\$ 241,208	\$ (3,271,310)	\$ 8,656,431
shareholders equity	\$ 7,449,323	φ 4,237,21U	φ <u>241,208</u>	φ (3,4/1,310)	\$ 0,030,431

### **SUCCESSOR**

**SUCCESSOR** 

## For the 13-weeks ended August 1, 2008

		OOLLAR	OI.	ADANTOD	OTHER		CONS	SOLIDATED
		ENERAL PORATION		ARANTOR SIDIARIES	OTHER SIDIARI	<b>ESELIMINATIONS</b>	, ,	ГОТАL
STATEMENTS OF OPERATIONS:	F							
Net sales	\$	50,582	\$ 2	2,609,384	\$ 25,498	\$ (76,080)	\$ 2	,609,384
Cost of goods sold		-	1	,851,349	-	-	1	,851,349
Gross profit		50,582		758,035	25,498	(76,080)		758,035
Selling, general and administrative		46,854		624,268	19,938	(76,080)		614,980
Operating profit		3,728		133,767	5,560	-		143,055
Interest income		(19,140)		(8,673)	(3,683)	30,279		(1,217)
Interest expense		108,102		21,561	50	(30,279)		99,434
Other (income) expense		292		-	-	-		292
Income (loss) before income taxes	•	(85,526)		120,879	9,193	-		44,546
Income tax expense (benefit)		(29,614)		43,847	2,595	-		16,828
Equity in subsidiaries earnings, net of								
taxes		83,630		-	-	(83,630)		-
Net income	\$	27,718	\$	77,032	\$ 6,598	\$ (83,630)	\$	27,718

July 7, 2007 to August 3, 2007 (including Buck from May 5, 2007 to July 6, 2007, see Note 1)

		OLLAR ENERAL	GUARA	NTOR	OTHER		CON	SOLIDATED
		PORATION			_	ES ELIMINATIO	ONS	TOTAL
STATEMENTS OF OPERATIONS:	F							
Net sales	\$	8,297	\$ 699,0	78	\$ 10,005	\$ (18,302)	\$	699,078
Cost of goods sold		-	514,3	555	-	-		514,355
Gross profit		8,297	184,7	23	10,005	(18,302)		184,723
Selling, general and administrative		21,398	180,9	930	6,722	(18,302)		190,748
Operating profit (loss)		(13,101)	3,7	93	3,283	-		(6,025)
Interest income		(11,532)	(2,8	93)	(1,113)	14,505		(1,033)

Interest expense	38,587	12,437	1	(14,505)	36,520
Other (income) expense	(567)	-	-	-	(567)
Income (loss) before income taxes	(39,589)	(5,751)	4,395	-	(40,945)
Income tax expense (benefit)	(11,925)	(4,377)	1,307	-	(14,995)
Equity in subsidiaries earnings				(1.714)	
net of taxes	1,714	-	-	(1,714)	-
Net income (loss)	\$ (25,950)	\$ (1,374)	\$ 3,088	\$ (1,714)	\$ (25,950)

### **PREDECESSOR**

## May 5, 2007 to July 6, 2007

	<b>DOLLAR</b>				CONSOLIDATED
	GENERAL CORPORATION	GUARANTOR SUBSIDIARIES	OTHER SUBSIDIARIES	SELIMINATIONS	TOTAL
STATEMENTS OF OPERATIONS:	F				
Net sales	\$ 23,410	\$ 1,648,486	\$ 17,483	\$ (40,893)	\$ 1,648,486
Cost of goods sold	-	1,209,971	-	-	1,209,971
Gross profit	23,410	438,515	17,483	(40,893)	438,515
Selling, general and administrative	120,779	390,146	14,598	(40,893)	484,630
Operating profit					
(loss)	(97,369)	48,369	2,885	-	(46,115)
Interest income	(20,511)	(3,032)	(2,336)	23,406	(2,473)
Interest expense	6,612	20,921	5	(23,406)	4,132
Income (loss) before income taxes	e (83,470)	30,480	5,216	-	(47,774)
Income tax expense (benefit)	(17,156)	10,552	1,698	-	(4,906)
Equity in subsidiaries earning	•			(22.446)	
net of taxes	23,446	- 4 10.020	- -	(23,446)	- Ф. (42.060)
Net income (loss)	\$ (42,868)	\$ 19,928	\$ 3,518	\$ (23,446)	\$ (42,868)

