# UNITED STATES SECURITIES AND EXCHANGE COMMISSION 

Washington, DC 20549

## FORM 10-Q

x QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the Quarterly Period Ended September 30, 2012
OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the Transition Period from to

Commission File Number 000-25032

## UNIVERSAL STAINLESS \& ALLOY

# Edgar Filing: UNIVERSAL STAINLESS \& ALLOY PRODUCTS INC - Form 10-Q <br> PRODUCTS, INC. 

## (Exact name of Registrant as specified in its charter)

| DELAWARE <br> (State or other jurisdiction of | 25-1724540 <br> (IRS Employer |
| :---: | :---: |
| incorporation or organization) | 600 Mayer Street |
| Identification No.) |  |
| (Address of principal executive offices, including zip code) |  |

(412) 257-7600
(Registrant $s$ telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes x No *

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T ( $\$ 232.405$ of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes x No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See definition of large accelerated filer , accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.

| Large accelerated filer | $\cdot$ | Accelerated filer | x |
| :--- | :--- | :--- | :--- |
| Non-accelerated filer | $\cdot$ | (Do not check if a smaller reporting company) | Smaller reporting company |
| Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). | Yes ${ }^{\cdot}$ No x |  |  |

As of October 31, 2012, there were $6,900,929$ shares of the Registrant s Common Stock outstanding.

## Table of Contents

Management s Discussion and Analysis of Financial Condition and Results of Operations and other sections of this Quarterly Report on Form 10-Q contain forward-looking statements that reflect the current views of Universal Stainless \& Alloy Products, Inc. (the Company ) with respect to future events and financial performance. Statements looking forward in time, including statements regarding future growth, cost savings, expanded production capacity, broader product lines, greater capacity to meet customer quality reliability, price and delivery needs, enhanced competitive posture, effect of new accounting pronouncements and no material financial impact from litigation or contingencies are included in this Quarterly Report on Form 10-Q pursuant to the safe harbor provision of the Private Securities Litigation Reform Act of 1995.

The Company s actual results may be affected by a wide range of factors including future compliance with Section 404 of the Sarbanes-Oxley Act of 2002; the concentrated nature of the Company s customer base to date and the Company s dependence on its significant customers; the receipt, pricing and timing of future customer orders; changes in product mix; the limited number of raw material and energy suppliers and significant fluctuations that may occur in raw material and energy prices; risks related to property, plant and equipment, including the Company s reliance on the continuing operation of critical manufacturing equipment; risks associated with labor matters; the Company $s$ ongoing requirement for continued compliance with laws and regulations, including applicable safety and environmental regulations; the ultimate outcome of the Company s current and future litigation matters; risks related to acquisitions that the Company may make; and the impact of various economic, credit and market risk uncertainties. Many of these factors are not within the Company s control and involve known and unknown risks and uncertainties that may cause the Company s actual results in future periods to be materially different from any future performance suggested herein. Any unfavorable change in the foregoing or other factors could have a material adverse effect on the Company s business, financial condition and results of operations. Further, the Company operates in an industry sector where securities values may be volatile and may be influenced by economic and other factors beyond the Company s control.
DESCRIPTION PAGE NO.
PART I. FINANCIAL INFORMATION
Item 1. Financial Statements
Condensed Consolidated Statements of Operations ..... 1
Condensed Consolidated Statements of Comprehensive Income ..... 1
Condensed Consolidated Balance Sheets ..... 2
Condensed Consolidated Statements of Cash Flow ..... 3
Notes to the Unaudited Condensed Consolidated Financial Statements ..... 4
Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations ..... 11
Item 3. Quantitative and Qualitative Disclosures About Market Risk ..... 20
Item 4. Controls and Procedures ..... 20
PART II. OTHER INFORMATION
Item 1. Legal Proceedings ..... 20
Item 1A. Risk Factors ..... 20
Item 2. Unregistered Sales of Equity Securities and Use of Proceeds ..... 20
Item 3. Defaults Upon Senior Securities ..... 20
Item 4. Mine Safety Disclosures ..... 20
Item 5. Other Information ..... 20
Item 6. Exhibits ..... 20
SIGNATURES ..... 21

## Table of Contents

## Part I. FINANCIAL INFORMATION

## Item 1. FINANCIAL STATEMENTS

## UNIVERSAL STAINLESS \& ALLOY PRODUCTS, INC.

## CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

(Dollars in Thousands, Except Per Share Information)

(Unaudited)

|  | Three months ended September 30, |  |  |  | Nine months ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2012 |  | 2011 |  | 2012 |  | 2011 |
| Net sales | \$ | 61,360 | \$ | 67,299 | \$ | 203,840 | \$ | 190,428 |
| Cost of products sold |  | 52,023 |  | 54,725 |  | 168,658 |  | 154,884 |
| Selling and administrative expenses |  | 4,685 |  | 5,343 |  | 13,531 |  | 12,870 |
| Operating income |  | 4,652 |  | 7,231 |  | 21,651 |  | 22,674 |
| Interest expense |  | (602) |  | (609) |  | $(1,924)$ |  | (852) |
| Other income |  | 28 |  | 45 |  | 89 |  | 188 |
| Income before income tax expense |  | 4,078 |  | 6,667 |  | 19,816 |  | 22,010 |
| Provision for income taxes |  | 1,333 |  | 2,774 |  | 6,280 |  | 8,144 |
| Net income | \$ | 2,745 | \$ | 3,893 | \$ | 13,536 | \$ | 13,866 |
| Net income per common share Basic | \$ | 0.40 | \$ | 0.57 | \$ | 1.97 | \$ | 2.03 |
| Net income per common share Diluted | \$ | 0.38 | \$ | 0.55 | \$ | 1.86 | \$ | 1.97 |
| Weighted average shares of Common Stock outstanding |  |  |  |  |  |  |  |  |
| Basic |  | 6,877,915 |  | 6,831,048 |  | 6,863,564 |  | 6,821,944 |
| Diluted |  | 7,433,922 |  | 7,202,386 |  | 7,446,836 |  | 7,050,781 |

(Dollars in Thousands)
(Unaudited)

|  |  |
| :---: | :---: |
|  |  |

Nine months ended September 30,

$$
2012 \quad 2011
$$

2012

| Net income | $\$$ | 2,745 | $\$$ | 3,893 | $\$$ | 13,536 | $\$$ | 13,866 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Other comprehensive income, net of tax: |  |  |  |  |  |  |  |  |
| Unrealized gain on interest rate swap, net of tax |  |  |  |  |  |  |  |  |

Table of Contents

## UNIVERSAL STAINLESS \& ALLOY PRODUCTS, INC.

## CONDENSED CONSOLIDATED BALANCE SHEETS

(Dollars in Thousands)
$\left.\begin{array}{l|r|r} & \begin{array}{c}\text { September 30, } \\ \text { 2012 }\end{array} & \begin{array}{c}\text { December 31, } \\ \text { 2011 } \\ \text { (Derived from } \\ \text { audited }\end{array} \\ \text { statements) }\end{array}\right]$

LIABILITIES AND STOCKHOLDERS EQUITY

| Current liabilities: | 18,473 | $\$$ |
| :--- | ---: | ---: |
| Accounts payable | 5,946 | 29,912 |
| Accrued employment costs | 750 | 7,547 |
| Current portion of long-term debt | 1,223 |  |
| Other current liabilities |  |  |
|  | 26,392 | 41,425 |
| Total current liabilities | 112,691 | 91,650 |
| Long-term debt | 51,711 | 48,291 |
| Deferred income taxes | 172 |  |
| Other long-term liabilities |  |  |


| Total liabilities | 190,966 | 181,366 |
| :--- | ---: | ---: |
| Commitments and contingencies (Note 7) |  |  |
| Stockholders equity:  <br> Senior Preferred Stock, par value $\$ 0.001$ per share; $1,980,000$ shares authorized; 0 shares issued and  <br> outstanding  |  |  |
| Common Stock, par value $\$ 0.001$ per share; $10,000,000$ shares authorized; $7,179,610$ and $7,130,365$ 7 <br> shares issued, respectively 46,115 |  |  |
| Additional paid-in capital 152,034 | 43,720 |  |
| Retained earnings | $(2,153)$ | $(1,498$ |
| Treasury Stock at cost; 288,681 and 282,850 common shares held, respectively |  |  |


| Total stockholders equity | 196,003 | 180,306 |  |
| :--- | :--- | :--- | :--- |
|  |  |  |  |
| Total liabilities and stockholders equity | $\$$ | 386,969 | $\$$ |

The accompanying notes are an integral part of these condensed consolidated financial statements.

