

Altra Holdings, Inc.
Form 10-Q
October 29, 2013
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UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 10-Q

x **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended September 28, 2013

or

.. **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from _____ to _____

Commission File Number: 001-33209

ALTRA HOLDINGS, INC.

(Exact name of registrant as specified in its charter)

Delaware
(State or other jurisdiction of
incorporation or organization)

61-1478870
(I.R.S. Employer
Identification No.)

300 Granite Street, Suite 201, Braintree, MA
(Address of principal executive offices)

02184
(Zip Code)

(781) 917-0600

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.

Large Accelerated filer Accelerated filer

Non-accelerated filer (Do not check if a smaller reporting company.) Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

As of October 8, 2013, 26,968,006 shares of Common Stock, \$0.001 par value per share, were outstanding.

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Table of Contents**PART I FINANCIAL INFORMATION****Item 1. Financial Statements (unaudited)****ALTRA HOLDINGS, INC.****Condensed Consolidated Balance Sheets****Amounts in thousands, except share amounts**

| | September 28, 2013 (Unaudited) | December 31, 2012 |
|--|---|------------------------------|
| ASSETS | | |
| Current assets: | | |
| Cash and cash equivalents | \$ 70,272 | \$ 85,154 |
| Trade receivables, less allowance for doubtful accounts of \$2,772 and \$2,560 at September 28, 2013 and December 31, 2012, respectively | 99,773 | 92,933 |
| Inventories | 120,571 | 123,776 |
| Deferred income taxes | 9,646 | 8,918 |
| Income tax receivable | 867 | 6,397 |
| Prepaid expenses and other current assets | 6,274 | 6,578 |
| Total current assets | 307,403 | 323,756 |
| Property, plant and equipment, net | 136,196 | 138,094 |
| Intangible assets, net | 71,137 | 76,098 |
| Goodwill | 88,115 | 88,225 |
| Deferred income taxes | 1,173 | 1,150 |
| Other non-current assets, net | 4,490 | 5,716 |
| Total assets | \$ 608,514 | \$ 633,039 |
| LIABILITIES, NON-CONTROLLING INTEREST AND STOCKHOLDERS EQUITY | | |
| Current liabilities: | | |
| Accounts payable | \$ 47,454 | \$ 43,042 |
| Accrued payroll | 20,277 | 19,893 |
| Accruals and other current liabilities | 33,384 | 33,796 |
| Deferred income taxes | | 34 |
| Current portion of long-term debt | 12,800 | 9,135 |
| Total current liabilities | 113,915 | 105,900 |
| Long-term debt less current portion and net of unaccreted discount | 181,085 | 238,460 |
| Deferred income taxes | 39,444 | 38,821 |
| Pension liabilities | 12,048 | 14,529 |
| Other post retirement benefits | 196 | 230 |

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| | | |
|--|------------|------------|
| Long-term taxes payable | 1,155 | 1,118 |
| Other long-term liabilities | 720 | 730 |
| Redeemable non-controlling interest | 1,041 | 1,239 |
| Commitment and Contingencies (See Note 17) | | |
| Stockholders' equity: | | |
| Common stock (\$0.001 par value, 90,000,000 shares authorized, 26,817,671 and 26,724,349 issued and outstanding at September 28, 2013 and December 31, 2012, respectively) | 27 | 27 |
| Additional paid-in capital | 153,419 | 152,188 |
| Retained earnings | 128,722 | 103,200 |
| Accumulated other comprehensive loss | (23,258) | (23,403) |
| Total stockholders' equity | 258,910 | 232,012 |
| Total liabilities, non-controlling interest and stockholders' equity | \$ 608,514 | \$ 633,039 |

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

Table of Contents**ALTRA HOLDINGS, INC.****Condensed Consolidated Statements of Operations****Amounts in thousands, except per share data**

| | Quarter Ended | | Year to Date Ended | |
|---|---|---|---|---|
| | September 28, 2013 (Unaudited) | September 29, 2012 (Unaudited) | September 28, 2013 (Unaudited) | September 29, 2012 (Unaudited) |
| Net sales | \$ 175,443 | \$ 174,488 | \$ 541,688 | \$ 554,816 |
| Cost of sales | 121,785 | 122,477 | 378,112 | 390,130 |
| Gross profit | 53,658 | 52,011 | 163,576 | 164,686 |
| Operating expenses: | | | | |
| Selling, general and administrative expenses | 31,672 | 30,785 | 96,742 | 94,666 |
| Research and development expenses | 3,002 | 2,823 | 9,150 | 8,792 |
| Restructuring costs | 97 | | 655 | |
| | 34,771 | 33,608 | 106,547 | 103,458 |
| Income from operations | 18,887 | 18,403 | 57,029 | 61,228 |
| Other non-operating expense: | | | | |
| Interest expense, net | 2,567 | 6,637 | 7,830 | 18,915 |
| Other non-operating expense, net | 686 | 402 | 783 | 1,834 |
| | 3,253 | 7,039 | 8,613 | 20,749 |
| Income before income taxes | 15,634 | 11,364 | 48,416 | 40,479 |
| Provision for income taxes | 5,176 | 2,846 | 15,423 | 10,836 |
| Net income | 10,458 | 8,518 | 32,993 | 29,643 |
| Net loss attributable to non-controlling interest | 43 | 29 | 77 | 29 |
| Net income attributable to Altra Holdings, Inc. | \$ 10,501 | \$ 8,547 | \$ 33,070 | \$ 29,672 |
| Weighted average shares, basic | 26,780 | 26,675 | 26,750 | 26,632 |
| Weighted average shares, diluted | 26,836 | 26,708 | 26,852 | 26,737 |
| Net income per share: | | | | |
| Basic net income attributable to Altra Holdings, Inc | \$ 0.39 | \$ 0.32 | \$ 1.24 | \$ 1.11 |
| Diluted net income attributable to Altra Holdings, Inc. | \$ 0.39 | \$ 0.32 | \$ 1.23 | \$ 1.11 |
| Cash dividend declared | \$ 0.10 | \$ 0.05 | \$ 0.28 | \$ 0.10 |

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

Table of Contents**ALTRA HOLDINGS, INC.****Condensed Consolidated Statement of Comprehensive Income****Amounts in thousands**

| | Quarter Ended | | Year to Date Ended | |
|--|----------------------|----------------------|---------------------------|----------------------|
| | September 28, | September 29, | September 28, | September 29, |
| | 2013 | 2012 | 2013 | 2012 |
| | (Unaudited) | (Unaudited) | (Unaudited) | (Unaudited) |
| Net Income | \$ 10,458 | \$ 8,518 | \$ 32,993 | \$ 29,643 |
| Other Comprehensive income (loss): | | | | |
| Foreign currency translation adjustment | (6,727) | 6,605 | (46) | 3,140 |
| Change in fair value of interest rate swap | (346) | | 191 | |
| Other comprehensive income (loss) | (7,073) | 6,605 | 145 | 3,140 |
| Comprehensive income | 3,385 | 15,123 | 33,138 | 32,783 |
| Comprehensive loss attributable to noncontrolling interest | 43 | 29 | 77 | 29 |
| Comprehensive income attributable to Altra Holdings, Inc. | \$ 3,428 | \$ 15,152 | \$ 33,215 | \$ 32,812 |

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

Table of Contents**ALTRA HOLDINGS, INC.****Condensed Consolidated Statements of Cash Flows**

Amounts in thousands

| | Year to Date Ended | |
|---|-------------------------------|-------------------------------|
| | September 28, 2013 | September 29, 2012 |
| | (Unaudited) | (Unaudited) |
| Cash flows from operating activities | | |
| Net income | \$ 32,993 | \$ 29,643 |
| Adjustments to reconcile net income to net cash flows: | | |
| Depreciation | 16,047 | 15,038 |
| Amortization of intangible assets | 4,882 | 5,052 |
| Amortization of deferred financing costs | 646 | 1,447 |
| Loss on foreign currency, net | 593 | 44 |
| Accretion of debt discount, net | 2,331 | 2,585 |
| Stock-based compensation | 2,397 | 2,233 |
| Changes in assets and liabilities: | | |
| Trade receivables | (8,756) | (2,134) |
| Inventories | 3,451 | 3,106 |
| Accounts payable and accrued liabilities | 9,197 | (557) |
| Other current assets and liabilities | 254 | 984 |
| Other operating assets and liabilities | (1,866) | (2,948) |
| Net cash from operating activities | 62,169 | 54,493 |
| Cash flows from investing activities | | |
| Purchase of property, plant and equipment | (14,361) | (25,162) |
| Acquisition of Lamiflex, net of \$68 cash received | | (7,444) |
| Net cash from investing activities | (14,361) | (32,606) |
| Cash flows from financing activities | | |
| Payments on Term Loan Facility | (3,750) | |
| Payments on Revolving Credit Facility | (54,304) | |
| Purchase of 8 1/8 Senior Secured Notes | | (21,000) |
| Proceeds from Equipment and Working Capital Notes | 3,550 | |
| Payment of Equipment and Working Capital notes | (1,100) | |
| Dividend payments | (4,852) | (1,348) |
| Redemption of variable rate demand revenue bonds related to the San Marcos facility | | (3,000) |
| Shares surrendered for tax withholding | (1,166) | (905) |
| Payments on mortgages and other | (515) | (736) |
| Payments on capital leases | (25) | (303) |

| | | |
|--|-----------|-----------|
| Net cash from financing activities | (62,162) | (27,292) |
| Effect of exchange rate changes on cash and cash equivalents | (528) | 1,026 |
| Net change in cash and cash equivalents | (14,882) | (4,379) |
| Cash and cash equivalents at beginning of year | 85,154 | 92,515 |
| Cash and cash equivalents at end of period | \$ 70,272 | \$ 88,136 |
| Cash paid during the period for: | | |
| Interest | \$ 5,561 | \$ 11,848 |
| Income taxes | \$ 15,156 | \$ 8,567 |

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

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ALTRA HOLDINGS, INC.

Consolidated Statement of Stockholders Equity

Amounts in thousands

(Unaudited)

| | Common Stock | Shares | Additional Paid in Capital | Retained Earnings | Accumulated Other Comprehensive Income (Loss) | Total | Redeemable Non- Controlling Interest |
|---|-----------------|--------|-------------------------------------|----------------------|---|------------|---|
| Balance at January 1, 2012 | \$ 27 | 26,600 | \$ 150,234 | \$ 83,211 | \$ (25,076) | \$ 208,396 | \$ |
| Stock-based compensation and vesting of restricted stock | | 119 | 1,328 | | | 1,328 | |
| Net income attributable to Altra Holdings | | | | 29,672 | | 29,672 | |
| Net loss attributable to non-controlling interest | | | | (29) | | (29) | (29) |
| Fair value of non-controlling interest at acquisition | | | | | | | 1,327 |
| Dividends declared | | | | (2,694) | | (2,694) | |
| Cumulative foreign currency translation adjustment | | | | | 3,140 | 3,140 | |
| Balance at September 29, 2012 | \$ 27 | 26,719 | \$ 151,562 | \$ 110,160 | \$ (21,936) | \$ 239,813 | \$ 1,298 |
| Balance at January 1, 2013 | \$ 27 | 26,724 | \$ 152,188 | \$ 103,200 | \$ (23,403) | \$ 232,012 | \$ 1,239 |
| Stock-based compensation and vesting of restricted stock | | 94 | 1,231 | | | 1,231 | |
| Net income attributable to Altra Holdings, Inc. | | | | 33,070 | | 33,070 | |
| Net loss attributable to non-controlling interest | | | | (77) | | (77) | (77) |
| Dividends declared | | | | (7,471) | | (7,471) | |
| Change in fair value of interest rate swap | | | | | 191 | 191 | |
| Cumulative foreign currency translation adjustment | | | | | (46) | (46) | (121) |
| Balance at September 28, 2013 | \$ 27 | 26,818 | \$ 153,419 | \$ 128,722 | \$ (23,258) | \$ 258,910 | \$ 1,041 |

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

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ALTRA HOLDINGS, INC.