### **SUCCESSOR**

Interest income

(11,532)

## For the 26-weeks ended August 1, 2008

	DOLLAR	CHARANTOR	OTHER	CONSOLIDATED
	GENERAL CORPORATION	GUARANTOR SUBSIDIARIES	OTHER SUBSIDIARIES ELIMIN	ATIONS TOTAL
STATEMENTS OF OPERATIONS:	0011 01111101			10110
Net sales	\$ 100,657	\$ 5,012,882	\$ 48,469 \$ (149	,126) \$ 5,012,882
Cost of goods sold	-	3,561,770	-	- 3,561,770
Gross profit	100,657	1,451,112	48,469 (149	,126) 1,451,112
Selling, general and administrative	93,334	1,212,240	40,738 (149	1,197,186
Operating profit	7,323	238,872	7,731	- 253,926
Interest income	(35,722)	(17,352)	(6,819) 57	7,719 (2,174)
Interest expense	217,297	40,673	54 (57	,719) 200,305
Other (income) expense	590	-	-	- 590
Income (loss) before income taxes	(174,842)	215,551	14,496	- 55,205
Income tax (expense) benefit	(57,981)	76,866	2,686	- 21,571
Equity in subsidiaries earnings, net of				
taxes	150,495	-	·	- (,495)
Net income	\$ 33,634	\$ 138,685	\$ 11,810 \$ (150	(,495) \$ 33,634

July 7, 2007 to August 3, 2007 (including Buck from March 5, 2007 to July 6, 2007, see

(1,113)

14,505

SUCCESSOR	Jt	ny 7, 2007 to	Aug	ust 3, 2007 (III	Ciuui	O	om March 5, 2007 to	July	0, 2007, see
SUCCESSOR	G]	OLLAR ENERAL PORATION		JARANTOR BSIDIARIES		Note 1) OTHER	S ELIMINATIONS		SOLIDATED TOTAL
STATEMENTS OF OPERATIONS:		ORATION	501		501		S EZHANATIONS		TOTAL
Net sales	\$	8,297	\$	699,078	\$	10,005	\$ (18,302)	\$	699,078
Cost of goods sold		-		514,355		-	-		514,355
Gross profit		8,297		184,723		10,005	(18,302)		184,723
Selling, general and administrative		21,398		180,930		6,722	(18,302)		190,748
Operating profit (loss)		(13,101)		3,793		3,283	-		(6,025)

(2,893)

(1,033)

Interest expense	38,587	12,437	1	(14,505)	36,520
Other (income) expense	1,448	-	-	-	1,448
Income (loss) before income taxes	(41,604)	(5,751)	4,395	-	(42,960)
Income tax expense (benefit)	(12,715)	(4,377)	1,307	-	(15,785)
Equity in subsidiaries earnings net of taxes	, 1,714	_	_	(1,714)	_
Net income (loss)	\$ (27,175)	\$ (1,374)	\$ 3,088	\$ (1,714)	\$ (27,175)

### **PREDECESSOR**

## February 3, 2007 to July 6, 2007

I ILED E CECCOTI		2 0020		, 0, =00.	
	DOLLAR	CHADANTOD	OTHER		CONSOLIDATED
	GENERAL CORPORATION	GUARANTOR SUBSIDIARIES		ELIMINATIONS	TOTAL
STATEMENTS OF OPERATIONS:	F				
Net sales	\$ 76,945	\$ 3,923,753	\$ 44,206	\$ (121,151)	\$ 3,923,753
Cost of goods sold	-	2,852,178	-	-	2,852,178
Gross profit	76,945	1,071,575	44,206	(121,151)	1,071,575
Selling, general and administrative	166,224	982,321	34,933	(121,151)	1,062,327
Operating profit (loss)	(89,279)	89,254	9,273	-	9,248
Interest income	(53,278)	(11,472)	(5,626)	65,330	(5,046)
Interest expense	19,796	55,828	5	(65,330)	10,299
Income (loss) before income taxes	e (55,797)	44,898	14,894	-	3,995
Income tax expense (benefit)	(4,814)	11,924	4,883	-	11,993
Equity in subsidiaries earnings, net of taxe	es 42,985	-	-	(42,985)	-
Net income (loss)	\$ (7,998)	\$ 32,974	\$ 10,011	\$ (42,985)	\$ (7,998)
_		\$ 32,974	\$ 10,011		\$ (7,998)

