Douglas Emmett Inc Form 10-O August 05, 2010

United States

# Securities and Exchange Commission Washington, D.C. 20549

#### FORM 10-O

### **QUARTERLY REPORT PURSUANT TO SECTION 13**

# OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended June 30, 2010

Commission file number 001-33106

#### DOUGLAS EMMETT, INC.

(Exact name of registrant as specified in its charter)

**MARYLAND** 

20-3073047

(State or other jurisdiction of incorporation or

(I.R.S. Employer Identification

organization)

No.)

808 Wilshire Boulevard, Suite 200, Santa Monica,

90401

California

(Address of principal executive offices)

(Zip Code)

(310) 255-7700

(Registrant's telephone number, including area code)

#### None

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes x No o

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

Yes x No o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer,

or a smaller reporting company. See definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer x Non-accelerated filer o (Do not check if a smaller reporting company) Accelerated filer o Smaller reporting company o

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes o No x

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Class
Common Stock,
\$0.01 par value per share

Outstanding at July 31, 2010 122,721,371 shares

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# PART I. FINANCIAL INFORMATION

# Item 1. Financial Statements

# Douglas Emmett, Inc. Consolidated Balance Sheets (in thousands, except shares and per share data)

	fune 30, 2010	I	December 31, 2009
Assets			
Investment in real estate:			
Land	\$ 851,791	\$	835,407
Buildings and improvements	5,222,779		5,017,569
Tenant improvements and lease intangibles	561,893		534,084
Investment in real estate, gross	6,636,463		6,387,060
Less: accumulated depreciation	(799,146)		(688,893)
Investment in real estate, net	5,837,317		5,698,167
Cash and cash equivalents	21,249		72,740
Tenant receivables, net	1,256		2,357
Deferred rent receivables, net	44,803		40,395
Interest rate contracts	71,268		108,027
Acquired lease intangible assets, net	11,592		11,691
Investment in unconsolidated real estate funds	97,364		97,127
Other assets	26,434		29,428
Total assets	\$ 6,111,283	\$	6,059,932
Liabilities			
Secured notes payable, including loan premium	\$ 3,425,335	\$	3,273,459
Accounts payable and accrued expenses	62,426		72,893
Security deposits	32,338		32,501
Acquired lease intangible liabilities, net	124,859		139,340
Interest rate contracts	174,566		237,194
Dividends payable	12,263		12,160
Total liabilities	3,831,787		3,767,547
Equity			
Douglas Emmett, Inc. stockholders' equity:			
Common Stock, \$0.01 par value 750,000,000 authorized, 122,634,628 and			
121,596,427 outstanding at June 30, 2010 and December 31, 2009,			
respectively	1,226		1,216
Additional paid-in capital	2,308,967		2,290,419
Accumulated other comprehensive income (loss)	(158,919)		(186,255)
Accumulated deficit	(353,761)		(312,017)
Total Douglas Emmett, Inc. stockholders' equity	1,797,513		1,793,363
Noncontrolling interests	481,983		499,022

Total equity	2,279,496	2,292,385
Total liabilities and equity	\$ 6,111,283	\$ 6,059,932

See notes to consolidated financial statements.

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# Douglas Emmett, Inc. Consolidated Statements of Operations (unaudited and in thousands, except shares and per share data)

		Three Mo	onths	Enc	ded June 30	,	Six Months Ended June 30				ed June 30,	
	20	010			009		20	010		20	009	
Revenues												
Office rental												
Rental revenues	\$	98,695		\$	99,210		\$	197,442		\$	207,756	
Tenant recoveries		7,710			7,134			14,188			15,100	
Parking and other income		15,838			16,404			31,389			34,038	
Total office revenues		122,243			122,748			243,019			256,894	
		,			,			,			ĺ	
Multifamily rental												
Rental revenues		15,879			16,007			31,778			32,194	
Parking and other income		1,087			1,040			2,199			2,124	
Total multifamily revenues		16,966			17,047			33,977			34,318	
·		,			,			,			,	
Total revenues		139,209			139,795			276,996			291,212	
		,						·				
Operating Expenses												
Office expense		37,198			36,665			73,312			76,977	
Multifamily expense		4,434			4,286			9,002			8,803	
General and administrative		5,944			5,959			11,794			12,310	
Depreciation and amortization		54,921			55,729			110,253			116,803	
Total operating expenses		102,497			102,639			204,361			214,893	
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Operating income		36,712			37,156			72,635			76,319	
Gain on disposition of interest in												
unconsolidated												
real estate fund		_			-			_			5,573	
Other income (loss)		151			60			397			(507	)
(Loss) gain, including depreciation,												
from unconsolidated												
real estate funds		(2,200	)		(2,128	)		(3,704	)		675	
Interest expense		(45,676	)		(44,606	)		(90,810	)		(93,828	)
Acquisition-related expenses		(292	)		-			(292	)		-	
Net loss		(11,305	)		(9,518	)		(21,774	)		(11,768	)
Less: Net loss attributable to												
noncontrolling interests		2,314			2,036			4,496			2,419	
Net loss attributable to common												
stockholders	\$	(8,991	)	\$	(7,482	)	\$	(17,278	)	\$	(9,349	)
Net loss attributable to common												
stockholders												
per share – basic	\$	(0.07	)	\$	(0.06	)	\$	(0.14	)	\$	(0.08	)

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Net loss attributable to common stockholders									
per share – diluted	\$ (0.07)	5	\$ ((	0.06	)	\$ (0.14	)	\$ (0.08	)
Dividends declared per common share	\$ 0.10	\$	\$ 0	).10		\$ 0.20		\$ 0.20	
Weighted average shares of common stock									
outstanding – basic	122,331,803		1	121,319,12	1	121,989,652	2	121,579,01	1
Weighted average shares of common stock									
outstanding – diluted	122,331,803		1	121,319,12	1	121,989,652	2	121,579,01	1

See notes to consolidated financial statements.

# Douglas Emmett, Inc. Consolidated Statements of Cash Flows (unaudited and in thousands)

	Six Months Ended June 30,					
	2010 2009				9	
Operating Activities						
Net loss	\$	(21,774	)	\$	(11,768	)
Adjustments to reconcile net loss to net cash provided by operating						
activities:						
Loss (Gain), including depreciation, from unconsolidated real estate funds		3,704			(675	)
Depreciation and amortization		110,253			116,803	
Net accretion of acquired lease intangibles		(13,927	)		(17,940	)
Gain on disposition of interest in unconsolidated real estate fund		-			(5,573	)
Amortization of deferred loan costs		830			1,090	
Amortization of loan premium		(2,624	)		(2,476	)
Non-cash market value adjustments on interest rate contracts		9,454			9,989	
Non-cash amortization of stock-based compensation		3,498			2,333	
Non-cash profit sharing allocation to consolidated fund		-			660	
Change in working capital components:						
Tenant receivables		1,101			580	
Deferred rent receivables		(4,408	)		(4,425	)
Accounts payable and accrued expenses		(4,677	)		4,724	
Security deposits		(447	)		(648	)
Other		2,612			2,990	
Net cash provided by operating activities		83,595			95,664	
Investing Activities						
Capital expenditures and property acquisitions		(252,226	)		(21,339	)
Deconsolidation of Douglas Emmett Fund X, LLC		-			(6,625	)
Investment in unconsolidated real estate funds		(5,681	)		-	
Net cash used in investing activities		(257,907	)		(27,964	)
Financing Activities						
Proceeds from long-term borrowings		-			82,640	
Deferred loan costs		(105	)		(18	)
Repayment of borrowings		-			(106,665	)
Net change in short-term borrowings		154,500			(25,275	)
Contributions by Douglas Emmett Fund X, LLC investors		-			66,074	
Contributions by noncontrolling interests		-			450	
Distributions to noncontrolling interests		(6,811	)		(9,957	)
Distributions of capital to noncontrolling interests		(400	)		-	
Repurchase of common stock		-			(5,338	)
Cash dividends		(24,363	)		(35,005	)
Net cash provided by (used in) financing activities		122,821			(33,094	)
(Decrease) Increase in cash and cash equivalents		(51,491	)		34,606	
Cash and cash equivalents at beginning of period		72,740			8,655	

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Cash and cash equivalents at end of period	\$ 21,249	\$ 43,261
Noncash transactions:		
Investing activity related to contribution of properties to Douglas Emmett		
Fund X, LLC	\$ -	\$ 476,852
Financing activity related to contribution of debt and noncontrolling		
interest		
to Douglas Emmett Fund X, LLC	\$ -	\$ (483,477)

See notes to consolidated financial statements.

Douglas Emmett, Inc.
Notes to Consolidated Financial Statements
(in thousands, except shares and per share data)

#### 1. Overview

#### Organization and Description of Business

Douglas Emmett, Inc. is a fully integrated, self-administered and self-managed Real Estate Investment Trust (REIT). The terms "us," "we" and "our" as used in these financial statements refer to Douglas Emmett, Inc. and its subsidiaries. Through our interest in Douglas Emmett Properties, LP (our operating partnership) and its subsidiaries, as well as our investment in our unconsolidated real estate funds, we own or partially own, manage, lease, acquire and develop real estate, consisting primarily of office and multifamily properties. As of June 30, 2010, we own a consolidated portfolio of 50 office properties (including ancillary retail space) and nine multifamily properties, as well as the fee interests in two parcels of land subject to ground leases. We also manage six properties owned by our unconsolidated institutional real estate funds as part of our total portfolio, with a combined 56 office properties. All of these properties are located in Los Angeles County, California and Honolulu, Hawaii.