Table of Contents

## UNIVERSAL STAINLESS \& ALLOY PRODUCTS, INC.

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOW

(Dollars in Thousands)
(Unaudited)

|  | Nine months ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Operating Activities: |  |  |  |  |
| Net income | \$ | 13,536 |  | 13,866 |
| Adjustments to reconcile net income to net cash provided by (used in) operating activities: |  |  |  |  |
| Depreciation and amortization |  | 9,312 |  | 4,801 |
| Gain on retirement of property, plant and equipment |  |  |  | (20) |
| Deferred income taxes |  | 12,236 |  | 13,536 |
| Share-based compensation expense, net |  | 979 |  | 1,154 |
| Changes in assets and liabilities: |  |  |  |  |
| Accounts receivable, net |  | 838 |  | $(10,262)$ |
| Inventory, net |  | $(16,492)$ |  | $(9,563)$ |
| Accounts payable |  | $(14,661)$ |  | $(6,657)$ |
| Accrued employment costs |  | $(1,601)$ |  | 1,806 |
| Income taxes |  | 3,378 |  | $(10,244)$ |
| Other, net |  | 571 |  | (286) |
| Net cash provided by (used in) operating activities |  | 8,096 |  | $(1,869)$ |
| Investing Activity: |  |  |  |  |
| Capital expenditures, net of amount included in accounts payable |  | $(27,517)$ |  | $(4,855)$ |
| Business acquisition, net of convertible notes assumed |  |  |  | $(91,298)$ |
| Proceeds from sale of property, plant and equipment |  |  |  | 20 |
| Net cash used in investing activity |  | $(27,517)$ |  | $(96,133)$ |
| Financing Activities: |  |  |  |  |
| Borrowings under revolving credit facility |  | 100,752 |  | 44,200 |
| Payments on revolving credit facility |  | $(61,961)$ |  | $(8,600)$ |
| Payment on term loan facility |  | $(20,000)$ |  |  |
| Borrowings under term loan facility |  |  |  | 40,000 |
| Debt repayments |  |  |  | $(10,823)$ |
| Proceeds from the issuance of Common Stock |  | 960 |  | 415 |
| Payment of deferred financing costs |  | (348) |  | $(1,370)$ |
| Purchase of Treasury Stock |  | (234) |  |  |
| Tax benefit from share-based payment arrangements |  | 228 |  | 75 |
| Net cash provided by financing activities |  | 19,397 |  | 63,897 |
| Net decrease in cash |  | (24) |  | $(34,105)$ |
| Cash at beginning of period |  | 274 |  | 34,400 |
| Cash at end of period | \$ | 250 |  | 295 |

## Supplemental Non-Cash Investing and Financing Activities:

| Capital expenditures included in accounts payable | $\$$ | 3,222 | $\$$ |
| :--- | :--- | :--- | :--- |
| Convertible notes issued as acquisition consideration | $\$$ | $\$ 20,098$ |  |

The accompanying notes are an integral part of these condensed consolidated financial statements.

Table of Contents

## NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

## Note 1 Basis of Presentation

The accompanying unaudited condensed consolidated statements of operations and statements of comprehensive income for the three and nine months ended September 30, 2012 and 2011, balance sheets as of September 30, 2012 and December 31, 2011, and statements of cash flows for the nine months ended September 30, 2012 and 2011, have been prepared by Universal Stainless \& Alloy Products, Inc. (the Company ) in accordance with generally accepted accounting principles (GAAP ) for interim financial information and pursuant to the rules and regulations of the Securities and Exchange Commission. Certain information and note disclosures normally included in annual financial statements prepared in accordance with GAAP has been condensed or omitted pursuant to those rules and regulations, although the Company believes that the disclosures made are adequate to make the information not misleading. Accordingly, these statements should be read in conjunction with the audited financial statements, and notes thereto, as of and for the year ended December 31, 2011 included in the Company s Annual Report on Form 10-K. In the opinion of management, the accompanying unaudited condensed consolidated financial statements contain all adjustments, all of which were of a normal, recurring nature, necessary to present fairly, in all material respects, the consolidated financial position at September 30, 2012 and December 31, 2011 and the consolidated results of operations and of cash flows for the periods ended September 30, 2012 and 2011, and are not necessarily indicative of the results to be expected for the full year.

## Recently Adopted Accounting Pronouncement

In May 2011, the Financial Accounting Standards Board ( FASB ) issued Accounting Standards Update ( ASU ) 2011-04, Fair Value Measurements (Topic 820): Amendments to Achieve Common Fair Value Measurement and Disclosure Requirements in U.S. GAAP and International Financial Reporting Standards ( IFRS ). This amendment provides a consistent definition of fair value and ensures that the fair value measurement and disclosure requirements are similar between GAAP and IFRS. The amendment clarifies the application of existing fair value measurements and disclosures, and changes certain principles or requirements for fair value measurements and disclosures. The Company adopted these provisions during the nine months ended September 30, 2012. This amendment did not have a material impact on the Company s condensed consolidated balance sheets, results of operations or cash flows.

Certain prior period amounts have been reclassified to conform to the 2012 presentation.

## Note 2 Acquisition

On August 18, 2011, the Company acquired substantially all the assets of Patriot Special Metals, Inc. and RSM Real Estate Holding, Inc., consisting of a specialty steel manufacturing facility located in North Jackson, Ohio (the North Jackson Facility ). The North Jackson Facility began forging and finishing operations in September 2011. In December 2011, the North Jackson Facility performed the first melts on its new vacuum induction melting (VIM) furnace and two vacuum arc remelting (VAR) furnaces. The aggregate purchase price for the North Jackson Facility was $\$ 111.3$ million, which was comprised of a $\$ 40.0$ million term loan, $\$ 40.0$ million in borrowings under a revolving credit facility, $\$ 20.0$ million in aggregate principal amount of convertible promissory notes issued to the sellers of the North Jackson Facility and the remainder from cash on-hand prior to the acquisition. The term loan and revolving credit facility were subsequently amended during the three months ended March 31, 2012, which is discussed further in Note 5. At closing, the Company entered into an escrow agreement with the sellers, pursuant to which $\$ 2.5$ million of the purchase price was placed in escrow. The escrow agreement expires on February 18, 2013.

For the three and nine months ended September 30, 2011, the Company incurred $\$ 1.1$ million and $\$ 2.1$ million, respectively, of acquisition related costs which are included as a component of selling and administrative expenses on the condensed consolidated statements of operations. The Company did not incur any acquisition related costs in 2012.

# Edgar Filing: UNIVERSAL STAINLESS \& ALLOY PRODUCTS INC - Form 10-Q 

Table of Contents

## NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

The following table summarizes the acquisition-date fair value of the assets acquired and the liabilities assumed in connection with the North Jackson Facility acquisition (dollars in thousands):

|  | August 18, |
| :--- | ---: |
| Property, plant and equipment | $\$ 94,102$ |
| Non-compete agreement | 1,330 |
| Goodwill | 20,268 |
| Accounts payable | $(4,475)$ |
| Accrued expenses and other current liabilities | $(138)$ |

Net assets acquired
\$ 111,087

Assets acquired and liabilities assumed in connection with the acquisition have been recorded at their estimated fair values as of the acquisition date. Fair values were determined by management based, in part, on independent valuations performed by third party valuation specialists. The fair value assigned to the non-compete agreement is subject to amortization over the five year life of the agreement.

Goodwill is calculated as the excess of the purchase price over the fair value of net assets acquired and represents the future economic benefits arising from other assets acquired that could not be individually identified and separately recognized. Among the factors that contributed to a purchase price in excess of the fair value of the net tangible and intangible assets acquired were the acquisition of an assembled workforce and the expected synergies and other benefits as a result from combining the operations of the North Jackson Facility with the Company s other operations. Goodwill related to the North Jackson Facility acquisition was recorded in the Company s Universal Stainless \& Alloy Products reportable segment. There was no goodwill recognized for income tax purposes as a result of the North Jackson Facility acquisition.

The following is a summary of the changes in the carrying value of goodwill, from December 31, 2011 through September 30, 2012 (dollars in thousands):

| Balance, December 31, 2011 | $\$ 20,479$ |
| :--- | ---: |
| Change in goodwill | $(211)$ |
|  | $\$ 20,268$ |

As previously mentioned, the Company incurred debt in the form of a term loan, borrowings under a revolving credit facility and convertible notes issued to acquire the North Jackson Facility. In accordance with GAAP, the Company recorded this debt at fair value as of the acquisition date. The fair value of the term loan and borrowings under the revolving credit facility were determined to be the par value of the debt. The terms of the convertible notes were designed to and resulted in the fair value of the option to convert and the debt component aggregating to the par amount of the convertible notes.

The operating results of the North Jackson Facility have been included in the Company s condensed consolidated financial statements since the acquisition date.

