

SL GREEN REALTY CORP  
Form 10-K  
February 28, 2011

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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

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**FORM 10-K**

ý **ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE  
ACT OF 1934**

For the fiscal year ended December 31, 2010

OR

o **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_  
Commission File Number: 1-13199

**SL GREEN REALTY CORP.**

(Exact name of registrant as specified in its charter)

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**Maryland**  
(State or other jurisdiction of  
incorporation or organization)

**420 Lexington Avenue, New York, NY 10170**  
(Address of principal executive offices Zip Code)

**13-3956755**  
(I.R.S. Employer  
Identification No.)

**(212) 594-2700**

(Registrant's telephone number, including area code)

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SECURITIES REGISTERED PURSUANT TO SECTION 12(B) OF THE ACT:

| <b>Title of Each Class</b>  | <b>Name of Each Exchange on Which Registered</b> |
|---|--|
| Common Stock, \$0.01 par value  | New York Stock Exchange                          |
| 7.625% Series C Cumulative Redeemable<br>Preferred Stock, \$0.01 par value, | New York Stock Exchange                          |

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\$25.00 mandatory liquidation preference  
7.875% Series D Cumulative Redeemable  
Preferred Stock, \$0.01 par value,  
\$25.00 mandatory liquidation preference

New York Stock Exchange

SECURITIES REGISTERED PURSUANT TO SECTION 12(G) OF THE ACT: **None**

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes  No

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes  No

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of the registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer," and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

|   |  |   |  |
|---|--|---|--|
| Large accelerated filer <input checked="" type="checkbox"/> | Accelerated filer <input type="checkbox"/> | Non-accelerated filer <input type="checkbox"/>      | Smaller Reporting Company <input type="checkbox"/> |
|   |  | (Do not check if a<br>smaller reporting<br>company) |  |

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes  No

As of February 15, 2011, there were 78,931,227 shares of the Registrant's common stock outstanding. The aggregate market value of the common stock, held by non-affiliates of the Registrant (73,048,888 shares) at June 30, 2010 was \$4.0 billion. The aggregate market value was calculated by using the closing price of the common stock as of that date on the New York Stock Exchange.

### DOCUMENTS INCORPORATED BY REFERENCE

Portions of the Registrant's Proxy Statement for its 2011 Annual Stockholders' Meeting to be to be filed within 120 days after the end of the Registrant's fiscal year, are incorporated by reference into Part III of this Annual Report on Form 10-K.

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SL Green Realty Corp. is a self-managed real estate investment trust, or REIT, with in-house capabilities in property management, acquisitions, financing, development, construction and leasing. We were formed in June 1997 for the purpose of continuing the commercial real estate business of S.L. Green Properties, Inc., our predecessor entity. S.L. Green Properties, Inc., which was founded in 1980 by Stephen L. Green, our Chairman, had been engaged in the business of owning, managing, leasing, acquiring and repositioning office properties in Manhattan, a borough of New York City, or Manhattan. Reckson Associates Realty Corp., or Reckson, and Reckson Operating Partnership, L.P., or ROP, are subsidiaries of SL Green Operating Partnership, L.P., our operating partnership.

As of December 31, 2010, we owned the following interests in commercial office properties in the New York Metropolitan area, primarily in midtown Manhattan. Our investments in the New York Metropolitan area also include investments in Brooklyn, Queens, Long Island, Westchester County, Connecticut and New Jersey, which are collectively known as the Suburban assets:

| Location  | Ownership                 | Number of Properties | Square Feet | Weighted Average Occupancy <sup>(1)</sup> |
|-----------|---------------------------|----------------------|-------------|---|
| Manhattan | Consolidated properties   | 22                   | 15,141,945  | 91.8%                                     |
|           | Unconsolidated properties | 8                    | 7,182,515   | 95.3%                                     |
| Suburban  | Consolidated properties   | 25                   | 3,863,000   | 81.9%                                     |
|           | Unconsolidated properties | 6                    | 2,941,700   | 94.3%                                     |
|           |                           | 61                   | 29,129,160  | 91.6%                                     |

(1) The weighted average occupancy represents the total leased square feet divided by total available square feet.

As of December 31, 2010, our Manhattan properties were comprised of fee ownership (23 properties), including ownership in condominium units, and leasehold ownership (seven properties). As of December 31, 2010, our Suburban properties were comprised of fee ownership (30 properties) and leasehold ownership (one property). We refer to our Manhattan and Suburban office properties collectively as our portfolio.

We also own investments in 11 retail properties encompassing approximately 405,362 square feet, four development properties encompassing approximately 465,441 square feet and three land interests. In addition, we manage four office properties owned by third parties and affiliated companies encompassing approximately 1.3 million rentable square feet.

Our corporate offices are located in midtown Manhattan at 420 Lexington Avenue, New York, New York 10170. As of December 31, 2010, our corporate staff consisted of approximately 250 persons, including 190 professionals experienced in all aspects of commercial real estate. We can be contacted at (212) 594-2700. We maintain a website at [www.slgreen.com](http://www.slgreen.com). On our website, you can obtain, free of charge, a copy of our annual reports on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K, and amendments to those reports filed or furnished pursuant to Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended, as soon as practicable after we file such material electronically with, or furnish it to, the Securities and Exchange Commission, or the SEC. We have also made available on our website our audit committee charter, compensation committee charter, nominating and corporate governance committee charter, code of business conduct and ethics and corporate governance principles. You can also read and copy any materials we file with the SEC at its Public Reference Room at 100 F Street, NE, Washington, DC 20549 (1-800-SEC-0330). The SEC maintains an Internet site (<http://www.sec.gov>) that contains reports, proxy and information statements, and other information regarding issuers that file electronically with the SEC.



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Unless the context requires otherwise, all references to the "Company," "we," "our" and "us" in this annual report means SL Green Realty Corp., a Maryland corporation, and one or more of its subsidiaries, including SL Green Operating Partnership, L.P., a Delaware limited partnership, or the operating partnership, and the predecessors thereof, or the SL Green Predecessor, or, as the context may require, SL Green Realty Corp. only or SL Green Operating Partnership, L.P. only, and "S.L. Green Properties" means S.L. Green Properties, Inc., a New York corporation, as well as the affiliated partnerships and other entities through which Stephen L. Green has historically conducted commercial real estate activities.

**Corporate Structure**

In connection with our initial public offering, or IPO, in August 1997, our operating partnership received a contribution of interests in real estate properties as well as a 95% economic, non-voting interest in the management, leasing and construction companies affiliated with S.L. Green Properties. We refer to the management, leasing and construction entities as the "Service Corporation." We are organized so as to qualify and have elected to qualify as a REIT under the Internal Revenue Code of 1986, as amended, or the Code.

Substantially all of our assets are held by, and all of our operations are conducted through, our operating partnership. We are the sole managing general partner of, and as of December 31, 2010, were the owner of approximately 98.43% of the economic interests in, our operating partnership. All of the management and leasing operations with respect to our wholly-owned properties are conducted through SL Green Management LLC, or Management LLC. Our operating partnership owns a 100% interest in Management LLC.

In order to maintain our qualification as a REIT while realizing income from management, leasing and construction contracts with third parties and joint venture properties, all of these service operations are conducted through the Service Corporation, a consolidated variable interest entity. We, through our operating partnership, own 100% of the non-voting common stock (representing 95% of the total equity) of the Service Corporation. Through dividends on our equity interest, we expect to receive substantially all of the cash flow from the Service Corporation's operations. All of the voting common stock of the Service Corporation (representing 5% of the total equity) is held by a Company affiliate. This controlling interest gives the affiliate the power to elect all directors of the Service Corporation. Since July 1, 2003, we have consolidated the operations of the Service Corporation into our financial results as we have determined that we are the primary beneficiary. Effective January 1, 2001, the Service Corporation elected to be taxed as a taxable REIT subsidiary.

**Business and Growth Strategies**

SL Green Realty Corp. is the largest owner and operator of commercial office properties in the borough of Manhattan in New York City. We also control a significant amount of premier Manhattan retail properties both within our office buildings and in our free-standing retail portfolio. Outside of our direct property ownership platform, we are a sizeable investor in debt and preferred equity investments, investing primarily in Manhattan office assets. Our portfolio also includes office properties in Queens, Brooklyn and New York City's surrounding suburban markets.

Our primary business objective is to maximize the total return to stockholders, through growth in funds from operations and through asset value appreciation during any business cycle.

Our core business is the ownership of high quality office buildings that are strategically located in close proximity to midtown Manhattan's primary commuter stations. We are led by a strong, experienced management team that provides a foundation of skills in all aspects of property ownership and management including leasing, operations, capital improvements, repositioning and maintenance. It is with this team that we have achieved a market leading position in our targeted submarkets.

With these exceptional skills and knowledge base, we have also been able to take advantage of attractive investment opportunities in additional submarkets and in the retail sector.

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We seek to enhance the value of our company by executing strategies that include the following:

Leasing and property management capitalizing on our extensive presence and knowledge of the marketplaces in which we operate.

Acquiring office and retail properties and selectively using joint venture capital to enhance returns and reduce investment risk.

Investing in high-yielding debt and preferred equity positions, generating strong risk-adjusted returns, increasing breadth of market insight, building key market relationships and sourcing potential future property acquisition opportunities.

Executing dispositions that harvest equity generated through management's value enhancing activities, thereby providing a continuing source of capital for reinvestment.

***Leasing and Property Management***

We seek to capitalize on our management's extensive knowledge of the Manhattan and suburban markets and the needs of our tenants through proactive leasing and management programs, which include: (i) use of in-depth market experience resulting from managing and leasing 29 million square feet of office and retail space, predominantly in Manhattan; (ii) careful management to ensure adequate average lengths of leases and manageable lease rollovers; (iii) utilization of an extensive network of third-party brokers; (iv) use of comprehensive building management analysis and planning; and (v) commitment to tenant satisfaction by providing high quality tenant services at attractive rental rates.

It is our belief that our proactive leasing efforts have directly contributed to our average portfolio occupancy consistently exceeding the market average.

***Property Acquisitions***

We acquire core properties for long-term appreciation and earnings growth. Non-core properties are typically held for shorter periods during which we attempt to create significant increases in value. This strategy has resulted in capital gains that increase our investment capital base.

Through an intimate knowledge of our markets and operating base we have developed a keen ability to source transactions with superior risk-adjusted returns by capturing off-market opportunities that lead to acquisitions at meaningful discounts to replacement costs. In rising markets, we acquire strategic vacancies that provide the opportunity to taking advantage of our exceptional leasing capability to increase cash flow and property value. In stable or falling markets, we target assets featuring credit tenancies with fully escalated in-place rents to provide cash flow stability near-term and the opportunity for increases over time.

In acquiring core and non-core properties, directly or through joint ventures with a predominance of high quality institutional investors, we believe that we have the following advantages over many of our competitors: (i) senior management's average 24 years of experience leading a full-service, fully-integrated real estate company focused on the Manhattan office market; (ii) the ability to offer tax-advantaged structures to sellers through the exchange of ownership interests as opposed to solely cash transactions; and (iii) the ability to close transactions quickly despite complicated ownership structures.

***Property Repositioning***

Our knowledge of the leasing markets and our ability to efficiently plan and execute capital projects provide the additional capability to enhance returns by repositioning acquired retail and commercial office properties that are underperforming. Many of the retail and commercial office buildings we own or would seek to acquire feature unique architectural design elements, large floor plates, unique amenities and characteristics that can be appealing to tenants when fully exploited. Our strategic reinvestment in such buildings, combined with our active

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management and pro-active leasing, provide the opportunity to creatively meet market needs and generate favorable returns.

***Debt and Preferred Equity Investments***

We seek to invest in high-yield debt and preferred equity investments. Our knowledge of our markets and our leasing and asset management expertise provide underwriting capabilities that enable highly educated assessments of risk and return. The benefits of this investment program, which has a carefully managed aggregate size generally not to exceed 10% of our total enterprise value, include the following:

Our typical investments generally provide high current returns and, in certain cases, a potential for future capital gains.

In certain cases, these investments may also serve as a potential source of real estate acquisitions for us. This is particularly true when a property's current ownership seeks an efficient off-market transaction, because ownership will know that we have already gained knowledge of the asset as a lender, and that we can close quickly if we believe such acquisition would be beneficial.

The largest concentration of these investments is in Manhattan, which helps us to gain market insight and awareness of upcoming and active investment opportunities and support for key relationships that may provide access to future investment opportunities.

***Property Dispositions***

We continuously evaluate our properties to identify those most suitable to meet our long-term earnings growth objectives and contribute to increasing portfolio value. Properties that no longer meet our objectives are identified as non-core holdings and are targeted for sale to release equity created through management's value enhancement programs or to take advantage of opportune market valuations.

Capital generated from these dispositions is efficiently re-deployed into property acquisitions and investments in high-yield debt and preferred equity investments that we expect will provide enhanced future capital gain and earnings growth opportunities.

**Competition**

The leasing of real estate is highly competitive, especially in the Manhattan office market. We compete for tenants with landlords and developers of similar properties located in our markets primarily on the basis of location, rent charged, services provided, balance sheet strength and the design and condition of our properties. Although currently no other publicly traded REIT has been formed primarily to acquire, own, reposition and manage Manhattan commercial office properties, we may in the future compete with such other REITs. In addition, we face competition from other real estate companies including other REITs that currently invest in markets other than or in addition to Manhattan, private real estate funds, domestic and foreign financial institutions, life insurance companies, pension trusts, partnerships, individual investors and others that may have greater financial resources or access to capital than we do or that are willing to acquire properties in transactions which are more highly leveraged or with different financial attributes than we are willing to pursue.

**Manhattan Office Market Overview**

Manhattan is by far the largest office market in the United States, containing more rentable square feet than the next five largest central business district office markets combined. The properties in our portfolio are concentrated in some of Manhattan's most prominent midtown locations.

Manhattan has a total inventory of 392.7 million square feet, including 241.5 million square feet in midtown. Based on current construction activity, we estimate that midtown Manhattan will have approximately 2.0 million



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square feet of new construction becoming available in the next two years, approximately 26.8% of which is pre-leased. This will add approximately 0.5% to Manhattan's total inventory.

**General Terms of Leases in the midtown Manhattan Markets**

Leases entered into for space in the midtown Manhattan markets typically contain terms which may not be contained in leases in other U.S. office markets. The initial term of leases entered into for space in excess of 10,000 square feet in the midtown markets is generally seven to fifteen years. The tenant often will negotiate an option to extend the term of the lease for one or two renewal periods of five years each. The base rent during the initial term often will provide for agreed-upon periodic increases over the term of the lease. Base rent for renewal terms, and base rent for the final years of a long-term lease (in those leases which do not provide an agreed upon rent during such final years), often is based upon a percentage of the fair market rental value of the premises (determined by binding arbitration in the event the landlord and the tenant are unable to mutually agree upon the fair market value). Leases may contain termination options whereby tenants can terminate their lease obligations generally, upon payment of a penalty.

In addition to base rent, the tenant will generally also pay its pro rata share of increases in real estate taxes and operating expenses for the building over a base year. In some leases, in lieu of paying additional rent based upon increases in building operating expenses, the tenant will pay additional rent based upon increases in the wage rate paid to porters over the porters' wage rate in effect during a base year, increases in the consumer price index over the index value in effect during a base year, or a fixed percentage increase over base rent.

Electricity is most often supplied by the landlord either on a sub-metered basis or rent inclusion basis (i.e., a fixed fee is included in the rent for electricity, which amount may increase based upon increases in electricity rates or increases in electrical usage by the tenant). Base building services other than electricity (such as heat, air conditioning and freight elevator service during business hours, and base building cleaning) typically are provided at no additional cost, with the tenant paying additional rent only for services which exceed base building services or for services which are provided other than during normal business hours.

In a typical lease for a new tenant, the landlord will deliver the premises with all existing improvements demolished and any asbestos abated. The landlord also typically will provide a tenant improvement allowance, which is a fixed sum that the landlord makes available to the tenant to reimburse the tenant for all or a portion of the tenant's initial construction of its premises. Such sum typically is payable as work progresses, upon submission of invoices for the cost of construction. However, in certain leases (most often for relatively small amounts of space), the landlord will construct the premises for the tenant.

**Occupancy**

The following table sets forth the weighted average occupancy rates at our office properties based on space leased as of December 31, 2010, 2009 and 2008:

| Property                                | Percent Occupied as<br>of December 31, |       |       |
|---|--|-------|-------|
|   | 2010                                   | 2009  | 2008  |
| Manhattan Properties                    | 92.9%                                  | 95.0% | 96.7% |
| Same-Store Properties <sup>(1)</sup>    | 91.5%                                  | 93.5% | 95.3% |
| Unconsolidated Joint Venture Properties | 95.0%                                  | 95.1% | 95.0% |
| Portfolio                               | 91.6%                                  | 93.6% | 95.2% |

<sup>(1)</sup> Same-Store Properties for 2010 represents 44 of our 47 consolidated properties owned by us at January 1, 2009 and still owned by us at December 31, 2010.

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**Rent Growth**

We estimated that rents in place, at December 31, 2010, in our Manhattan and Suburban consolidated properties were approximately 5.0% and 5.1%, respectively, below current market asking rents. We estimated that rents in place at December 31, 2010 in our Manhattan and Suburban properties owned through unconsolidated joint ventures were approximately 16.3% and 9.3%, respectively, below current market asking rents. These comparative measures were approximately 4.9% and 4.5% at December 31, 2009 for the consolidated properties and 10.4% and 0.3% for the unconsolidated joint venture properties. As of December 31, 2010, approximately 34.7% and 32.1% of all leases in-place in our consolidated properties and unconsolidated joint venture properties, respectively, are scheduled to expire during the next five years. There can be no assurances that our estimates of current market rents are accurate, that market rents currently prevailing will not erode in the future or that we will realize any rent growth. However, we believe the degree that rents in the current portfolio are below market provides a potential for long-term internal growth.

**Industry Segments**

We are a REIT that acquires, owns, repositions, manages and leases commercial office and retail properties in the New York Metropolitan area and have two reportable segments: real estate and debt and preferred equity investments. We evaluate real estate performance and allocate resources based on earnings contribution to income from continuing operations.

At December 31, 2010, our real estate portfolio was primarily located in one geographical market, namely, the New York Metropolitan area. The primary sources of revenue are generated from tenant rents and escalations and reimbursement revenue. Real estate property operating expenses consist primarily of security, maintenance, utility costs, real estate taxes and ground rent expense (at certain applicable properties). As of December 31, 2010, one tenant in our portfolio contributed approximately 8.0% of our portfolio annualized rent. No other tenant contributed more than 5.9% of our portfolio annualized rent. Portfolio annualized rent includes our consolidated annualized revenue and our share of joint venture annualized revenue. No property contributed in excess of 8.0% of our consolidated total revenue for 2010. In addition, two debt and preferred equity investments each accounted for more than 10.0% of the revenue earned on debt and preferred equity investments at December 31, 2010. Our industry segments are discussed in Note 19, "Segment Reporting" in the accompanying consolidated financial statements.

**Employees**

At December 31, 2010, we employed approximately 1,027 employees, over 191 of whom were managers and professionals, approximately 776 of whom were hourly-paid employees involved in building operations and approximately 60 of whom were clerical, data processing and other administrative employees. There are currently three collective bargaining agreements which cover the workforce that services substantially all of our properties.

**Acquisitions**

During 2010, we acquired 125 Park Avenue for an aggregate purchase price of \$330.0 million, including the assumption of \$146.25 million of mortgage debt. We also completed the foreclosure of the senior mezzanine loan at 100 Church Street. Through a joint venture, we acquired 600 Lexington Avenue for \$193.0 million, including the assumption of \$49.85 million of mortgage debt. We also closed on the remaining 45% joint venture interests in the leased fee at 885 Third Avenue and 2 Herald Square and the entire leased fee interest at 292 Madison Avenue for an aggregate investment of \$349.7 million, including the assumption of \$265.6 million of mortgage debt.

**Dispositions**

During 2010, we sold 19 West 44<sup>th</sup> Street for a gross contract price of approximately \$123.2 million. We recognized a gain of approximately \$35.5 million on the sale of this property, which encompassed 0.3 million

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square feet. We also sold our partnership interest in 1221 Avenue of the Americas for total consideration of \$577.4 million and recognized a gain of approximately \$126.8 million on the sale of our interest.

**Debt and Preferred Equity Investments**

During 2010, we originated or acquired approximately \$520.7 million in debt and preferred equity investments (net of discount), inclusive of accretion of discount and pay-in-kind interest. We also recorded approximately \$342.5 million in sales, repayments, participations, foreclosures and loan loss reserves in 2010. Included in this was approximately \$20.9 million of loan loss reserves.

**Offering/Financings**

In January 2010, we sold 5,400,000 shares of our Series C preferred stock. The net proceeds from this offering (approximately \$122.0 million) was used to repurchase unsecured debt and for other corporate purposes.

In March 2010, we issued \$250.0 million principal amount of 7.75% senior unsecured notes, due 2020, at par. The net proceeds from the offering (approximately \$246.9 million) were used to repay certain of our existing indebtedness, make investments in additional properties, and for general corporate purposes.

In October 2010, we issued \$345.0 million aggregate principal amount of 3.00% exchangeable senior notes due October 2017 at par. The net proceeds from the offering (approximately \$336.5 million) were used to repay certain of our existing indebtedness, make investments in additional properties, and for general corporate purposes.

During 2010, we also closed on 12 mortgages and other loans payable, which are collateralized by our real estate and debt investments, totaling approximately \$1.3 billion.

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**ITEM 1A. RISK FACTORS**

**Declines in the demand for office space in New York City, and in particular midtown Manhattan, as well as our Suburban markets, including Westchester County, Connecticut, New Jersey and Long Island, resulting from general economic conditions could adversely affect the value of our real estate portfolio and our results of operations and, consequently, our ability to service current debt and to pay dividends to stockholders.**

Most of our commercial office properties are located in midtown Manhattan. As a result, our business is dependent on the condition of the New York City economy in general and the market for office space in midtown Manhattan in particular. Weakness in the New York City economy could materially reduce the value of our real estate portfolio and our rental revenues, and thus adversely affect our cash flow and ability to service current debt and to pay dividends to stockholders. We could also be affected by similar weakness in our suburban markets.

**We may be unable to renew leases or relet space as leases expire.**

When our tenants decide not to renew their leases upon their expiration, we may not be able to relet the space. Even if tenants do renew or we can relet the space, the terms of renewal or reletting, including the cost of required renovations, may be less favorable than current lease terms. As of December 31, 2010, approximately 6.0 million and 3.1 million square feet, representing approximately 34.7% and 32.1% of the rentable square feet, are scheduled to expire by December 31, 2015 at our consolidated properties and unconsolidated joint venture properties, respectively, and as of December 31, 2010, these leases had annualized escalated rental income totaling approximately \$283.8 million and \$157.4 million, respectively. We also have leases with termination options beyond 2015. If we are unable to promptly renew the leases or relet the space at similar rates, our cash flow and ability to service debt and pay dividends to stockholders could be adversely affected.

**The expiration of long term leases or operating sublease interests could adversely affect our results of operations.**

Our interests in seven commercial office properties are through either long-term leasehold or operating sublease interests in the land and the improvements, rather than by ownership of fee interest in the land. These properties are 673 First Avenue, 420 Lexington Avenue, 461 Fifth Avenue, 711 Third Avenue, 625 Madison Avenue, 1185 Avenue of the Americas, all in Manhattan, and 1055 Washington Avenue, Stamford, Connecticut. We have the ability to acquire the fee position at 461 Fifth Avenue for a fixed price on a specific date. Unless we can purchase a fee interest in the underlying land or extend the terms of these leases before their expiration, we will lose our right to operate these properties upon expiration of the leases, which would significantly adversely affect our results of operations. The average remaining term of these long-term leases as of December 31, 2010, including our unilateral extension rights on each of the properties, is approximately 42 years. Our share of annualized escalated rents of these properties at December 31, 2010 totaled approximately \$240.2 million, or 24%, of our share of total portfolio annualized revenue.

**Our results of operations rely on major tenants, including in the financial services sector, and insolvency, bankruptcy or receivership of these or other tenants could adversely affect our results of operations.**

Giving effect to leases in effect as of December 31, 2010 for consolidated properties and unconsolidated joint venture properties, as of that date, our five largest tenants, based on square footage leased, accounted for approximately 22.3% of our share of portfolio annualized rent, with three tenants, Citigroup, Inc. (and its affiliates), Viacom International Inc. and Credit Suisse Securities (USA) LLC accounting for approximately 8.0%, 5.3% and 5.9% of our share of portfolio annualized rent, respectively. In addition, the financial services sector accounted for approximately 39% of our total annualized revenues and 38% of our square feet leased of our portfolio as of December 31, 2010. This sector continues to experience significant turmoil. If current economic conditions persist or deteriorate, we may experience increases in past due accounts, defaults, lower occupancy and reduced effective rents, particularly in respect of our financial service tenants. Our business would be adversely affected if any of our major tenants became insolvent, declared bankruptcy, are put into receivership or otherwise refused to pay rent in a timely fashion or at all.

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**Adverse economic and geopolitical conditions in general and the Northeastern commercial office markets in particular could have a material adverse effect on our results of operations, financial condition and our ability to pay dividends to stockholders.**

Our business may be affected by the unprecedented volatility and illiquidity in the financial and credit markets and other market or economic challenges experienced by the U.S. economy or real estate industry as a whole. As a result of the economic downturn that began in the second half of 2007, demand for office and retail space declined nationwide due to bankruptcies, downsizing, layoffs and cost cutting. Real estate transactions and development opportunities lessened compared to the period prior to the current economic downturn and capitalization rates rose. As a result, the cost and availability of credit was, and may in down markets be, adversely affected by illiquid credit markets and wider credit spreads. Concern about the stability of the markets generally and the strength of counterparties specifically has led, and in downturn periods may lead, many lenders and institutional investors to reduce, and in some cases, cease to provide funding to borrowers, and this may adversely affect our liquidity and financial condition, and the liquidity and financial condition of our tenants. Our business may also be adversely affected by local economic conditions, as substantially all of our revenues are derived from our properties located in the Northeast, particularly in New York, Westchester County and Connecticut. Because our portfolio consists primarily of commercial office buildings (as compared to a more diversified real estate portfolio) located principally in Manhattan, if negative economic conditions persist or deteriorate, then our results of operations, financial condition and ability to service current debt and to pay distributions to our stockholders may be adversely affected. Specifically, our business may be affected by the following conditions:

significant job losses in the financial and professional services industries, which may decrease demand for our office space, causing market rental rates and property values to be negatively impacted;

our ability to borrow on terms and conditions that we find acceptable, or at all, may be limited, which could reduce our ability to pursue acquisition and development opportunities and refinance existing debt, reduce our returns from both our existing operations and our acquisition and development activities and increase our future interest expense;

reduced values of our properties, which may limit our ability to dispose of assets at attractive prices or to obtain debt financing secured by our properties and may reduce the availability of unsecured loans; and

reduced liquidity in debt markets and increased credit risk premiums for certain market participants, which may impair our ability to access capital.

These conditions, which could have a material adverse effect on our results of operations, financial condition and ability to pay distributions, may continue or worsen in the future.

**We may suffer adverse consequences if our revenues decline since our operating costs do not necessarily decline in proportion to our revenue.**

We earn a significant portion of our income from renting our properties. Our operating costs, however, do not fluctuate in relation to changes in our rental revenue. As a result, our costs will not necessarily decline even if our revenues do. Similarly, our operating costs could increase while our revenues stay flat or decline. In either such event, we may be forced to borrow to cover our costs, we may incur losses or we may not have cash available for distributions to our stockholders.

**We face risks associated with property acquisitions.**

We may acquire individual properties and portfolios of properties, including large portfolios that could significantly increase our size and alter our capital structure. Our acquisition activities may be exposed to, and their success may be adversely affected by, the following risks:

even if we enter into an acquisition agreement for a property, it is usually subject to customary conditions to closing, including due diligence investigations to our satisfaction;



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we may be unable to finance acquisitions on favorable terms or at all;

acquired properties may fail to perform as we expected;

our estimates of the costs of repositioning or redeveloping acquired properties may be inaccurate;

we may not be able to obtain adequate insurance coverage for new properties;

acquired properties may be located in new markets where we may face risks associated with a lack of market knowledge or understanding of the local economy, lack of business relationships in the area and unfamiliarity with local governmental and permitting procedures; and

we may be unable to quickly and efficiently integrate new acquisitions, particularly acquisitions of portfolios of properties, into our existing operations, and therefore our results of operations and financial condition could be adversely affected.

We may acquire properties subject to liabilities and without any recourse, or with only limited recourse, with respect to unknown liabilities. As a result, if a liability were asserted against us arising from our ownership of those properties, we might have to pay substantial sums to settle it, which could adversely affect our cash flow. Unknown liabilities with respect to properties acquired might include:

liabilities for clean-up of undisclosed environmental contamination;

claims by tenants, vendors or other persons arising from dealing with the former owners of the properties;

liabilities incurred in the ordinary course of business; and

claims for indemnification by general partners, directors, officers and others indemnified by the former owners of the properties.

**Competition for acquisitions may reduce the number of acquisition opportunities available to us and increase the costs of those acquisitions.**

We plan to continue to acquire properties as we are presented with attractive opportunities. We may face competition for acquisition opportunities from other investors, particularly private investors who can incur more leverage, and this competition may adversely affect us by subjecting us to the following risks:

an inability to acquire a desired property because of competition from other well-capitalized real estate investors, including publicly traded and privately held REITs, private real estate funds, domestic and foreign financial institutions, life insurance companies, sovereign wealth funds, pension trusts, partnerships and individual investors; and

an increase in the purchase price for such acquisition property, in the event we are able to acquire such desired property.

**We rely on seven large properties for a significant portion of our revenue.**

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As of December 31, 2010, seven of our properties, 420 Lexington Avenue, 220 East 42<sup>nd</sup> Street, One Madison Avenue, 485 Lexington Avenue, 1185 Avenue of the Americas, 1515 Broadway and 388-390 Greenwich Street, accounted for approximately 41% of our portfolio annualized rent, including our share of joint venture annualized rent. Our revenue and cash available for distribution to our stockholders would be materially adversely affected if any of these properties were materially damaged or destroyed. Additionally, our revenue and cash available for distribution to our stockholders would be materially adversely affected if tenants at these properties fail to timely make rental payments due to adverse financial conditions or otherwise, default under their leases or file for bankruptcy.



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**The continuing threat of terrorist attacks may adversely affect the value of our properties and our ability to generate cash flow.**

There may be a decrease in demand for space in New York City because it is considered at risk for future terrorist attacks, and this decrease may reduce our revenues from property rentals. In the aftermath of a terrorist attack, tenants in the New York City area may choose to relocate their business to less populated, lower-profile areas of the United States that are not as likely to be targets of future terrorist activity. This in turn could trigger a decrease in the demand for space in the New York City area, which could increase vacancies in our properties and force us to lease our properties on less favorable terms. As a result, the value of our properties and the level of our revenues could materially decline.

**A terrorist attack could cause insurance premiums to increase significantly.**

We maintain "all-risk" property and rental value coverage (including coverage regarding the perils of flood, earthquake and terrorism) within two property insurance portfolios and liability insurance. The first property portfolio maintains a blanket limit of \$750.0 million per occurrence, including terrorism, for the majority of the New York City properties in our portfolio. This policy expires on December 31, 2011. The second portfolio maintains a limit of \$600.0 million per occurrence, including terrorism, for some New York City properties and the majority of the Suburban properties. The second property policy expires on December 31, 2011. Additional coverage may be purchased on a stand-alone basis for certain assets. We maintain liability policies which cover all our properties and provide limits of \$201.0 million per occurrence and in the aggregate per location. The liability policies expire on October 31, 2011.

In October 2006, we formed a wholly-owned taxable REIT subsidiary, Belmont Insurance Company, or Belmont, to act as a captive insurance company and be one of the elements of our overall insurance program. Belmont was formed in an effort to, among other reasons, stabilize to some extent the fluctuations of insurance market conditions. Belmont is licensed in New York to write Terrorism, NBCR (nuclear, biological, chemical, and radiological), General Liability, Environmental Liability and D&O coverage.

**Terrorism:** Belmont acts as a direct property insurer with respect to a portion of our terrorism coverage for the New York City properties. Effective December 31, 2010, Belmont increased its terrorism coverage from \$400 million to \$650 million in a layer in excess of \$100.0 million. In addition Belmont purchased reinsurance to reinsure the retained insurable risk not otherwise covered under Terrorism Risk Insurance Program Reauthorization and Extension Act of 2007, or TRIPRA, as detailed below.

**NBCR:** Since December 31, 2010, Belmont acts as a direct insurer of NBCR coverage up to \$600 million on the entire property portfolio for certified acts of terrorism above a program trigger of \$100.0 million. Belmont is responsible for a small deductible and 15% of a loss, with the remaining 85% covered by the Federal government.

**General Liability:** For the period commencing October 31, 2010, Belmont insures a retention on the general liability insurance of \$150,000 per occurrence and a \$2.1 million annual aggregate stop loss limit. We have secured excess insurance to protect against catastrophic liability losses above the \$150,000 retention. Prior policy years carried a higher per occurrence deductible and/or higher aggregate stop loss. Belmont has retained a third party administrator to manage all claims within the retention and we anticipate that direct management of liability claims will improve loss experience and ultimately lower the cost of liability insurance in future years. In addition, we have an umbrella liability policy of \$200.0 million per occurrence and in the aggregate on a per location basis.

**Environmental Liability:** Belmont insures a deductible of \$975,000 per occurrence in excess of \$25,000 on a \$25 million per occurrence/\$30 million aggregate environmental liability policy covering the entire portfolio.

As long as we own Belmont, we are responsible for its liquidity and capital resources, and the accounts of Belmont are part of our consolidated financial statements. If we experience a loss and Belmont is required to pay under its insurance policy, we would ultimately record the loss to the extent of Belmont's required payment.

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Therefore, insurance coverage provided by Belmont should not be considered as the equivalent of third-party insurance, but rather as a modified form of self-insurance.

The Terrorism Risk Insurance Act, or TRIA, which was enacted in November 2002, was renewed on December 31, 2007. Congress extended TRIA, now called TRIPRA (Terrorism Risk Insurance Program Reauthorization and Extension Act of 2007) until December 31, 2014. The law extends the federal Terrorism Insurance Program that requires insurance companies to offer terrorism coverage and provides for compensation for insured losses resulting from acts of certified terrorism, subject to the current program trigger of \$100.0 million. Our debt instruments, consisting of mortgage loans secured by our properties (which are generally non-recourse to us), mezzanine loans, ground leases, our 2007 unsecured revolving credit facility and other corporate obligations, contain customary covenants requiring us to maintain insurance. Although we believe that we currently maintain sufficient insurance coverage to satisfy these obligations, there is no assurance that in the future we will be able to procure coverage at a reasonable cost. In such instances, there can be no assurance that the lenders or ground lessors under these instruments will not take the position that a total or partial exclusion from "all-risk" insurance coverage for losses due to terrorist acts is a breach of these debt and ground lease instruments allowing the lenders or ground lessors to declare an event of default and accelerate repayment of debt or recapture of ground lease positions. In addition, if lenders prevail in asserting that we are required to maintain full coverage for these risks, it could result in substantially higher insurance premiums.

We have a 49.9% interest in the property at 100 Park Avenue, where we participate with Prudential, which carries a blanket policy of \$500.0 million of "all-risk" property insurance, including terrorism coverage. We own One Madison Avenue, which is under a triple net lease with insurance provided by the tenant, Credit Suisse Securities (USA) LLC, or CS. We have a 50.6% interest in the property at 388 and 390 Greenwich Street, where we participate with SITQ, which is leased on a triple net basis to Citigroup, N.A., which provides insurance coverage directly. We monitor all triple net leases to ensure that tenants are providing adequate coverage. Other joint ventures may be covered under policies separate from our policies, at coverage limits which we deem to be adequate. We continually monitor these policies. Although we consider our insurance coverage to be appropriate, in the event of a major catastrophe, such as an act of terrorism, we may not have sufficient coverage to replace certain properties.

**Our dependence on smaller and growth-oriented businesses to rent our office space could adversely affect our cash flow and results of operations.**

Many of the tenants in our properties are smaller, growth-oriented businesses that may not have the financial strength of larger corporate tenants. Smaller companies generally experience a higher rate of failure than large businesses. Growth-oriented firms may also seek other office space as they develop. Dependence on these companies could create a higher risk of tenant defaults, turnover and bankruptcies, which could adversely affect our distributable cash flow and results of operations.

**Debt financing, financial covenants, degree of leverage, and increases in interest rates could adversely affect our economic performance.**

***Scheduled debt payments could adversely affect our results of operations.***

Cash flow could be insufficient to pay dividends and meet the payments of principal and interest required under our current mortgage and other indebtedness, 2007 unsecured revolving credit facility, senior unsecured notes, debentures and indebtedness outstanding at our joint venture properties. The total principal amount of our outstanding consolidated indebtedness was approximately \$5.3 billion as of December 31, 2010, consisting of approximately \$650.0 million under our 2007 unsecured revolving credit facility, \$1.1 billion under our senior unsecured notes, \$100.0 million under our junior subordinated deferrable interest debentures and approximately \$3.4 billion of non-recourse mortgages and loans payable on 21 of our investments and a recourse loan on one of our investments. In addition, we could increase the amount of our outstanding indebtedness in the future, in part by borrowing under our 2007 unsecured revolving credit facility, which had \$776.9 million available for draw as of

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December 31, 2010. Our 2007 unsecured revolving credit facility matures in June 2011 and has a one-year as-of-right extension option. As of December 31, 2010, the total principal amount of non-recourse indebtedness outstanding at the joint venture properties was approximately \$3.7 billion, of which our proportionate share was approximately \$1.6 billion.

If we are unable to make payments under our 2007 unsecured revolving credit facility, all amounts due and owing at such time shall accrue interest at a rate equal to 4% higher than the rate at which each draw was made. If a property is mortgaged to secure payment of indebtedness and we are unable to meet mortgage payments, the mortgagee could foreclose on the property, resulting in loss of income and asset value. Foreclosure on mortgaged properties or an inability to make payments under our 2007 unsecured revolving credit facility or our senior unsecured notes would have a negative impact on our financial condition and results of operations.

We may not be able to refinance existing indebtedness, which may require substantial principal payments at maturity. In 2011, approximately \$84.8 million of corporate indebtedness, \$216.7 million of debt on our consolidated properties and \$589.0 million of debt on our unconsolidated joint venture properties will mature. At the present time we intend to exercise extension options, repay, or refinance the debt associated with our properties on or prior to their respective maturity dates. At the time of refinancing, prevailing interest rates or other factors, such as the possible reluctance of lenders to make commercial real estate loans may result in higher interest rates. Increased interest expense on the refinanced debt would adversely affect cash flow and our ability to service debt and make distributions to stockholders. If any principal payments due at maturity cannot be repaid, refinanced or extended, our cash flow will not be sufficient in all years to repay all maturing debt.

***Financial covenants could adversely affect our ability to conduct our business.***

The mortgages and mezzanine loans on our properties generally contain customary negative covenants that limit our ability to further mortgage the properties, to enter into new leases without lender consent or materially modify existing leases, and to discontinue insurance coverage. In addition, our 2007 unsecured revolving credit facility contains customary restrictions and requirements on our method of operations. Our 2007 unsecured revolving credit facility and senior unsecured bonds also require us to maintain designated ratios, including but not limited to, total debt-to-assets, debt service coverage and unencumbered assets-to-unsecured debt. These restrictions could adversely affect our results of operations and our ability to make distributions to stockholders.

***Rising interest rates could adversely affect our cash flow.***

Advances under our 2007 unsecured revolving credit facility and certain property-level mortgage debt bear interest at a variable rate. These consolidated variable rate borrowings totaled approximately \$1.1 billion at December 31, 2010. In addition, we could increase the amount of our outstanding variable rate debt in the future, in part by borrowing under our 2007 unsecured revolving credit facility, which had \$776.9 million available for draw as of December 31, 2010. Borrowings under our 2007 unsecured revolving credit facility currently bear interest at a spread equal to the 30-day LIBOR, plus 90 basis points. As of December 31, 2010, borrowings under our 2007 unsecured revolving credit facility and junior subordinated deferrable interest debentures totaled \$650.0 million, and \$100.0 million, respectively, and bore interest at 1.18% and 5.61%, respectively. At December 31, 2010, a hypothetical 100 basis point increase in interest rates across each of our variable interest rate instruments would increase our annual interest costs by approximately \$11.0 million and would increase our share of joint venture annual interest costs by approximately \$6.7 million. Accordingly, increases in interest rates could adversely affect our ability to continue to make distributions to stockholders. We may incur indebtedness in the future that also bears interest at a variable rate or may be required to refinance our debt at higher rates, which would also reduce our ability to make distributions to stockholders.

***Failure to hedge effectively against interest rate changes may adversely affect results of operations.***

The interest rate hedge instruments we use to manage some of our exposure to interest rate volatility involve risk, such as the risk that counterparties may fail to honor their obligations under these arrangements. In addition,

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these arrangements may not be effective in reducing our exposure to interest rate changes. Failure to hedge effectively against interest rate changes may adversely affect our results of operations.

***No limitation on debt could adversely affect our cash flow.***

Our organizational documents do not contain any limitation on the amount of indebtedness we may incur. As of December 31, 2010, assuming the conversion of all outstanding units of the operating partnership into shares of our common stock, our combined debt-to-market capitalization ratio, including our share of joint venture debt of approximately \$1.6 billion, was approximately 54.3%. Our market capitalization is variable and does not necessarily reflect the fair market value of our assets at all times. We also consider factors other than market capitalization in making decisions regarding the incurrence of indebtedness, such as the purchase price of properties to be acquired with debt financing, the estimated market value of our properties upon refinancing and the ability of particular properties and our business as a whole to generate cash flow to cover expected debt service. Any changes that increase our debt to market capitalization percentage could be viewed negatively by investors. As a result, our stock price could decrease.

**Debt and Preferred Equity Investments could cause us to incur expenses, which could adversely affect our results of operations.**

We owned first mortgages, mezzanine loans, junior participations and preferred equity interests in 23 investments with an aggregate net book value of approximately \$963.8 million at December 31, 2010. Such investments may or may not be recourse obligations of the borrower and are not insured or guaranteed by governmental agencies or otherwise. In the event of a default under these obligations, we may have to take possession of the collateral securing these interests. Borrowers may contest enforcement of foreclosure or other remedies, seek bankruptcy protection against such enforcement and/or bring claims for lender liability in response to actions to enforce their obligations to us. Relatively high loan-to-value ratios and declines in the value of the property may prevent us from realizing an amount equal to our investment upon foreclosure or realization even if we make substantial improvements or repairs to the underlying real estate in order to maximize such property's investment potential.

We maintain and regularly evaluate financial reserves to protect against potential future losses. Our reserves reflect management's judgment of the probability and severity of losses and the value of the underlying collateral. We cannot be certain that our judgment will prove to be correct and that our reserves will be adequate over time to protect against future losses because of unanticipated adverse changes in the economy or events adversely affecting specific properties, assets, tenants, borrowers, industries in which our tenants and borrowers operate or markets in which our tenants and borrowers or their properties are located. We believe the increase in our non-performing loans in 2008 through 2010 was driven by the recent credit crisis, which adversely impacted the ability of many of our borrowers to service their debt and refinance our loans to them at maturity. We significantly increased our provision for loan losses to \$93.8 million and our direct write-offs to \$69.1 million in 2009 based upon the performance of our assets and conditions in the financial markets and overall economy, which continued to deteriorate in 2009. We recorded approximately \$19.8 million in loan loss reserves and charge offs in 2010 on debt and preferred equity investments being held to maturity and \$1.0 million on debt and preferred equity investments held for sale in 2010. If our reserves for credit losses prove inadequate, we could suffer losses which would have a material adverse affect on our financial performance, the market prices of our securities and our ability to pay dividends.

**Special servicing activities could result in liability to us.**

We provide special servicing activities on behalf of third parties. We have been rated by Fitch and S&P to provide such services. An intended or unintended breach of the servicing standards and/or our fiduciary duties to bondholders could result in material liability to us.

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**Joint investments could be adversely affected by our lack of sole decision-making authority and reliance upon a co-venturer's financial condition.**

We co-invest with third parties through partnerships, joint ventures, co-tenancies or other entities, acquiring non-controlling interests in, or sharing responsibility for managing the affairs of, a property, partnership, joint venture, co-tenancy or other entity. Therefore, we will not be in a position to exercise sole decision-making authority regarding such property, partnership, joint venture or other entity. Investments in partnerships, joint ventures, or other entities may involve risks not present were a third party not involved, including the possibility that our partners, co-tenants or co-venturers might become bankrupt or otherwise fail to fund their share of required capital contributions. Additionally, our partners or co-venturers might at any time have economic or other business interests or goals, which are inconsistent with our business interests or goals. These investments may also have the potential risk of impasses on decisions such as a sale, because neither we, nor the partner, co-tenant or co-venturer would have full control over the partnership or joint venture. Consequently, actions by such partner, co-tenant or co-venturer might result in subjecting properties owned by the partnership or joint venture to additional risk. In addition, we may in specific circumstances be liable for the actions of our third-party partners, co-tenants or co-venturers. As of December 31, 2010, our unconsolidated joint ventures owned 21 properties and we had an aggregate cost basis in these joint ventures totaling approximately \$631.6 million. As of December 31, 2010, our share of unconsolidated joint venture debt, which is non-recourse to us, totaled approximately \$1.6 billion.

**Certain of our joint venture agreements contain terms in favor of our partners that could have an adverse effect on the value of our investments in the joint ventures.**

Each of our joint venture agreements has been individually negotiated with our partner in the joint venture and, in some cases, we have agreed to terms that are more favorable to our partner in the joint venture than to us. For example, our partner may be entitled to a specified portion of the profits of the joint venture before we are entitled to any portion of such profits and our partner may have rights to buy our interest in the joint venture, to force us to buy the partner's interest in the joint venture or to compel the sale of the property owned by such joint venture. These rights may permit our partner in a particular joint venture to obtain a greater benefit from the value or profits of the joint venture than us, which could have an adverse effect on the value of our investment in the joint venture and on our financial condition and results of operations. We may also enter into similar arrangements in the future.

**We may incur costs to comply with environmental laws.**

We are subject to various federal, state and local environmental laws. These laws regulate our use, storage, disposal and management of hazardous substances and wastes and can impose liability on property owners or operators for the clean-up of certain hazardous substances released on a property and any associated damage to natural resources without regard to whether the release was legal or whether it was caused by the property owner or operator. The presence of hazardous substances on our properties may adversely affect occupancy and our ability to develop or sell or borrow against those properties. In addition to potential liability for clean-up costs, private plaintiffs may bring claims for personal injury, property damage or for similar reasons. Various laws also impose liability for the clean-up of contamination at any facility (e.g., a landfill) to which we have sent hazardous substances for treatment or disposal, without regard to whether the materials were transported, treated and disposed in accordance with law. Being held responsible for such a clean-up could result in significant cost to us and have a material adverse effect on our financial condition and results of operations.

**We may incur significant costs complying with the Americans with Disabilities Act and similar laws.**

Our properties may be subject to risks relating to current or future laws including laws benefiting disabled persons, and other state or local zoning, construction or other regulations. These laws may require significant property modifications in the future, which could result in fines being levied against us in the future. The

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occurrence of any of these events could have an adverse impact on our cash flows and ability to make distributions to stockholders.

Under the Americans with Disabilities Act, or ADA, all public accommodations must meet federal requirements related to access and use by disabled persons. Additional federal, state and local laws also may require modifications to our properties, or restrict our ability to renovate our properties. We have not conducted an audit or investigation of all of our properties to determine our compliance. If one or more of our properties is not in compliance with the ADA or other legislation, then we may be required to incur additional costs to bring the property into compliance with the ADA or similar state or local laws. We cannot predict the ultimate amount of the cost of compliance with ADA or other legislation. If we incur substantial costs to comply with the ADA and any other legislation, our financial condition, results of operations and cash flow and/or ability to satisfy our debt service obligations and to pay dividends to our stockholders could be adversely affected.

**Our charter documents, debt instruments and applicable law may hinder any attempt to acquire us, which could discourage takeover attempts and prevent our stockholders from receiving a premium over the market price of our stock.**

*Provisions of our articles of incorporation and bylaws could inhibit changes in control.*

A change of control of our company could benefit stockholders by providing them with a premium over the then-prevailing market price of our stock. However, provisions contained in our articles of incorporation and bylaws may delay or prevent a change in control of our company. These provisions, discussed more fully below, are:

staggered board of directors;

ownership limitations; and

the board of director's ability to issue additional common stock and preferred stock without stockholder approval

*Our board of directors is staggered into three separate classes.*

The board of directors of our company is divided into three classes. The terms of the class I, class II and class III directors expire in 2013, 2011 and 2012, respectively. Our staggered board may deter a change in control because of the increased time period necessary for a third party to acquire control of the board.

*We have a stock ownership limit.*

To remain qualified as a REIT for federal income tax purposes, not more than 50% in value of our outstanding capital stock may be owned by five or fewer individuals at any time during the last half of any taxable year. For this purpose, stock may be "owned" directly, as well as indirectly under certain constructive ownership rules, including, for example, rules that attribute stock held by one family member to another family member. In part, to avoid violating this rule regarding stock ownership limitations and maintain our REIT qualification, our articles of incorporation prohibit ownership by any single stockholder of more than 9.0% in value or number of shares of our common stock. Limitations on the ownership of preferred stock may also be imposed by us.

Our board of directors has the discretion to raise or waive this limitation on ownership for any stockholder if deemed to be in our best interest. To obtain a waiver, a stockholder must present the board and our tax counsel with evidence that ownership in excess of this limit will not affect our present or future REIT status.

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Absent any exemption or waiver, stock acquired or held in excess of the limit on ownership will be transferred to a trust for the exclusive benefit of a designated charitable beneficiary, and the stockholder's rights to distributions and to vote would terminate. The stockholder would be entitled to receive, from the proceeds of any subsequent sale of the shares transferred to the charitable trust, the lesser of: the price paid for the stock or, if the owner did not pay for the stock, the market price of the stock on the date of the event causing the stock to be transferred to the charitable trust; and the amount realized from the sale.

This limitation on ownership of stock could delay or prevent a change in control of our company.

***Debt may not be assumable.***

We have approximately \$1.9 billion in unsecured corporate debt. This debt may be unassumable by a potential purchaser and may be subject to significant prepayment penalties.

***Maryland takeover statutes may prevent a change of control of our company, which could depress our stock price.***

Under Maryland law, "business combinations" between a Maryland corporation and an interested stockholder or an affiliate of an interested stockholder are prohibited for five years after the most recent date on which the interested stockholder becomes an interested stockholder. These business combinations include a merger, consolidation, stock exchange, or, in circumstances specified in the statute, an asset transfer or issuance or reclassification of equity securities. An interested stockholder is defined as:

any person who beneficially owns 10% or more of the voting power of the corporation's outstanding shares; or

an affiliate or associate of the corporation who, at any time within the two-year period prior to the date in question, was the beneficial owner of 10% or more of the voting power of the then outstanding voting stock of the corporation.

A person is not an interested stockholder under the statute if the board of directors approves in advance the transaction by which he otherwise would have become an interested stockholder.

After the five-year prohibition, any business combination between the Maryland Corporation and an interested stockholder generally must be recommended by the board of directors of the corporation and approved by the affirmative vote of at least:

80% of the votes entitled to be cast by holders of outstanding shares of voting stock of the corporation, voting together as a single group; and

two-thirds of the votes entitled to be cast by holders of voting stock of the corporation other than shares held by the interested stockholder with whom or with whose affiliate the business combination is to be effected or held by an affiliate or associate of the interested stockholder.

The business combination statute may discourage others from trying to acquire control of us and increase the difficulty of consummating any offer, including potential acquisitions that might involve a premium price for our common stock or otherwise be in the best interest of our stockholders.

In addition, Maryland law provides that "control shares" of a Maryland corporation acquired in a "control share acquisition" will not have voting rights except to the extent approved by a vote of two-thirds of the votes entitled to be cast on the matter, excluding shares of stock owned by the acquiror, by officers of the corporation or by directors who are employees of the corporation, under the Maryland Control Share Acquisition Act. "Control shares" means voting shares of stock that, if aggregated with all other shares of stock owned by the acquiror or in respect of which the acquiror is able to exercise or direct the exercise of voting power (except solely by virtue of a revocable proxy), would entitle the acquiror to exercise voting power in electing directors within one of the following ranges of voting power: (i) one-tenth or more but less than one-third, (ii) one-third or more but less than a majority, or (iii) a majority or more of all voting power. A "control share acquisition" means the





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acquisition of ownership of, or the power to direct the exercise of voting power with respect to, issued and outstanding control shares, subject to certain exceptions.

We have opted out of these provisions of the Maryland General Corporation Law, or the MGCL, with respect to business combinations and control share acquisitions by resolution of our board of directors and a provision in our bylaws, respectively. However, in the future, our board of directors may reverse its decision by resolution and elect to opt in to the MGCL's business combination provisions, or amend our bylaws and elect to opt in to the MGCL's control share provisions.

Additionally, the MGCL permits our board of directors, without stockholder approval and regardless of what is provided in our charter or bylaws, to implement takeover defenses, some of which we do not have. Such takeover defenses, if implemented, may have the effect of inhibiting a third party from making us an acquisition proposal or of delaying, deferring or preventing a change in our control under circumstances that otherwise could provide our stockholders with an opportunity to realize a premium over the then-current market price.

**Future issuances of common stock, preferred stock and convertible debt could dilute existing stockholders' interests.**

Our articles of incorporation authorize our board of directors to issue additional shares of common stock, preferred stock and convertible debt without stockholder approval. Any such issuance could dilute our existing stockholders' interests. Also, any future series of preferred stock may have voting provisions that could delay or prevent a change of control of our company.

**Changes in market conditions could adversely affect the market price of our common stock.**

As with other publicly traded equity securities, the value of our common stock depends on various market conditions, which may change from time to time. Among the market conditions that may affect the value of our common stock are the following:

the general reputation of REITs and the attractiveness of our equity securities in comparison to other equity securities, including securities issued by other real estate-based companies;

our financial performance; and

general stock and bond market conditions.

The market value of our common stock is based primarily upon the market's perception of our growth potential and our current and potential future earnings and cash dividends. Consequently, our common stock may trade at prices that are higher or lower than our net asset value per share of common stock. If our future earnings or cash dividends are less than expected, the market price of our common stock could diminish.

**Market interest rates may have an effect on the value of our common stock.**

If market interest rates go up, prospective purchasers of shares of our common stock may expect a higher distribution rate on our common stock. Higher market interest rates would not, however, result in more funds for us to distribute and, to the contrary, would likely increase our borrowing costs and potentially decrease funds available for distribution. Thus, higher market interest rates could cause the market price of our common stock to go down.

**Limitations on our ability to sell or reduce the indebtedness on specific mortgaged properties could adversely affect the value of the stock.**

On May 15, 2002, we acquired the property located at 1515 Broadway, New York, New York. Under a tax protection agreement established to protect the limited partners of the partnership that transferred 1515 Broadway to us, we have agreed not to take certain action that would adversely affect the limited partners' tax positions before December 31, 2011. We acquired the property located at 625 Madison Avenue, New York, New York on



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October 19, 2004 and have agreed not to take certain action that would adversely affect the tax positions of certain of the partners who held interests in this property prior to the acquisition, for a period of seven years after the acquisition.

In connection with future acquisitions of interests in properties, we may agree to similar restrictions on our ability to sell or refinance the acquired properties. These limitations could have adverse consequences on our business and result in a material adverse effect on our financial condition and results of operations.

**We face potential conflicts of interest.**

***There are potential conflicts of interest between us and Mr. Green.***

There is a potential conflict of interest relating to the disposition of certain property contributed to us by Stephen L. Green, and his family in our initial public offering. Mr. Green serves as the chairman of our board of directors and is an executive officer. As part of our formation, Mr. Green contributed appreciated property, with a net book value of \$73.5 million, to our operating partnership in exchange for units of limited partnership interest in the operating partnership. He did not recognize any taxable gain as a result of the contribution. The operating partnership, however, took a tax basis in the contributed property equal to that of the contributing unitholder. The fair market value of the property contributed by him exceeded his tax basis by approximately \$34.0 million at the time of contribution. The difference between fair market value and tax basis at the time of contribution represents a built-in gain. If we sell a property in a transaction in which a taxable gain is recognized, for tax purposes the built-in gain would be allocated solely to him and not to us. As a result, Mr. Green has a conflict of interest if the sale of a property, he contributed, is in our best interest but not his.