### **SUCCESSOR**

# For the 26-weeks ended August 1, 2008

SUCCESSOR		For the 20-weeks ended August 1, 2006				
	DOLLAR GENERAL CORPORATION	GUARANTOR SUBSIDIARIES	OTHER SUBSIDIARIES	ELIMINATIONS	CONSOLIDATED TOTAL	
STATEMENTS CASH FLOWS						
Cash flows from operating activity						
Net income	\$ 33,634	\$ 138,685	\$ 11,810	\$ (150,495)	\$ 33,634	
Adjustments to reconcile net income to net cash provide by (used in) operating activity	ided ies:					
Depreciation and amortization	d 17,310	104,585	128	-	122,023	
Deferred income						
taxes	(14,102)	(377)	(3,729)	-	(18,208)	
Noncash LIFO charge	-	16,037	-	-	16,037	
Noncash share-b						
compensation	4,516	-	-	-	4,516	
Tax benefit from stock option	1					
exercises	(475)	_	_	-	(475)	
Equity in subsidiaries earnings, net	(150,495)	-	-	150,495	-	
Change in opera assets and liabili	_					
Merchandise						
inventories	-	(217,439)	-	-	(217,439)	
Prepaid expense and other curren	t					
assets	(671)	(3,906)	(1,483)	-	(6,060)	
Accounts payab		241,677	105	-	262,415	
Accrued expense and other	es 21,218	36,364	11,110	-	68,692	
Income taxes	23,564	(465)	(4,207)	-	18,892	
Other	1,870	10,715	(88)	-	12,497	
Net cash provide (used in) operati	-					
activities	(42,998)	325,876	13,646	-	296,524	

Cash flows from investing activities:					
Purchases of property and	(5,600)	(74,394)	(7)		(80,100)
equipment Purchases of short-term	(5,699)	(74,394)	(7)	-	(80,100)
investments	-	-	(9,903)	-	(9,903)
Sales of short-term investments	-	-	58,950	-	58,950
Proceeds from sale of property and equipment	-	683	-	-	683
Net cash provided by (used in) investing activities	(5,699)	(73,711)	49,040	-	(30,370)
Cash flows from financing activities:					
Repayments of long-term obligations	-	(2,195)	-	-	(2,195)
Borrowings under revolving credit facility	-	-	-	-	-
Repayments of borrowings under revolving credit					
facility	(102,500)	-	-	-	(102,500)
Repurchases of common stock	(513)	-	-	-	(513)
Tax benefit from stock option exercises	475	-	_	_	475
Changes in intercompany note balances, net	306,543	(237,232)	(69,311)	_	_
Net cash provided by (used in) financing activities	204,005	(239,427)	(69,311)		(104,733)
Net increase (decrease) in cash					
and cash equivalents  Cash and cash equivalents,	155,308	12,738	(6,625)	-	161,421
beginning of period	8,320	59,379	32,510	-	100,209
Cash and cash equivalents, end of	\$ 163,628	\$ 72,117	\$ 25,885	\$ -	\$ 261,630