The following unaudited pro forma information presents the combined results as if the acquisition had occurred on January 1, 2011. The unaudited pro forma financial information was prepared to give effect to events that are (1) directly attributable to the acquisition; (2) factually supportable; and (3) expected to have a continuing impact on the combined company s results. Pro forma adjustments have been made to reflect the incremental impact on earnings of amortization expense related to the acquired intangible asset and income tax expense. The Company has calculated the 2011 pro forma results using a $36.4 \%$ effective tax rate from January 1, 2011. As a result of no assets being placed in service prior

## Edgar Filing: UNIVERSAL STAINLESS \& ALLOY PRODUCTS INC - Form 10-Q

to the acquisition date, the Company has not included any incremental interest expense resulting from the debt incurred to finance the acquisition. All incurred interest would have been capitalized prior to placing the assets in service. The Company has not included the dilutive effect of the convertible notes on the unaudited pro forma information. Due to the level of completion of the North Jackson Facility on January 1, 2011, it is highly unlikely that the acquisition would have been partially financed through the issuance of convertible notes. Prior to the acquisition, the North Jackson Facility s only sales were derived from scrap sales. Pro forma adjustments were made to eliminate one-time acquisition related costs. The unaudited pro forma financial information does not reflect any cost savings, operating synergies or revenue enhancements that the

Table of Contents

## NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

combined company may achieve as a result of the acquisition or the costs to integrate the operations or the costs necessary to achieve cost savings, operating synergies or revenue enhancements. The pro forma results are not indicative of how the results will appear in the future.

| (dollars in thousands, except per share amounts) | Three months ended September 30, 2011 |  | Nine months ended <br> September 30, 2011 |  |
| :---: | :---: | :---: | :---: | :---: |
| Net sales | \$ | 67,469 | \$ | 190,728 |
| Net income | \$ | 4,450 | \$ | 13,638 |
| Net income per common share - Basic | \$ | 0.65 | \$ | 2.00 |
| Net income per common share - Diluted | \$ | 0.64 | \$ | 1.95 |
| Weighted-average shares of Common Stock outstanding: |  |  |  |  |
| Basic |  | 6,831,048 |  | 6,821,944 |
| Diluted |  | 6,998,818 |  | 6,982,179 |

## Note 3 Net Income per Common Share

The following table sets forth the computation of basic and diluted net income per common share:

| (dollars in thousands, except per share amounts) | Three months ended September 30, |  |  |  | Nine months ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2012 |  | 2011 |  | 2012 |  | 2011 |
| Numerator: |  |  |  |  |  |  |  |  |
| Net income | \$ | 2,745 | \$ | 3,893 | \$ | 13,536 | \$ | 13,866 |
| Adjustment for interest expense on convertible notes |  | 96 |  | 33 |  | 304 |  | 33 |
| Net income, as adjusted | \$ | 2,841 | \$ | 3,926 | \$ | 13,840 | \$ | 13,899 |
| Denominator: |  |  |  |  |  |  |  |  |
| Weighted average number of shares of Common Stock outstanding |  | 6,877,915 |  | 6,831,048 |  | 6,863,564 |  | 6,821,944 |
| Weighted average effect of dilutive stock options |  | 128,611 |  | 167,770 |  | 155,360 |  | 160,235 |
| Weighted average effect of assumed conversion of convertible notes |  | 427,396 |  | 203,568 |  | 427,912 |  | 68,602 |
| Weighted average number of shares of Common Stock outstanding, as adjusted |  | 7,433,922 |  | 7,202,386 |  | 7,446,836 |  | 7,050,781 |

Net income per common share:

| Net income per common share | Basic | $\$$ | 0.40 | $\$$ | 0.57 | $\$$ | 1.97 | $\$$ | 2.03 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Net income per common share | Diluted | $\$$ | 0.38 | $\$$ | 0.55 | $\$$ | 1.86 | $\$$ | 1.97 |

## Edgar Filing: UNIVERSAL STAINLESS \& ALLOY PRODUCTS INC - Form 10-Q

Options not included in the computation of diluted net income per common share for the three months ended September 30, 2012 and 2011 to purchase 105,150 and 19,150 shares of Common Stock at an average price of $\$ 40.57$ and $\$ 41.27$, respectively, per common share were outstanding at September 30, 2012 and 2011. For the nine months ended September 30, 2012 and 2011, options to purchase 20,000 and 48,300 shares of Common Stock at an average price of $\$ 41.75$ and $\$ 38.86$, respectively, were excluded from the calculation of diluted net income per common share. These outstanding options were not included in the computation of diluted net income per common share because their respective exercise prices were greater than the average market price of the Common Stock.

Table of Contents

## NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

## Note 4 Inventory

The major classes of inventory were as follows:

| (in thousands) | September 30, <br> $\mathbf{2 0 1 2}$ | December 31, <br> $\mathbf{2 0 1 1}$ |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Raw materials and supplies | $\$$ | 7,758 | $\$$ | 5,934 |
| Semi-finished and finished steel products | 86,133 | 73,046 |  |  |
| Operating materials | 7,689 | 6,108 |  |  |
|  |  |  |  |  |
| Total inventory, net | $\$$ | 101,580 | $\$$ | 85,088 |

## Note 5 Long-Term Debt

Long-term debt consisted of the following:

| (in thousands) | September 30, <br> $\mathbf{2 0 1 2}$ | December 31, <br> $\mathbf{2 0 1 1}$ |
| :--- | ---: | ---: |
| Revolving credit facility | $\$$ | 70,350 |
| Term loan | 20,000 | $\$ 9,350$ |
| Convertible notes | 20,000 | 40,000 |
| Swing loan credit facility | 3,091 | 5,000 |
|  |  | 113,441 |
| Less current portion of long-term debt | 750 | 94,650 |
|  |  | 3,000 |
| Long-term debt | $\$$ | 112,691 |
|  |  | $\$$ |

## Amended Credit Facility

On August 18, 2011, the Company entered into a Credit Agreement (the Credit Agreement ) which provides for a senior secured revolving credit facility (the Revolver ) and a senior secured term loan facility (the Term Loan and together with the Revolver, the Facilities ). On March 19, 2012, the Company entered into the First Amendment to the Credit Agreement (together with the Credit Agreement, the Amended Credit Agreement ). The Amended Credit Agreement provides for a $\$ 105.0$ million Revolver and a $\$ 20.0$ million Term Loan. PNC Bank, National Association serves as Administrative Agent with respect to the Facilities. The Amended Credit Agreement extended the expiration date from August 2016 to March 2017, provided additional availability under the Facilities and reduced fees and interest rates. The Facilities are collateralized by substantially all of the assets of the Company and its subsidiaries, except that no real property other than the North Jackson Facility is collateral under the Facilities. Universal Stainless \& Alloy Products, Inc., Dunkirk Specialty Steel, LLC and North Jackson Specialty Steel, LLC are co-borrowers under the Facilities. The co-borrowers obligations under the Facilities have been guaranteed by USAP Holdings, Inc. In conjunction with the amendment to the Credit Agreement, the Company recorded additional deferred financing costs of $\$ 348,000$ during 2012. Deferred financing costs are included on the condensed consolidated balance sheets as a component of other long-term assets.

At any time prior to August 18, 2015, the Company may make up to two requests to increase the maximum aggregate principal amount of borrowings under the Revolver by at least $\$ 10.0$ million, with the maximum aggregate principal amount of borrowings under the Revolver not to exceed $\$ 130.0$ million in any event. The Company is required to pay a commitment fee of $0.25 \%$ based on the daily unused portion of the

## Edgar Filing: UNIVERSAL STAINLESS \& ALLOY PRODUCTS INC - Form 10-Q

Revolver. The Revolver also provides for up to $\$ 7.0$ million of swing loans so long as the sum of the outstanding swing loans and the outstanding borrowings under the Revolver does not exceed $\$ 105.0$ million at any given time. The Term Loan is payable in quarterly installments in the principal amount of $\$ 750,000$ beginning on July 1, 2013, with the balance of the Term Loan payable in full on March 19, 2017.

Amounts outstanding under the Facilities, at the Company s option, will bear interest at either a base rate or a LIBOR-based rate (the LIBOR Option ), in either case calculated in accordance with the terms of the Amended Credit Agreement. The Company elected to use the LIBOR Option during the three and nine months ended September 30, 2012, which was $1.97 \%$ for the Term Loan and revolving credit facility and $1.96 \%$ for the swing loan at September 30, 2012. Interest on the Facilities is payable monthly.

# Edgar Filing: UNIVERSAL STAINLESS \& ALLOY PRODUCTS INC - Form 10-Q 

Table of Contents

## NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

The Amended Credit Agreement requires the Company to maintain a leverage ratio not exceeding a ratio decreasing from 3.25 to 1.00 to 2.75 to 1.00 during the term of the Facilities and a fixed charge coverage ratio not less than 1.20 to 1.00 . At September 30, 2012, the Company was obligated to maintain a leverage ratio not exceeding 3.00 to 1.00 . The Company was in compliance with all covenants contained in the Amended Credit Agreement at September 30, 2012 and December 31, 2011.