We are one of the largest owners and operators of high-quality office and multifamily properties in Los Angeles County, California and in Honolulu, Hawaii. Our presence in Los Angeles and Honolulu is the result of a consistent and focused strategy of identifying submarkets that are supply constrained, have high barriers to entry and typically exhibit strong economic characteristics such as population and job growth and a diverse economic base. In our office portfolio, we focus primarily on owning and acquiring a substantial share of top-tier office properties within submarkets located near high-end executive housing and key lifestyle amenities. In our multifamily portfolio, we focus primarily on owning and acquiring select properties at premier locations within these same submarkets. Our properties are concentrated in nine premier Los Angeles County submarkets—Brentwood, Olympic Corridor, Century City, Santa Monica, Beverly Hills, Westwood, Sherman Oaks/Encino, Warner Center/Woodland Hills and Burbank—as well as in Honolulu, Hawaii.

#### **Basis of Presentation**

The accompanying consolidated financial statements as of June 30, 2010 and December 31, 2009 and for the three and six months ended June 30, 2010 and 2009 are the consolidated financial statements of Douglas Emmett, Inc. and our subsidiaries including our operating partnership. As described in Note 2 below, the results of the six properties we acquired in March 2008 were included in our consolidated results until the end of February 2009, when we completed the transaction to contribute these properties to an unconsolidated institutional real estate fund we manage in return for an equity interest. All significant intercompany balances and transactions have been eliminated in our consolidated financial statements. Certain prior period amounts have been reclassified to conform with current period presentation.

The accompanying unaudited interim financial statements have been prepared pursuant to the rules and regulations of the U.S. Securities and Exchange Commission (SEC). Certain information and footnote disclosures normally included in the financial statements prepared in accordance with accounting principles generally accepted in the United States (GAAP) may have been condensed or omitted pursuant to SEC rules and regulations, although we believe that the disclosures are adequate to make their presentation not misleading. The accompanying unaudited financial statements include, in our opinion, all adjustments, consisting of normal recurring adjustments, necessary to present fairly the financial information set forth therein. The results of operations for the interim periods are not necessarily indicative of the results that may be expected for the year ended December 31, 2010. The interim financial statements should be read in conjunction with the consolidated financial statements in our 2009 Annual Report on Form 10-K and notes thereto. Any reference to the number of properties and square footage are unaudited and outside the scope of our independent registered public accounting firm's review of our financial statements in accordance with the standards of the United States Public Company Accounting Oversight Board.

The preparation of financial statements in conformity with GAAP requires us to make certain estimates and assumptions, for example with respect to the allocation of the purchase price of acquisitions among land, buildings, improvements, equipment and any related intangible assets and liabilities. These estimates and assumptions are subjective and affect the reported amounts in the consolidated financial statements and accompanying notes. Actual results could differ materially from those estimates.

Douglas Emmett, Inc.

Notes to Consolidated Financial Statements (continued)

(in thousands, except shares and per share data)

# 2. Acquisitions, Dispositions and Other Transfers

On June 29, 2010, we acquired Bishop Square, an office project containing approximately 960,000 square feet located in Honolulu, Hawaii for a contract price of \$232 million. Bishop Square is the largest office project in the state of Hawaii, and is comprised of two Class A office towers, an above-ground parking structure and a one-acre park.

The results of operations for each of the acquired properties are included in our consolidated statements of operations only from the date of acquisition. We acquired this building near the end of the quarter, and as such, the following table represents our preliminary purchase price allocation. These amounts are likely to change based on a more thorough calculation to be performed during the one-year purchase accounting period provided under the relevant accounting standards. We did not acquire any properties during the first six months of 2009.

	2010	) Acquisitions
Investment in real estate:		
Land	\$	16,384
Buildings and improvements		202,142
Tenant improvements and other in-place lease assets		11,586
Other assets		19
Accounts payable, accrued expenses and tenant security deposits		(1,015)
Acquired lease intangibles		455
Net assets acquired	\$	229,571

During the fourth quarter of 2008, we contributed a portfolio of six Class A office properties and the related \$365 million term loan secured by the six properties to an unconsolidated institutional real estate fund we manage. See also Note 13. In exchange, we received an interest in the common equity of that fund. Because the net value of the contributed properties (as valued under the fund's operating agreement) exceeded our required capital contribution, the fund distributed cash to us for the excess. We received part of the cash in October 2008 and the remainder at the end of February 2009, at which point the fund became an unconsolidated real estate fund in which we retained an equity investment. We recognized a gain of \$5,573 on the disposition of the interest in the fund we did not retain.

The results of operations for the contributed properties are included in our consolidated statement of operations only until the end of February 2009, when the properties were deconsolidated from our financial statements. Beginning in February 2009, we have accounted for our interest in the fund under the equity method.

# Douglas Emmett, Inc. Notes to Consolidated Financial Statements (continued) (in thousands, except shares and per share data)

#### 3. Segment Reporting

Segment information is prepared on the same basis that our management reviews information for operational decision-making purposes. We operate in two business segments: (i) the acquisition, redevelopment, ownership and management of office real estate and (ii) the acquisition, redevelopment, ownership and management of multifamily real estate. The products for our office segment primarily include rental of office space and other tenant services, including parking and storage space rental. The products for our multifamily segment include rental of apartments and other tenant services, including parking and storage space rental.

Asset information by segment is not reported because we do not use this measure to assess performance and make decisions to allocate resources. Therefore, depreciation and amortization expense is not allocated among segments. Interest and other income, management services, general and administrative expenses, interest expense, depreciation and amortization expense and net derivative gains and losses are not included in segment profit as our internal reporting addresses these items on a corporate level.

Segment profit is not a measure of operating income or cash flows from operating activities as measured by GAAP, and it is not indicative of cash available to fund cash needs and should not be considered an alternative to cash flows as a measure of liquidity. Not all companies may calculate segment profit in the same manner. We consider segment profit to be an appropriate supplemental measure to net income because it assists both investors and management in understanding the core operations of our properties.

The following table represents operating activity within our reportable segments:

	Three M	onths Ended June 30,	Six Months Ended June 30,					
Office Segment	2010	2009	2010	2009				
Rental revenue	\$ 122,243	\$ 122,748	\$ 243,019	\$ 256,894				
Rental expense	(37,198	(36,665)	(73,312)	(76,977)				
Segment profit	85,045	86,083	169,707	179,917				
Multifamily Segment								
Rental revenue	16,966	17,047	33,977	34,318				
Rental expense	(4,434	) (4,286 )	(9,002)	(8,803)				
Segment profit	12,532	12,761	24,975	25,515				
Total segments' profit	\$ 97,577	\$ 98,844	\$ 194,682	\$ 205,432				

The following table is a reconciliation of segment profit to net loss attributable to common stockholders:

	Three Mor	nths Ended Jur	ne	
		30,	Six Months	Ended June 30,
	2010	2009	2010	2009
Total segments' profit	\$97,577	\$98,844	\$194,682	\$205,432

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General and administrative expense	(5,944	)	(5,959	)	(11,794	)	(12,310	)
Depreciation and amortization	(54,921	)	(55,729	)	(110,253	)	(116,803	)
Gain on disposition of interest in								
unconsolidated real estate fund	-		-		-		5,573	
Other income (loss)	151		60		397		(507	)
(Loss) Gain, including depreciation,								
from unconsolidated real estate funds	(2,200	)	(2,128	)	(3,704	)	675	
Interest expense	(45,676	)	(44,606	)	(90,810	)	(93,828	)
Acquisition-related expenses	(292	)	-		(292	)	-	
Net loss	(11,305	)	(9,518	)	(21,774	)	(11,768	)
Less: Net loss attributable to								
noncontrolling interests	2,314		2,036		4,496		2,419	
Net loss attributable to common stockholders	\$(8,991	)	\$(7,482	)	\$(17,278	)	\$(9,349	)

# Douglas Emmett, Inc. Notes to Consolidated Financial Statements (continued) (in thousands, except shares and per share data)

#### 4. Other Assets

Other assets consist of the following as of:

	June 30,	December
	2010	31, 2009
Deferred loan costs, net of accumulated amortization of \$5,819 and		
\$4,989 at June 30, 2010 and December 31, 2009, respectively	\$4,092	\$4,817
Restricted cash	2,965	2,897
Prepaid interest	296	263
Prepaid expenses	869	3,662
Interest receivable	9,866	10,376
Other indefinite-lived intangible	1,988	1,988
Other	6,358	5,425
Total other assets	\$26,434	\$29,428

We incurred deferred loan cost amortization expense of \$409 and \$483 for the three months ended June 30, 2010 and 2009, respectively, and \$830 and \$1,090 for the six months ended June 30, 2010 and 2009, respectively. Deferred loan cost amortization is included as a component of interest expense in the consolidated statements of operations.