period

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## SUCCESSOR

# July 7, 2007 to August 3, 2007

	gary ,,				
DOLLAR GENERAL CORPORATION	GUARANTOR SUBSIDIARIES	OTHER SUBSIDIARIEÆLIMINATION	CONSOLIDATED  NS TOTAL		
\$ (27,175)	\$ (1,374)	\$ 3,088 \$ (1,714)	\$ (27,175)		
2,580	22,974	21 -	25,575		
1,865	(15,894)	(349) -	(14,378)		
1,170	-		1,170		
(4,739)	-		(4,739)		
(1,714)	-	- 1,714	-		
:					
-	(27,027)		(27,027)		
			(8,711)		
(38,634)	23,191	(12,996) -	(28,439)		
87,597	(62,393)	1,050 -	26,254		
(3,243)	(12,565)	13,620 -	(2,188)		
(3,275)	3,365	(75) -	15		
6,502	(70,406)	4,261 -	(59,643)		
	\$ (27,175)  \$ (27,175)  2,580  1,865  1,170  (4,739)  (1,714)  (7,930) (38,634)  87,597 (3,243) (3,275)	DOLLAR GENERAL CORPORATION         GUARANTOR SUBSIDIARIES           \$ (27,175)         \$ (1,374)           \$ (27,175)         \$ (1,374)           \$ (25,80)         22,974           \$ (15,894)         1,170           \$ (4,739)         -           \$ (1,714)         -           \$ (7,930)         (683)           \$ (38,634)         23,191           \$ 87,597         (62,393)           \$ (3,243)         (12,565)           \$ (3,275)         3,365	GENERAL CORPORATION         GUARANTOR SUBSIDIARIES         OTHER SUBSIDIARIES LIMINATION           \$ (27,175)         \$ (1,374)         \$ 3,088         \$ (1,714)           2,580         22,974         21         -           1,865         (15,894)         (349)         -           (4,739)         -         -         -           (1,714)         -         -         1,714           -         (27,027)         -         -           (7,930)         (683)         (98)         -           (38,634)         23,191         (12,996)         -           87,597         (62,393)         1,050         -           (3,243)         (12,565)         13,620         -           (3,275)         3,365         (75)         -		

Cash flows from investing activities:					
Merger, net of cash acquired	(5,635,161)	(1,129,953)	40,744	-	(6,724,370)
Purchases of					
property and equipment	(78)	(11,322)	-	-	(11,400)
Sales of short-term					
investments	-	-	1,000	-	1,000
Purchases of long-term			(4.660)		(1.662)
investments Proceeds from sale	-	-	(4,662)	-	(4,662)
of property and equipment	_	162	-	-	162
Net cash provided by (used in)					
investing activities	(5,635,239)	(1,141,113)	37,082	-	(6,739,270)
Cash flows from financing activities:					
Issuance of common stock	2,765,443	-	-	-	2,765,443
Issuance of					
long-term obligations	4,176,817	-	-	-	4,176,817
Repayments of					
long-term obligations	(209,698)	(600)	-	-	(210,298)
Borrowings under revolving credit					
facility	432,300	-	-	-	432,300
Repayments of borrowings under					
revolving credit					
facility	(132,300)	-	-	-	(132,300)
Debt issuance costs	(109,379)	-	-	-	(109,379)
Changes in intercompany note					
balances, net	(1,276,653)	1,291,789	(15,136)	-	-
Net cash provided					
by (used in) financing activities	5,646,530	1,291,189	(15,136)	_	6,922,583
Net increase in cash	- , ,	, - ,	( - , ,		- ,- ,
and cash equivalents	17,793	79,670	26,207	-	123,670
Cash and cash equivalents,					
beginning of period	-	-	-	-	-

Cash and cash equivalents, end of period

period \$ 17,793 \$ 79,670 \$ 26,207 \$ - \$ 123,670

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### **PREDECESSOR**

# February 3, 2007 through July 6, 2007

PREDECESSOR		February 3, 2007 through July 6, 2007							
	DOLLAR GENERAL	DOLLAR		CONSOLIDATED TIONS TOTAL					
STATEMENTS OF CASH FLOWS:	COM ORATION	SUBSIDIARIES	SUBSIDIARIES ELIVINA	HONS TOTAL					
Cash flows from operating activities:									
Net income (loss)	\$ (7,998)	\$ 32,974	\$ 10,011 \$ (42,98	5) \$ (7,998)					
Adjustments to reconcile net income (loss) to net cash provided by operating activities:									
Depreciation and amortization	9,051	74,770	96	- 83,917					
Deferred income taxes	s (7,982)	(9,194)	(3,698)	- (20,874)					
Noncash share-based compensation	45,433	-	-	- 45,433					
Tax benefit from stock option exercises	k (3,927)	-	-	- (3,927)					
Equity in subsidiaries earnings, net	(42,985)	-	- 42,98	-					
Change in operating assets and liabilities:									
Merchandise inventories	-	16,424	-	- 16,424					
Prepaid expenses and other current assets	5,758	(11,762)	(180)	- (6,184)					
Accounts payable	44,909	(23,103)	12,988	- 34,794					
Accrued expenses and	·	(==,===)	,,,	- 1,1,1					
other	7,897	36,021	9,077	- 52,995					
Income taxes	(24,998)	31,741	(3,934)	- 2,809					
Other	21	4,726	(190)	- 4,557					
Net cash provided by operating activities	25,179	152,597	24,170	- 201,946					
Cash flows from investing activities:									
Purchases of property and equipment	(5,321)	(50,737)	(95)	- (56,153)					
Purchases of short-term investment	re.		(5,100)	- (5,100)					
SHOTT-TELLI HIVESUHEHL	- -	<u>-</u>	9,505	- (5,100) - 9,505					
	-	-	),JUJ	7,303					