## Convertible Notes

In connection with the acquisition of the North Jackson Facility, on August 18, 2011, the Company issued $\$ 20.0$ million in convertible notes (the Notes ) to the sellers of the North Jackson Facility as partial consideration of the acquisition. The Notes are subordinated obligations of the Company and rank junior to the Facilities. The Notes bear interest at a fixed rate of $4.0 \%$ per annum, payable in cash semi-annually in arrears on each June 18 and December 18, beginning on December 18, 2011. Unless earlier converted, the Notes mature and the unpaid principal balance is due on August 17, 2017. The Notes and any accrued and unpaid interest are convertible into shares of the Company s Common Stock at the option of the holder at an initial conversion price of $\$ 47.1675$ per share of Common Stock. The conversion price associated with the Notes may be adjusted in certain circumstances. The Company may prepay any outstanding Notes, in whole or in part on any date after August 17, 2014 during a fiscal quarter if the Company s share price is greater than $140 \%$ of the current conversion price for at least twenty of the trading days in the thirty consecutive trading day period ending on the last trading day of the immediately preceding quarter. The Company evaluated the conversion feature of the Notes upon issuance and determined that no beneficial conversion feature existed.

Aggregate maturities of long-term debt are as follows:

| Year ended December 31, | (in thousands) |  |
| :--- | ---: | ---: |
| 2012 | $\$$ |  |
| 2013 | 1,500 |  |
| 2014 | 3,000 |  |
| 2015 | 3,000 |  |
| 2016 | 3,000 |  |
| Thereafter | 102,941 |  |
|  |  |  |
|  | $\$$ | 113,441 |

## Note 6 Fair Value Measurements

The fair value hierarchy has three levels based on the inputs used to determine fair value, which are as follows:

Level 1 Unadjusted quoted prices available in active markets for the identical assets or liabilities at the measurement date.
Level 2 Unadjusted quoted prices in active markets for similar assets or liabilities, or unadjusted quoted prices for identical or similar assets or liabilities in markets that are not active, or inputs other than quoted prices that are observable for the asset or liability.

Level 3 Unobservable inputs that cannot be corroborated by observable market data and reflect the use of significant management judgment. These values are generally determined using pricing models for which the assumptions utilize management sestimates of market participant assumptions.

The fair value hierarchy requires the use of observable market data when available. In instances where the inputs used to measure fair value fall into different levels of the fair value hierarchy, the fair value measurement has been determined based on the lowest level input significant to the fair value measurement in its entirety. The Company $s$ assessment of the significance of a particular item to the fair value measurement in its entirety requires judgment, including the consideration of inputs specific to the asset or liability.

## Edgar Filing: UNIVERSAL STAINLESS \& ALLOY PRODUCTS INC - Form 10-Q

Financial instruments include cash, accounts receivable, other current assets, accounts payable, short-term debt and other current liabilities. The carrying amounts of these financial instruments approximated fair value at September 30, 2012 and December 31, 2011 due to their short-term maturities. The fair value of the Term Loan, revolving credit facility and swing loans at September 30, 2012 and December 31, 2011 approximated the carrying amount as the interest rate is based upon floating short-term interest rates. At September 30, 2012 and December 31, 2011, the fair value of the Notes approximated the carrying amount. The fair value of the Term Loan, revolving credit facility, swing loans and Notes were determined on a Level 2 measurement.

Table of Contents

## NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

## Note 7 Commitments and Contingencies

From time to time, various lawsuits and claims have been or may be asserted against the Company relating to the conduct of its business, including routine litigation involving commercial and employment matters. The ultimate cost and outcome of any litigation or claim cannot be predicted with certainty. Management believes, based on information presently available, that the likelihood that the ultimate outcome of any such pending matter will have a material adverse effect on its financial condition, or liquidity or a material impact to the results of operations is remote, however the resolution of one or more of these matters may have a material adverse effect on the results of operations for the period in which the resolution occurs.

## Note 8 Income Taxes

Management estimates the annual effective income tax rate quarterly, based on current annual forecasted results. Items unrelated to current year ordinary income are recognized entirely in the period identified as a discrete item of tax. The quarterly income tax provision is comprised of tax on ordinary income provided at the most recent estimated annual effective tax rate, increased or decreased for the tax effect of discrete items.

For the nine months ended September 30, 2012 and 2011, the estimated annual effective tax rate applied to ordinary income was $36.3 \%$ and $36.9 \%$, respectively. The effective tax rate for the nine months ended September 30, 2012, which reflects federal and state taxable income, includes a net discrete tax benefit of $\$ 0.9$ million for state income taxes and research and development tax credits, partially offset by a net operating loss carryback. Including the effect of the discrete tax items, the Company s effective tax rate for the nine months ended September 30, 2012 was $31.7 \%$. The effective tax rate for the nine months ended September 30, 2011 was $37.0 \%$. For the three months ended September 30, 2012 and 2011, the Company s effective tax rate was $32.7 \%$ and $41.6 \%$, respectively. The effective tax rate for the three months ended September 30, 2012 includes a discrete tax benefit of $\$ 0.3$ million for a change in state income tax apportionment rates.

## Note 9 Business Segments

The Company is comprised of two reportable business segments. The Bridgeville, North Jackson and Titusville facilities have been aggregated into one reportable segment, Universal Stainless \& Alloy Products ( USAP ). Dunkirk Specialty Steel represents the second reportable segment.

From the North Jackson acquisition date through September 30, 2012, the Company has included the results of North Jackson in the USAP segment. North Jackson was included in the USAP reporting segment as a result of North Jackson having consistent characteristics as identified in ASC Topic 280, Segment Reporting , with the USAP segment. As a result of the North Jackson acquisition, the Company s operating facilities have become more integrated, resulting in the Company s chief operating decision maker ( CODM ) increasingly viewing the Company as one unit. As North Jackson becomes fully integrated within the Company, it is expected that the Company will move to one reportable segment to more accurately reflect the information and measures used by the Company s CODM to make key decisions.

## Table of Contents

## NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

The segment data are as follows:

|  | Three months ended September 30, |  |  |  | Nine months ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (in thousands) |  | 2012 |  | 2011 |  | 2012 |  | 2011 |
| Net sales: |  |  |  |  |  |  |  |  |
| Universal Stainless \& Alloy Products ${ }^{(A)}$ | \$ | 53,273 | \$ | 60,560 |  | \$ 175,348 |  | \$ 176,161 |
| Dunkirk Specialty Steel |  | 24,778 |  | 25,327 |  | 80,609 |  | 72,905 |
| Intersegment eliminations |  | $(16,691)$ |  | $(18,588)$ |  | $(52,117)$ |  | $(58,638)$ |
| Consolidated net sales | \$ | 61,360 | \$ | 67,299 |  | \$ 203,840 |  | \$ 190,428 |
| Operating income: |  |  |  |  |  |  |  |  |
| Universal Stainless \& Alloy Products ${ }^{(A)}$ | \$ | 1,195 |  | 4,780 |  | \$ 11,443 |  | \$ 16,140 |
| Dunkirk Specialty Steel |  | 2,321 |  | 2,513 |  | 8,401 |  | 7,813 |
| Intersegment eliminations ${ }^{(8)}$ |  | 1,136 |  | (62) |  | 1,807 |  | $(1,279)$ |
| Consolidated operating income | \$ | 4,652 | \$ | 7,231 |  | \$ 21,651 |  | \$ 22,674 |
| Interest expense: |  |  |  |  |  |  |  |  |
| Universal Stainless \& Alloy Products ${ }^{(A)}$ | \$ | 602 |  | 606 |  | \$ 1,924 |  | \$ 836 |
| Dunkirk Specialty Steel |  |  |  | 3 |  |  |  | 16 |
| Consolidated interest expense | \$ | 602 |  | 609 |  | \$ 1,924 |  | \$ 852 |

(A) The results include those of the Company s North Jackson operation, which was acquired on August 18, 2011.
(B) The Company recognized profits during the three and nine months ended September 30, 2012 on intercompany sales which were sold to third party customers during the periods. This profit had been deferred prior to the sale to third party customers.
The following table presents total assets by segment:

| (in thousands) | September 30, <br> $\mathbf{2 0 1 2}$ | December 31, <br> $\mathbf{2 0 1 1}$ |  |
| :--- | :---: | :---: | :---: |
| Total assets: | $\$ 304,669$ | $\$$ | 271,107 |
| Universal Stainless \& Alloy Products | 58,118 | 55,820 |  |
| Dunkirk Specialty Steel | 136,732 | 149,101 |  |
| Corporate | $(112,550)$ | $(114,356)$ |  |
| Intersegment eliminations |  |  |  |
|  | $\$$ | 386,969 | $\$$ |
| Total assets |  | 361,672 |  |

## Note 10 Subsequent Events

The collective bargaining agreement ( CBA ) at the Company s Dunkirk facility was to expire on October 31, 2012. The Company and the United Steelworkers ( USW ), representing the hourly employees at the Dunkirk facility, agreed to extend the CBA through November 11, 2012. The Company and the USW intend to continue to negotiate a new mutually acceptable CBA for the hourly employees at the Dunkirk facility.