### 5. Accounts Payable and Accrued Expenses

Accounts payable and accrued expenses consist of the following as of:

	June 30,	December
	2010	31, 2009
Accounts payable	\$22,709	\$31,940
Accrued interest payable	25,275	26,263
Deferred revenue	14,442	14,690
Total accounts payable and accrued expenses	\$62,426	\$72,893

# 6. Acquired Lease Intangibles

The following summarizes our acquired lease intangibles related to above/below-market leases as of:

	June 30, 2010	December 31, 2009
Above-market tenant leases	\$34,997	\$32,770
Accumulated amortization	(26,320	) (24,033 )
Below-market ground leases	3,198	3,198
Accumulated amortization	(283	) (244 )
Acquired lease intangible assets, net	\$11,592	\$11,691

Below-market tenant leases	\$263,295	\$261,523
Accumulated accretion	(151,687	) (135,534 )
Above-market ground leases	16,200	16,200
Accumulated accretion	(2,949	) (2,849 )
Acquired lease intangible liabilities, net	\$124,859	\$139,340

# Douglas Emmett, Inc. Notes to Consolidated Financial Statements (continued) (in thousands, except shares and per share data)

# 7. Secured Notes Payable

The following summarizes our secured notes payable at:

					Effective	
	Maturita	I 20	Dagamahan	Manialala	Annual Fixed	Cross Mataritas
Type of Debt	Maturity Date (1)	June 30, 2010	December 31, 2009	Variable Rate	Rate (2)	Swap Maturity Date (1)
Variable Rate Swapped	Date (1)	2010	31, 2009	Kate	Kate (2)	Date (1)
to Fixed Rate:						
to Tixed Rate.				DMBS +		
Fannie Mae Loan I (3)	06/01/2012	\$ 293,000 \$	\$ 293,000	0.60%	4.70%	08/01/11
				DMBS +		
Fannie Mae Loan II (3)	06/01/2012	95,080	95,080	0.60%	5.78	08/01/11
Modified Term Loan				LIBOR +		
(4)(5)	08/31/2012	2,300,000	2,300,000	0.85%	5.13	08/01/10-08/01/12
				DMBS +		
Fannie Mae Loan III (3)	02/01/2015	36,920	36,920	0.60%	5.78	08/01/11
				DMBS +		
Fannie Mae Loan IV (3)	02/01/2015	75,000	75,000	0.76%	4.86	08/01/11
				LIBOR +		
Term Loan (6)	04/01/2015	340,000	340,000	1.50%	4.77	01/02/13
	00/01/0016	02.000	02.000	LIBOR +	5.60	02/01/12
Fannie Mae Loan V (3)	02/01/2016	82,000	82,000	0.62%	5.62	03/01/12
Famia Maa Laan VII (2)	06/01/2017	19.000	10,000	LIBOR +	5.00	06/01/12
Fannie Mae Loan VI (3) Subtotal	06/01/2017	18,000 3,240,000	18,000 3,240,000	0.62%	5.82 5.10%	06/01/12
Subtotal		3,240,000	3,240,000		3.10%	
Variable Rate:						
variable Rate.				LIBOR +		
Wells Fargo Loan (7)	03/01/2011	18,000	18,000	1.25%		
Wells Large Boun (7)	03/01/2011	10,000	10,000	LIBOR /		
Secured Revolving Credit Facility				Fed		
(8)	10/30/2010	154,500	-	Funds+(9)		
Subtotal		3,412,500	3,258,000			
Unamortized Loan						
Premium (10)		12,835	15,459			
Total	\$	\$ 3,425,335	\$ 3,273,459			

- (1) As of June 30, 2010, the weighted average remaining life of our total outstanding debt was 2.5 years, and the weighted average remaining life of the interest rate swaps was 0.9 years.
- (2) Includes the effect of interest rate contracts. Based on actual/360-day basis and excludes amortization of loan fees and unused fees on the credit line. The total effective rate on an actual/365-day basis was 5.17% at June 30, 2010.

- (3) Secured by four separate collateralized pools. Fannie Mae Discount Mortgage-Backed Security (DMBS) generally tracks 90-day LIBOR, although volatility may exist between the two rates, resulting in an immaterial amount of swap ineffectiveness.
- (4) Secured by seven separate collateralized pools. Requires monthly payments of interest only, with outstanding principal due upon maturity.
- (5) Includes \$1.11 billion swapped to 4.89% until August 1, 2010; \$545.0 million swapped to 5.75% until December 1, 2010; \$322.5 million swapped to 4.98% until August 1, 2011; and \$322.5 million swapped to 5.02% until August 1, 2012. Each of these rates is based on actual/360-day basis.
- (6) Secured by four properties in a collateralized pool. Requires monthly payments of interest only, with outstanding principal due upon maturity.
- (7) This loan is held by a consolidated entity in which our operating partnership holds a two-thirds interest.
- (8) This credit facility is secured by nine properties and has a one-year extension option available.
- (9) This revolver bears interest at either LIBOR +0.70% or Fed Funds +0.95% at our election. If the amount outstanding exceeds \$262.5 million, the credit facility bears interest at either LIBOR +0.80% or Fed Funds +1.05% at our election.
- (10) Represents non-cash mark-to-market adjustment on variable rate debt associated with office properties.

# Douglas Emmett, Inc. Notes to Consolidated Financial Statements (continued) (in thousands, except shares and per share data)

The minimum future principal payments due on our secured notes payable at June 30, 2010, excluding the non-cash loan premium amortization, were as follows:

Twelve months ending June 30,

2011	\$172,500
2012	388,080
2013	2,300,000
2014	-
2015	451,920
Thereafter	100,000
Total future principal payments	\$3,412,500

# Secured Revolving Credit Facility

We have a \$350 million revolving credit facility with a group of banks led by Bank of America, N.A. and Banc of America Securities, LLC. This credit facility bears interest at a rate per annum equal to either LIBOR plus 70 basis points or Federal Funds Rate plus 95 basis points if the amount outstanding is \$262.5 million or less. However, if the amount outstanding is greater than \$262.5 million, the credit facility bears interest at a rate per annum equal to either LIBOR plus 80 basis points or Federal Funds Rate plus 105 basis points. The facility bears interest at 15 basis points on the undrawn balance. The facility expires during the fourth quarter of 2010, with a one-year extension at our option.

Douglas Emmett, Inc.

Notes to Consolidated Financial Statements (continued)

(in thousands, except shares and per share data)

#### 8. Interest Rate Contracts

#### Cash Flow Hedges of Interest Rate Risk

We manage our interest rate risk associated with borrowings by obtaining interest rate swap and interest rate cap contracts. Our objective in using derivatives is to add stability to interest expense and to manage our exposure to interest rate movements or other identified risks. To accomplish this objective, we primarily use interest rate swaps as part of our cash flow hedging strategy to convert our floating-rate debt to a fixed-rate basis, thus reducing the impact of interest-rate changes on future interest expense and cash flows. These agreements involve the receipt of floating-rate amounts in exchange for fixed-rate interest payments over the life of the agreements without an exchange of the underlying principal amount. We may enter into derivative contracts that are intended to hedge certain economic risks, even though hedge accounting does not apply, or for which we elect to not apply hedge accounting. We do not use any other derivative instruments.

As of June 30, 2010, approximately 95% of our outstanding debt had interest payments designated as hedged transactions to receive-floating/pay-fixed interest rate swap agreements, which qualify as highly effective cash flow hedges. In June 2010, we entered into a new interest rate swap with a notional value of \$400 million, an effective date of September 1, 2010 and maturity date of July 1, 2015 that fixes one-month floating rate LIBOR at 2.446% during such period. The swap is intended to effectively fix the floating rate of a forecasted borrowing. The totals of our existing swaps are as follows:

Interest Rate Derivative	Number of Instruments	Notional
	(Actual)	
Interest Rate Swaps	37	\$3,640,000

#### Non-designated Hedges

Derivatives not designated as hedges are not speculative. Prior to the initial public offering (IPO) of Douglas Emmett, Inc., we entered into \$2.2 billion notional of pay-fixed swaps at swap rates ranging between 4.04% and 5.00%, as well as \$600 million of purchased caps to manage our exposure to interest rate movements and other identified risks. At the time of our IPO, we entered into offsetting \$2.2 billion notional of receive-fixed swaps at swap rates ranging between 4.96% and 5.00%, as well as \$600 million of sold caps, which were intended to largely offset the future cash flows and future change in fair value of our pre-IPO pay-fixed swaps and purchased caps to reduce the effect on our reported earnings. Accordingly, as of June 30, 2010, we had the following outstanding interest rate derivatives that were not designated for accounting purposes as hedging instruments, but were used to hedge our economic exposure to interest rate risk:

Interest Rate Derivative	Number of Instruments	Notional
	(Actual)	
Pay-Fixed Swaps	25	\$2,205,000
Receive-Fixed Swaps	25	\$2,205,000
Purchased Caps	19	\$600,000
Sold Caps	15	\$600,000

Credit-risk-related Contingent Features

We have agreements with each of our derivative counterparties that contain a provision under which we could also be declared in default on our derivative obligations if we default on any of our indebtedness, including any default where repayment of the indebtedness has not been accelerated by the lender. We have agreements with certain of our derivative counterparties that contain a provision under which, if we fail to maintain a minimum cash and cash equivalents balance of \$1 million, then the derivative counterparty would have the right to terminate the derivative. There have been no events of default on any of our derivatives.