Notes to Unaudited Condensed Consolidated Interim Financial Statements

Amounts in thousands, unless otherwise noted

1. Organization and Nature of Operations

Headquartered in Braintree, Massachusetts, Altra Holdings, Inc. (the Company), through its wholly-owned subsidiary Altra Industrial Motion, Inc. (Altra Industrial), is a leading multi-national designer, producer and marketer of a wide range of electro-mechanical power transmission and motion control products. The Company brings together strong brands covering over 50 product lines with production facilities in nine countries and sales coverage in over 70 countries. The Company's leading brands include Boston Gear, Warner Electric, TB Woods, Formsprag Clutch, Ameridrives Couplings, Industrial Clutch, Kilian Manufacturing, Marland Clutch, Nuttall Gear, Stieber Clutch, Wichita Clutch, Twiflex Limited, Bibby Transmissions, Matrix International, Inertia Dynamics, Huco Dynatork, Warner Linear, Bauer Gear Motor, and PowerFlex.

2. Basis of Presentation

The Company was formed on November 30, 2004 following acquisitions of The Kilian Company (Kilian) and certain subsidiaries of Colfax Corporation (Colfax). During 2006, the Company acquired Hay Hall Holdings Limited (Hay Hall) and Bear Linear. On April 5, 2007, the Company acquired TB Woods Corporation (TB Woods), and on October 5, 2007, the Company acquired substantially all of the assets of All Power Transmission Manufacturing, Inc. On May 29, 2011, the Company acquired substantially all of the assets of Danfoss Bauer GmbH relating to its gear motor business (Bauer). On July 11, 2012, the Company acquired 85% of privately held Lamiflex do Brasil Equipamentos Industriais Ltda. (Lamiflex).

The Company's unaudited condensed consolidated financial statements have been prepared in accordance with the instructions to Form 10-Q and do not include all of the information and note disclosures required by accounting principles generally accepted in the United States of America. These statements should be read in conjunction with the financial statements and notes thereto included in the Company's Annual Report on Form 10-K for the year ended December 31, 2012. In the opinion of management, the accompanying unaudited condensed consolidated financial statements include all adjustments, consisting only of normal recurring adjustments, necessary to present fairly the Company's financial position as of September 28, 2013 and December 31, 2012, results of operations for the quarter and year to date periods ended September 28, 2013 and September 29, 2012, and cash flows for the year to date periods ended September 28, 2013 and September 29, 2012. The Company follows a four, four, five week calendar per quarter with all quarters consisting of thirteen weeks of operations with the fiscal year end always on December 31.

3. Fair Value of Financial Instruments

The carrying values of financial instruments, including accounts receivable, cash equivalents, accounts payable, other accrued liabilities, and debt under the Company's Credit Agreement with certain financial institutions including an initial term loan facility of \$100,000,000 (the Term Loan Facility) and an initial revolving credit facility of \$200,000,000 (the Revolving Credit Facility) approximate their fair values due to their variable rate nature at current market rates.

Table of Contents**ALTRA HOLDINGS, INC.****Notes to Unaudited Condensed Consolidated Interim Financial Statements****Amounts in thousands, unless otherwise noted**

The carrying amount of the 2.75% Convertible Notes (the Convertible Notes) was \$85.0 million at each of September 28, 2013 and December 31, 2012. The estimated fair value of the Convertible Notes at September 28, 2013 and December 31, 2012, was \$101.0 million and \$94.3 million, respectively, based on inputs other than quoted prices that are observable for the Convertible Notes (level 2).

The estimated fair value of the Company's interest rate swap agreement with certain financial institutions (Interest Rate Swap) at September 28, 2013 was \$0.2 million, based on inputs other than quoted prices that are observable for the Interest Rate Swap (level 2). There was no Interest Rate Swap at December 31, 2012.

Included in cash and cash equivalents as of September 28, 2013 and December 31, 2012 are money market fund investments of \$20.4 million and \$30.3 million, respectively, which are reported at fair value based on quoted market prices for such investments (level 1).

4. Changes in Accumulated Other Comprehensive Income (Loss) by Component

The following is a reconciliation of changes in Accumulated Other Comprehensive Income (Loss) by Component for the periods presented:

| | Gains and Losses on Cash Flow Hedges | Defined Benefit Pension Plans | Cumulative Foreign Currency Translation Adjustment | Total |
|--|---|--|---|--------------|
| Accumulated Other Comprehensive Income (Loss) by Component, January 1, 2012 | \$ | \$ (2,485) | \$ (22,591) | \$ (25,076) |
| Net current-period Other Comprehensive Income (Loss) | | | 3,140 | 3,140 |
| Accumulated Other Comprehensive Income (Loss) by Component, September 29, 2012 | \$ | \$ (2,485) | \$ (19,451) | \$ (21,936) |
| | Gains and Losses on Cash Flow Hedges | Defined Benefit Pension Plans | Cumulative Foreign Currency Translation Adjustment | Total |
| | \$ | \$ (4,607) | \$ (18,796) | \$ (23,403) |

| | | | | |
|---|--------|------------|-------------|-------------|
| Accumulated Other Comprehensive Income (Loss) by Component, January 1, 2013 | | | | |
| Net current-period Other Comprehensive Income (Loss) | 191 | | (46) | 145 |
| Accumulated Other Comprehensive Income (Loss) by Component, September 28, 2013 | \$ 191 | \$ (4,607) | \$ (18,842) | \$ (23,258) |

5. Net Income per Share

Basic earnings per share is based on the weighted average number of shares of common stock outstanding, and diluted earnings per share is based on the weighted average number of shares of common stock outstanding and all potentially dilutive common stock equivalents outstanding. Common stock equivalents are included in the per share calculations when the effect of their inclusion would be dilutive.

Table of Contents**ALTRA HOLDINGS, INC.****Notes to Unaudited Condensed Consolidated Interim Financial Statements****Amounts in thousands, unless otherwise noted**

The following is a reconciliation of basic to diluted net income per share:

| | Quarter Ended | | Year to Date Ended | |
|---|-------------------------------|-------------------------------|-------------------------------|-------------------------------|
| | September 28, 2013 | September 29, 2012 | September 28, 2013 | September 29, 2012 |
| Net income attributable to Altra Holdings, Inc | \$ 10,501 | \$ 8,547 | \$ 33,070 | \$ 29,672 |
| Shares used in net income per common share basic | 26,780 | 26,675 | 26,750 | 26,632 |
| Incremental shares of unvested restricted common stock | 56 | 33 | 102 | 105 |
| Shares used in net income per common share diluted | 26,836 | 26,708 | 26,852 | 26,737 |
| Earnings per share: | | | | |
| Basic net income attributable to Altra Holdings, Inc. | \$ 0.39 | \$ 0.32 | \$ 1.24 | \$ 1.11 |
| Diluted net income attributable to Altra Holdings, Inc. | \$ 0.39 | \$ 0.32 | \$ 1.23 | \$ 1.11 |

The Company excluded 2,278,000 shares related to the Convertible Notes (see Note 12) from the above earnings per share calculation as these shares were anti-dilutive.

6. Acquisitions

In July 2012, the Company consummated an agreement to acquire 85% of privately held Lamiflex do Brasil Equipamentos Industriais Ltda. now known as Lamiflex Do Brasil Equipamentos Industriais S.A. This transaction is known as the Lamiflex Acquisition. The Company acquired 85% of the stock of Lamiflex for 17.4 million Reais (\$8.6 million), which was subject to a reduction of 2.1 million Reais (\$1.1 million) for estimated net debt at closing.

The closing date of the Lamiflex Acquisition was July 11, 2012, and as a result, the Company's condensed consolidated financial statements reflect Lamiflex's results of operations from the beginning of business on July 11, 2012 forward.

Table of Contents**ALTRA HOLDINGS, INC.****Notes to Unaudited Condensed Consolidated Interim Financial Statements****Amounts in thousands, unless otherwise noted**

The Company has completed the valuation of customer relationships, trademarks, deferred tax assets and liabilities and fixed assets and has recorded them as part of its balance sheet.

The Company recorded a redeemable non-controlling interest from its acquisition of an 85% ownership interest of Lamiflex at fair value at the date of acquisition. In connection with the Lamiflex Acquisition, the Company entered into put and call option agreements with the minority shareholders for the potential purchase of the non-controlling interest at a future date at a value based on a contractually determined formula. As a result of the option agreements, the non-controlling interest is considered redeemable and is classified as temporary equity on the Company's Condensed Consolidated Balance Sheet.

The following table sets forth the unaudited pro forma results of operations of the Company for the year to date period ended September 29, 2012, as if the Company had acquired Lamiflex at the beginning of the period. The pro forma information contains the actual operating results of the Company, including Lamiflex, adjusted to include the pro forma impact of (i) additional depreciation expense as a result of estimated depreciation based on the fair value of fixed assets and; (ii) additional expense as a result of the estimated amortization of identifiable intangible assets; These pro forma amounts do not purport to be indicative of the results that would have actually been obtained if the acquisition occurred at the beginning of the period or that may be obtained in the future.

| | Pro Forma (unaudited) Year to Date Period Ended September 29, 2012 |
|---|---|
| Total revenues | \$ 557,527 |
| Net income attributable to Altra Holdings, Inc. | \$ 29,989 |
| Basic earnings per share: | |
| Net income attributable to Altra Holdings, Inc. | \$ 1.13 |
| Diluted earnings per share: | |
| Net income attributable to Altra Holdings, Inc. | \$ 1.12 |

7. Inventories

Inventories are generally stated at the lower of cost or market, using the first-in, first-out (FIFO) method. Market is defined as net realizable value. Inventories located at certain subsidiaries are stated at the lower of cost or market, principally using the last-in, first-out (LIFO) method. Inventories at September 28, 2013 and December 31, 2012 consisted of the following:

| | September 28, 2013 | December 31, 2012 |
|-----------------|-------------------------------|------------------------------|
| Raw materials | \$ 36,230 | \$ 39,902 |
| Work in process | 18,743 | 21,199 |
| Finished goods | 65,598 | 62,675 |
| | \$ 120,571 | \$ 123,776 |

Approximately 9% and 10% of total inventories were valued using the LIFO method as of September 28, 2013 and December 31, 2012, respectively. The Company recorded a \$0.1 million provision as a component of cost of sales to value the inventory on a LIFO basis for the quarter ended September 29, 2012. The Company recorded a \$0.3 million adjustment as a component of cost of sales to value the inventory on a LIFO basis for the year to date period ended September 29, 2012. There was no provision necessary to value the inventory on a LIFO basis for the quarter or year to date periods ended September 28, 2013.

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ALTRA HOLDINGS, INC.