## Table of Contents

## Item 2. MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS Overview

The following Management Discussion and Analysis ( MD\&A ) is intended to help the reader understand the results of operations and financial condition of Universal Stainless \& Alloy Products, Inc. (the Company ). This MD\&A is provided as a supplement to, and should be read in conjunction with, our condensed consolidated financial statements and the accompanying notes to the condensed consolidated financial statements.

We manufacture and market semi-finished and finished specialty steel products, including stainless steel, tool steel and certain other alloyed steels. Our manufacturing process involves melting, remelting, heat treating, hot and cold rolling, forging, machining and cold drawing of semi-finished and finished specialty steels. Our products are sold to service centers, forgers, rerollers, original equipment manufacturers and wire redrawers. Our customers further process our products for use in a variety of industries, including the aerospace, power generation, oil and gas and heavy equipment manufacturing industries. We also perform conversion services on materials supplied by customers that lack certain of our production capabilities or are subject to their own capacity constraints.

We recognized net income for the quarter ended September 30, 2012 of $\$ 2.7$ million, or $\$ 0.38$ per diluted share, compared with net income of $\$ 3.9$ million, or $\$ 0.55$ per diluted share for the three months ended September 30, 2011.

Our net sales decreased from $\$ 67.3$ million for the three months ended September 30, 2011 to $\$ 61.4$ million for the current quarter. This $\$ 5.9$ million, or $9 \%$, decrease is largely due to decreased volume recognized in the current quarter as compared to the third quarter of 2011. Tons shipped decreased by $9 \%$ in the current quarter when compared to the prior year third quarter.

Our backlog was $\$ 68.3$ million at September 30, 2012 as compared to $\$ 102.6$ million at December 31, 2011. We believe that the decrease in our backlog during 2012 is largely a result of inventory adjustments being made by our customers. Uncertainty surrounding the global economy and falling commodity prices have reduced order activity during the year, which has negatively impacted our backlog. We expect to see depressed order activity through the remainder of 2012.

During the current quarter, we continued to increase production at our North Jackson facility, a start-up facility which was acquired in the third quarter of 2011. In addition to conversion services provided to external customers, the North Jackson operation has provided increasing forging and remelting capacity for our other facilities, as well as providing our legacy operations with operating synergies. Melting in the facility s vacuum induction melting (VIM) furnace continued throughout the third quarter of 2012. Material produced in the VIM is now being qualified for future customer orders and we expect to begin selling this material in the fourth quarter of 2012. In October 2012, we commissioned two additional vacuum arc remelting (VAR) furnaces at our North Jackson facility, which brings the total number of VAR furnaces company-wide to eleven, including four at North Jackson. The additional VAR furnaces will be used to service our aerospace and oil and gas customers.

Our cost of products sold decreased from $\$ 54.7$ million for the third quarter of 2011 to $\$ 52.0$ million in the current quarter. This $\$ 2.7$ million, or $5 \%$, decrease is primarily due to the aforementioned $9 \%$ decrease in net sales. Our operations costs, which include certain infrastructure costs such as overhead and depreciation, increased on a percentage of sales basis from $39 \%$ for the quarter ended September 30,2011 to $52 \%$ for the current quarter. We have placed a substantial amount of fixed assets in service over the past four quarters, primarily at our North Jackson facility, which has increased our depreciation expense. The higher depreciation expense, coupled with developing production at our North Jackson facility, had a negative impact on our operations costs as a percentage of sales in the current period. As we continue to increase production at our North Jackson facility, we believe that our operations costs as a percentage of sales will decrease from current levels.

Selling and administrative ( S\&A ) expenses decreased from $\$ 5.3$ million in the third quarter of 2011 to $\$ 4.7$ million in the current quarter. Included in our S\&A expenses were $\$ 1.1$ million related to the North Jackson facility acquisition for the quarter ended September 30, 2011 and $\$ 0.6$ million and $\$ 0.1$ million related to our North Jackson operations for the quarters ended September 30, 2012 and 2011, respectively. Excluding the North Jackson S\&A related expenses, our S\&A expenses as a percentage of sales increased slightly, from $6 \%$ to $7 \%$.

Interest expense was $\$ 0.6$ million for both the three months ended September 30, 2012 and 2011. Our current quarter interest expense reflects an increased debt load in the current quarter when compared to the prior year third quarter as a result of the North Jackson acquisition. During the quarter ended September 30, 2011, we incurred approximately $\$ 0.3$ million of interest expense related to the settlement of an interest rate swap and the write-off of unamortized deferred financing costs on a repaid loan. During the first quarter of 2012 we amended our credit facility which, among other benefits, reduced our interest rate.

Edgar Filing: UNIVERSAL STAINLESS \& ALLOY PRODUCTS INC - Form 10-Q

## Table of Contents

Our effective tax rate for the quarters ended September 30, 2012 and 2011 was $33 \%$ and $42 \%$, respectively. Our effective tax rate for the quarter ended September 30, 2012 reflects a net discrete tax benefit for a change in state income tax apportionment rates. Our estimated annual effective tax rate on ordinary income for 2012 is $36.3 \%$.

The collective bargaining agreement ( CBA ) at the Company s Dunkirk facility was to expire on October 31, 2012. The Company and the United Steelworkers ( USW ), representing the hourly employees at the Dunkirk facility agreed, to extend the CBA through November 11, 2012. The Company and the USW intend to continue to negotiate a new mutually agreeable CBA for the hourly employees at the Dunkirk facility.

On November 5, 2012 we filed a Form 8-K related to corrected results which was necessitated by the discovery of an incorrect customer invoice, for which a credit memo subsequently was issued after our earnings release on October 24, 2012. The discovery of the incorrect customer invoice was detected by an established key control in normal course prior to the filing of this Form 10Q. Additionally, the Company s management felt it prudent to add controls designed to identify errors in financial reporting on a more timely basis.

## Results of Operations

Three months ended September 30, 2012 as compared to the three months ended September 30, 2011
An analysis of the Company s operations for the three months ended September 30, 2012 and 2011 is as follows:

|  | Three months ended <br> September 30, |  |
| :--- | ---: | ---: |
| (in thousands) | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 1}$ |
| Net sales: | $\$ 48,432$ | $\$ 54,746$ |
| Stainless steel | 4,768 | 5,407 |
| Tool steel | 4,880 | 4,440 |
| High-strength low alloy steel | 1,930 | 1,579 |
| High-temperature alloy steel | 967 | 935 |
| Conversion services | 383 | 192 |
| Scrap sales and other |  |  |
|  | 61,360 | 67,299 |
| Total net sales | 52,023 | 54,725 |
| Cost of products sold | 4,685 | 5,343 |
| Selling and administrative expenses |  |  |
|  | $\$ 4,652$ | $\$ 7,231$ |

Tons shipped
11,614
12,813

## Market Segment Information

|  | Three months ended <br> September 30, <br> (in thousands) |  |
| :--- | ---: | ---: |
| Net sales: | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 1}$ |
| Service centers | $\$ 36,631$ | $\$ 35,067$ |
| Forgers | 8,056 | 12,997 |
| Rerollers | 10,429 | 12,506 |
| Original equipment manufacturers | 4,148 | 4,518 |
| Wire redrawers | 746 | 1,084 |
| Conversion services | 967 | 935 |

# Edgar Filing: UNIVERSAL STAINLESS \& ALLOY PRODUCTS INC - Form 10-Q <br> $\begin{array}{lll}\text { Scrap sales and other } & 383 & 192\end{array}$ <br> Total net sales <br> \$ 61,360 \$ 67,299 

The above financial information includes the results of the North Jackson operation, which was acquired on August 18, 2011.

Net sales for the three months ended September 30, 2012 decreased $\$ 5.9$ million as compared to the similar period in 2011. The decrease reflects a $9 \%$ decrease, for the quarter ended September 30, 2012, in consolidated shipments and a change in product mix.

## Table of Contents

Shipments of power generation, oil and gas, service center plate, and heavy equipment manufacturing products decreased $30 \%, 16 \%, 7 \%$, and $51 \%$, respectively, and were partially offset by increases in aerospace products and conversion services of $13 \%$ and $1 \%$, respectively, for the quarter ended September 30, 2012, compared to the prior year third quarter.

Cost of products sold, as a percentage of sales, was $85 \%$ and $81 \%$ for the quarters ended September 30, 2012 and 2011, respectively. The increase in cost of products sold is primarily due to increased operations costs as a percentage of sales incurred in the current quarter as compared to the prior year second quarter. This increase is largely due to the aforementioned increased infrastructure costs, primarily related to our North Jackson facility. The increase in operations cost as a percentage of sales is partially offset by lower material costs as a percentage of sales in the current quarter, primarily due to reduced raw material prices.