There is a potential conflict of interest relating to the refinancing of indebtedness specifically allocated to Mr. Green. Mr. Green would recognize gain if he were to receive a distribution of cash from the operating partnership in an amount that exceeds his tax basis in his partnership units. His tax basis includes his share of debt, including mortgage indebtedness, owed by our operating partnership. If our operating partnership were to retire such debt, then he would experience a decrease in his share of liabilities, which, for tax purposes, would be treated as a distribution of cash to him. To the extent the deemed distribution of cash exceeded his tax basis, he would recognize gain.

***Members of management may have a conflict of interest over whether to enforce terms of agreements with entities which senior management, directly or indirectly, has an affiliation.***

Through Alliance Building Services, or Alliance, First Quality Maintenance, L.P., or First Quality, provides cleaning, extermination and related services, Classic Security LLC provides security services, Bright Star Couriers LLC provides messenger services, and Onyx Restoration Works provides restoration services with respect to certain properties owned by us. Alliance is partially owned by Gary Green, a son of Stephen L. Green, the chairman of our board of directors. Our company and our tenants accounted for approximately 25.1% of Alliance's 2010 estimated total revenue. The contracts pursuant to which these services are provided are not the result of arm's length negotiations and, therefore, there can be no assurance that the terms and conditions are not less favorable than those which could be obtained from third parties providing comparable services. In addition, to the extent that we choose to enforce our rights under any of these agreements, we may determine to pursue available remedies, such as actions for damages or injunctive relief, less vigorously than we otherwise might because of our desire to maintain our ongoing relationship with Gary Green.

***Members of management may have a conflict of interest over whether to enforce terms of senior management's employment and noncompetition agreements.***

Stephen Green, Marc Holliday, Andrew Mathias, Andrew Levine and James Mead entered into employment and noncompetition agreements with us pursuant to which they have agreed not to actively engage in the acquisition, development or operation of office real estate in the New York City Metropolitan area. For the most part, these restrictions apply to the executive both during his employment and for a period of time thereafter.

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Each executive is also prohibited from otherwise disrupting or interfering with our business through the solicitation of our employees or clients or otherwise. To the extent that we choose to enforce our rights under any of these agreements, we may determine to pursue available remedies, such as actions for damages or injunctive relief, less vigorously than we otherwise might because of our desire to maintain our ongoing relationship with the individual involved. Additionally, the non-competition provisions of these agreements despite being limited in scope and duration, could be difficult to enforce, or may be subject to limited enforcement, should litigation arise over them in the future. Mr. Green also has interests in two properties in Manhattan, which are exempt from the non-competition provisions of his employment and non-competition agreement.

**Our failure to qualify as a REIT would be costly.**

We believe we have operated in a manner to qualify as a REIT for federal income tax purposes and intend to continue to so operate. Many of these requirements, however, are highly technical and complex. The determination that we are a REIT requires an analysis of factual matters and circumstances. These matters, some of which are not totally within our control, can affect our qualification as a REIT. For example, to qualify as a REIT, at least 95% of our gross income must come from designated sources that are listed in the REIT tax laws. We are also required to distribute to stockholders at least 90% of our REIT taxable income excluding capital gains. The fact that we hold our assets through the operating partnership and its subsidiaries further complicates the application of the REIT requirements. Even a technical or inadvertent mistake could jeopardize our REIT status. Furthermore, Congress and the Internal Revenue Service, which we refer to as the IRS, might make changes to the tax laws and regulations, and the courts might issue new rulings that make it more difficult, or impossible, for us to remain qualified as a REIT.

If we fail to qualify as a REIT, we would be subject to federal income tax at regular corporate rates. Also, unless the IRS grants us relief under specific statutory provisions, we would remain disqualified as a REIT for four years following the year in which we first failed to qualify. If we failed to qualify as a REIT, we would have to pay significant income taxes and would therefore have less money available for investments or for distributions to stockholders. This would likely have a significant adverse effect on the value of our securities. In addition, the REIT tax laws would no longer require us to make any distributions to stockholders.

***We may change the dividend policy for our common stock in the future.***

Recent Internal Revenue Service revenue procedures allow us to satisfy the REIT income distribution requirements with respect to our 2009, 2010 and 2011 taxable years by distributing up to 90% of our dividends for any such year on our common stock in shares of our common stock in lieu of paying dividends entirely in cash, so long as we follow a process allowing our stockholders to elect cash or stock subject to a cap that we impose on the maximum amount of cash that will be paid. Although we reserve the right to utilize this procedure in the future, we did not utilize it for 2009 or 2010 and we currently have no intent to do so. In the event that we pay a portion of a dividend in shares of our common stock, taxable U.S. stockholders would be required to pay tax on the entire amount of the dividend, including the portion paid in shares of common stock, in which case such stockholders might have to pay the tax using cash from other sources. If a U.S. stockholder sells the stock it receives as a dividend in order to pay this tax, the sales proceeds may be less than the amount included in income with respect to the dividend, depending on the market price of our stock at the time of the sale. Furthermore, with respect to non-U.S. stockholders, we may be required to withhold U.S. tax with respect to such dividend, including in respect of all or a portion of such dividend that is payable in stock. In addition, if a significant number of our stockholders sell shares of our common stock in order to pay taxes owed on dividends, such sales could put downward pressure on the market price of our common stock.

Our board of directors will continue to evaluate our distribution policy on a quarterly basis as it monitors the capital markets and the impact of the economy on our operations. The decision to authorize and pay dividends on our common stock in the future, as well as the timing, amount and composition of any such future dividends, will be at the sole discretion of our board of directors in light of conditions then existing, including the Company's

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earnings, financial condition, capital requirements, debt maturities, the availability of capital, applicable REIT and legal restrictions and the general overall economic conditions and other factors.

**Previously enacted tax legislation reduces tax rates for dividends paid by non-REIT corporations.**

Under certain previously enacted tax legislation, the maximum tax rate on dividends to individuals has generally been reduced to 15% (from January 1, 2003 through December 31, 2011). The reduction in rates on dividends is generally not applicable to dividends paid by a REIT except in limited circumstances that we do not contemplate. Although this legislation does not adversely affect the taxation of REITs or dividends paid by REITs, the favorable treatment of regular corporate dividends could cause investors who are individuals to consider stock of non-REIT corporations that pay dividends as relatively more attractive than stocks of REITs. It is not possible to determine whether such a change in perceived relative value has occurred or what the effect, if any, this legislation has had or will have in the future on the market price of our stock.

**We are dependent on external sources of capital.**

Because of distribution requirements imposed on us to qualify as a REIT, it is not likely that we will be able to fund all future capital needs, including acquisitions, from income from operations. We therefore will have to rely on third-party sources of capital, which may or may not be available on favorable terms or at all. Our access to third-party sources of capital depends on a number of things, including the market's perception of our growth potential and our current and potential future earnings. In addition, we anticipate having to raise money in the public equity and debt markets with some regularity and our ability to do so will depend upon the general conditions prevailing in these markets. At any time conditions may exist which effectively prevent us, or REITs in general, from accessing these markets. Moreover, additional equity offerings may result in substantial dilution of our stockholders' interests, and additional debt financing may substantially increase our leverage.

**We face significant competition for tenants.**

The leasing of real estate is highly competitive. The principal means of competition are rent, location, services provided and the nature and condition of the facility to be leased. We directly compete with all lessors and developers of similar space in the areas in which our properties are located. Demand for retail space has been affected by the recent bankruptcy of a number of retail companies and a general trend toward consolidation in the retail industry, which could adversely affect the ability of our company to attract and retain tenants.

Our commercial office properties are concentrated in highly developed areas of midtown Manhattan and certain Suburban central business districts, or CBDs. Manhattan is the largest office market in the United States. The number of competitive office properties in Manhattan and CBDs in which our Suburban properties are located (which may be newer or better located than our properties) could have a material adverse effect on our ability to lease office space at our properties, and on the effective rents we are able to charge.

**Loss of our key personnel could harm our operations.**

We are dependent on the efforts of Marc Holliday, our chief executive officer, and Andrew Mathias, our president. These officers have employment agreements which expire in January 2013 and December 2013, respectively. A loss of the services of either of these individuals could adversely affect our operations.

**Our business and operations would suffer in the event of system failures.**

Despite system redundancy, the implementation of security measures and the existence of a Disaster Recovery Plan for our internal information technology systems, our systems are vulnerable to damages from any number of sources, including computer viruses, unauthorized access, energy blackouts, natural disasters, terrorism, war and telecommunication failures. Any system failure or accident that causes interruptions in our operations could result in a material disruption to our business. We may also incur additional costs to remedy damages caused by such disruptions.

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**Compliance with changing or new regulation applicable to corporate governance and public disclosure may result in additional expenses, affect our operations and affect our reputation.**

Changing or new laws, regulations and standards relating to corporate governance and public disclosure, including SEC regulations and New York Stock Exchange rules, can create uncertainty for public companies. These changed or new laws, regulations and standards are subject to varying interpretations in many cases due to their lack of specificity. As a result, their application in practice may evolve over time as new guidance is provided by regulatory and governing bodies, which could result in continuing uncertainty regarding compliance matters and higher costs necessitated by ongoing revisions to disclosure and governance practices. We are committed to maintaining high standards of corporate governance and public disclosure. If our efforts to comply with new or changed laws, regulations and standards differ from the activities intended by regulatory or governing bodies due to ambiguities related to practice, our reputation may be harmed. As a result, our efforts to comply with evolving laws, regulations and standards have resulted in, and are likely to continue to result in, increased general and administrative expenses and a diversion of management time and attention from revenue-generating activities to compliance activities. In particular, our efforts to comply with Section 404 of the Sarbanes-Oxley Act of 2002 and the related regulations regarding our required assessment of our internal controls over financial reporting and our external auditors' audit of that assessment have required the commitment of significant financial and managerial resources. In addition, it has become more difficult and expensive for us to obtain director and officer liability insurance. We expect these efforts to require the continued commitment of significant resources. Further, our directors, chief executive officer and chief financial officer could face an increased risk of personal liability in connection with the performance of their duties. As a result, we may have difficulty attracting and retaining qualified directors and executive officers, which could harm our business.

**Forward-Looking Statements May Prove Inaccurate**

See Item 7 "Management's Discussion and Analysis of Financial Condition and Results of Operations Forward-looking Information" for additional disclosure regarding forward-looking statements.

**ITEM 1B. UNRESOLVED STAFF COMMENTS**

As of December 31, 2010, we did not have any unresolved comments with the staff of the SEC.

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**ITEM 2. PROPERTIES**

**Our Portfolio**

**General**

As of December 31, 2010, we owned or held interests in 22 consolidated and eight unconsolidated commercial office properties encompassing approximately 15.1 million rentable square feet and approximately 7.2 million rentable square feet, respectively, located primarily in midtown Manhattan. Certain of these properties include at least a small amount of retail space on the lower floors, as well as basement/storage space. As of December 31, 2010, our portfolio also included ownership interests in 25 consolidated and six unconsolidated commercial office properties located in Brooklyn, Queens, Long Island, Westchester County, Connecticut and New Jersey, or the Suburban assets, encompassing approximately 3.9 million rentable square feet and approximately 2.9 million rentable square feet, respectively. As of December 31, 2010, our portfolio also included 11 consolidated and unconsolidated retail properties encompassing approximately 405,362 square feet, four development properties encompassing approximately 465,441 square feet and three land interests.

The following table sets forth certain information with respect to each of the Manhattan and Suburban office and retail properties in the portfolio as of December 31, 2010:

| Manhattan/<br>Suburban/<br>Unconsolidated | SubMarket               | Percentage<br>of Portfolio             |                              | Annualized<br>Rent<br>(\$'s) <sup>(1)</sup> | Percentage<br>of Portfolio<br>Rent (%) <sup>(2)</sup> | Number<br>of<br>Tenants | Annualized<br>Net Effective                              |  |       |  |
|---|-------------------------|--|------------------------------|---|---|-------------------------|--|--|-------|--|
|   |                         | Approximate<br>Rentable<br>Square Feet | Leased<br>Square<br>Feet (%) |   |   |                         | Rent Per<br>Leased<br>Square<br>Foot (\$) <sup>(3)</sup> | Rent Per<br>Leased<br>Square<br>Foot (\$) <sup>(4)</sup> |       |  |
| <b>CONSOLIDATED PROPERTIES</b>            |                         |  |                              |   |   |                         |  |  |       |  |
| <b>"Same Store"<sup>(13)</sup></b>        |                         |  |                              |   |   |                         |  |  |       |  |
| 120 West                                  |                         |  |                              |   |   |                         |  |  |       |  |
| 45th Street                               | 1998 Midtown            | 440,000                                | 1                            | 99.0  | 26,024,988  | 2                       | 27   | 58.89  | 56.33 |  |
| 220 East                                  |                         |  |                              |   |   |                         |  |  |       |  |
| 42nd Street                               | 1929 Grand Central      | 1,135,000                              | 4                            | 92.4  | 46,124,292  | 5                       | 34   | 44.02  | 39.66 |  |
| 28 West                                   |                         |  |                              |   |   |                         |  |  |       |  |
| 44th Street                               | 2003 Midtown            | 359,000                                | 1                            | 94.0  | 15,528,576  | 1                       | 65   | 47.11  | 38.44 |  |
| 317 Madison                               |                         |  |                              |   |   |                         |  |  |       |  |
| Avenue                                    | 2004 Grand Central      | 450,000                                | 2                            | 89.5  | 21,189,252  | 2                       | 80   | 47.41  | 38.65 |  |
| 420 Lexington Ave                         |                         |  |                              |   |   |                         |  |  |       |  |
| (Gray)                                    | 1999 Grand Central      | 1,188,000                              | 4                            | 89.9  | 60,895,788  | 6                       | 216  | 48.98  | 41.34 |  |
| 461 Fifth Avenue                          |                         |  |                              |   |   |                         |  |  |       |  |
| (5)                                       | 1988 Midtown            | 200,000                                | 1                            | 96.9  | 14,198,928  | 1                       | 16   | 77.94  | 75.43 |  |
| 485 Lexington                             |                         |  |                              |   |   |                         |  |  |       |  |
| Avenue                                    | 2006 Grand Central      | 921,000                                | 3                            | 93.9  | 49,130,400  | 5                       | 21   | 55.12  | 47.37 |  |
| 555 West                                  |                         |  |                              |   |   |                         |  |  |       |  |
| 57th Street                               | 1971 Midtown West       | 941,000                                | 3                            | 96.1  | 30,636,204  | 3                       | 10   | 32.18  | 24.74 |  |
| 609 Fifth                                 |                         |  |                              |   |   |                         |  |  |       |  |
| Avenue                                    | 1990 Rockefeller Center | 160,000                                | 1                            | 85.0  | 12,947,520  | 1                       | 12   | 95.11  | 94.26 |  |
| 625 Madison                               |                         |  |                              |   |   |                         |  |  |       |  |
| Avenue                                    | 2002 Plaza District     | 563,000                                | 2                            | 99.0  | 43,464,096  | 4                       | 25   | 77.05  | 68.35 |  |
| 673 First                                 |                         |  |                              |   |   |                         |  |  |       |  |
| Avenue                                    | 1990 Grand Central      | 422,000                                | 1                            | 99.7  | 17,853,348  | 2                       | 9  | 39.86  | 38.91 |  |
| 1955                                      | Grand Central           | 524,000                                | 2                            | 87.6  | 25,790,304  | 3                       | 15   | 52.01  | 41.44 |  |

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|  |           |                       |                   |           |             |                    |           |            |       |       |
|--|-----------|-----------------------|-------------------|-----------|-------------|--------------------|-----------|------------|-------|-------|
| 711<br>Third<br>Avenue <sup>(5)(6)(7)</sup>            |           |                       |                   |           |             |                    |           |            |       |       |
| 750<br>Third<br>Avenue                                 | 158/2006  | Grand Central         | 780,000           | 3         | 97.2        | 39,151,560         | 4         | 31         | 50.75 | 46.26 |
| 810<br>Seventh<br>Avenue                               | 1970      | Times Square          | 692,000           | 2         | 80.4        | 36,899,292         | 4         | 36         | 59.47 | 51.09 |
| 919<br>Third<br>Avenue                                 | 1970      | Grand Central         | 1,454,000         | 5         | 99.9        | 83,659,788         | 4         | 14         | 57.59 | 50.73 |
| 1185<br>Avenue<br>of<br>the<br>Americas <sup>(5)</sup> | 1969      | Rockefeller<br>Center | 1,062,000         | 4         | 97.6        | 72,482,004         | 7         | 16         | 69.09 | 63.22 |
| 1350<br>Avenue<br>of<br>the<br>Americas                | 1966      | Rockefeller<br>Center | 562,000           | 2         | 86.1        | 29,511,348         | 3         | 39         | 58.58 | 56.82 |
| 1<br>Madison<br>Avenue                                 | 1960/2002 | Park Avenue<br>South  | 1,176,900         | 4         | 99.8        | 61,715,976         | 6         | 2          | 52.57 | 52.37 |
| 331<br>Madison<br>Avenue                               | 1923      | Grand Central         | 114,900           | 0         | 99.5        | 4,849,572          | 0         | 18         | 42.93 | 41.49 |
| <b>Subtotal / Weighted Average</b>                     |           |                       | <b>13,144,800</b> | <b>45</b> | <b>94.4</b> | <b>692,053,236</b> | <b>63</b> | <b>686</b> |       |       |
| <b>Adjustments</b>                                     |           |                       |                   |           |             |                    |           |            |       |       |
| 333<br>West<br>34th Street                             | 1954/2000 | Penn Station          | 345,400           | 1         | 78.5        | 11,158,920         | 1         | 2          | 40.61 | 38.97 |
| 100<br>Church<br>Street                                | 1959/2010 | Downtown              | 1,047,500         | 4         | 59.9        | 23,998,572         | 3         | 9          | 38.14 | 36.91 |
| 125<br>Park<br>Avenue                                  | 1923/2006 | Grand Central         | 604,245           | 2         | 99.1        | 33,178,848         | 3         | 21         | 55.70 | 52.55 |
| <b>Subtotal / Weighted Average</b>                     |           |                       | <b>1,997,145</b>  | <b>7</b>  | <b>74.9</b> | <b>68,336,340</b>  | <b>7</b>  | <b>32</b>  |       |       |
| <b>Total / Weighted Average</b>                        |           |                       |                   |           |             |                    |           |            |       |       |
| <b>Consolidated Properties<sup>(8)</sup></b>           |           |                       | <b>15,141,945</b> | <b>52</b> | <b>91.8</b> | <b>760,389,576</b> | <b>70</b> | <b>718</b> |       |       |
| <b>UNCONSOLIDATED PROPERTIES</b>                       |           |                       |                   |           |             |                    |           |            |       |       |
| <b>"Same Store"</b>                                    |           |                       |                   |           |             |                    |           |            |       |       |
| 100<br>Park<br>Avenue                                  | 1950/1980 | Grand Central         | 834,000           | 3         | 91.9        | 48,804,000         | 3         | 33         | 60.33 | 47.33 |
| 521<br>Fifth<br>Avenue                                 | 1929/2000 | Grand Central         | 460,000           | 2         | 80.7        | 20,374,416         | 1         | 44         | 53.75 | 45.71 |
| 800<br>Third<br>Avenue                                 | 1972/2006 | Grand Central         | 526,000           | 2         | 80.8        | 24,860,424         | 1         | 34         | 52.33 | 46.11 |
| 1515<br>Broadway                                       | 1979      | Times Square          | 1,750,000         | 6         | 98.0        | 104,418,588        | 7         | 11         | 61.93 | 44.16 |
| 388 &<br>390<br>Greenwich<br>Street                    | 1986-1990 | Downtown              | 2,635,000         | 9         | 100.0       | 102,945,936        | 5         | 1          | 39.07 | 39.07 |
| 1745<br>Broadway                                       | 2003-2011 | Downtown              | 674,000           | 2         | 100.0       | 36,538,044         | 1         | 1          | 56.68 | 56.68 |
|  |           |                       | <b>6,879,000</b>  | <b>24</b> | <b>95.8</b> | <b>337,941,408</b> | <b>18</b> | <b>124</b> |       |       |



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**Adjustments**

|  |                   |           |             |                      |           |            |       |       |  |
|--|-------------------|-----------|-------------|----------------------|-----------|------------|-------|-------|--|
| 600  |                   |           |             |                      |           |            |       |       |  |
| Lexington                                      |                   |           |             |                      |           |            |       |       |  |
| Avenue 2000 Plaza District                     | 303,515           | 1         | 84.6        | 16,411,080           | 1         | 28         | 64.73 | 52.21 |  |
| <b>Subtotal / Weighted Average</b>             | <b>303,515</b>    | <b>1</b>  | <b>84.6</b> | <b>16,411,080</b>    | <b>1</b>  | <b>28</b>  |       |       |  |
| <b>Total / Weighted Average</b>                |                   |           |             |                      |           |            |       |       |  |
| <b>Unconsolidated Properties<sup>(9)</sup></b> | <b>7,182,515</b>  | <b>25</b> | <b>95.3</b> | <b>354,352,488</b>   | <b>19</b> | <b>152</b> |       |       |  |
| <b>Manhattan Grand Total /</b>                 |                   |           |             |                      |           |            |       |       |  |
| <b>Weighted Average</b>                        | <b>22,324,460</b> | <b>77</b> | <b>92.9</b> | <b>1,114,742,064</b> |           | <b>870</b> |       |       |  |
| <b>Manhattan Grand Total SLG</b>               |                   |           |             |                      |           |            |       |       |  |
| <b>share of Annualized Rent</b>                |                   |           |             |                      |           |            |       |       |  |
| <b>Manhattan Same Store</b>                    |                   |           |             |                      |           |            |       |       |  |
| <b>Occupancy % Combined</b>                    | <b>20,023,800</b> | <b>90</b> | <b>94.8</b> | <b>909,061,849</b>   |           | <b>89</b>  |       |       |  |

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| SubMarket/<br>Property          | Built/<br>Leased | SubMarket                    | Percentage<br>of<br>Approximate Portfolio |                                 |                       | Annualized<br>Rent (\$'s) <sup>(1)</sup> | Percentage<br>of<br>Portfolio |  | Annualized<br>Rent Per<br>Leased<br>Square<br>Foot (\$) <sup>(3)</sup> | Net<br>Effective<br>Rent Per<br>Leased<br>Square<br>Foot<br>(\$) <sup>(4)</sup> |
|---------------------------------|------------------|------------------------------|---|---------------------------------|-----------------------|--|-------------------------------|--|--|---|
|                                 |                  |                              | Reentable<br>Square<br>Feet               | Reentable<br>Square<br>Feet (%) | Percent<br>Leased (%) |  | Number<br>of<br>Tenants       | Annualized<br>Rent (\$) <sup>(2)</sup> |  |   |
| <b>CONSOLIDATED PROPERTIES</b>  |                  |                              |   |                                 |                       |  |                               |  |  |   |
| <b>Adjustments</b>              |                  |                              |   |                                 |                       |  |                               |  |  |   |
| 1100<br>King<br>Street          | 1-6              |                              |   |                                 |                       |  |                               |  |  |   |
| International<br>Drive          | 1983-1986        | Rye Brook,<br>Westchester    | 540,000                                   | 2                               | 74.7                  | 11,671,968                               | 1                             | 27                                     | 29.13  | 26.16   |
| 520<br>White<br>Plains<br>Road  | 1979             | Tarrytown,<br>Westchester    | 180,000                                   | 1                               | 72.5                  | 3,466,920                                |                               | 8                                      | 27.32  | 27.11   |
| 115-117<br>Stevens<br>Avenue    | 1984             | Valhalla,<br>Westchester     | 178,000                                   | 1                               | 84.9                  | 2,923,860                                |                               | 13                                     | 22.12  | 12.69   |
| 100<br>Summit<br>Lake<br>Drive  | 1988             | Valhalla,<br>Westchester     | 250,000                                   | 1                               | 60.6                  | 3,423,819                                |                               | 8                                      | 22.59  | 26.45   |
| 200<br>Summit<br>Lake<br>Drive  | 1990             | Valhalla,<br>Westchester     | 245,000                                   | 1                               | 92.4                  | 6,277,236                                | 1                             | 7                                      | 28.28  | 27.63   |
| 500<br>Summit<br>Lake<br>Drive  | 1986             | Valhalla,<br>Westchester     | 228,000                                   | 1                               | 76.2                  | 4,081,776                                | 1                             | 6                                      | 25.45  | 19.89   |
| 140<br>Grand<br>Street          | 1991             | White Plains,<br>Westchester | 130,100                                   |                                 | 94.4                  | 4,062,888                                | 1                             | 10                                     | 36.66  | 28.56   |
| 360<br>Hamilton<br>Avenue       | 2000             | White Plains,<br>Westchester | 384,000                                   | 1                               | 90.5                  | 12,006,192                               | 1                             | 15                                     | 34.83  | 31.62   |
| <b>Westchester, NY Subtotal</b> |                  |                              | <b>2,135,100</b>                          | <b>8</b>                        | <b>80.0</b>           | <b>47,914,659</b>                        | <b>5</b>                      | <b>94</b>                              |  |   |
| 1-6<br>Landmark<br>Square       | 1973/1984        | Stamford,<br>Connecticut     | 826,000                                   | 3                               | 88.7                  | 20,445,756                               | 2                             | 101                                    | 31.34  | 26.60   |
| 680<br>Washington<br>Boulevard  | 1989             | Stamford,<br>Connecticut     | 133,000                                   |                                 | 84.5                  | 3,512,364                                |                               | 6                                      | 40.15  | 30.74   |
| 750<br>Washington<br>Boulevard  | 1989             | Stamford,<br>Connecticut     | 192,000                                   | 1                               | 95.4                  | 6,774,792                                | 1                             | 7                                      | 38.20  | 31.55   |
| 1055<br>Washington<br>Boulevard | 1987             | Stamford,<br>Connecticut     | 182,000                                   | 1                               | 86.6                  | 5,488,560                                | 1                             | 20                                     | 34.68  | 33.13   |
| 300<br>Main<br>Street           | 2002             | Stamford,<br>Connecticut     | 130,000                                   |                                 | 89.0                  | 1,802,328                                |                               | 17                                     | 15.99  | 14.59   |
| 1010<br>Washington<br>Boulevard | 1988             | Stamford,<br>Connecticut     | 143,400                                   |                                 | 50.2                  | 2,097,300                                |                               | 15                                     | 31.58  | 26.60   |
| 500<br>West<br>Putnam<br>Avenue | 1973             | Greenwich,<br>Connecticut    | 121,500                                   |                                 | 68.2                  | 3,507,348                                |                               | 10                                     | 42.31  | 40.86   |

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|   |                            |                   |            |             |                         |                         |              |        |        |
|---|----------------------------|-------------------|------------|-------------|-------------------------|-------------------------|--------------|--------|--------|
| <b>Connecticut Subtotal</b>   |                            | <b>1,727,900</b>  | <b>5</b>   | <b>84.3</b> | <b>43,628,448</b>       | <b>4</b>                | <b>176</b>   |        |        |
| <b>Total / Weighted Average Consolidated Properties<sup>(10)</sup></b>  |                            | <b>3,863,000</b>  | <b>13</b>  | <b>81.9</b> | <b>91,543,107</b>       | <b>9</b>                | <b>270</b>   |        |        |
| <b>UNCONSOLIDATED PROPERTIES</b>  |                            |                   |            |             |                         |                         |              |        |        |
| <b>Adjustments</b>  |                            |                   |            |             |                         |                         |              |        |        |
| One   |                            |                   |            |             |                         |                         |              |        |        |
| Court Square 30%  | Long Island City, New York | 1,402,000         | 5          | 100.0       | 39,819,192              | 1                       | 1            | 28.41  | 28.41  |
| The Meadows 59%   | Rutherford, New Jersey     | 582,100           | 2          | 83.2        | 12,697,116              | 1                       | 53           | 27.32  | 25.88  |
| 16 Court Street 35%   | Brooklyn, New York         | 317,600           | 1          | 87.5        | 9,697,680               |                         | 66           | 38.70  | 33.09  |
| Jericho Plaza 20.2%   | Jericho, New York          | 640,000           | 2          | 95.3        | 21,126,564              |                         | 34           | 36.46  | 34.27  |
| <b>Total / Weighted Average Unconsolidated Properties<sup>(11)</sup></b>  |                            | <b>2,941,700</b>  | <b>10</b>  | <b>94.3</b> | <b>83,340,552</b>       | <b>2</b>                | <b>154</b>   |        |        |
| <b>Grand Total / Weighted Average Grand Total SLG share of Annualized Rent</b>  |                            | <b>29,129,160</b> | <b>100</b> | <b>91.6</b> | <b>\$ 1,289,625,723</b> |                         | <b>1,294</b> |        |        |
|   |                            |                   |            |             |                         | <b>\$ 1,021,532,995</b> | <b>100</b>   |        |        |
| <b>Retail, Development and Land</b>   |                            |                   |            |             |                         |                         |              |        |        |
| 125   |                            |                   |            |             |                         |                         |              |        |        |
| Chubb Way <sup>(13)</sup> 2008  | Lyndhurst, New Jersey      | 278,000           | 32         | 10.7        | 642,012                 | 1                       | 1            | 21.50  |        |
| 150   |                            |                   |            |             |                         |                         |              |        |        |
| Grand Street <sup>(6)</sup> 2001/2001   | White Plains, New York     | 85,000            | 10         | 15.8        | 130,015                 |                         | 8            | 9.90   | 9.90   |
| 7   |                            |                   |            |             |                         |                         |              |        |        |
| Renaissance Square 50%  | White Plains, New York     | 65,641            | 8          |             |                         |                         |              |        |        |
| 141   |                            |                   |            |             |                         |                         |              |        |        |
| Fifth Avenue 45%  |                            |                   |            |             |                         |                         |              |        |        |
| 1551-1555 Broadway 200%   | Flat Iron Times Square     | 13,000            | 1          | 100.0       | 2,525,424               | 3                       | 2            | 242.06 | 175.17 |
| 1604 Broadway 91%   | Times Square               | 25,600            | 3          | 100.0       | 16,263,864              | 4                       | 1            | 635.31 | 673.18 |
| 180-182 Broadway 15%  | Times Square               | 29,876            | 3          | 23.7        | 2,001,912               | 3                       | 2            | 283.28 | 189.71 |
| 11 West 34 <sup>th</sup> Street 21-25 West 34 <sup>th</sup> Street 27-29 West 34 <sup>th</sup> Street 379 West Broadway 717 |                            |                   |            |             |                         |                         |              |        |        |
| 11 West 34 <sup>th</sup> Street 21-25 West 34 <sup>th</sup> Street 27-29 West 34 <sup>th</sup> Street 379 West Broadway 717 | Herald Square/Penn Station | 17,150            | 2          | 100.0       | 1,750,000               | 1                       | 1            | 102.04 | 102.04 |
| 11 West 34 <sup>th</sup> Street 27-29 West 34 <sup>th</sup> Street 379 West Broadway 717                                    | Herald Square/Penn Station | 30,100            | 3          | 100.0       | 6,438,444               | 7                       | 1            | 320.29 | 304.77 |
| 11 West 34 <sup>th</sup> Street 379 West Broadway 717   | Herald Square/Penn Station | 15,600            | 2          | 100.0       | 4,080,372               | 5                       | 2            | 261.34 | 283.28 |
| 11 West 34 <sup>th</sup> Street 379 West Broadway 717   | Cast Iron/Soho             | 62,006            | 7          | 100.0       | 3,716,196               | 4                       | 5            | 61.39  | 57.78  |
| 11 West 34 <sup>th</sup> Street 379 West Broadway 717   | Midtown/Plaza District     | 119,550           | 14         | 75.8        | 20,069,244              | 15                      | 6            | 203.80 | 156.98 |
| 7   |                            |                   |            |             |                         |                         |              |        |        |
| Landmark Square <sup>(13)</sup> 2007  | Stamford, Connecticut      | 36,800            | 4          | 10.8        | 285,888                 | 1                       | 1            | 71.83  | 71.83  |
| Williamsburg Terrace <sup>(6)</sup> 2010  | Brooklyn, New York         | 21,900            | 3          | 100.0       | 1,421,796               | 3                       | 2            | 64.94  | 64.92  |
| 2   |                            |                   |            |             |                         |                         |              |        |        |
| Herald Square <sup>(14)</sup>   | Herald Square/Penn Station | N/A               | N/A        | N/A         | 9,000,000               | 20                      | 1            |        |        |
|   |                            | N/A               | N/A        | N/A         | 11,095,000              | 25                      | 1            |        |        |

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|  |  |                |            |            |                      |            |           |
|--|--|----------------|------------|------------|----------------------|------------|-----------|
| 885<br>Third<br>Avenue <sup>(14)</sup><br>292<br>Madison<br>Avenue <sup>(14)</sup> | Midtown/Plaza<br>District<br><br><br><br><br>Grand Central | N/A            | N/A        | N/A        | 3,150,000            | 7          | 1         |
| <b>Total / Weighted Average<br/>Retail/Development Properties</b>                  |  | <b>870,803</b> | <b>100</b> | <b>N/A</b> | <b>\$ 82,570,167</b> | <b>100</b> | <b>35</b> |

- (1) Annualized Rent represents the monthly contractual rent under existing leases as of December 31, 2010 multiplied by 12. This amount reflects total rent before any rent abatements and includes expense reimbursements, which may be estimated as of such date. Total rent abatements for leases in effect as of December 31, 2010 for the 12 months ending December 31, 2011 are approximately \$0.2 million for our consolidated properties and \$0.8 million for our unconsolidated properties.
- (2) Includes our share of unconsolidated joint venture annualized rent calculated on a consistent basis.
- (3) Annualized Rent Per Leased Square Foot represents Annualized Rent, as described in footnote (1) above, presented on a per leased square foot basis.
- (4) Annual Net Effective Rent Per Leased Square Foot represents (a) for leases in effect at the time an interest in the relevant property was first acquired by us, the remaining lease payments under the lease from the acquisition date divided by the number of months remaining under the lease multiplied by 12 and (b) for leases entered into after an interest in the relevant property was first acquired by us, all lease payments under the lease divided by the number of months in the lease multiplied by 12, minus, in the case of both (a) and (b), tenant improvement costs and leasing commissions, if any, paid or payable by us and presented on a per leased square foot basis. Annual Net Effective Rent Per Leased Square Foot includes future contractual increases in rental payments and therefore, in certain cases, may exceed Annualized Rent Per Leased Square Foot.
- (5) We hold a leasehold interest in this property.
- (6) Includes a parking garage.
- (7) We hold a leasehold mortgage interest, a net sub-leasehold interest and a co-tenancy interest in this property.
- (8) Includes approximately 13.8 million square feet of rentable office space, 1.1 million square feet of rentable retail space and 0.3 million square feet of garage space.
- (9) Includes approximately 6.9 million square feet of rentable office space, 0.2 million square feet of rentable retail space and 0.1 million square feet of garage space.
- (10) Includes approximately 3.6 million square feet of rentable office space and 0.2 million square feet of rentable retail space.
- (11) Includes approximately 2.9 million square feet of rentable office space.
- (12) The rent per square foot is presented on a triple-net basis.
- (13) This is a development property.
- (14) This is a land investment.

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**Historical Occupancy**

We have historically achieved consistently higher occupancy rates in our Manhattan portfolio in comparison to the overall midtown markets, as shown over the last five years in the following table:

|                   | <b>Percent of<br/>Manhattan<br/>Portfolio<br/>Leased<sup>(1)</sup></b> | <b>Occupancy Rate of<br/>Class A<br/>Office Properties<br/>in the midtown<br/>Markets<sup>(2)(3)</sup></b> | <b>Occupancy Rate of<br/>Class B<br/>Office Properties<br/>in the midtown<br/>Markets<sup>(2)(3)</sup></b> |
|-------------------|--|--|--|
| December 31, 2010 | 92.9%  | 88.6%  | 90.9%  |
| December 31, 2009 | 95.0%  | 86.8%  | 90.3%  |
| December 31, 2008 | 96.7%  | 90.8%  | 92.1%  |
| December 31, 2007 | 96.6%  | 94.1%  | 93.5%  |
| December 31, 2006 | 97.0%  | 95.7%  | 93.7%  |

(1) Includes space for leases that were executed as of the relevant date in our wholly-owned and joint venture properties in Manhattan owned by us as of that date.

(2) Includes vacant space available for direct lease and sublease. Source: Cushman & Wakefield.

(3) The term "Class B" is generally used in the Manhattan office market to describe office properties that are more than 25 years old but that are in good physical condition, enjoy widespread acceptance by high-quality tenants and are situated in desirable locations in Manhattan. Class B office properties can be distinguished from Class A properties in that Class A properties are generally newer properties with higher finishes and frequently obtain the highest rental rates within their markets.

**Lease Expirations**

Leases in our Manhattan portfolio, as at many other Manhattan office properties, typically have an initial term of seven to fifteen years, compared to typical lease terms of five to ten years in other large U.S. office markets. For the five years ending December 31, 2015, the average annual rollover at our Manhattan consolidated and unconsolidated properties is expected to be approximately 0.9 million square feet and 0.4 million square feet, respectively, representing an average annual expiration rate of 6.2% and 6.3%, respectively, per year (assuming no tenants exercise renewal or cancellation options and there are no tenant bankruptcies or other tenant defaults).

The following tables set forth a schedule of the annual lease expirations at our Manhattan consolidated and unconsolidated properties, respectively, with respect to leases in place as of December 31, 2010 for each of the next ten years and thereafter (assuming that no tenants exercise renewal or cancellation options and that there are no tenant bankruptcies or other tenant defaults):

| <b>Manhattan Consolidated Properties<br/>Year of Lease Expiration</b> | <b>Number<br/>of<br/>Expiring<br/>Leases</b> | <b>Square<br/>Footage<br/>of<br/>Expiring<br/>Leases</b> | <b>Percentage<br/>of<br/>Total<br/>Leased<br/>Square<br/>Feet (%)</b> | <b>Annualized<br/>Rent<br/>of<br/>Expiring<br/>Leases<sup>(1)</sup></b> | <b>Annualized<br/>Rent<br/>Per<br/>Leased<br/>Square<br/>Foot of<br/>Expiring<br/>Leases<sup>(2)</sup></b> |
|---|--|--|---|---|--|
| 2011 <sup>(3)</sup>   | 133  | 952,854  | 6.64%   | \$ 50,251,056   | \$ 52.74   |
| 2012  | 108  | 644,258  | 4.49  | 35,254,560  | 54.72  |
| 2013  | 107  | 1,228,162  | 8.55  | 65,625,924  | 53.43  |
| 2014  | 65   | 949,351  | 6.61  | 49,970,784  | 52.64  |
| 2015  | 82   | 656,005  | 4.57  | 33,185,940  | 50.59  |
| 2016  | 44   | 1,071,518  | 7.46  | 56,482,944  | 52.71  |
| 2017  | 60   | 1,700,701  | 11.84   | 90,281,460  | 53.08  |
| 2018  | 28   | 566,517  | 3.94  | 42,147,135  | 74.40  |
| 2019  | 20   | 590,584  | 4.11  | 34,515,717  | 58.44  |
| 2020 & thereafter   | 90   | 6,002,976  | 41.79   | 302,674,056   | 50.42  |

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|                        |     |            |         |                |          |
|------------------------|-----|------------|---------|----------------|----------|
| Total/weighted average | 737 | 14,362,926 | 100.00% | \$ 760,389,576 | \$ 52.94 |
|------------------------|-----|------------|---------|----------------|----------|

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(1)

Annualized Rent of Expiring Leases represents the monthly contractual rent under existing leases as of December 31, 2010 multiplied by 12. This amount reflects total rent before any rent abatements and includes expense reimbursements, which may be estimated as of such

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date. Total rent abatements for leases in effect as of December 31, 2010 for the 12 months ending December 31, 2011, are approximately \$3.9 million for the properties.

(2) Annualized Rent Per Leased Square Foot of Expiring Leases represents Annualized Rent of Expiring Leases, as described in footnote (1) above, presented on a per leased square foot basis.

(3) Includes 84,497 square feet occupied by month-to-month holdover tenants whose leases expired prior to December 31, 2010.

| Manhattan Unconsolidated Properties<br>Year of Lease Expiration | Number<br>of<br>Expiring<br>Leases | Square<br>Footage<br>of<br>Expiring<br>Leases | Percentage<br>of<br>Total<br>Leased<br>Square<br>Feet (%) | Annualized<br>Rent<br>of<br>Expiring<br>Leases <sup>(1)</sup> | Annualized<br>Rent<br>Per<br>Leased<br>Square<br>Foot of<br>Expiring<br>Leases <sup>(2)</sup> |
|---|------------------------------------|---|---|---|---|
| 2011 <sup>(3)</sup>   | 21                                 | 231,319                                       | 3.36%   | \$ 11,612,148   | \$ 50.20  |
| 2012  | 21                                 | 169,767                                       | 2.47  | 9,722,544   | 57.27   |
| 2013  | 11                                 | 115,527                                       | 1.68  | 6,519,540   | 56.43   |
| 2014  | 17                                 | 122,206                                       | 1.78  | 9,105,036   | 74.51   |
| 2015  | 23                                 | 1,533,210                                     | 22.27   | 89,815,680  | 58.58   |
| 2016  | 11                                 | 126,874                                       | 1.84  | 6,844,008   | 53.94   |
| 2017  | 9                                  | 126,393                                       | 1.84  | 7,924,284   | 62.70   |
| 2018  | 14                                 | 780,227                                       | 11.33   | 46,139,532  | 59.14   |
| 2019  | 5                                  | 174,362                                       | 2.53  | 11,228,916  | 64.40   |
| 2020 & thereafter   | 22                                 | 868,916                                       | 12.62   | 52,494,864  | 60.41   |
| <b>Sub-Total/weighted average</b>                               | <b>154</b>                         | <b>4,248,801</b>                              | <b>61.72</b>  | <b>251,406,552</b>  | <b>\$ 59.17</b>   |
|   | 2 <sup>(4)</sup>                   | 2,634,670                                     | 38.28   | 102,945,936   |   |
| <b>Total</b>  | <b>156</b>                         | <b>6,883,471</b>                              | <b>100.00%</b>  | <b>\$ 354,352,488</b>   |   |

(1) Annualized Rent of Expiring Leases represents the monthly contractual rent under existing leases as of December 31, 2010 multiplied by 12. This amount reflects total rent before any rent abatements and includes expense reimbursements, which may be estimated as of such date. Total rent abatements for leases in effect as of December 31, 2010 for the 12 months ending December 31, 2011 are approximately \$0.8 million for the joint venture properties.

(2) Annualized Rent Per Leased Square Foot of Expiring Leases represents Annualized Rent of Expiring Leases, as described in footnote (1) above, presented on a per leased square foot basis.

(3) Includes 76,619 square feet occupied by month-to-month holdover tenants whose leases expired prior to December 31, 2010.

(4) Represents Citigroup's 13-year net lease at 388-390 Greenwich Street. The current net rent is \$39.07 per square foot with annual CPI escalation.

Leases in our Suburban portfolio, as at many other suburban office properties, typically have an initial term of five to ten years. For the five years ending December 31, 2015, the average annual rollover at our Suburban consolidated and unconsolidated properties is expected to be approximately 0.3 million square feet and 0.2 million square feet, respectively, representing an average annual expiration rate of 10.6% and 6.7% respectively, per year (assuming no tenants exercise renewal or cancellation options and there are no tenant bankruptcies or other tenant defaults).

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The following tables set forth a schedule of the annual lease expirations at our Suburban consolidated and unconsolidated properties, respectively, with respect to leases in place as of December 31, 2010 for each of the next ten years and thereafter (assuming that no tenants exercise renewal or cancellation options and that there are no tenant bankruptcies or other tenant defaults):

| Suburban Consolidated Properties<br>Year of Lease Expiration | Number<br>of<br>Expiring<br>Leases | Square<br>Footage<br>of<br>Expiring<br>Leases | Percentage<br>of<br>Total<br>Leased<br>Square<br>Feet (%) | Annualized<br>Rent<br>of<br>Expiring<br>Leases <sup>(1)</sup> | Annualized<br>Rent<br>Per<br>Leased<br>Square<br>Foot of<br>Expiring<br>Leases <sup>(2)</sup> |
|--|------------------------------------|---|---|---|---|
| 2011 <sup>(3)</sup>  | 75                                 | 488,893                                       | 16.37%  | \$ 13,719,746   | \$ 28.06  |
| 2012   | 32                                 | 226,807                                       | 7.59  | 7,659,888   | 33.77   |
| 2013   | 38                                 | 317,664                                       | 10.64   | 10,404,948  | 32.75   |
| 2014   | 27                                 | 269,247                                       | 9.01  | 8,451,024   | 31.39   |
| 2015   | 34                                 | 286,432                                       | 9.59  | 9,234,996   | 32.24   |
| 2016   | 25                                 | 541,365                                       | 18.13   | 16,698,948  | 30.85   |
| 2017   | 7                                  | 62,336  | 2.09  | 1,860,336   | 29.84   |
| 2018   | 12                                 | 144,965                                       | 4.85  | 4,835,484   | 33.36   |
| 2019   | 9                                  | 241,387                                       | 8.08  | 7,025,064   | 29.10   |
| 2020 & thereafter  | 19                                 | 407,663                                       | 13.65   | 11,652,673  | 28.58   |
| <b>Total/weighted average</b>                                | <b>278</b>                         | <b>2,986,759</b>                              | <b>100.00%</b>  | <b>\$ 91,543,107</b>  | <b>\$ 30.65</b>   |

(1) Annualized Rent of Expiring Leases represents the monthly contractual rent under existing leases as of December 31, 2010 multiplied by 12. This amount reflects total rent before any rent abatements and includes expense reimbursements, which may be estimated as of such date. Total rent abatements for leases in effect as of December 31, 2010 for the 12 months ending December 31, 2011, are approximately \$4.1 million for the properties.

(2) Annualized Rent Per Leased Square Foot of Expiring Leases represents Annualized Rent of Expiring Leases, as described in footnote (1) above, presented on a per leased square foot basis.

(3) Includes 103,164 square feet occupied by month-to-month holdover tenants whose leases expired prior to December 31, 2010.

| Suburban Unconsolidated Properties<br>Year of Lease Expiration | Number<br>of<br>Expiring<br>Leases | Square<br>Footage<br>of<br>Expiring<br>Leases | Percentage<br>of<br>Total<br>Leased<br>Square<br>Feet (%) | Annualized<br>Rent<br>of<br>Expiring<br>Leases <sup>(1)</sup> | Annualized<br>Rent<br>Per<br>Leased<br>Square<br>Foot of<br>Expiring<br>Leases <sup>(2)</sup> |
|--|------------------------------------|---|---|---|---|
| 2011 <sup>(3)</sup>  | 28                                 | 120,891                                       | 4.48%   | \$ 3,842,604  | \$ 31.79  |
| 2012   | 22                                 | 256,225                                       | 9.50  | 9,130,308   | 35.63   |
| 2013   | 21                                 | 98,463  | 3.65  | 3,171,328   | 32.21   |
| 2014   | 28                                 | 294,927                                       | 10.94   | 10,324,068  | 35.01   |
| 2015   | 19                                 | 135,561                                       | 5.03  | 4,149,372   | 30.61   |
| 2016   | 5                                  | 86,787  | 3.22  | 2,690,580   | 31.00   |
| 2017   | 7                                  | 63,196  | 2.34  | 2,360,856   | 37.36   |
| 2018   | 4                                  | 61,523  | 2.28  | 2,205,480   | 35.85   |
| 2019   | 6                                  | 38,432  | 1.43  | 1,385,824   | 36.06   |
| 2020 & thereafter  | 14                                 | 1,540,384                                     | 57.13   | 44,080,132  | 28.62   |
| <b>Total/weighted average</b>                                  | <b>154</b>                         | <b>2,696,389</b>                              | <b>100.00%</b>  | <b>\$ 83,340,552</b>  | <b>\$ 30.91</b>   |



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- (1) Annualized Rent of Expiring Leases represents the monthly contractual rent under existing leases as of December 31, 2010 multiplied by 12. This amount reflects total rent before any rent abatements and includes expense reimbursements, which may be estimated as of such date. Total rent abatements for leases in effect as of December 31, 2010 for the 12 months ending December 31, 2011, are approximately \$1,500 for the joint venture properties.
- (2) Annualized Rent Per Leased Square Foot of Expiring Leases represents Annualized Rent of Expiring Leases, as described in footnote (1) above, presented on a per leased square foot basis.
- (3) Includes 17,222 square feet occupied by month-to-month holdover tenants whose leases expired prior to December 31, 2010.

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#### **Tenant Diversification**

At December 31, 2010, our portfolio was leased to approximately 1,294 tenants, which are engaged in a variety of businesses, including professional services, financial services, media, apparel, business services and government/non-profit. The following table sets forth information regarding the leases with respect to the 30 largest tenants in our portfolio, based on the amount of square footage leased by our tenants as of December 31, 2010:

| Tenant <sup>(1)</sup>   | Properties   | Remaining<br>Lease<br>Term<br>in Months <sup>(2)</sup> | Total<br>Leased<br>Square Feet | Percentage<br>of<br>Aggregate<br>Portfolio<br>Leased<br>Square<br>Feet (%) | Percentage<br>of<br>Aggregate<br>Portfolio<br>Annualized<br>Rent (%) |
|---|--|--|--------------------------------|--|--|
| Citigroup, N.A.   | 388 & 390 Greenwich Street, 485 Lexington Avenue, 750 Third Avenue, 800 Third Avenue, 750 Washington Blvd & Court Square | 120  | 4,451,237                      | 15.3%  | 8.0%   |
| Viacom International, Inc.  | 1515 Broadway  | 53   | 1,271,812                      | 4.4%   | 5.3%   |
| Credit Suisse Securities (USA), Inc.                                      | 1 Madison Avenue   | 120  | 1,150,207                      | 3.9%   | 5.9%   |
| Random House, Inc.  | 1745 Broadway  | 90   | 644,598                        | 2.2%   | 1.2%   |
| Debevoise & Plimpton, LLP   | 919 Third Avenue   | 132  | 586,533                        | 2.0%   | 1.9%   |
| Omnicom Group, Inc.   | 220 East 42 <sup>nd</sup> Street & 420 Lexington Avenue  | 76   | 496,876                        | 1.7%   | 2.0%   |
| The City of New York<br>Advance Magazine Group, Fairchild<br>Publications | 16 Court Street & 100 Church Street<br>750 Third Avenue & 485 Lexington Avenue   | 34   | 345,903                        | 1.2%   | 1.3%   |
| C.B.S. Broadcasting, Inc.   | 555 West 57 <sup>th</sup> Street   | 122  | 342,720                        | 1.2%   | 1.3%   |
| Polo Ralph Lauren Corporation   | 555 West 57 <sup>th</sup> Street   | 156  | 282,385                        | 1.0%   | 1.0%   |
| Schulte, Roth & Zabel LLP   | 625 Madison Avenue   | 108  | 269,269                        | 0.9%   | 1.6%   |
| The Travelers Indemnity Company   | 919 Third Avenue   | 126  | 263,186                        | 0.9%   | 0.7%   |
| The Metropolitan Transportation Authority                                 | 485 Lexington Avenue & 2 Jericho Plaza   | 68   | 255,156                        | 0.9%   | 1.1%   |
| The City University of New York-CUNY                                      | 333 West 34 <sup>th</sup> Street & 420 Lexington Avenue  | 121  | 246,381                        | 0.8%   | 0.8%   |
| New York Presbyterian Hospital  | 555 West 57 <sup>th</sup> Street & 28 West 44 <sup>th</sup> Street   | 63   | 239,717                        | 0.8%   | 0.9%   |
| BMW of Manhattan  | 28 West 44 <sup>th</sup> Street & 673 First Avenue   | 128  | 238,798                        | 0.8%   | 0.9%   |
| Verizon   | 555 West 57 <sup>th</sup> Street   | 139  | 227,782                        | 0.8%   | 0.5%   |
| D.E. Shaw and Company L.P.  | 120 West 45 <sup>th</sup> Street, 1100 King Street Bldg 1, 1 Landmark Square, 2 Landmark Square & 500 Summit Lake Drive  | 108  | 226,311                        | 0.8%   | 0.7%   |
| Amerada Hess Corp.  | 120 West 45 <sup>th</sup> Street   | 53   | 187,484                        | 0.6%   | 1.1%   |
| HF Management Services LLC  | 1185 Avenue of the Americas  | 204  | 181,569                        | 0.6%   | 1.2%   |
| Fuji Color Processing Inc.  | 100 Church Street  | 243  | 172,577                        | 0.6%   | 0.5%   |
| King & Spalding   | 200 Summit Lake Drive  | 27   | 165,880                        | 0.6%   | 0.5%   |
| News America Incorporated   | 1185 Avenue of the Americas  | 178  | 162,243                        | 0.6%   | 0.9%   |
| National Hockey League  | 1185 Avenue of the Americas  | 119  | 161,722                        | 0.6%   | 1.3%   |
| New York Hospitals Center/Mount Sinai                                     | 1185 Avenue of the Americas  | 143  | 148,217                        | 0.5%   | 1.1%   |
| Banque National De Paris  | 625 Madison Avenue & 673 First Avenue  | 190  | 146,917                        | 0.5%   | 0.6%   |
| The Segal Company   | 919 Third Avenue   | 67   | 145,834                        | 0.5%   | 0.4%   |
| Meredith Corporation  | 333 West 34 <sup>th</sup> Street   | 170  | 144,307                        | 0.5%   | 0.7%   |
| Draft Worldwide   | 125 Park Avenue  | 12   | 143,075                        | 0.5%   | 0.7%   |
| RSM McGladrey, Inc.   | 919 Third Avenue   | 35   | 141,260                        | 0.5%   | 0.4%   |
|   | 1185 Avenue of the Americas & 100 Summit Lake Drive  | 91   | 136,868                        | 0.5%   | 0.9%   |
| <b>Total Weighted Average<sup>(3)</sup></b>                               |  |  | <b>13,576,824</b>              | <b>46.6%</b>   | <b>45.4%</b>   |

(1) This list is not intended to be representative of our tenants as a whole.

(2) Lease term from December 31, 2010 until the date of the last expiring lease for tenants with multiple leases.

(3) Weighted average calculation based on total rentable square footage leased by each tenant.



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**Environmental Matters**

We engaged independent environmental consulting firms to perform Phase I environmental site assessments on our portfolio, in order to assess existing environmental conditions. All of the Phase I assessments met the ASTM Standard. Under the ASTM Standard, a Phase I environmental site assessment consists of a site visit, an historical record review, a review of regulatory agency data bases and records, and interviews with on-site personnel, with the purpose of identifying potential environmental concerns associated with real estate. These environmental site assessments did not reveal any known environmental liability that we believe will have a material adverse effect on our results of operations or financial condition.

**ITEM 3. LEGAL PROCEEDINGS**

As of December 31, 2010, we were not involved in any material litigation nor, to management's knowledge, was any material litigation threatened against us or our portfolio other than routine litigation arising in the ordinary course of business or litigation that is adequately covered by insurance.

**ITEM 4. (REMOVED AND RESERVED)**

Table of Contents**PART II****ITEM 5. MARKET FOR REGISTRANT'S COMMON EQUITY AND RELATED STOCKHOLDER MATTERS AND ISSUER PURCHASES OF EQUITY SECURITIES**

Our common stock began trading on the New York Stock Exchange, or the NYSE, on August 15, 1997 under the symbol "SLG." On February 15, 2011, the reported closing sale price per share of common stock on the NYSE was \$73.40 and there were approximately 396 holders of record of our common stock. The table below sets forth the quarterly high and low closing sales prices of the common stock on the NYSE and the distributions paid by us with respect to the periods indicated.

| Quarter Ended | 2009     |          |           | 2010     |          |           |
|---------------|----------|----------|-----------|----------|----------|-----------|
|               | High     | Low      | Dividends | High     | Low      | Dividends |
| March 31      | \$ 25.83 | \$ 8.69  | \$ 0.375  | \$ 57.60 | \$ 44.18 | \$ 0.10   |
| June 30       | \$ 26.70 | \$ 10.68 | \$ 0.100  | \$ 67.69 | \$ 55.04 | \$ 0.10   |
| September 30  | \$ 46.81 | \$ 18.66 | \$ 0.100  | \$ 66.61 | \$ 50.41 | \$ 0.10   |
| December 31   | \$ 52.74 | \$ 37.72 | \$ 0.100  | \$ 70.27 | \$ 61.50 | \$ 0.10   |

If dividends are declared in a quarter, those dividends will be paid during the subsequent quarter. We expect to continue our policy of distributing our taxable income through regular cash dividends on a quarterly basis, although there is no assurance as to future dividends because they depend on future earnings, capital requirements and financial condition. See Item 7 "Management's Discussion and Analysis of Financial Condition and Results of Operations Dividends" for additional information regarding our dividends.