Sales of short-term					
investments					
Purchases of			(15.754)		(15.754)
long-term investments	-	-	(15,754)	-	(15,754)
Proceeds from sale of					
property and equipment		620			620
Net cash used in	-	020	-	-	020
investing activities	(5,321)	(50,117)	(11,444)	_	(66,882)
Cash flows from	(3,321)	(30,117)	(11,777)		(00,002)
financing activities:					
Repayments of					
long-term obligations	(148)	(4,352)	_	_	(4,500)
Payment of cash	(1.0)	(1,552)			(1,500)
dividends	(15,710)	-	_	_	(15,710)
Proceeds from	, , ,				, ,
exercise of stock					
options	41,546	-	-	-	41,546
Tax benefit of stock					
options	3,927	-	-	-	3,927
Changes in					
intercompany note					
balances, net	75,840	(86,988)	11,148	-	-
Net cash provided by					
(used in) financing	105 455	(01.240)	11 140		25.262
activities	105,455	(91,340)	11,148	-	25,263
Net increase in cash	125 212	11 140	23,874		160 227
and cash equivalents	125,313	11,140	23,674	-	160,327
Cash and cash equivalents, beginning					
of period	114,310	58,107	16,871	_	189,288
Cash and cash	111,510	30,107	10,071		10,200
equivalents, end of					
period	\$ 239,623	\$ 69,247	\$ 40,745	\$ -	\$ 349,615

#### ITEM 2.

#### MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL

#### CONDITION AND RESULTS OF OPERATIONS.

#### General

Accounting Periods. We follow the concept of a 52-53 week fiscal year that ends on the Friday nearest to January 31. The following text contains references to years 2008 and 2007, which represent 52-week fiscal years ending or ended January 30, 2009 and February 1, 2008, respectively. Consequently, references to quarterly accounting periods for 2008 and 2007 contained herein refer to 13-week accounting periods.

*Seasonality*. The nature of our business is seasonal to a certain extent. Primarily because of sales of holiday-related merchandise, sales in the fourth quarter have historically been higher than sales achieved in each of the first three quarters of the fiscal year. Expenses and, to a greater extent, operating income, vary by quarter. Results of a period shorter than a full year may not be indicative of results expected for the entire year. Furthermore, the seasonal nature of our business may affect comparisons between periods.

Merger with KKR. We were acquired on July 6, 2007 through a merger accounted for as a reverse acquisition (the Merger ) with Buck Acquisition Corp. (Buck ). As a result of the Merger, we are a subsidiary of Buck Holdings, L.P. (Parent ), a Delaware limited partnership controlled by investment funds affiliated with Kohlberg Kravis Roberts & Co., L.P. (KKR ). KKR, GS Capital Partners VI Fund, L.P. and affiliated funds (affiliates of Goldman, Sachs & Co.), Citi Private Equity, Wellington Management Company, LLP, CPP Investment Board (USRE II) Inc. and other equity co-investors (collectively, the Investors ) indirectly own a substantial portion of our capital stock through their investment in Parent. The Company continued as the same legal entity after the Merger.

The Merger was consummated on July 6, 2007, the end of the ninth week of our 13-week second quarter period in 2007. The 2007 13-week and 26-week periods presented include the 9-week Predecessor period from May 5, 2007 to July 6, 2007, and the 22-week Predecessor period from February 3, 2007 to July 6, 2007, respectively, combined with the four-week Successor periods from July 7, 2007 to August 3, 2007. The Predecessor periods reflect the historical basis of accounting while the Successor periods reflect the impact of the preliminary purchase price allocation associated with the Merger as well as pre-Merger operations of Buck associated with the change in fair value of interest rate swaps.