S\&A expense decreased by $\$ 0.7$ million for the three months ended September 30, 2012 as compared to the similar period in 2011. S\&A expenses as a percentage of net sales was $8 \%$ for both the quarters ended September 30, 2012 and 2011. Our S\&A expense in the third quarter of 2011 included $\$ 1.1$ million of acquisition costs related to the North Jackson facility acquisition. There were no similar costs in the third quarter of 2012. During the quarter ended September 30, 2012, we incurred an additional $\$ 0.5$ million of S\&A expense when compared to the quarter ended September 30, 2011 as a result of including North Jackson for the entire quarter in the current year. Our S\&A expenses were favorably impacted by reduced variable incentive compensation costs, which decreased by $\$ 0.8$ million in the third quarter of 2012 as compared to the same period in 2011.

## Business Segment Results

We are comprised of four operating locations and a corporate headquarters. For segment reporting, our Bridgeville, North Jackson and Titusville facilities have been aggregated into one reportable segment, Universal Stainless \& Alloy Products ( USAP ). Our Dunkirk Specialty Steel facility is our second reportable segment.

We have included the results of our North Jackson operation in the USAP segment as a result of North Jackson having consistent characteristics as identified in Accounting Standards Codification (ASC) Topic 280, Segment Reporting, with the USAP segment. As a result of the North Jackson acquisition, our operating facilities have become more integrated, resulting in our chief operating decision maker ( CODM ) increasingly viewing the Company as one unit. As North Jackson becomes fully integrated within the Company, we expect to move to one reportable segment to more accurately reflect the information and measures which are used by our CODM to make key decisions.

An analysis of net sales and operating income for our reportable segments for the three month ended September 30, 2012 and 2011 is as follows:

## Universal Stainless \& Alloy Products Segment

|  | Three months ended <br> September 30, |  |
| :--- | ---: | ---: |
| (in thousands) | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 1}$ |
| Net sales: | $\$ 30,138$ | $\$ 34,803$ |
| Stainless steel | 3,703 | 5,047 |
| Tool steel | 1,106 | 662 |
| High-strength low alloy steel | 637 | 623 |
| High-temperature alloy steel | 866 | 641 |
| Conversion services | 267 | 230 |
| Scrap sales and other | 36,717 | 42,006 |
|  | 16,556 | 18,554 |
| Intersegment |  |  |
|  | 53,273 | 60,560 |
| Total net sales | 27,548 | 31,265 |
| Material cost of sales | 21,534 | 20,511 |
| Operation cost of sales | 2,996 | 4,004 |

Edgar Filing: UNIVERSAL STAINLESS \& ALLOY PRODUCTS INC - Form 10-Q
Operating income
\$ 1,195
\$ 4,780

The above financial information includes the results of the North Jackson operation, which was acquired on August 18, 2011.

## Table of Contents

Net sales for the three months ended September 30, 2012 for the Universal Stainless \& Alloy Products segment decreased by $\$ 7.3$ million, or $12 \%$, in comparison to the quarter ended September 30, 2011. The results reflect a $3 \%$ decrease in shipments for the three months ended September 30, 2012, as well as a change in product mix. Shipments of power generation, oil and gas, service center plate, and heavy equipment manufacturing products decreased $29 \%, 20 \%, 4 \%$, and $35 \%$, respectively, and were partially offset by increases in aerospace products and conversion services of $23 \%$ and $43 \%$, respectively, for the quarter ended September 30, 2012, when compared to the prior year third quarter.

For the quarter ended September 30, 2012, operating income declined by $\$ 3.6$ million as compared to the prior year third quarter. This reduction in operating income is a result of decreased sales, as well as higher operations costs per sales dollar, partially offset by decreased material costs per sales dollar. Operation costs per sales dollar increased from $34 \%$ for the three months ended September 30, 2011 to $40 \%$ for the three months ended September 30, 2012. Material cost of sales, as a percentage of net sales, remained consistent at $52 \%$ between the periods presented. S\&A expense for the USAP segment decreased from $7 \%$ of net sales for the quarter ended September 30, 2011 to $6 \%$ for the current quarter.

## Dunkirk Specialty Steel Segment

| (in thousands) | Three months ended September 30, |  |
| :---: | :---: | :---: |
|  | 2012 | 2011 |
| Net sales: |  |  |
| Stainless steel | \$ 18,294 | \$ 19,943 |
| Tool steel | 1,065 | 360 |
| High-strength low alloy steel | 3,774 | 3,778 |
| High-temperature alloy steel | 1,293 | 956 |
| Conversion services | 101 | 294 |
| Scrap sales and other | 116 | (38) |
|  | 24,643 | 25,293 |
| Intersegment | 135 | 34 |
| Total net sales | 24,778 | 25,327 |
| Material cost of sales | 14,269 | 15,847 |
| Operation cost of sales | 6,499 | 5,628 |
| Selling and administrative expenses | 1,689 | 1,339 |
| Operating income | \$ 2,321 | \$ 2,513 |

Net sales for the three months ended September 30, 2012 for the Dunkirk Specialty Steel segment decreased by $\$ 0.5$ million, or $2 \%$, in comparison to the three months ended September 30, 2011. The decrease in sales is largely a result of a $4 \%$ decrease in shipments for the quarter ended September 30, 2012, offset by a change in product mix. For the three months ended September 30, 2012, decreases in shipments of conversion services, power generation, and oil and gas products of $87 \%, 32 \%$ and $9 \%$ were partially offset by increases in aerospace, service center bar and heavy equipment manufacturing products of $5 \%, 165 \%$ and $3 \%$, respectively.

Operating income for the three months ended September 30, 2012 decreased by $\$ 0.2$ million as compared to the similar period in 2011. The decrease during the third quarter is primarily due to decreased shipping volumes, as well as an increase in operation costs per sales dollar from $22 \%$ for the three months ended September 30, 2011 to $26 \%$ for the three months ended September 30, 2012, partially offset by lower material costs in relation to net sales, which decreased from $63 \%$ to $58 \%$ in the same period. Total cost of products sold as a percentage of sales was $85 \%$ during the three months ended September 30, 2011, compared to $84 \%$ during the current period.

## Table of Contents

Nine months ended September 30, 2012 as compared to the nine months ended September 30, 2011
An analysis of the Company s operations for the nine months ended September 30, 2012 and 2011 is as follows:

|  | Nine months ended <br> September 30, <br> $\mathbf{2 0 1 2}$ |  |
| :--- | ---: | ---: |
| (in thousands) | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 1}$ |
| Net sales: | $\$ 160,844$ | $\$ 149,797$ |
| Stainless steel | 15,638 | 18,376 |
| Tool steel | 16,959 | 13,925 |
| High-strength low alloy steel | 6,099 | 5,037 |
| High-temperature alloy steel | 3,831 | 2,945 |
| Conversion services | 469 | 348 |
| Scrap sales and other |  |  |
|  | 203,840 | 190,428 |
| Total net sales | 168,658 | 154,884 |
| Cost of products sold | 13,531 | 12,870 |
| Selling and administrative expenses |  |  |
|  | $\$ 21,651$ | $\$ 22,674$ |
| Operating income |  |  |
| Tons shipped | 38,925 | 38,345 |

## Market Segment Information

|  | Nine months ended <br> September 30, <br> 2012 |  |
| :--- | ---: | ---: |
| (in thousands) | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 1}$ |
| Net sales: | $\$ 120,091$ | $\$ 98,000$ |
| Service centers | 30,924 | 36,792 |
| Forgers | 31,851 | 35,983 |
| Rerollers | 12,693 | 12,844 |
| Original equipment manufacturers | 3,981 | 3,516 |
| Wire redrawers | 3,831 | 2,945 |
| Conversion services | 469 | 348 |
| Scrap sales and other |  |  |
|  | $\$ 203,840$ | $\$ 190,428$ |

The above financial information includes the results of the North Jackson operation, which was acquired on August 18, 2011.

## Table of Contents

Net sales for the nine months ended September 30, 2012 increased $\$ 13.4$ million as compared to the similar period in 2011. The increase reflects a $2 \%$ increase, for the nine months ended September 30, 2012, in consolidated shipments, combined with a change in product mix. Increased shipments of aerospace products and conversion services of $20 \%$, and $19 \%$, respectively, were partially offset by decreases in shipments of power generation, oil and gas, heavy equipment manufacturing and service center plate products of $15 \%, 3 \%, 29 \%$ and $6 \%$, respectively, as compared to the nine months ended September 30, 2011.

Cost of products sold, as a percentage of net sales, was $83 \%$ and $81 \%$ for the nine months ended September 30, 2012 and 2011, respectively. The increase in cost of products sold is primarily due to increased operations costs as a percentage of sales incurred in the nine months ended September 30, 2012 when compared to the prior year same period. This increase is largely due to the aforementioned increased infrastructure costs, primarily related to our North Jackson facility. The increase in operations cost as a percentage of sales is partially offset by lower material costs as a percentage of sales in the current period, primarily as a result of reduced raw material costs.