**UNITS**

At December 31, 2010, there were 1,249,274 units of limited partnership interest of the operating partnership outstanding and held by persons other than the Company. These units received distributions per unit in the same manner as dividends per share were distributed to common stockholders.

**ISSUER PURCHASES OF EQUITY SECURITIES**

None.

**SALE OF UNREGISTERED AND REGISTERED SECURITIES; USE OF PROCEEDS FROM REGISTERED SECURITIES**

During the years ended December 31, 2010, 2009 and 2008, we issued 278,865, 378,344 and no shares of common stock, respectively, to holders of units of limited partnership in the operating partnership upon the redemption of such units pursuant to the partnership agreement of the operating partnership. The issuance of such shares was exempt from registration under the Securities Act, pursuant to the exemption contemplated by Section 4(2) thereof for transactions not involving a public offering. The units were converted into an equal number of shares of common stock.

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The following table summarizes information, as of December 31, 2010, relating to our equity compensation plans pursuant to which shares of our common stock or other equity securities may be granted from time to time.

| Plan category  | Number of securities<br>to be issued<br>upon exercise<br>of outstanding<br>options, warrants<br>and rights<br><br>(a) | Weighted<br>average<br>exercise<br>price of<br>outstanding<br>options,<br>warrants and<br>rights<br><br>(b) | Number of securities<br>remaining available<br>for future<br>issuance under<br>equity compensation<br>plans (excluding<br>securities reflected<br>in column (a))<br><br>(c) |
|--|---|---|---|
| Equity<br>compensation plans<br>approved by<br>security holders <sup>(1)</sup> | 1,353,002   | \$ 58.85  | 4,173,255 <sup>(2)</sup>  |
| Equity<br>compensation plans<br>not approved by<br>security holders            |   |   |   |
| <b>Total</b>   | <b>1,353,002</b>  | <b>\$ 58.85</b>   | <b>4,173,255</b>  |

(1) Includes information related to our 2005 Amended and Restated Stock Option and Incentive Plan and Amended 1997 Stock Option and Incentive Plan, as amended.

(2) Balance is after reserving for shares to be issued under our 2005 Long-Term Outperformance Compensation Program and our 2010 Notional Units Long-Term Compensation Plan and our Deferred Stock Compensation Plan for Directors.

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#### ITEM 6. SELECTED FINANCIAL DATA

The following table sets forth our selected financial data and should be read in conjunction with our Financial Statements and notes thereto included in Item 8, "Financial Statements and Supplementary Data" and Item 7, "Management's Discussion and Analysis of Financial Condition and Results of Operations" in this Form 10-K.

In connection with this Annual Report on Form 10-K, we are restating our historical audited consolidated financial statements as a result of classifying certain properties as held for sale. As a result, we have reported revenue and expenses from these properties as discontinued operations for each period presented in our Annual Report on Form 10-K. These reclassifications had no effect on our reported net income or funds from operations.

We are also providing updated summary selected financial information, which is included below reflecting the prior period reclassification as discontinued operations of the property sold during 2010.

| Operating Data<br>(In thousands, except per share data)                            | Year Ended December 31, |            |              |            |            |
|--|-------------------------|------------|--------------|------------|------------|
|  | 2010                    | 2009       | 2008         | 2007       | 2006       |
| Total revenue  | \$ 1,101,246            | \$ 995,847 | \$ 1,065,015 | \$ 961,375 | \$ 438,345 |
| Operating expenses   | 229,305                 | 214,049    | 224,434      | 204,368    | 99,107     |
| Real estate taxes  | 148,828                 | 139,523    | 124,479      | 119,307    | 61,402     |
| Ground rent  | 31,191                  | 31,826     | 31,494       | 32,389     | 20,150     |
| Interest expense, net of interest income   | 233,647                 | 236,300    | 291,536      | 256,941    | 89,394     |
| Amortization of deferred finance costs   | 9,928                   | 7,947      | 6,433        | 15,893     | 4,424      |
| Depreciation and amortization  | 228,893                 | 224,147    | 214,201      | 172,082    | 60,522     |
| Loan loss and other investment reserves, net of recoveries                         | 20,501                  | 150,510    | 115,882      |            |            |
| Transaction related costs  | 11,875                  |            |              |            |            |
| Marketing, general and administration  | 75,946                  | 73,992     | 104,583      | 93,045     | 57,850     |
| Total expenses   | 990,114                 | 1,078,294  | 1,113,042    | 894,025    | 392,849    |
| Equity in net income from unconsolidated joint ventures                            | 39,607                  | 62,878     | 59,961       | 46,765     | 40,780     |
| Equity in net gain on sale of interest in unconsolidated joint venture/real estate | 128,922                 | 6,691      | 103,056      | 31,509     | 3,451      |
| Gain (loss) on investment in marketable securities                                 | 490                     | (396)      | (147,489)    |            |            |
| Gain(loss) on early extinguishment of debt   | (1,900)                 | 86,006     | 77,465       |            |            |
| Income from continuing operations  | 278,251                 | 72,732     | 44,966       | 145,624    | 89,727     |
| Discontinued operations  | 40,905                  | (1,067)    | 359,082      | 537,073    | 147,631    |
| Net income   | 319,156                 | 71,665     | 404,048      | 682,697    | 237,358    |
| Net income attributable to noncontrolling interest in operating partnership        | (4,574)                 | (1,221)    | (14,561)     | (26,084)   | (11,429)   |
| Net income attributable to noncontrolling interests in other partnerships          | (14,007)                | (12,900)   | (8,677)      | (10,383)   | (5,210)    |
| Net income attributable to SL Green  | 300,575                 | 57,544     | 380,810      | 646,230    | 220,719    |
| Preferred dividends  | (29,749)                | (19,875)   | (19,875)     | (19,875)   | (19,875)   |
| Net income attributable to SL Green common stockholders                            | \$ 270,826              | \$ 37,669  | \$ 360,935   | \$ 626,355 | \$ 200,844 |
| Net income per common share Basic  | \$ 3.47                 | \$ 0.54    | \$ 6.22      | \$ 10.66   | \$ 4.50    |
| Net income per common share Diluted  | \$ 3.45                 | \$ 0.54    | \$ 6.20      | \$ 10.54   | \$ 4.38    |
| Cash dividends declared per common share   | \$ 0.40                 | \$ 0.6750  | \$ 2.7375    | \$ 2.89    | \$ 2.50    |

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|   |        |        |        |        |        |
|---|--------|--------|--------|--------|--------|
| Basic weighted average common shares outstanding                                | 78,101 | 69,735 | 57,996 | 58,742 | 44,593 |
| Diluted weighted average common shares and common share equivalents outstanding | 79,761 | 72,044 | 60,598 | 61,885 | 48,495 |



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| Balance Sheet Data   | As of December 31, |              |              |              |              |
|--|--------------------|--------------|--------------|--------------|--------------|
|  | 2010               | 2009         | 2008         | 2007         | 2006         |
|  | (In thousands)     |              |              |              |              |
| Commercial real estate, before accumulated depreciation  | \$ 8,890,064       | \$ 8,257,100 | \$ 8,201,789 | \$ 8,622,496 | \$ 3,055,159 |
| Total assets   | 11,300,294         | 10,487,577   | 10,984,353   | 11,430,078   | 4,632,227    |
| Mortgages and other loans payable, revolving credit facility, term loans, unsecured notes and trust preferred securities | 5,251,013          | 4,892,688    | 5,581,559    | 5,658,149    | 1,815,379    |
| Noncontrolling interests in operating partnership  | 84,338             | 84,618       | 87,330       | 81,615       | 71,731       |
| Equity   | 5,397,544          | 4,913,129    | 4,481,960    | 4,524,600    | 2,451,045    |

| Other Data   | Year Ended December 31, |            |            |             |            |
|--|-------------------------|------------|------------|-------------|------------|
|  | 2010                    | 2009       | 2008       | 2007        | 2006       |
|  | (In thousands)          |            |            |             |            |
| Funds from operations available to all stockholders <sup>(1)</sup> | \$ 386,411              | \$ 318,817 | \$ 344,856 | \$ 343,186  | \$ 223,634 |
| Net cash provided by operating activities                          | 321,058                 | 275,211    | 296,011    | 406,705     | 225,644    |
| Net cash provided by (used in) investment activities               | 18,815                  | (345,379)  | 396,219    | (2,334,337) | (786,912)  |
| Net cash (used in) provided by financing activities                | (350,758)               | (313,006)  | (11,305)   | 1,856,418   | 654,342    |

(1) Funds From Operations, or FFO, is a widely recognized measure of REIT performance. We compute FFO in accordance with standards established by the National Association of Real Estate Investment Trusts, or NAREIT, which may not be comparable to FFO reported by other REITs that do not compute FFO in accordance with the NAREIT definition, or that interpret the NAREIT definition differently than we do. The revised White Paper on FFO approved by the Board of Governors of NAREIT in April 2002 defines FFO as net income (loss) (computed in accordance with generally accepted accounting principles, or GAAP), excluding gains (or losses) from debt restructurings and sales of properties plus real estate related depreciation and amortization and after adjustments for unconsolidated partnerships and joint ventures. We present FFO because we consider it an important supplemental measure of our operating performance and believe that it is frequently used by securities analysts, investors and other interested parties in the evaluation of REITS, particularly those that own and operate commercial office properties. We also use FFO as one of several criteria to determine performance-based bonuses for members of our senior management. FFO is intended to exclude GAAP historical cost depreciation and amortization of real estate and related assets, which assumes that the value of real estate assets diminishes ratably over time. Historically, however, real estate values have risen or fallen with market conditions. Because FFO excludes depreciation and amortization unique to real estate, gains and losses from property dispositions and extraordinary items, it provides a performance measure that, when compared year over year, reflects the impact to operations from trends in occupancy rates, rental rates, operating costs, interest costs, providing perspective not immediately apparent from net income. FFO does not represent cash generated from operating activities in accordance with GAAP and should not be considered as an alternative to net income (determined in accordance with GAAP), as an indication of our financial performance or to cash flow from operating activities (determined in accordance with GAAP) as a measure of our liquidity, nor is it indicative of funds available to fund our cash needs, including our ability to make cash distributions.

A reconciliation of FFO to net income computed in accordance with GAAP is provided under the heading of "Management's Discussion and Analysis of Financial Condition and Results of Operations - Funds From Operations."

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**ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

**Overview**

SL Green Realty Corp., or the Company, a Maryland corporation, and SL Green Operating Partnership, L.P., or the Operating Partnership, a Delaware limited partnership, were formed in June 1997 for the purpose of combining the commercial real estate business of S.L. Green Properties, Inc. and its affiliated partnerships and entities. We are a self-managed real estate investment trust, or REIT, with in-house capabilities in property management, acquisitions, financing, development, construction and leasing. Unless the context requires otherwise, all references to "we," "our" and "us" means the Company and all entities owned or controlled by the Company, including the Operating Partnership.

The following discussion related to our consolidated financial statements should be read in conjunction with the financial statements appearing in Item 8 of this Annual Report on Form 10-K.

Reckson Associates Realty Corp., or Reckson, and Reckson Operating Partnership, L.P. or ROP, are subsidiaries of our operating partnership.

After nearly three years of severe constraints on lending activity, resulting in a stall in sales transactions and reduced asset values, the commercial real estate market began to reawaken in 2010. This occurred primarily in the nation's gateway cities, led by New York City, where SL Green is located and focused, and also Washington, DC.

Credit spreads continued to be wider than they were during the previous period and cautious lenders were unwilling to fund high loan-to-value ratios. However, loan originations funded by commercial mortgage-backed securities began a modest improvement and foreign-based institutional lenders looking for U.S.-based investment opportunities either entered our market for the first time or increased their existing activity.

As a result, New York City real estate sales activity in 2010 increased by approximately \$10.1 billion when compared to 2009, as total volume reached approximately \$13.6 billion.

As New York City's largest owner of office properties, and as one of its most active buyers and sellers during the past several years, SL Green is made aware of a large portion of appropriate equity investment possibilities, including those that are not being marketed broadly. We also have strong long-term relationships with several large lenders, and in 2010 we found that some of the newer lenders in the market were attracted to our investment platform. These factors, along with our available capital, which had been hoarded during the downturn, enabled us to move quickly to take advantage of several investment opportunities. In all, we made nine full or joint venture equity investments during the year, totaling \$1.4 billion.

In 2009, when the market was still in distress, we recognized that the market's distress was creating attractive new strategic investment opportunities for those with the capital available to take new debt positions. Such opportunities sometimes involved investing in debt at attractive discounts which offered the potential to control and benefit from restructuring efforts and potentially even acquire equity ownership in the collateral under attractive terms. We made new debt and preferred equity investments totaling \$254.3 million in 2009. Our debt and preferred equity portfolio included a position in the debt backed by 100 Church Street in Manhattan, New York City, which we subsequently converted to full operational control and then full ownership in 2010.

Our debt and preferred equity investment activity accelerated in 2010, with the year's investments totaling \$520.7 million. We continued to take advantage of our strong capital availability to acquire additional debt positions that were underwritten to provide attractive returns when performing, and which have enabled, and will continue to enable, us to take advantage of possible opportunities created by owners' needs to refinance or recapitalize. The most visible of these investments were the senior and mezzanine debt positions backed by a new office property at 510 Madison Avenue, which were repaid in 2010, resulting in additional income being recognized upon the repayment of approximately \$64.8 million in less than a year.

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Following a two-year period in which the New York City real estate market saw an increase in the direct vacancy rate, as well as an increase in the amount of sublease space on the market, conditions stabilized in certain submarkets in late 2009 and began to improve during 2010. SL Green's occupancy rate has historically outperformed the rest of the Manhattan office market, and it did so in 2010 as well.

Leasing activity for Manhattan, a borough of New York City, totaled approximately 26.3 million square feet compared to approximately 16.3 million square feet in 2009. Of the total 2010 leasing activity in Manhattan, the midtown submarket accounted for approximately 18.9 million square feet, or 71.7%. Midtown's overall vacancy decreased from 12.0% at December 31, 2009 to 10.6% at December 31, 2010.

When the market absorbs sublease space and overall occupancy increases, rents tend to stabilize and eventually begin to rise, as long as substantial new office space isn't added to the market. During 2010, minimal new office space was added to the midtown office inventory. In a supply-constrained market, only 25.6 million square feet of new midtown office space became available in 2010 and only another 2.0 million square feet is currently under construction. Therefore, overall the midtown office market is believed to have reached its inflection point in 2010. Asking rents for direct space in midtown increased from \$64.24 at year-end 2009 to \$64.40 at year-end 2010, an increase of 0.25%.

That trend was evident in SL Green's portfolio. For select properties, we were able to begin increasing asking rents. In addition, we began to see a reduction in the need to provide long free-rent periods and large tenant improvement allowances. We expect this positive momentum to continue in 2011.

We saw fluctuations in short-term interest rates, although they still remain low compared to historical levels. The 30-day LIBOR rate ended 2010 at 0.30%, a 7 basis point increase from the end of 2009. Ten-year US Treasuries ended 2010 at 3.30%, a 53 basis point decrease from the end of 2009.

Our significant activities for 2010 included:

Acquired 125 Park Avenue for an aggregate purchase price of \$330.0 million, including the assumption of \$146.25 million of mortgage debt. We also completed the foreclosure of the senior mezzanine loan at 100 Church Street. Through a joint venture, we acquired 600 Lexington Avenue for \$193.0 million, including the assumption of \$49.85 million of mortgage debt. We also closed on the remaining 45% joint venture interests in the leased fee at 885 Third Avenue and 2 Herald Square and the entire leased fee interest at 292 Madison Avenue for an aggregate investment of \$349.7 million, including the assumption of \$265.6 million of mortgage debt.

Sold 19 West 44<sup>th</sup> Street for a gross contract price of approximately \$123.2 million. We recognized a gain of approximately \$35.5 million on the sale of this property, which encompassed 0.3 million square feet. We also sold our partnership interest in 1221 Avenue of the Americas for total consideration of \$577.4 million. We recognized a gain of approximately \$126.8 million on the sale of our interest.

Originated or acquired approximately \$520.7 million in debt and preferred equity investments (net of discounts), inclusive of accretion of discount and pay-in-kind interest. We also recorded approximately \$342.5 million in sales, repayments, participations, foreclosures and loan loss reserves against the debt and preferred equity portfolio in 2010. Included in this was approximately \$20.9 million of loan loss reserves.

Sold 5,400,000 shares of our Series C preferred stock. The net proceeds from this offering (approximately \$122.0 million) were used to repurchase unsecured debt and for general corporate purposes.

Issued \$250.0 million principal amount of 7.75% senior unsecured notes, due 2020, at par. The net proceeds from the offering (approximately \$246.9 million) were used to repay certain of our existing indebtedness, make investments in additional properties, and for general corporate purposes.

Issued \$345.0 million aggregate principal amount of 3.00% exchangeable senior notes due October 2017. The net proceeds from the offering (approximately \$336.5 million) were used to repay certain of our existing indebtedness, make investments in additional properties, and for general corporate purposes.



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Closed on 12 mortgages and loans payable totaling approximately \$1.3 billion.

Signed 349 office leases totaling 3.9 million square feet during 2010.

As of December 31, 2010, we owned the following interests in commercial office properties in the New York Metropolitan area, primarily in midtown Manhattan. Our investments in the New York Metropolitan area also include investments in Brooklyn, Queens, Long Island, Westchester County, Connecticut and New Jersey, which are collectively known as the Suburban assets:

| Location  | Ownership                 | Number of Properties | Square Feet | Weighted Average Occupancy <sup>(1)</sup> |
|-----------|---------------------------|----------------------|-------------|---|
| Manhattan | Consolidated properties   | 22                   | 15,141,945  | 91.8%                                     |
|           | Unconsolidated properties | 8                    | 7,182,515   | 95.3%                                     |
| Suburban  | Consolidated properties   | 25                   | 3,863,000   | 81.9%                                     |
|           | Unconsolidated properties | 6                    | 2,941,700   | 94.3%                                     |
|           |                           | 61                   | 29,129,160  | 91.6%                                     |

(1) The weighted average occupancy represents the total leased square feet divided by total available rentable square feet.

We also own investments in 11 retail properties encompassing approximately 405,362 square feet, four development properties encompassing approximately 465,441 square feet and three land interests. In addition, we manage four office properties owned by third parties and affiliated companies encompassing approximately 1.3 million rentable square feet.

**Critical Accounting Policies**

Our discussion and analysis of financial condition and results of operations is based on our consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States. The preparation of these financial statements requires us to make estimates and judgments that affect the reported amounts of assets, liabilities, and contingencies as of the date of the financial statements and the reported amounts of revenues and expenses during the reporting periods. We evaluate our assumptions and estimates on an ongoing basis. We base our estimates on historical experience and on various other assumptions that we believe to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions. We believe the following critical accounting policies affect our more significant judgments and estimates used in the preparation of our consolidated financial statements.

***Investment in Commercial Real Estate Properties***

On a periodic basis, we assess whether there are any indicators that the value of our real estate properties may be impaired or that its carrying value may not be recoverable. A property's value is considered impaired if management's estimate of the aggregate future cash flows (undiscounted and without interest charges for consolidated properties) to be generated by the property are less than the carrying value of the property. To the extent impairment has occurred and is considered to be other than temporary, the loss will be measured as the excess of the carrying amount of the property over the calculated fair value of the property. In addition, we assess our investments in unconsolidated joint ventures for recoverability, and if it is determined that a loss in value of the investment is other than temporary, we write down the investment to its fair value. We evaluate our equity investments for impairment based on the joint venture's projected discounted cash flows. During 2010, we recorded a \$2.8 million impairment charge on one of our equity investments which is included in loan loss and other investment reserves. We do not believe that the value of any of our consolidated properties was impaired at December 31, 2010 and 2009, respectively.

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A variety of costs are incurred in the development and leasing of our properties. After determination is made to capitalize a cost, it is allocated to the specific component of a project that is benefited. Determination of when a development project is substantially complete and capitalization must cease involves a degree of judgment. The costs of land and building under development include specifically identifiable costs. The capitalized costs include pre-construction costs essential to the development of the property, development costs, construction costs, interest costs, real estate taxes, salaries and related costs and other costs incurred during the period of development. We consider a construction project as substantially completed and held available for occupancy upon the completion of tenant improvements, but no later than one year from cessation of major construction activity. We cease capitalization on the portions substantially completed and occupied or held available for occupancy, and capitalize only those costs associated with the portions under construction.

We allocate the purchase price of real estate to land and building and, if determined to be material, intangibles, such as the value of above-, below-, and at-market leases and origination costs associated with the in-place leases. We depreciate the amount allocated to building and other intangible assets over their estimated useful lives, which generally range from three to 40 years and from one to 14 years, respectively. The values of the above- and below-market leases are amortized and recorded as either an increase (in the case of below-market leases) or a decrease (in the case of above-market leases) to rental income over the remaining term of the associated lease, which generally range from one to 14 years. The value associated with in-place leases are amortized over the expected term of the associated lease, which generally range from one to 14 years. If a tenant vacates its space prior to the contractual termination of the lease and no rental payments are being made on the lease, any unamortized balance of the related intangible will be written off. The tenant improvements and origination costs are amortized as an expense over the remaining life of the lease (or charged against earnings if the lease is terminated prior to its contractual expiration date). We assess fair value of the leases based on estimated cash flow projections that utilize appropriate discount and capitalization rates and available market information. Estimates of future cash flows are based on a number of factors including the historical operating results, known trends, and market/economic conditions that may affect the property.

***Investment in Unconsolidated Joint Ventures***

We account for our investments in unconsolidated joint ventures under the equity method of accounting in cases where we exercise significant influence over, but do not control, these entities and are not considered to be the primary beneficiary. We consolidate those joint ventures which are VIEs and where we are considered to be the primary beneficiary. In all these joint ventures, the rights of the minority investor are both protective as well as participating. Unless we are determined to be the primary beneficiary, these rights preclude us from consolidating these investments. These investments are recorded initially at cost, as investments in unconsolidated joint ventures, and subsequently adjusted for equity in net income (loss) and cash contributions and distributions. Any difference between the carrying amount of these investments on our balance sheet and the underlying equity in net assets is amortized as an adjustment to equity in net income (loss) of unconsolidated joint ventures over the lesser of the joint venture term or 10 years. Equity income (loss) from unconsolidated joint ventures is allocated based on our ownership or economic interest in each joint venture. When a capital event (as defined in each joint venture agreement) such as a refinancing occurs, if return thresholds are met, future equity income will be allocated at our increased economic percentage. We recognize incentive income from unconsolidated real estate joint ventures as income to the extent it is earned and not subject to a clawback feature. Distributions we receive from unconsolidated real estate joint ventures in excess of our basis in the investment are recorded as offsets to our investment balance if we remain liable for future obligations of the joint venture or may otherwise be committed to provide future additional financial support. None of the joint venture debt is recourse to us, except for \$200.0 million which we guarantee at one joint venture.

***Revenue Recognition***

Rental revenue is recognized on a straight-line basis over the term of the lease. The excess of rents recognized over amounts contractually due pursuant to the underlying leases are included in deferred rents

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receivable on the accompanying balance sheets. We establish, on a current basis, an allowance for future potential tenant credit losses, which may occur against this account. The balance reflected on the balance sheet is net of such allowance.

Interest income on debt and preferred equity investments is recognized over the life of the investment using the effective interest method and recognized on the accrual basis. Fees received in connection with loan commitments are deferred until the loan is funded and are then recognized over the term of the loan as an adjustment to yield. Anticipated exit fees, whose collection is expected, are also recognized over the term of the loan as an adjustment to yield. Fees on commitments that expire unused are recognized at expiration.

Income recognition is generally suspended for debt and preferred equity investments at the earlier of the date at which payments become 90 days past due or when, in the opinion of management, a full recovery of income and principal becomes doubtful. Income recognition is resumed when the loan becomes contractually current and performance is demonstrated to be resumed.

***Allowance for Doubtful Accounts***

We maintain an allowance for doubtful accounts for estimated losses resulting from the inability of our tenants to make required rent payments. If the financial condition of a specific tenant were to deteriorate, resulting in an impairment of its ability to make payments, additional allowances may be required.

***Reserve for Possible Credit Losses***

The expense for possible credit losses in connection with debt and preferred equity investments is the charge to earnings to increase the allowance for possible credit losses to the level that we estimate to be adequate, based on Level 3 data, considering delinquencies, loss experience and collateral quality. Other factors considered relate to geographic trends and product diversification, the size of the portfolio and current economic conditions. Based upon these factors, we establish the provision for possible credit losses on each individual investment. When it is probable that we will be unable to collect all amounts contractually due, the investment is considered impaired.

Where impairment is indicated on an investment that is held to maturity, a valuation allowance is measured based upon the excess of the recorded investment amount over the net fair value of the collateral. Any deficiency between the carrying amount of an asset and the calculated value of the collateral is charged to expense. We recorded approximately \$19.8 million, \$38.4 million and \$45.8 million in loan loss reserves and charge offs during the years ended December 31, 2010, 2009 and 2008, respectively, on investments being held to maturity, and \$1.0 million, \$69.1 million and none against our held for sale investment during the years ended December 31, 2010, 2009 and 2008, respectively. We also recorded approximately \$3.7 million in recoveries during the year ended December 31, 2010 in connection with the sale of an investment.

Debt and preferred equity investments held for sale are carried at the lower of cost or fair market value using available market information obtained through consultation with dealers or other originators of such investments as well as discounted cash flow models based on Level 3 data pursuant to ASC 820-10. As circumstances change, management may conclude not to sell an investment designated as held for sale. In such situations, the loan will be reclassified at its net carrying value to debt and preferred equity investments held to maturity. For these reclassified loans, the difference between the current carrying value and the expected cash to be collected at maturity will be accreted into income over the remaining term of the loan.

***Derivative Instruments***

In the normal course of business, we use a variety of derivative instruments to manage, or hedge, interest rate risk. We require that hedging derivative instruments be effective in reducing the interest rate risk exposure that they are designated to hedge. This effectiveness is essential for qualifying for hedge accounting. Some derivative instruments are associated with an anticipated transaction. In those cases, hedge effectiveness criteria also require

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that it be probable that the underlying transaction occurs. Instruments that meet these hedging criteria are formally designated as hedges at the inception of the derivative contract.

To determine the fair values of derivative instruments, we use a variety of methods and assumptions that are based on market conditions and risks existing at each balance sheet date. For the majority of financial instruments including most derivatives, long-term investments and long-term debt, standard market conventions and techniques such as discounted cash flow analysis, option-pricing models, replacement cost, and termination cost are used to determine fair value. All methods of assessing fair value result in a general approximation of value, and such value may never actually be realized.

**Results of Operations***Comparison of the year ended December 31, 2010 to the year ended December 31, 2009*

The following comparison for the year ended December 31, 2010, or 2010, to the year ended December 31, 2009, or 2009, makes reference to the following: (i) the effect of the "Same-Store Properties," which represents all operating properties owned by us at January 1, 2009 and at December 31, 2010 and total 44 of our 47 consolidated properties, representing approximately 79% of our share of annualized rental revenue, (ii) the effect of the "Acquisitions," which represents all properties or interests in properties acquired subsequent to January, 2009 and all non-Same-Store Properties, including properties deconsolidated during the period, and (iii) "Other," which represents corporate level items not allocable to specific properties, the Service Corporation and eEmerge. Assets classified as held for sale, are excluded from the following discussion.

| <b>Rental Revenues (in millions)</b> | <b>2010</b>     | <b>2009</b>     | <b>\$ Change</b> | <b>% Change</b> |
|--------------------------------------|-----------------|-----------------|------------------|-----------------|
| Rental revenue                       | \$ 796.7        | \$ 761.4        | \$ 35.3          | 4.6%            |
| Escalation and reimbursement revenue | 120.5           | 121.4           | (0.9)            | (0.7)           |
| <b>Total</b>                         | <b>\$ 917.2</b> | <b>\$ 882.8</b> | <b>\$ 34.4</b>   | <b>3.9%</b>     |
| Same-Store Properties                | \$ 871.5        | \$ 868.4        | \$ 3.1           | 0.4%            |
| Acquisitions                         | 43.7            | 8.5             | 35.2             | 414.1           |
| Other                                | 2.0             | 5.9             | (3.9)            | (66.1)          |
| <b>Total</b>                         | <b>\$ 917.2</b> | <b>\$ 882.8</b> | <b>\$ 34.4</b>   | <b>3.9%</b>     |

Our consolidated rental revenue increased primarily from the Acquisitions, which included 100 Church Street (January 2010) and 125 Park Avenue (August 2010). Occupancy in the Same-Store Properties was 91.5% at December 31, 2010 and 93.5% at December 31, 2009.

During the year ended December 31, 2010, we commenced 232 leases in the Manhattan portfolio totaling 2.4 million square feet, of which 194 leases and 2.3 million square feet represented office leases. Average starting Manhattan office rents of \$43.17 per rentable square foot on 1.8 million square feet of office leases commenced during the year ended December 31, 2010 represented a 2.8% decrease over the previously fully escalated rents. The average lease term was 10.6 years and average tenant concessions were 4.8 months of free rent with a tenant improvement allowance of \$35.04 per rentable square foot.

During the year ended December 31, 2010, we commenced 117 leases in the Suburban portfolio totaling 899,000 square feet, of which 99 leases and 857,000 square feet represented office leases. Average starting Suburban office rents of \$29.30 per rentable square foot on 695,000 square feet of office leases commenced during for the year ended December 31, 2010 represented a 9.8% decrease over the previously fully escalated rents. The average lease term was 6.8 years and average tenant concessions were 3.7 months of free rent with a tenant improvement allowance of \$14.98 per rentable square foot.

At December 31, 2010, we estimated that the current market rents on our consolidated Manhattan properties and consolidated Suburban properties were approximately 5.0% and 5.1% higher, respectively, than then existing in-place fully escalated rents. Approximately 8.3% of the space leased at our consolidated properties expires during 2011.





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The decrease in escalation and reimbursement revenue was due to lower recoveries at the Same-Store Properties (\$4.1 million) which was partially offset by an increase in recoveries from the Acquisitions (\$3.5 million). The decrease in recoveries at the Same-Store Properties was primarily due to lower electric reimbursements (\$4.0 million) and operating expense and real estate tax escalations (\$0.8 million) which were partially offset by other reimbursed expenses (\$0.7 million).

| <b>Investment and Other Income (in millions)</b>        | <b>2010</b>     | <b>2009</b>     | <b>\$ Change</b> | <b>% Change</b> |
|---|-----------------|-----------------|------------------|-----------------|
| Equity in net income from unconsolidated joint ventures | \$ 39.6         | \$ 62.9         | \$ (23.3)        | (37.0)%         |
| Preferred equity and investment income                  | 147.9           | 65.6            | 82.3             | 125.5           |
| Other income  | 36.2            | 47.4            | (11.2)           | (23.6)          |
| <b>Total</b>  | <b>\$ 223.7</b> | <b>\$ 175.9</b> | <b>\$ 47.8</b>   | <b>27.2%</b>    |

The decrease in equity in net income of unconsolidated joint ventures was primarily due to lower net income contributions from 1221 Avenue of the Americas due to the sale of our 45% beneficial interest in this joint venture in May 2010 (\$21.2 million), 521 Fifth Avenue (\$1.2 million), 600 Lexington Avenue due to the expensing of transaction related costs (\$3.6 million) and 1515 Broadway (\$5.2 million). This was partially offset by higher net income contributions primarily from our investments in 100 Park Avenue (\$3.8 million), 141 Fifth Avenue (\$1.2 million), 29 West 34<sup>th</sup> Street (\$1.0 million) and Gramercy (\$3.5 million).

Occupancy at our joint venture properties was 95.0% at December 31, 2010 and 95.1% at December 31, 2009. At December 31, 2010, we estimated that current market rents at our Manhattan and Suburban joint venture properties were approximately 16.3% and 9.3% higher, respectively, than then existing in-place fully escalated rents. Approximately 3.7% of the space leased at our joint venture properties expires during 2011.

Preferred equity and investment income increased primarily due to additional income generated upon the repayment of loans as well as new investment activity. In addition, in September 2010, 510 Madison Avenue was sold by the owner. The first mortgage loan and senior mezzanine loan, which we had purchased in December 2009 and February 2010 for \$180.5 million in the aggregate, were repaid at par. We recognized additional income upon the repayment of the loans of approximately \$64.8 million. The income was recorded in preferred equity and investment income on the accompanying statement of income. In addition, the weighted average investment balance outstanding and weighted average yield were \$862.0 million and 8.5%, respectively, for 2010 compared to \$652.9 million and 8.4%, respectively, for 2009.

The decrease in other income was primarily due to lower fee income earned (\$11.2 million).

| <b>Property Operating Expenses (in millions)</b> | <b>2010</b>     | <b>2009</b>     | <b>\$ Change</b> | <b>% Change</b> |
|--|-----------------|-----------------|------------------|-----------------|
| Operating expenses                               | \$ 229.3        | \$ 214.0        | \$ 15.3          | 7.2%            |
| Real estate taxes                                | 148.8           | 139.5           | 9.3              | 6.7             |
| Ground rent                                      | 31.2            | 31.8            | (0.6)            | (1.9)           |
| <b>Total</b>                                     | <b>\$ 409.3</b> | <b>\$ 385.3</b> | <b>\$ 24.0</b>   | <b>6.2%</b>     |
| Same-Store Properties                            | \$ 372.6        | \$ 366.8        | \$ 5.8           | 1.6%            |
| Acquisitions                                     | 24.6            | 4.2             | 20.4             | 485.7           |
| Other  | 12.1            | 14.3            | (2.2)            | (15.4)          |
| <b>Total</b>                                     | <b>\$ 409.3</b> | <b>\$ 385.3</b> | <b>\$ 24.0</b>   | <b>6.2%</b>     |

Same-Store Properties operating expenses, excluding real estate taxes, increased approximately \$1.5 million. There were increases in payroll costs (\$3.1 million) and repairs and maintenance (\$1.5 million). This was partially offset by decreases in utilities (\$2.3 million) and ground rent (\$0.7 million).

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The increase in real estate taxes attributable to the Same-Store Properties (\$4.3 million) due to higher assessed property values and increased tax rates.

| Other Expenses (in millions)                               | 2010            | 2009            | \$ Change         | % Change       |
|--|-----------------|-----------------|-------------------|----------------|
| Interest expense, net of interest income                   | \$ 243.6        | \$ 244.2        | \$ (0.6)          | (0.3)%         |
| Depreciation and amortization expense                      | 228.9           | 224.1           | 4.8               | 2.1            |
| Loan loss and other investment reserves, net of recoveries | 20.5            | 150.5           | (130.0)           | (86.4)         |
| Transaction related costs                                  | 11.9            |                 | 11.9              | 100.0          |
| Marketing, general and administrative expense              | 75.9            | 74.0            | 1.9               | 2.6            |
| <b>Total</b>   | <b>\$ 580.8</b> | <b>\$ 692.8</b> | <b>\$ (112.0)</b> | <b>(16.2)%</b> |

The decrease in interest expense was primarily attributable to the early repurchase of our exchangeable and non-exchangeable notes and the reduction of the outstanding balance on our 2007 unsecured revolving credit facility which was partially offset by the issuance of new exchangeable and non-exchangeable notes. The weighted average debt balance decreased from \$5.1 billion as of December 31, 2009 to \$4.8 billion as of December 31, 2010, while the weighted average interest rate increased from 4.3% for the year ended December 31, 2009 to 4.76% for the year ended December 31, 2010.

We expensed approximately \$11.9 million of transaction related costs during the year ended December 31, 2010. Transaction related costs included approximately \$1.8 million for non-recoverable costs incurred in connection with the pursuit of a redevelopment project.

Marketing, general and administrative expense represented 6.9% of total revenues in 2010 compared to 7.4% in 2009.

### ***Comparison of the year ended December 31, 2009 to the year ended December 31, 2008***

The following comparison for the year ended December 31, 2009, or 2009, to the year ended December 31, 2008, or 2008, makes reference to the following: (i) the effect of the "Same-Store Properties," which represents all operating properties owned by us at January 1, 2008 and at December 31, 2009 and total 45 of our 46 consolidated properties, representing approximately 74% of our share of annualized rental revenue, (ii) the effect of the "Acquisitions," which represents all properties or interests in properties acquired subsequent to January 2008 and all non-Same-Store Properties, including properties deconsolidated during the period, and (iii) "Other," which represents corporate level items not allocable to specific properties, the Service Corporation and eEmerge. Assets classified as held for sale are excluded from the following discussion.

| Rental Revenues (in millions)        | 2009            | 2008            | \$ Change     | % Change |
|--------------------------------------|-----------------|-----------------|---------------|----------|
| Rental revenue                       | \$ 761.4        | \$ 762.2        | \$ (0.8)      | (0.1)%   |
| Escalation and reimbursement revenue | 121.4           | 120.4           | 1.0           | 0.8      |
| <b>Total</b>                         | <b>\$ 882.8</b> | <b>\$ 882.6</b> | <b>\$ 0.2</b> | <b>%</b> |
| Same-Store Properties                | \$ 869.8        | \$ 851.4        | \$ 18.4       | 2.2%     |
| Acquisitions                         | 7.0             | 25.7            | (18.7)        | (72.8)   |
| Other                                | 6.0             | 5.5             | 0.5           | 9.1      |
| <b>Total</b>                         | <b>\$ 882.8</b> | <b>\$ 882.6</b> | <b>\$ 0.2</b> | <b>%</b> |

Occupancy in the Same-Store Properties was 93.2% at December 31, 2009 and 95.3% at December 31, 2008. The decrease in the Acquisitions is primarily due to certain properties being deconsolidated in 2008, and therefore, not included in the 2009 consolidated results.

At December 31, 2009, we estimated that the current market rents on our consolidated Manhattan properties and consolidated Suburban properties were approximately 4.9% and 4.5% higher, respectively, than the existing



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in-place fully escalated rents. Approximately 9.0% of the space leased at our consolidated properties was scheduled to expire during 2009.

The increase in escalation and reimbursement revenue was due to the recoveries at the Same-Store Properties (\$1.3 million) and the Acquisitions and Other (\$0.2 million). The increase in recoveries at the Same-Store Properties was primarily due to increases in real estate tax escalations (\$10.1 million). This was partially offset by reductions in operating expense escalations (\$7.0 million) and electric reimbursements (\$1.8 million).

During the year ended December 31, 2009, we signed or commenced 140 leases in the Manhattan portfolio totaling 1,366,625 square feet, of which 113 leases and 1,301,358 square feet represented office leases. Average starting Manhattan office rents of \$44.85 per rentable square foot on the 1,301,358 square feet of leases signed or commenced during the year ended December 31, 2009 represented a 14.8% increase over the previously fully escalated rents. The average lease term was 8.5 years and average tenant concessions were 3.6 months of free rent with a tenant improvement allowance of \$33.36 per rentable square foot.

| Investment and Other Income (in millions)             | 2009     | 2008     | \$ Change | % Change |
|---|----------|----------|-----------|----------|
| Equity in net income of unconsolidated joint ventures | \$ 62.9  | \$ 60.0  | \$ 2.9    | 4.8%     |
| Preferred equity and investment income                | 65.6     | 110.9    | (45.3)    | (40.9)   |
| Other income  | 47.4     | 71.5     | (24.1)    | (33.7)   |
| Total   | \$ 175.9 | \$ 242.4 | \$ (66.5) | (27.4)%  |

The increase in equity in net income of unconsolidated joint ventures was primarily due to higher net income contributions from 1515 Broadway (\$8.5 million), 16 Court Street (\$1.3 million), 521 Fifth Avenue (\$1.6 million), 100 Park Avenue (\$1.4 million), 1 Madison Avenue (\$0.8 million), Mack-Green (\$2.8 million), 1221 Avenue of the Americas (\$4.3 million) and 1604 Broadway (\$1.3 million). This was partially offset by lower net income contributions primarily from our investments in Gramercy (\$13.6 million), 388 Greenwich Street (\$3.1 million), 1250 Broadway (\$2.6 million) and 717 Fifth Avenue (\$1.7 million). Occupancy at our joint venture properties was 95.1% at December 31, 2009 and 95.0% at December 31, 2008. At December 31, 2009, we estimated that current market rents at our Manhattan and Suburban joint venture properties were approximately 10.4% and 0.3% higher, respectively, than then existing in-place fully escalated rents. Approximately 6.5% of the space leased at our joint venture properties was scheduled to expire during 2010.

Investment and preferred equity income decreased during 2009 when compared to the prior year. The weighted average investment balance outstanding and weighted average yields were \$652.9 million and 8.4%, respectively, for 2009 compared to \$816.9 million and 10.5%, respectively, for 2008. The decrease was primarily due to the sale of debt and preferred equity investments as well as certain loans being placed on non-accrual status in 2009.

The decrease in other income was primarily due to reduced fee income earned by GKK Manager, a former affiliate of ours and the former external manager of Gramercy (\$5.1 million). In addition, in 2008, we earned an incentive distribution upon the sale of 1250 Broadway (\$25.0 million) as well as an advisory fee paid to us in connection with Gramercy closing its acquisition of AFR (approximately \$6.6 million). This was partially offset by

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the recognition in 2009 of an incentive fee (\$4.8 million) upon the final resolution of our original Bellemead investment and other fee income (\$11.0 million).

| <b>Property Operating Expenses (in millions)</b> | <b>2009</b>     | <b>2008</b>     | <b>\$ Change</b> | <b>% Change</b> |
|--|-----------------|-----------------|------------------|-----------------|
| Operating expenses                               | \$ 214.0        | \$ 224.4        | \$ (10.4)        | (4.6)%          |
| Real estate taxes                                | 139.5           | 124.5           | 15.0             | 12.1            |
| Ground rent                                      | 31.8            | 31.5            | 0.3              | 1.0             |
| <b>Total</b>                                     | <b>\$ 385.3</b> | <b>\$ 380.4</b> | <b>\$ 4.9</b>    | <b>1.3%</b>     |
| <b>Same-Store Properties</b>                     | <b>\$ 367.3</b> | <b>\$ 361.9</b> | <b>\$ 5.4</b>    | <b>1.5%</b>     |
| Acquisitions                                     | 3.6             | 2.9             | 0.7              | 24.1            |
| Other  | 14.4            | 15.6            | (1.2)            | (7.7)           |
| <b>Total</b>                                     | <b>\$ 385.3</b> | <b>\$ 380.4</b> | <b>\$ 4.9</b>    | <b>1.3%</b>     |

Same-Store Properties operating expenses decreased approximately \$9.2 million. There were decreases in repairs and maintenance (\$2.9 million), insurance costs (\$0.8 million), utilities (\$6.6 million) and various other costs (\$0.7 million). This was partially offset by an increase in payroll costs (\$1.0 million) and ground rent (\$0.8 million).

The increase in real estate taxes was primarily attributable to the Same-Store Properties (\$14.8 million) due to higher assessed property values and increased rates.

| <b>Other Expenses (in millions)</b>           | <b>2009</b>     | <b>2008</b>     | <b>\$ Change</b> | <b>% Change</b> |
|---|-----------------|-----------------|------------------|-----------------|
| Interest expense, net of interest income      | \$ 244.2        | \$ 298.0        | \$ (53.8)        | (18.1)%         |
| Depreciation and amortization expense         | 224.1           | 214.2           | 9.9              | 4.6             |
| Loan loss reserves                            | 150.5           | 115.9           | 34.6             | 29.9            |
| Marketing, general and administrative expense | 74.0            | 104.6           | (30.6)           | (29.3)          |
| <b>Total</b>                                  | <b>\$ 692.8</b> | <b>\$ 732.7</b> | <b>\$ (39.9)</b> | <b>(5.5)%</b>   |

The decrease in interest expense was primarily attributable to lower LIBOR rates in 2009 compared to 2008 as well as the early repurchase of certain of our outstanding senior unsecured notes. The weighted average interest rate decreased from 5.24% for the year ended December 31, 2008 to 4.30% for the year ended December 31, 2010. As a result of the note repurchases and repayments, the weighted average debt balance decreased from \$5.7 billion during the year ended December 31, 2008 compared to \$5.1 billion during the year ended December 31, 2010.

In 2009, we repurchased approximately \$564.6 million of our exchangeable and non-exchangeable bonds and a portion of our 2007 unsecured revolving credit facility, realizing gains on early extinguishment of debt of approximately \$86.0 million.

The increase in loan loss reserves was primarily due to the realized loss on the sale of a debt investment (approximately \$38.4 million) in 2009 as well as additional reserves recorded on loans being held to maturity as well as held for sale.

Marketing, general and administrative expenses represented 7.4% of total revenues in 2009 compared to 9.8% in 2008. The decrease is primarily due to reduced stock-based compensation costs in 2009.

### **Liquidity and Capital Resources**

Although positive signs have started to materialize, we continue to experience the effects of a global economic downturn and difficult credit environment. As a result, many financial industry participants, including commercial real estate owners, operators, investors and lenders continue to find it difficult to obtain cost-effective



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debt capital to finance new investment activity or to refinance maturing debt. When debt is available, it is generally at a cost higher than may have been available in the past.

We currently expect that our principal sources of working capital and funds for acquisition and redevelopment of properties, tenant improvements, leasing costs and for debt and preferred equity investments will include:

- (1) Cash flow from operations;
- (2) Cash on hand;
- (3) Borrowings under our 2007 unsecured revolving credit facility;
- (4) Other forms of secured or unsecured financing;
- (5) Net proceeds from divestitures of properties and redemptions, participations and dispositions of debt and preferred equity investments; and
- (6) Proceeds from common or preferred equity or debt offerings by us, our Operating Partnership (including issuances of limited partnership units in the operating partnership and trust preferred securities) or ROP.

Cash flow from operations is primarily dependent upon the occupancy level of our portfolio, the net effective rental rates achieved on our leases, the collectability of rent and operating escalations and recoveries from our tenants and the level of operating and other costs. Additionally, we believe that our joint venture investment programs will also continue to serve as a source of capital.

Our combined aggregate principal maturities of our property mortgages and other loans payable, corporate obligations and our share of joint venture debt, including as-of-right extension options, as of December 31, 2010 are as follows (in thousands):

|                              | 2011              | 2012              | 2013              | 2014              | 2015              | Thereafter          | Total               |
|------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|---------------------|---------------------|
| Property Mortgages           | \$ 246,615        | \$ 143,646        | \$ 656,863        | \$ 208,025        | \$ 260,433        | \$ 1,884,886        | \$ 3,400,468        |
| Corporate obligations        | 84,823            | 773,171           |                   | 98,578            | 657               | 893,316             | 1,850,545           |
| Joint venture debt-our share | 207,738           | 61,491            | 41,415            | 339,184           | 96,786            | 857,305             | 1,603,919           |
| <b>Total</b>                 | <b>\$ 539,176</b> | <b>\$ 978,308</b> | <b>\$ 698,278</b> | <b>\$ 645,787</b> | <b>\$ 357,876</b> | <b>\$ 3,635,507</b> | <b>\$ 6,854,932</b> |

As of December 31, 2010, we had approximately \$366.9 million of cash on hand, inclusive of approximately \$34.1 million of marketable securities. We expect to generate positive cash flow from operations for the foreseeable future. We may seek to access private and public debt and equity capital when the opportunity presents itself, although there is no guarantee that this capital will be made available to us at efficient levels or at all. Management believes that these sources of liquidity, if we are able to access them, along with potential refinancing opportunities for secured debt, will allow us to satisfy our debt obligations, as described above, upon maturity, if not before.

We also have investments in several real estate joint ventures with various partners who we consider to be financially stable and who have the ability to fund a capital call when needed. Most of our joint ventures are financed with non-recourse debt. We believe that property level cash flows along with unfunded committed indebtedness and proceeds from the refinancing of outstanding secured indebtedness will be sufficient to fund the capital needs of our joint venture properties.

### **Cash Flows**



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The following summary discussion of our cash flows is based on our consolidated statements of cash flows in "Item 8. Financial Statements" and is not meant to be an all-inclusive discussion of the changes in our cash flows for the periods presented below.

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Cash and cash equivalents were \$332.8 million and \$343.7 million at December 31, 2010 and 2009, respectively, representing a decrease of \$10.9 million. The decrease was a result of the following increases and decreases in cash flows (in thousands):

|   | Year ended December 31, |              |                        |
|---|-------------------------|--------------|------------------------|
|   | 2010                    | 2009         | Increase<br>(Decrease) |
| Net cash provided by operating activities           | \$ 321,058              | \$ 275,211   | \$ 45,847              |
| Net cash (used in) provided by investing activities | \$ 18,815               | \$ (345,379) | \$ 364,194             |
| Net cash used in financing activities               | \$ (350,758)            | \$ (313,006) | \$ (37,752)            |

Our principal source of operating cash flow is related to the leasing and operating of the properties in our portfolio. Our properties provide a relatively consistent stream of cash flow that provides us with resources to pay operating expenses, debt service and fund quarterly dividend and distribution payment requirements. At December 31, 2010, our portfolio was 91.6% occupied. Our debt and preferred equity and joint venture investments also provide a steady stream of operating cash flow to us.

Cash is used in investing activities to fund acquisitions, redevelopment projects and recurring and nonrecurring capital expenditures. We selectively invest in new projects that enable us to take advantage of our development, leasing, financing and property management skills and invest in existing buildings that meet our investment criteria. During the year ended December 31, 2010, when compared to the year ended December 31, 2009, we used cash primarily for the following investing activities (in thousands):

|   |                |
|---|----------------|
| Acquisitions of real estate                                     | \$ (254,555)   |
| Capital expenditures and capitalized interest                   | (17,174)       |
| Escrow cash-capital improvements/acquisition deposits           | (34,897)       |
| Joint venture investments                                       | 19,872         |
| Distributions from joint ventures                               | 14,074         |
| Proceeds from sales of real estate/partial interest in property | 595,175        |
| Debt and preferred equity and other investments                 | 41,699         |
| <br>Increase in net cash provided by investing activities       | <br>\$ 364,194 |

We generally fund our investment activity through property-level financing, our 2007 unsecured revolving credit facility, senior unsecured notes, construction loans, and from time to time, we issue common or preferred stock. During the year ended December 31, 2010, when compared to the year ended December 31, 2009, we used cash for the following financing activities (in thousands):

|  |                 |
|--|-----------------|
| Proceeds from our debt obligations                                 | \$ 616,520      |
| Repayments under our debt obligations                              | (380,453)       |
| Proceeds from issuance of common stock                             | (387,138)       |
| Proceeds from issuance of preferred stock                          | 122,041         |
| Redemption of noncontrolling interests                             | (13,012)        |
| Noncontrolling interests, contributions in excess of distributions | 10,575          |
| Other financing activities   | (25,622)        |
| Dividends and distributions paid                                   | 19,337          |
| <br>Increase in cash used in financing activities                  | <br>\$ (37,752) |

### **Capitalization**

As of December 31, 2010, we had 78,306,702 shares of common stock, 1,249,274 units of limited partnership interest in our operating partnership held by persons other than the Company, 11,700,000 shares of our 7.625%

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Series C cumulative redeemable preferred stock, or Series C preferred stock, and 4,000,000 shares of our 7.875% Series D cumulative redeemable preferred stock, or Series D preferred stock, outstanding.

In January 2010, we sold 5,400,000 shares of our Series C preferred stock in an underwritten public offering. The shares of Series C preferred stock have a liquidation preference of \$25.00 per share and are redeemable at par, plus accrued and unpaid dividends, at any time at our option. The shares were priced at \$23.53 per share including accrued dividends equating to a yield of 8.101%. We used the net offering proceeds of approximately \$122.0 million for general corporate and/or working capital purposes, including purchases of the indebtedness of our subsidiaries and investment opportunities.

In May 2009, we sold 19,550,000 shares of our common stock. The net proceeds from this offering of approximately \$387.1 million were primarily used to repurchase unsecured debt and for other corporate purposes.

**Rights Plan**

We adopted a shareholder rights plan which provided, among other things, that when specified events occur, our common stockholders would be entitled to purchase from us a new created series of junior preferred shares. This plan expired in March 2010.

**Dividend Reinvestment and Stock Purchase Plan**

We filed a registration statement with the SEC for our dividend reinvestment and stock purchase plan, or DRIP, which was declared effective in March 2009. We registered 2,000,000 shares of common stock under the DRIP. The DRIP commenced on September 24, 2001.

During the years ended December 31, 2010 and 2009, approximately 250,900 and 180 shares of our common stock were issued and approximately \$11.3 million and \$5,000 of proceeds were received, respectively, from dividend reinvestments and/or stock purchases under the DRIP. DRIP shares may be issued at a discount to the market price.

**Second Amended and Restated 2005 Stock Option and Incentive Plan**

Subject to adjustments upon certain corporate transactions or events, up to a maximum of 10,730,000 fungible units may be granted as options, restricted stock, phantom shares, dividend equivalent rights and other equity-based awards under the Second Amended and Restated 2005 Stock Option and Incentive Plan, or the 2005 Plan. At December 31, 2010, approximately 5.0 million fungible units, calculated on a weighted basis, were available for issuance under the 2005 Plan, or 6.3 million shares of common stock if all shares available under the 2005 Plan were issued as five-year stock options.

**2003 Long-Term Outperformance Compensation Program**

Our board of directors adopted a long-term, seven-year compensation program for certain members of senior management. The program provided for restricted stock awards to be made to plan participants if the holders of our common equity achieved a total return in excess of 40% over a 48-month period commencing April 1, 2003. In April 2007, the compensation committee determined that under the terms of the 2003 Outperformance Plan, as of March 31, 2007, the performance hurdles had been met and the maximum performance pool of \$22,825,000, taking into account forfeitures, was established. In connection with this event, approximately 166,312 shares of restricted stock (as adjusted for forfeitures) were allocated under the 2005 Plan. In accordance with the terms of the program, 40% of each award vested on March 31, 2007 and the remainder was scheduled to vest ratably over the subsequent three years based on continued employment. The fair value of the awards under this program on the date of grant was determined to be \$3.2 million. This fair value is expensed over the term of the restricted stock award. Forty percent of the value of the award was amortized over four years from the date of grant and the balance was amortized, in equal parts, over five, six and seven years (i.e., 20% of the total value was amortized over five years (20% per year), 20% of the total value was amortized over six years (16.67% per year) and 20% of

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the total value was amortized over seven years (14.29% per year)). We recorded compensation expense of \$23,000, \$0.1 million and \$0.2 million related to this plan during the years ended December 31, 2010, 2009 and 2008, respectively.

**2005 Long-Term Outperformance Compensation Program**

In December 2005, the compensation committee of our board of directors approved a long-term incentive compensation program, the 2005 Outperformance Plan. Participants in the 2005 Outperformance Plan were entitled to earn LTIP Units in our operating partnership if our total return to stockholders for the three-year period beginning December 1, 2005 exceeded a cumulative total return to stockholders of 30%.; provided that participants were entitled to earn LTIP Units earlier in the event that we achieved maximum performance for 30 consecutive days. The total number of LTIP Units that could be earned was to be a number having an assumed value equal to 10% of the outperformance amount in excess of the 30% benchmark, subject to a maximum dilution cap equal to the lesser of 3% of our outstanding shares and units of limited partnership interest as of December 1, 2005 or \$50.0 million. On June 14, 2006, the compensation committee determined that under the terms of the 2005 Outperformance Plan, as of June 8, 2006, the performance period had accelerated and the maximum performance pool of \$49,250,000, taking into account forfeitures, had been earned. Under the terms of the 2005 Outperformance Plan, participants also earned additional LTIP Units with a value equal to the distributions that would have been paid with respect to the LTIP Units earned if such LTIP Units had been earned at the beginning of the performance period. The total number of LTIP Units earned under the 2005 Outperformance Plan by all participants as of June 8, 2006 was 490,475. Under the terms of the 2005 Outperformance Plan, all LTIP Units that were earned remained subject to time-based vesting, with one-third of the LTIP Units earned scheduled to vest on each of November 30, 2008 and the first two anniversaries thereafter based on continued employment. The earned LTIP Units received regular quarterly distributions on a per unit basis equal to the dividends per share paid on our common stock, whether or not they were vested.