As of June 30, 2010, the fair value of derivatives, aggregated by counterparty, in a net liability position was \$117 million, which includes accrued interest but excludes any adjustment for nonperformance risk related to these agreements.

# Douglas Emmett, Inc. Notes to Consolidated Financial Statements (continued) (in thousands, except shares and per share data)

# Accounting for Interest Rate Contracts

Hedge accounting generally provides for the timing of gain or loss recognition on the hedging instrument to match the earnings effect of the hedged forecasted transactions in a cash flow hedge. All other changes in fair value, with the exception of hedge ineffectiveness, are recorded in accumulated other comprehensive income (loss), which is a component of equity outside of earnings. Amounts reported in accumulated other comprehensive income (loss) related to derivatives designated as accounting hedges will be reclassified to interest expense as interest payments are made on our hedged variable-rate debt. The ineffective portion of changes in the fair value of the derivative is recognized directly in earnings as interest expense. We assess the effectiveness of each hedging relationship by comparing the changes in fair value or cash flows of the derivative hedging instrument with the changes in fair value or cash flows of the designated hedged item or transaction. For derivatives not designated as hedges, changes in fair value are recognized directly in earnings as interest expense.

Amounts accumulated in other comprehensive income (loss) related to derivatives will be reclassified to interest expense as interest payments are made on our variable-rate debt. For derivatives designated as cash flow hedges, we estimate an additional \$85.0 million will be reclassified within the next 12 months from accumulated other comprehensive income (loss) to interest expense as an increase to interest expense.

The following table represents the effect of derivative instruments on our consolidated statements of operations:

	Three months ended June							
	2010	3	0, 2009		Six month 2010	s e	ended June 3 2009	80,
Derivatives in Designated Cash Flow Hedging								
Relationships:								
Amount of gain (loss) recognized in OCI on derivatives								
(effective portion)	\$(21,321	)	\$9,492		\$(39,948	)	\$(8,953	)
Amount of gain (loss) reclassified from accumulated OCI								
into earnings under "interest expense" (effective portion)	\$(36,835	)	\$(35,017	)	\$(73,760	)	\$(70,315	)
Amount of gain (loss) on derivatives recognized in earnings								
under "interest expense" (ineffective portion and amount								
excluded from effectiveness testing)	\$80		\$271		\$162		\$(280	)
Derivatives Not Designated as Cash Flow Hedges:								
Amount of realized and unrealized gain (loss) on derivatives								
recognized in earnings under "interest expense"	\$(91	)	\$(524	)	\$(124	)	\$(217	)

# Douglas Emmett, Inc. Notes to Consolidated Financial Statements (continued) (in thousands, except shares and per share data)

#### Fair Value Measurement

We record all derivatives on the balance sheet at fair value, using the framework for measuring fair value established by the Financial Accounting Standards Board (FASB). The fair value of these hedges is obtained through independent third-party valuation sources that use conventional valuation algorithms. The following table represents the fair values of derivative instruments as of June 30, 2010:

	Jı	ane 30, 2010	D	ecember 31, 2009
Derivative assets, disclosed as "Interest Rate Contracts":				
Derivatives designated as accounting hedges	\$	-	\$	-
Derivatives not designated as accounting hedges		71,268		108,027
Total derivative assets	\$	71,268	\$	108,027
Derivative liabilities, disclosed as "Interest Rate Contracts":				
Derivatives designated as accounting hedges	\$	117,014	\$	152,498
Derivatives not designated as accounting hedges		57,552		84,696
Total derivative liabilities	\$	174,566	\$	237,194

The FASB has established a framework for measuring fair value which uses a market-based measurement, not an entity-specific measurement. The FASB established a fair value hierarchy that distinguishes between assumptions based on market data obtained from sources independent of the reporting entity and the reporting entity's own assumptions about market-based inputs. Level 1 inputs utilize unadjusted quoted prices in active markets for identical assets or liabilities. Level 2 inputs are inputs that are observable either directly or indirectly for similar assets and liabilities in active markets. Level 3 inputs are unobservable assumptions generated by the reporting entity.

Currently, we use interest rate swaps and caps to manage interest rate risk resulting from variable interest payments on our floating rate debt. The valuation of these instruments is determined using widely accepted valuation techniques, including discounted cash flow analysis on the expected cash flows of each derivative. This analysis reflects the contractual terms of the derivatives, including the period to maturity, and uses observable market-based inputs, including interest rate curves and implied volatilities.

We incorporate credit valuation adjustments to appropriately reflect both our own nonperformance risk and the respective counterparty's nonperformance risk in the fair value measurements. In adjusting the fair value of our derivative contracts for the effect of nonperformance risk, we considered the impact of netting and any applicable credit enhancements, such as collateral postings, thresholds, mutual puts and guarantees. We have determined that our derivative valuations in their entirety are classified in Level 2 of the fair value hierarchy. We did not have any fair value measurements using significant unobservable inputs (Level 3) as of June 30, 2010.

The table below presents the derivative assets and liabilities, presented in our financial statements on a gross basis without reflecting any net settlement positions with the same counterparty. The derivatives shown below were measured at fair value as of June 30, 2010 and aggregated by the level in the fair value hierarchy within which those measurements fall:

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	Quoted Pr Active M for Ider Assets Liabili (Leve	larkets ntical and ties	O	ificant Other bservable its (Level 2)	Unob	nificant oservable (Level 3)	Balance at ine 30, 2010
Assets							
Interest Rate Contracts	\$	-	\$	71,268	\$	-	\$ 71,268
Liabilities							
Interest Rate Contracts	\$	_	\$	174.566	\$	_	\$ 174.566

# Douglas Emmett, Inc. Notes to Consolidated Financial Statements (continued) (in thousands, except shares and per share data)

# 9. Stockholders' Equity

#### Noncontrolling Interests

Noncontrolling interests in our operating partnership relate to interests in the partnership that are not owned by us. Noncontrolling interests represented approximately 21% of our operating partnership at June 30, 2010. A unit in our operating partnership and a share of our common stock have essentially the same economic characteristics as they share equally in the total net income or loss distributions of our operating partnership. Investors who own units in our operating partnership have the right to cause our operating partnership to redeem any or all of their units in our operating partnership for cash equal to the then-current market value of one share of common stock, or, at our election, shares of our common stock on a one-for-one basis.

Noncontrolling interests also includes the interest of a minority partner in a joint venture formed to purchase an office building in Honolulu, Hawaii. The joint venture is two-thirds owned by our operating partnership and is consolidated in our financial statements as of June 30, 2010.

The tables below represent our condensed consolidated statements of stockholders' equity:

	Douglas Emme Inc.	ett,	
	Stockholders Equity	Noncontrolling Interests	Total Equity
Balance as of January 1, 2010, as reported	\$ 1,793,363	\$ 499,022	\$ 2,292,385
Comprehensive income (loss):			
Net loss	(17,278)	(4,496 )	(21,774)
Other comprehensive income (loss)	27,336	6,476	33,812
Comprehensive income (loss)	10,058	1,980	12,038
Dividends and distributions	(24,466 )	(7,115)	(31,581)
Conversion of operating partnership units	15,290	(15,290 )	-
Stock compensation	3,268	3,386	6,654
Balance as of June 30, 2010	\$ 1,797,513	\$ 481,983	\$ 2,279,496

	Douglas Emme Inc.	ett,	
	Stockholders Equity	Noncontrolling Interests	Total Equity
Balance as of January 1, 2009, as reported	\$ 1,775,189	\$ 505,025	\$ 2,280,214
Comprehensive income (loss):			
Net loss	(9,349)	(2,419 )	(11,768)
Other comprehensive income (loss)	45,347	16,015	61,362
Comprehensive income (loss)	35,998	13,596	49,594
Contributions	-	450	450
Dividends and distributions	(24,290 )	(9,818 )	(34,108)
Redemption of equity and operating partnership units	(597)	(4,741 )	(5,338)

Stock compensation	1,714	2,336	4,050
Deconsolidation of Douglas Emmett Fund X, LLC	11,890	10	11,900
Balance as of June 30, 2009	\$ 1,799,904	\$ 506,858	\$ 2,306,762

# Douglas Emmett, Inc. Notes to Consolidated Financial Statements (continued) (in thousands, except shares and per share data)

The table below represents our consolidated statements of comprehensive income (loss):

	Three Months Ended June 30,				0,		Six Months Ended June 30,				,	
	20	)10		20	09		20	)10		20	009	
Net loss	\$	(11,305	)	\$	(9,518	)	\$	(21,774	)	\$	(11,768	)
Cash flow hedge adjustment		16,258			40,938			35,322			59,858	
Equity interest in other comprehensive												
income (loss) of unconsolidated real estate												
funds		(743	)		3,571			(1,510	)		1,504	
Comprehensive income (loss)		4,210			34,991			12,038			49,594	
Less: Comprehensive income (loss)												
attributable to noncontrolling interests		(458	)		(7,682	)		(1,980	)		(13,596	)
Comprehensive income (loss) attributable to												
common stockholders	\$	3,752		\$	27,309		\$	10,058		\$	35,998	

#### Dividends

During each quarter for the first six months of 2010 and 2009, we declared a quarterly dividend of \$0.10 per share, equal to an annualized rate of \$0.40 per share in both periods.