S\&A expense increased by $\$ 0.7$ million for the nine months ended September 30, 2012 as compared to the similar period in 2011. However, as a percentage of net sales, S\&A expenses were $7 \%$ for both the nine months ended September 30, 2012 and 2011. Our S\&A expense in the first nine months of 2011 included $\$ 2.1$ million of acquisition costs related to the North Jackson facility acquisition. There were no similar costs in the first nine months of 2012. Our S\&A expenses in the nine months ended September 30, 2012 were favorably impacted by reduced variable incentive compensation costs. Our variable incentive compensation expense decreased by $\$ 1.6$ million during the first nine months of 2012 as compared to the same period in 2011.

## Business Segment Results

An analysis of net sales and operating income for the reportable segments for the nine months ended September 30, 2012 and 2011 is as follows:

## Universal Stainless \& Alloy Products Segment

|  | Nine months ended <br> September 30, <br> (in thousands) |  |
| :--- | ---: | ---: |
| 2012 | $\mathbf{2 0 1 1}$ |  |
| Net sales: | $\$ 98,926$ | $\$ 94,037$ |
| Stainless steel | 13,560 | 17,184 |
| Tool steel | 5,093 | 1,816 |
| High-strength low alloy steel | 2,125 | 2,050 |
| High-temperature alloy steel | 3,476 | 2,203 |
| Conversion services | 365 | 359 |
| Scrap sales and other |  |  |
|  | 123,545 | 117,649 |
| Intersegment | 51,803 | 58,512 |
|  |  |  |
| Total net sales | 175,348 | 176,161 |
| Material cost of sales | 87,527 | 92,338 |
| Operation cost of sales | 67,730 | 58,811 |
| Selling and administrative expenses | 8,648 | 8,872 |
|  |  |  |
| Operating income | $\$ 11,443$ | $\$ 16,140$ |

The above financial information includes the results of the North Jackson operation, which was acquired on August 18, 2011.

## Table of Contents

Net sales for the nine months ended September 30, 2012 for the USAP segment decreased by $\$ 0.8$ million, or less than $1 \%$, in comparison to the nine months ended September 30, 2011. The decrease reflects an increase of less than $1 \%$ in shipments for the nine months ended September 30, 2012, as well as a change in product mix. Increases in shipments of aerospace products and conversion services of $16 \%$ and $49 \%$, respectively, were partially offset by decreases in power generation, oil and gas, service center plate and heavy equipment manufacturing products of $16 \%$, $10 \%, 3 \%$ and $34 \%$, respectively, for the nine months ended September 30, 2012.

Operating income for the nine months ended September 30, 2012 declined by $\$ 4.7$ million as compared to the nine months ended September 30, 2011. This reduction in operating income is primarily a result of higher operations costs per sales dollar, partially offset by decreased material costs per sales dollar. Operation costs per sales dollar increased from $33 \%$ for the nine months ended September 30, 2011 to $39 \%$ for the nine months ended September 30, 2012. Material cost of sales, as a percentage of net sales, decreased from $52 \%$ for the nine months ended September 30, 2011 to 50\% for the nine months ended September 30, 2012.

## Dunkirk Specialty Steel Segment

|  | Nine months ended <br> September 30, <br> (in thousands) |  |
| :--- | ---: | ---: |
| Net sales: | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 1}$ |
| Stainless steel | $\$ 1,918$ | $\$ 55,760$ |
| Tool steel | 2,078 | 1,192 |
| High-strength low alloy steel | 11,866 | 12,109 |
| High-temperature alloy steel | 3,974 | 2,987 |
| Conversion services | 355 | 742 |
| Scrap sales and other | 104 | $(11)$ |
|  |  |  |
| Intersegment | 80,295 | 72,779 |
|  | 314 | 126 |
| Total net sales |  |  |
| Material cost of sales | 80,609 | 72,905 |
| Operation cost of sales | 47,130 | 44,864 |
| Selling and administrative expenses | 20,195 | 16,230 |
|  | 4,883 | 3,998 |
| Operating income |  |  |

Net sales for the nine months ended September 30, 2012 for the Dunkirk Specialty Steel segment increased by $\$ 7.7$ million, or $11 \%$, in comparison to the nine months ended September 30,2011 . The increase in sales is largely a result of a $6 \%$ increase in shipments for the nine months ended September 30, 2012, as well as a change in product mix. For the nine months ended September 30, 2012, increases in shipments of aerospace products, oil and gas, service center bar and heavy equipment manufacturing products of $15 \%, 3 \%, 55 \%$ and $7 \%$, respectively, were partially offset by decreases in shipments of power generation products and conversion services materials of $7 \%$ and $66 \%$, respectively.

Operating income for the nine months ended September 30, 2012 increased by $\$ 0.6$ million, as compared to the similar period in 2011. The increase during the nine months ended September 30, 2012 is primarily due to the increase in sales during the period. Our cost of goods sold as a percentage of sales for the segment was $84 \%$ for each of the nine months ended September 30, 2012 and 2011.

## Table of Contents

## Liquidity and Capital Resources

We have financed our operating activities through cash on hand at the beginning of the period, cash provided by operations, and cash provided by our credit facilities. Working capital increased $\$ 18.7$ million to $\$ 132.7$ million at September 30, 2012 compared to $\$ 114.0$ million at December 31, 2011. The $\$ 16.5$ million increase in net inventory at September 30, 2012 compared to December 31, 2011 is due primarily to a $18 \%$ increase in the level of work-in-process inventory, as well as a $31 \%$ increase in raw material inventory. The increases in both work-in-process and raw material inventories at September 30, 2012 are largely due to the production in our North Jackson facility s VIM furnace, which produced its first test heats late in the fourth quarter of 2011. We have built VIM inventory throughout 2012 while the material is in the process of being qualified for future customer orders. We expect to have the material qualified by our customers and to begin selling it in the fourth quarter of 2012. The backlog decreased from $\$ 102.6$ million at December 31, 2011 to $\$ 68.3$ million at September 30, 2012, a decrease of $33 \%$. We believe our reduced backlog is a result of our customers delaying orders as a result of recent decreases in raw material prices and corresponding surcharges. As previously discussed, we expect to see reduced order activity for the remainder of 2012.

Cash received from sales of $\$ 68.5$ million and $\$ 204.6$ million for the three and nine months ended September 30, 2012, respectively, and of $\$ 60.8$ million and $\$ 180.3$ million for the three and nine months ended September 30, 2011, respectively, represent the primary source of cash from operations. The primary uses of cash for the quarter ended September 30, 2012 were raw material purchases of $\$ 26.7$ million, employment costs of $\$ 13.3$ million, capital expenditures of $\$ 11.3$ million and utilities of $\$ 2.6$ million. For the same period in 2011, excluding the purchase of our North Jackson facility, primary uses of cash were raw material purchases of $\$ 29.6$ million, employment costs of $\$ 9.9$ million, utilities of $\$ 3.6$ million and capital expenditures of $\$ 1.2$ million. For the nine-months ended September 30, 2012, primary uses of cash were raw material purchases of $\$ 91.6$ million, employment costs of $\$ 43.9$ million, capital expenditures of $\$ 27.5$ million and utilities of $\$ 9.4$ million. For the same period in 2011, excluding the purchase of our North Jackson facility, primary uses of cash were raw material purchases of $\$ 91.6$ million, employment costs of $\$ 33.6$ million, utilities of $\$ 11.8$ million and capital expenditures of $\$ 4.9$ million.

Prior to the North Jackson acquisition, we paid federal estimated taxes of $\$ 4.5$ million for 2011. As a result of the North Jackson acquisition and the significant amount of machinery and equipment that was placed in service in 2011, we have claimed the available $100 \%$ bonus depreciation deduction on such equipment and, as a result, generated a net operating loss for the 2011 federal income tax return. We recorded refundable income taxes in the amount of $\$ 4.8$ million as of December 31, 2011, which mostly represented the amount paid in federal taxes during 2011. In February 2012, we received a federal tax refund of $\$ 4.5$ million. At December 31, 2011, we had a deferred tax asset of $\$ 15.1$ million related to NOL carry forwards. During the second quarter, we carried back a portion of this NOL to 2010 to obtain a refund of the $\$ 5.2$ million paid for federal income taxes for the 2010 tax year. We received this refund in July. The remaining portion of the NOL is being carried forward.

The following table reflects the average market values per pound for selected months during the last 21-month period.

|  | September <br> $\mathbf{2 0 1 2}$ | December <br> $\mathbf{2 0 1 1}$ | September <br> $\mathbf{2 0 1 1}$ | December <br> $\mathbf{2 0 1 0}$ |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Nickel | $\$$ | 7.81 | $\$$ | 8.23 | $\$$ | 9.25 | $\$$ |

Sources: Nickel is the daily average LME Cash Settlement Price; Chrome and Molybdenum is the final monthly average as published by Ryan $s$ Notes; Carbon is the consumer price for \#1 Industrial Bundles in the Pittsburgh, PA area as reported in American Metal Market

The market values for these raw materials and others continue to fluctuate based on supply and demand, market disruptions and other factors. We maintain sales price surcharge mechanisms, priced at time of shipment, to mitigate the risk of substantial raw material cost fluctuations. There can be no assurance that these sales price adjustments will completely offset our raw material costs.