Notes to Unaudited Condensed Consolidated Interim Financial Statements

Amounts in thousands, unless otherwise noted

8. Goodwill and Intangible Assets

Changes to goodwill from January 1, through September 28, 2013 were as follows:

| | 2013 |
|---|-------------|
| Gross goodwill balance as of January 1 | \$ 120,035 |
| Impact of changes in foreign currency | (110) |
| Gross goodwill balance as of September 28 | 119,925 |
| Accumulated impairment as of January 1 | (31,810) |
| Impairment charge during the period | |
| Accumulated impairment as of September 28 | (31,810) |
| Net goodwill balance September 28, 2013 | \$ 88,115 |

Other intangible assets as of September 28, 2013 and December 31, 2012 consisted of the following:

| | September 28, 2013 | | December 31, 2012 | |
|--|---------------------------|-------------------------------------|--------------------------|-------------------------------------|
| | Cost | Accumulated Amortization | Cost | Accumulated Amortization |
| Other intangible assets | | | | |
| Intangible assets not subject to amortization: | | | | |
| Tradenames and trademarks | \$ 34,485 | \$ | \$ 34,485 | \$ |
| Intangible assets subject to amortization: | | | | |
| Customer relationships | 78,864 | 41,084 | 78,864 | 36,202 |
| Product technology and patents | 5,719 | 5,719 | 5,719 | 5,657 |
| Impact of changes in foreign currency | (1,128) | | (1,111) | |
| Total intangible assets | \$ 117,940 | \$ 46,803 | \$ 117,957 | \$ 41,859 |

The Company recorded \$1.7 million and \$1.8 million of amortization expense in the quarters ended September 28, 2013 and September 29, 2012, respectively, and recorded \$4.9 million and \$5.1 million of amortization expense in the year to date periods ended September 28, 2013 and September 29, 2012, respectively.

The estimated amortization expense for intangible assets is approximately \$1.6 million for the remainder of 2013, \$6.4 million in each of the next four years and then \$9.5 million thereafter.

9. Warranty Costs

The contractual warranty period generally ranges from three months to two years with a few extending up to thirty-six months based on the product and application of the product. Changes in the carrying amount of accrued product warranty costs for each of the quarters ended September 28, 2013 and September 29, 2012 are as follows:

| | September 28, 2013 | September 29, 2012 |
|---|-------------------------------|-------------------------------|
| Balance at beginning of period | \$ 5,625 | \$ 4,898 |
| Accrued current period warranty expense | 1,758 | 1,651 |
| Payments | (1,743) | (1,435) |
| Balance at end of period | \$ 5,640 | \$ 5,114 |

Table of Contents**ALTRA HOLDINGS, INC.****Notes to Unaudited Condensed Consolidated Interim Financial Statements****Amounts in thousands, unless otherwise noted****10. Income Taxes**

The estimated effective income tax rates recorded for the year to date periods ended September 28, 2013 and September 29, 2012, were based upon management's best estimate of the effective tax rate for the entire year.

The Company and its subsidiaries file a consolidated federal income tax return in the United States as well as consolidated and separate income tax returns in various state and foreign jurisdictions. In the normal course of business, the Company is subject to examination by taxing authorities in all of these jurisdictions. With the exception of certain foreign jurisdictions, the Company is no longer subject to income tax examinations for the tax years prior to 2008.

Additionally, the Company has indemnification agreements with the sellers of the Bauer and Lamiflex entities that provide for reimbursement to the Company for payments made in satisfaction of tax liabilities relating to pre-acquisition periods.

The Company recognizes interest and penalties related to unrecognized tax benefits as a component of income tax expense in the condensed consolidated statements of operations. At each of December 31, 2012 and September 28, 2013, the Company had \$0.4 million of accrued interest and penalties.

11. Pension and Other Employee Benefits***Defined Benefit (Pension) and Post-retirement Benefit Plans***

The Company sponsors various defined benefit (pension) and post-retirement (medical, dental and life insurance coverage) plans for certain, primarily unionized employees.

The following table represents the components of the net periodic benefit cost associated with the respective plans for the quarters and year to date periods ended September 28, 2013 and September 29, 2012:

| | Quarter Ended | | | |
|--------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| | Pension Benefits | | Other Benefits | |
| | September 28, 2013 | September 29, 2012 | September 28, 2013 | September 29, 2012 |
| Service cost | \$ 37 | \$ 25 | \$ 4 | \$ 1 |
| Interest cost | 246 | 273 | 4 | 3 |
| Expected return on plan assets | (267) | (268) | | |
| Amortization of net gain | 41 | 25 | (13) | (13) |

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| | | | | |
|------------------------------------|-------|-------|--------|--------|
| Net periodic benefit cost (income) | \$ 57 | \$ 55 | \$ (9) | \$ (9) |
|------------------------------------|-------|-------|--------|--------|

| | Year to Date Ended | | | |
|--------------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| | Pension Benefits | | Other Benefits | |
| | September 28, 2013 | September 29, 2012 | September 28, 2013 | September 29, 2012 |
| Service cost | \$ 113 | \$ 75 | \$ 2 | \$ 2 |
| Interest cost | 738 | 819 | 10 | 10 |
| Expected return on plan assets | (801) | (804) | | |
| Amortization of prior service income | | | (1) | (1) |
| Amortization of net gain | 125 | 74 | (39) | (39) |
| Net periodic benefit cost (income) | \$ 175 | \$ 164 | \$ (28) | \$ (28) |

The Company made \$3.0 million in contributions during the year to date period ended September 28, 2013.

Table of Contents**ALTRA HOLDINGS, INC.****Notes to Unaudited Condensed Consolidated Interim Financial Statements****Amounts in thousands, unless otherwise noted****12. Debt**

Outstanding debt obligations at September 28, 2013 and December 31, 2012 were as follows:

| | September 28, 2013 | December 31, 2012 |
|---|-------------------------------|------------------------------|
| Debt: | | |
| Revolving Credit Facility | \$ 25,000 | \$ 79,304 |
| Convertible Notes | 85,000 | 85,000 |
| Term Notes | 96,250 | 100,000 |
| Equipment and working capital notes | 3,569 | 1,100 |
| Mortgages | 715 | 963 |
| Capital leases | 73 | 99 |
| Other | 253 | 435 |
| Total debt | 210,860 | 266,901 |
| Less: debt discount, net of accretion | (16,975) | (19,306) |
| Total debt, net of unaccreted discount | \$ 193,885 | \$ 247,595 |
| Less current portion of long-term debt | 12,800 | 9,135 |
| Total long-term debt, net of unaccreted discount | \$ 181,085 | \$ 238,460 |

Credit Agreement

In November 2012, the Company entered into a Credit Agreement with certain financial institutions (collectively, the Lenders), to be guaranteed by certain domestic subsidiaries of the Company (each a Guarantor and collectively the Guarantors). Pursuant to the Credit Agreement, the Lenders made available to the Company an initial term loan facility of \$100,000,000 (the Term Loan Facility) and an initial revolving credit facility of \$200,000,000 (the Revolving Credit Facility).

Interest on the amounts outstanding under the credit facilities is calculated using either an ABR Rate or Eurodollar rate, plus the applicable margin. The applicable margins for Eurodollar Loans are between 1.375% to 1.875%, and for ABR Loans are between 0.375% and 0.875%. The Credit Agreement provides for a possible expansion of the facilities by an aggregate additional \$150,000,000, which can be allocated as additional term loans and/or additional revolving credit loans. The amounts available under the Term Loan Facility and Revolving Credit Facility are to be available for general corporate purposes and to repay existing indebtedness. The stated maturity of both of these credit

facilities is November 20, 2017, and there are scheduled quarterly principal payments due on the outstanding amount of the Term Loan Facility. A portion of the Revolving Credit Facility may be used for the issuance of letters of credit, and a portion of the amount of the Revolving Credit Facility is available for borrowings in certain agreed upon foreign currencies.

The proceeds of the Term Loan Facility and a portion of the proceeds of the Revolving Credit Facility, along with cash on hand, were used by the Company to contribute all funds necessary to redeem all of the Company's Senior Secured Notes in December 2012 (the "Redemption"). As of September 28, 2013 and December 31, 2012, we had \$25.0 and \$79.3 million outstanding on our Revolving Credit Facility, respectively. As of September 28, 2013 and December 31, 2012, we had \$7.7 and \$7.6 million in letters of credit outstanding, respectively. We had \$167.3 million and \$113.1 million available under the Revolving Credit Facility at September 28, 2013 and December 31, 2012, respectively.

The Credit Agreement contains various affirmative and negative covenants and restrictions, which among other things, will require the Company and certain Subsidiaries to provide certain financial reports to the Lenders, require the Company to maintain certain financial covenants relating to consolidated leverage and interest coverage, limit maximum annual capital expenditures, and limit the ability of the Company and its subsidiaries to incur or guarantee additional indebtedness, pay dividends or make other equity distributions, purchase or redeem capital stock or debt, make certain investments, sell assets, engage in certain transactions, and effect a consolidation or merger. The Credit Agreement also contains customary events of default.

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ALTRA HOLDINGS, INC.

Notes to Unaudited Condensed Consolidated Interim Financial Statements

Amounts in thousands, unless otherwise noted

Pledge and Security Agreement; Trademark Security Agreement; Patent Security Agreement.

Pursuant to the Credit Agreement, on November 20, 2012, the Loan Parties and the Administrative Agent entered into a Pledge and Security Agreement (the Pledge and Security Agreement), pursuant to which each Loan Party pledges, assigns and grants to the Administrative Agent, on behalf of and for the ratable benefit of the Lenders, a security interest in all of its right, title and interest in, to and under all personal property, whether now owned by or owing to, or after acquired by or arising in favor of such Loan Party (including under any trade name or derivations), and whether owned or consigned by or to, or leased from or to, such Loan Party, and regardless of where located, except for specific excluded personal property identified in the Pledge and Security Agreement (collectively, the Collateral). Notwithstanding the foregoing, the Collateral does not include, among other items, more than 65% of the capital stock of the first tier foreign subsidiaries of the Company. The Pledge and Security Agreement contains other customary representations, warranties and covenants of the parties. The Credit Agreement provides that the obligation to grant the security interest can cease upon the obtaining of certain corporate family ratings for the Company, but the obligation to grant a security interest is subject to subsequent reinstatement if the ratings are not maintained as provided in the Credit Agreement.

In connection with the Pledge and Security Agreement, certain of the Loan Parties delivered a Patent Security Agreement and a Trademark Security Agreement in favor of the Administrative Agent pursuant to which each of the Loan Parties signatory thereto pledges, assigns and grants to the Administrative Agent, on behalf of and for the ratable benefit of the Lenders, a security interest in all of its right, title and interest in, to and under all registered patents, patent applications, registered trademarks and trademark applications owned by such Loan Parties.

Convertible Senior Notes

On March 7, 2011, the Company issued \$85.0 million of Convertible Senior Notes (the Convertible Notes) due on March 1, 2031. The Convertible Notes will mature on March 31, 2031, unless earlier redeemed, repurchased by the Company or converted, and are convertible into cash or shares, or a combination thereof, at the Company's election. Interest on the Convertible Notes is payable semiannually in arrears, on March 1 and September 1 of each year, and commenced on September 1, 2011 at an annual rate of 2.75%.

The Company separately accounted for the debt and equity components of the Convertible Notes to reflect the issuer's non-convertible debt borrowing rate, which interest costs are to be recognized in subsequent periods. The note payable principal balance at the date of issuance of \$85.0 million was bifurcated into a debt component of \$60.5 million and an equity component of \$24.5 million. The difference between the note payable principal balance and the value of the debt component is being accreted to interest expense over the term of the notes. The debt component was recognized at the present value of associated cash flows discounted using a 8.25% discount rate, the borrowing rate at the date of issuance for a similar debt instrument without a conversion feature. The Company paid approximately \$3.7 million of issuance costs associated with the Convertible Notes. The Company recorded \$1.0 million of debt issuance costs as an offset to additional paid-in capital. The balance of \$2.7 million of debt issuance costs is classified as other non-current assets and will be amortized over the term of the notes using the effective interest method.

The carrying amount of the principal amount of the liability component, the unamortized discount, and the net carrying amount are as follows as of September 28, 2013:

| | September 28, 2013 |
|-------------------------------|-------------------------------|
| Principal amount of debt | \$ 85,000 |
| Unamortized discount | 16,975 |
| Carrying value of debt | \$ 68,025 |

Interest expense associated with the Convertible Notes consisted of the following for the year to date period ended September 28, 2013:

| | September 28, 2013 |
|--|-------------------------------|
| Contractual coupon rate of interest | \$ 1,753 |
| Accretion of Convertible Notes discount and amortization of deferred financing costs | 2,594 |
| Interest expense for the convertible notes | \$ 4,347 |

The effective interest yield of the Convertible Notes due in 2031 is 8.5% at September 28, 2013 and the cash coupon interest rate is 2.75%.