The cost of the 2005 Outperformance Plan (approximately \$8.0 million, subject to adjustment for forfeitures) was amortized into earnings through the final vesting period. We recorded approximately \$1.6 million, \$2.3 million and \$3.9 million of compensation expense during the years ended December 31, 2010, 2009 and 2008, respectively, in connection with the 2005 Outperformance Plan.

**2006 Long-Term Outperformance Compensation Program**

On August 14, 2006, the compensation committee of our board of directors approved a long-term incentive compensation program, the 2006 Outperformance Plan. Participants in the 2006 Outperformance Plan were entitled to earn LTIP Units in our operating partnership if our total return to stockholders for the three-year period beginning August 1, 2006 exceeded a cumulative total return to stockholders of 30%.; provided that participants were entitled to earn LTIP Units earlier in the event that we achieved maximum performance for 30 consecutive days. The total number of LTIP Units that could be earned was to be a number having an assumed value of 10% of the outperformance amount in excess of the 30% benchmark, subject to a maximum dilution cap equal to \$60.0 million. The 2006 Outperformance Plan provided that if the LTIP Units were earned, each participant would also have been entitled to the distributions that would have been paid had the number of earned LTIP Units been issued at the beginning of the performance period. Those distributions would have been paid in the form of additional LTIP Units. Thereafter, distributions would have been paid currently with respect to all earned LTIP Units, whether vested or unvested. Any LTIP Units earned under the 2006 Outperformance Plan were to remain subject to time-based vesting, with one-third of the awards vesting on each of July 31, 2009 and the first two anniversaries thereafter based on continued employment.

The cost of the 2006 Outperformance Plan (approximately \$16.4 million, subject to adjustment for forfeitures) will be amortized into earnings through the final vesting period. We recorded approximately \$0.2 million, \$0.4 million and \$12.2 million of compensation expense during the years ended December 31, 2010, 2009 and 2008, respectively, in connection with the 2006 Outperformance Plan. During the fourth quarter of 2008, we and certain of our employees, including our executive officers, mutually agreed to cancel a portion of the 2006

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Outperformance Plan. This charge of approximately \$9.2 million is included in the compensation expense above. The performance criteria under the 2006 Outperformance Plan were not met and, accordingly, no LTIP Units have been earned under the 2006 Outperformance Plan.

**SL Green Realty Corp. 2010 Notional Unit Long-Term Compensation Plan**

In December 2009, the compensation committee of our board of directors approved the general terms of the SL Green Realty Corp. 2010 Notional Unit Long-Term Compensation Program, the 2010 Long Term Compensation Plan. The 2010 Long-Term Compensation Plan is a long-term incentive compensation plan pursuant to which award recipients may earn, in the aggregate, from approximately \$15 million up to approximately \$75 million of LTIP Units in our operating partnership based on our stock price appreciation over three years beginning on December 1, 2009; provided that, if maximum performance has been achieved, approximately \$25 million of awards may be earned at any time after the beginning of the second year and an additional approximately \$25 million of awards may be earned at any time after the beginning of the third year. The amount of awards earned will range from approximately \$15 million if our aggregate stock price appreciation during the performance period is 25% to the maximum amount of approximately \$75 million if our aggregate stock price appreciation during the performance period is 50% or greater. No awards will be earned if our aggregate stock price appreciation is less than 25%. After the awards are earned, they will remain subject to vesting, with 50% of any LTIP Units earned vesting on January 1, 2013 and an additional 25% vesting on each of January 1, 2014 and 2015 based, in each case, on continued employment through the vesting date. We will not pay distributions on any LTIP Units until they are earned, at which time we will pay all distributions that would have been paid on the earned LTIP Units since the beginning of the performance period.

Overall, the 2010 Long Term Compensation Plan contemplates maximum potential awards of 1,179,987 LTIP Units and a cap of approximately \$75 million when earned. However, sufficient shares were not available under the 2005 Plan to fund the entire 2010 Long Term Compensation Plan in December 2009, and the awards granted at that time, in the aggregate, were limited to 744,128 LTIP Units, subject to performance-based and time-based vesting, unless and until additional shares became available under the 2005 Plan prior to the end of the performance period for the 2010 Long Term Compensation Plan. At our annual meeting of stockholders on June 15, 2010, our stockholders approved the adoption of the 2005 Plan which, among other things, increased the number of shares available under the plan. That increase allowed us to award the balance of the LTIP Units due under the 2010 Long-Term Compensation Plan. The remaining awards were granted in June 2010. The cost of the 2010 Long Term Compensation Plan (approximately \$29.3 million, subject to forfeitures) will be amortized into earnings through the final vesting period. We recorded compensation expense of approximately \$4.0 million and \$0.6 million during the years ended December 31, 2010 and 2009, respectively, related to this program.

**Deferred Stock Compensation Plan for Directors**

Under our Independent Director's Deferral Program, which commenced July 2004, our non-employee directors may elect to defer up to 100% of their annual retainer fee, chairman fees and meeting fees. Unless otherwise elected by a participant, fees deferred under the program shall be credited in the form of phantom stock units. The phantom stock units are convertible into an equal number of shares of common stock upon such directors' termination of service from the Board of Directors or a change in control by us, as defined by the program. Phantom stock units are credited to each non-employee director quarterly using the closing price of our common stock on the applicable dividend record date for the respective quarter. Each participating non-employee director's account is also credited for an equivalent amount of phantom stock units based on the dividend rate for each quarter.

During the year ended December 31, 2010, approximately 10,255 phantom stock units were earned. As of December 31, 2010, there were approximately 58,666 phantom stock units outstanding.

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**Employee Stock Purchase Plan**

On September 18, 2007, our board of directors adopted the 2008 Employee Stock Purchase Plan, or ESPP, to encourage our employees to increase their efforts to make our business more successful by providing equity-based incentives to eligible employees. The ESPP is intended to qualify as an "employee stock purchase plan" under Section 423 of the Internal Revenue Code of 1986, as amended, and has been adopted by the board to enable our eligible employees to purchase our shares of common stock through payroll deductions. The ESPP became effective on January 1, 2008 with a maximum of 500,000 shares of the common stock available for issuance, subject to adjustment upon a merger, reorganization, stock split or other similar corporate change. We filed a registration statement on Form S-8 with the Securities Exchange Commission with respect to the ESPP. The common stock is offered for purchase through a series of successive offering periods. Each offering period will be three months in duration and will begin on the first day of each calendar quarter, with the first offering period having commenced on January 1, 2008. The ESPP provides for eligible employees to purchase the common stock at a purchase price equal to 85% of the lesser of (1) the market value of the common stock on the first day of the offering period or (2) the market value of the common stock on the last day of the offering period. The ESPP was approved by our stockholders at our 2008 annual meeting of stockholders. As of December 31, 2010, approximately 47,900 shares of our common stock had been issued under the ESPP.

**Market Capitalization**

At December 31, 2010, borrowings under our mortgages and other loans payable, our 2007 unsecured revolving credit facility, senior unsecured notes and trust preferred securities (including our share of joint venture debt of approximately \$1.6 billion) represented 54.4% of our combined market capitalization of approximately \$12.6 billion (based on a common stock price of \$67.51 per share, the closing price of our common stock on the New York Stock Exchange on December 31, 2010). Market capitalization includes our consolidated debt, common and preferred stock and the conversion of all units of limited partnership interest in our Operating Partnership, and our share of joint venture debt.

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#### **Indebtedness**

The table below summarizes our consolidated mortgages and other loans payable, our 2007 unsecured revolving credit facility, senior unsecured notes and trust preferred securities outstanding at December 31, 2010 and 2009, respectively (dollars in thousands).

| <b>Debt Summary:</b>                          | <b>December 31,</b> |                  |
|---|---------------------|------------------|
|   | <b>2010</b>         | <b>2009</b>      |
| <b>Balance</b>                                |                     |                  |
| Fixed rate                                    | \$ 4,136,362        | \$ 3,256,081     |
| Variable rate hedged                          |                     | 60,000           |
| <br>Total fixed rate                          | <br>4,136,362       | <br>3,316,081    |
| Variable rate                                 | 674,318             | 1,110,391        |
| Variable rate supporting variable rate assets | 440,333             | 466,216          |
| <br>Total variable rate                       | <br>1,114,651       | <br>1,576,607    |
| <br>Total                                     | <br>\$ 5,251,013    | <br>\$ 4,892,688 |
| <b>Percent of Total Debt:</b>                 |                     |                  |
| Total fixed rate                              | 78.8%               | 67.8%            |
| Variable rate                                 | 21.2%               | 32.2%            |
| <br>Total                                     | <br>100.0%          | <br>100.0%       |
| <b>Effective Interest Rate for the Year:</b>  |                     |                  |
| Fixed rate                                    | 5.95%               | 5.60%            |
| Variable rate                                 | 1.79%               | 1.45%            |
| <br>Effective interest rate                   | <br>4.76%           | <br>4.30%        |

The variable rate debt shown above generally bears interest at an interest rate based on 30-day LIBOR (0.30% and 0.23% at December 31, 2010 and 2009, respectively). Our consolidated debt at December 31, 2010 had a weighted average term to maturity of approximately 4.9 years.

Certain of our debt and preferred equity investments, with a face amount net of discount, of approximately \$440.3 million, are variable rate investments which mitigate our exposure to interest rate changes on our unhedged variable rate debt at December 31, 2010.

#### **Mortgage Financing**

As of December 31, 2010, our total mortgage debt (excluding our share of joint venture debt of approximately \$1.6 billion) consisted of approximately \$2.9 billion of fixed rate debt, including hedged variable rate debt, with an effective weighted average interest rate of approximately 5.91% and approximately \$464.7 million of variable rate debt with an effective weighted average interest rate of approximately 3.28%.

#### **Corporate Indebtedness**

##### **2007 Unsecured Revolving Credit Facility**

We have a \$1.5 billion unsecured revolving credit facility, or the 2007 unsecured revolving credit facility. The 2007 unsecured revolving credit facility bears interest at a spread ranging from 70 basis points to 110 basis points over the 30-day LIBOR which, based on our leverage ratio at December 31, 2010, was 90 basis points. This facility matures in June 2011 and has a one-year as-of-right extension option which the Company expects to exercise. The 2007 unsecured revolving credit facility also requires a 12.5 to 20 basis point fee on the unused balance payable annually in arrears. The 2007 unsecured revolving credit facility had approximately \$650.0 million outstanding at





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December 31, 2010. Availability under the 2007 unsecured revolving credit facility was further reduced at December 31, 2010 by the issuance of approximately \$25.1 million in letters of credit. The 2007 unsecured revolving credit facility includes certain restrictions and covenants (see restrictive covenants below) and is guaranteed by certain of our subsidiaries and debt and preferred equity investment entities. ROP and certain of its subsidiaries also provide a limited senior guaranty of our obligations under the 2007 unsecured revolving credit facility. As of December 31, 2010, the maximum amount of ROP and its subsidiaries' guaranty obligation was approximately \$435.7 million.

In August 2009, we amended our 2007 unsecured revolving credit facility to provide us with the ability to acquire a portion of the loans outstanding under our 2007 unsecured revolving credit facility. Such repurchases reduced our availability under the 2007 unsecured revolving credit facility. In August 2009, one of our subsidiaries repurchased approximately \$48.0 million of the total commitment, and we realized gains on early extinguishment of debt of approximately \$7.1 million.

**Term Loans**

In December 2007, we closed on a \$276.7 million ten-year term loan which carried an effective fixed interest rate of 5.19%. This loan was secured by our interest in 388 and 390 Greenwich Street. This secured term loan, which was scheduled to mature in December 2017, was repaid and terminated in May 2008.

**Senior Unsecured Notes**

The following table sets forth our senior unsecured notes and other related disclosures by scheduled maturity date as of December 31, 2010 (in thousands):

| Issuance  | 2010<br>Unpaid<br>Principal<br>Balance | 2010<br>Accreted<br>Balance | 2009<br>Accreted<br>Balance | Coupon<br>Rate <sup>(4)</sup> | Effective<br>Rate | Term<br>(in Years) | Maturity                           |
|---|--|-----------------------------|-----------------------------|-------------------------------|-------------------|--------------------|------------------------------------|
| January 22,<br>2004 <sup>(1)(5)</sup>                   | \$ 84,823                              | \$ 84,823                   | \$ 123,607                  | 5.15%                         | 5.900%            | 7                  | January 15,<br>2011                |
| August 13,<br>2004 <sup>(1)(5)</sup>                    | 98,578                                 | 98,578                      | 150,000                     | 5.875%                        | 6.100%            | 10                 | August 15,<br>2014                 |
| March 31, 2006 <sup>(1)</sup>                           | 275,000                                | 274,764                     | 274,727                     | 6.00%                         | 6.200%            | 10                 | March 31,<br>2016                  |
| March 16, 2010<br>June 27,<br>2005 <sup>(1)(2)(5)</sup> | 250,000<br>657                         | 250,000<br>657              | 114,821                     | 7.75%<br>4.00%                | 7.750%<br>4.000%  | 10<br>20           | March 15,<br>2020<br>June 15, 2025 |
| March 26,<br>2007 <sup>(3)(5)</sup>                     | 126,937                                | 123,171                     | 159,905                     | 3.00%                         | 5.460%            | 20                 | March 30,<br>2027                  |
| October 12,<br>2010 <sup>(6)</sup>                      | 345,000                                | 268,552                     |                             | 3.00%                         | 7.125%            | 7                  | October 15,<br>2017                |
|   | \$ 1,180,995                           | \$ 1,100,545                | \$ 823,060                  |                               |                   |                    |                                    |

(1) Issued by Reckson.

(2) Exchangeable senior debentures which are currently callable at 100% of par. In addition, the debentures can be put to us, at the option of the holder at par plus accrued and unpaid interest, on June 15, 2015 and 2020 and upon the occurrence of certain change of control transactions. As a result of the Reckson Merger, the adjusted exchange rate for the debentures is 7.7461 shares of our common stock per \$1,000 of principal amount of debentures and the adjusted reference dividend for the debentures is \$1.3491. During the year ended December 31, 2010, we repurchased approximately \$115.4 million of these bonds, inclusive of notes purchased in the tender offer discussed in Note (5) below, and realized a net loss on early extinguishment of debt of approximately \$0.3 million. On the date of the Reckson Merger \$13.1 million was recorded in equity and was fully amortized as of June 30, 2010.

(3)

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In March 2007, we issued \$750.0 million of these exchangeable notes. Interest on these notes is payable semi-annually on March 30 and September 30. The notes have an initial exchange rate representing an exchange price that was set at a 25.0% premium to the last reported sale price of our common stock on March 20, 2007, or \$173.30. The initial exchange rate is subject to adjustment under certain circumstances. The notes are senior unsecured obligations of our operating partnership and are exchangeable upon the occurrence of specified events, and during the period beginning on the twenty-second scheduled trading day prior to the maturity date and ending on the second business day prior to the maturity date, into cash or a combination of cash and shares of our common stock, if any, at our option. The notes are redeemable, at our option, on and after April 15, 2012. We may be required to repurchase the notes on March 30, 2012, 2017 and 2022, and upon the occurrence of certain designated events. The net proceeds from the offering were approximately

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\$736.0 million, after deducting estimated fees and expenses. The proceeds of the offering were used to repay certain of our existing indebtedness, make investments in additional properties, and make open market purchases of our common stock and for general corporate purposes. During the year ended December 31, 2010, we repurchased approximately \$41.7 million of these bonds, inclusive of notes purchased in the tender offer discussed in Note (5) below, and realized a net loss on early extinguishment of debt of approximately \$0.5 million. On the issuance date, \$66.6 million was recorded in equity. As of December 31, 2010, approximately \$3.7 million of equity remained unamortized.

(4) Interest on the senior unsecured notes is payable semi-annually with principal and unpaid interest due on the scheduled maturity dates.

(5) In April 2010, we completed a cash tender offer and purchased \$13.0 million of the outstanding 3.000% Exchangeable Senior Notes due 2027 issued by the operating partnership, and \$13.2 million of the outstanding 4.000% Exchangeable Senior Debentures due 2025, \$38.8 million of the 5.150% Notes due 2011 and \$50.0 million of the 5.875% Notes due 2014 issued by Reckson.

(6) In October 2010, we issued \$345.0 million of these exchangeable notes. Interest on these notes is payable semi-annually on April 15 and October 15. The notes have an initial exchange rate representing an exchange price that was set at a 30.0% premium to the last reported sale price of our common stock on October 6, 2010, or \$85.81. The initial exchange rate is subject to adjustment under certain circumstances. The notes are senior unsecured obligations of our operating partnership and are exchangeable upon the occurrence of specified events, and during the period beginning on the twenty-second scheduled trading day prior to the maturity date and ending on the second business day prior to the maturity date, into cash or a combination of cash and shares of our common stock, if any, at our option. The notes are guaranteed by ROP. The net proceeds from the offering were approximately \$336.5 million, after deducting fees and expenses. The proceeds of the offering were used to repay certain of our existing indebtedness, make investments in additional properties, and for general corporate purposes. On the issuance date, \$78.3 million was recorded in equity. As of December 31, 2010, approximately \$76.4 million of equity remained unamortized.

In March 2009, the \$200.0 million, 7.75% unsecured notes, issued by Reckson, were repaid at par upon their maturity.

**Junior Subordinate Deferrable Interest Debentures**

In June 2005, we issued \$100.0 million of Trust Preferred Securities, which are reflected on the balance sheet as Junior Subordinate Deferrable Interest Debentures. The proceeds were used to repay our unsecured revolving credit facility. The \$100.0 million of junior subordinate deferrable interest debentures have a 30-year term ending July 2035. They bear interest at a fixed rate of 5.61% for the first 10 years ending July 2015. Thereafter, the rate will float at three month LIBOR plus 1.25%. The securities are redeemable at par beginning in July 2010.

**Restrictive Covenants**

The terms of our 2007 unsecured revolving credit facility and certain of our senior unsecured notes include certain restrictions and covenants which may limit, among other things, the payment of dividends (as discussed below), the incurrence of additional indebtedness, the incurrence of liens and the disposition of assets, and which require compliance with financial ratios relating to the minimum amount of tangible net worth, the minimum amount of debt service coverage, the minimum amount of fixed charge coverage, the maximum amount of unsecured indebtedness, the minimum amount of unencumbered property debt service coverage and certain investment limitations. The dividend restriction referred to above provides that, except to enable us to continue to qualify as a REIT for Federal income tax purposes, we will not during any four consecutive fiscal quarters make distributions with respect to common stock or other equity interests in an aggregate amount in excess of 95% of funds from operations for such period, subject to certain other adjustments. As of December 31, 2010 and 2009, we were in compliance with all such covenants.

**Market Rate Risk**

We are exposed to changes in interest rates primarily from our floating rate borrowing arrangements. We use interest rate derivative instruments to manage exposure to interest rate changes. A hypothetical 100 basis point increase in interest rates along the entire interest rate curve for 2010 and 2009, would increase our annual interest cost by approximately \$11.0 million and \$15.2 million and would increase our share of joint venture annual interest cost by approximately \$6.7 million and \$6.4 million, respectively.

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We recognize all derivatives on the balance sheet at fair value. Derivatives that are not hedges must be adjusted to fair value through income. If a derivative is a hedge, depending on the nature of the hedge, changes in the fair value of the derivative will either be offset against the change in fair value of the hedged asset, liability, or firm commitment through earnings, or recognized in other comprehensive income until the hedged item is recognized in earnings. The ineffective portion of a derivative's change in fair value is recognized immediately in earnings.

Approximately \$4.1 billion of our long-term debt bore interest at fixed rates, and therefore the fair value of these instruments is affected by changes in the market interest rates. The interest rate on our variable rate debt and joint venture debt as of December 31, 2010 ranged from LIBOR plus 75 basis points to LIBOR plus 400 basis points.

### **Contractual Obligations**

Combined aggregate principal maturities of mortgages and other loans payable, our 2007 unsecured revolving credit facility, senior unsecured notes (net of discount), trust preferred securities, our share of joint venture debt, including as-of-right extension options, estimated interest expense (based on weighted average interest rates for the quarter), and our obligations under our capital and ground leases, as of December 31, 2010 are as follows (in thousands):

|                    | 2011              | 2012                | 2013              | 2014              | 2015              | Thereafter          | Total               |
|--------------------|-------------------|---------------------|-------------------|-------------------|-------------------|---------------------|---------------------|
| Property           |                   |                     |                   |                   |                   |                     |                     |
| Mortgages          | \$ 246,615        | \$ 143,646          | \$ 656,863        | \$ 208,025        | \$ 260,433        | \$ 1,884,885        | \$ 3,400,467        |
| Revolving Credit   |                   |                     |                   |                   |                   |                     |                     |
| Facility           |                   | 650,000             |                   |                   |                   |                     | 650,000             |
| Trust Preferred    |                   |                     |                   |                   |                   |                     |                     |
| Securities         |                   |                     |                   |                   |                   | 100,000             | 100,000             |
| Senior Unsecured   |                   |                     |                   |                   |                   |                     |                     |
| Notes              | 84,823            | 123,171             |                   | 98,578            | 657               | 793,316             | 1,100,545           |
| Capital lease      | 1,555             | 1,555               | 1,555             | 1,555             | 1,593             | 44,056              | 51,869              |
| Ground leases      | 28,929            | 28,179              | 28,179            | 28,179            | 28,179            | 552,421             | 694,066             |
| Estimated interest |                   |                     |                   |                   |                   |                     |                     |
| expense            | 265,242           | 245,545             | 221,161           | 197,128           | 177,565           | 355,143             | 1,461,784           |
| Joint venture debt | 207,738           | 61,491              | 41,415            | 339,184           | 96,786            | 857,305             | 1,603,919           |
| <b>Total</b>       | <b>\$ 834,902</b> | <b>\$ 1,253,587</b> | <b>\$ 949,173</b> | <b>\$ 872,649</b> | <b>\$ 565,213</b> | <b>\$ 4,587,126</b> | <b>\$ 9,062,650</b> |

### **Off-Balance Sheet Arrangements**

We have a number of off-balance sheet investments, including joint ventures and debt and preferred equity investments. These investments all have varying ownership structures. Substantially all of our joint venture arrangements are accounted for under the equity method of accounting as we have the ability to exercise significant influence, but not control over the operating and financial decisions of these joint venture arrangements. Our off-balance sheet arrangements are discussed in Note 5, "Debt and Preferred Equity Investments" and Note 6, "Investments in Unconsolidated Joint Ventures" in the accompanying consolidated financial statements. Additional information about the debt of our unconsolidated joint ventures is included in "Contractual Obligations" above.

### **Capital Expenditures**

We estimate that for the year ending December 31, 2011, we will incur, approximately \$120.5 million of capital expenditures which are net of loan reserves, (including tenant improvements and leasing commissions) on existing wholly-owned properties, and our share of capital expenditures at our joint venture properties, net of loan reserves, will be approximately \$23.4 million. We expect to fund these capital expenditures with operating cash flow, additional property level mortgage financings and cash on hand. Future property acquisitions may require substantial capital investments for refurbishment and leasing costs. We expect that these financing requirements will be met in a similar fashion. We believe that we will have sufficient resources to satisfy our capital needs during the next 12-month period. Thereafter, we expect our capital needs will be met through a combination of

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cash on hand, net cash provided by operations, borrowings, potential asset sales or additional equity or debt issuances.

**Dividends**

We expect to pay dividends to our stockholders based on the distributions we receive from our operating partnership primarily from property revenues net of operating expenses or, if necessary, from working capital or borrowings.

To maintain our qualification as a REIT, we must pay annual dividends to our stockholders of at least 90% of our REIT taxable income, determined before taking into consideration the dividends paid deduction and net capital gains. We intend to continue to pay regular quarterly dividends to our stockholders. Based on our current annual dividend rate of \$0.40 per share, we would pay approximately \$31.6 million in dividends to our common stockholders on an annual basis. Before we pay any dividend, whether for Federal income tax purposes or otherwise, which would only be paid out of available cash to the extent permitted under our unsecured revolving credit facility and senior unsecured notes, we must first meet both our operating requirements and scheduled debt service on our mortgages and loans payable.

**Related Party Transactions**

*Cleaning/ Security/ Messenger and Restoration Services*

Through Alliance Building Services, or Alliance, First Quality Maintenance, L.P., or First Quality, provides cleaning, extermination and related services, Classic Security LLC provides security services, Bright Star Couriers LLC provides messenger services, and Onyx Restoration Works provides restoration services with respect to certain properties owned by us. Alliance is partially owned by Gary Green, a son of Stephen L. Green, the chairman of our board of directors. In addition, First Quality has the non-exclusive opportunity to provide cleaning and related services to individual tenants at our properties on a basis separately negotiated with any tenant seeking such additional services. The Service Corp. has entered into an arrangement with Alliance whereby it will receive a profit participation above a certain threshold for services provided by Alliance to certain tenants at certain buildings above the base services specified in their lease agreements. Alliance paid the Service Corporation approximately \$2.2 million, \$1.8 million and \$1.4 million for the years ended December 31, 2010, 2009 and 2008, respectively. We paid Alliance approximately \$14.2 million, \$14.9 million and \$15.1 million for three years ended December 31, 2010, respectively, for these services (excluding services provided directly to tenants).

*Leases*

Nancy Peck and Company leases 1,003 square feet of space at 420 Lexington Avenue under a lease that ends in August 2015. Nancy Peck and Company is owned by Nancy Peck, the wife of Stephen L. Green. The rent due under the lease is \$35,516 per annum for year one increasing to \$40,000 in year seven. From February 2007 through December 2008, Nancy Peck and Company leased 507 square feet of space at 420 Lexington Avenue pursuant to a lease which provided for annual rental payments of approximately \$15,210.

*Management Fees*

S.L. Green Management Corp., a consolidated entity, receives property management fees from an entity in which Stephen L. Green owns an interest. The aggregate amount of fees paid to S.L. Green Management Corp. from such entity was approximately \$390,700 in 2010, \$351,700 in 2009 and \$353,500 in 2008.

*Brokerage Services*

Cushman & Wakefield Sonnenblick-Goldman Company, LLC, or Sonnenblick, a nationally recognized real estate investment banking firm, provided mortgage brokerage services to us. Mr. Morton Holliday, the father of

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Mr. Marc Holliday, was a Managing Director of Sonnenblick at the time of the financings. In 2009, we paid approximately \$428,000 to Sonnenblick in connection with the refinancing of 420 Lexington Avenue.

***Gramercy Capital Corp.***

Our related party transactions with Gramercy are discussed in Note 13, "Related Party Transactions" in the accompanying financial statements. Management evaluated its investment in Gramercy in accordance with notice 2008-234 issued by the joint SEC Office of the Chief Accountant and the FASB Staff which provided further guidance on fair value accounting. Management evaluated (1) the length of time and the extent to which the market value of our investment in Gramercy has been less than cost, (2) the financial condition and near-term prospects of Gramercy, the issuer, and (3) the intent and ability of SL Green, the holder, to retain its investment for a period of time sufficient enough to allow for anticipated recovery. Based on this evaluation, we recognized a loss on our investment in Gramercy of approximately \$147.5 million in the fourth quarter of 2008.

***Insurance***

We maintain "all-risk" property and rental value coverage (including coverage regarding the perils of flood, earthquake and terrorism) within two property insurance portfolios and liability insurance. The first property portfolio maintains a blanket limit of \$750.0 million per occurrence, including terrorism, for the majority of the New York City properties in our portfolio. This policy expires on December 31, 2011. The second portfolio maintains a limit of \$600.0 million per occurrence, including terrorism, for some New York City properties and the majority of the Suburban properties. The second property policy expires on December 31, 2011. Additional coverage may be purchased on a stand-alone basis for certain assets. We maintain liability policies which cover all our properties and provide limits of \$201.0 million per occurrence and in the aggregate per location. The liability policies expire on October 31, 2011.

In October 2006, we formed a wholly-owned taxable REIT subsidiary, Belmont Insurance Company, or Belmont, to act as a captive insurance company and be one of the elements of our overall insurance program. Belmont was formed in an effort to, among other reasons, stabilize to some extent the fluctuations of insurance market conditions. Belmont is licensed in New York to write Terrorism, NBCR (nuclear, biological, chemical, and radiological), General Liability, Environmental Liability and D&O coverage.

**Terrorism:** Belmont acts as a direct property insurer with respect to a portion of our terrorism coverage for the New York City properties. Effective December 31, 2010, Belmont increased its terrorism coverage from \$400 million to \$650 million in a layer in excess of \$100.0 million. In addition Belmont purchased reinsurance to reinsure the retained insurable risk not otherwise covered under Terrorism Risk Insurance Program Reauthorization and Extension Act of 2007, or TRIPRA, as detailed below.

**NBCR:** Since December 31, 2010, Belmont acts as a direct insurer of NBCR coverage up to \$600 million on the entire property portfolio for certified acts of terrorism above a program trigger of \$100.0 million. Belmont is responsible for a small deductible and 15% of a loss, with the remaining 85% covered by the Federal government.

**General Liability:** For the period commencing October 31, 2010, Belmont insures a retention on the general liability insurance of \$150,000 per occurrence and a \$2.1 million annual aggregate stop loss limit. We have secured excess insurance to protect against catastrophic liability losses above the \$150,000 retention. Prior policy years carried a higher per occurrence deductible and/or higher aggregate stop loss. Belmont has retained a third party administrator to manage all claims within the retention and we anticipate that direct management of liability claims will improve loss experience and ultimately lower the cost of liability insurance in future years. In addition, we have an umbrella liability policy of \$200.0 million per occurrence and in the aggregate on a per location basis.

**Environmental Liability:** Belmont insures a deductible of \$975,000 per occurrence in excess of \$25,000 on a \$25 million per occurrence/\$30 million aggregate environmental liability policy covering the entire portfolio.

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As long as we own Belmont, we are responsible for its liquidity and capital resources, and the accounts of Belmont are part of our consolidated financial statements. If we experience a loss and Belmont is required to pay under its insurance policy, we would ultimately record the loss to the extent of Belmont's required payment. Therefore, insurance coverage provided by Belmont should not be considered as the equivalent of third-party insurance, but rather as a modified form of self-insurance.

The Terrorism Risk Insurance Act, or TRIA, which was enacted in November 2002, was renewed on December 31, 2007. Congress extended TRIA, now called TRIPRA (Terrorism Risk Insurance Program Reauthorization and Extension Act of 2007) until December 31, 2014. The law extends the federal Terrorism Insurance Program that requires insurance companies to offer terrorism coverage and provides for compensation for insured losses resulting from acts of certified terrorism, subject to the current program trigger of \$100.0 million. Our debt instruments, consisting of mortgage loans secured by our properties (which are generally non-recourse to us), mezzanine loans, ground leases, our 2007 unsecured revolving credit facility and other corporate obligations, contain customary covenants requiring us to maintain insurance. Although we believe that we currently maintain sufficient insurance coverage to satisfy these obligations, there is no assurance that in the future we will be able to procure coverage at a reasonable cost. In such instances, there can be no assurance that the lenders or ground lessors under these instruments will not take the position that a total or partial exclusion from "all-risk" insurance coverage for losses due to terrorist acts is a breach of these debt and ground lease instruments allowing the lenders or ground lessors to declare an event of default and accelerate repayment of debt or recapture of ground lease positions. In addition, if lenders prevail in asserting that we are required to maintain full coverage for these risks, it could result in substantially higher insurance premiums.

We have a 49.9% interest in the property at 100 Park Avenue, where we participate with Prudential, which carries a blanket policy of \$500.0 million of "all-risk" property insurance, including terrorism coverage. We own One Madison Avenue, which is under a triple net lease with insurance provided by the tenant, Credit Suisse Securities (USA) LLC, or CS. We monitor the coverage provided by CS to make sure that our asset is adequately protected. We have a 50.6% interest in the property at 388 and 390 Greenwich Street, where we participate with SITQ, which is leased on a triple net basis to Citigroup, N.A., which provides insurance coverage directly. We monitor all triple net leases to ensure that tenants are providing adequate coverage. Other joint ventures may be covered under policies separate from our policies, at coverage limits which we deem to be adequate. We continually monitor these policies. Although we consider our insurance coverage to be appropriate, in the event of a major catastrophe, such as an act of terrorism, we may not have sufficient coverage to replace certain properties.

**Funds from Operations**

Funds From Operations, or FFO, is a widely recognized measure of REIT performance. We compute FFO in accordance with standards established by the National Association of Real Estate Investment Trusts, or NAREIT, which may not be comparable to FFO reported by other REITs that do not compute FFO in accordance with the NAREIT definition, or that interpret the NAREIT definition differently than we do. The revised White Paper on FFO approved by the Board of Governors of NAREIT in April 2002 defines FFO as net income (loss) (computed in accordance with Generally Accepted Accounting Principles, or GAAP), excluding gains (or losses) from debt restructurings and sales of properties, plus real estate related depreciation and amortization and after adjustments for unconsolidated partnerships and joint ventures. We present FFO because we consider it an important supplemental measure of our operating performance and believe that it is frequently used by securities analysts, investors and other interested parties in the evaluation of REITs, particularly those that own and operate commercial office properties.

We also use FFO as one of several criteria to determine performance-based bonuses for members of our senior management. FFO is intended to exclude GAAP historical cost depreciation and amortization of real estate and related assets, which assumes that the value of real estate assets diminishes ratably over time. Historically, however, real estate values have risen or fallen with market conditions. Because FFO excludes depreciation and amortization unique to real estate, gains and losses from property dispositions and extraordinary items, it provides a performance measure that, when compared year over year, reflects the impact to operations from trends in

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occupancy rates, rental rates, operating costs, interest costs, providing perspective not immediately apparent from net income. FFO does not represent cash generated from operating activities in accordance with GAAP and should not be considered as an alternative to net income (determined in accordance with GAAP), as an indication of our financial performance or to cash flow from operating activities (determined in accordance with GAAP) as a measure of our liquidity, nor is it indicative of funds available to fund our cash needs, including our ability to make cash distributions.

FFO for the years ended December 31, 2010, 2009 and 2008 are as follows (in thousands):

|  | Year Ended December 31, |                |                |
|--|-------------------------|----------------|----------------|
|  | 2010                    | 2009           | 2008           |
| Net income attributable to SL Green common stockholders                            | \$ 270,826              | \$ 37,669      | \$ 360,935     |
| Add:   |                         |                |                |
| Depreciation and amortization  | 228,893                 | 224,147        | 214,201        |
| Discontinued operations depreciation adjustments                                   | 1,626                   | 3,106          | 9,038          |
| Unconsolidated joint ventures depreciation and noncontrolling interest adjustments | 32,163                  | 39,964         | 42,559         |
| Net income attributable to noncontrolling interests                                | 18,581                  | 14,121         | 23,238         |
| (Gain) loss on investment in marketable securities                                 | (397)                   | 396            | 147,489        |
| Less:  |                         |                |                |
| Gain (loss) on sale of discontinued operations                                     | 35,485                  | (6,841)        | 348,573        |
| Equity in net gain on sale of joint venture property/ interest                     | 128,922                 | 6,691          | 103,056        |
| Depreciation on non-rental real estate assets                                      | 874                     | 736            | 975            |
| <br>Funds from Operations  | <br>\$ 386,411          | <br>\$ 318,817 | <br>\$ 344,856 |
| Cash flows provided by operating activities  | \$ 321,058              | \$ 275,211     | \$ 296,011     |
| Cash flows (used in) provided by investing activities                              | \$ 18,815               | \$ (345,379)   | \$ 396,219     |
| Cash flows used in financing activities  | \$ (350,758)            | \$ (313,006)   | \$ (11,305)    |

### **Inflation**

Substantially all of the office leases provide for separate real estate tax and operating expense escalations as well as operating expense recoveries based on increases in the Consumer Price Index or other measures such as porters' wage. In addition, many of the leases provide for fixed base rent increases. We believe that inflationary increases may be at least partially offset by the contractual rent increases and expense escalations described above.

### **Accounting Standards Updates**

The Accounting Standards Updates are discussed in Note 2, "Significant Accounting Policies-Accounting Standards Updates" in the accompanying consolidated financial statements.

### **Forward-Looking Information**

This report includes certain statements that may be deemed to be "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995 and are intended to be covered by the safe harbor provisions thereof. All statements, other than statements of historical facts, included in this report that address activities, events or developments that we expect, believe or anticipate will or may occur in the future, including such matters as future capital expenditures, dividends and acquisitions (including the amount and nature thereof), development trends of the real estate industry and the Manhattan, Brooklyn, Queens, Westchester County, Connecticut, Long Island and New Jersey office markets, business strategies, expansion and growth of our operations and other similar matters, are forward-looking statements. These forward-looking statements are based on certain assumptions and analyses made by us in light of our experience and our perception of historical trends, current conditions, expected future developments and other factors we believe are appropriate.



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Forward-looking statements are not guarantees of future performance and actual results or developments may differ materially, and we caution you not to place undue reliance on such statements. Forward-looking statements are generally identifiable by the use of the words "may," "will," "should," "expect," "anticipate," "estimate," "believe," "intend," "project," "continue," or the negative of these words, or other similar words or terms.

Forward-looking statements contained in this report are subject to a number of risks and uncertainties that may cause our actual results, performance or achievements to be materially different from future results, performance or achievements expressed or implied by forward-looking statements made by us. These risks and uncertainties include:

the effect of the credit crisis on general economic, business and financial conditions, and on the New York metropolitan real estate market in particular;

dependence upon certain geographic markets; risks of real estate acquisitions, dispositions and developments, including the cost of construction delays and cost overruns;

risks relating to structured finance investments; availability and creditworthiness of prospective tenants and borrowers; bankruptcy or insolvency of a major tenant or a significant number of smaller tenants;

adverse changes in the real estate markets, including reduced demand for office space, increasing vacancy, and increasing availability of sublease space; availability of capital (debt and equity);

unanticipated increases in financing and other costs, including a rise in interest rates; our ability to comply with financial covenants in our debt instruments;

our ability to maintain our status as a REIT; risks of investing through joint venture structures, including the fulfillment by our partners of their financial obligations;

the continuing threat of terrorist attacks, in particular in the New York metropolitan area and on our tenants;

our ability to obtain adequate insurance coverage at a reasonable cost and the potential for losses in excess of our insurance coverage, including as a result of environmental contamination; and

legislative, regulatory and/or safety requirements adversely affecting REITs and the real estate business, including costs of compliance with the Americans with Disabilities Act, the Fair Housing Act and other similar laws and regulations.

Other factors and risks to our business, many of which are beyond our control, are described in other sections of this report and in our other filings with the Securities and Exchange Commission. We undertake no obligation to publicly update or revise any forward-looking statements, whether as a result of future events, new information or otherwise.

Table of Contents**ITEM 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURE ABOUT MARKET RISK**

See Item 7, "Management's Discussion and Analysis of Financial Condition and Results of Operations Market Rate Risk" for additional information regarding our exposure to interest rate fluctuations.

The table below presents the principal cash flows based upon maturity dates of our debt obligations and debt and preferred equity investments and the related weighted-average interest rates by expected maturity dates, including as-of-right extension options, as of December 31, 2010 (in thousands):

| Date         | Long-Term Debt      |                       |                     | Debt and Preferred Equity Investments |                   |                |
|--------------|---------------------|-----------------------|---------------------|---------------------------------------|-------------------|----------------|
|              | Fixed Rate          | Average Interest Rate | Variable Rate       | Average Interest Rate                 | Amount            | Weighted Yield |
| 2011         | \$ 329,860          | 6.12%                 | \$ 1,579            | 2.02%                                 | \$ 272,374        | 10.85%         |
| 2012         | 154,944             | 6.12%                 | 761,872             | 2.43%                                 | 115,686           | 3.06%          |
| 2013         | 335,662             | 6.13%                 | 321,200             | 2.90%                                 | 39,037            | 4.47%          |
| 2014         | 306,603             | 6.20%                 |                     | 3.27%                                 | 84,804            | 11.75%         |
| 2015         | 361,090             | 6.26%                 |                     | 3.27%                                 |                   | %              |
| Thereafter   | 2,648,203           | 6.49%                 | 30,000              | 3.27%                                 | 451,871           | 7.13%          |
| <b>Total</b> | <b>\$ 4,136,362</b> | <b>6.49%</b>          | <b>\$ 1,114,651</b> | <b>2.27%</b>                          | <b>\$ 963,772</b> | <b>7.99%</b>   |
| Fair Value   | \$ 4,312,600        |                       | \$ 1,060,500        |                                       |                   |                |

(1) Our debt and preferred equity investments had an estimated fair value ranging between \$578.3 million and \$867.4 million at December 31, 2010.

The table below presents the principal cash flows based upon maturity dates of our share of our joint venture debt obligations and the related weighted-average interest rates by expected maturity dates as of December 31, 2010 (in thousands):

| Date         | Long Term Debt    |                       |                   |
|--------------|-------------------|-----------------------|-------------------|
|              | Fixed Rate        | Average Interest Rate | Variable Rate     |
| 2011         | \$ 405            | 4.19%                 | \$ 207,333        |
| 2012         | 13,029            | 4.18%                 | 48,462            |
| 2013         | 1,182             | 4.17%                 | 40,233            |
| 2014         | 99,802            | 4.12%                 | 239,382           |
| 2015         | 94,500            | 3.86%                 | 2,286             |
| Thereafter   | 774,304           | 3.26%                 | 83,001            |
| <b>Total</b> | <b>\$ 983,222</b> | <b>3.96%</b>          | <b>\$ 620,697</b> |
| Fair Value   | \$ 993,675        |                       | \$ 619,147        |

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The table below lists all of our derivative instruments, which are hedging variable rate debt, excluding joint ventures, and their related fair value as of December 31, 2010 (in thousands):

|                                  | <b>Asset Hedged</b> | <b>Benchmark Rate</b> | <b>Notional Value</b> | <b>Strike Rate</b> | <b>Effective Date</b> | <b>Expiration Date</b> | <b>Fair Value</b> |
|----------------------------------|---------------------|-----------------------|-----------------------|--------------------|-----------------------|------------------------|-------------------|
| Interest Rate Cap                | Mortgage            | LIBOR                 | 128,000               | 6.000%             | 2/2010                | 2/2011                 |                   |
| Interest Rate Cap                | Mortgage            | LIBOR                 | 110,180               | 6.000%             | 2/2011                | 2/2012                 | 2                 |
| Interest Rate Cap                | Mortgage            | LIBOR                 | 139,672               | 5.000%             | 1/2010                | 1/2011                 |                   |
| Interest Rate Cap                | Mortgage            | LIBOR                 | 139,672               | 5.000%             | 1/2011                | 1/2012                 | 2                 |
| Interest Rate Swap               | Mortgage receivable | LIBOR                 | 30,000                | 2.295%             | 7/2010                | 6/2016                 | (132)             |
| Currency Hedge                   | Mortgage receivable | GBP-USD               | 20,748                | 1.55185            | 9/2010                | 12/2012                | 131               |
| <b>Total Consolidated Hedges</b> |                     |                       |                       |                    |                       |                        | <b>\$ 3</b>       |

In addition to these derivative instruments, some of our joint venture loan agreements require the joint venture to purchase interest rate caps on its debt. All such interest rate caps were out of the money at December 31, 2010. We had also hedged certain floating rate debt at a joint venture. These hedges represented an obligation of approximately \$36.5 million at December 31, 2010.

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**ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA**

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All other schedules are omitted because they are not required or the required information is shown in the financial statements or notes thereto.

**The consolidated financial statements of Rock-Green, Inc. and 1515 Broadway Realty Corp.**

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**Report of Independent Registered Public Accounting Firm**

To the Board of Directors and Shareholders of SL Green Realty Corp.:

We have audited the accompanying consolidated balance sheets of SL Green Realty Corp. (the "Company") as of December 31, 2010 and 2009, and the related consolidated statements of income, equity and cash flows for each of the three years in the period ended December 31, 2010. Our audits also included the financial statement schedule listed in the Index at Item 15(a)(2). These financial statements and schedule are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements and schedule based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of the Company at December 31, 2010 and 2009, and the consolidated results of its operations and its cash flows for each of the three years in the period ended December 31, 2010, in conformity with U.S. generally accepted accounting principles. Also, in our opinion, the related financial statement schedule, when considered in relation to the basic financial statements taken as a whole, presents fairly in all material respects the information set forth therein.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the Company's internal control over financial reporting as of December 31, 2010, based on criteria established in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission and our report dated February 28, 2011, expressed an unqualified opinion thereon.

/s/ Ernst & Young LLP

New York, New York  
February 28, 2011

Table of Contents**SL Green Realty Corp.****Consolidated Balance Sheets**

(Amounts in thousands, except per share data)

|   | December 31,<br>2010 | December 31,<br>2009 |
|---|----------------------|----------------------|
| <b>Assets</b>   |                      |                      |
| Commercial real estate properties, at cost:   |                      |                      |
| Land and land interests   | \$ 1,750,220         | \$ 1,379,052         |
| Building and improvements   | 5,840,701            | 5,585,584            |
| Building leasehold and improvements   | 1,286,935            | 1,280,256            |
| Property under capital lease  | 12,208               | 12,208               |
|   | <b>8,890,064</b>     | 8,257,100            |
| Less: accumulated depreciation  | (916,293)            | (738,422)            |
|   | <b>7,973,771</b>     | 7,518,678            |
| Assets held for sale  |                      | 992                  |
| Cash and cash equivalents   | 332,830              | 343,715              |
| Restricted cash   | 137,673              | 94,495               |
| Investment in marketable securities   | 34,052               | 58,785               |
| Tenant and other receivables, net of allowance of \$12,981 and \$14,271 in 2010 and 2009, respectively  | 27,054               | 22,483               |
| Related party receivables   | 6,295                | 8,570                |
| Deferred rents receivable, net of allowance of \$30,834 and \$24,347 in 2010 and 2009, respectively   | 201,317              | 166,981              |
| Debt and preferred equity investments, net of discount of \$42,937 and \$46,802 and allowance of \$61,361 and \$93,844 in 2010 and 2009, respectively | 963,772              | 784,620              |
| Investments in unconsolidated joint ventures  | 631,570              | 1,058,369            |
| Deferred costs, net   | 172,517              | 139,257              |
| Other assets  | 819,443              | 290,632              |
| <b>Total assets</b>   | <b>\$ 11,300,294</b> | <b>\$ 10,487,577</b> |
| <b>Liabilities</b>  |                      |                      |
| Mortgages and other loans payable   | \$ 3,400,468         | \$ 2,595,552         |
| Revolving credit facility   | 650,000              | 1,374,076            |
| Senior unsecured notes  | 1,100,545            | 823,060              |
| Accrued interest payable and other liabilities  | 38,149               | 34,734               |
| Accounts payable and accrued expenses   | 133,389              | 125,982              |
| Deferred revenue/gains  | 307,678              | 349,669              |
| Capitalized lease obligation  | 17,044               | 16,883               |
| Deferred land leases payable  | 18,267               | 18,013               |
| Dividend and distributions payable  | 14,182               | 12,006               |
| Security deposits   | 38,690               | 39,855               |
| Junior subordinate deferrable interest debentures held by trusts that issued trust preferred securities   | 100,000              | 100,000              |
| <b>Total liabilities</b>  | <b>5,818,412</b>     | <b>5,489,830</b>     |
| Commitments and Contingencies   |                      |                      |
| Noncontrolling interests in operating partnership   | 84,338               | 84,618               |

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| <b>Equity</b>  |                      |               |
|--|----------------------|---------------|
| SL Green stockholders equity:  |                      |               |
| Series C preferred stock, \$0.01 par value, \$25.00 liquidation preference, 11,700 and 6,300 issued and outstanding at December 31, 2010 and 2009, respectively  | <b>274,022</b>       | 151,981       |
| Series D preferred stock, \$0.01 par value, \$25.00 liquidation preference, 4,000 issued and outstanding at December 31, 2010 and 2009, respectively   | <b>96,321</b>        | 96,321        |
| Common stock, \$0.01 par value, 160,000 shares authorized and 81,675 and 80,875 issued and outstanding at December 31, 2010 and 2009, respectively (including 3,369 and 3,360 shares at December 31, 2010 and 2009 held in Treasury, respectively) | <b>817</b>           | 809           |
| Additional paid-in-capital   | <b>3,660,842</b>     | 3,525,901     |
| Treasury stock at cost   | <b>(303,222)</b>     | (302,705)     |
| Accumulated other comprehensive loss   | <b>(22,659)</b>      | (33,538)      |
| Retained earnings  | <b>1,172,963</b>     | 949,669       |
| <br>   |                      |               |
| Total SL Green stockholders' equity  | <b>4,879,084</b>     | 4,388,438     |
| Noncontrolling interests in other partnerships   | <b>518,460</b>       | 524,691       |
| <br>   |                      |               |
| Total equity   | <b>5,397,544</b>     | 4,913,129     |
| <br>   |                      |               |
| Total liabilities and equity   | <b>\$ 11,300,294</b> | \$ 10,487,577 |

The accompanying notes are an integral part of these financial statements.

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## SL Green Realty Corp.

## Consolidated Statements of Income

(Amounts in thousands, except per share data)

|  | Year Ended December 31, |                  |                  |
|--|-------------------------|------------------|------------------|
|  | 2010                    | 2009             | 2008             |
| <b>Revenues</b>  |                         |                  |                  |
| Rental revenue, net  | \$ 796,667              | \$ 761,446       | \$ 762,229       |
| Escalation and reimbursement   | 120,484                 | 121,426          | 120,404          |
| Preferred equity and investment income   | 147,926                 | 65,608           | 110,919          |
| Other income   | 36,169                  | 47,367           | 71,463           |
| <b>Total revenues</b>  | <b>1,101,246</b>        | <b>995,847</b>   | <b>1,065,015</b> |
| <b>Expenses</b>  |                         |                  |                  |
| Operating expenses (including \$14,234 (2010), \$14,882 (2009) and \$15,104 (2008) to affiliates)  | 229,305                 | 214,049          | 224,434          |
| Real estate taxes  | 148,828                 | 139,523          | 124,479          |
| Ground rent  | 31,191                  | 31,826           | 31,494           |
| Interest expense, net of interest income   | 233,647                 | 236,300          | 291,536          |
| Amortization of deferred financing costs   | 9,928                   | 7,947            | 6,433            |
| Depreciation and amortization  | 228,893                 | 224,147          | 214,201          |
| Loan loss and other investment reserves, net of recoveries   | 20,501                  | 150,510          | 115,882          |
| Transaction related costs  | 11,875                  |                  |                  |
| Marketing, general and administrative  | 75,946                  | 73,992           | 104,583          |
| <b>Total expenses</b>  | <b>990,114</b>          | <b>1,078,294</b> | <b>1,113,042</b> |
| Income (loss) from continuing operations before equity in net income of unconsolidated joint ventures, gains on sale, noncontrolling interests and discontinued operations | 111,132                 | (82,447)         | (48,027)         |
| Equity in net income from unconsolidated joint ventures  | 39,607                  | 62,878           | 59,961           |
| Equity in net gain on sale of interest in unconsolidated joint venture/ real estate  | 128,922                 | 6,691            | 103,056          |
| Gain (loss) on investment in marketable securities   | 490                     | (396)            | (147,489)        |
| Gain (loss) on early extinguishment of debt  | (1,900)                 | 86,006           | 77,465           |



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|  |            |           |            |
|--|------------|-----------|------------|
| Income from continuing operations  | 278,251    | 72,732    | 44,966     |
| Net income from discontinued operations  | 5,420      | 5,774     | 10,509     |
| Gain (loss) on sale of discontinued operations                                   | 35,485     | (6,841)   | 348,573    |
| Net income   | 319,156    | 71,665    | 404,048    |
| Net income attributable to noncontrolling interests in the operating partnership | (4,574)    | (1,221)   | (14,561)   |
| Net income attributable to noncontrolling interests in other partnerships        | (14,007)   | (12,900)  | (8,677)    |
| Net income attributable to SL Green  | 300,575    | 57,544    | 380,810    |
| Preferred stock dividends  | (29,749)   | (19,875)  | (19,875)   |
| Net income attributable to SL Green common stockholders                          | \$ 270,826 | \$ 37,669 | \$ 360,935 |

**Amounts attributable to SL Green common stockholders:**

|  |            |           |             |
|--|------------|-----------|-------------|
| Income (loss) from continuing operations                   | \$ 103,824 | \$ 32,220 | \$ (83,278) |
| Net income from discontinued operations                    | 5,330      | 5,595     | 10,101      |
| Gain (loss) on sale of discontinued operations             | 34,894     | (6,630)   | 335,055     |
| Gain on sale of unconsolidated joint ventures/ real estate | 126,778    | 6,484     | 99,057      |
| Net income   | \$ 270,826 | \$ 37,669 | \$ 360,935  |

**Basic earnings per share:**

|   |         |         |           |
|---|---------|---------|-----------|
| Net income (loss) from continuing operations before gains on sale and discontinued operations | \$ 1.33 | \$ 0.46 | \$ (1.43) |
| Net income from discontinued operations   | 0.07    | 0.09    | 0.17      |
| Gain (loss) on sale of discontinued operations  | 0.45    | (0.10)  | 5.77      |
| Equity in net gain on sale of interest in unconsolidated joint venture/ real estate           | 1.62    | 0.09    | 1.71      |

|   |         |         |         |
|---|---------|---------|---------|
| Net income attributable to SL Green common stockholders | \$ 3.47 | \$ 0.54 | \$ 6.22 |
|---|---------|---------|---------|

**Diluted earnings per share:**

|   |         |         |           |
|---|---------|---------|-----------|
| Net income (loss) from continuing operations before gains on sale and discontinued operations | \$ 1.32 | \$ 0.46 | \$ (1.42) |
| Net income from discontinued operations   | 0.07    | 0.09    | 0.17      |
|   | 0.44    | (0.10)  | 5.75      |

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|   |                |         |         |
|---|----------------|---------|---------|
| Gain (loss) on sale of discontinued operations                                      |                |         |         |
| Equity in net gain on sale of interest in unconsolidated joint venture/ real estate | <b>1.62</b>    | 0.09    | 1.70    |
| Net income attributable to SL Green common stockholders                             | <b>\$ 3.45</b> | \$ 0.54 | \$ 6.20 |
| Basic weighted average common shares outstanding                                    | <b>78,101</b>  | 69,735  | 57,996  |
| Diluted weighted average common shares and common share equivalents outstanding     | <b>79,761</b>  | 72,044  | 60,598  |

The accompanying notes are an integral part of these financial statements.

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## SL Green Realty Corp.