For comparison purposes, the discussion of operations included below is generally based on the Successor 13-week and 26-week periods ended August 1, 2008, compared to the mathematical combination of the Successor and Predecessor periods in the 13-week and 26-week periods ended August 3, 2007, which we believe provides a more meaningful understanding of the underlying business. Transactions relating to or resulting from the Merger are discussed separately. The combined results have not been prepared as pro forma results and may not reflect the actual results we could have achieved absent the Merger and in addition, may not be indicative of future results of

operations.

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*Purpose of Discussion*. We intend for this discussion to provide the reader with information that will assist in understanding our company and the critical economic factors that affect us. This discussion further explains our financial statements, the changes in certain key items in those financial statements from period to period, and the primary factors that accounted for those changes, as well as how certain accounting principles affect our financial statements.

This discussion and analysis is based on, should be read with, and is qualified in its entirety by, the accompanying condensed consolidated financial statements and related notes, as well as our consolidated financial statements and the related Management s Discussion and Analysis of Financial Condition and Results of Operations as contained in our Annual Report on Form 10-K for the year ended February 1, 2008. It also should be read in conjunction with the disclosure under Cautionary Disclosure Regarding Forward-Looking Statements in this report.

#### **Executive Overview**

We are the largest discount retailer in the United States by number of stores, with over 8,300 stores located in 35 states, primarily in the southern, southwestern, midwestern and eastern United States. We serve a broad customer base and offer a focused assortment of everyday items, including basic consumable merchandise and other home, apparel and seasonal products. We seek to offer a compelling value proposition for our customers based on convenient store locations, easy in and out shopping and quality merchandise at highly competitive prices. We believe our combination of value and convenience distinguishes us from other discount, convenience and drugstore retailers, who typically focus on either value or convenience. Our business model has proven to be resilient in both strong and challenging economic environments, as evidenced by our historical annual and 2008 year-to-date same store sales growth.

Consumers are currently being challenged by higher energy prices, food and healthcare inflation and uncertainty in the economy. We are committed to serving our customers needs for value and convenience in this challenging environment.

In late 2006, we launched certain strategic operating initiatives aimed at improving our long-term financial performance. Our actions included the closing of approximately 400 under-performing stores, a slowdown in our new store growth plans, and the elimination of our longtime practice of packing away inventories at the end of each season to be sold in future years. In fiscal 2007, we completed the implementation of these initial actions. Working with new ownership, we further developed our merchandising and real estate strategies, including the closing of an additional 60 stores, and clearly defined our go-forward operating priorities. Our first half 2007 operating results included significant transition costs as we closed stores and eliminated packaway inventories. In 2008, we have been keenly focused on executing our four operating priorities, which are to:

Drive productive sales growth;

•

Increase gross margins;								
•								
Leverage process improvements and information technology to reduce costs; and								
•								
Strengthen and expand Dollar General s culture of serving others.								
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Each of our key financial metrics for the second quarter of 2008 reflects improved performance over the comparable combined Successor and Predecessor 2007 periods as follows:

Same-store sales for the quarter increased 10.1% compared with the prior year period.

Gross profit, as a percentage of sales, increased to 29.1% compared to 26.5% in the 2007 period as a result of improvements in shrink and damages, lower markdowns and leverage of our distribution costs, including the impact of higher sales volumes as well as logistics efficiencies and other cost savings in the supply chain which substantially mitigated the impact of higher than anticipated fuel costs, all of which were partially offset by a LIFO charge primarily related to commodity cost increases.

Inventory turnover improved to 5.0 times on a rolling four-quarter basis compared to 4.5 times for the corresponding previous year period.

Cash flow from operating activities for the year-to-date period was \$296.5 million, compared to \$142.3 million in the 2007 year-to-date period, primarily reflecting improved accounts payable terms and increased net income, partially offset by inventory purchases associated with our merchandising initiatives.