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ALTRA HOLDINGS, INC.

Notes to Unaudited Condensed Consolidated Interim Financial Statements

Amounts in thousands, unless otherwise noted

Senior Secured Notes

In November 2009, the Company issued 8 1/8% Senior Secured Notes (the "Senior Secured Notes") with a face value of \$210 million. Interest on the Senior Secured Notes was payable semi-annually in arrears, on June 1 and December 1 of each year, commencing on June 1, 2010 at an annual rate of 8 1/8%. The effective interest rate of the Senior Secured Notes was approximately 8.75% after consideration of the \$6.7 million of deferred financing costs (included in other non-current assets which are being amortized over the term using the effective interest method). The principal balance of the Senior Secured Notes was scheduled to mature on December 1, 2016.

The Senior Secured Notes were guaranteed by the Company's U.S. domestic subsidiaries and were secured by a second priority lien, subject to first priority liens securing the Old Revolving Credit Agreement, on substantially all of the Company's assets and those of its domestic subsidiaries. The indenture governing the Senior Secured Notes contained covenants which restricted the Company and its subsidiaries. These restrictions limited or prohibited, among other things, the Company's ability to incur additional indebtedness; repay subordinated indebtedness prior to stated maturities; pay cash dividends on or redeem or repurchase stock or make other distributions; make investments or acquisitions; sell certain assets or merge with or into other companies; sell stock in our subsidiaries; and create liens on their assets. There are no financial covenants associated with the Senior Secured Notes.

During 2012, Altra Industrial retired the remaining principal balance of the 8 1/8% Senior Secured Notes, of \$198.0 million.

Old Revolving Credit Agreement

Prior to entering into the current Credit Agreement, Altra Industrial had previously entered into a senior secured credit facility, (the "Old Revolving Credit Agreement"), that provided for borrowing capacity in an initial amount of up to \$65.0 million (subject to adjustment pursuant to a borrowing base and subject to increase from time to time in accordance with the terms of the credit facility).

The Old Revolving Credit Agreement was replaced with the new Revolving Credit Facility in November 2012.

Equipment and Working Capital Notes

The Company entered into a 24.6 million RMB (\$3.9 million) loan with a bank to equip its new facility in Changzhou, China during 2012. The loan had a remaining principal balance of 7.0 million RMB (\$1.1 million) at December 31, 2012. The note was refinanced in an amount of approximately 6.5 million RMB (\$1.1 million) during the quarter ended September 28, 2013 with a new bank. The note is due in installments from July through September 2014, when the note expires. Interest is payable monthly at 5.04%.

The Company entered into a 15.4 million RMB (\$2.5 million) loan with a bank to equip its new facility in Changzhou, China during the quarter ended September 28, 2013. The loan has a remaining principal balance of 15.4 million RMB

(\$2.5 million) at September 28, 2013. The note is due in installments between June and August of 2016, when the note expires. Interest is payable monthly at 5.54%. The note is callable by the bank at its discretion and as such, has been included in the current portion of long-term debt in the balance sheet at September 28, 2013.

Mortgage

The Company has a mortgage with a bank on its facility in Heidelberg, Germany with an interest rate of 2.9% and is payable in monthly installments over the next three years. As of September 28, 2013 and December 31, 2012, the mortgage had a remaining principal balance of 0.5 million or \$0.7 million and 0.7 million or \$1.0 million, respectively.

Capital Leases

The Company leases certain equipment under capital lease arrangements, whose obligations are included in both short-term and long-term debt. Capital lease obligations amounted to approximately \$0.1 million at September 28, 2013 and December 31, 2012. Assets subject to capital leases are included in property, plant and equipment with the related amortization recorded as depreciation expense.

Overdraft Agreements

Certain of our foreign subsidiaries maintain overdraft agreements with financial institutions. There were no borrowings as of September 28, 2013 or December 31, 2012 under any of the overdraft agreements.

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ALTRA HOLDINGS, INC.

Notes to Unaudited Condensed Consolidated Interim Financial Statements

Amounts in thousands, unless otherwise noted

13. Stockholders Equity

The Company declared dividends of \$0.10 per share of common stock for the year to date period ended September 29, 2012. The Company declared a cash dividend of \$0.05 per share for the quarter ended September 29, 2012. The dividend of \$1.3 million was paid on October 2, 2012 to shareholders of record as of the close of business on September 18, 2012 and was accrued for in the balance sheet at September 29, 2012.

The Company declared dividends of \$0.28 per share of common stock for the year to date period ended September 28, 2013. The Company declared a cash dividend of \$0.10 per share for the quarter ended September 28, 2013. The dividend of \$2.7 million, paid on October 2, 2013, was accrued for in the balance sheet at September 28, 2013.

Future declarations of quarterly cash dividends are subject to approval by the Board of Directors and to the Board's continuing determination that the declaration of dividends are in the best interest of the Company's stockholders and are in compliance with all laws and agreements of the Company applicable to the declaration and payment of cash dividends.

Stock-Based Compensation

The Company's Board of Directors established the 2004 Equity Incentive Plan (as amended, the Plan) that provides for various forms of stock-based compensation to independent directors, officers and senior-level employees of the Company. The restricted shares of common stock issued pursuant to the Plan generally vest ratably over a period ranging from immediately to 5 years, provided that the vesting of the restricted shares may accelerate upon the occurrence of certain liquidity events, if approved by the Board of Directors in connection with the transactions. Common stock awarded under the Plan is generally subject to restrictions on transfer, repurchase rights, and other limitations and rights as set forth in the applicable award agreements. The shares are valued based on the share price on the date of grant.

The Plan permits the Company to grant restricted stock, among other things, to key employees and other persons who make significant contributions to the success of the Company. The restrictions and vesting schedule for restricted stock granted under the Plan are determined by the Personnel and Compensation Committee of the Board of Directors.

The Plan also permits the Company to grant performance share awards, among other things, to the Company's executives and certain other officers and employees based on pre-established annual performance objectives and goals. The company issued performance share unit awards during February 2013 and has accrued compensation expense based on the probable outcome of these annual objectives and goals.

Stock-based compensation expense recorded during the year to date periods ended September 28, 2013 and September 29, 2012, was \$2.4 million and \$2.2 million, respectively. Stock-based compensation expense recorded during the quarters ended September 28, 2013 and September 29, 2012, was \$0.6 million and \$0.7 million, respectively. Stock-based compensation has been recorded as an adjustment to selling, general and administrative

expenses in the accompanying condensed consolidated statements of operations. The Company recognizes stock-based compensation expense on a straight line basis for the shares vesting ratably under the plan and uses the graded-vesting method of recognizing stock-based compensation expense for the performance share awards based on the probability of the specific performance metrics being achieved over the requisite service period.

Table of Contents**ALTRA HOLDINGS, INC.****Notes to Unaudited Condensed Consolidated Interim Financial Statements****Amounts in thousands, unless otherwise noted**

The following table sets forth the activity of the Company's unvested restricted stock grants in the year to date period ended September 28, 2013:

| | Shares | Weighted-average grant date fair value |
|---|---------------|---|
| Restricted shares unvested January 1, 2013 | 162,586 | \$ 18.67 |
| Shares granted | 127,326 | 24.53 |
| Shares vested | (139,577) | 21.50 |
| Restricted shares unvested September 28, 2013 | 150,335 | \$ 22.95 |

Total remaining unrecognized compensation cost was \$3.6 million as of September 28, 2013, which will be recognized over a weighted average remaining period of three years. The fair market value of the shares for which the restrictions have lapsed during the year to date period ended September 28, 2013 was \$3.5 million. Restricted shares granted are valued based on the fair market value of the stock on the date of grant.

14. Derivative Financial Instruments*Interest Rate Swap*

During the quarter ended June 29, 2013, the Company entered an interest rate swap agreement designed to fix the variable interest rate payable on \$98.1 million of its outstanding borrowings under the Credit Agreement at 0.626% exclusive of the credit spread under the Credit Agreement.

The interest rate swap agreement was designed to manage exposure to interest rates on the Company's variable rate indebtedness. The Company recognizes all derivatives on its balance sheet at fair value. The Company has designated its interest rate swap agreement, which is forward-dated, as a cash flow hedge. Changes in the fair value of the swap are recognized in other comprehensive income until the hedged items are recognized in earnings. Hedge ineffectiveness, if any, associated with the swap will be reported by the Company in interest expense. There was no ineffectiveness associated with the swap during the quarter or year to date periods ended September 28, 2013, nor was any amount excluded from ineffectiveness testing for these periods.

The fair value of the swap recognized in other long-term assets and in other comprehensive income (loss) is as follows (in thousands):

Fixed Rate,

| Effective Date | Notional Amount | before applicable Margin | Maturity | Fair Value | |
|----------------|--------------------|--------------------------------|-------------------|-----------------------|----------------------|
| | | | | September 28, 2013 | December 31, 2012 |
| April 30, 2013 | \$ 98,125 | 0.626% | November 30, 2016 | \$ 191 | \$ |

15. Concentrations of Credit, Segment Data and Workforce

Financial instruments, which are potentially subject to counter party performance and concentrations of credit risk, consist primarily of trade accounts receivable. The Company manages these risks by conducting credit evaluations of customers prior to delivery or commencement of services. When the Company enters into a sales contract, collateral is normally not required from the customer. Payments are typically due within thirty days of billing. An allowance for potential credit losses is maintained, and losses have historically been within management's expectations. No customer represented greater than 10% of total sales for each of the quarters or year to date periods ended September 28, 2013 and September 29, 2012.

The Company is also subject to counter party performance risk of loss in the event of non-performance by counterparties to financial instruments, such as cash and investments. Cash and investments are held by well-established financial institutions and invested in AAA rated mutual funds or United States Government Securities. The Company is exposed to swap counterparty credit risk with financial institutions. The Company's counterparty is a well-established financial institution.

Table of Contents**ALTRA HOLDINGS, INC.****Notes to Unaudited Condensed Consolidated Interim Financial Statements****Amounts in thousands, unless otherwise noted**

The Company has three operating segments that are regularly reviewed by our chief operating decision maker. Each of these operating segments represents a unit that produces mechanical power transmission products. The Company aggregates all of the operating segments into one reportable segment. The three operating segments are expected to have similar long-term average gross profit margins. All of our products are sold by one global sales force and we have one global marketing function with the exception of the Bauer gear motor business for which the Company is in the process of integrating sales and marketing activities. Strategic markets and industries are determined for the entire company and then targeted by the brands. All of our operating segments have common manufacturing and production processes. Each operating segment includes a machine shop which uses similar equipment and manufacturing techniques. Each of our operating segments uses common raw materials, such as aluminum, steel and copper. The materials are purchased and procurement contracts are negotiated by one global purchasing function.

The Company serves the general industrial market by selling to original equipment manufacturers (OEM) and distributors. Our OEM and distributor customers serve the general industrial market. Resource allocation decisions such as capital expenditure requirements and headcount requirements are made at a consolidated level and allocated to the individual operating segments.

Discrete financial information is not available by product line at the level necessary for management to assess performance or make resource allocation decisions.

Net sales to third parties by geographic region are as follows:

| | Net Sales | | Net Sales | |
|--------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| | Quarter Ended | | Year to Date Ended | |
| | September 28, 2013 | September 29, 2012 | September 28, 2013 | September 29, 2012 |
| North America (primarily U.S.) | \$ 109,810 | \$ 112,708 | \$ 343,844 | \$ 358,719 |
| Europe | 52,315 | 49,832 | 160,895 | 162,356 |
| Asia and other | 13,318 | 11,948 | 36,949 | 33,741 |
| Total | \$ 175,443 | \$ 174,488 | \$ 541,688 | \$ 554,816 |

Net sales to third parties are attributed to the geographic regions based on the country in which the shipment originates.