## Consolidated Statements of Equity

(Amounts in thousands, except per share data)

## SL Green Realty Corp. Stockholders

|  | Common Stock             |                          |               | Accumulated Other Comprehensive |                            |                     | Retained Earnings  | Noncontrolling Interests | Total             | Comprehensive Income |                   |
|--|--------------------------|--------------------------|---------------|---------------------------------|----------------------------|---------------------|--------------------|--------------------------|-------------------|----------------------|-------------------|
|  | Series C Preferred Stock | Series D Preferred Stock | Shares        | Par Value                       | Additional Paid-In-Capital | Treasury Stock      |                    |                          |                   |                      | Income (Loss)     |
| <b>Balance at December 31, 2007</b>  | <b>\$ 151,981</b>        | <b>\$ 96,321</b>         | <b>58,759</b> | <b>\$ 601</b>                   | <b>\$ 3,011,590</b>        | <b>\$ (150,719)</b> | <b>\$ 4,745</b>    | <b>\$ 777,681</b>        | <b>\$ 632,400</b> | <b>\$ 4,524,600</b>  |                   |
| Comprehensive Income:  |                          |                          |               |                                 |                            |                     |                    |                          |                   |                      |                   |
| Net income   |                          |                          |               |                                 |                            |                     |                    | 380,810                  | 12,505            | 393,315              | \$ 393,315        |
| Net unrealized loss on derivative instruments  |                          |                          |               |                                 |                            |                     | (31,120)           |                          |                   | (31,120)             | (31,120)          |
| SL Green's share of joint venture net unrealized loss on derivative instruments  |                          |                          |               |                                 |                            |                     | (28,372)           |                          |                   | (28,372)             | (28,372)          |
| Preferred dividends  |                          |                          |               |                                 |                            |                     |                    | (19,875)                 |                   | (19,875)             |                   |
| Redemption of units and DRIP proceeds  |                          |                          | 4             |                                 | 312                        |                     |                    |                          |                   | 312                  |                   |
| Deferred compensation plan & stock award, net  |                          |                          | 133           | 1                               | 583                        |                     |                    |                          |                   | 584                  |                   |
| Amortization of deferred compensation plan   |                          |                          |               |                                 | 59,616                     |                     |                    |                          |                   | 59,616               |                   |
| Proceeds from stock options exercised  |                          |                          | 196           | 2                               | 7,058                      |                     |                    |                          |                   | 7,060                |                   |
| Treasury stock-at cost   |                          |                          | (2,048)       |                                 |                            | (151,986)           |                    |                          |                   | (151,986)            |                   |
| Contributions from noncontrolling interests  |                          |                          |               |                                 |                            |                     |                    | 21,771                   |                   | 21,771               |                   |
| Distributions to noncontrolling interests  |                          |                          |               |                                 |                            |                     |                    | (52,031)                 |                   | (52,031)             |                   |
| Deconsolidation of noncontrolling interests  |                          |                          |               |                                 |                            |                     |                    | (83,237)                 |                   | (83,237)             |                   |
| Cash distribution declared (\$2.7375 per common share none of which represented a return of capital for federal income tax purposes) |                          |                          |               |                                 |                            |                     |                    | (158,677)                |                   | (158,677)            |                   |
| <b>Balance at December 31, 2008</b>  | <b>\$ 151,981</b>        | <b>\$ 96,321</b>         | <b>57,044</b> | <b>\$ 604</b>                   | <b>\$ 3,079,159</b>        | <b>\$ (302,705)</b> | <b>\$ (54,747)</b> | <b>\$ 979,939</b>        | <b>\$ 531,408</b> | <b>\$ 4,481,960</b>  | <b>\$ 333,823</b> |
| Comprehensive Income:  |                          |                          |               |                                 |                            |                     |                    |                          |                   |                      |                   |
| Net income   |                          |                          |               |                                 |                            |                     |                    | 57,544                   | 12,900            | 70,444               | \$ 70,444         |
| Net unrealized gain on derivative instruments  |                          |                          |               |                                 |                            |                     | 20,359             |                          |                   | 20,359               | 20,359            |
| SL Green's share of joint venture net unrealized loss on derivative instruments  |                          |                          |               |                                 |                            |                     | (233)              |                          |                   | (233)                | (233)             |
| Unrealized gain on investments   |                          |                          |               |                                 |                            |                     | 1,083              |                          |                   | 1,083                | 1,083             |
| Preferred dividends  |                          |                          |               |                                 |                            |                     |                    | (19,875)                 |                   | (19,875)             |                   |
| Redemption of units and DRIP proceeds  |                          |                          | 653           | 7                               | 28,560                     |                     |                    |                          |                   | 28,567               |                   |
| Reallocation of noncontrolling interest in the operating partnership   |                          |                          |               |                                 |                            |                     |                    | (23,217)                 |                   | (23,217)             |                   |
|  |                          |                          | 246           | 2                               | 581                        |                     |                    |                          |                   | 583                  |                   |

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|   |                   |                  |               |               |                     |                     |                    |                     |                   |                     |                   |          |  |
|---|-------------------|------------------|---------------|---------------|---------------------|---------------------|--------------------|---------------------|-------------------|---------------------|-------------------|----------|--|
| Deferred compensation plan & stock award, net   |                   |                  |               |               |                     |                     |                    |                     |                   |                     |                   |          |  |
| Amortization of deferred compensation plan  |                   |                  |               |               | 30,040              |                     |                    |                     |                   |                     |                   | 30,040   |  |
| Net proceeds from common stock offering   | 19,550            | 196              |               |               | 386,942             |                     |                    |                     |                   |                     |                   | 387,138  |  |
| Proceeds from stock options exercised   | 22                |                  |               |               | 619                 |                     |                    |                     |                   |                     |                   | 619      |  |
| Distributions to noncontrolling interests   |                   |                  |               |               |                     |                     |                    |                     |                   | (19,617)            |                   | (19,617) |  |
| Cash distribution declared (\$0.675 per common share none of which represented a return of capital for federal income tax purposes) |                   |                  |               |               |                     |                     |                    |                     |                   | (44,722)            |                   | (44,722) |  |
| <b>Balance at December 31, 2009</b>   | <b>\$ 151,981</b> | <b>\$ 96,321</b> | <b>77,515</b> | <b>\$ 809</b> | <b>\$ 3,525,901</b> | <b>\$ (302,705)</b> | <b>\$ (33,538)</b> | <b>\$ 949,669</b>   | <b>\$ 524,691</b> | <b>\$ 4,913,129</b> | <b>\$ 91,653</b>  |          |  |
| Comprehensive Income:   |                   |                  |               |               |                     |                     |                    |                     |                   |                     |                   |          |  |
| Net income  |                   |                  |               |               |                     |                     |                    | 300,575             | 14,007            | 314,582             | \$                | 314,582  |  |
| Net unrealized loss on derivative instruments   |                   |                  |               |               |                     |                     |                    | (3,039)             |                   | (3,039)             |                   | (3,039)  |  |
| SL Green's share of joint venture net unrealized gain on derivative instruments   |                   |                  |               |               |                     |                     |                    | 571                 |                   | 571                 |                   | 571      |  |
| Unrealized gain on marketable securities  |                   |                  |               |               |                     |                     |                    | 13,347              |                   | 13,347              |                   | 13,347   |  |
| Preferred dividends   |                   |                  |               |               |                     |                     |                    | (29,749)            |                   | (29,749)            |                   |          |  |
| Redemption of units and DRIP proceeds   |                   | 470              | 5             |               | 23,339              |                     |                    |                     |                   |                     |                   | 23,344   |  |
| Reallocation of noncontrolling interest in the operating partnership  |                   |                  |               |               |                     |                     |                    |                     |                   | (18,948)            |                   | (18,948) |  |
| Deferred compensation plan & stock award, net   |                   | 212              | 2             |               | 535                 | (517)               |                    |                     |                   |                     |                   | 20       |  |
| Amortization of deferred compensation plan  |                   |                  |               |               | 31,741              |                     |                    |                     |                   |                     |                   | 31,741   |  |
| Deconsolidation of real estate investments  |                   |                  |               |               |                     |                     |                    | 3,011               | (9,532)           | (6,521)             |                   |          |  |
| Equity component of convertible notes   |                   |                  |               |               | 76,039              |                     |                    |                     |                   |                     |                   | 76,039   |  |
| Net proceeds from preferred stock offering  | 122,041           |                  |               |               |                     |                     |                    |                     |                   |                     |                   | 122,041  |  |
| Proceeds from stock options exercised   |                   | 110              | 1             |               | 3,287               |                     |                    |                     |                   |                     |                   | 3,288    |  |
| Cash contributions from noncontrolling interests  |                   |                  |               |               |                     |                     |                    |                     |                   | 2,788               |                   | 2,788    |  |
| Cash distributions to noncontrolling interests  |                   |                  |               |               |                     |                     |                    |                     |                   | (13,494)            |                   | (13,494) |  |
| Cash distribution declared (\$0.40 per common share of which none represented a return of capital for federal income tax purposes)  |                   |                  |               |               |                     |                     |                    |                     |                   | (31,595)            |                   | (31,595) |  |
| <b>Balance at December 31, 2010</b>   | <b>\$ 274,022</b> | <b>\$ 96,321</b> | <b>78,307</b> | <b>\$ 817</b> | <b>\$ 3,660,842</b> | <b>\$ (303,222)</b> | <b>\$ (22,659)</b> | <b>\$ 1,172,963</b> | <b>\$ 518,460</b> | <b>\$ 5,397,544</b> | <b>\$ 325,461</b> |          |  |

The accompanying notes are an integral part of these financial statements.

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## SL Green Realty Corp.

## Consolidated Statements of Cash Flows

(Amounts in thousands, except per share data)

|   | Year Ended December 31, |           |             |
|---|-------------------------|-----------|-------------|
|   | 2010                    | 2009      | 2008        |
| <b>Operating Activities</b>   |                         |           |             |
| Net income  | \$ 319,156              | \$ 71,665 | \$ 404,048  |
| Adjustments to reconcile net income to net cash provided by operating activities: |                         |           |             |
| Depreciation and amortization   | 240,445                 | 235,200   | 229,510     |
| (Gain) loss on sale of discontinued operations                                    | (35,485)                | 6,841     | (348,573)   |
| Equity in net income from unconsolidated joint ventures                           | (39,607)                | (62,878)  | (59,961)    |
| Distributions of cumulative earnings of unconsolidated joint ventures             | 27,472                  | 40,677    | 67,136      |
| Equity in net gain on sale of unconsolidated joint venture interest/ real estate  | (128,922)               | (6,691)   | (103,056)   |
| Loan loss and other investment reserves   | 20,501                  | 150,510   | 115,882     |
| (Gain) loss on investment in marketable securities                                | (490)                   | 396       | 147,489     |
| (Gain) loss on early extinguishment of debt                                       | 1,900                   | (86,006)  | (77,465)    |
| Deferred rents receivable   | (47,223)                | (26,267)  | (38,866)    |
| Other non-cash adjustments  | (749)                   | (2,534)   | 38,502      |
| Changes in operating assets and liabilities:                                      |                         |           |             |
| Restricted cash operations  | 4,513                   | 16,219    | (13,283)    |
| Tenant and other receivables  | 271                     | 11,026    | 11,553      |
| Related party receivables   | 2,398                   | (894)     | 5,505       |
| Deferred lease costs  | (42,035)                | (21,202)  | (39,709)    |
| Other assets  | 4,860                   | (28,863)  | (3,594)     |
| Accounts payable, accrued expenses and other liabilities                          | (3,705)                 | (14,761)  | (49,295)    |
| Deferred revenue and land lease payable   | (2,242)                 | (7,227)   | 10,188      |
| Net cash provided by operating activities   | 321,058                 | 275,211   | 296,011     |
| <b>Investing Activities</b>   |                         |           |             |
| Acquisitions of real estate property  | (270,614)               | (16,059)  | (67,751)    |
| Additions to land, buildings and improvements                                     | (108,145)               | (90,971)  | (132,375)   |
| Escrowed cash capital improvements/acquisitions deposits                          | (40,215)                | (5,318)   | 11,376      |
| Investments in unconsolidated joint ventures                                      | (87,844)                | (107,716) | (45,776)    |
| Distributions in excess of cumulative earnings from unconsolidated joint ventures | 52,920                  | 38,846    | 458,236     |
| Net proceeds from disposition of real estate/partial interest in property         | 623,121                 | 27,946    | 206,782     |
| Other investments   | 32,607                  | (47,719)  | 8,168       |
| Debt and preferred equity and other investments, net of repayments/participations | (183,015)               | (144,388) | (42,441)    |
| Net cash provided by (used in) investing activities                               | 18,815                  | (345,379) | 396,219     |
| <b>Financing Activities</b>   |                         |           |             |
| Proceeds from mortgages and other loans payable                                   | 168,360                 | 192,399   | 161,577     |
| Repayments of mortgages and other loans payable                                   | (149,832)               | (169,688) | (26,233)    |
| Proceeds from revolving credit facility and senior unsecured notes                | 670,992                 | 30,433    | 1,663,970   |
| Repayments of revolving credit facility and senior unsecured notes                | (1,046,626)             | (646,317) | (1,434,112) |
| Proceeds from stock options exercised and DRIP issuance                           | 14,535                  | 619       | 7,372       |
| Net proceeds from sale of preferred/ common stock                                 | 122,041                 | 387,138   |             |
| Purchases of Treasury Stock   |                         |           | (151,986)   |
| Distributions to noncontrolling interests in other partnerships                   | (13,489)                | (19,617)  | (54,566)    |
| Contributions from noncontrolling interests in other partnerships                 | 2,788                   |           | 39,883      |
| Redemption of noncontrolling interests in operating partnership                   | (13,012)                |           |             |
| Distributions to noncontrolling interests in operating partnership                | (511)                   | (2,170)   | (6,405)     |
| Dividends paid on common and preferred stock                                      | (58,984)                | (78,321)  | (203,134)   |
| Deferred loan costs and capitalized lease obligation                              | (47,020)                | (7,482)   | (7,671)     |
| Net cash used in financing activities   | (350,758)               | (313,006) | (11,305)    |

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|  |            |            |            |
|--|------------|------------|------------|
| Net (decrease) increase in cash and cash equivalents | (10,885)   | (383,174)  | 680,925    |
| Cash and cash equivalents at beginning of period     | 343,715    | 726,889    | 45,964     |
| Cash and cash equivalents at end of period           | \$ 332,830 | \$ 343,715 | \$ 726,889 |

### Supplemental cash flow disclosures

|                   |            |            |            |
|-------------------|------------|------------|------------|
| Interest paid     | \$ 276,725 | \$ 257,393 | \$ 305,022 |
| Income taxes paid | \$ 1,041   | \$ 818     | \$ 906     |

In December 2010, 2009 and 2008, the Company declared quarterly distributions per share of \$0.10, \$0.10 and \$0.375, respectively. These distributions were paid in January 2011, 2010 and 2009, respectively.

The accompanying notes are an integral part of these financial statements.

Table of Contents**SL Green Realty Corp.****Notes to Consolidated Financial Statements****December 31, 2010****1. Organization and Basis of Presentation**

SL Green Realty Corp., also referred to as the Company or SL Green, a Maryland corporation, and SL Green Operating Partnership, L.P., or the operating partnership, a Delaware limited partnership, were formed in June 1997 for the purpose of combining the commercial real estate business of S.L. Green Properties, Inc. and its affiliated partnerships and entities. The operating partnership received a contribution of interest in the real estate properties, as well as 95% of the economic interest in the management, leasing and construction companies which are referred to as the Service Corporation, a consolidated variable interest entity. All of the management, leasing and construction services with respect to the properties wholly-owned by us are conducted through SL Green Management LLC which is 100% owned by our operating partnership. The Company has qualified, and expects to qualify in the current fiscal year, as a real estate investment trust, or REIT, under the Internal Revenue Code of 1986, as amended, or the Code, and operates as a self-administered, self-managed REIT. A REIT is a legal entity that holds real estate interests and, through payments of dividends to stockholders, is permitted to reduce or avoid the payment of Federal income taxes at the corporate level. Unless the context requires otherwise, all references to the "Company," "we," "our" and "us" means the Company and all entities owned or controlled by the Company, including the operating partnership.

Substantially all of our assets are held by, and our operations are conducted through, the operating partnership. The Company is the sole managing general partner of the operating partnership. As of December 31, 2010, noncontrolling investors held, in the aggregate, a 1.57% limited partnership interest in the operating partnership. We refer to this as the noncontrolling interests in the operating partnership. See Note 14.

Reckson Associates Realty Corp., or Reckson, and Reckson Operating Partnership, L.P., or ROP, are subsidiaries of our operating partnership.

As of December 31, 2010, we owned the following interests in commercial office properties in the New York Metropolitan area, primarily in midtown Manhattan, a borough of New York City, or Manhattan. Our investments in the New York Metropolitan area also include investments in Brooklyn, Queens, Long Island, Westchester County, Connecticut and New Jersey, which are collectively known as the Suburban assets:

| <b>Location</b> | <b>Ownership</b>          | <b>Number<br/>of<br/>Properties</b> | <b>Square Feet</b> | <b>Weighted<br/>Average<br/>Occupancy<sup>(1)</sup></b> |
|-----------------|---------------------------|-------------------------------------|--------------------|---|
| Manhattan       | Consolidated properties   | 22                                  | 15,141,945         | 91.8%   |
|                 | Unconsolidated properties | 8                                   | 7,182,515          | 95.3%   |
| Suburban        | Consolidated properties   | 25                                  | 3,863,000          | 81.9%   |
|                 | Unconsolidated properties | 6                                   | 2,941,700          | 94.3%   |
|                 |                           | 61                                  | 29,129,160         | 91.6%   |

(1) The weighted average occupancy represents the total leased square feet divided by total available square feet.

We also own investments in 11 retail properties encompassing approximately 405,362 square feet, four development properties encompassing approximately 465,441 square feet and three land interests. In addition, we manage four office properties owned by third parties and affiliated companies encompassing approximately 1.3 million rentable square feet.

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**SL Green Realty Corp.**

**Notes to Consolidated Financial Statements (Continued)**

**December 31, 2010**

**1. Organization and Basis of Presentation (Continued)**

**Partnership Agreement**

In accordance with the partnership agreement of the operating partnership, or the operating partnership agreement, we allocate all distributions and profits and losses in proportion to the percentage ownership interests of the respective partners. As the managing general partner of the operating partnership, we are required to take such reasonable efforts, as determined by us in our sole discretion, to cause the operating partnership to distribute sufficient amounts to enable the payment of sufficient dividends by us to avoid any Federal income or excise tax at the Company level. Under the operating partnership agreement, each limited partner has the right to redeem units of limited partnership interests for cash, or if we so elect, shares of our common stock on a one-for-one basis.

**2. Significant Accounting Policies**

**Principles of Consolidation**

The consolidated financial statements include our accounts and those of our subsidiaries, which are wholly-owned or controlled by us. Entities which we do not control through our voting interest and entities which are variable interest entities, but where we are not the primary beneficiary, are accounted for under the equity method or as debt and preferred equity investments. See Notes 5 and 6. All significant intercompany balances and transactions have been eliminated.

In June 2009, the FASB amended the guidance for determining whether an entity is a variable interest entity, or VIE, and requires the performance of a qualitative rather than a quantitative analysis to determine the primary beneficiary of a VIE. Under this guidance, an entity would be required to consolidate a VIE if it has (i) the power to direct the activities that most significantly impact the entity's economic performance and (ii) the obligation to absorb losses of the VIE or the right to receive benefits from the VIE that could be significant to the VIE. Adoption of this guidance on January 1, 2010 did not have a material impact on our consolidated financial statements.

A noncontrolling interest in a consolidated subsidiary is defined as the portion of the equity (net assets) in a subsidiary not attributable, directly or indirectly, to a parent. Noncontrolling interests are required to be presented as a separate component of equity in the consolidated balance sheet and modifies the presentation of net income by requiring earnings and other comprehensive income to be attributed to controlling and noncontrolling interests.

We assess the accounting treatment for each joint venture and debt and preferred equity investment. This assessment includes a review of each joint venture or limited liability company agreement to determine which party has what rights and whether those rights are protective or participating. For all VIE's, we review such agreements in order to determine which party has the power to direct the activities that most significantly impact the entity's economic performance. In situations where we or our partner approves, among other things, the annual budget, receives a detailed monthly reporting package from us, meets on a quarterly basis to review the results of the joint venture, reviews and approves the joint venture's tax return before filing, and approves all leases that cover more than a nominal amount of space relative to the total rentable space at each property, we do not consolidate the joint venture as we consider these to be substantive participation rights that result in shared power of the activities that most significantly impact the performance of our joint venture. Our joint venture agreements also contain certain protective rights such as the requirement of partner approval to sell,



Table of Contents**SL Green Realty Corp.****Notes to Consolidated Financial Statements (Continued)****December 31, 2010****2. Significant Accounting Policies (Continued)**

finance or refinance the property and the payment of capital expenditures and operating expenditures outside of the approved budget or operating plan.

**Investment in Commercial Real Estate Properties**

Rental properties are stated at cost less accumulated depreciation and amortization. Costs directly related to the redevelopment of rental properties are capitalized. Ordinary repairs and maintenance are expensed as incurred; major replacements and betterments, which improve or extend the life of the asset, are capitalized and depreciated over their estimated useful lives.

A property to be disposed of is reported at the lower of its carrying amount or its estimated fair value, less its cost to sell. Once an asset is held for sale, depreciation expense is no longer recorded and the historic results are reclassified as discontinued operations. See Note 4.

Properties are depreciated using the straight-line method over the estimated useful lives of the assets. The estimated useful lives are as follows:

| <b>Category</b>               | <b>Term</b>  |
|-------------------------------|--|
| Building (fee ownership)      | 40 years   |
| Building improvements         | shorter of remaining life of the building or useful life |
| Building (leasehold interest) | lesser of 40 years or remaining term of the lease        |
| Property under capital lease  | remaining lease term                                     |
| Furniture and fixtures        | four to seven years                                      |
| Tenant improvements           | shorter of remaining term of the lease or useful life    |

Depreciation expense (including amortization of the capital lease asset) amounted to approximately \$209.7 million, \$208.2 million and \$200.7 million for the years ended December 31, 2010, 2009 and 2008, respectively.

On a periodic basis, we assess whether there are any indicators that the value of our real estate properties may be impaired or that its carrying value may not be recoverable. A property's value is considered impaired if management's estimate of the aggregate future cash flows (undiscounted and without interest charges for consolidated properties) to be generated by the property are less than the carrying value of the property. To the extent impairment has occurred and is considered to be other than temporary, the loss will be measured as the excess of the carrying amount of the property over the calculated fair value of the property. In addition, we assess our investments in unconsolidated joint ventures for recoverability, and if it is determined that a loss in value of the investment is other than temporary, we write down the investment to its fair value. We evaluate our equity investments for impairment based on the joint venture's projected discounted cash flows. During 2010, we recorded a \$2.8 million impairment charge on one of our equity investments which is included in loan loss and other investment reserves. We do not believe that the value of any of our consolidated properties was impaired at December 31, 2010 and 2009, respectively.

A variety of costs are incurred in the development and leasing of our properties. After determination is made to capitalize a cost, it is allocated to the specific component of a project that is benefited. Determination of when a development project is substantially complete and capitalization must cease involves a degree of judgment. The costs of land and building under development include specifically identifiable costs. The capitalized costs include

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**SL Green Realty Corp.**

**Notes to Consolidated Financial Statements (Continued)**

**December 31, 2010**

**2. Significant Accounting Policies (Continued)**

pre-construction costs essential to the development of the property, development costs, construction costs, interest costs, real estate taxes, salaries and related costs and other costs incurred during the period of development. We consider a construction project as substantially completed and held available for occupancy upon the completion of tenant improvements, but no later than one year from cessation of major construction activity. We cease capitalization on the portions substantially completed and occupied or held available for occupancy, and capitalize only those costs associated with the portions under construction.

Results of operations of properties acquired are included in the Statements of Income from the date of acquisition.

On January 1, 2009, we adopted FASB guidance that requires the acquiring entity in a business combination to measure the assets acquired, liabilities assumed (including contingencies) and any noncontrolling interests at their fair values on the acquisition date. The guidance also requires that acquisition-related transaction costs be expensed as incurred, acquired research and development value be capitalized and acquisition-related restructuring costs be capitalized only if they meet certain criteria. Beginning January 1, 2009, we began expensing acquisition-related transaction costs as incurred. These costs are included in transaction related costs on our Consolidated Statements of Income for the years ended December 31, 2010 and 2009. We capitalize all acquisition-related transaction costs associated with asset acquisitions.

We allocate the purchase price of real estate to land and building and, if determined to be material, intangibles, such as the value of above-, below- and at-market leases and origination costs associated with the in-place leases. We depreciate the amount allocated to building and other intangible assets over their estimated useful lives, which generally range from three to 40 years and from one to 14 years, respectively. The values of the above- and below-market leases are amortized and recorded as either an increase (in the case of below-market leases) or a decrease (in the case of above-market leases) to rental income over the remaining term of the associated lease, which generally range from one to 14 years. The value associated with in-place leases are amortized over the expected term of the associated lease, which generally range from one to 14 years. If a tenant vacates its space prior to the contractual termination of the lease and no rental payments are being made on the lease, any unamortized balance of the related intangible will be written off. The tenant improvements and origination costs are amortized as an expense over the remaining life of the lease (or charged against earnings if the lease is terminated prior to its contractual expiration date). We assess fair value of the leases based on estimated cash flow projections that utilize appropriate discount and capitalization rates and available market information. Estimates of future cash flows are based on a number of factors including the historical operating results, known trends, and market/economic conditions that may affect the property.

We recognized an increase of approximately \$22.7 million, \$24.2 million and \$25.6 million in rental revenue for the years ended December 31, 2010, 2009 and 2008, respectively, for the amortization of aggregate below-market leases in excess of above-market leases and a reduction in lease origination costs, resulting from the allocation of the purchase price of the applicable properties. We recognized a reduction in interest expense for the amortization of the above-market rate mortgages assumed of approximately \$2.7 million, \$2.7 million and \$6.9 million for the years ended December 31, 2010, 2009 and 2008, respectively.

Table of Contents**SL Green Realty Corp.****Notes to Consolidated Financial Statements (Continued)****December 31, 2010****2. Significant Accounting Policies (Continued)**

The following summarizes our identified intangible assets (acquired above-market leases and in-place leases) and intangible liabilities (acquired below-market leases) as of December 31, 2010 (in thousands):

|  | <b>December 31,<br/>2010</b> | <b>December 31,<br/>2009</b> |
|--|------------------------------|------------------------------|
| <b>Identified intangible assets (included in other assets):</b>          |                              |                              |
| Gross amount   | \$ 758,300                   | \$ 236,594                   |
| Accumulated amortization   | (133,737)                    | (98,090)                     |
| Net  | \$ 624,563                   | \$ 138,504                   |
| <b>Identified intangible liabilities (included in deferred revenue):</b> |                              |                              |
| Gross amount   | \$ 508,339                   | \$ 480,770                   |
| Accumulated amortization   | (220,417)                    | (164,073)                    |
| Net  | \$ 287,922                   | \$ 316,697                   |

The estimated annual amortization of acquired below-market leases, net of acquired above-market leases (a component of rental revenue), for each of the five succeeding years is as follows (in thousands):

|      |           |
|------|-----------|
| 2011 | \$ 13,865 |
| 2012 | 12,596    |
| 2013 | 10,688    |
| 2014 | 8,571     |
| 2015 | 6,696     |

The estimated annual amortization of all other identifiable assets (a component of depreciation and amortization expense) including tenant improvements for each of the five succeeding years is as follows (in thousand):

|      |           |
|------|-----------|
| 2011 | \$ 10,886 |
| 2012 | 9,008     |
| 2013 | 7,934     |
| 2014 | 5,715     |
| 2015 | 4,479     |

**Cash and Cash Equivalents**

We consider all highly liquid investments with maturity of three months or less when purchased to be cash equivalents.

**Fair Value Measurements**

Fair value is a market-based measurement, not an entity-specific measurement, and should be determined based on the assumptions that market participants would use in pricing the asset or liability. As a basis for considering market participant assumptions in fair value measurements, FASB guidance establishes a fair value

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**SL Green Realty Corp.**

**Notes to Consolidated Financial Statements (Continued)**

**December 31, 2010**

**2. Significant Accounting Policies (Continued)**

hierarchy that distinguishes between market participant assumptions based on market data obtained from sources independent of the reporting entity (observable inputs that are classified within levels one and two of the hierarchy) and the reporting entity's own assumptions about market participant assumptions (unobservable inputs classified within level three of the hierarchy).

We determined the fair value of our current investments in marketable securities using level one, level two and level three inputs. Additionally, we determined the valuation allowance for loan losses based on level three inputs. See "Note 5 Debt and Preferred Equity Investments."

The estimated fair values of tangible and intangible assets and liabilities recorded in connection with business combinations are based on level three inputs. We estimate fair values based on cash flow projections utilizing appropriate discount and/or capitalization rates and available market information.

We determine impairment in real estate investments and debt and preferred equity investments, including intangibles, utilizing cash flow projections that apply estimated revenue and expense growth rates, discount rates and capitalization rates, which are classified as level three inputs.

We use the following methods and assumptions in estimating fair value disclosures for financial instruments.

*Cash and cash equivalents:* The carrying amount of unrestricted cash and cash equivalents reported in our Consolidated Balance Sheets approximates fair value due to the short maturity of these instruments.

*Debt and Preferred Equity Investments:* The fair value of debt and preferred equity investments is estimated by discounting the future cash flows using current interest rates at which similar loans with the same maturities would be made to borrowers with similar credit ratings. See "Debt and Preferred Equity Investments" above regarding valuation allowances for loan losses.

*Mortgage and other loans payable and other debt:* The fair value of borrowings is estimated by discounting the future cash flows using current interest rates at which similar borrowings could be made by us.

The methodologies used for valuing financial instruments have been categorized into three broad levels as follows:

Level 1 Quoted prices in active markets for identical instruments.

Level 2 Valuations based principally on other observable market parameters, including

Quoted prices in active markets for similar instruments,

Quoted prices in less active or inactive markets for identical or similar instruments,

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Other observable inputs (such as interest rates, yield curves, volatilities, prepayment speeds, loss severities, credit risks and default rates), and

Market corroborated inputs (derived principally from or corroborated by observable market data).

Level 3 Valuations based significantly on unobservable inputs.

Valuations based on third party indications (broker quotes or counterparty quotes) which were, in turn, based significantly on unobservable inputs or were otherwise not supportable as Level 2 valuations.

Valuations based on internal models with significant unobservable inputs.

Table of Contents**SL Green Realty Corp.****Notes to Consolidated Financial Statements (Continued)****December 31, 2010****2. Significant Accounting Policies (Continued)**

These levels form a hierarchy. We follow this hierarchy for our financial instruments measured at fair value on a recurring and nonrecurring basis. The classifications are based on the lowest level of input that is significant to the fair value measurement.

**Investment in Marketable Securities**

We invest in marketable securities. At the time of purchase, we are required to designate a security as held-to-maturity, available-for-sale, or trading depending on ability and intent. We do not have any securities designated as held-to-maturity or trading at this time. Securities available-for-sale are reported at fair value pursuant to ASC 820-10, with the net unrealized gains or losses reported as a component of accumulated other comprehensive loss. Unrealized losses that are determined to be other-than-temporary are recognized in earnings up to their credit component. Included in accumulated other comprehensive loss at December 31, 2010 is approximately \$9.7 million in net unrealized gains related to marketable securities.

During the year ended December 31, 2010, we disposed of certain of our marketable securities for aggregate net proceeds of \$44.7 million and realized gains of \$0.8 which is included in gain (loss) on investment in marketable securities on the statements of income.

The basis on which the cost of the bonds and marketable securities sold was determined based on the specific identification method.

At December 31, 2010, and 2009 we held the following marketable securities (in thousands):

|  | <b>December 31,</b> |             |
|--|---------------------|-------------|
|  | <b>2010</b>         | <b>2009</b> |
| Level 1 Equity marketable securities           | \$ 12,357           | \$          |
| Level 2 Commercial mortgage-backed securities  | 17,445              | 17,295      |
| Level 3 Rake bonds                             | 4,250               | 41,490      |
| Total marketable securities available-for-sale | \$ 34,052           | \$ 58,785   |

**Investment in Unconsolidated Joint Ventures**

We account for our investments in unconsolidated joint ventures under the equity method of accounting in cases where we exercise significant influence over, but do not control, these entities and are not considered to be the primary beneficiary. We consolidate those joint ventures which are VIEs and where we are considered to be the primary beneficiary. In all these joint ventures, the rights of the minority investor are both protective as well as participating. Unless we are determined to be the primary beneficiary, these rights preclude us from consolidating these investments. These investments are recorded initially at cost, as investments in unconsolidated joint ventures, and subsequently adjusted for equity in net income (loss) and cash contributions and distributions. Any difference between the carrying amount of these investments on our balance sheet and the underlying equity in net assets is amortized as an adjustment to equity in net income (loss) of unconsolidated joint ventures over the lesser of the joint venture term or 10 years. Equity income (loss) from unconsolidated joint ventures is allocated based on our ownership or economic interest in each joint venture. When a capital event (as defined in each joint venture agreement) such as a refinancing occurs, if return thresholds are met, future equity income will be

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**SL Green Realty Corp.**

**Notes to Consolidated Financial Statements (Continued)**

**December 31, 2010**

**2. Significant Accounting Policies (Continued)**

allocated at our increased economic interest. We recognize incentive income from unconsolidated real estate joint ventures as income to the extent it is earned and not subject to a clawback feature. Distributions we receive from unconsolidated real estate joint ventures in excess of our basis in the investment are recorded as offsets to our investment balance if we remain liable for future obligations of the joint venture or may otherwise be committed to provide future additional financial support. None of the joint venture debt is recourse to us, except for \$200.0 million which we guarantee at one joint venture. See Note 6.

**Restricted Cash**

Restricted cash primarily consists of security deposits held on behalf of our tenants, interest reserves, as well as capital improvement and real estate tax escrows required under certain loan agreements.

**Deferred Lease Costs**

Deferred lease costs consist of fees and direct costs incurred to initiate and renew operating leases and are amortized on a straight-line basis over the related lease term. Certain of our employees provide leasing services to the wholly-owned properties. A portion of their compensation, approximating \$8.6 million, \$7.9 million and \$8.3 million for the years ended December 31, 2010, 2009 and 2008, respectively, was capitalized and is amortized over an estimated average lease term of seven years.

**Deferred Financing Costs**

Deferred financing costs represent commitment fees, legal and other third party costs associated with obtaining commitments for financing which result in a closing of such financing. These costs are amortized over the terms of the respective agreements. Unamortized deferred financing costs are expensed when the associated debt is refinanced or repaid before maturity. Costs incurred in seeking financial transactions, which do not close, are expensed in the period in which it is determined that the financing will not close.

**Revenue Recognition**

Rental revenue is recognized on a straight-line basis over the term of the lease. Rental revenue recognition commences when the tenant takes possession or controls the physical use of the leased space. In order for the tenant to take possession, the leased space must be substantially ready for its intended use. To determine whether the leased space is substantially ready for its intended use, management evaluates whether we are or the tenant is the owner of tenant improvements for accounting purposes. When management concludes that we are the owner of tenant improvements, rental revenue recognition begins when the tenant takes possession of the finished space, which is when such tenant improvements are substantially complete. In certain instances, when management concludes that we are not the owner (the tenant is the owner) of tenant improvements, rental revenue recognition begins when the tenant takes possession of or controls the space. When management concludes that we are the owner of tenant improvements for accounting purposes, management records the cost to construct the tenant improvements as a capital asset. In addition, management records the cost of certain tenant improvements paid for or reimbursed by tenants as capital assets when management concludes that we are the owner of such tenant improvements. For these tenant improvements, management records the amount funded or reimbursed by tenants as deferred revenue, which is amortized on a straight-line basis as additional rental revenue over the term of the related lease. When management concludes that the tenant is the owner of tenant improvements for accounting

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**SL Green Realty Corp.**

**Notes to Consolidated Financial Statements (Continued)**

**December 31, 2010**

**2. Significant Accounting Policies (Continued)**

purposes, management records our contribution towards those improvements as a lease incentive, which is included in deferred leasing costs on our consolidated balance sheets and amortized as a reduction to rental revenue on a straight-line basis over the term of the lease. The excess of rents recognized over amounts contractually due pursuant to the underlying leases are included in deferred rents receivable on the accompanying balance sheets. We establish, on a current basis, an allowance for future potential tenant credit losses, which may occur against this account. The balance reflected on the balance sheet is net of such allowance.

In addition to base rent, our tenants also generally will pay their pro rata share of increases in real estate taxes and operating expenses for the building over a base year. In some leases, in lieu of paying additional rent based upon increases in building operating expenses, the tenant will pay additional rent based upon increases in the wage rate paid to porters over the porters' wage rate in effect during a base year or increases in the consumer price index over the index value in effect during a base year. In addition, many of our leases contain fixed percentage increases over the base rent to cover escalations.

Electricity is most often supplied by the landlord either on a sub-metered basis, or rent inclusion basis (i.e., a fixed fee is included in the rent for electricity, which amount may increase based upon increases in electricity rates or increases in electrical usage by the tenant). Base building services other than electricity (such as heat, air conditioning and freight elevator service during business hours, and base building cleaning) typically are provided at no additional cost, with the tenant paying additional rent only for services which exceed base building services or for services which are provided outside normal business hours.

These escalations are based on actual expenses incurred in the prior calendar year. If the expenses in the current year are different from those in the prior year, then during the current year, the escalations will be adjusted to reflect the actual expenses for the current year.

We record a gain on sale of real estate when title is conveyed to the buyer, subject to the buyer's financial commitment being sufficient to provide economic substance to the sale and we have no substantial economic involvement with the buyer.

Interest income on debt and preferred equity investments is recognized over the life of the investment using the effective interest method and recognized on the accrual basis. Fees received in connection with loan commitments are deferred until the loan is funded and are then recognized over the term of the loan as an adjustment to yield. Anticipated exit fees, whose collection is expected, are also recognized over the term of the loan as an adjustment to yield. Fees on commitments that expire unused are recognized at expiration.

Income recognition is generally suspended for debt and preferred equity investments at the earlier of the date at which payments become 90 days past due or when, in the opinion of management, a full recovery of income and principal becomes doubtful. Income recognition is resumed when the loan becomes contractually current and performance is demonstrated to be resumed. Interest is recorded as income on impaired loans only to the extent cash is received. Several of the debt and preferred equity investments provide for accrual of interest at specified rates, which differ from current payment terms. Interest is recognized on such loans at the accrual rate subject to management's determination that accrued interest and outstanding principal are ultimately collectible, based on the underlying collateral and operations of the borrower. If management cannot make this determination, interest income above the current pay rate is recognized only upon actual receipt.

If we purchase a debt or preferred equity investment at a discount, intend to hold it until maturity and expect to recover the full value of the investment, we accrete the discount as an adjustment to yield over the term of the



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**SL Green Realty Corp.**

**Notes to Consolidated Financial Statements (Continued)**

**December 31, 2010**

**2. Significant Accounting Policies (Continued)**

investment. If we purchase a debt or preferred equity investment at a discount with the intention of foreclosing on the collateral, we do not accrete the discount.

Asset management fees are recognized on a straight-line basis over the term of the asset management agreement.

**Allowance for Doubtful Accounts**

We maintain an allowance for doubtful accounts for estimated losses resulting from the inability of our tenants to make required rent payments. If the financial condition of a specific tenant were to deteriorate, resulting in an impairment of its ability to make payments, additional allowances may be required. The Company recorded bad debt expense related to tenant receivables and deferred rent receivable of \$5.2 million, \$7.5 million and \$14.2 million for the years ended December 31, 2010, 2009 and 2008, respectively.

**Reserve for Possible Credit Losses**

The expense for possible credit losses in connection with debt and preferred equity investments is the charge to earnings to increase the allowance for possible credit losses to the level that we estimate to be adequate, based on Level 3 data, considering delinquencies, loss experience and collateral quality. Other factors considered relate to geographic trends and product diversification, the size of the portfolio and current economic conditions. Based upon these factors, we establish the provision for possible credit losses on each individual investment. When it is probable that we will be unable to collect all amounts contractually due, the investment is considered impaired.

Where impairment is indicated on an investment that is held to maturity, a valuation allowance is measured based upon the excess of the recorded investment amount over the net fair value of the collateral. Any deficiency between the carrying amount of an asset and the calculated value of the collateral is charged to expense. We recorded approximately \$19.8 million, \$38.4 million and \$45.8 million in loan loss reserves and charge offs during the years ended December 31, 2010, 2009 and 2008, respectively, on investments being held to maturity, and \$1.0 million, \$69.1 million and none against our held for sale investment during the years ended December 31, 2010, 2009 and 2008, respectively. We also recorded approximately \$3.7 million in recoveries during the year ended December 31, 2010 in connection with the sale of an investment.

Debt and preferred equity investments held for sale are carried at the lower of cost or fair market value using available market information obtained through consultation with dealers or other originators of such investments as well as discounted cash flow models based on Level 3 data pursuant to ASC 820-10. As circumstances change, management may conclude not to sell an investment designated as held for sale. In such situations, the loan will be reclassified at its net carrying value to debt and preferred equity investments held to maturity. For these reclassified loans, the difference between the current carrying value and the expected cash to be collected at maturity will be accreted into income over the remaining term of the loan.

**Rent Expense**

Rent expense is recognized on a straight-line basis over the initial term of the lease. The excess of the rent expense recognized over the amounts contractually due pursuant to the underlying lease is included in the deferred land lease payable in the accompanying balance sheets.

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**SL Green Realty Corp.**

**Notes to Consolidated Financial Statements (Continued)**

**December 31, 2010**

**2. Significant Accounting Policies (Continued)**

**Income Taxes**

We are taxed as a REIT under Section 856(c) of the Code. As a REIT, we generally are not subject to Federal income tax. To maintain our qualification as a REIT, we must distribute at least 90% of our REIT taxable income to our stockholders and meet certain other requirements. If we fail to qualify as a REIT in any taxable year, we will be subject to Federal income tax on our taxable income at regular corporate rates. We may also be subject to certain state, local and franchise taxes. Under certain circumstances, Federal income and excise taxes may be due on our undistributed taxable income.

Pursuant to amendments to the Code that became effective January 1, 2001, we have elected, and may in the future, elect to treat certain of our existing or newly created corporate subsidiaries as taxable REIT subsidiaries, or a TRS. In general, a TRS of ours may perform non-customary services for our tenants, hold assets that we cannot hold directly and generally may engage in any real estate or non-real estate related business. Our TRSs' generate income, resulting in Federal income tax liability for these entities. Our TRSs' recorded approximately \$0.9 million, \$1.0 million and \$(2.0) million in Federal, state and local tax (benefit)/expense in 2010, 2009 and 2008 and made estimated tax payments of \$1.0 million, \$0.8 million and \$0.9 million, respectively.

We follow a two-step approach for evaluating uncertain tax positions. Recognition (step one) occurs when an enterprise concludes that a tax position, based solely on its technical merits, is more-likely-than-not to be sustained upon examination. Measurement (step two) determines the amount of benefit that more-likely-than-not will be realized upon settlement. Derecognition of a tax position that was previously recognized would occur when a company subsequently determines that a tax position no longer meets the more-likely-than-not threshold of being sustained. The use of a valuation allowance as a substitute for derecognition of tax positions is prohibited.

**Underwriting Commissions and Costs**

Underwriting commissions and costs incurred in connection with our stock offerings are reflected as a reduction of additional paid-in-capital.

**Exchangeable Debt Instruments**

The initial proceeds from exchangeable debt that may be settled in cash, including partial cash settlements, must be bifurcated between a liability component and an equity component associated with the embedded conversion option. The objective of the accounting guidance is to require the liability and equity components of exchangeable debt to be separately accounted for in a manner such that the interest expense on the exchangeable debt is not recorded at the stated rate of interest but rather at an effective rate that reflects the issuer's conventional debt borrowing rate at the date of issuance. We calculate the liability component of exchangeable debt based on the present value of the contractual cash flows discounted at a comparable market conventional debt borrowing rate at the date of issuance. The difference between the principal amount and the fair value of the liability component is reported as a discount on the exchangeable debt that is accreted as additional interest expense from the issuance date through the contractual maturity date using the effective interest method. A portion of this additional interest expense may be capitalized to the development and redevelopment balances qualifying for interest capitalization each period. The liability component of the exchangeable debt is reported net of discounts on our consolidated balance sheets. We calculate the equity component of exchangeable debt based on the difference between the initial proceeds received from the issuance of the exchangeable debt and the fair value of the liability component at the issuance date. The equity component is included in additional

Table of Contents**SL Green Realty Corp.****Notes to Consolidated Financial Statements (Continued)****December 31, 2010****2. Significant Accounting Policies (Continued)**

paid-in-capital, net of issuance costs, on our consolidated balance sheets. We allocate issuance costs for exchangeable debt between the liability and the equity components based on their relative values.

**Stock-Based Employee Compensation Plans**

We have a stock-based employee compensation plan, described more fully in Note 13.

The Black-Scholes option-pricing model was developed for use in estimating the fair value of traded options, which have no vesting restrictions and are fully transferable. In addition, option valuation models require the input of highly subjective assumptions including the expected stock price volatility. Because our plan has characteristics significantly different from those of traded options and because changes in the subjective input assumptions can materially affect the fair value estimate, in our opinion, the existing models do not necessarily provide a reliable single measure of the fair value of our employee stock options.

Compensation cost for stock options, if any, is recognized ratably over the vesting period of the award. Our policy is to grant options with an exercise price equal to the quoted closing market price of our stock on the grant date. Awards of stock or restricted stock are expensed as compensation over the benefit period based on the fair value of the stock on the grant date.

The fair value of each stock option granted is estimated on the date of grant using the Black-Scholes option pricing model based on historical information with the following weighted average assumptions for grants in 2010, 2009 and 2008.

|                                 | <b>2010</b>      | <b>2009</b> | <b>2008</b> |
|---------------------------------|------------------|-------------|-------------|
| Dividend yield                  | <b>2.00%</b>     | 2.15%       | 2.99%       |
| Expected life of option         | <b>5.1 years</b> | 5 years     | 5 years     |
| Risk-free interest rate         | <b>2.09%</b>     | 2.17%       | 3.24%       |
| Expected stock price volatility | <b>50.07%</b>    | 53.08%      | 25.47%      |

For share-based awards with a performance measure, we recognize compensation cost over the requisite service period, using the accelerated attribution expense method. The requisite service period begins on the date the Compensation Committee authorizes the award and adopts any relevant performance measures. During the performance period for a share-based award program, we estimate the total compensation cost of the potential future awards. We then record compensation cost equal to the portion of the requisite service period that has elapsed through the end of the reporting period. For programs with performance-based measures, the total estimated compensation cost is based on our most recent estimate of the probable achievement of the pre-established specific corporate performance measures. These estimates are based on our latest internal forecasts for each performance measure. For programs with market measures, the total estimated compensation cost is based on the fair value of the award at the applicable reporting date estimated using a binomial model. For share-based awards for which there is no pre-established performance measure, we recognize compensation cost over the service vesting period, which represents the requisite service period, on a straight-line basis. In accordance with the provisions of our share-based incentive compensation plans, we accept the return of shares of Company common stock, at the current quoted market price, from certain key employee to satisfy minimum statutory tax-withholding requirements related to shares that vested during the period.

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**SL Green Realty Corp.**

**Notes to Consolidated Financial Statements (Continued)**

**December 31, 2010**

**2. Significant Accounting Policies (Continued)**

**Derivative Instruments**

In the normal course of business, we use a variety of derivative instruments to manage, or hedge, interest rate risk. We require that hedging derivative instruments are effective in reducing the interest rate risk exposure that they are designated to hedge. This effectiveness is essential for qualifying for hedge accounting. Some derivative instruments are associated with an anticipated transaction. In those cases, hedge effectiveness criteria also require that it be probable that the underlying transaction occurs. Instruments that meet these hedging criteria are formally designated as hedges at the inception of the derivative contract.

To determine the fair values of derivative instruments, we use a variety of methods and assumptions that are based on market conditions and risks existing at each balance sheet date. For the majority of financial instruments including most derivatives, long-term investments and long-term debt, standard market conventions and techniques such as discounted cash flow analysis, option pricing models, replacement cost, and termination cost are used to determine fair value. All methods of assessing fair value result in a general approximation of value, and such value may never actually be realized.

In the normal course of business, we are exposed to the effect of interest rate changes and limit these risks by following established risk management policies and procedures including the use of derivatives. To address exposure to interest rates, derivatives are used primarily to fix the rate on debt based on floating-rate indices and manage the cost of borrowing obligations.

We use a variety of commonly used derivative products that are considered plain vanilla derivatives. These derivatives typically include interest rate swaps, caps, collars and floors. We expressly prohibit the use of unconventional derivative instruments and using derivative instruments for trading or speculative purposes. Further, we have a policy of only entering into contracts with major financial institutions based upon their credit ratings and other factors.

We may employ swaps, forwards or purchased options to hedge qualifying forecasted transactions. Gains and losses related to these transactions are deferred and recognized in net income as interest expense in the same period or periods that the underlying transaction occurs, expires or is otherwise terminated.

Hedges that are reported at fair value and presented on the balance sheet could be characterized as cash flow hedges or fair value hedges. Interest rate caps and collars are examples of cash flow hedges. Cash flow hedges address the risk associated with future cash flows of debt transactions. For all hedges held by us and which were deemed to be fully effective in meeting the hedging objectives established by our corporate policy governing interest rate risk management, no net gains or losses were reported in earnings. The changes in fair value of hedge instruments are reflected in accumulated other comprehensive income. For derivative instruments not designated as hedging instruments, the gain or loss, resulting from the change in the estimated fair value of the derivative instruments, is recognized in current earnings during the period of change.

**Earnings per Share**

We present both basic and diluted earnings per share, or EPS. Basic EPS excludes dilution and is computed by dividing net income available to common stockholders by the weighted average number of common shares outstanding during the period. Diluted EPS reflects the potential dilution that could occur if securities or other contracts to issue common stock were exercised or converted into common stock, where such exercise or conversion would result in a lower EPS amount. This also includes units of limited partnership interest. The

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**SL Green Realty Corp.**

**Notes to Consolidated Financial Statements (Continued)**

**December 31, 2010**

**2. Significant Accounting Policies (Continued)**

dilutive effect of the outstanding nonvested shares of common stock ("nonvested shares") and restricted stock units ("RSUs") that have not yet been granted but are contingently issuable under the share-based compensation programs is reflected in the weighted average diluted shares calculation by application of the treasury stock method at the beginning of the quarterly period in which all necessary conditions have been satisfied. The dilutive effect of stock options are reflected in the weighted average diluted outstanding shares calculation by application of the treasury stock method. There is no dilutive effect for the exchangeable senior debentures as the conversion premium will be paid in cash.

**Use of Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

**Concentrations of Credit Risk**

Financial instruments that potentially subject us to concentrations of credit risk consist primarily of cash investments, debt and preferred equity investments and accounts receivable. We place our cash investments in excess of insured amounts with high quality financial institutions. The collateral securing our debt and preferred equity investments is primarily located in the New York Metropolitan area. (See Note 5) We perform ongoing credit evaluations of our tenants and require most tenants to provide security deposits or letters of credit. Though these security deposits and letters of credit are insufficient to meet the total value of a tenant's lease obligation, they are a measure of good faith and a source of funds to offset the economic costs associated with lost rent and the costs associated with re-tenanting the space. Although the properties in our real estate portfolio are primarily located in Manhattan, we also have properties located in Brooklyn, Queens, Long Island, Westchester County, Connecticut and New Jersey. The tenants located in our buildings operate in various industries. Other than one tenant who accounts for approximately 8.0% of our share of annualized rent, no other tenant in our portfolio accounted for more than 5.9% of our annualized rent, including our share of joint venture annualized rent, at December 31, 2010. Approximately 10%, 9%, 7%, 7% and 6% of our annualized rent for consolidated properties was attributable to 919 Third Avenue, 1185 Avenue of the Americas, One Madison Avenue, 420 Lexington Avenue and 485 Lexington Avenue, respectively, for the year ended December 31, 2010. Approximately 10%, 9%, 8%, 8%, 6% and 6% of our annualized rent for consolidated properties was attributable to 919 Third Avenue, 1185 Avenue of the Americas, One Madison Avenue, 420 Lexington Avenue, 220 East 42<sup>nd</sup> Street and 485 Lexington Avenue, respectively, for the year ended December 31, 2009. Approximately 10%, 8%, 7%, 8%, and 6% of our annualized rent for consolidated properties was attributable to 919 Third Avenue, 1185 Avenue of the Americas, One Madison Avenue, 420 Lexington Avenue and 485 Lexington Avenue, respectively, for the year ended December 31, 2008. In addition, two debt and preferred equity investments accounted for more than 10.0% of the revenue earned on debt and preferred equity investments at December 31, 2010. As of December 31, 2010, approximately 75.6% of our workforce which services substantially all of our properties is covered by three collective bargaining agreements. Approximately 81.3% of our workforce is covered by a collective bargaining agreement which expires in 2011.

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**SL Green Realty Corp.**

**Notes to Consolidated Financial Statements (Continued)**

**December 31, 2010**

**2. Significant Accounting Policies (Continued)**

**Reclassification**

Certain prior year balances have been reclassified to conform to our current year presentation primarily in order to eliminate discontinued operations from income from continuing operations.

**Accounting Standards Updates**

In June 2009, the FASB issued guidance on accounting for transfers of financial assets. This guidance amends various components of the existing guidance governing sale accounting, including the recognition of assets obtained and liabilities assumed as a result of a transfer, and considerations of effective control by a transferor over transferred assets. In addition, this guidance removes the exemption for qualifying special purpose entities from the consolidation guidance. While the amended guidance governing sale accounting is applied on a prospective basis, the removal of the qualifying special purpose entity exception will require us to evaluate certain entities for consolidation. Adoption of this guidance on January 1, 2010 did not have any impact on our consolidated financial statements.

In July 2010, the FASB issued updated guidance on disclosures about the credit quality of financing receivables and the allowance for credit losses which will require a greater level of information disclosed about the credit quality of loans and allowance for loan losses, as well as additional information related to credit quality indicators, past due information, and information related to loans modified in trouble debt restructuring. The guidance related to disclosures of financing receivables as of the end of a reporting period is required to be adopted for interim and annual reporting periods ending on or after December 15, 2010. The financing receivables disclosures related to the activity that occurs during a reporting period are required to be adopted for interim and annual reporting periods beginning on or after December 15, 2010. In January 2011, the FASB temporarily delayed the effective date of the disclosures about troubled debt restructurings to allow the FASB the time needed to complete its deliberations on what constitutes a troubled debt restructuring. The effective date of the new disclosures about troubled debt restructurings and the guidance for determining what constitutes a troubled debt restructuring will then be coordinated. Currently, the guidance is anticipated to be effective for interim and annual periods ending after June 15, 2011. Adoption of the remaining guidance for the annual reporting period ending December 31, 2010 resulted in additional disclosures in our consolidated financial statements.

In March 2010, the FASB issued updated guidance on embedded credit derivatives for contracts containing an embedded credit derivative feature related to the transfer of credit risk that is not solely in the form of subordination. This guidance became effective in the third quarter of 2010, though early adoption was permitted. Adoption of this guidance in the third quarter of 2010 did not have any impact on our consolidated financial statements.

In January 2010, the FASB issued updated guidance on fair value measurements and disclosures, which requires disclosure of details of significant asset or liability transfers in and out of Level 1 and Level 2 measurements within the fair value hierarchy and inclusion of gross purchases, sales, issuances, and settlements in the rollforward of assets and liabilities valued using Level 3 inputs within the fair value hierarchy. The guidance also clarifies and expands existing disclosure requirements related to the disaggregation of fair value disclosures and inputs used in arriving at fair values for assets and liabilities using Level 2 and Level 3 inputs within the fair value hierarchy. These disclosure requirements were effective for interim and annual reporting periods beginning after December 15, 2009. Adoption of this guidance on January 1, 2010, excluding the Level 3 rollforward, resulted in additional disclosures in our consolidated financial statements. The gross presentation of the Level 3

Table of Contents**SL Green Realty Corp.****Notes to Consolidated Financial Statements (Continued)****December 31, 2010****2. Significant Accounting Policies (Continued)**

rollforward is required for interim and annual reporting periods beginning after December 15, 2010. While we are currently evaluating the effect of adoption of this guidance, we currently believe that its adoption will not have a material impact on our consolidated financial statements.

In December 2010, the FASB issued guidance on the disclosure of supplementary pro forma information for business combinations. Effective for periods beginning after December 15, 2010, the guidance specifies that if a public entity enters into business combinations that are material on an individual or aggregate basis and presents comparative financial statements, the entity must present pro forma revenue and earnings of the combined entity as though the business combination(s) that occurred during the current year had occurred as of the beginning of the comparable prior annual reporting period only. While we are currently evaluating the effect of adoption of this guidance, we currently believe that its adoption will not have a material impact on our consolidated financial statements.

**3. Property Acquisitions****2010 Acquisitions**

In January 2010, we became the sole owner of 100 Church Street, a 1.05 million square-foot (unaudited) office tower located in downtown Manhattan, following the successful foreclosure of the senior mezzanine loan at the property. Our initial investment totaled \$40.9 million which was comprised of a 50% interest in the senior mezzanine loan and two other mezzanine loans at 100 Church Street, which we acquired from Gramercy Capital Corp. (NYSE: GKK), or Gramercy in the summer of 2007. At closing of the foreclosure, we funded an additional \$15.0 million of capital into the project as part of our agreement with Wachovia Bank, N.A. to extend and restructure the existing financing. Gramercy declined to fund its share of this capital and instead transferred its interests in the investment to us at closing. The restructured \$139.7 million mortgage carries an interest rate of 350 basis points over the 30-day LIBOR. The restructured mortgage matures in January 2013 and has a one-year extension option.

The following summarizes our allocation of the purchase price of the assets acquired and liabilities assumed upon the completion of the foreclosure of 100 Church Street (in thousands):

|  |    |         |
|--|----|---------|
| Land                                   | \$ | 32,494  |
| Building                               |    | 86,806  |
| Acquired above-market leases           |    | 118     |
| Acquired in-place leases               |    | 17,380  |
| Restricted cash                        |    | 53,735  |
| Assets acquired                        |    | 190,533 |
| Mortgage note payable                  |    | 139,672 |
| Acquired below-market leases           |    | 8,025   |
| Other liabilities, net of other assets |    | 1,674   |
| Liabilities assumed                    |    | 149,371 |
| Net assets acquired                    | \$ | 41,162  |

Table of Contents**SL Green Realty Corp.****Notes to Consolidated Financial Statements (Continued)****December 31, 2010****3. Property Acquisitions (Continued)**

In August 2010, we acquired 125 Park Avenue, a Manhattan office tower, for \$330 million. In connection with the acquisition, we assumed \$146.25 million of in-place financing. The 5.748% interest-only loan matures in October 2014.