### Taxability of Dividends

Earnings and profits, which determine the taxability of distributions to stockholders, may differ from income reported for financial reporting purposes due to the differences for federal income tax purposes in the treatment of loss on extinguishment of debt, revenue recognition, compensation expense and in the basis of depreciable assets and estimated useful lives used to compute depreciation.

# Douglas Emmett, Inc. Notes to Consolidated Financial Statements (continued) (in thousands, except shares and per share data)

# **Equity Conversions and Repurchases**

During the six months ended June 30, 2010, approximately 1.0 million operating partnership units were converted to shares of common stock. We did not make any repurchases of share equivalents during this period.

The table below represents the net income attributable to common stockholders and transfers (to) from the noncontrolling interests:

	Three Months Ended June						
		30,	Six Month	Six Months Ended June 30,			
	2010	2009	2010	2009			
Net loss attributable to common stockholders	\$(8,991	) \$(7,482	) \$(17,278	) \$(9,349	)		
Transfers from the noncontrolling interests:							
Increase in common stockholders paid-in capital for							
redemption of operating partnership units	8,898	1,473	15,280	4,737			
Change from net income attributable to common							
stockholders and transfers from noncontrolling interests	\$(93	) \$(6,009	) \$(1,998	) \$(4,612	)		

#### **Stock-Based Compensation**

The Douglas Emmett, Inc. 2006 Omnibus Stock Incentive Plan is administered by the compensation committee of our board of directors. All full-time and part-time officers, employees, directors and consultants are eligible to participate in our stock incentive plan. For more information on our stock incentive plan, please refer to the notes to the consolidated financial statements in our 2009 Annual Report on Form 10-K, which was filed with the SEC on February 26, 2010, and our proxy statement, which was filed with the SEC on April 22, 2010.

During the first quarter of 2010, we granted approximately 1.6 million long-term incentive units and stock options with a total fair market value of \$9.2 million. The 2010 grant included \$3.6 million of immediately-vested equity awards granted to satisfy a portion of the bonuses accrued during 2009, with the remainder subject to vesting. During the first quarter of 2009, we granted approximately 3.6 million long-term incentive units and stock options with a total fair market value of \$6.5 million. The 2009 grant included \$1.4 million of immediately-vested equity awards granted to satisfy a portion of the bonuses accrued during 2008, with the remainder subject to vesting. No additional grants were made during the first six months of 2010 or 2009. We recognized non-cash compensation expense upon vesting of equity awards, and accordingly recognized non-cash compensation expense of \$1.4 million and \$1.2 million for the three months ended June 30, 2010 and 2009, respectively, and \$2.8 million and \$2.2 million for the six months ended June 30, 2010 and 2009, respectively.

# Douglas Emmett, Inc. Notes to Consolidated Financial Statements (continued) (in thousands, except shares and per share data)

# 10. Future Minimum Lease Receipts

We lease space to tenants primarily under noncancelable operating leases that generally contain provisions for a base rent plus reimbursement for certain operating expenses. Operating expense reimbursements are reflected in our consolidated statements of operations as tenant recoveries.

We lease space to certain tenants under noncancelable leases that provide for percentage rents based upon tenant revenues. Percentage rental income for the three months ended June 30, 2010 and 2009 totaled \$115 and \$112, respectively, and \$246 and \$309 for the six months ended June 30, 2010 and 2009, respectively.

Future minimum base rentals on our non-cancelable office and ground operating leases at June 30, 2010 were as follows:

Twelve months ending June 30:

2011	\$365,686
2012	322,362
2013	275,591
2014	211,812
2015	163,502
Thereafter	419,801
Total future minimum base rentals	\$1,758,754

The above future minimum lease receipts exclude residential leases, which typically have a term of one year or less, as well as tenant reimbursements, amortization of deferred rent receivables and above/below-market lease intangibles. Some leases are subject to termination options, generally upon payment of a termination fee. The preceding table assumes that these options are not exercised.

#### 11. Future Minimum Lease Payments

We currently lease portions of the land underlying two of our office properties. We have an ordinary purchase option on one of these two leases, which we may exercise at any time prior to May 31, 2014 for a purchase price of \$27.5 million. We have the ability and intent to exercise this option, therefore the future minimum rent payments are excluded from the table below. We expensed ground lease payments in the amount of \$543 and \$543 for the three months ended June 30, 2010 and 2009, respectively, and \$1,082 and \$1,056 for the six months ended June 30, 2010 and 2009, respectively.

The following is a schedule of our minimum ground lease payments as of June 30, 2010:

Twelve months ending June 30:

1 werve months chang same 50.	
2011	\$733
2012	733
2013	733
2014	733
2015	733

Thereafter	52,408
Total future minimum lease payments	\$56,073
18	

Douglas Emmett, Inc.

Notes to Consolidated Financial Statements (continued)

(in thousands, except shares and per share data)

#### 12. Fair Value of Financial Instruments

Our estimates of the fair value of financial instruments at June 30, 2010 were determined using available market information and appropriate valuation methods. Considerable judgment is necessary to interpret market data and develop estimated fair value. The use of different market assumptions or estimation methods may have a material effect on the estimated fair value amounts.

The carrying amounts for cash and cash equivalents, restricted cash, rents and other receivables, due from affiliates, accounts payable and other liabilities approximate fair value because of the short-term nature of these instruments. We calculate the fair value of our secured notes payable based on a currently available market rate; assuming the loans are outstanding through maturity and considering the collateral. At June 30, 2010, the aggregate fair value of our secured notes payable and secured revolving credit facility was estimated to be approximately \$3.4 billion, based on a credit-adjusted present value of the principal and interest payments that are at floating rates.

Currently, we use interest rate swaps and caps to manage interest rate risk resulting from variable interest payments on our floating rate debt. These financial instruments are carried on our balance sheet at fair value based on the assumptions that market participants would use in pricing the asset or liability. See Note 8.

### 13. Related Party Transactions

During the fourth quarter of 2008, we contributed a portfolio of six properties, the related \$365 million term loan, and the benefits and burdens of the related interest-rate swap agreement to an institutional real estate fund we manage in exchange for an interest in the common equity of that fund, which became an unconsolidated equity investment in February 2009. See Note 2 for further information. We remain responsible under certain environmental and other limited indemnities and guarantees covering customary non-recourse carve outs under these loans, which we entered into prior to our contribution of this debt and the related properties to the fund, although we have an indemnity from the fund for any amounts we would be required to pay under these agreements. If the fund fails to perform any obligations under the swap agreement, as a guarantor we remain liable to the swap counterparties. The maximum future payments under the swap agreements was approximately \$31.2 million as of June 30, 2010. To date, all obligations under the swap agreements have been performed by the fund in accordance with the terms of the agreements.

Douglas Emmett, Inc.

Notes to Consolidated Financial Statements (continued)

(in thousands, except shares and per share data)

#### 14. Commitments and Contingencies

We are subject to various legal proceedings and claims that arise in the ordinary course of business. These matters are generally covered by insurance. We believe that the ultimate outcome of these actions will not have a material adverse effect on our financial position, results of operations or cash flows.

#### Concentration of Credit Risk

Our properties are located in Los Angeles County, California and Honolulu, Hawaii. The ability of the tenants to honor the terms of their respective leases is dependent upon the economic, regulatory and social factors affecting the markets in which the tenants operate. We perform ongoing credit evaluations of our tenants for potential credit losses. Financial instruments that subject us to credit risk consist primarily of cash, accounts receivable, deferred rents receivable and interest rate contracts. We maintain our cash and cash equivalents with high quality financial institutions. Accounts at each U.S. banking institution are insured by the Federal Deposit Insurance Corporation up to \$250 thousand under the increased limit that the U.S. Congress has temporarily granted until December 31, 2013. We have not experienced any losses to date on our deposited cash. All of our deposits are maintained at banks with investment grade ratings as evaluated by the predominant rating agencies.

#### Asset Retirement Obligations

Conditional asset retirement obligations represent a legal obligation to perform an asset retirement activity in which the timing and/or method of settlement is conditional on a future event that may or may not be within our control. A liability for a conditional asset retirement obligation must be recorded if the fair value of the obligation can be reasonably estimated. Environmental site assessments and investigations have identified 20 properties in our consolidated portfolio containing asbestos, which would have to be removed in compliance with applicable environmental regulations if these properties undergo major renovations or are demolished. As of June 30, 2010, the obligations to remove the asbestos from these properties have indeterminable settlement dates, and therefore, we are unable to reasonably estimate the fair value of the associated conditional asset retirement obligation.

#### **Tenant Concentrations**

For the six months ended June 30, 2010 and 2009, no tenant accounted for more than 10% of our total rental revenue and tenant recoveries.

Douglas Emmett, Inc.

Notes to Consolidated Financial Statements (continued)

(in thousands, except shares and per share data)

# 15. Summary of Significant Accounting Policies

#### Cash and Cash Equivalents

For purposes of the consolidated statements of cash flows, we consider short-term investments with maturities of three months or less when purchased to be cash equivalents.