The net assets of the Company's foreign subsidiaries at September 28, 2013 and December 31, 2012 were \$128.5 million and \$117.0 million, respectively.

Table of Contents**ALTRA HOLDINGS, INC.****Notes to Unaudited Condensed Consolidated Interim Financial Statements****Amounts in thousands, unless otherwise noted****16. Restructuring**

In the quarter ended December 31, 2012, the Company adopted a restructuring plan (2012 Altra Plan) as a result of continued sluggish demand in Europe and general global economic conditions. The actions included in the 2012 Altra Plan include reducing headcount and limiting discretionary spending to improve profitability in Europe. The Company recorded \$0.1 million and \$0.7 million in restructuring charges associated with the 2012 Altra Plan in the quarter and year to date periods ended September 28, 2013, respectively. The costs were primarily severance charges due in connection with the reduction of the workforce at our European locations.

The Company's total restructuring expense, by major component for the year to date period ended September 28, 2013 was as follows:

| | Quarter Ended September 28, 2013 2012 Altra Plan | Year to Date Ended September 28, 2013 2012 Altra Plan |
|----------------------------|---|--|
| Severance | \$ 137 | \$ 653 |
| Other | (40) | 2 |
| Total cash expenses | \$ 97 | \$ 655 |

The following is a reconciliation of the accrued restructuring costs between December 31, 2012 and September 28, 2013

| | All Plans |
|--------------------------------|----------------------|
| Balance at January 1, 2013 | \$ 2,920 |
| Restructuring expense incurred | 655 |
| Cash payments | (3,293) |
| Balance at September 28, 2013 | \$ 282 |

The total restructuring reserve as of September 28, 2013 relates to severance costs to be paid to employees and is recorded in accruals and other current liabilities on the consolidated balance sheet. The Company expects to incur approximately \$0.3 to \$0.6 million in restructuring expenses during the remainder of 2013 under the 2012 Altra Plan.

17. Commitments and Contingencies

General Litigation

The Company is involved in various pending legal proceedings arising out of the ordinary course of business. These proceedings primarily involve commercial claims, product liability claims, personal injury claims, and workers compensation claims. None of these legal proceedings are expected to have a material adverse effect on the results of operations, cash flows, or financial condition of the Company. With respect to these proceedings, management believes that the Company will prevail, has adequate insurance coverage or has established appropriate reserves to cover potential liabilities. Any costs that management estimates may be paid related to these proceedings or claims are accrued when the liability is considered probable and the amount can be reasonably estimated. There can be no assurance, however, as to the ultimate outcome of any of these matters, and if all or substantially all of these legal proceedings were to be determined adversely to the Company, there could be a material adverse effect on the results of operations, cash flows, or financial condition of the Company. We have established loss provisions for matters in which losses are probable and can be reasonably estimated. There were no material amounts accrued in the accompanying condensed consolidated balance sheets for potential litigation as of September 28, 2013 or December 31, 2012. For matters where a reserve has not been established and for which we believe a loss is reasonably possible, as well as for matters where a reserve has been recorded but for which an exposure to loss in excess of the amount accrued is reasonably possible, we believe that such losses, individually and in the aggregate, will not have a material effect on our consolidated financial statements.

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ALTRA HOLDINGS, INC.

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Amounts in thousands, unless otherwise noted

The Company also risks exposure to product liability claims in connection with products it has sold and those sold by businesses that the Company acquired. Although in some cases third parties have retained responsibility for product liability claims relating to products manufactured or sold prior to the acquisition of the relevant business and in other cases the persons from whom the Company has acquired a business may be required to indemnify the Company for certain product liability claims subject to certain caps or limitations on indemnification, the Company cannot assure that those third parties will in fact satisfy their obligations with respect to liabilities retained by them or their indemnification obligations. If those third parties become unable to or otherwise do not comply with their respective obligations including indemnity obligations, or if certain product liability claims for which the Company is obligated were not retained by third parties or are not subject to these indemnities, the Company could become subject to significant liabilities or other adverse consequences. Moreover, even in cases where third parties retain responsibility for product liability claims or are required to indemnify the Company, significant claims arising from products that have been acquired could have a material adverse effect on the Company's ability to realize the benefits from an acquisition, could result in the reduction of the value of goodwill that the Company recorded in connection with an acquisition, or could otherwise have a material adverse effect on the Company's business, financial condition, or operations.

18. Subsequent Events

The Company considers events or transactions that occur after the balance sheet date but before the financial statements are issued to provide additional evidence relative to certain estimates or to identify matters that require additional disclosure.

The Company made a voluntary \$2.0 million pension contribution in October 2013.

On October 29, 2013, the Company declared a dividend of \$0.10 per share for the quarter ended December 31, 2013, payable on January 3, 2014 to shareholders of record as of December 18, 2013.

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Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations
CAUTIONARY STATEMENT REGARDING FORWARD-LOOKING STATEMENTS

This Quarterly Report on Form 10-Q contains forward-looking statements, within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, which reflect the Company's current estimates, expectations and projections about the Company's future results, performance, prospects and opportunities. Forward-looking statements include, among other things, the information concerning the Company's possible future results of operations including revenue, costs of goods sold, gross margin, future profitability, future economic improvement, business and growth strategies, financing plans, the Company's competitive position and the effects of competition, the projected growth of the industries in which we operate, and the Company's ability to consummate strategic acquisitions and other transactions. Forward-looking statements include statements that are not historical facts and can be identified by forward-looking words such as "anticipate," "believe," "could," "estimate," "expect," "intend," "plan," "may," "should," "will," "would," "project," and similar expressions. Forward-looking statements are based upon information currently available to the Company and are subject to a number of risks, uncertainties, and other factors that could cause the Company's actual results, performance, prospects, or opportunities to differ materially from those expressed in, or implied by, these forward-looking statements. Important factors that could cause the Company's actual results to differ materially from the results referred to in the forward-looking statements the Company makes in this report include:

the Company's access to capital, credit ratings, indebtedness, and ability to raise additional capital and operate under the terms of the Company's debt obligations;

the risks associated with our debt;

the effects of intense competition in the markets in which we operate;

the Company's ability to successfully execute, manage and integrate key acquisitions and mergers, including the Bauer Acquisition and the Lamiflex Acquisition;

the Company's ability to obtain or protect intellectual property rights;

the Company's ability to retain existing customers and our ability to attract new customers for growth of our business;

the effects of the loss or bankruptcy of or default by any significant customer, suppliers, or other entity relevant to the Company's operations;

the Company's ability to successfully pursue the Company's development activities and successfully integrate new operations and systems, including the realization of revenues, economies of scale, cost savings, and

productivity gains associated with such operations;

the Company's ability to complete cost reduction actions and risks associated with such actions;

the Company's ability to control costs;

the risks associated with the portion of the Company's total assets comprised of goodwill and indefinite lived intangibles;

failure of the Company's operating equipment or information technology infrastructure;

the Company's ability to achieve its business plans, including with respect to an uncertain economic environment;

changes in employment, environmental, tax and other laws and changes in the enforcement of laws;

the accuracy of estimated forecasts of OEM customers and the impact of the current global and European economic environment on our customers;

fluctuations in the costs of raw materials used in our products;

the Company's ability to attract and retain key executives and other personnel;

work stoppages and other labor issues;

changes in the Company's pension and retirement liabilities;

the Company's risk of loss not covered by insurance;

the outcome of litigation to which the Company is a party from time to time, including product liability claims;

changes in accounting rules and standards, audits, compliance with the Sarbanes-Oxley Act, and regulatory investigations;

changes in market conditions that would result in the impairment of goodwill or other assets of the Company;

changes in market conditions in which we operate that would influence the value of the Company's stock;

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the effects of changes to critical accounting estimates; changes in volatility of the Company's stock price and the risk of litigation following a decline in the price of the Company's stock;

the cyclical nature of the markets in which we operate;

the risks associated with the global recession and European economic downturn and volatility and disruption in the global financial markets;

political and economic conditions nationally, regionally, and in the markets in which we operate;

natural disasters, war, civil unrest, terrorism, fire, floods, tornadoes, earthquakes, hurricanes, or other matters beyond the Company's control;

the risks associated with international operations, including currency risks;

the effects of unanticipated deficiencies, if any, in the disclosure controls and internal controls of Bauer;

the risks associated with the Company's investment in a new manufacturing facility in China;

the counter party credit risk associated with the Company's interest rate swap; and

other factors, risks, and uncertainties referenced in the Company's filings with the Securities and Exchange Commission, including the Risk Factors set forth in the Company's Annual Report on Form 10-K for the year ended December 31, 2012 and the Company's Quarterly Report on Form 10-Q for the quarter ended June 29, 2013.

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ALL FORWARD-LOOKING STATEMENTS SPEAK ONLY AS OF THE DATE OF THIS REPORT. EXCEPT AS REQUIRED BY LAW, WE UNDERTAKE NO OBLIGATION TO PUBLICLY UPDATE OR RELEASE ANY REVISIONS TO THESE FORWARD-LOOKING STATEMENTS TO REFLECT ANY EVENTS OR CIRCUMSTANCES AFTER THE DATE OF THIS REPORT OR TO REFLECT THE OCCURRENCE OF UNANTICIPATED EVENTS. ALL SUBSEQUENT WRITTEN AND ORAL FORWARD-LOOKING STATEMENTS ATTRIBUTABLE TO US OR ANY PERSON ACTING ON THE COMPANY'S BEHALF ARE EXPRESSLY QUALIFIED IN THEIR ENTIRETY BY THE CAUTIONARY STATEMENTS CONTAINED OR REFERRED TO IN THIS SECTION AND IN OUR RISK FACTORS SET FORTH IN PART I, ITEM 1A OF THE COMPANY'S ANNUAL REPORT ON FORM 10-K FOR THE YEAR ENDED DECEMBER 31, 2012, AND IN OTHER REPORTS FILED WITH THE SECURITIES AND EXCHANGE COMMISSION BY THE COMPANY.

The following discussion of the financial condition and results of operations of Altra Holdings, Inc. and its subsidiaries should be read together with the audited financial statements of Altra Holdings, Inc. and its subsidiaries and related notes included in the Company's Annual Report on Form 10-K for the year ended December 31, 2012. Unless the context requires otherwise, the terms Altra Holdings, the Company, we, us, and our refer to Altra Holdings, Inc. and its subsidiaries.

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General

Altra Holdings, Inc. is the parent company of Altra Industrial Motion, Inc., or Altra Industrial, and owns 100% of Altra Industrial's outstanding capital stock. Altra Industrial, directly or indirectly, owns 100% of the capital stock of 56 of its subsidiaries and 85% of the capital stock of one of its subsidiaries located in Brazil. The following chart illustrates a summary of our corporate structure:

Although we were incorporated in Delaware in 2004, much of our current business has its roots with the prior acquisition by Colfax Corporation, or Colfax, of a series of power transmission businesses. In December 1996, Colfax acquired the electro-mechanical power transmission group of Zurn Technologies, Inc. Colfax subsequently acquired Industrial Clutch Corp. in May 1997, Nuttall Gear Corp. in July 1997 and the Boston Gear and Delroyd Worm Gear brands in August 1997 as part of Colfax's acquisition of Imo Industries, Inc. In February 2000, Colfax acquired Warner Electric, Inc., which sold products under the Warner Electric, Formsprag Clutch, Stieber, and Wichita Clutch brands. Colfax formed Power Transmission Holding LLC, or PTH, in June 2004 to serve as a holding company for all of these power transmission businesses. Boston Gear was established in 1877, Warner Electric, Inc. in 1927, and Wichita Clutch in 1949.