The following summarizes our allocation of the purchase price of the assets acquired and liabilities assumed upon the closing of 125 Park Avenue (in thousands):

|                                     |           |                |
|-------------------------------------|-----------|----------------|
| Land                                | \$        | 120,900        |
| Building                            |           | 201,726        |
| Acquired above-market leases        |           | 11,282         |
| Acquired in-place leases            |           | 28,828         |
| <b>Assets acquired</b>              |           | <b>362,736</b> |
| Mortgage note payable at fair value |           | 158,397        |
| Acquired below-market leases        |           | 20,589         |
| Liabilities assumed                 |           | 178,986        |
| <b>Net assets acquired</b>          | <b>\$</b> | <b>183,750</b> |

In December 2010, we completed the acquisition of investments from Gramercy. This included (1) the remaining 45% interest in the leased fee at 885 Third Avenue for approximately \$39.3 million plus assumed mortgage debt of approximately \$120.4 million, (2) the remaining 45% interest in the leased fee at 2 Herald Square for approximately \$25.6 million plus assumed mortgage debt of approximately \$86.1 million and, (3) the entire leased fee interest in 292 Madison Avenue for approximately \$19.2 million plus assumed mortgage debt of approximately \$59.1 million. These assets are all leased to third party operators.

The following summarizes our preliminary allocation of the purchase price of the assets acquired and liabilities assumed upon the purchase of the abovementioned investments from Gramercy (in thousands):

|  |           |                |
|--|-----------|----------------|
| Land   | \$        | 257,717        |
| Acquired in-place leases                     |           | 460,988        |
| <b>Assets acquired</b>                       |           | <b>718,705</b> |
| Mortgage notes payable                       |           | 517,999        |
| Other liabilities, net of other assets       |           | 2,091          |
| Liabilities assumed                          |           | 520,090        |
|  |           | 198,615        |
| Investments in unconsolidated joint ventures |           | (111,751)      |
| <b>Net assets acquired</b>                   | <b>\$</b> | <b>86,864</b>  |

In December 2010, we acquired two retail condominiums in Williamsburg, Brooklyn, for approximately \$18.4 million. The retail condominiums are fully leased with rent commencement upon completion of the redevelopment work. We will finalize our allocation of the



purchase price of the assets acquired and liabilities assumed in 2011.

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**SL Green Realty Corp.**

**Notes to Consolidated Financial Statements (Continued)**

**December 31, 2010**

**3. Property Acquisitions (Continued)**

**2009 Acquisitions**

During 2009, we acquired the sub-leasehold positions at 420 Lexington Avenue for an aggregate purchase price of approximately \$15.9 million.

**2008 Acquisitions**

In February 2008, we, through our joint venture with Jeff Sutton, acquired the properties located at 182 Broadway and 63 Nassau Street for approximately \$30.0 million in the aggregate. These properties are located adjacent to 180 Broadway which we acquired in August 2007. As part of the acquisition we also closed on a \$31.0 million loan which bears interest at 225 basis points over the 30-day LIBOR. The loan has a three-year term and two one-year extensions. We drew down \$21.1 million at the closing to pay the balance of the acquisition costs. See Note 6.

During the second quarter of 2008, we, through a joint venture with NYSTERS, acquired various interests in the fee positions at 919 Third Avenue for approximately \$32.8 million. As a result, our joint venture controls the entire fee position.

**4. Property Dispositions and Assets Held for Sale**

In September 2010, we sold the property located at 19 West 44<sup>th</sup> Street in Manhattan for \$123.2 million. The property is approximately 292,000 square feet (unaudited). We recognized a gain on the sale of approximately \$35.5 million which is net of a \$0.5 million employee compensation award, accrued in connection with the realization of this investment gain as a bonus to certain employees that were instrumental in realizing the gain on this sale. The sale generated approximately \$114.6 million of proceeds for the Company.

In January 2009, we, along with our joint venture partner, Gramercy, sold 100% of our interests in 55 Corporate Drive, NJ for \$230.0 million. The property is approximately 670,000 square feet (unaudited). We recognized a gain of approximately \$4.6 million in connection with the sale of our 50% interest in the joint venture, which is net of a \$2.0 million employee compensation award, accrued in connection with the realization of this investment gain as a bonus to certain employees that were instrumental in realizing the gain on this sale.

In August 2009, we sold the property located at 399 Knollwood Road, Westchester, for \$20.7 million. The property is approximately 145,000 square feet (unaudited) and is encumbered by an \$18.5 million mortgage. We recognized a loss on the sale of approximately \$11.4 million.

In January 2008, we sold the fee interest in 440 Ninth Avenue for approximately \$160.0 million, excluding closing costs. The property is approximately 339,000 square feet (unaudited). We recognized a gain on sale of approximately \$106.0 million.

In August 2008, we sold 80% of our interest in the joint venture that owns 1551/1555 Broadway to Jeff Sutton for approximately \$17.0 million and the right to future asset management, leasing and construction fees. We recognized a gain on sale of approximately \$9.5 million. As a result of this transaction, we deconsolidated this investment and account for it under the equity method of accounting. See Note 6.

As a result of the sale of the property located at 1372 Broadway by the joint venture in October 2008, we recognized a gain on sale of approximately \$238.6 million, which is net of a \$3.5 million employee compensation

Table of Contents**SL Green Realty Corp.****Notes to Consolidated Financial Statements (Continued)****December 31, 2010****4. Property Dispositions and Assets Held for Sale (Continued)**

award accrued in connection with the realization of this investment gain as a bonus to certain employees that were instrumental in realizing the gain on this sale.

In October 2008, we sold 100/120 White Plains Road, Westchester for \$48.0 million, which approximated our book basis in these properties. Our share of the net sales proceeds was approximately \$24.0 million.

Discontinued operations included the results of operations of real estate assets under contract or sold prior to December 31, 2010. This included 440 Ninth Avenue, which was sold in January 2008, 100/120 White Plains Road and 1372 Broadway, which were sold in October 2008, 55 Corporate Drive, NJ, which was sold in January 2009, the membership interests in GKK Manager LLC which were sold in April 2009 (See Note 6), 399 Knollwood Road, Westchester which was sold in August 2009 and 19 West 44<sup>th</sup> Street, which was sold in September 2010.

The following table summarizes income from discontinued operations for the years ended December 31, 2010, 2009 and 2008, respectively (in thousands).

|  | <b>Year Ended December 31,</b> |                 |                  |
|--|--------------------------------|-----------------|------------------|
|  | <b>2010</b>                    | <b>2009</b>     | <b>2008</b>      |
| <b>Revenues</b>                                |                                |                 |                  |
| Rental revenue                                 | \$ 8,774                       | \$ 14,675       | \$ 42,840        |
| Escalation and reimbursement revenues          | 2,412                          | 3,346           | 6,873            |
| Other income                                   | 429                            | 6,528           | 24,674           |
| <b>Total revenues</b>                          | <b>11,615</b>                  | <b>24,549</b>   | <b>74,387</b>    |
| <b>Operating expense</b>                       | <b>2,791</b>                   | <b>4,518</b>    | <b>11,162</b>    |
| Real estate taxes                              | 1,779                          | 2,781           | 6,993            |
| Interest expense, net of interest income       |                                | 1,071           | 17,946           |
| Depreciation and amortization                  | 1,625                          | 3,106           | 8,873            |
| Marketing, general and administrative          |                                | 7,299           | 15,076           |
| <b>Total expenses</b>                          | <b>6,195</b>                   | <b>18,775</b>   | <b>60,050</b>    |
| <b>Income from discontinued operations</b>     | <b>5,420</b>                   | <b>5,774</b>    | <b>14,337</b>    |
| Noncontrolling interest in other partnerships  |                                |                 | (3,828)          |
| <b>Net income from discontinued operations</b> | <b>\$ 5,420</b>                | <b>\$ 5,774</b> | <b>\$ 10,509</b> |

**5. Debt and Preferred Equity Investments**

During the years ended December 31, 2010 and 2009, our debt and preferred equity investments (net of discounts), including investments classified as held-for-sale, increased approximately \$520.7 million and \$254.3 million, respectively, due to originations, purchases, accretion of discounts and paid-in-kind interest. We recorded approximately \$342.5 million and \$216.5 million in repayments, participations, sales, foreclosures and loan loss reserves during those periods, respectively, which offset the increases in debt and preferred equity investments.



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## SL Green Realty Corp.

## Notes to Consolidated Financial Statements (Continued)

December 31, 2010

## 5. Debt and Preferred Equity Investments (Continued)

As of December 31, 2010 and 2009, we held the following debt investments, excluding preferred equity investments, with an aggregate weighted average current yield of approximately 7.89% (in thousands):

| Loan Type                                     | Senior Financing | 2010 Principal Outstanding | 2009 Principal Outstanding | Initial Maturity Date |
|---|------------------|----------------------------|----------------------------|-----------------------|
| Other Loan <sup>(1)</sup>                     | \$ 15,000        | \$ 3,500                   | \$ 3,500                   | September 2021        |
| Mezzanine Loan <sup>(1)</sup>                 | 205,000          | 60,407                     | 58,760                     | February 2016         |
| Mortgage/ Mezzanine Loan <sup>(1)</sup>       | 173,784          | 46,358                     | 25,000                     | May 2016              |
| Mezzanine Loan <sup>(1)</sup>                 | 165,000          | 39,711                     | 39,125                     | November 2016         |
| Mezzanine Loan <sup>(1)(3)(9)(10)(11)</sup>   |                  |                            | 70,092                     |                       |
| Other Loan <sup>(1)(5)(9)(11)</sup>           |                  |                            | 5,350                      |                       |
| Whole Loan <sup>(2)(3)(9)(17)</sup>           |                  |                            | 9,636                      |                       |
| Mezzanine Loan <sup>(1)(2)(4)(9)(11)</sup>    | 310,994          | 27,187                     | 26,605                     | January 2013          |
| Mezzanine Loan <sup>(1)(11)</sup>             | 90,000           | 15,697                     | 15,697                     | July 2017             |
| Mezzanine Loan <sup>(3)(13)</sup>             |                  |                            | 40,938                     |                       |
| Other Loan <sup>(1)</sup>                     |                  |                            | 1,000                      |                       |
| Junior Participation <sup>(1)(6)(9)(11)</sup> |                  | 9,938                      | 9,938                      | April 2008            |
| Mezzanine Loan <sup>(1)(11)(12)</sup>         | 1,139,000        | 84,062                     | 84,636                     | March 2017            |
| Mezzanine Loan <sup>(14)</sup>                |                  |                            | 35,908                     |                       |
| Junior Participation <sup>(1)(9)</sup>        | 53,000           | 11,000                     | 11,000                     | November 2011         |
| Junior Participation <sup>(7)(9)</sup>        | 61,250           | 10,875                     | 10,875                     | June 2012             |
| Junior Participation <sup>(9)(11)</sup>       | 48,198           | 5,866                      | 5,866                      | December 2010         |
| Junior Participation <sup>(8)(9)</sup>        |                  | 47,484                     | 47,691                     | March 2011            |
| Mortgage/ Mezzanine Loan <sup>(2)(16)</sup>   | 285,000          | 137,222                    | 104,431                    | July 2011             |
| Whole Loan <sup>(1)(3)(20)</sup>              |                  |                            | 9,902                      |                       |
| Junior Participation                          | 210,000          | 42,439                     | 30,548                     | January 2012          |
| Mortgage/mezzanine loan <sup>(15)</sup>       |                  |                            | 167,717                    |                       |
| Junior Participation <sup>(18)</sup>          | 70,800           | 9,200                      |                            | October 2011          |
| Mezzanine Loan <sup>(1)</sup>                 | 755,000          | 202,136                    |                            | June 2016             |
| Mezzanine Loan <sup>(1)</sup>                 | 75,000           | 15,000                     |                            | July 2013             |
| Mortgage <sup>(19)</sup>                      |                  | 86,339                     |                            | June 2012             |
| Mortgage                                      |                  | 26,000                     |                            | November 2011         |
| Mezzanine Loan                                | 796,693          | 13,536                     |                            | August 2011           |
| Mezzanine Loan <sup>(1)</sup>                 | 167,422          | 38,892                     |                            | February 2014         |
| Loan loss reserve <sup>(9)</sup>              |                  | (40,461)                   | (101,866)                  |                       |
|   | \$ 4,621,141     | \$ 892,388                 | \$ 712,349                 |                       |

(1) This is a fixed rate loan.

(2) The difference between the pay and accrual rates is included as an addition to the principal balance outstanding.

(3) Gramercy holds a pari passu interest in this asset.

(4)

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This loan had been in default since December 2007. We reached an agreement with the borrower to, amongst other things, extend the maturity date to January 2013.

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**SL Green Realty Corp.**

**Notes to Consolidated Financial Statements (Continued)**

**December 31, 2010**

**5. Debt and Preferred Equity Investments (Continued)**

- (5) The original loan which was scheduled to mature in February 2010 was replaced with two loans which mature in May 2011. The total principal balance remained unchanged. Approximately \$10.4 million was redeemed in October 2008. We were foreclosed out of this loan in September 2010.
- (6) This loan is in default. The lender has begun foreclosure proceedings. Another participant holds a \$12.2 million pari-pasu interest in this loan.
- (7) This loan was extended for two years to June 2012.
- (8) Gramercy is the borrower under this loan. This loan consists of mortgage and mezzanine financing.
- (9) Loan loss reserves are specifically allocated to investments. Our reserves reflect management's judgment of the probability and severity of losses based on Level 3 data. We cannot be certain that our judgment will prove to be correct or that reserves will be adequate over time to protect against potential future losses. This includes a \$1.0 million and \$69.1 million mark-to-market adjustment against our held for sale investment during the year ended December 31, 2010 and the year ended December 31, 2009, respectively.
- (10) This investment, which was classified as held for sale at December 31, 2009, was sold in August 2010.
- (11) This loan is on non-accrual status.
- (12) Interest is added to the principal balance for this accrual only loan.
- (13) This loan was in default as it was not repaid upon maturity. We were designated as special servicer for this loan and took over management and leasing of the property under a forbearance agreement in August 2009. We foreclosed on this property in January 2010.
- (14) We acquired Gramercy's interest in this investment in July 2009 for approximately \$16.0 million. This investment was sold in February 2010.
- (15) In connection with the sale of 510 Madison Avenue by the owner in September 2010, the first mortgage loan and senior mezzanine loan, which we had purchased in December 2009 and February 2010 for \$180.5 million in the aggregate, were repaid at par. In connection with the repayment of the loans, we recognized additional income of approximately \$64.8 million. The income was recorded in preferred equity and investment income on the accompanying statement of income.
- (16) Gramercy holds a pari passu interest in the mezzanine loan.
- (17) This loan was repaid in August 2010.
- (18) The maturity date for this loan was extended for one year to October 2011.
- (19) We hold an 88% interest in the consolidated joint venture that acquired this loan. This investment is denominated in British Pounds.
- (20) This loan was sold in December 2010.

Table of Contents**SL Green Realty Corp.****Notes to Consolidated Financial Statements (Continued)****December 31, 2010****5. Debt and Preferred Equity Investments (Continued)****Preferred Equity Investments**

As of December 31, 2010 and 2009 we held the following preferred equity investments (in thousands) with an aggregate weighted average current yield of approximately 7.64% (in thousands):

| Type                                     | Senior Financing | 2010 Amount Outstanding | 2009 Amount Outstanding | Initial Mandatory Redemption |
|--|------------------|-------------------------|-------------------------|------------------------------|
| Preferred equity <sup>(1)(3)(5)(8)</sup> | \$               | \$                      | \$ 15,000               |                              |
| Preferred equity <sup>(1)(2)(6)(7)</sup> | 206,121          | 45,912                  | 41,791                  | February 2014                |
| Preferred equity <sup>(3)(5)(9)</sup>    |                  |                         | 31,178                  | March 2010                   |
| Preferred equity <sup>(3)(4)</sup>       | 981,941          | 46,372                  | 46,372                  | August 2012                  |
| Loan loss reserve <sup>(3)</sup>         |                  | (20,900)                | (61,078)                |                              |
|  | \$ 1,188,062     | \$ 71,384               | \$ 73,263               |                              |

(1) This is a fixed rate investment.

(2) Gramercy held a mezzanine loan on the underlying asset.

(3) Loan loss reserves are specifically allocated to investments. Our reserves reflect management's judgment of the probability and severity of losses based on Level 3 data. We cannot be certain that our judgment will prove to be correct and that reserves will be adequate over time to protect against potential future losses.

(4) This loan was converted from a mezzanine loan to preferred equity in July 2009.

(5) This investment is on non-accrual status.

(6) The difference between the pay and accrual rates is included as an addition to the principal balance outstanding.

(7) This investment was classified as held for sale at June 30, 2009, but as held-to-maturity at December 31, 2009. The reserve previously taken against this loan is being accreted up to the face amount through the maturity date.

(8) We recovered approximately \$3.7 million from the sale of this investment which had previously been fully reserved.

(9) We sold our interest in the investment in December 2010.

The following table is a rollforward of our total allowance for loan loss reserves at December 31, 2010, 2009 and 2008 related to our debt and preferred equity investments (in thousands):

|                              | 2010      | 2009      | 2008 |
|------------------------------|-----------|-----------|------|
| Balance at beginning of year | \$ 93,844 | \$ 98,916 | \$   |



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|                          |           |           |           |
|--------------------------|-----------|-----------|-----------|
| Expensed                 | 24,418    | 145,855   | 101,166   |
| Recoveries               | (3,662)   |           |           |
| Charge-offs              | (53,239)  | (150,927) | (2,250)   |
| Balance at end of period | \$ 61,361 | \$ 93,844 | \$ 98,916 |

At December 31, 2010, 2009 and 2008 all debt and preferred equity investments, other than as noted above, were performing in accordance with the terms of the loan agreements.

We have determined that we have one portfolio segment of financing receivables at December 31, 2010 and 2009 comprising commercial real estate which is primarily recorded in debt and preferred equity investments.

Table of Contents**SL Green Realty Corp.****Notes to Consolidated Financial Statements (Continued)****December 31, 2010****5. Debt and Preferred Equity Investments (Continued)**

Included in other assets is an additional amount of financing receivables totaling approximately \$78.7 million at December 31, 2010 and \$77.6 million at December 31, 2009. In addition, assets held for sale included \$1.0 million of financing receivables net of allowance at December 31, 2009. The nonaccrual balance of financing receivables at December 31, 2010 and 2009 was \$140.8 million and \$242.2 million, respectively. The recorded investment for financing receivables past due 90 days at December 31, 2010 and 2009 was \$9.9 million associated with one financing receivable.

All financing receivables are individually evaluated for impairment.

The following table presents impaired loans, including non-accrual loans, as of December 31, 2010 (in thousands):

|                                     | <b>Unpaid Principal<br/>Balance</b> | <b>Recorded<br/>Investment</b> | <b>Allowance<br/>Allocated</b> |
|-------------------------------------|-------------------------------------|--------------------------------|--------------------------------|
| With no related allowance recorded: |                                     |                                |                                |
| Commercial real estate              | \$ 103,678                          | \$ 99,759                      | \$                             |
| With an allowance recorded:         |                                     |                                |                                |
| Commercial real estate              | 160,711                             | 158,597                        | 61,361                         |
| <b>Total</b>                        | <b>\$ 264,389</b>                   | <b>\$ 258,356</b>              | <b>\$ 61,361</b>               |

The following table presents impaired loans, including non-accrual loans, as of December 31, 2009 (in thousands):

|                                     | <b>Unpaid Principal<br/>Balance</b> | <b>Recorded<br/>Investment</b> | <b>Allowance<br/>Allocated</b> |
|-------------------------------------|-------------------------------------|--------------------------------|--------------------------------|
| With no related allowance recorded: |                                     |                                |                                |
| Commercial real estate              | \$ 143,000                          | \$ 141,488                     | \$                             |
| With an allowance recorded:         |                                     |                                |                                |
| Commercial, real estate             | 243,652                             | 232,151                        | 162,944 <sup>(a)</sup>         |
| <b>Total</b>                        | <b>\$ 386,652</b>                   | <b>\$ 373,639</b>              | <b>\$ 162,944</b>              |

(a)

The allocated allowance includes an allowance of \$69.1 million related to assets held for sale.

On an ongoing basis, we monitor the credit quality of our financing receivables based on payment activity. We assess credit quality indicators based on the underlying collateral.

**6. Investment in Unconsolidated Joint Ventures**

We have investments in several real estate joint ventures with various partners, including The City Investment Fund, or CIF, SITQ Immobilier, a subsidiary of Caisse de depot et placement du Quebec, or SITQ, Canada Pension Plan Investment Board, or CPPIB, a fund managed by JP Morgan Investment Management, or JP Morgan, Prudential Real Estate Investors, or Prudential, Onyx Equities, or Onyx, The

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Witkoff Group, or Witkoff, Credit Suisse Securities (USA) LLC, or Credit Suisse, Jeff Sutton, or Sutton, and Gramercy Capital Corp. (NYSE: GKK), or Gramercy, Harel Insurance and Finance, or Harel, Louis Cappelli, or Cappelli, as well as private investors. As we do not control these joint ventures, we account for them under the equity method of accounting.

Table of Contents**SL Green Realty Corp.****Notes to Consolidated Financial Statements (Continued)****December 31, 2010****6. Investment in Unconsolidated Joint Ventures (Continued)**

We assess the accounting treatment for each joint venture on a stand-alone basis. This includes a review of each joint venture or partnership LLC agreement to determine which party has what rights and whether those rights are protective or participating. In situations where our minority partner approves the annual budget, receives a detailed monthly reporting package from us, meets with us on a quarterly basis to review the results of the joint venture, reviews and approves the joint venture's tax return before filing, and approves all leases that cover more than a nominal amount of space relative to the total rentable space at each property we do not consolidate the joint venture as we consider these to be substantive participation rights. Our joint venture agreements also contain certain protective rights such as the requirement of partner approval to sell, finance or refinance the property and the payment of capital expenditures and operating expenditures outside of the approved budget or operating plan.

The table below provides general information on each of our joint ventures as of December 31, 2010 (in thousands):

| Property  | Partner                   | Ownership Interest | Economic Interest | Square Feet | Acquired | Acquisition Price <sup>(1)</sup> |
|---|---------------------------|--------------------|-------------------|-------------|----------|----------------------------------|
| 1515 Broadway <sup>(2)</sup>                            | SITQ                      | 55.00%             | 68.45%            | 1,750       | 05/02    | \$ 483,500                       |
| 100 Park Avenue   | Prudential                | 49.90%             | 49.90%            | 834         | 02/00    | \$ 95,800                        |
| 379 West Broadway                                       | Sutton                    | 45.00%             | 45.00%            | 62          | 12/05    | \$ 19,750                        |
| 21 West 34 <sup>th</sup> Street                         | Sutton                    | 50.00%             | 50.00%            | 30          | 07/05    | \$ 22,400                        |
| 800 Third Avenue <sup>(3)</sup>                         | Private Investors         | 42.95%             | 42.95%            | 526         | 12/06    | \$ 285,000                       |
| 521 Fifth Avenue  | CIF                       | 50.10%             | 50.10%            | 460         | 12/06    | \$ 240,000                       |
| One Court Square  | JP Morgan                 | 30.00%             | 30.00%            | 1,402       | 01/07    | \$ 533,500                       |
| 1604-1610 Broadway                                      | Onyx/Sutton               | 45.00%             | 63.00%            | 30          | 11/05    | \$ 4,400                         |
| 1745 Broadway <sup>(4)</sup>                            | Witkoff/SITQ/Lehman Bros. | 32.26%             | 32.26%            | 674         | 04/07    | \$ 520,000                       |
| 1 and 2 Jericho Plaza                                   | Onyx/Credit Suisse        | 20.26%             | 20.26%            | 640         | 04/07    | \$ 210,000                       |
| 16 Court Street   | CIF                       | 35.00%             | 35.00%            | 318         | 07/07    | \$ 107,500                       |
| The Meadows <sup>(5)</sup>                              | Onyx                      | 50.00%             | 50.00%            | 582         | 09/07    | \$ 111,500                       |
| 388 and 390 Greenwich Street <sup>(6)</sup>             | SITQ                      | 50.60%             | 50.60%            | 2,600       | 12/07    | \$ 1,575,000                     |
| 27-29 West 34 <sup>th</sup> Street                      | Sutton                    | 50.00%             | 50.00%            | 41          | 01/06    | \$ 30,000                        |
| 1551-1555 Broadway                                      | Sutton                    | 10.00%             | 10.00%            | 26          | 07/05    | \$ 80,100                        |
| 717 Fifth Avenue  | Sutton/Nakash             | 32.75%             | 32.75%            | 120         | 09/06    | \$ 251,900                       |
| 141 Fifth Avenue <sup>(7)</sup>                         | Sutton/Rapport            | 45.00%             | 45.00%            | 22          | 09/05    | \$ 13,250                        |
| 180/182 Broadway and 63 Nassau Street <sup>(7)(8)</sup> | Harel/Sutton              | 25.50%             | 25.50%            | 71          | 02/08    | \$ 43,600                        |
| 600 Lexington Avenue                                    | CPPIB                     | 55.00%             | 55.00%            | 304         | 05/10    | \$ 193,000                       |
| 11 West 34 <sup>th</sup> Street <sup>(9)</sup>          | Private Investor/Sutton   | 30.00%             | 30.00%            | 17          | 12/10    | \$ 10,800                        |
| 7 Renaissance   | Cappelli                  | 50.00%             | 50.00%            | 37          | 12/10    | \$ 4,000                         |

(1) Acquisition price represents the actual or implied purchase price for the joint venture.

(2) Under a tax protection agreement established to protect the limited partners of the partnership that transferred 1515 Broadway to the joint venture, the joint venture has agreed not to adversely affect the limited partners' tax positions before December 2011. One tenant, whose leases primarily end in 2015, represents approximately 75.2% of this joint venture's annualized rent at December 31, 2010.

(3)

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We invested approximately \$109.5 million in this asset through the origination of a loan secured by up to 47% of the interests in the property's ownership, with an option to convert the loan to an equity interest, which was exercised in December 2008. Certain existing

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**SL Green Realty Corp.**

**Notes to Consolidated Financial Statements (Continued)**

**December 31, 2010**

**6. Investment in Unconsolidated Joint Ventures (Continued)**

members had the right to re-acquire approximately 4% of the property's equity. These interests were re-acquired in December 2008 and reduced our interest to 42.95%

- (4) We have the ability to syndicate our interest down to 14.79%.
- (5) We, along with Onyx, acquired the remaining 50% interest on a pro-rata basis in September 2009.
- (6) The property is subject to a 13-year triple-net lease arrangement with a single tenant. The lease commenced in 2007.
- (7) The deconsolidation of these joint ventures in 2010 resulted in an adjustment to retained earnings of approximately \$3.0 million and to the noncontrolling interests in other partnerships of approximately \$9.5 million.
- (8) In December 2010, the Company's 180-182 Broadway joint venture with Jeff Sutton announced an agreement with Pace University to convey a long-term ground lease condominium interest to Pace University for 20 floors of student housing. The joint venture also admitted Harel Insurance and Finance, which contributed \$28.1 million to the joint venture, for a 49 percent partnership interest.
- (9) In December 2010, the Company's \$12.0 million first mortgage collateralized by 11 West 34<sup>th</sup> Street was repaid at par, resulting in the Company's recognition of additional income of approximately \$1.1 million. Simultaneous with the repayment, the joint venture was recapitalized with the Company having a 30 percent interest. The property is subject to a long-term net lease arrangement.

In October 2010, we entered into an agreement with The Moinian Group, under which we provided a standby mortgage commitment and may make a future equity investment as part of a recapitalization of Three Columbus Circle.

In May 2010, Green Hill Acquisition LLC, our wholly owned subsidiary, sold its 45% beneficial interest in the property known as 1221 Avenue of the Americas, located in Manhattan, to a wholly owned subsidiary of CPPIB, for total consideration of \$577.4 million, of which approximately \$95.9 million represented payment for existing reserves and the assumption of our pro-rata share of in-place financing. The sale generated proceeds to us of approximately \$500.9 million. We recognized a gain of approximately \$126.8 million on the sale of our interest, which is net of a \$4.5 million employee compensation award, accrued in connection with the realization of this investment gain as a bonus to certain employees that were instrumental in realizing the gain on this sale.

In April 2009, we sold our remaining 50 percent partnership interest in 55 Corporate Drive, New Jersey (pad IV) to Mack-Cali Realty Corporation (NYSE: CLI). We received total proceeds of \$4.5 million and recognized a gain on sale of approximately \$4.0 million. In connection with this transaction, we also sold our interest in the Mack-Green joint venture to Mack-Cali for \$500,000.

In June 2009, we sold an equity interest in 1166 Avenue of the Americas for \$5.0 million and recognized a loss of approximately \$5.2 million on the sale.

In May 2008, we, along with our joint venture partner SITQ, closed on the sale of the 39-story, 670,000 square foot Class A office tower located at 1250 Broadway in Manhattan for \$310.0 million. We recognized an incentive distribution of approximately \$25.0 million in addition to our share of the gain on sale of approximately \$93.8 million, which is net of a \$1.0 million employee compensation award accrued in connection with the realization of this investment gain as a bonus to certain employees that were instrumental in realizing the gain on this sale.

Table of Contents**SL Green Realty Corp.****Notes to Consolidated Financial Statements (Continued)****December 31, 2010****6. Investment in Unconsolidated Joint Ventures (Continued)**

We generally finance our joint ventures with non-recourse debt. The first mortgage notes payable collateralized by the respective joint venture properties and assignment of leases at December 31, 2010 and 2009, respectively, are as follows (in thousands):

| Property                                    | Maturity Date | Interest Rate <sup>(1)</sup> | 2010                | 2009                |
|---|---------------|------------------------------|---------------------|---------------------|
| 100 Park Avenue <sup>(2)</sup>              | 09/2014       | 6.64%                        | \$ 204,946          | \$ 200,000          |
| 21 West 34 <sup>th</sup> Street             | 12/2016       | 5.76%                        | \$ 100,000          | \$ 100,000          |
| 800 Third Avenue                            | 08/2017       | 6.00%                        | \$ 20,910           | \$ 20,910           |
| 1221 Avenue of the Americas                 | 12/2010       | 5.51%                        |                     | \$ 65,000           |
| One Court Square                            | 09/2015       | 4.91%                        | \$ 315,000          | \$ 315,000          |
| 2 Herald Square <sup>(3)</sup>              |               |                              | \$                  | \$ 191,250          |
| 1604-1610 Broadway <sup>(4)</sup>           | 04/2012       | 5.66%                        | \$ 27,000           | \$ 27,000           |
| 388 and 390 Greenwich Street <sup>(5)</sup> | 12/2017       | 5.19%                        | \$ 1,106,758        | \$ 1,106,758        |
| 1745 Broadway                               | 01/2017       | 5.68%                        | \$ 340,000          | \$ 340,000          |
| 141 Fifth Avenue                            | 06/2017       | 5.70%                        | \$ 25,000           | \$                  |
| 1 and 2 Jericho Plaza                       | 05/2017       | 5.65%                        | \$ 163,750          | \$ 163,750          |
| 885 Third Avenue <sup>(3)</sup>             |               |                              | \$                  | \$ 267,650          |
| <b>Total fixed rate debt</b>                |               |                              | <b>\$ 2,303,364</b> | <b>\$ 2,797,318</b> |
| 1515 Broadway <sup>(6)</sup>                | 12/2014       | 3.50%                        | \$ 462,896          | \$ 475,000          |
| The Meadows <sup>(11)</sup>                 | 09/2012       | 1.62%                        | \$ 87,034           | \$ 85,478           |
| 1221 Avenue of the Americas                 | 12/2010       | 1.04%                        |                     | \$ 105,000          |
| 388 and 390 Greenwich Street <sup>(5)</sup> | 12/2017       | 1.42%                        | \$ 31,622           | \$ 31,622           |
| 16 Court Street                             | 10/2013       | 2.79%                        | \$ 86,844           | \$ 88,573           |
| 27-29 West 34 <sup>th</sup> Street          | 05/2011       | 1.93%                        | \$ 54,375           | \$ 54,800           |
| 1551-1555 Broadway <sup>(7)</sup>           | 10/2011       | 4.33%                        | \$ 128,600          | \$ 133,600          |
| 521 Fifth Avenue                            | 04/2011       | 1.27%                        | \$ 140,000          | \$ 140,000          |
| 717 Fifth Avenue <sup>(8)</sup>             | 09/2011       | 5.31%                        | \$ 245,000          | \$ 245,000          |
| 379 West Broadway                           | 07/2011       | 1.93%                        | \$ 20,991           | \$ 20,991           |
| 180/182 Broadway <sup>(9)</sup>             | 12/2013       | 3.01%                        | \$ 8,509            | \$                  |
| 600 Lexington Avenue <sup>(10)</sup>        | 10/2017       | 2.32%                        | \$ 125,000          | \$                  |
| 11 West 34 <sup>th</sup> Street             | 01/2016       | 2.95%                        | \$ 18,000           | \$                  |
| <b>Total floating rate debt</b>             |               |                              | <b>\$ 1,408,871</b> | <b>\$ 1,380,064</b> |
| <b>Total mortgages payable</b>              |               |                              | <b>\$ 3,712,235</b> | <b>\$ 4,177,382</b> |

(1) Interest rate represents the effective all-in weighted average interest rate for the quarter ended December 31, 2010.

(2) This loan was refinanced in September 2009, and replaced a \$175.0 million construction loan which was scheduled to mature in November 2015 and which carried a fixed interest rate of 6.52%. The new loan has a committed amount of \$215.0 million.

(3)

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We assumed these loans as part of the transaction with Gramercy which closed in December 2010. See Note 3.

(4)

This loan went into default in November 2009 due to the non-payment of debt service. The joint venture is in discussions with the special servicer to resolve this default.



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**SL Green Realty Corp.**

**Notes to Consolidated Financial Statements (Continued)**

**December 31, 2010**

**6. Investment in Unconsolidated Joint Ventures (Continued)**

- (5) Comprised of a \$576.0 million mortgage and a \$562.4 million mezzanine loan, both of which are fixed rate loans, except for \$16.0 million of the mortgage and \$15.6 million of the mezzanine loan which are floating. Up to \$200.0 million of the mezzanine loan, secured indirectly by these properties, is recourse to us. We believe it is unlikely that we will be required to perform under this guarantee.
- (6) In December 2009 the \$625.0 million mortgage was repaid and replaced with a \$475.0 million mortgage. In connection with the refinancing, the partners made an aggregate \$163.9 million capital contribution to the joint venture.
- (7) This amortizing loan was fully funded in September 2009 at the committed amount of \$133.6 million.
- (8) This loan has a committed amount of \$285.0 million.
- (9) The \$31.0 million loan was repaid in December 2010 as part of a recapitalization of the joint venture. The new loan, which has a committed amount of \$90.0 million, is only secured by 180/182 Broadway.
- (10) The \$49.85 million loan assumed as part of the acquisition of the property was repaid in connection with the refinancing of this loan in October 2010.
- (11) The loan has a committed amount of \$91.2 million.

We act as the operating partner and day-to-day manager for all our joint ventures, except for 800 Third Avenue, 1 and 2 Jericho Plaza and The Meadows. We are entitled to receive fees for providing management, leasing, construction supervision and asset management services to our joint ventures. We earned approximately \$14.6 million, \$19.0 million and \$16.4 million for these services for the years ended December 31, 2010, 2009 and 2008, respectively. In addition, we have the ability to earn incentive fees based on the ultimate financial performance of certain of the joint venture properties.

***Gramercy Capital Corp.***

In April 2004, we formed Gramercy as a commercial real estate finance business. Gramercy qualified as a REIT for federal income tax purposes and expects to qualify for its current fiscal year.

At December 31, 2010, we held 5,349,370 shares, or approximately 10.71% of Gramercy's common stock. Our total investment of approximately \$12.4 million is based on the market value of our common stock investment in Gramercy at December 31, 2010. As we no longer have any significant influence over Gramercy, we account for our investment as available-for-sale securities. During 2010, we sold 870,000 shares of Gramercy common stock and realized a gain of approximately \$1.4 million on the sale.

Prior to Gramercy's internalization of GKK Manager LLC, or the Manager (a former wholly-owned subsidiary of our operating partnership which was the external manager to Gramercy), which we refer to as the GKK Internalization, we were entitled to an incentive return payable through the Class B limited partner interests in Gramercy's operating partnership, equal to 25% of the amount by which funds from operations (as defined in Gramercy's amended and restated partnership agreement) plus certain accounting gains exceed the product of the weighted average stockholders' equity of Gramercy multiplied by 9.5% (divided by four to adjust for quarterly calculations). This arrangement was terminated when the GKK Internalization was completed in April 2009. Amounts payable to the Class B limited partnership interests were waived since July 1, 2008.

In connection with Gramercy's initial public offering, the Manager entered into a management agreement with Gramercy, which provided for an initial term through December 2007, and which was subsequently extended through December 2009. The management agreement was further amended in September 2007 and amended and restated in October 2008 and was subsequently terminated on April 24, 2009 in connection with the GKK Internalization. In addition, Gramercy also paid the Manager a collateral management fee. For the year ended



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**SL Green Realty Corp.**

**Notes to Consolidated Financial Statements (Continued)**

**December 31, 2010**

**6. Investment in Unconsolidated Joint Ventures (Continued)**

December 31, 2008 we received an aggregate of approximately \$21.1 million in fees under the management agreement and \$2.6 million under the collateral management agreement. Fees payable to the Manager under the collateral management agreement were remitted to Gramercy for all periods subsequent to June 30, 2008.

In 2008, we, as well as Gramercy, each formed special committees comprised solely of independent directors to consider whether the GKK Internalization and/or amendment to the management agreement would be in the best interest of each company and its respective shareholders. The GKK Internalization was completed on April 24, 2009 through the direct acquisition by Gramercy of the Manager.

On October 27, 2008, the Manager entered into a Second Amended and Restated Management Agreement (the "Second Amended Management Agreement") with Gramercy and GKK Capital LP. The Second Amended Management Agreement generally contained the same terms and conditions as the Amended and Restated Management Agreement, dated as of April 19, 2006, but provided that all management, service and similar fees relating to Gramercy's CDOs that the Manager was entitled to receive were to be remitted by the Manager to Gramercy for any period subsequent to July 1, 2008. The Second Amended Management Agreement was terminated in connection with the GKK Internalization.

In May 2005, our Compensation Committee approved long-term incentive performance awards pursuant to which certain of our officers and employees, including some of whom are our senior executive officers, were awarded a portion of the interests previously held by us in the Manager, which at the time was an affiliate of ours, as well as in the Class B limited partner interests in Gramercy's operating partnership. The vesting of these awards was dependent upon, among other things, tenure of employment and the performance of our investment in Gramercy. These awards vested in May 2008. We recorded compensation expense of approximately none and \$0.9 million for the years ended December 31, 2009 and 2008, respectively, related to these awards. On April 24, 2009, Gramercy acquired all the interests in the Manager and all the Class B limited partner interests from us for no consideration.

Prior to the GKK Internalization, Gramercy was obligated to reimburse the Manager for its costs incurred under an asset servicing agreement and an outsourcing agreement between the Manager and us. The outsourcing agreement provided for a fee of \$2.7 million per year, increasing 3% annually over the prior year. For the years ended December 31, 2009 and 2008, the Manager received an aggregate of approximately \$1.0 million and \$6.3 million, respectively, under the outsourcing and asset servicing agreements.

On October 27, 2008, we, Gramercy and GKK Capital LP entered into a services agreement (the "Services Agreement") pursuant to which we provided consulting and other services to Gramercy. We made certain members of management available in connection with the provision of the services until the completion of the GKK Internalization on April 24, 2009. In consideration for the consulting services, we received from Gramercy a fee of \$200,000 per month. We also provided Gramercy with certain other services described in the Services Agreement for a fee of \$100,000 per month in cash until April 24, 2009. The Services Agreement was terminated in connection with the GKK Internalization. Since October 27, 2008, an affiliate of ours has served as special servicer for certain assets held by Gramercy or its affiliates and assigned its duties to a subsidiary of ours.

Effective May 2005, June 2009 and October 2009, Gramercy entered into three lease agreements with an affiliate of ours, for their corporate offices at 420 Lexington Avenue in Manhattan. The first lease is for approximately 7,300 square feet and carries a term of ten years with rents of approximately \$249,000 per annum for year one increasing to \$315,000 per annum in year ten. The second lease is for approximately 900 square feet pursuant to a lease which ends in April 2015, with annual rent under this lease of approximately \$35,300 per

Table of Contents**SL Green Realty Corp.****Notes to Consolidated Financial Statements (Continued)****December 31, 2010****6. Investment in Unconsolidated Joint Ventures (Continued)**

annum for year one increasing to \$42,800 per annum in year six. The third lease is for approximately 1,400 square feet pursuant to a lease which ends in April 2015, with annual rent under this lease of approximately \$67,300 per annum for year one increasing to \$80,500 per annum in year six.

On October 27, 2008, Marc Holliday, our Chief Executive Officer, Andrew Mathias, our President and former Chief Investment Officer and Gregory F. Hughes, our former Chief Financial Officer and Chief Operating Officer resigned as Chief Executive Officer, Chief Investment Officer and Chief Credit Officer, respectively, of Gramercy. Mr. Holliday also resigned as President of Gramercy effective as of October 28, 2008. Mr. Holliday and Mr. Mathias agreed to remain as consultants to Gramercy through the earliest of (i) September 30, 2008, (ii) the termination of the Second Amended Management Agreement or (iii) the termination of their respective employment with us. This agreement was terminated in connection with the GKK Internalization.

On October 28, 2008, Gramercy announced the appointment of Roger M. Cozzi, as President and Chief Executive Officer, effective immediately. Effective as of November 13, 2008, Timothy J. O'Connor was appointed as President of Gramercy. Mr. Holliday remains a board member of Gramercy.

In 2009, we, as well as a consolidated affiliate of ours, entered into consulting agreements with Gramercy whereby Gramercy provides services required for the evaluation, acquisition, disposition and portfolio management of CMBS investments. We pay 10 basis points and our affiliate pays 25 basis points of the principal amount of all trades executed. We and our affiliate paid approximately \$48,000 in aggregate fees for such services during the year ended December 31, 2010.

See Note 5 for information on our debt and preferred equity investments in which Gramercy also holds an interest.

The condensed combined balance sheets for our unconsolidated joint ventures at December 31, 2010 and 2009 are as follows (in thousands):

|   | 2010             | 2009             |
|---|------------------|------------------|
| <b>Assets</b>   |                  |                  |
| Commercial real estate property, net                          | \$ 4,831,897     | \$ 6,095,668     |
| Other assets  | 516,049          | 665,065          |
| <br>Total assets  | <br>\$ 5,347,946 | <br>\$ 6,760,733 |
| <b>Liabilities and members' equity</b>                        |                  |                  |
| Mortgages payable   | \$ 3,712,235     | \$ 4,177,382     |
| Other liabilities   | 233,463          | 276,805          |
| Members' equity   | 1,402,248        | 2,306,546        |
| <br>Total liabilities and members' equity                     | <br>\$ 5,347,946 | <br>\$ 6,760,733 |
| <br>Company's net investment in unconsolidated joint ventures | <br>\$ 631,570   | <br>\$ 1,058,369 |

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## SL Green Realty Corp.

## Notes to Consolidated Financial Statements (Continued)

December 31, 2010

**6. Investment in Unconsolidated Joint Ventures (Continued)**

The condensed combined statements of income for the unconsolidated joint ventures for the three years ended December 31, 2010, or partial period for acquisitions which closed during these periods, are as follows (in thousands):

|   | 2010       | 2009       | 2008         |
|---|------------|------------|--------------|
| Total revenues  | \$ 593,159 | \$ 689,087 | \$ 1,357,219 |
| Operating expenses  | 94,515     | 120,215    | 395,872      |
| Real estate taxes   | 66,588     | 84,827     | 109,002      |
| Transaction related costs                                       | 1,105      |            |              |
| Interest  | 224,766    | 208,295    | 499,710      |
| Depreciation and amortization                                   | 141,284    | 156,470    | 210,425      |
| Total expenses  | 528,258    | 569,807    | 1,215,009    |
| Net income before gain on sale                                  | \$ 64,901  | \$ 119,280 | \$ 142,210   |
| Company's equity in net income of unconsolidated joint ventures | \$ 39,607  | \$ 62,878  | \$ 59,961    |

**7. Deferred Costs**

Deferred costs at December 31, 2010 and 2009 consisted of the following (in thousands):

|                               | 2010       | 2009       |
|-------------------------------|------------|------------|
| Deferred financing            | \$ 86,256  | \$ 68,181  |
| Deferred leasing              | 200,633    | 163,372    |
|                               | 286,889    | 231,553    |
| Less accumulated amortization | (114,372)  | (92,296)   |
| Deferred costs, net           | \$ 172,517 | \$ 139,257 |

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## SL Green Realty Corp.

## Notes to Consolidated Financial Statements (Continued)

December 31, 2010

**8. Mortgages and Other Loans Payable**

The first mortgages and other loans payable collateralized by the respective properties and assignment of leases at December 31, 2010 and 2009, respectively, were as follows (in thousands):

| Property <sup>(1)</sup>                        | Maturity Date | Interest Rate <sup>(2)</sup> | 2010                | 2009                |
|--|---------------|------------------------------|---------------------|---------------------|
| 711 Third Avenue                               | 06/2015       | 4.99%                        | \$ 120,000          | \$ 120,000          |
| 420 Lexington Avenue <sup>(7)</sup>            | 09/2016       | 7.52%                        | 149,141             | 150,561             |
| 673 First Avenue                               | 02/2013       | 5.67%                        | 30,781              | 31,608              |
| 220 East 42 <sup>nd</sup> Street               | 11/2013       | 5.24%                        | 194,758             | 198,871             |
| 625 Madison Avenue <sup>(8)</sup>              | 11/2015       | 7.22%                        | 132,209             | 135,117             |
| 609 Fifth Avenue                               | 10/2013       | 5.85%                        | 96,502              | 97,952              |
| 609 Partners, LLC <sup>(9)</sup>               | 07/2014       | 5.00%                        | 31,722              | 41,391              |
| 485 Lexington Avenue                           | 02/2017       | 5.61%                        | 450,000             | 450,000             |
| 120 West 45 <sup>th</sup> Street               | 02/2017       | 6.12%                        | 170,000             | 170,000             |
| 919 Third Avenue <sup>(3)</sup>                | 08/2011       | 6.87%                        | 219,879             | 224,104             |
| 300 Main Street                                | 02/2017       | 5.75%                        | 11,500              | 11,500              |
| 500 West Putnam                                | 01/2016       | 5.52%                        | 25,000              | 25,000              |
| 141 Fifth Avenue <sup>(4)</sup>                |               |                              |                     | 25,000              |
| One Madison Avenue <sup>(5)</sup>              | 05/2020       | 5.91%                        | 640,076             | 651,917             |
| 125 Park Avenue                                | 10/2014       | 5.75%                        | 146,250             |                     |
| 2 Herald Square                                | 04/2017       | 5.36%                        | 191,250             |                     |
| 885 Third Avenue                               | 07/2017       | 6.26%                        | 267,650             |                     |
| 292 Madison Avenue                             | 08/2017       | 6.17%                        | 59,099              |                     |
| <b>Total fixed rate debt</b>                   |               |                              | <b>2,935,817</b>    | <b>2,333,021</b>    |
| 180/182 Broadway <sup>(4)</sup>                |               |                              |                     | 22,534              |
| 100 Church Street                              | 01/2013       | 5.05%                        | 139,672             |                     |
| Landmark Square <sup>(6)</sup>                 | 02/2012       | 2.13%                        | 110,180             | 116,517             |
| 28 West 44 <sup>th</sup> Street                | 08/2013       | 2.31%                        | 122,007             | 123,480             |
| Other loan payable <sup>(10)</sup>             | 06/2013       | 3.23%                        | 62,792              |                     |
| Other loan payable                             | 06/2016       | 3.27%                        | 30,000              |                     |
| <b>Total floating rate debt</b>                |               |                              | <b>464,651</b>      | <b>262,531</b>      |
| <b>Total mortgages and other loans payable</b> |               |                              | <b>\$ 3,400,468</b> | <b>\$ 2,595,552</b> |

(1) Held in bankruptcy remote special purpose entity.

(2) Effective contractual interest rate for the quarter ended December 31, 2010.

(3) We own a 51% controlling interest in the joint venture that is the borrower on this loan. This loan is non-recourse to us.

(4)

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This investment was deconsolidated in 2010.

(5)

From April 2005 until August 2007, we held a 55% partnership interest in the joint venture that owned this property. We now own 100% of the property.

(6)

The final loan renewal option was exercised in December 2010.

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**SL Green Realty Corp.**

**Notes to Consolidated Financial Statements (Continued)**

**December 31, 2010**

**8. Mortgages and Other Loans Payable (Continued)**

- (7) The \$108.1 million loan which had an original maturity date in November 2010 and carried a fixed interest rate of 8.44% was repaid in August 2009. The new loan was upsized by \$6.0 million in November 2009.
- (8) In July 2009, we upsized this loan by \$40.0 million resulting in a blended fixed interest rate of 7.22%.
- (9) This loan was paid down by \$22.5 million in August 2009, \$4.0 million in March 2010 and \$3.7 million in December 2010.
- (10) This loan bears interest at 250 basis points over the three month GBP LIBOR. This loan is denominated in British Pounds.

In September 2010, we repaid a \$104.0 million loan payable which had been secured by our interest in a debt investment.

At December 31, 2010 and 2009 the gross book value of the assets collateralizing the mortgages and other loans payable was approximately \$5.8 billion and \$4.5 billion, respectively.

**9. Corporate Indebtedness**

**2007 Unsecured Revolving Credit Facility**

We have a \$1.5 billion unsecured revolving credit facility, or the 2007 unsecured revolving credit facility. The 2007 unsecured revolving credit facility bears interest at a spread ranging from 70 basis points to 110 basis points over LIBOR, based on our leverage ratio. This facility matures in June 2011 and has a one-year as-of-right extension option. The 2007 unsecured revolving credit facility also requires a 12.5 to 20 basis point fee on the unused balance payable annually in arrears. The 2007 unsecured revolving credit facility had a balance of approximately \$650.0 million and carried a spread over LIBOR of 90 basis points at December 31, 2010. Availability under the 2007 unsecured revolving credit facility was further reduced at December 31, 2010 by the issuance of approximately \$25.1 million in letters of credit. The effective all-in interest rate on the 2007 unsecured revolving credit facility was 1.18% for the year ended December 31, 2010. The 2007 unsecured revolving credit facility includes certain restrictions and covenants (see restrictive covenants below).

In August 2009, we amended our 2007 unsecured revolving credit facility to provide us with the ability to acquire a portion of the loans outstanding under our 2007 unsecured revolving credit facility. Such repurchases reduce our availability under the 2007 unsecured revolving credit facility. In August 2009, one of our subsidiaries repurchased approximately \$48.0 million of the total commitment, and we realized gains on early extinguishment of debt of approximately \$7.1 million.

**Term Loans**

In December 2007, we closed on a \$276.7 million ten-year term loan which carried an effective fixed interest rate of 5.19%. This loan was secured by our interest in 388 and 390 Greenwich Street. This secured term loan, which was scheduled to mature in December 2017, was repaid and terminated in May 2008.



Table of Contents**SL Green Realty Corp.****Notes to Consolidated Financial Statements (Continued)****December 31, 2010****9. Corporate Indebtedness (Continued)****Senior Unsecured Notes**

The following table sets forth our senior unsecured notes and other related disclosures by scheduled maturity date as of December 31, 2010 (in thousands):

| Issuance                              | Unpaid<br>Principal<br>Balance | 2010<br>Accreted<br>Balance | 2009<br>Accreted<br>Balance | Coupon<br>Rate <sup>(4)</sup> | Effective<br>Rate | Term<br>(in<br>Years) | Maturity            |
|---------------------------------------|--------------------------------|-----------------------------|-----------------------------|-------------------------------|-------------------|-----------------------|---------------------|
| January 22,<br>2004 <sup>(1)(5)</sup> | \$ 84,823                      | \$ 84,823                   | \$ 123,607                  | 5.15%                         | 5.900%            | 7                     | January 15,<br>2011 |
| August 13,<br>2004 <sup>(1)(5)</sup>  | 98,578                         | 98,578                      | 150,000                     | 5.875%                        | 6.100%            | 10                    | August 15,<br>2014  |
| March 31, 2006 <sup>(1)</sup>         | 275,000                        | 274,764                     | 274,727                     | 6.00%                         | 6.200%            | 10                    | March 31, 2016      |
| March 16, 2010                        | 250,000                        | 250,000                     |                             | 7.75%                         | 7.750%            | 10                    | March 15, 2020      |
| June 27,<br>2005 <sup>(1)(2)(5)</sup> | 657                            | 657                         | 114,821                     | 4.00%                         | 4.000%            | 20                    | June 15, 2025       |
| March 26,<br>2007 <sup>(3)(5)</sup>   | 126,937                        | 123,171                     | 159,905                     | 3.00%                         | 5.460%            | 20                    | March 30, 2027      |
| October 12,<br>2010 <sup>(6)</sup>    | 345,000                        | 268,552                     |                             | 3.00%                         | 7.125%            | 7                     | October 15,<br>2017 |
|                                       | \$ 1,180,995                   | \$ 1,100,545                | \$ 823,060                  |                               |                   |                       |                     |

(1) Issued by Reckson.

(2) Exchangeable senior debentures which are currently callable at 100% of par. In addition, the debentures can be put to us, at the option of the holder at par plus accrued and unpaid interest, on June 15, 2015 and 2020 and upon the occurrence of certain change of control transactions. As a result of the Reckson Merger, the adjusted exchange rate for the debentures is 7.7461 shares of our common stock per \$1,000 of principal amount of debentures and the adjusted reference dividend for the debentures is \$1.3491. During the year ended December 31, 2010, we repurchased approximately \$115.4 million of these bonds, inclusive of notes purchased in the tender offer discussed in Note (5) below, and realized a net loss on early extinguishment of debt of approximately \$0.3 million. On the date of the Reckson Merger \$13.1 million was recorded in equity and was fully amortized as of June 30, 2010.

(3) In March 2007, we issued \$750.0 million of these exchangeable notes. Interest on these notes is payable semi-annually on March 30 and September 30. The notes have an initial exchange rate representing an exchange price that was set at a 25.0% premium to the last reported sale price of our common stock on March 20, 2007, or \$173.30. The initial exchange rate is subject to adjustment under certain circumstances. The notes are senior unsecured obligations of our operating partnership and are exchangeable upon the occurrence of specified events, and during the period beginning on the twenty-second scheduled trading day prior to the maturity date and ending on the second business day prior to the maturity date, into cash or a combination of cash and shares of our common stock, if any, at our option. The notes are redeemable, at our option, on and after April 15, 2012. We may be required to repurchase the notes on March 30, 2012, 2017 and 2022, and upon the occurrence of certain designated events. The net proceeds from the offering were approximately \$736.0 million, after deducting estimated fees and expenses. The proceeds of the offering were used to repay certain of our existing indebtedness, make investments in additional properties, and make open market purchases of our common stock and for general corporate purposes. During the year ended December 31, 2010, we repurchased approximately \$41.7 million of these bonds, inclusive of notes purchased in the tender offer discussed in Note (5) below, and realized a net loss on early extinguishment of debt of approximately \$0.5 million. On the issuance date, \$66.6 million was recorded in equity. As of December 31, 2010, approximately \$3.7 million remained unamortized.

(4) Interest on the senior unsecured notes is payable semi-annually with principal and unpaid interest due on the scheduled maturity dates.