#### Income Taxes

We have elected to be taxed as a REIT under the Internal Revenue Code of 1986, as amended (IRC) commencing with our initial taxable year ending December 31, 2006. To qualify as a REIT, we are required to distribute at least 90% of our REIT taxable income to our stockholders and meet the various other requirements imposed by the IRC relating to such matters as operating results, asset holdings, distribution levels and diversity of stock ownership. Provided we qualify for taxation as a REIT, we are generally not subject to corporate-level income tax on the earnings distributed currently to our stockholders that we derive from our REIT qualifying activities. We are subject to corporate-level tax on the earnings we derive through our taxable REIT subsidiary (TRS). If we fail to qualify as a REIT in any taxable year, and are unable to avail ourselves of certain savings provisions set forth in the IRC, all of our taxable income would be subject to federal income tax at regular corporate rates, including any applicable alternative minimum tax.

In addition, we are subject to taxation by various state and local (and potentially foreign) jurisdictions, including those in which we transact business or reside. Our non-TRS subsidiaries, including our operating partnership, are either partnerships or disregarded entities for federal income tax purposes. Under applicable federal and state income tax rules, the allocated share of net income or loss from disregarded entities (including limited partnerships and S-Corporations) is reportable in the income tax returns of the respective partners and stockholders. Accordingly, no income tax provision is included in the accompanying consolidated financial statements.

### Earnings Per Share (EPS)

Basic EPS is calculated by dividing the net income applicable to common stockholders for the period by the weighted average of common shares outstanding during the period. Diluted EPS is calculated by dividing the net income applicable to common stockholders for the period by the weighted average number of common and dilutive instruments outstanding during the period using the treasury stock method. Since we were in a net loss position during the three and six months ended June 30, 2010 and 2009, all potentially dilutive instruments are anti-dilutive and have been excluded from our computation of weighted average dilutive shares outstanding.

Douglas Emmett, Inc.

Notes to Consolidated Financial Statements (continued)

(in thousands, except shares and per share data)

# Recently Issued Accounting Literature

Changes to U.S. GAAP are established by the FASB in the form of accounting standards updates (ASUs) to the FASB's Accounting Standards Codification. We consider the applicability and impact of all ASUs. Newly issued ASUs not listed below are expected to have no impact on our consolidated financial position and results of operations, because either the ASU is not applicable or the impact is expected to be immaterial.

In January 2010, we adopted FASB guidance contained in ASU No. 2009-17, Consolidations (Topic 810): Improvements to Financial Reporting by Enterprises Involved with Variable Interest Entities. This standard requires an enterprise to perform an analysis to determine whether an enterprise's variable interest or interests give it a controlling financial interest in a variable interest entity. Additionally, an enterprise is required to assess whether it has an implicit financial responsibility to ensure that a variable interest entity operates as designed when determining whether it has the power to direct the activities of the variable interest entity that most significantly impact the entity's economic performance. The adoption of ASU 2009-17 did not have a material effect on our consolidated financial position or results of operations.

In January 2010, the FASB issued ASU No. 2010-06, Fair Value Measurements and Disclosures (Topic 820): Improving Disclosures about Fair Value Measurements. This guidance provides for new disclosures requiring us to (i) disclose separately the amounts of significant transfers in and out of Level 1 and Level 2 fair value measurements and describe the reasons for the transfers and (ii) present separately information about purchases, sales, issuances and settlements in the reconciliation of Level 3 fair value measurements. This guidance also provides clarification of existing disclosures requiring us to (i) determine each class of assets and liabilities based on the nature and risks of the investments rather than by major security type and (ii) for each class of assets and liabilities, disclose the valuation techniques and inputs used to measure fair value for both Level 2 and Level 3 fair value measurements. This ASU is effective for annual and interim reporting periods beginning after December 15, 2009 for most of the new disclosures and for periods beginning after December 15, 2010 for the new Level 3 disclosures. The adoption of this ASU did not have a material effect on our financial position and results of operations as it only addresses disclosures.

In February 2010, the FASB issued ASU No. 2010-09, Subsequent Events (Topic 855): Amendments to Certain Recognition and Disclosure Requirements. This standard amends the authoritative guidance for subsequent events that was previously issued and, among other things, exempts SEC registrants from the requirement to disclose the date through which it has evaluated subsequent events for either original or restated financial statements. This standard does not apply to subsequent events or transactions that are within the scope of other applicable GAAP that provides different guidance on the accounting treatment for subsequent events or transactions. The adoption of this ASU did not have a material effect on our financial position and results of operations as it only addresses disclosures.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Forward Looking Statements.

This Quarterly Report on Form 10-Q (Report) contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended (the Exchange Act). You can find many (but not all) of these statements by looking for words such as "approximates," "believes," "expects," "anticipates," "estimates," "intends," "plans," "would," "may" or other similar expressi Report. We claim the protection of the safe harbor contained in the Private Securities Litigation Reform Act of 1995. We caution investors that any forward-looking statements presented in this Report, or those that we may make orally or in writing from time to time, are based on our beliefs and assumptions. The actual outcome will be affected by known and unknown risks, trends, uncertainties and factors that are beyond our control or ability to predict.

Although we believe that our assumptions are reasonable, they are not guarantees of future performance and some will inevitably prove to be incorrect. As a result, our actual future results can be expected to differ from our expectations, and those differences may be material. Accordingly, investors should use caution in relying on previously reported forward-looking statements, which are based on results and trends at the time they are made, to anticipate future results or trends.

Some of the risks and uncertainties that may cause our actual results, performance or achievements to differ materially from those expressed or implied by forward-looking statements include the following: adverse economic or real estate developments in Southern California and Honolulu; a general downturn in the economy, such as the current global financial crisis; decreased rental rates or increased tenant incentive and vacancy rates; defaults on, early termination of, or non-renewal of leases by tenants; increased interest rates and operating costs; failure to generate sufficient cash flows to service our outstanding indebtedness; difficulties in raising capital for our institutional funds; difficulties in identifying properties to acquire and completing acquisitions; failure to successfully operate acquired properties and operations; failure to maintain our status as a Real Estate Investment Trust (REIT) under the Internal Revenue Code of 1986, as amended; possible adverse changes in rent control laws and regulations; environmental uncertainties; risks related to natural disasters; lack or insufficient amount of insurance; inability to successfully expand into new markets and submarkets; risks associated with property development; conflicts of interest with our officers; changes in real estate zoning laws and increases in real property tax rates; and the consequences of any possible future terrorist attacks. For further discussion of these and other factors, see "Item 1A. Risk Factors" in our 2009 Annual Report on Form 10-K.

This Report and all subsequent written and oral forward-looking statements attributable to us or any person acting on our behalf are expressly qualified in their entirety by the cautionary statements contained or referred to in this section. We do not undertake any obligation to release publicly any revisions to our forward-looking statements to reflect events or circumstances after the date of this Report.

# Critical Accounting Policies

Our discussion and analysis of our historical financial condition and results of operations are based upon our consolidated financial statements, which have been prepared in accordance with GAAP. The preparation of our financial statements in conformity with GAAP requires us to make estimates of certain items and judgments as to certain future events, for example with respect to the allocation of the purchase price of acquired property among land, buildings, improvements, equipment, and any related intangible assets and liabilities, or the effect of a property tax reassessment of our properties. These determinations, even though inherently subjective and prone to change, affect the reported amounts of our assets, liabilities, revenues and expenses. While we believe that our estimates are based on reasonable assumptions and judgments at the time they are made, some of our assumptions, estimates and

judgments will inevitably prove to be incorrect. As a result, actual outcomes will likely differ from our accruals, and those differences—positive or negative—could be material. Some of our accruals are subject to adjustment, as we believe appropriate based on revised estimates and reconciliation to the actual results when available.

In addition, we identified certain critical accounting policies that affect certain of our more significant estimates and assumptions used in preparing our consolidated financial statements in our 2009 Annual Report on Form 10-K. We have not made any material changes to these policies during the periods covered by this Report.

# Historical Results of Operations

#### Overview

Our results of operations for the three and six months ended June 30, 2010 and 2009 consists of the rental operations for 49 office properties and nine multifamily properties that we owned during both comparable periods as well as the seven office properties that were owned for less than both comparable periods. These seven properties include the one office property we acquired during the second quarter of 2010 and the six office properties that were contributed during the first quarter of 2009 to an institutional real estate fund that we manage and in which we own an equity interest. The results of these six contributed properties are included only through the end of February 2009, when that fund was deconsolidated, and thereafter only to the extent of equity income or loss from our investment in that fund.

Comparison of three months ended June 30, 2010 to three months ended June 30, 2009

#### Revenues

Total Office Revenue. Total office revenue consists of rental revenue, tenant recoveries and parking and other income. For the reasons described below, total office revenue decreased by \$0.5 million, or 0.4%, to \$122.2 million for the three months ended June 30, 2010, compared to \$122.7 million for the three months ended June 30, 2009.

Office Rental Revenue. Rental revenue includes rental revenues from our office properties, percentage rent on the retail space contained within office properties, and lease termination income. Total office rental revenue decreased by \$0.5 million, or 0.5%, to \$98.7 million for the three months ended June 30, 2010, compared to \$99.2 million for the three months ended June 30, 2009. The decrease is primarily due to lower accretion of net below-market rents. Each of the leases in place at the time of our initial public offering (IPO) was adjusted to then-market rates. As we progress further from the IPO date, the maturity and expiration of these leases will result in lower comparable rent adjustments.