On November 30, 2004, we acquired our original core business through the acquisition of PTH from Colfax. We refer to this transaction as the PTH Acquisition.

On October 22, 2004, The Kilian Company, or Kilian, a company formed at the direction of Genstar Capital, then the largest stockholder of Altra Holdings, acquired Kilian Manufacturing Corporation from Timken U.S. Corporation. At the completion of the PTH Acquisition, (i) all of the outstanding shares of Kilian capital stock were exchanged for shares of our capital stock and (ii) Kilian and its subsidiaries were transferred to Altra Industrial.

On February 10, 2006, we purchased all of the outstanding share capital of Hay Hall Holdings Limited, or Hay Hall. Hay Hall was a UK-based holding company established in 1996 that was focused primarily on the manufacture of couplings and clutch brakes.

On May 18, 2006, we acquired substantially all of the assets of Bear Linear Inc., or Warner Linear. Warner Linear manufactures high value-added linear actuators which are electromechanical power transmission devices designed to move and position loads linearly for mobile off-highway and industrial applications.

On April 5, 2007, we acquired all of the outstanding shares of TB Woods Corporation, or TB Woods. TB Woods is an established designer, manufacturer and marketer of mechanical and electronic industrial power transmission products with a history dating back to 1857.

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On October 5, 2007, we acquired substantially all of the assets of All Power Transmission Manufacturing, Inc., a manufacturer of universal joints.

On December 31, 2007, we sold the TB Wood s adjustable speed drives business, or Electronics Division. We sold the Electronics Division in order to continue our strategic focus on our core electro-mechanical power transmission business.

On May 29, 2011, we acquired substantially all of the assets and liabilities of Danfoss Bauer GmbH relating to its gearmotor business (Bauer). Bauer is a European manufacturer of high-quality gearmotors, offering engineered solutions to a variety of industries, including material handling, metals, food processing and energy. We refer to this transaction as the Bauer Acquisition.

On July 11, 2012, we acquired 85% of privately held Lamiflex do Brasil Equipamentos Industriais Ltda., now known as Lamiflex Do Brasil Equipamentos Industriais S.A. (Lamiflex). Lamiflex is one of the premier Brazilian manufacturer of high-speed disc couplings, providing engineered solutions to a variety of industries, including oil and gas, power generation, metals and mining.

We are a leading global designer, producer and marketer of a wide range of electro-mechanical power transmission and motion control products with a presence in over 70 countries. Our global sales and marketing network includes over 1,000 direct OEM customers and over 3,000 distributor outlets. Our product portfolio includes industrial clutches and brakes, enclosed gear drives, open gearing, couplings, engineered bearing assemblies, linear components, gearmotors, and other related products. Our products serve a wide variety of end markets including energy, general industrial, material handling, mining, transportation and turf and garden. We primarily sell our products to a wide range of OEMs and through long-standing relationships with industrial distributors such as Motion Industries, Applied Industrial Technologies, Kaman Industrial Technologies and W.W. Grainger.

While the power transmission industry has undergone some consolidation, we estimate that in 2012 the top five broad-based electro-mechanical power transmission companies represented approximately 20% of the U.S. power transmission market. The remainder of the power transmission industry remains fragmented with many small and family-owned companies that cater to a specific market niche often due to their narrow product offerings. We believe that consolidation in our industry will continue because of the increasing demand for global distribution channels, broader product mixes and better brand recognition to compete in this industry.

Our products, principal brands and markets and sample applications are set forth below:

| Products | Principal Brands | Principal Markets | Sample Applications |
|---------------------|---|---|--|
| Clutches and Brakes | Warner Electric, Wichita Clutch, Formsprag Clutch, Stieber Clutch, Matrix, Inertia Dynamics, Twiflex, Industrial Clutch, Marland Clutch | Aerospace, energy, material handling, metals, turf and garden, mining | Elevators, forklifts, lawn mowers, oil well draw works, punch presses, conveyors |
| Gearing | | | |

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| | | | |
|-------------------------------|--|--|--|
| | Boston Gear, Nuttall Gear, Delroyd, Bauer Gear Motor | Food processing, material handling, metals, transportation | Conveyors, ethanol mixers, packaging machinery, metal processing equipment |
| Engineered Couplings | Ameridrives, Bibby Transmissions, TB Woods, PowerFlex | Energy, metals, plastics, chemical | Extruders, turbines, steel strip mills, pumps |
| Engineered Bearing Assemblies | Kilian | Aerospace, material handling, transportation | Cargo rollers, seat storage systems, conveyors |
| Power Transmission Components | Warner Electric, Boston Gear, Huco Dynatork, Warner Linear, Matrix, TB Woods | Material handling, metals, turf and garden | Conveyors, lawn mowers, machine tools |
| Engineered Belted Drives | TB Woods | Aggregate, HVAC, material handling | Pumps, sand and gravel conveyors, industrial fans |

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Our Internet address is www.altramotion.com. By following the link [Investor Relations](#) and then [SEC filings](#) on our Internet website, we make available, free of charge, our Annual Report on Form 10-K, our Quarterly Reports on Form 10-Q, our Current Reports on Form 8-K and amendments to those reports filed or furnished pursuant to Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended (the [Exchange Act](#)) as soon as reasonably practicable after such forms are filed with or furnished to the Securities and Exchange Commission. We are not including the information contained on or available through our website as a part of, or incorporating such information by reference into, this Form 10-Q.

Business Outlook

Our future financial performance depends, in large part, on conditions in the markets that we serve and on the U.S., European and global economies in general. During the remainder of 2013, we expect to benefit from operational improvements at underperforming businesses, the European restructuring, and our pricing initiatives.

Critical Accounting Policies

The preparation of our condensed consolidated financial statements and related disclosures in conformity with accounting principles generally accepted in the United States requires management to make judgments, assumptions and estimates that affect our reported amounts of assets, revenues and expenses, as well as related disclosure of contingent assets and liabilities. We base our estimates on past experiences and other assumptions we believe to be appropriate, and we evaluate these estimates on an on-going basis. See the discussion of critical accounting policies in our Annual Report on Form 10-K for the year ended December 31, 2012.

Goodwill, Intangibles and other long-lived assets.

Third-quarter revenues and net income associated with certain reporting units was deemed to be a triggering event for an evaluation of the recoverability of portions of our goodwill with respect to those reporting units as of September 28, 2013. The Company performed an interim impairment test and determined that there was no impairment of goodwill as of September 28, 2013. The fair value of our reporting units, which includes goodwill, was substantially in excess of their carrying values as of September 28, 2013.

Table of Contents**Results of Operations**

| | Quarter Ended | | Year to Date Ended | |
|---|-----------------------|-----------------------|-----------------------|-----------------------|
| | September 28, 2013 | September 29, 2012 | September 28, 2013 | September 29, 2012 |
| Net sales | \$ 175,433 | \$ 174,488 | \$ 541,688 | \$ 554,816 |
| Cost of sales | 121,785 | 122,477 | 378,112 | 390,130 |
| Gross profit | 53,658 | 52,011 | 163,576 | 164,686 |
| <i>Gross profit percentage</i> | 30.6% | 29.8% | 30.2% | 29.7% |
| Selling, general and administrative expenses | 31,672 | 30,785 | 96,742 | 94,666 |
| Research and development expenses | 3,002 | 2,823 | 9,150 | 8,792 |
| Restructuring costs | 97 | | 655 | |
| Income from operations | 18,887 | 18,403 | 57,029 | 61,228 |
| Interest expense, net | 2,567 | 6,637 | 7,830 | 18,915 |
| Other non-operating expense, net | 686 | 402 | 783 | 1,834 |
| Income before income taxes | 15,634 | 11,364 | 48,416 | 40,479 |
| Provisions for income taxes | 5,176 | 2,846 | 15,423 | 10,836 |
| Net income | 10,458 | 8,518 | 32,993 | 29,643 |
| Net loss attributable to non-controlling interest | 43 | 29 | 77 | 29 |
| Net income attributable to Altra Holdings, Inc. | \$ 10,501 | \$ 8,547 | \$ 33,070 | \$ 29,672 |

Quarter Ended September 28, 2013 compared with Quarter Ended September 29, 2012*(Amounts in thousands, unless otherwise noted)***Amounts in thousands, except percentage data)**

| | Quarter Ended | | Change | % |
|------------------|-----------------------|-----------------------|--------|------|
| | September 28, 2013 | September 29, 2012 | | |
| <i>Net sales</i> | \$ 175,443 | \$ 174,488 | \$ 955 | 0.5% |

The increase in sales during the quarter ended September 28, 2013 was due to consistent sales levels enhanced by the positive impact of foreign exchange rate changes of \$0.4 million primarily related to the Euro and British Pound Sterling rates compared to 2012. We expect to see sales for the remainder of 2013 to remain relatively flat when compared to 2012.

Amounts in thousands, except percentage data)**Quarter Ended**

| | September 28, 2013 | September 29, 2012 | Change | % |
|---|-------------------------------|-------------------------------|---------------|----------|
| <i>Gross Profit</i> | \$ 53,658 | \$ 52,011 | \$ 1,647 | 3.2% |
| <i>Gross Profit as a percent of sales</i> | 30.6% | 29.8% | | |

Gross profit as a percentage of sales improved in the quarter ended September 28, 2013, primarily due to the price increases implemented during the past twelve months, low cost country sourcing, productivity improvements and the continued benefits of our 2012 restructuring plan explained under Note 16. We expect our full year 2013 gross profit as a percentage of sales to continue to show improvement over 2012.

Table of Contents**Amounts in thousands, except percentage data)**

| | Quarter Ended | | | |
|---|--------------------|--------------------|--------|------|
| | September 28, 2013 | September 29, 2012 | Change | % |
| <i>Selling, general and administrative expense (SG&A)</i> | \$ 31,672 | \$ 30,785 | \$ 887 | 2.9% |
| <i>SG&A as a percent of sales</i> | 18.1% | 17.6% | | |

The increase in SG&A as a percentage of sales in the quarter ended September 28, 2013 relates to wage increases combined with changes in foreign currency, primarily the British Pound Sterling and Euro.

Amounts in thousands, except percentage data)

| | Quarter Ended | | | |
|--|--------------------|--------------------|--------|------|
| | September 28, 2013 | September 29, 2012 | Change | % |
| <i>Research and development expenses (R&D)</i> | \$ 3,002 | \$ 2,823 | \$ 179 | 6.3% |

R&D expenses as a percentage of sales remained consistent with prior year at approximately 1.6%-1.7% of sales. We do not forecast significant variances in future periods.

Amounts in thousands, except percentage data)

| | Quarter Ended | | | |
|----------------------|--------------------|--------------------|--------|---|
| | September 28, 2013 | September 29, 2012 | Change | % |
| <i>Restructuring</i> | \$ 97 | \$ | \$ 97 | |

During the quarter ended December 31, 2012, we adopted a restructuring plan (the 2012 Altra Plan) to improve profitability in Europe. These actions include reducing headcount, moving and relocating equipment and limiting discretionary spending. The Company expects to incur additional expenses of between approximately \$0.3 to \$0.6 million during the remainder of 2013 associated with the 2012 Altra Plan.

Amounts in thousands, except percentage data)

| | Quarter Ended | | | |
|------------------------------|--------------------|--------------------|------------|--------|
| | September 28, 2013 | September 29, 2012 | Change | % |
| <i>Interest expense, net</i> | \$ 2,567 | \$ 6,637 | \$ (4,070) | -61.3% |

Net interest expense decreased substantially in the quarter ended September 28, 2013, due to the Company refinancing its debt at much lower rates than were in effect during the quarter ended September 29, 2012. The Company also had lower outstanding borrowings during the quarter ended September 28, 2013. The Company expects to continue to see savings in interest expense throughout the remainder of 2013, when compared to 2012 periods.