We had capital expenditures for the nine months ended September 30, 2012 of $\$ 30.7$ million, of which $\$ 3.2$ million were included in accounts payable at the end of the period, compared with $\$ 7.9$ million and $\$ 3.0$ million for the same period in 2011. The most significant capital expenditures incurred during the nine months ended September 30, 2012 related to the continued build out of the North Jackson facility, which totaled $\$ 21.4$ million. Exclusive of North Jackson, the most significant capital expenditures incurred during the nine months ended September 30, 2011 related to the Bridgeville remelt and laboratory upgrades which collectively totaled $\$ 1.9$ million for the period.

On August 18, 2011, we entered into a Credit Agreement (the Credit Agreement ) which provides for a senior secured revolving credit facility (the Revolver ) and a senior secured term loan facility (the Term Loan and together with the Revolver, the

## Table of Contents

Facilities ). On March 19, 2012, we entered into the First Amendment to the Credit Agreement (together with the Credit Agreement the Amended Credit Agreement ). The Amended Credit Agreement provides for a $\$ 105.0$ million Revolver and a $\$ 20.0$ million Term Loan. The Amended Credit Agreement extended the expiration date for the Facilities from August 2016 to March 2017, provided additional availability under the Facilities and reduced fees and interest rates. The Facilities are collateralized by substantially all of the assets of the Company and its subsidiaries, except that no real property other than North Jackson is collateral under the Facilities. Universal Stainless \& Alloy Products, Inc., Dunkirk Specialty Steel, LLC and North Jackson Specialty Steel, LLC are co-borrowers under the Facilities. The co-borrowers obligations under the Facilities have been guaranteed by USAP Holdings, Inc.

At any time prior to August 18, 2015, we may make up to two requests to increase the maximum aggregate principal amount of borrowings under the Revolver by at least $\$ 10.0$ million, with the maximum aggregate principal amount of borrowings under the Revolver not to exceed $\$ 130.0$ million in any event. We are required to pay a commitment fee of $0.25 \%$ based on the daily unused portion of the Revolver. The Revolver also provides for up to $\$ 7.0$ million of swing loans so long as the sum of the outstanding swing loans and the outstanding borrowings under the Revolver does not exceed $\$ 105.0$ million under the Revolver at any given time. The Term Loan is payable in quarterly installments in the principal amount of $\$ 750,000$ beginning on July 1, 2013, with the balance of the Term Loan payable in full on March 19, 2017.

Amounts outstanding under the Facilities, at our option, will bear interest at either a base rate or a LIBOR-based rate (the LIBOR Option ), in either case calculated in accordance with the terms of the Amended Credit Agreement. We elected to use the LIBOR Option during the three months ended September 30, 2012, which was $1.97 \%$ for the Term Loan and revolving credit facility and $1.96 \%$ for the swing loan at September 30, 2012. Interest on the Facilities is payable monthly.

The Amended Credit Agreement requires that we maintain a leverage ratio not exceeding a ratio decreasing from 3.25 to 1.00 to 2.75 to 1.00 during the term of the Facilities and a fixed charge coverage ratio not less than 1.20 to 1.00. At September 30, 2012, we were obligated to maintain a leverage ratio not exceeding 3.00 to 1.00. We were in compliance with all covenants contained in the Amended Credit Agreement at September 30, 2012.

In connection with the North Jackson acquisition on August 18, 2011, we issued $\$ 20.0$ million in convertible notes (the Notes ) to the sellers of the North Jackson facility as partial consideration of the acquisition. The Notes are subordinated obligations and rank junior to the Facilities. The Notes bear interest at a fixed rate of $4.0 \%$ per annum, payable in cash semi-annually in arrears on each June 18 and December 18, beginning on December 18, 2011. Unless earlier converted, the Notes mature and the unpaid principal balance is due on August 17, 2017. The Notes and any accrued and unpaid interest are convertible into shares of our Common Stock at the option of the holder at an initial conversion price of $\$ 47.1675$ per share of Common Stock. The conversion price associated with the Notes may be adjusted in certain circumstances. We may prepay any outstanding Notes, in whole or in part, after August 17, 2014 during a fiscal quarter if our share price is greater than $140 \%$ of the current conversion price for at least 20 of the trading days in the 30 consecutive trading day period ending on the last trading day of the immediately preceding quarter.

We expect to meet all of our short-term liquidity requirements resulting from operations and current capital investment plans with internally generated funds and borrowings under the Revolver. At September 30, 2012, we had $\$ 31.6$ million in availability under the Revolver.

As a result of the amendment to the Credit Facility during the nine months ended September 30, 2012, our contractual obligations for our long-term debt have changed from those presented in Part II, Item 7 ( Liquidity and Capital Resources ) of our 2011 Form 10-K. Our contractual obligations for our long-term debt at September 30, 2012 were as follows (in thousands):

| Less than 1 year | 3,393 |
| :--- | ---: |
| $1-3$ years | 11,128 |
| $3-5$ years | 110,636 |
| More than 5 years |  |
|  |  |
| Total | $\$ 125,157$ |

The contractual obligations above include interest expense, which was estimated based on balances and interest rates at September 30, 2012, and assumes that debt will not be repaid until its maturity.

## Edgar Filing: UNIVERSAL STAINLESS \& ALLOY PRODUCTS INC - Form 10-Q

The Company does not maintain off-balance sheet arrangements, nor does it participate in non-exchange traded contracts requiring fair value accounting treatment, or material related party transaction arrangements.

## Table of Contents

## Item 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

The Company has reviewed the status of its market risk and believes there are no significant changes from that disclosed in the Company s Annual Report on Form 10-K for the year ended December 31, 2011, except as provided in this Form 10-Q in Management s Discussion and Analysis of Financial Condition and Results of Operations.

## Item 4. CONTROLS AND PROCEDURES

The Company s management, including the Company s Chief Executive Officer and the Vice President of Finance, Chief Financial Officer and Treasurer, performed an evaluation of the effectiveness of the Company s disclosure controls and procedures. Based on that evaluation, the Company s Chief Executive Officer and the Vice President of Finance, Chief Financial Officer and Treasurer concluded that, as of the end of the fiscal period covered by this quarterly report, the Company s disclosure controls and procedures were effective. There were no changes in the Company s internal control over financial reporting identified in connection with the evaluation of the Company s disclosure controls and procedures (as defined in Rule 13a-15(f) under the Exchange Act) that occurred during the fiscal quarter ended September 30, 2012 that have materially affected, or are reasonably likely to materially affect, the Company s internal control over financial reporting.

## Part II. OTHER INFORMATION

## Item 1. LEGAL PROCEEDINGS

There are no material changes from the legal proceedings disclosed in Item 3. of the Company s Annual Report on Form 10-K for the year ended December 31, 2011.

## Item 1A. RISK FACTORS

There are no material changes from the risk factors disclosed in Item 1A. of the Company s Annual Report on Form 10-K for the year ended December 31, 2011.

Item 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS
None.

## Item 3. DEFAULTS UPON SENIOR SECURITIES

None.

Item 4. MINE SAFETY DISCLOSURES
Not Applicable.

## Item 5. OTHER INFORMATION

None.

## Table of Contents

## Item 6. EXHIBITS

## Exhibit

Number

## Exhibit

10.1 Form of notice of grant of restricted stock award (filed herewith).
10.2 Form of non-statutory stock option agreement (filed herewith).
10.3 Form of incentive stock option agreement (filed herewith).
10.4 Form of non-statutory stock option agreement for eligible directors (filed herewith).
31.1 Certification of Chief Executive Officer pursuant to Rule 13a-14(a) and 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 (filed herewith).
31.2 Certification of Chief Financial Officer pursuant to Rule 13a-14(a) and 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 (filed herewith).
32.1 Certification of Chief Executive Officer and Chief Financial Officer pursuant to Rule 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (filed herewith).
101 The following financial information from this Quarterly Report on Form 10-Q for the fiscal quarter ended September 30, 2012, formatted in XBRL (Extensible Business Reporting Language) and furnished electronically herewith: (i) the Condensed Consolidated Balance Sheets; (ii) the Condensed Consolidated Statements of Operations; (iii) the Condensed Consolidated Statements of Comprehensive Income; (iv) the Condensed Consolidated Statements of Cash Flows; and (v) the Notes to the Condensed Consolidated Financial Statements.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

November 9, 2012
/s/ Dennis M. Oates
Dennis M. Oates
Chairman, President and Chief Executive Officer
(Principal Executive Officer)
/s/ Douglas M. McSorley
Douglas M. McSorley
Vice President of Finance, Chief Financial Officer and Treasurer (Principal Financial and Accounting Officer)