Tenant Recoveries. Total office tenant recoveries increased by \$0.6 million, or 8.1%, to \$7.7 million for the three months ended June 30, 2010, compared to \$7.1 million for the three months ended June 30, 2009. The increase was primarily due to the completion of 2009 CAM reconciliations at many properties during the second quarter of 2010, and the corresponding recognition of incremental amounts due, as well as an increase in current year recoverable utilities and scheduled services.

Parking and Other Income. Total office parking and other income decreased by \$0.6 million, or 3.5%, to \$15.8 million for the three months ended June 30, 2010, compared to \$16.4 million for the three months ended June 30, 2009. The decrease was primarily due to a decrease in parking income as a result of lower occupancy.

### **Operating Expenses**

Office Rental Expenses. Total office rental expense increased by \$0.5 million, or 1.5%, to \$37.2 million for the three months ended June 30, 2010, compared to \$36.7 million for the three months ended June 30, 2009. The increase was primarily due to an increase in real estate taxes as a result of higher taxable values for the majority of our properties as well as an increase in ancillary property tax assessments, partially offset by temporary reductions in the taxable value of certain properties under California's Proposition 8.

Depreciation and Amortization. Depreciation and amortization expense decreased \$0.8 million, or 1.4%, to \$54.9 million for the three months ended June 30, 2010, compared to \$55.7 million for the three months ended June 30, 2009. The decrease was primarily due to certain assets being fully depreciated.

# Non-Operating Income and Expenses

Interest Expense. Interest expense increased \$1.1 million, or 2.4%, to \$45.7 million for the three months ended June 30, 2010, compared to \$44.6 million for the three months ended June 30, 2009. This increase was primarily due to the difference between rates on the pay-floating leg of certain hedged debt in comparison to the receive-floating leg of the related interest rate swaps.

Comparison of six months ended June 30, 2010 to six months ended June 30, 2009

#### Revenues

Office Rental Revenue. Total office rental revenue decreased by \$10.3 million, or 5.0%, to \$197.4 million for the six months ended June 30, 2010, compared to \$207.8 million for the six months ended June 30, 2009. The decrease was primarily due to \$7.6 million of rent reflected in our 2009 consolidated results from the six properties we contributed to the institutional fund that was deconsolidated at the end of February 2009, as well as a decrease of \$2.7 million for the remainder of our portfolio. The \$2.7 million decrease is primarily due to lower accretion of net below-market rents.

Tenant Recoveries. Total office tenant recoveries decreased by \$0.9 million, or 6.0%, to \$14.2 million for the six months ended June 30, 2010, compared to \$15.1 million for the six months ended June 30, 2009. The decrease was primarily due to \$0.7 million of recoveries reflected in our 2009 consolidated results from the six properties we contributed to the institutional fund that was deconsolidated at the end of February 2009.

Parking and Other Income. Total office parking and other income decreased by \$2.6 million, or 7.8%, to \$31.4 million for the six months ended June 30, 2010, compared to \$34.0 million for the six months ended June 30, 2009. The decrease was primarily due to \$1.2 million of parking income reflected in our 2009 consolidated results from the six properties we contributed to the institutional fund that was deconsolidated at the end of February 2009, as well as decreases in parking income for the remainder of our portfolio as a result of lower occupancy.

### **Operating Expenses**

Office Rental Expenses. Total office rental expense decreased by \$3.7 million, or 4.8%, to \$73.3 million for the six months ended June 30, 2010, compared to \$77.0 million for the six months ended June 30, 2009. The decrease is primarily due to \$3.2 million in office rental expenses reflected in our 2009 consolidated results from the six properties we contributed to the institutional fund that was deconsolidated at the end of February 2009. The decrease is also a result of a decrease in electricity rates, partially offset by higher tax expense due to higher taxable values for the majority of our properties.

Depreciation and Amortization. Depreciation and amortization expense decreased \$6.6 million, or 5.6%, to \$110.3 million for the six months ended June 30, 2010, compared to \$116.8 million for the six months ended June 30, 2009. The decrease is primarily due to \$4.9 million in depreciation and amortization reflected in our 2009 consolidated results from the six properties in the institutional fund that was deconsolidated at the end of February 2009.

### Non-Operating Income and Expenses

Gain on Disposition of Interest in Unconsolidated Real Estate Fund. In February 2009, we recorded a gain of \$5.6 million related to the contribution of six properties to a real estate fund as described in Note 2 to our consolidated financial statements in Item 1 of this Report.

(Loss) Gain, including Depreciation, from Unconsolidated Real Estate Funds. The (loss) gain, including depreciation, from unconsolidated real estate funds totaled a net loss of \$3.7 million for the six months ended June 30, 2010. This amount represents our equity interest in the operating results from our institutional funds, including the operating income net of historical cost-basis depreciation, for the full six-month period. For the six months ended June 30, 2009, the (loss) gain, including depreciation, from unconsolidated real estate funds totaled a net gain of \$0.7 million, representing \$3.5 million of income relating to the contribution of properties, partially offset by a loss of \$2.8 million

from our equity interest in the net operating results of the funds subsequent to the deconsolidation in February 2009 described in Note 2 to our consolidated financial statements in Item 1 of this Report.

Interest Expense. Interest expense decreased \$3.0 million, or 3.2%, to \$90.8 million for the six months ended June 30, 2010, compared to \$93.8 million for the six months ended June 30, 2009. This decrease is primarily due to lower average levels of outstanding debt during the first six months of 2010 in comparison to the prior year as a result of the deconsolidation of debt associated with properties contributed in February 2009 to our institutional funds.

Liquidity and Capital Resources

Available Borrowings, Cash Balances and Capital Resources

We had total indebtedness of \$3.4 billion at June 30, 2010, excluding a loan premium representing the mark-to-market adjustment on variable rate debt resulting from our IPO. See Note 7 to our consolidated financial statements in Item 1 of this Report.

We have a secured revolving credit facility with a group of banks led by Bank of America, N.A. and Banc of America Securities LLC totaling \$350 million. At June 30, 2010, there was approximately \$195 million available to us under this credit facility. This revolving credit facility bears interest at a rate per annum equal to either LIBOR plus 70 basis points or Federal Funds Rate plus 95 basis points if the amount outstanding is \$262.5 million or less. However, if the amount outstanding is greater than \$262.5 million, the credit facility bears interest at a rate per annum equal to either LIBOR plus 80 basis points or Federal Funds Rate plus 105 basis points. The facility is scheduled to mature on October 30, 2010 but has a one-year extension available to us. In the current economic environment and credit market, there is a chance that we may not meet the criteria necessary to utilize the extension, or the availability under the facility may be reduced upon extension. We have used our revolving credit facility for general corporate purposes, including acquisition funding, redevelopment and repositioning opportunities, tenant improvements and capital expenditures, capital calls for funds and joint ventures, share equivalent repurchases, recapitalizations and working capital.

We have typically financed our capital needs through short-term lines of credit and long-term secured mortgages at floating rates. To mitigate the impact of fluctuations in short-term interest rates on our cash flow from operations, we generally enter into interest rate swap or interest rate cap agreements with respect to our long-term secured mortgages. At June 30, 2010, 95% of our debt was effectively fixed at an overall rate of 5.10% (on an actual / 360-day basis) by virtue of interest rate swap and interest rate cap agreements in place at the end of the reporting period. However, of the \$3.24 billion of variable-rate debt swapped to fixed rates, certain underlying swaps totaling \$1.11 billion matured on August 1, 2010 and certain other underlying swaps totaling \$545 million are scheduled to mature on December 1, 2010. See Item 3 of this Report for a description of the impact of variable rates on our interest expense. See also Notes 7 and 8 to our consolidated financial statements in Item 1 of this Report.

None of our term loans with swapped-to-fixed interest rates mature until 2012. Our other loan obligations, which remain at variable rates, are our revolving credit facility described above, whose maturity can be extended, under certain conditions, to October 30, 2011, and an \$18 million secured loan, whose maturity is March 31, 2011.

At June 30, 2010, our total borrowings under secured loans represented 60.7% of our total market capitalization of \$5.6 billion. Total market capitalization includes our consolidated debt, and the value of common stock and operating partnership units each based on our common stock closing price at June 30, 2010 on the New York Stock Exchange of \$14.22 per share.

The nature of our business will cause us to have substantial liquidity needs over both the short term and the long term. We expect to meet our short-term liquidity requirements generally through cash provided by operations and, if necessary, by drawing on our secured revolving credit facility. We anticipate that cash provided by operations and borrowings under our secured revolving credit facility will be sufficient to meet our liquidity requirements for at least the next 12 months.

Our long-term liquidity needs consist primarily of funds necessary to pay for acquisitions, redevelopment and repositioning of properties, non-recurring capital expenditures, and repayment of indebtedness at maturity. We do not expect that we will have sufficient funds on hand to cover all of these long-term cash requirements. We will seek to satisfy these needs through cash flows from operations, long-term secured and unsecured indebtedness, the issuance of

debt and equity securities, including units in our operating partnership, property dispositions and joint venture transactions. We have historically financed our operations, acquisitions and development, through the use of our revolving credit facility or other short term acquisition lines of credit, which we subsequently repay with long-term secured floating rate mortgage debt. To mitigate the impact of fluctuations in short-term interest rates on our cash flows from operations, we generally enter into interest rate swap or interest rate cap agreements at the time we enter into term borrowings.