Amounts in thousands, except percentage data)

| | Quarter Ended | | | |
|---|--------------------|--------------------|--------|-------|
| | September 28, 2013 | September 29, 2012 | Change | % |
| <i>Other non-operating expense, net</i> | \$ 686 | \$ 402 | \$ 284 | 70.6% |

Other non-operating income in each period relates primarily to changes in foreign currency.

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Amounts in thousands, except percentage data)

| | Quarter Ended | | | |
|--|-----------------------|-----------------------|----------|-------|
| | September 28, 2013 | September 29, 2012 | Change | % |
| <i>Provision for income taxes</i> | \$ 5,176 | \$ 2,846 | \$ 2,330 | 81.9% |
| <i>Provision for income taxes as a % of income before income taxes</i> | 33.1% | 25.0% | | |

The provision for income taxes for the quarter ended September 28, 2013, as a percentage of income before taxes, was higher than the quarter ended September 29, 2012 primarily as a result of lower amounts of foreign income taxed at lower tax rates and higher amounts of US income, primarily due to lower interest expense, being taxed at higher tax rates in 2013 compared to 2012. This was partially offset by the reinstatement of the research and development tax credit in the U.S.

Table of Contents**Year to Date Period Ended September 28, 2013 compared with Year to Date Period Ended September 29, 2012***(Amounts in thousands, unless otherwise noted)*

| | Year to Date Period Ended | | | |
|------------------|---------------------------|--------------------|------------|-------|
| | September 28, 2013 | September 29, 2012 | Change | % |
| <i>Net sales</i> | \$ 541,688 | \$ 554,816 | \$(13,128) | -2.4% |

The decrease in sales during the year to date period ended September 28, 2013 was due to lower sales levels across all operating segments as a result of weak demand in all geographies except Asia. This was partially offset by the inclusion of Lamiflex sales for the full year to date period ended September 28, 2013. Lamiflex was acquired during the quarter ended September 29, 2012. We expect to see sales for the remainder of 2013 to remain relatively flat when compared to the fourth quarter of 2012.

| | Year to Date Period Ended | | | |
|---|---------------------------|--------------------|-----------|-------|
| | September 28, 2013 | September 29, 2012 | Change | % |
| <i>Gross Profit</i> | \$ 163,576 | \$ 164,686 | \$(1,110) | -0.7% |
| <i>Gross Profit as a percent of sales</i> | 30.2% | 29.7% | | |

Gross profit as a percentage of sales improved in the year to date period ended September 28, 2013, primarily due to the price increases implemented during the past twelve months, low cost country sourcing, productivity improvements and the benefits of our 2012 restructuring plan. We expect our full year 2013 gross profit as a percentage of sales to continue to show improvement over 2012.

Amounts in thousands, except percentage data

| | Year to Date Period Ended | | | |
|---|---------------------------|--------------------|----------|------|
| | September 28, 2013 | September 29, 2012 | Change | % |
| <i>Selling, general and administrative expense (SG&A)</i> | \$ 96,742 | \$ 94,666 | \$ 2,076 | 2.2% |
| <i>SG&A as a percent of sales</i> | 17.9% | 17.1% | | |

The increase in SG&A in the year to date period ended September 28, 2013 is due primarily to the inclusion of the expenses of Lamiflex, which was acquired in the quarter ended September 29, 2012.

Amounts in thousands, except percentage data

| | Year to Date Period Ended | | | |
|--|---------------------------|--------------------|--------|------|
| | September 28, 2013 | September 29, 2012 | Change | % |
| <i>Research and development expenses (R&D)</i> | \$ 9,150 | \$ 8,792 | \$ 358 | 4.1% |

R&D expenses as a percentage of sales remained consistent with prior year at approximately 1.7% of sales. We do not forecast significant variances in future periods.

Amounts in thousands, except percentage data

| | Year to Date Period Ended | | Change | % |
|----------------------|---------------------------|--------------------|--------|---|
| | September 28, 2013 | September 29, 2012 | | |
| <i>Restructuring</i> | \$ 655 | \$ | \$ 655 | |

During the quarter ended December 31, 2012, we adopted a restructuring plan (the 2012 Altra Plan) to improve profitability in Europe. These actions include reducing headcount, moving and relocating equipment and limiting discretionary spending. The Company expects to incur additional expenses of between approximately \$0.3 and \$0.6 million during the remainder of 2013 associated with the 2012 Altra Plan.

Table of Contents**Amounts in thousands, except percentage data****Year to Date Period Ended
September 28, September 29,**

| | 2013 | 2012 | Change | % |
|------------------------------|-------------|-------------|---------------|----------|
| <i>Interest Expense, net</i> | \$ 7,830 | \$ 18,915 | \$ (11,085) | -58.6% |

Net interest expense decreased substantially in the year to date period ended September 28, 2013 due to the Company refinancing its debt at much lower rates than were in effect during the year to date period ended September 29, 2012. The Company also had lower outstanding borrowings during the year to date period ended September 28, 2013. The Company expects to continue to see savings in interest expense throughout the remainder of 2013 when compared to 2012 periods.

Amounts in thousands, except percentage data**Year to Date Period Ended
September 28, September 29,**

| | 2013 | 2012 | Change | % |
|---|-------------|-------------|---------------|----------|
| <i>Other non-operating expense, net</i> | \$ 783 | \$ 1,834 | \$ (1,051) | -57.3% |

Other non-operating expense (income) in the year to date period ended September 29, 2012 related primarily to the settlement of a tax matter with the State of New York for which we were entitled to be fully indemnified. The settlement was for less than the indemnification receivable we had recorded, resulting in an expense of \$0.9 million. The remainder of other non-operating income in each period relates primarily to changes in foreign currency, primarily the British Pound Sterling and Euro.

Amounts in thousands, except percentage data**Year to Date Period Ended
September 28, September 29,**

| | 2013 | 2012 | Change | % |
|-----------------------------------|-------------|-------------|---------------|----------|
| <i>Provision for income taxes</i> | \$ 15,423 | \$ 10,836 | \$ 4,587 | 42.3% |

Provision for income taxes as a % of income before income taxes

31.9% 26.8%

The provision for income taxes for the year to date period ended September 28, 2013, as a percentage of income before taxes, was higher than the year to date period ended September 29, 2012 provision for income taxes primarily as a result of lower amounts of foreign income being taxed at lower tax rates and higher amounts of US incomes, primarily due to lower interest expense in the US, being taxed at higher tax rates in 2013 compared to 2012. Additionally, in 2012, the Company recognized a favorable discrete benefit related to the settlement with the State of New York for an item that previously impacted the Company's effective tax rate. This was partially offset by the reinstatement of the research and development tax credit in the U.S.

Liquidity and Capital Resources**Overview**

We finance our capital and working capital requirements through a combination of cash flows from operating activities and borrowings under our revolving credit facility (*Revolving Credit Facility*). We expect that our primary ongoing requirements for cash will be for working capital, debt service, capital expenditures, acquisitions, pension plan funding, and to pay dividends to our stockholders. In the event additional funds are needed, we could borrow additional funds available under our existing Revolving Credit Facility, request an expansion by \$150,000,000 of the amount available to be borrowed under the Credit Agreement, attempt to secure new debt, attempt to refinance

our loans under the Credit Agreement, or attempt to raise capital in the equity markets. Presently, we have the ability under our Revolving Credit Facility to borrow an additional \$167.3 million, based on current availability calculations. There can be no assurance however that additional debt financing will be available on commercially acceptable terms, or at all. Similarly, there can be no assurance that equity financing will be available on commercially acceptable terms, or at all.

Table of Contents***Borrowings***

| | Amounts in millions | |
|-------------------------------------|-----------------------|----------------------|
| | September 28, 2013 | December 31, 2012 |
| Debt: | | |
| Revolving Credit Facility | \$ 25.0 | \$ 79.3 |
| Convertible Notes | 85.0 | 85.0 |
| Term Loan | 96.2 | 100.0 |
| Equipment and working capital notes | 3.6 | 1.1 |
| Mortgages | 0.7 | 1.0 |
| Capital leases | 0.1 | 0.1 |
| Other | 0.3 | 0.4 |
| Total Debt | \$ 210.9 | \$ 266.9 |

Credit Agreement

In November 2012, the Company entered into a Credit Agreement with certain financial institutions (collectively, the Lenders), to be guaranteed by certain domestic subsidiaries of the Company (each a Guarantor and collectively the Guarantors). Pursuant to the Credit Agreement, the Lenders made available to the Company an initial term loan facility of \$100,000,000 (the Term Loan Facility) and an initial revolving credit facility of \$200,000,000 (the Revolving Credit Facility).

Interest on the amounts outstanding under the credit facilities is calculated using either an ABR Rate or Eurodollar rate, plus the applicable margin. The applicable margins for Eurodollar Loans are between 1.375% to 1.875%, and for ABR Loans are between 0.375% and 0.875%. The Credit Agreement provides for a possible expansion of the facilities by an aggregate additional \$150,000,000, which can be allocated as additional term loans and/or additional revolving credit loans. The amounts available under the Term Loan Facility and Revolving Credit Facility are to be available for general corporate purposes and to repay existing indebtedness. The stated maturity of both of these credit facilities is November 20, 2017, and there are scheduled quarterly principal payments due on the outstanding amount of the Term Loan Facility. A portion of the Revolving Credit Facility may be used for the issuance of letters of credit, and a portion of the amount of the Revolving Credit Facility is available for borrowings in certain agreed upon foreign currencies.

The proceeds of the Term Loan Facility and a portion of the proceeds of the Revolving Credit Facility, along with cash on hand, were used by the Company to contribute all funds necessary to redeem all of the Company's Senior Secured Notes in December 2012 (the Redemption). As of September 28, 2013 and December 31, 2012, we had \$25.0 and \$79.3 million outstanding on our Revolving Credit Facility, respectively. As of September 28, 2013 and December 31, 2012, we had \$7.7 and \$7.6 million in letters of credit outstanding, respectively. We had \$167.3 million and \$113.1 million and available under the Revolving Credit Facility at September 28, 2013 and December 31, 2012, respectively.

The Credit Agreement contains various affirmative and negative covenants and restrictions, which among other things, will require the Company and certain Subsidiaries to provide certain financial reports to the Lenders, require the Company to maintain certain financial covenants relating to consolidated leverage and interest coverage, limit

maximum annual capital expenditures, and limit the ability of the Company and its subsidiaries to incur or guarantee additional indebtedness, pay dividends or make other equity distributions, purchase or redeem capital stock or debt, make certain investments, sell assets, engage in certain transactions, and effect a consolidation or merger. The Credit Agreement also contains customary events of default.

Hedging Activities

During the quarter and year to date periods ended September 28, 2013, we utilized a derivative instrument, namely an interest rate swap, to manage exposure to interest rates on the Company's variable rate indebtedness. Our derivative instrument is with a major financial institution and is not for speculative or trading purposes. The Company has designated its interest rate swap agreement which is forward-dated, as a cash flow hedge, and changes in the fair value of the swap are recognized in other comprehensive income until the hedged items are recognized in earnings. Hedge ineffectiveness, if any, associated with the swap will be reported by the Company in interest expense. For more information on the interest rate swap, please see Note 14.