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- (5) In April 2010, we completed a cash tender offer and purchased \$13.0 million of the outstanding 3.000% Exchangeable Senior Notes due 2027 issued by the operating partnership, and \$13.2 million of the outstanding 4.000% Exchangeable Senior Debentures due 2025, \$38.8 million of the 5.150% Notes due 2011 and \$50.0 million of the 5.875% Notes due 2014 issued by Reckson.
- (6) In October 2010, we issued \$345.0 million of these exchangeable notes. Interest on these notes is payable semi-annually on April 15 and October 15. The notes have an initial exchange rate representing an exchange price that was set at a 30.0% premium to the last reported sale price of our common stock on October 6, 2010, or \$85.81. The initial exchange rate is subject to adjustment under certain circumstances. The notes are senior unsecured obligations of our operating partnership and are exchangeable upon the occurrence of

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**SL Green Realty Corp.**

**Notes to Consolidated Financial Statements (Continued)**

**December 31, 2010**

**9. Corporate Indebtedness (Continued)**

specified events, and during the period beginning on the twenty-second scheduled trading day prior to the maturity date and ending on the second business day prior to the maturity date, into cash or a combination of cash and shares of our common stock, if any, at our option. The notes are guaranteed by ROP. The net proceeds from the offering were approximately \$336.5 million, after deducting fees and expenses. The proceeds of the offering were used to repay certain of our existing indebtedness, make investments in additional properties, and for general corporate purposes. On the issuance date, \$78.3 million was recorded in equity. As of December 31, 2010, approximately \$76.4 million remained unamortized.

In March 2009, the \$200.0 million, 7.75% unsecured notes, issued by Reckson, were repaid at par upon their maturity.

**Restrictive Covenants**

The terms of the 2007 unsecured revolving credit facility and certain of our senior unsecured notes include certain restrictions and covenants which may limit, among other things, the payment of dividends (as discussed below), the incurrence of additional indebtedness, the incurrence of liens and the disposition of assets, and which require compliance with financial ratios relating to the minimum amount of tangible net worth, the minimum amount of debt service coverage and fixed charge coverage, the maximum amount of unsecured indebtedness, the minimum amount of unencumbered property debt service coverage and certain investment limitations. The dividend restriction referred to above provides that, except to enable us to continue to qualify as a REIT for Federal Income Tax purposes, we will not during any four consecutive fiscal quarters make distributions with respect to common stock or other equity interests in an aggregate amount in excess of 95% of funds from operations for such period, subject to certain other adjustments. As of December 31, 2010 and 2009, we were in compliance with all such covenants.

**Junior Subordinate Deferrable Interest Debentures**

In June 2005, we issued \$100.0 million in unsecured floating rate trust preferred securities through a newly formed trust, SL Green Capital Trust I, or the Trust which is a wholly-owned subsidiary of our operating partnership. The securities mature in 2035 and bear interest at a fixed rate of 5.61% for the first ten years ending July 2015. Interest payments may be deferred for a period of up to eight consecutive quarters if our operating partnership exercises its right to defer such payments. The trust preferred securities are redeemable, at the option of our operating partnership, in whole or in part, with no prepayment premium any time after July 2010. We do not consolidate the Trust even though it is a variable interest entity as we are not the primary beneficiary. Because the Trust is not consolidated, we have recorded the debt on our balance sheet and the related payments are classified as interest expense.

Table of Contents**SL Green Realty Corp.****Notes to Consolidated Financial Statements (Continued)****December 31, 2010****9. Corporate Indebtedness (Continued)****Principal Maturities**

Combined aggregate principal maturities of mortgages and other loans payable, our 2007 unsecured revolving credit facility, trust preferred securities, senior unsecured notes and our share of joint venture debt as of December 31, 2010, including as-of-right extension options, were as follows (in thousands):

|            | Scheduled<br>Amortization | Principal<br>Repayments | Revolving<br>Credit<br>Facility | Trust<br>Preferred<br>Securities | Senior<br>Unsecured<br>Notes | Total        | Joint<br>Venture<br>Debt |
|------------|---------------------------|-------------------------|---------------------------------|----------------------------------|------------------------------|--------------|--------------------------|
| 2011       | \$ 29,959                 | \$ 216,656              | \$                              | \$                               | \$ 84,823                    | \$ 331,438   | \$ 207,738               |
| 2012       | 33,465                    | 110,180                 | 650,000                         |                                  | 123,171                      | 916,816      | 61,491                   |
| 2013       | 34,089                    | 622,774                 |                                 |                                  |                              | 656,863      | 41,415                   |
| 2014       | 30,054                    | 177,971                 |                                 |                                  | 98,578                       | 306,603      | 339,184                  |
| 2015       | 30,896                    | 229,537                 |                                 |                                  | 657                          | 261,090      | 96,786                   |
| Thereafter | 139,565                   | 1,745,322               |                                 | 100,000                          | 793,316                      | 2,778,203    | 857,305                  |
|            | \$ 298,028                | \$ 3,102,440            | \$ 650,000                      | \$ 100,000                       | \$ 1,100,545                 | \$ 5,251,013 | \$ 1,603,919             |

Interest expense, excluding capitalized interest, was comprised of the following (in thousands):

|                       | Years Ended December 31, |            |            |
|-----------------------|--------------------------|------------|------------|
|                       | 2010                     | 2009       | 2008       |
| Interest expense      | \$ 235,793               | \$ 240,606 | \$ 299,705 |
| Interest income       | (2,146)                  | (4,306)    | (8,169)    |
| Interest expense, net | \$ 233,647               | \$ 236,300 | \$ 291,536 |
| Interest capitalized  | \$                       | \$ 98      | \$ 2,375   |

**10. Fair Value of Financial Instruments**

The following disclosures of estimated fair value were determined by management, using available market information and appropriate valuation methodologies as discussed in Note 2. Considerable judgment is necessary to interpret market data and develop estimated fair value. Accordingly, the estimates presented herein are not necessarily indicative of the amounts we could realize on disposition of the financial instruments. The use of different market assumptions and/or estimation methodologies may have a material effect on the estimated fair value amounts.

Cash and cash equivalents, accounts receivable and accounts payable balances reasonably approximate their fair values due to the short maturities of these items. Mortgages and other loans payable, junior subordinate deferrable interest debentures and the senior unsecured notes had an estimated fair value based on discounted cash flow models, based on Level 3 inputs, of approximately \$4.3 billion, compared to the book value of the related fixed rate debt of approximately \$4.1 billion at December 31, 2010. Our floating rate debt, inclusive of our 2007 unsecured revolving credit facility, had an estimated fair value based on discounted cash flow models, based on Level 3 inputs, of approximately \$1.1 billion, compared to the book value of approximately \$1.1 billion at December 31, 2010. Our debt and preferred equity investments had an estimated fair value ranging between

Table of Contents**SL Green Realty Corp.****Notes to Consolidated Financial Statements (Continued)****December 31, 2010****10. Fair Value of Financial Instruments (Continued)**

\$578.3 million and \$867.4 million, compared to the book value of approximately \$963.8 million at December 31, 2010.

Disclosure about fair value of financial instruments is based on pertinent information available to us as of December 31, 2010. Although we are not aware of any factors that would significantly affect the reasonable fair value amounts, such amounts have not been comprehensively revalued for purposes of these financial statements since that date and current estimates of fair value may differ significantly from the amounts presented herein.

**11. Rental Income**

The operating partnership is the lessor and the sublessor to tenants under operating leases with expiration dates ranging from January 1, 2011 to 2037. The minimum rental amounts due under the leases are generally either subject to scheduled fixed increases or adjustments. The leases generally also require that the tenants reimburse us for increases in certain operating costs and real estate taxes above their base year costs. Approximate future minimum rents to be received over the next five years and thereafter for non-cancelable operating leases in effect at December 31, 2010 for the consolidated properties, including consolidated joint venture properties, and our share of unconsolidated joint venture properties are as follows (in thousands):

|            | <b>Consolidated<br/>Properties</b> | <b>Unconsolidated<br/>Properties</b> |
|------------|------------------------------------|--------------------------------------|
| 2011       | \$ 730,702                         | \$ 198,861                           |
| 2012       | 715,254                            | 196,161                              |
| 2013       | 680,088                            | 192,315                              |
| 2014       | 628,922                            | 190,958                              |
| 2015       | 591,427                            | 160,068                              |
| Thereafter | 2,766,711                          | 736,246                              |
|            | <b>\$ 6,113,104</b>                | <b>\$ 1,674,609</b>                  |

**12. Related Party Transactions****Cleaning/ Security/ Messenger and Restoration Services**

Through Alliance Building Services, or Alliance, First Quality Maintenance, L.P., or First Quality, provides cleaning, extermination and related services, Classic Security LLC provides security services, Bright Star Couriers LLC provides messenger services, and Onyx Restoration Works provides restoration services with respect to certain properties owned by us. Alliance is partially owned by Gary Green, a son of Stephen L. Green, the chairman of our board of directors. In addition, First Quality has the non-exclusive opportunity to provide cleaning and related services to individual tenants at our properties on a basis separately negotiated with any tenant seeking such additional services. The Service Corp. has entered into an arrangement with Alliance whereby it will receive a profit participation above a certain threshold for services provided by Alliance to certain tenants at certain buildings above the base services specified in their lease agreements. Alliance paid the Service Corporation approximately \$2.2 million, \$1.8 million and \$1.4 million for the years ended December 31, 2010, 2009 and 2008, respectively. We paid Alliance approximately \$14.2 million, \$14.9 million and \$15.1 million for three years ended December 31, 2010, respectively, for these services (excluding services provided directly to tenants).

Table of Contents**SL Green Realty Corp.****Notes to Consolidated Financial Statements (Continued)****December 31, 2010****12. Related Party Transactions (Continued)****Leases**

Nancy Peck and Company leases 1,003 square feet of space at 420 Lexington Avenue under a lease that ends in August 2015. Nancy Peck and Company is owned by Nancy Peck, the wife of Stephen L. Green. The rent due pursuant to the lease is \$35,516 per annum for year one increasing to \$40,000 in year seven. From February 2007 through December 2008, Nancy Peck and Company leased 507 square feet of space at 420 Lexington Avenue pursuant to a lease which provided for annual rental payments of approximately \$15,210.

**Brokerage Services**

Cushman & Wakefield Sonnenblick-Goldman, LLC, or Sonnenblick, a nationally recognized real estate investment banking firm, provided mortgage brokerage services to us. Mr. Morton Holliday, the father of Mr. Marc Holliday, was a Managing Director of Sonnenblick at the time of the financings. In 2009, we paid approximately \$428,000 to Sonnenblick in connection with the purchase of a sub-leasehold interest and the refinancing of 420 Lexington Avenue.

**Management Fees**

S.L. Green Management Corp., a consolidated entity, receives property management fees from an entity in which Stephen L. Green owns an interest. The aggregate amount of fees paid to S.L. Green Management Corp. from such entity was approximately \$390,700 in 2010, \$351,700 in 2009 and \$353,500 in 2008.

**Other**

Amounts due from related parties at December 31, 2010 and 2009 consisted of the following (in thousands):

|                         | 2010     | 2009   |
|-------------------------|----------|--------|
| Due from joint ventures | \$ 1,062 | \$ 228 |
| Officers and employees  |          | 153    |
| Other                   | 5,233    | 8,189  |

|                           |          |          |
|---------------------------|----------|----------|
| Related party receivables | \$ 6,295 | \$ 8,570 |
|---------------------------|----------|----------|

**Gramercy Capital Corp.**

See Note 6, "Investment in Unconsolidated Joint Ventures Gramercy Capital Corp.," for disclosure on related party transactions between Gramercy and the Company.

**13. Equity****Common Stock**

Our authorized capital stock consists of 260,000,000 shares, \$.01 par value, of which we have authorized the issuance of up to 160,000,000 shares of common stock, \$.01 par value per share, 75,000,000 shares of excess stock, at \$.01 par value per share, and 25,000,000 shares of preferred stock, par value \$.01 per share. As of December 31, 2010, 78,306,702 shares of common stock and no shares of excess stock were issued and outstanding.



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**SL Green Realty Corp.**

**Notes to Consolidated Financial Statements (Continued)**

**December 31, 2010**

**13. Equity (Continued)**

In May 2009, we sold 19,550,000 shares of our common stock at a gross price of \$20.75 per share. The net proceeds from this offering (approximately \$387.1 million) were primarily used to repurchase unsecured debt.

**Perpetual Preferred Stock**

In January 2010, we sold 5,400,000 shares of our Series C preferred stock in an underwritten public offering. As a result of this offering, we have 11,700,000 shares of the Series C preferred stock outstanding. The shares of Series C preferred stock have a liquidation preference of \$25.00 per share and are redeemable at par, plus accrued and unpaid dividends, at any time at our option. The shares were priced at \$23.53 per share including accrued dividends equating to a yield of 8.101%. We used the net offering proceeds of approximately \$122.0 million for general corporate and/or working capital purposes, including purchases of the indebtedness of our subsidiaries and investment opportunities.

In December 2003, we sold 6,300,000 shares of our 7.625% Series C preferred stock, (including the underwriters' over-allotment option of 700,000 shares) with a mandatory liquidation preference of \$25.00 per share. Net proceeds from this offering (approximately \$152.0 million) were used principally to repay amounts outstanding under our secured and unsecured revolving credit facilities. The Series C preferred stockholders receive annual dividends of \$1.90625 per share paid on a quarterly basis and dividends are cumulative, subject to certain provisions. Since December 12, 2008, we have been entitled to redeem the Series C preferred stock at par for cash at our option. The Series C preferred stock was recorded net of underwriters discount and issuance costs.

In 2004, we sold 4,000,000 shares of our 7.875% Series D cumulative redeemable preferred stock, or the Series D preferred stock, with a mandatory liquidation preference of \$25.00 per share. Net proceeds from these offerings (approximately \$96.3 million) were used principally to repay amounts outstanding under our secured and unsecured revolving credit facilities. The Series D preferred stockholders receive annual dividends of \$1.96875 per share paid on a quarterly basis and dividends are cumulative, subject to certain provisions. Since May 27, 2009, we have been entitled to redeem the Series D preferred stock at par for cash at our option. The Series D preferred stock was recorded net of underwriters discount and issuance costs.

**Rights Plan**

In February 2000, our board of directors authorized a distribution of one preferred share purchase right, or Right, for each outstanding share of common stock under a shareholder rights plan. This distribution was made to all holders of record of the common stock on March 31, 2000. Each Right entitled the registered holder to purchase from us one one-hundredth of a share of Series B junior participating preferred stock, par value \$0.01 per share, or Preferred Shares, at a price of \$60.00 per one one-hundredth of a Preferred Share, or Purchase Price, subject to adjustment as provided in the rights agreement. The Rights expired on March 5, 2010 and the rights plan was terminated.



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**SL Green Realty Corp.**

**Notes to Consolidated Financial Statements (Continued)**

**December 31, 2010**

**13. Equity (Continued)**

**Dividend Reinvestment and Stock Purchase Plan**

We filed a registration statement with the SEC for our dividend reinvestment and stock purchase plan, or DRIP, which was declared effective in March 2009. We registered 2,000,000 shares of our common stock under the DRIP. The DRIP commenced on September 24, 2001.

During the years ended December 31, 2010 and 2009, approximately 250,900 and 180 shares of our common stock were issued and approximately \$11.3 million and \$5,000 of proceeds were received, respectively, from dividend reinvestments and/or stock purchases under the DRIP. DRIP shares may be issued at a discount to the market price.

**2003 Long-Term Outperformance Compensation Program**

Our board of directors adopted a long-term, seven-year compensation program for certain members of senior management. The program provided for restricted stock awards to be made to plan participants if the holders of our common equity achieved a total return in excess of 40% over a 48-month period commencing April 1, 2003. In April 2007, the compensation committee determined that under the terms of the 2003 Outperformance Plan, as of March 31, 2007, the performance hurdles had been met and the maximum performance pool of \$22,825,000, taking into account forfeitures, was established. In connection with this event, approximately 166,312 shares of restricted stock (as adjusted for forfeitures) were allocated under the 2005 Plan. In accordance with the terms of the program, 40% of each award vested on March 31, 2007 and the remainder was scheduled to vest ratably over the subsequent three years based on continued employment. The fair value of the awards under this program on the date of grant was determined to be \$3.2 million. This fair value is expensed over the term of the restricted stock award. Forty percent of the value of the award was amortized over four years from the date of grant and the balance was amortized, in equal parts, over five, six and seven years (i.e., 20% of the total value was amortized over five years (20% per year), 20% of the total value was amortized over six years (16.67% per year) and 20% of the total value was amortized over seven years (14.29% per year)). We recorded compensation expense of \$23,000, \$0.1 million and \$0.2 million related to this plan during the years ended December 31, 2010, 2009 and 2008, respectively.

**2005 Long-Term Outperformance Compensation Program**

In December 2005, the compensation committee of our board of directors approved a long-term incentive compensation program, the 2005 Outperformance Plan. Participants in the 2005 Outperformance Plan were entitled to earn LTIP Units in our operating partnership if our total return to stockholders for the three-year period beginning December 1, 2005 exceeded a cumulative total return to stockholders of 30%.; provided that participants were entitled to earn LTIP Units earlier in the event that we achieved maximum performance for 30 consecutive days. The total number of LTIP Units that could be earned was to be a number having an assumed value equal to 10% of the outperformance amount in excess of the 30% benchmark, subject to a maximum dilution cap equal to the lesser of 3% of our outstanding shares and units of limited partnership interest as of December 1, 2005 or \$50.0 million. On June 14, 2006, the compensation committee determined that under the terms of the 2005 Outperformance Plan, as of June 8, 2006, the performance period had accelerated and the maximum performance pool of \$49,250,000, taking into account forfeitures, had been earned. Under the terms of the 2005 Outperformance Plan, participants also earned additional LTIP Units with a value equal to the distributions that would have been paid with respect to the LTIP Units earned if such LTIP Units had been earned at the beginning of the performance period. The total number of LTIP Units earned under the 2005

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**SL Green Realty Corp.**

**Notes to Consolidated Financial Statements (Continued)**

**December 31, 2010**

**13. Equity (Continued)**

Outperformance Plan by all participants as of June 8, 2006 was 490,475. Under the terms of the 2005 Outperformance Plan, all LTIP Units that were earned remained subject to time-based vesting, with one-third of the LTIP Units earned scheduled to vest on each of November 30, 2008 and the first two anniversaries thereafter based on continued employment. The earned LTIP Units received regular quarterly distributions on a per unit basis equal to the dividends per share paid on our common stock, whether or not they were vested.

The cost of the 2005 Outperformance Plan (approximately \$8.0 million, subject to adjustment for forfeitures) was amortized into earnings through the final vesting period. We recorded approximately \$1.6 million, \$2.3 million and \$3.9 million of compensation expense during the years ended December 31, 2010, 2009 and 2008, respectively, in connection with the 2005 Outperformance Plan.

**2006 Long-Term Outperformance Compensation Program**

On August 14, 2006, the compensation committee of our board of directors approved a long-term incentive compensation program, the 2006 Outperformance Plan. Participants in the 2006 Outperformance Plan were entitled to earn LTIP Units in our operating partnership if our total return to stockholders for the three-year period beginning August 1, 2006 exceeded a cumulative total return to stockholders of 30%.; provided that participants were entitled to earn LTIP Units earlier in the event that we achieved maximum performance for 30 consecutive days. The total number of LTIP Units that could be earned was to be a number having an assumed value of 10% of the outperformance amount in excess of the 30% benchmark, subject to a maximum dilution cap equal to \$60.0 million. The 2006 Outperformance Plan provided that if the LTIP Units were earned, each participant would also have been entitled to the distributions that would have been paid had the number of earned LTIP Units been issued at the beginning of the performance period. Those distributions would have been paid in the form of additional LTIP Units. Thereafter, distributions would have been paid currently with respect to all earned LTIP Units, whether vested or unvested. Any LTIP Units earned under the 2006 Outperformance Plan were to remain subject to time-based vesting, with one-third of the awards vesting on each of July 31, 2009 and the first two anniversaries thereafter based on continued employment.

The cost of the 2006 Outperformance Plan (approximately \$16.4 million, subject to adjustment for forfeitures) will be amortized into earnings through the final vesting period. We recorded approximately \$0.2 million, \$0.4 million and \$12.2 million of compensation expense during the years ended December 31, 2010, 2009 and 2008, respectively, in connection with the 2006 Outperformance Plan. During the fourth quarter of 2008, we and certain of our employees, including our executive officers, mutually agreed to cancel a portion of the 2006 Outperformance Plan. This charge of approximately \$9.2 million is included in the compensation expense above. The performance criteria under the 2006 Outperformance Plan were not met and, accordingly, no LTIP Units have been earned under the 2006 Outperformance Plan.

**SL Green Realty Corp. 2010 Notional Unit Long-Term Compensation Plan**

In December 2009, the compensation committee of our board of directors approved the general terms of the SL Green Realty Corp. 2010 Notional Unit Long-Term Compensation Program, the 2010 Long Term Compensation Plan. The 2010 Long-Term Compensation Plan is a long-term incentive compensation plan pursuant to which award recipients may earn, in the aggregate, from approximately \$15 million up to approximately \$75 million of LTIP Units in our operating partnership based on our stock price appreciation over three years beginning on December 1, 2009; provided that, if maximum performance has been achieved, approximately \$25 million of awards may be earned at any time after the beginning of the second year and an additional

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**SL Green Realty Corp.**

**Notes to Consolidated Financial Statements (Continued)**

**December 31, 2010**

**13. Equity (Continued)**

approximately \$25 million of awards may be earned at any time after the beginning of the third year. The amount of awards earned will range from approximately \$15 million if our aggregate stock price appreciation during the performance period is 25% to the maximum amount of approximately \$75 million if our aggregate stock price appreciation during the performance period is 50% or greater. No awards will be earned if our aggregate stock price appreciation is less than 25%. After the awards are earned, they will remain subject to vesting, with 50% of any LTIP Units earned vesting on January 1, 2013 and an additional 25% vesting on each of January 1, 2014 and 2015 based, in each case, on continued employment through the vesting date. We will not pay distributions on any LTIP Units until they are earned, at which time we will pay all distributions that would have been paid on the earned LTIP Units since the beginning of the performance period.

Overall, the 2010 Long Term Compensation Plan contemplates maximum potential awards of 1,179,987 LTIP Units and a cap of approximately \$75 million when earned. However, sufficient shares were not available under the 2005 Plan to fund the entire 2010 Long Term Compensation Plan in December 2009, and the awards granted at that time, in the aggregate, were limited to 744,128 LTIP Units, subject to performance-based and time-based vesting, unless and until additional shares became available under the 2005 Plan prior to the end of the performance period for the 2010 Long Term Compensation Plan. At our annual meeting of stockholders on June 15, 2010, our stockholders approved the adoption of the 2005 Plan which, among other things, increased the number of shares available under the plan. That increase allowed us to award the balance of the LTIP Units due under the 2010 Long-Term Compensation Plan. The remaining awards were granted in June 2010. The cost of the 2010 Long Term Compensation Plan (approximately \$29.3 million, subject to forfeitures) will be amortized into earnings through the final vesting period. We recorded compensation expense of approximately \$4.0 million and \$0.6 million during the years ended December 31, 2010 and 2009, respectively, related to this program.

**Deferred Stock Compensation Plan for Directors**

Under our Independent Director's Deferral Program, which commenced July 2004, our non-employee directors may elect to defer up to 100% of their annual retainer fee, chairman fees and meeting fees. Unless otherwise elected by a participant, fees deferred under the program shall be credited in the form of phantom stock units. The phantom stock units are convertible into an equal number of shares of common stock upon such directors' termination of service from the Board of Directors or a change in control by us, as defined by the program. Phantom stock units are credited to each non-employee director quarterly using the closing price of our common stock on the applicable dividend record date for the respective quarter. Each participating non-employee director's account is also credited for an equivalent amount of phantom stock units based on the dividend rate for each quarter.

During the year ended December 31, 2010, approximately 10,255 phantom stock units were earned. As of December 31, 2010, there were approximately 58,666 phantom stock units outstanding.

**Employee Stock Purchase Plan**

On September 18, 2007, our board of directors adopted the 2008 Employee Stock Purchase Plan, or ESPP, to encourage our employees to increase their efforts to make our business more successful by providing equity-based incentives to eligible employees. The ESPP is intended to qualify as an "employee stock purchase plan" under Section 423 of the Internal Revenue Code of 1986, as amended, and has been adopted by the board to enable our eligible employees to purchase our shares of common stock through payroll deductions. The ESPP became effective on January 1, 2008 with a maximum of 500,000 shares of the common stock available for issuance,

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**SL Green Realty Corp.**

**Notes to Consolidated Financial Statements (Continued)**

**December 31, 2010**

**13. Equity (Continued)**

subject to adjustment upon a merger, reorganization, stock split or other similar corporate change. We filed a registration statement on Form S-8 with the SEC with respect to the ESPP. The common stock is offered for purchase through a series of successive offering periods. Each offering period will be three months in duration and will begin on the first day of each calendar quarter, with the first offering period having commenced on January 1, 2008. The ESPP provides for eligible employees to purchase the common stock at a purchase price equal to 85% of the lesser of (1) the market value of the common stock on the first day of the offering period or (2) the market value of the common stock on the last day of the offering period. The ESPP was approved by our stockholders at our 2008 annual meeting of stockholders. As of December 31, 2010, approximately 47,900 shares of our common stock had been issued under the ESPP.

**Second Amended and Restated 2005 Stock Option and Incentive Plan**

We have a stock option and incentive plan. The second amended and restated 2005 Stock Option and Incentive Plan, or the 2005 Plan, was approved by our board of directors in April 2010 and our stockholders in June 2010 at our annual meeting of stockholders. The 2005 Plan authorizes the issuance of stock options, stock appreciation rights, unrestricted and restricted stock, phantom shares, dividend equivalent rights and other equity-based awards. Subject to adjustments upon certain corporate transactions or events, awards with respect to up to a maximum of 10,730,000 fungible units may be granted under the 2005 Plan. Currently, different types of awards count against the limit on the number of fungible units differently, with (1) full-value awards (i.e., those that deliver the full value of the award upon vesting, such as restricted stock) counting as 1.65 fungible units per share subject to such award (2) stock options, stock appreciation rights and other awards that do not deliver full value and expire five year from the date of grant counting as 0.79 fungible units per share subject to such award and (3) all other awards (e.g., ten-year stock options) counting as 1.0 fungible units per share subject to such award. Awards granted under the 2005 Plan prior to the approval of the second amendment and restatement in June 2010 continue to count against the fungible unit limit based on the ratios that were in effect at the time such awards were granted, which may be different than the current ratios. As a result, depending on the types of awards issued, the 2005 Plan may result in the issuance of more or less than 10,730,000 shares. If a stock option or other award granted under the 2005 Plan expires or terminates, the common stock subject to any portion of the award that expires or terminates without having been exercised or paid, as the case may be, will again become available for the issuance of additional awards. Shares of our common stock distributed under the 2005 Plan may be treasury shares or authorized but unissued shares. Currently, unless the 2005 Plan has been previously terminated by the Board, new awards may be granted under the 2005 Plan until June 15, 2020, which is the tenth anniversary of the date that the 2005 Plan was most recently approved by our stockholders. At December 31, 2010, approximately 5.0 million fungible units were available for issuance under the 2005 Plan, or 6.3 million if all fungible units available under the 2005 Plan were issued as five-year stock options.

Options are granted under the plan at the fair market value on the date of grant and, subject to termination of employment, generally expire ten years from the date of grant, are not transferable other than on death, and generally vest in one to five years commencing one year from the date of grant.

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A summary of the status of our stock options as of December 31, 2010, 2009 and 2008 and changes during the years then ended are presented below:

|  | 2010                   |  | 2009                   |  | 2008                   |  |
|--|------------------------|--|------------------------|--|------------------------|--|
|  | Options<br>Outstanding | Weighted<br>Average<br>Exercise<br>Price | Options<br>Outstanding | Weighted<br>Average<br>Exercise<br>Price | Options<br>Outstanding | Weighted<br>Average<br>Exercise<br>Price |
| Balance at beginning of year                                   | 1,324,221              | \$ 56.74                                 | 937,706                | \$ 61.33                                 | 1,774,385              | \$ 88.21                                 |
| Granted  | 180,250                | \$ 62.00                                 | 443,850                | \$ 46.08                                 | 446,500                | \$ 65.51                                 |
| Exercised  | (109,636)              | \$ 31.49                                 | (22,000)               | \$ 28.17                                 | (195,680)              | \$ 36.08                                 |
| Lapsed or cancelled  | (41,833)               | \$ 77.33                                 | (35,335)               | \$ 62.75                                 | (1,087,499)            | \$ 111.23                                |
| <b>Balance at end of year</b>                                  | <b>1,353,002</b>       | <b>\$ 58.85</b>                          | <b>1,324,221</b>       | <b>\$ 56.74</b>                          | <b>937,706</b>         | <b>\$ 61.33</b>                          |
| Options exercisable at end of year                             | 631,224                | \$ 69.42                                 | 595,851                | \$ 62.17                                 | 474,592                | \$ 52.55                                 |
| Weighted average fair value of options granted during the year | \$ 4,333,281           |  | \$ 8,276,500           |  | \$ 5,163,000           |  |

All options were granted within a price range of \$20.67 to \$137.18. The remaining weighted average contractual life of the options outstanding and exercisable was 4.7 years and 4.4 years, respectively.

During the fourth quarter of 2008, we and certain of our employees agreed to cancel, without compensation, certain employee stock options. These cancellations resulted in a non-cash charge of approximately \$8.8 million.

During the years ended December 31, 2010, 2009, and 2008, we recognized \$4.4 million, \$2.8 million and \$16.5 million of compensation expense, respectively, for these options. As of December 31, 2010 there was approximately \$9.4 million of total unrecognized compensation cost related to unvested stock options, which is expected to be recognized over a weighted-average period of 3 years.

**Stock-based Compensation**

Effective January 1, 1999, we implemented a deferred compensation plan, or the Deferred Plan, covering certain of our employees, including our executives. The shares issued under the Deferred Plan were granted to certain employees, including our executives and vesting will occur annually upon the completion of a service period or our meeting established financial performance criteria. Annual vesting occurs at rates ranging from 15%

Table of Contents**SL Green Realty Corp.****Notes to Consolidated Financial Statements (Continued)****December 31, 2010****13. Equity (Continued)**

to 35% once performance criteria are reached. A summary of our restricted stock as of December 31, 2010, 2009 and 2008 and charges during the years then ended are presented below:

|   | <b>2010</b>          | <b>2009</b>   | <b>2008</b>   |
|---|----------------------|---------------|---------------|
| Balance at beginning of year  | <b>2,330,532</b>     | 1,824,190     | 1,698,401     |
| Granted   | <b>400,925</b>       | 506,342       | 128,956       |
| Cancelled   | <b>(3,167)</b>       |               | (3,167)       |
| Balance at end of year  | <b>2,728,290</b>     | 2,330,532     | 1,824,190     |
| Vested during the year  | <b>153,644</b>       | 420,050       | 291,818       |
| Compensation expense recorded   | <b>\$ 15,327,206</b> | \$ 23,301,744 | \$ 25,611,848 |
| Weighted average fair value of restricted stock granted during the year | <b>\$ 28,269,983</b> | \$ 4,979,218  | \$ 12,000,010 |

The fair value of restricted stock that vested during the years ended December 31, 2010, 2009 and 2008 was \$16.6 million, \$28.0 million and \$29.1 million, respectively. As of December 31, 2010, there was \$14.9 million of total unrecognized compensation cost related to unvested restricted stock, which is expected to be recognized over a weighted-average period of 1.7 years.

For the years ended December 31, 2010, 2009 and 2008, approximately \$2.2 million, \$1.7 million and \$2.8 million, respectively, was capitalized to assets associated with compensation expense related to our long-term compensation plans, restricted stock and stock options.

**Earnings per Share**

Earnings per share for the years ended December 31, is computed as follows (in thousands):

| <b>Numerator (Income)</b>                           | <b>2010</b>       | <b>2009</b> | <b>2008</b> |
|---|-------------------|-------------|-------------|
| <b>Basic Earnings:</b>                              |                   |             |             |
| Income attributable to SL Green common stockholders | <b>\$ 270,826</b> | \$ 37,669   | \$ 360,935  |
| <b>Effect of Dilutive Securities:</b>               |                   |             |             |
| Redemption of units to common shares                | <b>4,574</b>      | 1,221       | 14,561      |
| Stock options                                       |                   |             |             |
| <b>Diluted Earnings:</b>                            |                   |             |             |
| Income attributable to SL Green common stockholders | <b>\$ 275,400</b> | \$ 38,890   | \$ 375,496  |

Table of Contents**SL Green Realty Corp.****Notes to Consolidated Financial Statements (Continued)****December 31, 2010****13. Equity (Continued)**

| <b>Denominator Weighted Average (Shares)</b> | <b>2010</b>   | <b>2009</b> | <b>2008</b> |
|--|---------------|-------------|-------------|
| <b>Basic Shares:</b>                         |               |             |             |
| Shares available to common stockholders      | <b>78,101</b> | 69,735      | 57,996      |
| <b>Effect of Dilutive Securities:</b>        |               |             |             |
| Redemption of units to common shares         | <b>1,321</b>  | 2,230       | 2,340       |
| 3.0% exchangeable senior debentures due 2017 |               |             |             |
| 3.0% exchangeable senior debentures due 2027 |               |             |             |
| 4.0% exchangeable senior debentures          |               |             |             |
| Stock-based compensation plans               | <b>339</b>    | 79          | 262         |
| <b>Diluted Shares</b>                        | <b>79,761</b> | 72,044      | 60,598      |

We have excluded approximately 804,800, 772,529 and 1,458,754 common stock equivalents from the diluted shares outstanding for the years ended December 31, 2010, 2009 and 2008, respectively, as they were anti-dilutive.

**14. Noncontrolling Interests in Operating Partnership**

The unit holders represent the noncontrolling interest ownership in our operating partnership. As of December 31, 2010 and 2009, the noncontrolling interest unit holders owned 1.57% (1,249,274 units) and 2.1% (1,684,283 units) of the operating partnership, respectively. At December 31, 2010, 1,249,274 shares of our common stock were reserved for the redemption of units of limited partnership interest in our operating partnership.

We record the carrying value of the noncontrolling interests in the operating partnership at fair market value based on the closing stock price of our common stock at the end of the reporting period. The carrying value of such noncontrolling interests will not be adjusted below its cost basis.

We have included a rollforward analysis of the activity relating to the noncontrolling interests in the operating partnership below (in thousands):

|  | <b>Year Ended<br/>December 31,<br/>2010</b> | <b>Year Ended<br/>December 31,<br/>2009</b> |
|--|---|---|
| Balance at beginning of period                           | \$ <b>84,618</b>                            | \$ 87,330                                   |
| Distributions  | (511)                                       | (1,511)                                     |
| Issuance of units  | <b>2,874</b>                                |   |
| Redemption of units                                      | (25,104)                                    | (28,562)                                    |
| Net income   | <b>4,574</b>                                | 1,221                                       |
| Accumulated other comprehensive income (loss) allocation | (1,061)                                     | 2,923                                       |
| Fair value adjustment                                    | <b>18,948</b>                               | 23,217                                      |
| Balance at end of period                                 | \$ <b>84,338</b>                            | \$ 84,618                                   |

**15. Benefit Plans**

The building employees are covered by multi-employer defined benefit pension plans and post-retirement health and welfare plans. Contributions to these plans amounted to approximately \$11.7 million, \$10.7 million and





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**SL Green Realty Corp.**

**Notes to Consolidated Financial Statements (Continued)**

**December 31, 2010**

**15. Benefit Plans (Continued)**

\$10.1 million during the years ended December 31, 2010, 2009 and 2008, respectively. Separate actuarial information regarding such plans is not made available to the contributing employers by the union administrators or trustees, since the plans do not maintain separate records for each reporting unit.

**401(K) Plan**

In August 1997, we implemented a 401(K) Savings/Retirement Plan, or the 401(K) Plan, to cover eligible employees of ours, and any designated affiliate. The 401(K) Plan permits eligible employees to defer up to 15% of their annual compensation, subject to certain limitations imposed by the Code. The employees' elective deferrals are immediately vested and non-forfeitable upon contribution to the 401(K) Plan. During 2000, we amended our 401(K) Plan to include a matching contribution, subject to ERISA limitations, equal to 50% of the first 4% of annual compensation deferred by an employee. During 2003, we amended our 401(K) Plan to provide for discretionary matching contributions only. For 2010, 2009 and 2008, a matching contribution equal to 50% of the first 6% of annual compensation was made. For the years ended December 31, 2010, 2009 and 2008, we made matching contributions of approximately \$450,000, \$450,000 and \$503,000, respectively.

**16. Commitments and Contingencies**

We and our operating partnership are not presently involved in any material litigation nor, to our knowledge, is any material litigation threatened against us or our properties, other than routine litigation arising in the ordinary course of business. Management believes the costs, if any, incurred by us and our operating partnership related to this litigation will not materially affect our financial position, operating results or liquidity.

We have entered into employment agreements with certain executives, which expire between January 2013 and December 2013. The minimum cash-based compensation, including base salary and guaranteed bonus payments, associated with these employment agreements totals approximately \$4.5 million for 2011. In addition these employment agreements provide for deferred compensation awards based on our stock price and which were valued at approximately \$1.0 million on the grant date. The value of these awards may change based on fluctuations in our stock price.

We maintain "all-risk" property and rental value coverage (including coverage regarding the perils of flood, earthquake and terrorism) within two property insurance portfolios and liability insurance. The first property portfolio maintains a blanket limit of \$750.0 million per occurrence, including terrorism, for the majority of the New York City properties in our portfolio. This policy expires on December 31, 2011. The second portfolio maintains a limit of \$600.0 million per occurrence, including terrorism, for some New York City properties and the majority of the Suburban properties. The second property policy expires on December 31, 2011. Additional coverage may be purchased on a stand-alone basis for certain assets. We maintain liability policies which cover all our properties and provide limits of \$201.0 million per occurrence and in the aggregate per location. The liability policies expire on October 31, 2011.

In October 2006, we formed a wholly-owned taxable REIT subsidiary, Belmont Insurance Company, or Belmont, to act as a captive insurance company and be one of the elements of our overall insurance program. Belmont was formed in an effort to, among other reasons, stabilize to some extent the fluctuations of insurance market conditions. Belmont is licensed in New York to write Terrorism, NBCR (nuclear, biological, chemical, and radiological), General Liability, Environmental Liability and D&O coverage. Belmont has purchased reinsurance to reinsure the retained insurance risks not covered by other insurance.

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**SL Green Realty Corp.**

**Notes to Consolidated Financial Statements (Continued)**

**December 31, 2010**

**16. Commitments and Contingencies (Continued)**

Belmont is a form of self-insurance. We are responsible for the liquidity and capital resources of Belmont and its accounts are included in our consolidated financial statements. All losses required to be paid by Belmont are recorded as losses by us.

Belmont had loss reserves of approximately \$6.1 million and \$4.3 million as of December 31, 2010 and 2009, respectively.

In March 1998, we acquired an operating sub-leasehold position at 420 Lexington Avenue. The operating sub-leasehold position required annual ground lease payments totaling \$6.0 million and sub-leasehold position payments totaling \$1.1 million (excluding an operating sub-lease position purchased in January 1999). In June 2007, we renewed and extended the maturity date of the ground lease at 420 Lexington Avenue through December 31, 2029, with an option for further extension through 2080. Ground lease rent payments through 2029 will total approximately \$10.9 million per year. Thereafter, the ground lease will be subject to a revaluation by the parties thereto.

In June 2009, we acquired an operating sub-leasehold position at 420 Lexington Avenue for approximately \$7.7 million. These sub-leasehold positions were scheduled to mature in December 2029. In October 2009, we acquired the remaining sub-leasehold position for \$7.6 million.

The property located at 711 Third Avenue operates under an operating sub-lease, which expires in 2083. Under the sub-lease, we are responsible for ground rent payments of \$1.55 million annually through July 2011 on the 50% portion of the fee we do not own. The ground rent is reset after July 2011 based on the estimated fair market value of the property. In September 2010, we acquired the sub-lease hold position at 711 Third Avenue for approximately \$3.7 million.

The property located at 461 Fifth Avenue operates under a ground lease (approximately \$2.1 million annually) with a term expiration date of 2027 and with two options to renew for an additional 21 years each, followed by a third option for 15 years. We also have an option to purchase the ground lease for a fixed price on a specific date. The property located at 625 Madison Avenue operates under a ground lease (approximately \$4.6 million annually) with a term expiration date of 2022 and with two options to renew for an additional 23 years.

The property located at 1185 Avenue of the Americas operates under a ground lease (approximately \$8.5 million in 2010 and \$6.9 million annually thereafter) with a term expiration of 2020 and with an option to renew for an additional 23 years.

In April 1988, the SL Green predecessor entered into a lease agreement for the property at 673 First Avenue, which has been capitalized for financial statement purposes. Land was estimated to be approximately 70% of the fair market value of the property. The portion of the lease attributed to land is classified as an operating lease and the remainder as a capital lease. The initial lease term is 49 years with an option for an additional 26 years. Beginning in lease years 11 and 25, the lessor is entitled to additional rent as defined by the lease agreement.

We continue to lease the 673 First Avenue property, which has been classified as a capital lease with a cost basis of \$12.2 million and cumulative amortization of \$5.8 million and \$5.5 million at December 31, 2010 and 2009, respectively.

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## SL Green Realty Corp.

## Notes to Consolidated Financial Statements (Continued)

December 31, 2010

**16. Commitments and Contingencies (Continued)**

The following is a schedule of future minimum lease payments under capital leases and non-cancellable operating leases with initial terms in excess of one year as of December 31, 2010 (in thousands):

| December 31,                                       | Capital lease    | Non-cancellable<br>operating leases |
|--|------------------|-------------------------------------|
| 2011   | \$ 1,555         | \$ 28,929                           |
| 2012   | 1,555            | 28,179                              |
| 2013   | 1,555            | 28,179                              |
| 2014   | 1,555            | 28,179                              |
| 2015   | 1,593            | 28,179                              |
| Thereafter   | 44,056           | 552,421                             |
| <b>Total minimum lease payments</b>                | <b>51,869</b>    | <b>\$ 694,066</b>                   |
| Less amount representing interest                  | (34,825)         |                                     |
| <b>Present value of net minimum lease payments</b> | <b>\$ 17,044</b> |                                     |

**17. Financial Instruments: Derivatives and Hedging**

We recognize all derivatives on the balance sheet at fair value. Derivatives that are not hedges must be adjusted to fair value through earnings. If a derivative is a hedge, depending on the nature of the hedge, changes in the fair value of the derivative will either be offset against the change in fair value of the hedged asset, liability, or firm commitment through earnings, or recognized in other comprehensive income until the hedged item is recognized in earnings. The ineffective portion of a derivative's change in fair value will be immediately recognized in earnings. Reported net income and equity may increase or decrease prospectively, depending on future levels of interest rates and other variables affecting the fair values of derivative instruments and hedged items, but will have no effect on cash flows.

The following table summarizes the notional and fair value of our derivative financial instruments and foreign currency hedges at December 31, 2010 based on Level 2 information pursuant to ASC 810-10. The notional value is an indication of the extent of our involvement in these instruments at that time, but does not represent exposure to credit, interest rate or market risks (in thousands).

|                    | Notional<br>Value | Strike<br>Rate | Effective<br>Date | Expiration<br>Date | Fair<br>Value |
|--------------------|-------------------|----------------|-------------------|--------------------|---------------|
| Interest Rate Cap  | \$ 128,000        | 6.000%         | 2/2010            | 2/2011             | \$            |
| Interest Rate Cap  | \$ 110,180        | 6.000%         | 2/2011            | 2/2012             | \$ 2          |
| Interest Rate Cap  | \$ 139,672        | 5.000%         | 1/2010            | 1/2011             | \$            |
| Interest Rate Cap  | \$ 139,672        | 5.000%         | 1/2011            | 1/2012             | \$ 2          |
| Interest Rate Swap | \$ 30,000         | 2.295%         | 7/2010            | 6/2016             | \$ (132)      |
| Currency Hedge     | \$ 20,748         | 1.55185GBP-USD | 9/2010            | 12/2012            | \$ 131        |

The currency hedge has not been designated as a hedging instrument.

On December 31, 2010, the derivative instruments were reported as an obligation at their fair value of approximately \$3,000. This is included in Other Liabilities on the consolidated balance sheet at December 31, 2010. Included in Accumulated Other Comprehensive Loss at December 31, 2010 was approximately \$14.0 million

Table of Contents**SL Green Realty Corp.****Notes to Consolidated Financial Statements (Continued)****December 31, 2010****17. Financial Instruments: Derivatives and Hedging (Continued)**

from the settlement of hedges, which are being amortized over the remaining term of the related mortgage obligation, and active hedges and our share of joint venture accumulated other comprehensive loss of approximately \$18.3 million. Currently, all of our designated derivative instruments are effective hedging instruments.

In March 2010, we terminated forward swaps which resulted in a net loss of approximately \$19.5 million from the settlement of the hedges. This payment is included in financing activities in the statement of cash flows. This loss will be amortized over the 10-year term of the related financing. This loss is included in the \$14.0 million balance noted above. The balance in accumulated other comprehensive loss relating to derivatives was \$32.3 million and \$29.8 million at December 31, 2010 and 2009, respectively.

Over time, the realized and unrealized gains and losses held in Accumulated Other Comprehensive Loss will be reclassified into earnings as a reduction to interest expense in the same periods in which the hedged interest payments affect earnings. We estimate that approximately \$1.4 million of the current balance held in Accumulated Other Comprehensive Income will be reclassified into earnings within the next 12 months.

We are hedging exposure to variability in future cash flows for forecasted transactions in addition to anticipated future interest payments on existing debt.

The following table presents the effect of our derivative financial instruments and our share of our joint venture's derivative financial instruments on the Statements of Income as of December 31, 2010 and 2009 (in thousands):

| Designation\Cash Flow | Derivative               | Amount of (Loss) or Gain Recognized in Other Comprehensive Loss (Effective Portion) For the Year Ended |                   | Amount of (Loss) or Gain Reclassified from Accumulated Other Comprehensive Loss into Interest Expense/ Equity in net income of unconsolidated joint ventures (Effective Portion) For the Year Ended |                   | Amount of (Loss) or Gain Recognized in Interest Expense (Ineffective Portion) For the Year Ended |                   |
|-----------------------|--------------------------|--|-------------------|---|-------------------|--|-------------------|
|                       |                          | December 31, 2010  | December 31, 2009 | December 31, 2010   | December 31, 2009 | December 31, 2010  | December 31, 2009 |
| Qualifying            | Interest Rate Swaps/Caps | \$ (17,619)  | \$ (15,560)       | \$ (12,661)   | \$ (12,293)       | \$ (1,329)   | \$ (1)            |

**18. Environmental Matters**

Our management believes that the properties are in compliance in all material respects with applicable Federal, state and local ordinances and regulations regarding environmental issues. Management is not aware of any environmental liability that it believes would have a materially adverse impact on our financial position, results of operations or cash flows. Management is unaware of any instances in which it would incur significant environmental cost if any of the properties were sold.

**19. Segment Information**

We are a REIT engaged in owning, managing, leasing, acquiring and repositioning commercial office and retail properties in the New York Metropolitan area and have two reportable segments, real estate and debt and



Table of Contents**SL Green Realty Corp.****Notes to Consolidated Financial Statements (Continued)****December 31, 2010****19. Segment Information (Continued)**

preferred equity investments. Our investment in Gramercy and its related earnings are included in the debt and preferred equity segment. We evaluate real estate performance and allocate resources based on earnings contribution to income from continuing operations.

Our real estate portfolio is primarily located in the geographical markets of the New York Metropolitan area. The primary sources of revenue are generated from tenant rents and escalations and reimbursement revenue. Real estate property operating expenses consist primarily of security, maintenance, utility costs, real estate taxes and ground rent expense (at certain applicable properties). See Note 5 for additional details on our debt and preferred equity investments.

Selected results of operations for the years ended December 31, 2010, 2009 and 2008, and selected asset information as of December 31, 2010 and 2009, regarding our operating segments are as follows (in thousands):

|  | <b>Real<br/>Estate<br/>Segment</b> | <b>Debt and Preferred<br/>Equity<br/>Segment</b> | <b>Total<br/>Company</b> |
|--|------------------------------------|--|--------------------------|
| <b>Total revenues</b>  |                                    |  |                          |
| Year ended:  |                                    |  |                          |
| December 31, 2010  | \$ 953,320                         | \$ 147,926                                       | \$ 1,101,246             |
| December 31, 2009  | 930,239                            | 65,608   | 995,847                  |
| December 31, 2008  | 954,096                            | 110,919  | 1,065,015                |
| <b>Income (loss) from<br/>continuing operations before<br/>equity in net gain on sale of<br/>unconsolidated joint venture/<br/>partial interest:</b> |                                    |  |                          |
| Year ended:  |                                    |  |                          |
| December 31, 2010  | \$ 28,744                          | \$ 120,585                                       | \$ 149,329               |
| December 31, 2009  | 155,700                            | (89,659)   | 66,041                   |
| December 31, 2008  | (31,587)                           | (26,503)   | (58,090)                 |
| <b>Total assets</b>  |                                    |  |                          |
| As of:   |                                    |  |                          |
| December 31, 2010  | \$ 10,330,043                      | \$ 970,251                                       | \$ 11,300,294            |
| December 31, 2009  | 9,698,430                          | 789,147  | 10,487,577               |

Income from continuing operations represents total revenues less total expenses for the real estate segment and total investment income less allocated interest expense for the debt and preferred equity segment. Interest costs for the debt and preferred equity segment are imputed assuming 100% leverage at our unsecured revolving credit facility borrowing cost. We also allocate loan loss reserves to the debt and preferred equity segment. We do not allocate marketing, general and administrative expenses (approximately \$75.9 million, \$74.0 million and \$104.6 million for the years ended December 31, 2010, 2009 and 2008, respectively) to the debt and preferred equity segment since we base performance on the individual segments prior to allocating marketing, general and administrative expenses. All other expenses, except interest, relate entirely to the real estate assets.

There were no transactions between the above two segments.

Table of Contents**SL Green Realty Corp.****Notes to Consolidated Financial Statements (Continued)****December 31, 2010****19. Segment Information (Continued)**

The table below reconciles income from continuing operations to net income attributable to SL Green common stockholders for the years ended December 31, 2010, 2009 and 2008 (in thousands):

|  | Years ended December 31, |           |             |
|--|--------------------------|-----------|-------------|
|  | 2010                     | 2009      | 2008        |
| Income (loss) from continuing operations before equity in net gain on sale of unconsolidated joint venture/ partial interest | \$ 149,329               | \$ 66,041 | \$ (58,090) |
| Equity in net gain on sale of interest in unconsolidated joint venture/ real estate  | 128,922                  | 6,691     | 103,056     |
| Income from continuing operations  | 278,251                  | 72,732    | 44,966      |
| Net income from discontinued operations  | 5,420                    | 5,774     | 10,509      |
| Gain (loss) on sale of discontinued operations   | 35,485                   | (6,841)   | 348,573     |
| Net income   | 319,156                  | 71,665    | 404,048     |
| Net income attributable to noncontrolling interests in operating partnership   | (4,574)                  | (1,221)   | (14,561)    |
| Net income attributable to noncontrolling interests in other partnerships  | (14,007)                 | (12,900)  | (8,677)     |
| Net income attributable to SL Green  | 300,575                  | 57,544    | 380,810     |
| Preferred stock dividends  | (29,749)                 | (19,875)  | (19,875)    |
| Net income attributable to SL Green common stockholders  | \$ 270,826               | \$ 37,669 | \$ 360,935  |

**20. Supplemental Disclosure of Non-Cash Investing and Financing Activities**

The following table provides information on non-cash investing and financing activities (in thousands):

|   | Years ended December 31, |         |
|---|--------------------------|---------|
|   | 2010                     | 2009    |
| Issuance of common stock as deferred compensation                         | \$ 537                   | \$ 583  |
| Redemption of units in the operating partnership                          | 12,091                   | 29,150  |
| Derivative instruments at fair value                                      | 15,299                   | 21,991  |
| Tenant improvements and capital expenditures payable                      | 1,981                    | 1,146   |
| Debt and preferred equity and other investments acquired                  | 30,000                   | 13,831  |
| Other non-cash adjustments-investing                                      | 302,187                  |         |
| Fair value adjustment to noncontrolling interest in operating partnership | 18,948                   | 23,217  |
| Mortgage assigned upon asset sale   |                          | 113,517 |
| Assumption of mortgage loans  | 803,921                  |         |
| Deconsolidation of real estate investments assets                         | 60,783                   |         |
| Deconsolidation of real estate investments liabilities                    | 47,533                   |         |

**21. Quarterly Financial Data (unaudited)**

We are providing updated summary selected quarterly financial information, which is included below reflecting the prior period reclassification as discontinued operations of the properties sold during 2010.





Table of Contents**SL Green Realty Corp.****Notes to Consolidated Financial Statements (Continued)****December 31, 2010****21. Quarterly Financial Data (unaudited) (Continued)**

Quarterly data for the last two years is presented in the tables below (in thousands).

| <b>2010 Quarter Ended</b>   | <b>December 31</b> | <b>September 30</b> | <b>June 30</b> | <b>March 31</b> |
|---|--------------------|---------------------|----------------|-----------------|
| Total revenues  | \$ 267,245         | \$ 323,280          | \$ 255,845     | \$ 254,876      |
| Income net of noncontrolling interests and before gains on sale                     | 12,346             | 81,564              | 17,342         | 20,906          |
| Equity in net gain on sale of interest in unconsolidated joint venture/ real estate | 1,633              | 520                 | 126,769        |                 |
| Loss on early extinguishment of debt  |                    | (511)               | (1,276)        | (113)           |
| Gain (loss) on equity investment in marketable securities                           | 775                |                     |                | (285)           |
| Net income from discontinued operations   |                    | 1,987               | 1,748          | 1,685           |
| Gain on sale of discontinued operations   |                    | 35,485              |                |                 |
| Net income attributable to SL Green   | 14,754             | 119,045             | 144,583        | 22,193          |
| Preferred stock dividends   | (7,545)            | (7,545)             | (7,545)        | (7,114)         |
| Net income attributable to SL Green common stockholders                             | \$ 7,209           | \$ 111,500          | \$ 137,038     | \$ 15,079       |
| Net income per common share-Basic   | \$ 0.09            | \$ 1.43             | \$ 1.76        | \$ 0.19         |
| Net income per common share-Diluted   | \$ 0.09            | \$ 1.42             | \$ 1.75        | \$ 0.19         |

| <b>2009 Quarter Ended</b>  | <b>December 31</b> | <b>September 30</b> | <b>June 30</b> | <b>March 31</b> |
|--|--------------------|---------------------|----------------|-----------------|
| Total revenues   | \$ 243,040         | \$ 245,769          | \$ 248,251     | \$ 258,787      |
| Income (loss) net of noncontrolling interests and before gains on sale                     | (380)              | 4,099               | (10,242)       | (26,600)        |
| Equity in net gain (loss) on sale of interest in unconsolidated joint venture/ real estate |                    | (157)               | (2,693)        | 9,541           |
| Gain on early extinguishment of debt   | 606                | 8,368               | 29,321         | 47,712          |
| Gain (loss) on equity investment in marketable securities                                  | (232)              | (52)                | 127            | (807)           |
| Net income from discontinued operations  | 1,593              | 1,863               | 999            | 1,319           |
| Gain (loss) on sale of discontinued operations   | (1,741)            | (11,672)            |                | 6,572           |
| Net income (loss) attributable to SL Green   | (154)              | 2,449               | 17,512         | 37,737          |
| Preferred stock dividends  | (4,969)            | (4,969)             | (4,969)        | (4,969)         |
| Net income (loss) attributable to SL Green common stockholders                             | \$ (5,123)         | \$ (2,520)          | \$ 12,543      | \$ 32,768       |
| Net income (loss) per common share-Basic   | \$ (0.07)          | \$ (0.03)           | \$ 0.19        | \$ 0.57         |
| Net income (loss) per common share-Diluted   | \$ (0.07)          | \$ (0.03)           | \$ 0.18        | \$ 0.57         |

**22. Subsequent Events**

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In January 2011, we purchased CIF's 49.9% interest in 521 Fifth Avenue, thereby assuming full ownership of the building. The transaction values the consolidated interest at approximately \$245.7 million.

In January 2011, we repaid our \$84.8 million, 5.15% unsecured notes at par on their maturity date.

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**SL Green Realty Corp.**

**Notes to Consolidated Financial Statements (Continued)**

**December 31, 2010**

**22. Subsequent Events (Continued)**

In January 2011, we, along with The Moinian Group, completed the recapitalization of 3 Columbus Circle. The recapitalization included a \$138 million equity investment by SL Green, a portion of which was in the form of SL Green Operating Partnership Units. We believe the property is now fully capitalized for all costs necessary to complete the redevelopment and lease-up of the building. The previously existing mortgage has been refinanced with a bridge loan provided by SL Green and Deutsche Bank, which we intend to be further refinanced by third party lenders at a later date.