#### Cash Flows

Our cash flows from operating activities is primarily dependent upon the occupancy level of our portfolio, the rental rates achieved on our leases, the collectability of rent and recoveries from our tenants and the level of operating expenses and other general and administrative costs. Net cash provided by operating activities decreased by \$12.1 million to \$83.6 million for the six months ended June 30, 2010, compared to \$95.7 million for the six months ended June 30, 2009. The decrease is primarily due to higher cash interest paid in the current period resulting from a difference in the timing of prepaid interest payments on the pay-floating leg of certain hedged debt in comparison to the interest payments made in arrears on the receive-floating leg of the related interest rate swaps. The decrease is also due the cash flows from the six properties contributed to an institutional fund we manage, which were included in our consolidated results until the end of February 2009.

Our net cash used in investing activities is generally used to fund property acquisitions, development and redevelopment projects and recurring and non-recurring capital expenditures. Net cash used in investing activities increased by \$229.9 million to \$257.9 million for the six months ended June 30, 2010 compared to \$28.0 million for the six months ended June 30, 2009. The increase was attributable to the acquisition of Bishop Square. See Note 2 to our consolidated financial statements in Item 1 of this Report.

Our net cash related to financing activities is generally impacted by our borrowings, and capital activities net of dividends and distributions paid to common stockholders and noncontrolling interests. Net cash provided by financing activities totaled \$122.8 million for the six months ended June 30, 2010 compared to net cash used in financing activities totaling \$33.1 million for the six months ended June 30, 2009. The comparative difference was primarily due to the increased level of borrowings associated with property acquisitions in 2010, as described in Note 2 to our consolidated financial statements in Item 1 of this Report, in contrast to the repayment of borrowings in 2009.

### **Contractual Obligations**

During the first six months of 2010, there were no material changes outside the ordinary course of business in the information regarding specified contractual obligations contained in our 2009 Annual Report on Form 10-K.

### Off-Balance Sheet Arrangements

We have established and manage unconsolidated real estate funds through which institutional investors provide capital commitments for acquisition of properties. These include Douglas Emmett Fund X, LLC, which we formed in the fourth quarter of 2008, and Douglas Emmett Partnership X, LP, which we formed in the first quarter of 2010 to allow additional investments along side Fund X by institutional investors who cannot invest through a limited liability company. The capital we invest in our institutional funds is invested on a pari passu basis with the other investors. In addition, we also receive certain additional distributions based on committed capital and on any profits that exceed certain specified cash returns to the investors. We do not expect to receive additional significant liquidity from our investments in our institutional funds until the disposition of the properties held by the relevant fund, which may not be for many years. Certain of our wholly-owned affiliates provide property management and other services with respect to the real estate owned by our institutional funds for which we are paid fees and/or reimbursed our costs.

At June 30, 2010, our institutional funds had capital commitments of \$549.3 million, of which \$285.0 million remained undrawn. This amount included commitments from us of \$191.0 million, of which \$62.0 million remained undrawn.

We do not have any debt outstanding in connection with our interest in our institutional funds, although each of our institutional funds may have its own debt, which is secured by the properties it owns. The following table summarizes the debt of our institutional funds at June 30, 2010:

	Amount			Effective Annual	Swap
	(in	Maturity	Variable	Fixed	Maturity
Type of Debt	millions)	Date	Rate	Rate(1)	Date
Variable rate term loan (swapped to	\$ 365	08/18/13	LIBOR	5.52%	09/04/12
fixed rate) (2)(3)			+ 1.65%		

- (1) Includes the effect of interest rate contracts. Based on actual/360-day basis and excludes amortization of loan fees. The total effective rate on an actual/365-day basis is 5.59% at June 30, 2010.
- (2) The loan is secured by six properties in a collateralized pool. Requires monthly payments of interest only, with outstanding principal due upon maturity.
- (3) We transferred this loan to an institutional fund during the fourth quarter of 2008 when we contributed the properties securing it to that fund. We remain responsible under certain environmental and other limited indemnities and guarantees covering customary non-recourse carve outs under these loans, which we entered into prior to our contribution of this debt and the related properties, although we have an indemnity from the fund for any amounts we would be required to pay under these agreements. If the fund fails to perform any obligations under a swap agreement related to this loan, we remain liable to the swap counterparties. The maximum future payments under the swap agreements was approximately \$31.2 million as of June 30, 2010. To date, all obligations under the swap agreements have been performed by the fund in accordance with the terms of the agreements.

### Item 3. Quantitative and Qualitative Disclosures about Market Risk

At June 30, 2010, approximately \$3.2 billion, or 95%, of our debt was hedged with derivative instruments. Based on the level of variable rate debt outstanding at June 30, 2010, by virtue of the mitigating effect of our interest rate contracts, a 50 basis point change in LIBOR would result in an annual impact to earnings of approximately \$863 thousand. However, of the \$3.24 billion of variable-rate debt swapped to fixed rates, certain underlying swaps totaling \$1.11 billion matured on August 1, 2010 and certain other underlying swaps totaling \$545 million are scheduled to mature on December 1, 2010. If we chose not to enter into new swaps covering the remaining term of the hedged debt, the potential impact to earnings of a 50 basis point change in LIBOR would be an additional \$2.6 million during 2010.

We calculate interest sensitivity by computing the amount of floating rate debt not mitigated by interest rate contracts by the respective change in rate. The sensitivity analysis does not take into consideration possible changes in the balances of fair value of our floating rate debt.

By using derivative instruments to hedge exposure to changes in interest rates, we expose ourselves to credit risk and the potential inability of our counterparties to perform under the terms of the agreements. We attempt to minimize this credit risk by contracting with high-quality bank financial counterparties.

#### Item 4. Controls and Procedures

We maintain disclosure controls and procedures (as such term is defined in Rule 13a-15(e) and 15d-15(e) under the Exchange Act) that are designed to ensure that information required to be disclosed in our reports under the Exchange Act is processed, recorded, summarized and reported within the time periods specified in the Securities and Exchange Commission's rules and regulations and that such information is accumulated and communicated to management, including our Chief Executive Officer and Chief Financial Officer, as appropriate, to allow for timely decisions regarding required disclosure. In designing and evaluating the disclosure controls and procedures, management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives, and management is required to apply its judgment in evaluating the cost-benefit relationship of possible controls and procedures.

As of June 30, 2010, the end of the period covered by this Report, we carried out an evaluation, under the supervision and with the participation of management, including our Chief Executive Officer and Chief Financial Officer, regarding the effectiveness of our disclosure controls and procedures at the end of the period covered by this Report. Based on the foregoing, our Chief Executive Officer and Chief Financial Officer concluded, as of that time, that our disclosure controls and procedures were effective in ensuring that information required to be disclosed by us in reports filed or submitted under the Exchange Act (i) is processed, recorded, summarized and reported within the time periods specified in the Securities and Exchange Commission's rules and forms and (ii) is accumulated and communicated to our management, including our Chief Executive Officer and our Chief Financial Officer, as appropriate to allow for timely decisions regarding required disclosure.

No changes to our internal control over financial reporting were identified in connection with the evaluation referenced above that occurred during the period covered by this report that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

#### PART II. OTHER INFORMATION

### Item 1. Legal Proceedings

From time to time, we are party to various lawsuits, claims and other legal proceedings that arise in the ordinary course of our business. Excluding ordinary, routine litigation incidental to our business, we are not currently a party to any legal proceedings that we believe would reasonably be expected to have a material adverse effect on our business, financial condition or results of operation.

Item 1A. Risk Factors

There have been no material changes to the risk factors included in Item 1A. "Risk Factors" in our 2009 Annual Report on Form 10-K.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

Sales. We did not make any unregistered sales of our securities during the quarter ended June 30, 2010.

Purchases. We did not make any purchases of our share equivalents during the quarter ended June 30, 2010.

Item 3. Defaults Upon Senior Securities

None.

Item 4. Reserved

Item 5. Other Information

None.

Item 6. Exhibits

#### Exhibit

Number Description

- Certificate of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- Certificate of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 32.1 Certificate of Chief Executive Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.(1)
- 32.2 Certificate of Chief Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. (1)

The following financial information from Douglas Emmett Inc.'s Quarterly Report on Form 10-Q for the quarter ended June 30, 2010, formatted in XBRL (eXtensible Business Reporting Language): (i) Consolidated Balance Sheets (unaudited), (ii) Consolidated Statements of Operations (unaudited), (iii) Consolidated Statement of Cash Flows (unaudited) and (iv) Notes to Consolidated Financial Statements, tagged as blocks of text.

(1) In accordance with SEC Release No. 33-8212, the following exhibit is being furnished, and is not being filed as part of this Report on Form 10-Q or as a separate disclosure document, and is not being incorporated by reference into any Securities Act of 1933 registration statement.

# Signatures

Pursuant to the requirements of the Securities and Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

# DOUGLAS EMMETT, INC.

Date: August 5, 2010 By: /s/ JORDAN L. KAPLAN

Jordan L. Kaplan

President and Chief Executive Officer

Date: August 5, 2010 By: /s/ WILLIAM KAMER

William Kamer

Chief Financial Officer