Table of Contents*Pledge and Security Agreement; Trademark Security Agreement; Patent Security Agreement.*

Pursuant to the Credit Agreement, on November 20, 2012, the Loan Parties and the Administrative Agent entered into a Pledge and Security Agreement (the Pledge and Security Agreement), pursuant to which each Loan Party pledges, assigns and grants to the Administrative Agent, on behalf of and for the ratable benefit of the Lenders, a security interest in all of its right, title and interest in, to and under all personal property, whether now owned by or owing to, or after acquired by or arising in favor of such Loan Party (including under any trade name or derivations), and whether owned or consigned by or to, or leased from or to, such Loan Party, and regardless of where located, except for specific excluded personal property identified in the Pledge and Security Agreement (collectively, the Collateral). Notwithstanding the foregoing, the Collateral does not include, among other items, more than 65% of the capital stock of the first tier foreign subsidiaries of the Company. The Pledge and Security Agreement contains other customary representations, warranties and covenants of the parties. The Credit Agreement provides that the obligation to grant the security interest can cease upon the obtaining of certain corporate family ratings for the Company, but the obligation to grant a security interest is subject to subsequent reinstatement if the ratings are not maintained as provided in the Credit Agreement.

In connection with the Pledge and Security Agreement, certain of the Loan Parties delivered a Patent Security Agreement and a Trademark Security Agreement in favor of the Administrative Agent pursuant to which each of the Loan Parties signatory thereto pledges, assigns and grants to the Administrative Agent, on behalf of and for the ratable benefit of the Lenders, a security interest in all of its right, title and interest in, to and under all registered patents, patent applications, registered trademarks and trademark applications owned by such Loan Parties.

Convertible Senior Notes

In March 2011, the Company issued Convertible Senior Notes (the Convertible Notes) due March 1, 2031. The Convertible Notes are guaranteed by the Company's U.S. domestic subsidiaries. Interest on the Convertible Notes is payable semi-annually in arrears, on March 1 and September 1 of each year, commencing on September 1, 2011 at an annual rate of 2.75%. Proceeds from the offering were \$81.3 million, net of fees and expenses that were capitalized. The proceeds from the offering were used to fund the Bauer Acquisition, as well as bolster the Company's cash position.

Cash and Cash Equivalents

The following is a summary of our cash balances and cash flows (in thousands) as of and for the year to date periods ended September 28, 2013 and September 29, 2012, respectively:

| | September 28, 2013 | September 29, 2012 | Change |
|--|-------------------------------|-------------------------------|---------------|
| Cash and cash equivalents at the beginning of the period | \$ 85,154 | \$ 92,515 | \$ (7,361) |
| Cash flows from operating activities | 62,169 | 54,493 | 7,676 |
| Cash flows from investing activities | (14,361) | (32,606) | 18,245 |
| Cash flows from financing activities | (62,162) | (27,292) | (34,870) |
| Effect of exchange rate changes on cash and cash equivalents | (528) | 1,026 | (1,554) |
| Cash and cash equivalents at the end of the period | \$ 70,272 | \$ 88,136 | \$ (17,864) |

Cash Flows for 2013

The primary sources of funds provided from operating activities of approximately \$62.0 million for the year to date period ended September 28, 2013 resulted from cash provided from net income of \$33.0 million. The net impact of the add-back of certain items including non-cash depreciation, amortization, stock-based compensation, accretion of debt discount, deferred financing costs, and non-cash loss on foreign currency was approximately \$26.9 million. This amount was offset by a net decrease in current assets and liabilities of approximately \$2.3 million.

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The change in cash flows from operating activities in 2013 as compared to 2012 related to a federal tax refund of \$4.8 million being received in the quarter ended March 30, 2013. Additionally, accounts payable and accrued liabilities has increased by an additional \$4.9 million when compared to the decrease for the year to date period ended September 29, 2012 due to lower sales volumes. While a variety of factors can influence our ability to project future cash flow, we expect to see positive cash flows from operating activities during the remainder of fiscal 2013 due to income from operations, lower interest expense than in prior years and a decrease in working capital.

Net cash used in investing activities decreased from 2012 primarily due to lower capital expenditures being required during the year to date period ended September 28, 2013. Expenditures decreased during the year to date period ended September 28, 2013 as compared to the year to date period ended September 29, 2012 as there were greater capital expenditures for new equipment including our new facility in Changzhou, China during the year to date period ended September 29, 2012 that was not repeated during the year to date period ended September 28, 2013.

The change in net cash from financing activities was primarily due to the repayment of approximately \$58.1 million towards our Term Loan Facility and Revolving Credit Facility. This was partially offset by the \$3.0 million redemption of the variable demand rate revenue bonds during the year to date period ended September 29, 2012.

We intend to use our remaining existing cash and cash equivalents and cash flow from operations to provide for our working capital needs, to fund potential future acquisitions, debt service, including principal payments, capital expenditures for pension funding, and to pay dividends to our stockholders. We have approximately \$52.2 million of cash and cash equivalents held by foreign subsidiaries that are generally subject to U.S. income taxation on repatriation to the U.S. We believe our future operating cash flows will be sufficient to meet our future operating and investing cash needs. Furthermore, the existing cash balances and the availability of additional borrowings under our Revolving Credit Facility provide additional potential sources of liquidity should they be required.

As a result of continued sluggish demand in Europe and general global economic conditions, we adopted a restructuring plan (the 2012 Altra Plan) in the quarter ended December 31, 2012 to improve profitability in Europe. The actions included in the 2012 Altra Plan include reducing headcount and limiting discretionary spending. We expect to experience improved liquidity as a result of these measures in 2013.

Contractual Obligations

There were no significant changes in our contractual obligations subsequent to December 31, 2012.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

We are exposed to various market risk factors such as fluctuating interest rates, changes in foreign currency rates, and changes in commodity prices. During the reporting period, except as set forth below, there have been no material changes to the quantitative and qualitative disclosures regarding our market risk set forth in our Annual Report on Form 10-K for the year ended December 31, 2012.

During the quarter ended September 28, 2013, we utilized a derivative instrument, namely an interest rate swap, to manage exposure to interest rates on the Company's variable rate indebtedness. Our derivative instrument is with a major financial institution and is not for speculative or trading purposes. The Company has designated its interest rate swap agreement which is forward-dated, as a cash flow hedge, and changes in the fair value of the swap are recognized in other comprehensive income until the hedged items are recognized in earnings. Hedge ineffectiveness, if any, associated with the swap will be reported by the Company in interest expense.

We recorded the interest rate swap at fair value, which amounted to an asset of \$0.2 million at September 28, 2013. Hedge ineffectiveness, if any, associated with the swap will be reported by the Company as interest expense. With other variables held constant, a hypothetical 50 basis point decrease in the LIBOR yield curve would have resulted in a decrease of approximately \$1.0 million in the fair value of the interest rate swap. See Note 14 for further information.

Item 4. Controls and Procedures

Disclosure Controls and Procedures

As of September 28, 2013, our management, under the supervision and with the participation of our chief executive officer and chief financial officer, carried out an evaluation of the effectiveness of our disclosure controls and procedures defined in Rules 13a-15(e) and 15d-15(e) of the Securities Exchange Act of 1934, as amended, or the Exchange Act. Our disclosure controls and procedures are designed to provide reasonable assurance that information required to be disclosed in reports filed under the Exchange Act, such as this Form 10-Q, is (i) recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms, and (ii) accumulated and communicated to management, including the principal executive and financial officers, as appropriate to allow timely decisions regarding required disclosures. Based upon that evaluation, our chief executive officer and chief financial officer have concluded that, as of September 28, 2013, our disclosure controls and procedures are effective at a reasonable assurance level.

Changes in Internal Control Over Financial Reporting

There has been no change in our internal control over financial reporting (as defined in Rule 13a-15(e) or 15d-15(e) under the Exchange Act) that occurred during our fiscal quarter ended September 28, 2013, that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

Table of Contents**PART II OTHER INFORMATION****Item 1. Legal Proceedings**

We are, from time to time, party to various legal proceedings arising out of our business. During the reporting period, there have been no material changes to the description of legal proceedings set forth in our Annual Report on Form 10-K for the year ended December 31, 2012.

Item 1A. Risk Factors

The reader should carefully consider the Risk Factors described in our Annual Report on Form 10-K for the year ended December 31, 2012, and our Quarterly Report on Form 10-Q for the quarter ended June 29, 2013, filed with the Securities and Exchange Commission. Those risk factors described elsewhere in this report on Form 10-Q and in our Annual Report on Form 10-K for the year ended December 31, 2012, and our Quarterly Report on Form 10-Q for the quarter ended June 29, 2013, are not the only ones we face, but are considered to be the most material. These risk factors could cause our actual results to differ materially from those stated in forward looking statements contained in this Form 10-Q and elsewhere. All risk factors stated in our Annual Report on Form 10-K for the year ended December 31, 2012, and our Quarterly Report on Form 10-Q for the quarter ended June 29, 2013, are incorporated herein by reference.

During the reporting period, there have been no material changes to the risk factors set forth in our Annual Report on Form 10-K for the year ended December 31, 2012 and our Quarterly Report on Form 10-Q for the quarter ended June 29, 2013. The information presented below updates and should be read in conjunction with the risk factors and information disclosed in the Form 10-K for the year ended December 31, 2012 and our Quarterly Report on Form 10-Q for the quarter ended June 29, 2013.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

The following table summarizes our share repurchase activity by month for the quarter ended September 28, 2013.

| Approximate Period | Total Number of Shares Purchased (1) | Average Price Paid per Share | Total Number of Shares Purchased Part of Publicly Announced Plans or Programs | Approximate Dollar Value of Shares That May Yet be Purchased Under The Plans or Programs |
|--|---|-------------------------------------|--|---|
| <i>June 30, 2013 to July 27, 2013</i> | | \$ | | \$ |
| <i>July 28, 2013 to August 24, 2013</i> | 42,551 | \$ 25.27 | | \$ |
| <i>August 25, 2013 to September 28, 2013</i> | 851 | \$ 24.77 | | \$ |

(1)

We repurchased these shares of common stock in connection with the vesting of certain stock awards to cover minimum statutory withholding taxes.

Item 3. Defaults Upon Senior Securities

None.

Item 4. Mine Safety Disclosures

Not Applicable.

Table of Contents**Item 5. Other Information**

None.

Item 6. Exhibits

The following exhibits are filed as part of this report:

Exhibit

| Number | Description |
|---------------|--|
| 3.1(1) | Second Amended and Restated Certificate of Incorporation of the Registrant. |
| 3.2(2) | Second Amended and Restated Bylaws of the Registrant. |
| 31.1* | Certification of Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. |
| 31.2* | Certification of Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. |
| 32.1** | Certification of Chief Executive Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. |
| 32.2** | Certification of Chief Financial Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. |
| 101* | The following materials from the Company's Quarterly Report on Form 10-Q for the quarter ended September 28, 2013, formatted in XBRL (Extensible Business Reporting Language): (i) the Unaudited Condensed Consolidated Statement of Operations, (ii) the Unaudited Condensed Consolidated Statement of Comprehensive Income, (iii) the Unaudited Condensed Consolidated Balance Sheet, (iv) the Unaudited Condensed Consolidated Statement of Cash Flows, and (v) Notes to Unaudited Condensed Consolidated Financial Statements. |

* Filed herewith.

** Furnished herewith.

- (1) Incorporated by reference to Altra Holdings, Inc.'s Registration Statement on Form S-1A, as amended, filed with the Securities and Exchange Commission on December 4, 2006.
- (2) Incorporated by reference to Altra Holdings, Inc.'s Current Report on form 8-K filed on October 27, 2008.

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

ALTRA HOLDINGS, INC.

October 29, 2013

By: /s/ Carl R. Christenson
Name: Carl R. Christenson
Title: President and Chief Executive Officer

October 29, 2013

By: /s/ Christian Storch
Name: Christian Storch
Title: Vice President and Chief Financial Officer

October 29, 2013

By: /s/ Todd B. Patriacca
Name: Todd B. Patriacca
Title: Vice President of Finance, Corporate Controller and Treasurer

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