We believe that our merchandising and operating initiatives, in addition to aiding improvement in our financial performance (including shrink), have contributed to a decrease in employee turnover and an improvement in the overall appearance of our stores. We continue to move forward with our pricing and private label initiatives, and our enhanced merchandising analysis tools are giving us a better platform for decision-making. With new pricing tools, we have been able to react faster to recent cost increases from our vendors, including making changes to our retail prices as necessary. As a result of our efforts to respond to our consumers need for convenience and value, we have extended store hours and continue to add new convenience and national name brand items in our stores.

In the first half of 2008, we opened 125 new stores, relocated 48 stores, remodeled 201 stores and closed 11 stores. We remain on track to open approximately 200 new stores and to remodel or relocate 400 stores in fiscal 2008. As of August 1, 2008, we operated 8,308 stores in 35 states.

The above discussion is only a summary. Readers should refer to the detailed discussion below for the full analysis of our financial performance in the current year periods as compared with the prior year periods.

#### **Results of Operations**

The following discussion of our financial performance is based on the Condensed Consolidated Financial Statements set forth herein. The following table contains results of operations data for the 13-week and 26-week periods ended August 1, 2008 and August 3, 2007 (including a combination of the relevant Predecessor and Successor periods), and the dollar and percentage variances among those periods:

	Successor 13-weeks	Combined (a) 13-weeks	Successor (b) July 7,	Predecessor May 5,	2008 vs. Combined 2007		
	ended	ended August 3,	2007	2007			
	August 1, 2008	2007	through August 3, 2007	through July 6, 2007	Amount change	% change	
(amounts in millions)							
Net sales by category:							
Highly consumable	\$ 1,796.0	\$ 1,578.7	\$ 487.4 \$	\$ 1,091.3 \$	217.3	13.8 %	
% of net sales	68.83%	67.25%					
Seasonal	384.5	365.6	97.1	268.5	19.0	5.2	
% of net sales	14.74%	15.57%					
Home products	219.5	207.8	60.2	147.7	11.7	5.6	
% of net sales	8.41%	8.85%					
Basic clothing	209.3	195.5	54.4	141.0	13.9	7.1	
% of net sales	8.02%	8.33%					
Net sales	2,609.4	2,347.6	699.1	1,648.5	261.8	11.2	
Cost of goods sold	1,851.3	1,724.3	514.4	1,210.0	127.0	7.4	
% of net sales	70.95%	73.45%					
Gross profit	758.0	623.2	184.7	438.5	134.8	21.6	
% of net sales	29.05%	26.55%					
Selling, general and administrative	615.0	579.3	190.4	388.8	35.7	6.2	
% of net sales	23.57%	24.68%	170.4	300.0	33.7	0.2	
Transaction and	23.37 70	24.00 %					
related costs	-	96.1	0.3	95.8	(96.1)	-	
% of net sales	_	4.09%			, ,		
Operating profit (loss)	143.1	(52.1)	(6.0)	(46.1)	195.2	_	
% of net sales	5.48%	(2.22)%	(0.0)	(40.1)	175.2	_	
Interest income	(1.2)	(3.5)	(1.0)	(2.5)	2.3	(65.3)	
% of net sales	(0.05)%	(0.15)%	(1.0)	(2.3)	2.3	(03.3)	
Interest expense	99.4	40.7	36.5	4.1	500	144.6	
% of net sales	3.81%	1.73%	30.3	4.1	20.0	144.0	
10 of her sures	0.3	(0.6)	(0.6)		0.9		
	0.3	(0.0)	(0.0)	-	0.9	-	

Other (income) expense							
% of net sales	0.01%	(0.02)%					
Income (loss)							
before income taxes	44.5	(88.7)	(40.9)	(47.8)	133.3	-	
% of net sales	1.71%	(3.78)%					
Income tax expense							
(benefit)	16.8	(19.9)	(15.0)	(4.9)	36.7	-	
% of net sales	0.64%	(0.85)%					
Net income (loss)	\$ 27.7	\$ (68.8)	\$ (26.0) \$	(42.9) \$	96.5	-	%
% of net sales	1.06%	(2.93)%					

(a)

The combined results are the mathematical combination of the Predecessor and Successor periods included in the condensed consolidated financial statements for the 2007 periods presented. The presentation does not comply with generally accepted accounting principles, but we believe this combination provides a more meaningful method of comparison.

(b)

Includes the results of operations of Buck for the period prior to the Merger from May 5, 2007 through July 6, 2007 (reflecting t