On February 10, 2011, the Company and the operating partnership entered into ATM Equity Offering Sales Agreements with each of Merrill Lynch, Pierce, Fenner & Smith Incorporated and Morgan Stanley & Co. Incorporated, to sell shares of the Company's common stock, from time to time, through a \$250.0 million "at the market" equity offering program under which Merrill Lynch, Pierce, Fenner & Smith Incorporated and Morgan Stanley & Co. Incorporated are acting as sales agents. As of February 22, 2011, we sold approximately 2.0 million shares our common stock through the program for aggregate proceeds of \$144.1 million.

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**SL Green Realty Corp.**  
**Schedule III Real Estate And Accumulated Depreciation**  
**December 31, 2010**  
**(Dollars in thousands)**

| Column A  | Column B     | Column C     | Column D                                   | Column E   | Column F                 | Column G             | Column H      | Column I                               |         |           |         |         |
|---|--------------|--------------|--|--|--------------------------|----------------------|---------------|--|---------|-----------|---------|---------|
|   |              | Initial Cost | Cost Capitalized Subsequent To Acquisition | Gross Amount at Which Carried at Close of Period | Accumulated Depreciation | Date of Construction | Date Acquired | Life on Which Depreciation is Computed |         |           |         |         |
| Description                                     | Encumbrances | Land         | Building & Improvements                    | Land   | Building & Improvements  | Total                |               |  |         |           |         |         |
| 673 First Ave <sup>(1)</sup>                    | \$ 30,781    | \$           | \$ 35,727                                  | \$   | \$ 14,501                | \$ 50,228            | \$ 50,228     | \$ 19,665                              | 1928    | 8/1997    | Various |         |
| 420 Lexington Ave <sup>(1)</sup>                | 149,141      |              | 107,832                                    |  | 104,314                  | 212,146              | 212,146       | 59,334                                 | 1927    | 3/1998    | Various |         |
| 711 Third Avenue <sup>(1)</sup>                 | 120,000      | 19,844       | 42,499                                     |  | 27,722                   | 19,843               | 70,221        | 90,064                                 | 20,439  | 1955      | 5/1998  | Various |
| 555 W. 57 <sup>th</sup> Street <sup>(1)</sup>   |              | 18,846       | 78,704                                     |  | 24,727                   | 18,846               | 103,431       | 122,277                                | 32,722  | 1971      | 1/1999  | Various |
| 317 Madison Ave <sup>(1)</sup>                  |              | 21,205       | 85,559                                     |  | 27,784                   | 21,205               | 113,343       | 134,548                                | 37,347  | 1920      | 6/2001  | Various |
| 220 East 42 <sup>nd</sup> Street <sup>(1)</sup> | 194,758      | 50,373       | 203,727                                    | 635  | 23,737                   | 51,008               | 227,464       | 278,472                                | 49,291  | 1929      | 2/2003  | Various |
| 461 Fifth Avenue <sup>(1)</sup>                 |              |              | 62,695                                     |  | 4,344                    |                      | 67,039        | 67,039                                 | 13,019  | 1988      | 10/2003 | Various |
| 750 Third Avenue <sup>(1)</sup>                 |              | 51,093       | 205,972                                    |  | 26,812                   | 51,093               | 232,784       | 283,877                                | 39,261  | 1958      | 7/2004  | Various |
| 625 Madison Ave <sup>(1)</sup>                  | 132,209      |              | 246,673                                    |  | 22,112                   |                      | 268,785       | 268,785                                | 44,406  | 1956      | 10/2004 | Various |
| 28 West 44 <sup>th</sup> Street <sup>(1)</sup>  | 122,007      | 21,102       | 84,455                                     |  | 10,832                   | 21,102               | 95,287        | 116,389                                | 17,345  | 1919      | 2/2005  | Various |
| 485 Lexington Avenue <sup>(1)</sup>             | 450,000      | 77,517       | 326,825                                    | 765  | 78,032                   | 78,282               | 404,857       | 483,139                                | 67,339  | 1956      | 12/2004 | Various |
| 609 Fifth Avenue <sup>(1)</sup>                 | 128,224      | 36,677       | 145,954                                    |  | 2,162                    | 36,677               | 148,116       | 184,793                                | 16,785  | 1925      | 6/2006  | Various |
| 1 Madison Avenue <sup>(1)</sup>                 | 640,076      | 172,641      | 654,394                                    | 905  | 11,480                   | 173,546              | 665,875       | 839,421                                | 56,682  | 1960      | 8/2007  | Various |
| 331 Madison Avenue <sup>(1)</sup>               |              | 14,763       | 65,241                                     |  | 620                      | 14,763               | 65,861        | 80,624                                 | 6,973   | 1923      | 4/2007  | Various |
| 333 West 34 <sup>th</sup> Street <sup>(1)</sup> |              | 36,711       | 146,880                                    |  | 16,170                   | 36,711               | 163,050       | 199,761                                | 13,909  | 1954      | 6/2007  | Various |
| 120 West 45 <sup>th</sup> Street <sup>(1)</sup> | 170,000      | 60,766       | 250,922                                    |  | 4,596                    | 60,766               | 255,518       | 316,284                                | 27,775  | 1998      | 1/2007  | Various |
| 810 Seventh Avenue <sup>(1)</sup>               |              | 114,077      | 476,386                                    |  | 28,398                   | 114,077              | 504,784       | 618,861                                | 52,230  | 1970      | 1/2007  | Various |
| 919 Third Avenue <sup>(1)(5)</sup>              | 219,879      | 223,529      | 1,033,198                                  | 35,410   | 3,868                    | 258,939              | 1,037,066     | 1,296,005                              | 104,207 | 1970      | 1/2007  | Various |
| 1185 Avenue of the Americas <sup>(1)</sup>      |              |              | 728,213                                    |  | 19,010                   |                      | 747,223       | 747,223                                | 83,980  | 1969      | 1/2007  | Various |
| 1350 Avenue of the Americas <sup>(1)</sup>      |              | 91,038       | 380,744                                    |  | 13,273                   | 91,038               | 394,017       | 485,055                                | 42,198  | 1966      | 1/2007  | Various |
| 100 Church Street <sup>(1)</sup>                | 139,672      | 32,494       | 79,996                                     |  | 15,161                   | 32,494               | 95,157        | 127,651                                | 3,608   | 1959      | 1/2010  | Various |
| 125 Park Avenue <sup>(1)</sup>                  | 146,250      | 120,900      | 189,714                                    |  | 13,211                   | 120,900              | 202,925       | 323,825                                | 2,407   | 1923      | 10/2010 | Various |
| 2 Herald Square <sup>(7)</sup>                  | 191,250      | 92,655       |  |  |                          | 92,655               |               | 92,655                                 |         |           | 12/2010 | Various |
| 885 Third Avenue <sup>(7)</sup>                 | 267,650      | 131,766      |  |  |                          | 131,766              |               | 131,766                                |         |           | 12/2010 | Various |
| 292 Madison Avenue <sup>(7)</sup>               | 59,099       | 23,803       |  |  |                          | 23,803               |               | 23,803                                 |         |           | 12/2010 | Various |
| Williamsburg 1100 King Street                   |              | 3,677        | 14,708                                     |  |                          | 3,677                | 14,708        | 18,385                                 |         | 2010      | 12/2010 | Various |
| -   |              | 49,392       | 104,376                                    | 2,050  | 3,207                    | 51,442               | 107,583       | 159,025                                | 13,698  | 1983/1986 | 1/2007  | Various |

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|  |             |             |             |          |           |             |             |             |           |        |         |
|--|-------------|-------------|-------------|----------|-----------|-------------|-------------|-------------|-----------|--------|---------|
| 1-7 International Drive <sup>(2)</sup>     |             |             |             |          |           |             |             |             |           |        |         |
| 520 White Plains Road <sup>(2)</sup>       | 6,324       | 26,096      |             | 2,035    | 6,324     | 28,131      | 34,455      | 3,492       | 1979      | 1/2007 | Various |
| 115-117 Stevens Avenue <sup>(2)</sup>      | 5,933       | 23,826      |             | 4,417    | 5,933     | 28,243      | 34,176      | 3,667       | 1984      | 1/2007 | Various |
| 100 Summit Lake Drive <sup>(2)</sup>       | 10,526      | 43,109      |             | 4,033    | 10,526    | 47,142      | 57,668      | 5,527       | 1988      | 1/2007 | Various |
| 200 Summit Lake Drive <sup>(2)</sup>       | 11,183      | 47,906      |             | 1,509    | 11,183    | 49,415      | 60,598      | 5,581       | 1990      | 1/2007 | Various |
| 500 Summit Lake Drive <sup>(2)</sup>       | 9,777       | 39,048      |             | 3,318    | 9,777     | 42,366      | 52,143      | 4,097       | 1986      | 1/2007 | Various |
| 140 Grand Street <sup>(2)</sup>            | 6,865       | 28,264      |             | 2,627    | 6,865     | 30,891      | 37,756      | 3,463       | 1991      | 1/2007 | Various |
| 360 Hamilton Avenue <sup>(2)</sup>         | 29,497      | 118,250     |             | 3,321    | 29,497    | 121,571     | 151,068     | 13,641      | 2000      | 1/2007 | Various |
| 1-6 Landmark Square <sup>(3)</sup>         | 110,180     | 50,947      | 195,167     | 9,407    | 50,947    | 204,574     | 255,521     | 21,915      | 1973-1984 | 1/2007 | Various |
| 7 Landmark Square <sup>(3)</sup>           | 2,088       | 7,748       | (138)       | (163)    | 1,950     | 7,585       | 9,535       |             | 2007      | 1/2007 | Various |
| 300 Main Street <sup>(3)</sup>             | 11,500      | 3,025       | 12,889      | 972      | 3,025     | 13,861      | 16,886      | 1,627       | 2002      | 1/2007 | Various |
| 680 Washington Boulevard <sup>(3)(6)</sup> | 11,696      | 45,364      |             | 3,618    | 11,696    | 48,982      | 60,678      | 5,159       | 1989      | 1/2007 | Various |
| 750 Washington Boulevard <sup>(3)(6)</sup> | 16,916      | 68,849      |             | 2,622    | 16,916    | 71,471      | 88,387      | 7,895       | 1989      | 1/2007 | Various |
| 1010 Washington Boulevard <sup>(3)</sup>   | 7,747       | 30,423      |             | 2,146    | 7,747     | 32,569      | 40,316      | 3,533       | 1988      | 1/2007 | Various |
| 1055 Washington Boulevard <sup>(3)</sup>   | 13,516      | 53,228      |             | 1,260    | 13,516    | 54,488      | 68,004      | 5,827       | 1987      | 6/2007 | Various |
| 500 West Putnam Avenue <sup>(3)</sup>      | 25,000      | 11,210      | 44,782      | 2,812    | 11,210    | 47,594      | 58,804      | 4,829       | 1973      | 1/2007 | Various |
| 150 Grand Street <sup>(2)</sup>            | 1,371       | 5,446       |             | 8,661    | 1,371     | 14,107      | 15,478      |             | 1962      | 1/2007 | Various |
| 400 Summit Lake Drive <sup>(2)</sup>       | 38,889      |             | 222         |          | 39,111    |             | 39,111      |             |           | 1/2007 | Various |
| 125 Chubb Way <sup>(4)</sup>               | 5,884       | 25,958      |             | 10,336   | 5,884     | 36,294      | 42,178      |             | 2008      | 1/2008 | Various |
| Other <sup>(6)</sup>                       | 1,130       |             | 979         | 13,092   | 2,109     | 13,092      | 15,201      | 1,420       |           |        | Various |
|  | \$3,307,676 | \$1,709,392 | \$6,567,747 | \$40,828 | \$572,097 | \$1,750,220 | \$7,139,844 | \$8,890,064 | \$916,293 |        |         |

(1) Property located in New York, New York.

(2) Property located in Westchester County, New York.

(3) Property located in Connecticut.

(4) Property located in New Jersey.

(5) We own a 51% interest in this property.

(6) Other includes tenant improvements at eEmerge, capitalized interest and corporate improvements.

(7) See Note 3 to the consolidated financial statements.



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**SL Green Realty Corp.**  
**Schedule III Real Estate And Accumulated Depreciation**  
**December 31, 2010**  
**(Dollars in thousands)**

The changes in real estate for the three years ended December 31, 2010 are as follows:

|                                       | <b>2010</b>         | <b>2009</b>         | <b>2008</b>         |
|---------------------------------------|---------------------|---------------------|---------------------|
| Balance at beginning of year          | \$ 8,257,100        | \$ 8,201,789        | \$ 8,622,496        |
| Property acquisitions                 | 703,721             | 16,059              | 67,751              |
| Improvements                          | 97,099              | 92,117              | 160,363             |
| Retirements/disposals/deconsolidation | (167,856)           | (52,865)            | (648,821)           |
| <b>Balance at end of year</b>         | <b>\$ 8,890,064</b> | <b>\$ 8,257,100</b> | <b>\$ 8,201,789</b> |

The aggregate cost of land, buildings and improvements, before depreciation, for Federal income tax purposes at December 31, 2010 was approximately \$6.8 billion.

The changes in accumulated depreciation, exclusive of amounts relating to equipment, autos, and furniture and fixtures, for the three years ended December 31, 2010, are as follows:

|                                       | <b>2010</b>       | <b>2009</b>       | <b>2008</b>       |
|---------------------------------------|-------------------|-------------------|-------------------|
| Balance at beginning of year          | \$ 738,422        | \$ 546,545        | \$ 381,510        |
| Depreciation for year                 | 209,472           | 210,436           | 203,904           |
| Retirements/disposals/deconsolidation | (31,601)          | (18,559)          | (38,869)          |
| <b>Balance at end of year</b>         | <b>\$ 916,293</b> | <b>\$ 738,422</b> | <b>\$ 546,545</b> |

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**Report of Independent Registered Public Accounting Firm**

The Stockholders and Board of Directors of  
Rock-Green, Inc.

We have audited the accompanying consolidated balance sheet of Rock-Green, Inc. (the "Company") as of December 31, 2009 and the related consolidated statements of income, changes in equity and cash flows for the years ended December 31, 2009 and 2008. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. We were not engaged to perform an audit of the Company's internal control over financial reporting. Our audits included consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of Rock-Green, Inc. at December 31, 2009, and the consolidated results of its operations and its cash flows for the years ended December 31, 2009 and 2008 in conformity with U.S. generally accepted accounting principles.

/s/ Ernst & Young LLP

New York, New York  
February 16, 2010



Table of Contents**Rock-Green, Inc.****Consolidated Balance Sheet****December 31, 2009****(Dollars in thousands)**

|  | <b>2009</b> |
|--|-------------|
| <b>Assets</b>  |             |
| Current Assets:  |             |
| Cash and cash equivalents  | \$ 41,589   |
| Accounts receivable, net of allowance of \$85                                      | 580         |
| Due from related parties   | 113         |
| Prepaid expenses   | 2,746       |
|  | 45,028      |
| Fixed Assets, at cost:   |             |
| Land   | 24,508      |
| Building and improvements  | 234,303     |
| Other fixed assets   | 1,201       |
|  | 260,012     |
| Less accumulated depreciation  | (146,585)   |
|  | 113,427     |
| Deferred costs, net of accumulated amortization of \$64,693                        | 50,115      |
| Deferred rents receivable, net   | 65,257      |
| Other assets   | 2,240       |
|  | 113,427     |
| Total Assets   | \$ 276,067  |
| <b>Liabilities and Stockholders' Equity</b>  |             |
| Current Liabilities:   |             |
| Accounts payable and accrued expenses  | \$ 3,767    |
| Due to related parties   | 5,404       |
| Accrued federal, state and local taxes   | 25          |
| Deferred revenue   | 10,704      |
| Loan payable   | 170,000     |
| Other current liabilities  | 2,646       |
|  | 192,546     |
| Other non-current liabilities  | 2,721       |
|  | 192,546     |
| Total Liabilities  | 195,267     |
| Stockholders' Equity:  |             |
| Preferred stock, \$1,000 par value; 125 shares, authorized, issued and outstanding | 125         |
| Common stock, \$2 par value; 2,000 shares, authorized, issued and outstanding      | 4           |
| Additional paid-in capital   | 64,887      |
| Accumulated other comprehensive loss   | (2,647)     |
| Retained earnings  | 18,431      |
|  | 80,800      |
| Total Stockholders' Equity   | 80,800      |

|  |            |
|--|------------|
| Total Liabilities and Stockholders' Equity | \$ 276,067 |
|--|------------|

Table of Contents**Rock-Green, Inc.****Consolidated Statements of Income****(Dollars in thousands)**

|  | <b>Period<br/>January 1<br/>to April 30,<br/>2010<br/>(unaudited)</b> | <b>Year Ended<br/>December 31,<br/>2009</b> | <b>Year Ended<br/>December 31<br/>2008</b> |
|--|---|---|--|
| <b>Rental Revenues:</b>                            |   |   |  |
| Fixed, percentage and consideration revenues       | \$ 41,850   | \$ 128,998                                  | \$ 122,816                                 |
| Operating and real estate tax escalations          | 7,193   | 23,296                                      | 22,114                                     |
| Rental revenues related parties                    | 1,630   | 3,676                                       | 3,521                                      |
| <b>Total Rental Revenues</b>                       | <b>50,673</b>   | <b>155,970</b>                              | <b>148,451</b>                             |
| Sales of services                                  | 3,336   | 9,890                                       | 10,666                                     |
| Sales of services related parties                  | 106   | 306   | 289  |
| <b>Total Revenues</b>                              | <b>54,115</b>   | <b>166,166</b>                              | <b>159,406</b>                             |
| <b>Operating Expenses:</b>                         |   |   |  |
| Real estate taxes                                  | 11,918  | 34,619                                      | 30,128                                     |
| Building operating expenses                        | 7,320   | 23,291                                      | 26,581                                     |
| Building operating expenses related parties        | 3,139   | 9,448                                       | 9,123                                      |
| Cost of service sales                              | 2,171   | 6,568                                       | 6,721                                      |
| Cost of service sales related parties              | 54  | 157   | 146  |
| <b>Total Operating Expenses</b>                    | <b>24,602</b>   | <b>74,083</b>                               | <b>72,699</b>                              |
| <b>Gross Operating Profit</b>                      | <b>29,513</b>   | <b>92,083</b>                               | <b>86,707</b>                              |
| <b>Other Operating Expense (Income):</b>           |   |   |  |
| Interest expense                                   | 1,741   | 5,459                                       | 8,504                                      |
| Interest income                                    | (29)  | (147)                                       | (961)                                      |
| Depreciation expense                               | 1,762   | 5,318                                       | 5,302                                      |
| Amortization expense                               | 3,553   | 10,793                                      | 7,227                                      |
| General and administrative expense (income)        | (31)  | 151   | (28)                                       |
| Other income                                       |   | (240)                                       | (382)                                      |
| <b>Income before provision (benefit) for taxes</b> | <b>22,517</b>   | <b>70,749</b>                               | <b>67,045</b>                              |
| <b>Provision (benefit) for taxes</b>               |   | <b>1</b>                                    | <b>(105)</b>                               |
| <b>Net Income</b>                                  | <b>\$ 22,517</b>  | <b>\$ 70,748</b>                            | <b>\$ 67,150</b>                           |

Table of Contents**Rock-Green, Inc.****Consolidated Statements of Changes in Equity****Period January 1 to April 30, 2010 (unaudited) and Years ended December 31, 2009 and 2008****(Dollars in thousands)**

|   | Total     | Common<br>Stock | Preferred<br>Stock | Additional<br>Paid-in<br>Capital | Accumulated<br>Other<br>Comprehensive<br>Income (Loss) | Retained<br>Earnings |
|---|-----------|-----------------|--------------------|----------------------------------|--|----------------------|
| <b>Balances at December 31,<br/>2007</b>          | 110,082   | 4               | 125                | 64,887                           | (1,688)  | 46,754               |
| Net income for the year                           | 67,150    |                 |                    |                                  |  | 67,150               |
| Other comprehensive loss                          | (2,525)   |                 |                    |                                  | (2,525)  |                      |
| Total comprehensive income                        | 64,625    |                 |                    |                                  |  |                      |
| Dividend  | (77,205)  |                 |                    |                                  |  | (77,205)             |
| <b>Balances at December 31,<br/>2008</b>          | 97,502    | 4               | 125                | 64,887                           | (4,213)  | 36,699               |
| Net income for the year                           | 70,748    |                 |                    |                                  |  | 70,748               |
| Other comprehensive income                        | 1,566     |                 |                    |                                  | 1,566  |                      |
| Total comprehensive income                        | 72,314    |                 |                    |                                  |  |                      |
| Dividend  | (89,016)  |                 |                    |                                  |  | (89,016)             |
| <b>Balances at December 31,<br/>2009</b>          | 80,800    | 4               | 125                | 64,887                           | (2,647)  | 18,431               |
| Net income for the year                           | 22,517    |                 |                    |                                  |  | 22,517               |
| Other comprehensive income                        | 562       |                 |                    |                                  | 562  |                      |
| Total comprehensive income                        | 23,079    |                 |                    |                                  |  |                      |
| Dividend  | (17,715)  |                 |                    |                                  |  | (17,715)             |
| <b>Balances at April 30, 2010<br/>(unaudited)</b> | \$ 86,164 | \$ 4            | \$ 125             | \$ 64,887                        | \$ (2,085)   | \$ 23,233            |

Table of Contents**Rock-Green, Inc.****Consolidated Statements of Cash Flows**

(Dollars in thousands)

|   | Period<br>January 1 to<br>April 30,<br>2010<br>(unaudited) | Year Ended<br>December 31,<br>2009 | Year Ended<br>December 31<br>2008 |
|---|--|------------------------------------|-----------------------------------|
| <b>Cash Flows from Operating Activities:</b>                                      |  |                                    |                                   |
| Net income  | \$ 22,517  | \$ 70,748                          | \$ 67,150                         |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |                                    |                                   |
| Depreciation and amortization   | 5,315  | 16,111                             | 12,529                            |
| Accretion of interest   | 50   | 139                                | 131                               |
| Deferred rents receivable, net  | 2,608  | 5,805                              | 254                               |
| Changes in certain assets and liabilities   | (5,394)  | 5,398                              | (5,627)                           |
| Increase (decrease) due to related parties, net                                   | (4,166)  | 1,980                              | 2,874                             |
| Net cash provided by operating activities   | 20,930   | 100,181                            | 77,311                            |
| <b>Cash Flows from Investing Activities:</b>                                      |  |                                    |                                   |
| Capital expenditures  | (1,212)  | (2,968)                            | (1,493)                           |
| Deferred expenses paid  | (19)   | (7,506)                            | (1,385)                           |
| Net cash used by investing activities   | (1,231)  | (10,474)                           | (2,878)                           |
| <b>Cash Flows from Financing Activities:</b>                                      |  |                                    |                                   |
| Dividend distributions  | (17,715)   | (89,016)                           | (77,205)                          |
| Net increase (decrease) in cash and cash equivalents                              | 1,984  | 691                                | (2,772)                           |
| Cash and cash equivalents, beginning of period                                    | 41,589   | 40,898                             | 43,670                            |
| Cash and cash equivalents, end of period  | \$ 43,573  | \$ 41,589                          | \$ 40,898                         |
| <b>Supplemental disclosures of cash flow information:</b>                         |  |                                    |                                   |
| Cash paid during the year for:  |  |                                    |                                   |
| Interest expense  | \$ 1,158   | \$ 4,893                           | \$ 8,073                          |

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**Rock-Green, Inc.**

**Notes to the Consolidated Financial Statements**

**1. Organization**

Rock-Green, Inc., (the "Company") a New York State corporation, is 55% owned by Rockefeller Group International, Inc. (RGII) and 45% owned by Green Hill Acquisition, LLC, a wholly owned subsidiary of SL Green Realty Corp. The Company owns and operates a 2.5 million square foot office building (the "Property") known as the McGraw-Hill Building located at 1221 Avenue of the Americas, New York, New York. In addition, the Company owns two adjacent properties totaling approximately 17,000 square feet. In May 2010, Green Hill Acquisition, LLC sold its 45% interest to Canada Pension Plan Investment Board (CPPIB) REI US RE-5, Inc.

**2. REIT Election**

The Company made an election to qualify as a REIT under the Tax Code for the taxable year ending December 31, 2004 and for all subsequent years.

The Company had historically been subject to taxes as a C corporation. The Company elected to be taxed as a REIT, commencing with its taxable year ending December 31, 2004, upon the filing of its federal income tax return for that year. Qualification and taxation as a REIT depends upon the Company's ability to satisfy various asset, income and distribution requirements on a continuing basis. The Company believes that its organizational and operational structure as well as its intended distributions will enable it to qualify as a REIT and maintain such status in the future. As a REIT, the Company is entitled to a deduction for dividends that it pays and therefore is not subject to federal income tax on its taxable income that is currently distributed to its shareholders.

The Company has formed a wholly owned subsidiary to provide certain services to tenants. The subsidiary is subject to tax on income earned from these services.

In order to enable the Company to qualify as a REIT in 2004, the Company was required to pay a dividend of its accumulated Earnings & Profits by the end of 2003. Accordingly, the Company paid a dividend of \$230 million, which it believes to be sufficient to meet this requirement.

Also to satisfy ownership requirements for a REIT, the Company issued 125 shares of \$1,000 par value non-voting preferred stock. These shareholders are entitled to receive dividends semiannually at a per annum rate equal to 12.5% of the liquidation value of \$1,000 per share. This preferred stock is redeemable by the Company for \$1,000 per share, plus accumulated and unpaid dividends and includes a redemption premium if the stock is redeemed before the year 2009.

As a REIT, the Company will be subject to corporate level tax ("built-in gains tax") on any appreciated property (i.e., property whose fair market value exceeds its adjusted tax basis as of the date of conversion) that it owned as of the date of conversion to a REIT if such property is disposed of in a taxable transaction at any time through 2013. The built-in gains tax applies to that portion of the gain equal to the excess of the fair market value of the property over its tax basis as of the date of conversion. The Company does not intend to enter into any taxable sale of its property during this period.

**3. Basis of Presentation and Significant Accounting Policies**

**(a) Principles of consolidation**

The consolidated financial statements include accounts of the Company and its subsidiaries, all of which are wholly-owned by the Company. All significant intercompany balances and transactions have been eliminated.

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**Rock-Green, Inc.**

**Notes to the Consolidated Financial Statements (Continued)**

**3. Basis of Presentation and Significant Accounting Policies (Continued)**

**(b) Cash and cash equivalents**

The Company considers all highly liquid financial instruments purchased with maturity of three months or less to be cash equivalents.

**(c) Fixed assets**

Land, building and improvements, and other fixed assets are carried at cost. Expenditures for maintenance and repairs are expensed as incurred. All direct and indirect costs of acquisition of the building have been capitalized.

Depreciation is computed using the straight-line method over the estimated useful lives of the building (50 years) and other depreciable assets (5-35 yrs).

The Company's long-lived assets are reviewed for impairment whenever events or changes in circumstances indicate that their carrying amounts may not be recoverable. If this review indicates that the carrying value will not be recoverable, as determined based on the projected undiscounted future cash flows, the carrying value is reduced to its estimated fair value. Assets to be disposed of would be separately presented in the balance sheet and reported at the lower of the carrying amount or fair value less costs to sell, and are no longer depreciated.

**(d) Revenue recognition**

The Company accounts for all leases as operating leases. Deferred rents receivable, net, including free rental periods and lease arrangements allowing for increasing base rental payments, are accounted for in a manner that provides an even amount of fixed lease revenues over the respective lease terms.

Differences between rental income recognized and amounts due per the respective lease agreements are credited or charged, as applicable, to deferred rents receivable. The Company reduced rents by \$2,608,000, \$5,805,000 and \$254,000 over amounts contractually due pursuant to tenant lease terms for the period January 1 to April 30, 2010 (unaudited) and for the years ended December 31, 2009 and 2008, respectively.

**(e) Fair value of financial instruments**

Valuation methodologies were applied to the Company's financial assets and liabilities carried at fair value, which consist solely of the interest rate swap agreements. Fair value is based upon quoted market prices, where available. If listed prices or quotes are not available, then fair value is based upon internally developed models that primarily use inputs that are market-based or independently-sourced market parameters, including interest rate yield curves.

While the Company believes its valuation methods are appropriate and consistent with other market participants, considerable judgment is required in interpreting market data to develop estimates of fair value. As a result, the use of different methodologies, or assumptions, to determine the fair value of certain financial instruments could result in different estimates of fair value and the differences could be material. Furthermore, the methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values.

**(f) Accounts receivable**

The Company makes estimates of the uncollectability of its accounts receivable related to base rents, tenant escalations and reimbursements, and other revenues. The Company analyzes accounts receivable and historical bad

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**Rock-Green, Inc.**

**Notes to the Consolidated Financial Statements (Continued)**

**3. Basis of Presentation and Significant Accounting Policies (Continued)**

debt levels, customer credit worthiness and current economic trends when evaluating the adequacy of the allowance for doubtful accounts. The Company wrote off approximately \$11,000 of accounts receivable in 2009. There were no write-offs for the period January 1 to April 30, 2010 (unaudited).

**(g) Deferred costs**

Deferred costs, which represent certain expenditures incurred in obtaining new tenants and preparing the premises for occupancy, are amortized using the straight-line method over the terms of the related tenants' leases or its estimated useful life, whichever is shorter.

Deferred costs incurred in connection with obtaining debt financing are being amortized over the term of the loan using the straight-line method, which approximates the effective interest rate method.

**(h) Use of estimates**

The preparation of financial statements in conformity with US generally accepted accounting principles requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

**(i) Accounting for derivative instruments and hedging activities**

All derivative instruments are recorded on the balance sheet at fair value. Changes in fair value of derivatives are recorded each period in current earnings or other comprehensive income, depending on whether the derivative is designated as part of a hedge transaction.

For cash-flow hedge transactions in which the Company is hedging the variability of cash flows related to a variable-rate asset, liability, or a forecasted transaction, changes in fair value of the derivative instrument are reported in other comprehensive income (loss). The gains and losses on the derivative instrument that are reported in other comprehensive income (loss) are reclassified to earnings in the periods in which earnings are impacted by the variability of the cash flows of the hedged item. The ineffective portion of the change in the fair value of the derivative is recognized directly in earnings.

**(j) Concentration of Company's revenue and credit risk**

Financial instruments that potentially subject the Company to concentrations of credit risk consist primarily of cash investments in excess of insured amounts and tenant receivables. The Company places its cash investments with high quality financial institutions. Management of the Company performs ongoing credit evaluations of its tenants and requires certain tenants to provide security deposits. Although these security deposits are insufficient to meet the terminal value of a tenant's lease obligation, they are a measure of good faith and a source of funds to offset the economic costs associated with lost rent and the costs associated with releasing the space.

**(k) Recent accounting pronouncements**

In September 2006, the FASB issued guidance for using fair value to measure assets and liabilities. This guidance was effective for financial assets and financial liabilities for fiscal years beginning after November 15, 2007. In February 2008, the FASB delayed the effective date of this guidance for nonrecurring measurements of nonfinancial assets and nonfinancial liabilities to fiscal years beginning after November 15, 2008. The adoption of this guidance did not have a material impact on the Company's consolidated financial statements.



Table of Contents**Rock-Green, Inc.****Notes to the Consolidated Financial Statements (Continued)****3. Basis of Presentation and Significant Accounting Policies (Continued)**

In March 2008, the FASB issued guidance which requires entities to provide greater transparency about (a) how and why an entity uses derivative instruments, (b) how derivative instruments and related hedged items are accounted, and (c) how derivative instruments and related hedged items affect an entity's financial position, results of operations, and cash flows. This guidance was effective on January 1, 2009. The adoption of this guidance did not have a material impact on the Company's consolidated financial statements.

In April 2009, the FASB provided additional guidance on estimating fair value when the volume and level of transaction activity for an asset or liability have significantly decreased in relation to normal market activity for the asset or liability. This update also provides additional guidance on circumstances that may indicate that a transaction is not orderly. Additional disclosures about fair value measurements in annual and interim reporting periods are also required. This guidance was effective for interim and annual reporting periods ending after June 15, 2009. The adoption of this guidance did not have a material impact on the Company's consolidated financial statements.

**4. Asset Retirement Obligation**

A conditional asset retirement obligation ("CARO") is an obligation that is settled at the time an asset is retired or disposed of and for which the timing and/or method of settlement are conditional on future events. A CARO must be recorded if the liability can be reasonably estimated. Management has reasonably estimated the liability to remediate asbestos which exists in certain limited areas of the Property.

The changes in the carrying amount of the asset retirement obligation are as follows:

| (\$000s)                                   | 2009     |
|--|----------|
| Asset retirement obligation at January 1   | \$ 3,088 |
| Change in estimates, net                   |          |
| Payments during the year                   | (532)    |
| Accretion of interest                      | 139      |
| Asset retirement obligation at December 31 | 2,695    |
| Less current                               |          |
| Non-current                                | \$ 2,695 |

The above asset retirement obligations at December 31, 2009 are reflected in accounts payable and accrued expenses and other non-current liabilities in the accompanying consolidated balance sheet. The accretion of interest for the period January 1 to April 30, 2010 (unaudited) and the years ended December 31, 2009 and 2008 are reflected in interest expense in the accompanying consolidated statements of income. Management estimated that the asbestos remediation will be completed by 2019.

**5. Loan Payable**

The Company had a \$170 million loan with a financial institution with a maturity date of December 23, 2010. The Loan bears interest at the option of the Company at the Adjusted Eurodollar Rate (Eurodollar Rate plus a margin) or the Adjusted Base Rate (Base Rate plus a margin, with Base Rate defined as the greater of Federal Fund Rate plus a margin or the Prime Rate). Interest is due on the outstanding principal balance in arrears. The loan carried an average interest rate of 2.73%, 2.88% and 4.68% during the period January 1 to April 30, 2010 (unaudited), 2009 and 2008, respectively, and requires periodic interest payments. The interest rate at April 30,

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**Rock-Green, Inc.**

**Notes to the Consolidated Financial Statements (Continued)**

**5. Loan Payable (Continued)**

2010 (unaudited), December 31, 2009 and 2008 was 1.03%, 1.0% and 1.60%, respectively. Total interest expense under this loan was \$1,548,000 during the period January 1 to April 30, 2010 (unaudited), \$4,899,000 in 2009 and \$7,951,000 in 2008, and is included in interest expense in the accompanying consolidated statements of income. The entire outstanding principal balance is payable on the maturity date.

The estimated fair value of the loan was determined by management, using available market information and appropriate valuation methodologies. Considerable judgment is necessary to interpret market data and develop the estimated fair value. Accordingly, the estimate presented herein is not necessarily indicative of the amount the Company could realize on disposition of the loan. The use of different market assumptions and/or estimation methodologies may have a material effect on the estimated fair value amount.

Accordingly, the loan had an estimated fair value of approximately \$169.2 million which was \$0.8 million less than book value at December 31, 2009.

During 2005, the Company entered into a \$30 million interest rate swap agreement with a bank to hedge \$30 million of the \$170 million loan. This transaction protects the Company from volatility in interest expense on the hedged portion by effectively fixing the interest rate at 5.56% for the remaining term of the loan. The fair market value of this interest rate swap agreement, which was a liability of \$1,236,000 at December 31, 2009, is recorded on the accompanying consolidated balance sheets in other current liabilities and accumulated other comprehensive income / (loss). Over time, the realized and unrealized gains and losses held in accumulated other comprehensive income / (loss) will be reclassified into earnings as an increase or reduction to interest expense in the same periods in which the hedged interest payments affect earnings. The Company estimates that the amount of the losses on the derivative instruments reported in other comprehensive income that will be re-classified into earnings within the next 12 months through an increase in interest expense will be \$1,236,000.

During 2006, the Company entered into an additional \$35 million interest rate swap agreement with a bank to hedge an additional \$35 million of the \$170 million loan. This transaction protects the Company from volatility in interest expense on the hedged portion by effectively fixing the interest rate at 5.47% for the term of the loan. The fair market value of this interest rate swap agreement, which was a liability of \$1,410,000 at December 31, 2009, is recorded on the accompanying consolidated balance sheet in other current liabilities and accumulated other comprehensive income / (loss). Over time, the realized and unrealized gains and losses held in accumulated other comprehensive income / (loss) will be reclassified into earnings as an increase or reduction to interest expense in the same periods in which the hedged interest payments affect earnings. The Company estimates that the amount of the losses on the derivative instruments reported in other comprehensive income that will be re-classified into earnings within the next 12 months through an increase in interest expense will be \$1,410,000.

**6. Fair Value of Financial Instruments**

The Company's non-cash financial instruments consist solely of the interest rate swap agreements that hedge the \$170 million loan.

The methodologies used for valuing the Company's interest rate swap instruments have been categorized into three broad levels as follows:

Level 1 Quoted prices in active markets for identical instruments.

Level 2 Valuations based principally on other observable market parameters, including

Quoted prices in active markets for similar instruments,

Table of Contents**Rock-Green, Inc.****Notes to the Consolidated Financial Statements (Continued)****6. Fair Value of Financial Instruments (Continued)**

Quoted prices in less active or inactive markets for identical or similar instruments,

Other observable inputs (such as interest rates, yield curves, volatilities, prepayment speeds, loss severities, credit risks and default rates, and

Market corroborated inputs (derived principally from or corroborated by observable market data).

Level 3 Valuations based significantly on unobservable inputs.

Valuations based on third party indications (broker quotes or counterparty quotes) which were, in turn, based significantly on unobservable inputs or were otherwise not supportable as Level 2 valuations.

Valuations based on internal models with significant unobservable inputs.

These levels form a hierarchy. The Company follows this hierarchy for its financial instruments measured at fair value on a recurring basis. The classifications are based on the lowest level of input that is significant to the fair value measurement.

The following table summarizes such financial assets and liabilities at December 31, 2009:

| (\$000s)                               | Notional<br>Amount | Carrying<br>Value | Level 2  |
|--|--------------------|-------------------|----------|
| <b>Liabilities:</b>                    |                    |                   |          |
| Interest rate swaps, treated as hedges | \$ 65,000          | \$ 2,646          | \$ 2,646 |

**7. Provision for Taxes**

The Company has made an election to be taxed as a REIT under the Tax Code. As a REIT, the Company generally is not subject to federal income tax provided the Company has no taxable income after its dividends paid deduction, except for taxes on income earned by its taxable REIT subsidiary. To maintain qualification as a REIT, the Company must distribute at least 90% of its REIT taxable income to its stockholders and meet certain other requirements.

During 2008, the Company reversed prior year tax reserves, resulting in a tax benefit of approximately \$105.

The provision (benefit) for income taxes is summarized as follows:

| (\$000s)                            | 2010<br>(unaudited) | 2009 | 2008     |
|-------------------------------------|---------------------|------|----------|
| <b>Current:</b>                     |                     |      |          |
| Federal                             | \$                  | \$   | \$ (1)   |
| State and local taxes               |                     | 1    | (104)    |
| Total provision (benefit) for taxes | \$                  | \$ 1 | \$ (105) |

**8. Tenant Leasing Arrangements (unaudited)**

The Company leases office, retail, and storage space to tenants in the Property through non-cancelable operating leases expiring through 2029. The leases require fixed minimum monthly payments over their terms and also adjustments to rent for the tenants' proportionate share of changes in certain costs and expenses of the

Table of Contents**Rock-Green, Inc.****Notes to the Consolidated Financial Statements (Continued)****8. Tenant Leasing Arrangements (unaudited) (Continued)**

building. Certain leases also provide for additional rent which is based upon a percentage of the sales of the lessee.

Minimum future rentals from tenants under noncancelable operating leases as of April 30, 2010 are approximately as follows:

| (\$000s)                    | Total          | RGII and<br>Related<br>Subsidiaries |
|-----------------------------|----------------|-------------------------------------|
| Year ending<br>December 31: |                |                                     |
| 2011                        | \$ 124,161     | \$ 4,156                            |
| 2012                        | 123,837        | 2,063                               |
| 2013                        | 118,160        | 2,063                               |
| 2014                        | 88,117         | 2,072                               |
| 2015                        | 82,574         | 1,446                               |
| Thereafter                  | 260,699        | 5,096                               |
| <br>Total                   | <br>\$ 797,548 | <br>\$ 16,896                       |

Total minimum future rental income represents the base rent tenants are required to pay under the terms of their leases exclusive of charges for electric service, real estate taxes, and other escalations. Future rentals from three unrelated parties in the businesses of financial services, legal services, and publishing amount to approximately 66.4% of total minimum future rentals listed above. Rental income from these tenants amounted to approximately 56%, and 52% of total rental revenues for the period January 1 to April 30, 2010 (unaudited) and the year ended December 31, 2009. These tenants' leases expire in 2018 and 2020. RGII's master lease expires on December 31, 2011, and an affiliate's lease expires on December 31, 2019.

The Company recorded early termination revenue of \$3,250,000 in 2010 (unaudited) and \$9,750,000 in 2009, which is included in fixed, percentage and consideration revenue on the accompanying consolidated statements of income, due to the early terminations of certain tenants.

**9. Related Party Transactions**

Rental revenues and sales of services included \$1,736,000, \$3,982,000 and \$3,810,000 from RGII and related subsidiaries for the period January 1 to April 30, 2010 (unaudited) and for the years ended December 31, 2009 and 2008, respectively. Accounts receivable included \$113,000 due from RGII at December 31, 2009, related primarily to operating and real estate tax escalation.

The Company receives a number of management and operating services from RGII and its affiliates. Amounts included in operating expenses for these services were \$3,139,000, \$9,448,000 and \$9,123,000 for the period January 1 to April 30, 2010 (unaudited) and the years ended December 31, 2009 and 2008, respectively. The management agreement remains in effect until March 31, 2020 and shall automatically be renewed for five successive 20-year periods.

At December 31, 2009, the balance due to RGII affiliates amounted to \$5,404,000 and consisted primarily of amounts for services performed by RGII affiliates.

Table of Contents**Rock-Green, Inc.****Notes to the Consolidated Financial Statements (Continued)****9. Related Party Transactions (Continued)**

At December 31, 2009, the balance included in deferred rents receivable net from RGII and related subsidiaries amounted to \$710,000. In addition, the Company reduced rents by \$182,000 from amounts contractually due pursuant to tenant lease terms for the years ended December 31, 2009.

**10. Supplemental Cash Flow Information***Noncash operating, investing and financing activities:*

In 2009, the Company had net noncash additions to building and improvements and deferred costs of approximately \$2.3 million and a decrease in the derivative liability of approximately \$1.6 million. In conjunction with these additions, accounts payable and accrued expenses were increased for \$2.3 million and other comprehensive income was decreased by approximately \$1.6 million.

In 2008, the Company had net noncash additions to building and improvements and deferred costs of approximately \$1.6 million and an increase in the derivative liability of approximately \$2.5 million. In conjunction with these additions, accounts payable and accrued expenses were increased for \$1.6 million and other comprehensive income was decreased by approximately \$2.5 million.

*Cash flows from changes in certain assets and liabilities:*

The cash flows from changes in certain assets and liabilities of the Company for the period January 1 to April 30, 2010 (unaudited) and for the years ended December 31, 2009 and 2008 were as follows:

| (\$000s)   | 2010<br>(unaudited) | 2009            | 2008              |
|--|---------------------|-----------------|-------------------|
| <b>Decrease (increase) in:</b>                                     |                     |                 |                   |
| Accounts receivable, net   | \$ 67               | \$ 289          | \$ 511            |
| Prepaid expenses   | (5,369)             | 170             | (2,602)           |
| Other current assets   |                     | 7               | (204)             |
| Investment in subsidiaries   |                     | (135)           | 78                |
| Other assets   | 168                 | 107             | 116               |
| <b>Increase (decrease) in:</b>                                     |                     |                 |                   |
| Accrued federal, state and local taxes                             |                     | 5               | (107)             |
| Other current liabilities  | (3,171)             | 6,561           | (2,334)           |
| Amortization of deferred financing costs                           | 124                 | 371             | 371               |
| Other non-current liabilities                                      | 5                   | (67)            | 572               |
| Accounts payable and accrued expenses                              | 2,782               | (1,910)         | (2,028)           |
| <b>Total increase (decrease) in certain assets and liabilities</b> | <b>\$ (5,394)</b>   | <b>\$ 5,398</b> | <b>\$ (5,627)</b> |

**11. Subsequent Events**

The Company has evaluated subsequent events through the date in which these consolidated financial statements were available for issuance on February 16, 2010.

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**Report of Independent Registered Public Accounting Firm**

The Stockholders  
1515 Broadway Realty Corp.

We have audited the accompanying consolidated balance sheets of 1515 Broadway Realty Corp. (the "Company") as of December 31, 2010 and 2009, and the related consolidated statements of income, equity (deficit) and cash flows for each of the three years in the period ended December 31, 2010. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. We were not engaged to perform an audit of the Company's internal control over financial reporting. Our audits included consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of 1515 Broadway Realty Corp. at December 31, 2010 and 2009, and the consolidated results of its operations and its cash flows for each of the three years in the period ended December 31, 2010, in conformity with U.S. generally accepted accounting principles.

/s/ Ernst & Young LLP

New York, New York  
February 2, 2011

Table of Contents**1515 Broadway Realty Corp.****Consolidated Balance Sheets****(Dollars in thousands, except share and per share amounts)**

| Assets   | December 31,      |                   |
|--|-------------------|-------------------|
|  | 2010              | 2009              |
| <b>Commercial real estate property, at cost:</b>   |                   |                   |
| Land   | \$ 96,573         | \$ 96,573         |
| Building and improvements  | 459,225           | 445,168           |
|  | 555,798           | 541,741           |
| Less accumulated depreciation  | (91,031)          | (78,861)          |
|  | 464,767           | 462,880           |
| Cash and cash equivalents  | 16,210            | 25,156            |
| Restricted cash  | 3,037             | 2,735             |
| Tenant receivables, net of allowance of \$2,974 and \$2,010  | 163               | 918               |
| Deferred rent receivable, net of allowance of \$515 and \$198  | 32,748            | 30,797            |
| Deferred costs, net  | 23,061            | 22,197            |
| Other assets   | 4,491             | 10,647            |
| <b>Total assets</b>  | <b>\$ 544,477</b> | <b>\$ 555,330</b> |
| <b>Liabilities and equity:</b>   |                   |                   |
| Mortgage note payable  | \$ 462,897        | \$ 475,000        |
| Accrued interest and other liabilities   | 501               | 545               |
| Accounts payable and accrued expenses  | 4,074             | 8,781             |
| Due to related parties   | 596               | 5,984             |
| Deferred revenue   | 523               | 946               |
| Security deposits  | 1,232             | 192               |
| <b>Total liabilities</b>   | <b>469,823</b>    | <b>491,448</b>    |
| <b>Equity:</b>   |                   |                   |
| Series A Preferred Stock, \$1,000 par value, 290 shares authorized, 125 shares issued and outstanding                    | 100               | 100               |
| Series B Subordinated Preferred Stock, \$1,000 par value, 10 shares authorized, non and 10 shares issued and outstanding |                   |                   |
| Class A Common Stock, \$0.01 par value, 100 shares authorized, issued and outstanding                                    |                   |                   |
| Additional paid-in capital   | 255,452           | 255,452           |
| Distributions in excess of earnings  | (181,529)         | (192,226)         |
| Accumulated other comprehensive income (loss)  | 14                | (61)              |
| Noncontrolling interests   | 617               | 617               |
| <b>Total equity</b>  | <b>74,654</b>     | <b>63,882</b>     |
| <b>Total liabilities and equity</b>  | <b>\$ 544,477</b> | <b>\$ 555,330</b> |

The accompanying notes are an integral part of these consolidated financial statements.



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**1515 Broadway Realty Corp.**  
**Consolidated Statements of Income**  
(Dollars in thousands)

|   | Year Ended December 31, |                  |                  |
|---|-------------------------|------------------|------------------|
|   | 2010                    | 2009             | 2008             |
| <b>Revenues:</b>  |                         |                  |                  |
| Rental revenue  | \$ 77,438               | \$ 74,304        | \$ 71,876        |
| Escalation and reimbursement revenues                     | 24,044                  | 21,673           | 23,010           |
| Investment income   | 32                      | 4,780            | 5,089            |
| Other income  | 13                      | 98               | 60               |
| <b>Total revenues</b>                                     | <b>101,527</b>          | <b>100,855</b>   | <b>100,035</b>   |
| <b>Expenses:</b>  |                         |                  |                  |
| Operating expenses  | 25,227                  | 22,819           | 25,427           |
| Asset management fee                                      | 100                     | 100              | 100              |
| Real estate taxes   | 20,016                  | 18,981           | 16,892           |
| Interest  | 21,398                  | 10,733           | 25,608           |
| Depreciation and amortization                             | 14,570                  | 15,201           | 11,506           |
| <b>Total expenses</b>                                     | <b>81,311</b>           | <b>67,834</b>    | <b>79,533</b>    |
| <b>Net income</b>   | <b>20,216</b>           | <b>33,021</b>    | <b>20,502</b>    |
| <b>Net income attributable to noncontrolling interest</b> |                         |                  |                  |
| <b>Net income attributable to stockholders</b>            | <b>20,216</b>           | <b>33,021</b>    | <b>20,502</b>    |
| <b>Preferred stock dividend</b>                           | <b>(19)</b>             | <b>(19)</b>      | <b>(19)</b>      |
| <b>Net income attributable to common stockholders</b>     | <b>\$ 20,197</b>        | <b>\$ 33,002</b> | <b>\$ 20,483</b> |

The accompanying notes are an integral part of these consolidated financial statements.

Table of Contents**1515 Broadway Realty Corp.****Consolidated Statements of Equity (Deficit)****(Years Ended December 31, 2010, 2009 and 2008)****(Dollars in thousands)**

|  | Series A<br>Preferred<br>Stock | Series B<br>Subordinated<br>Preferred<br>Stock | Class A<br>Common<br>Stock | Additional<br>Paid-<br>In-Capital | Distributions<br>in<br>Excess of<br>Earnings | Accumulated<br>Other<br>Comprehensive<br>Income<br>(Loss) | Noncontrolling<br>Interests | Total       | Comprehensive<br>Income |
|--|--------------------------------|--|----------------------------|-----------------------------------|--|---|-----------------------------|-------------|-------------------------|
| Balance at December 31,<br>2007              | \$ 100                         | \$ 10  | \$                         | \$ 171,649                        | \$ (233,096)                                 | \$ (6)  | \$ 533                      | \$ (60,810) |                         |
| Comprehensive Income:                        |                                |  |                            |                                   |  |   |                             |             |                         |
| Net income                                   |                                |  |                            |                                   | 20,502                                       |   |                             | 20,502      | \$ 20,502               |
| Unrealized loss on<br>derivative instruments |                                |  |                            |                                   |  | (349)   |                             | (349)       | (349)                   |
| Preferred dividend                           |                                |  |                            |                                   | (19)   |   |                             | (19)        |                         |
| Distributions to common<br>stockholders      |                                |  |                            |                                   | (4,801)                                      |   |                             | (4,801)     |                         |
| Balance at December 31,<br>2008              | 100                            | 10   |                            | 171,649                           | (217,414)                                    | (355)   | 533                         | (45,477)    | \$ 20,153               |
| Comprehensive Income:                        |                                |  |                            |                                   |  |   |                             |             |                         |
| Net income                                   |                                |  |                            |                                   | 33,021                                       |   |                             | 33,021      | \$ 33,021               |
| Unrealized gain on<br>derivative instruments |                                |  |                            |                                   |  | 294   |                             | 294         | 294                     |
| Redemption of preferred<br>stock             |                                | (10)   |                            |                                   |  |   |                             | (10)        |                         |
| Preferred dividend                           |                                |  |                            |                                   | (19)   |   |                             | (19)        |                         |
| Capital contribution                         |                                |  |                            | 83,803                            |  |   | 84                          | 83,887      |                         |
| Distributions to common<br>stockholders      |                                |  |                            |                                   | (7,814)                                      |   |                             | (7,814)     |                         |
| Balance at December 31,<br>2009              | 100                            |  |                            | 255,452                           | (192,226)                                    | (61)  | 617                         | 63,882      | \$ 33,315               |
| Comprehensive Income:                        |                                |  |                            |                                   |  |   |                             |             |                         |
| Net income                                   |                                |  |                            |                                   | 20,216                                       |   |                             | 20,216      | 20,216                  |
| Unrealized gain on<br>derivative instruments |                                |  |                            |                                   |  | 75  |                             | 75          | \$ 75                   |
| Preferred dividend                           |                                |  |                            |                                   | (19)   |   |                             | (19)        |                         |
| Capital contribution                         |                                |  |                            |                                   |  |   |                             |             |                         |
| Distributions to common<br>stockholders      |                                |  |                            |                                   | (9,500)                                      |   |                             | (9,500)     |                         |
| Balance at December 31,<br>2010              | \$ 100                         | \$   |                            | \$ 255,452                        | \$ (181,529)                                 | \$ 14   | \$ 617                      | \$ 74,654   | \$ 20,291               |

The accompanying notes are an integral part of these financial statements.

Table of Contents**1515 Broadway Realty Corp.****Consolidated Statements of Cash Flows****(Dollars in thousands)**

|   | Year Ended December 31, |                 |                 |
|---|-------------------------|-----------------|-----------------|
| <b>Operating activities</b>   | <b>2010</b>             | <b>2009</b>     | <b>2008</b>     |
| Net income  | \$ 20,216               | \$ 33,021       | \$ 20,502       |
| Adjustments to reconcile net income to net cash provided by operating activities: |                         |                 |                 |
| Depreciation and amortization   | 16,911                  | 17,149          | 13,710          |
| Deferred rent receivable, net   | (1,951)                 | (14,856)        | 659             |
| Provision for doubtful accounts   | 964                     | 1,487           | (43)            |
| Changes in operating assets and liabilities:                                      |                         |                 |                 |
| Restricted cash-operations  | (1,002)                 | 7,299           | (8,354)         |
| Tenant receivables  | (209)                   | 59              | (514)           |
| Deferred leasing costs  | (4,853)                 | (2,011)         | (1,824)         |
| Other assets  | 6,156                   | (6,285)         | 9,807           |
| Deferred revenue  | (423)                   | (551)           | (242)           |
| Accounts payable and accrued expenses   | (10,308)                | 84              | (4,670)         |
| <b>Net cash provided by operating activities</b>                                  | <b>25,501</b>           | <b>35,396</b>   | <b>29,031</b>   |
| <b>Investing activities</b>   |                         |                 |                 |
| Additions to building and improvements  | (13,364)                | (26,036)        | (14,307)        |
| Restricted cash-capital improvements  | 700                     | 14,155          | (13,221)        |
| <b>Net cash used in investing activities</b>                                      | <b>(12,664)</b>         | <b>(11,881)</b> | <b>(27,528)</b> |
| <b>Financing activities</b>   |                         |                 |                 |
| Repayment of mortgage note payable  | (12,103)                | (625,000)       |                 |
| Proceeds from mortgage note payable   |                         | 475,000         |                 |
| Capital contribution  |                         | 83,887          |                 |
| Repayment of loans receivable-stockholders  |                         | 80,000          |                 |
| Deferred financing costs  | (161)                   | (12,252)        | (813)           |
| Distributions paid  | (9,519)                 | (7,833)         | (4,820)         |
| Redemption of preferred stock   |                         | (10)            |                 |
| <b>Net cash used in financing activities</b>                                      | <b>(21,783)</b>         | <b>(6,208)</b>  | <b>(5,633)</b>  |
| <b>Net (decrease) increase in cash and cash equivalents</b>                       | <b>(8,946)</b>          | <b>17,307</b>   | <b>(4,130)</b>  |
| Cash and cash equivalents at beginning of year                                    | 25,156                  | 7,849           | 11,979          |
| Cash and cash equivalents at end of year  | 16,210                  | 25,156          | 7,849           |
| <b>Supplemental cash flow disclosures</b>   |                         |                 |                 |
| Interest paid   | \$ 19,065               | \$ 9,109        | \$ 25,017       |
| <b>Supplemental disclosure of noncash transactions</b>                            |                         |                 |                 |
| Additions to building and improvements accrued                                    | \$ 692                  | \$ 4,808        | \$              |
| Deferred leasing costs accrued  | \$ 590                  | \$ 5,762        | \$              |

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**1515 Broadway Realty Corp.**

**Notes to Consolidated Financial Statements**

**December 31, 2010**

**(Dollars in thousands)**

**1. Organization**

1515 Broadway Realty Corp. (the "Company") is a Maryland corporation that qualifies as a real estate investment trust ("REIT") for Federal income tax purposes. The Company was formed by SL Green Private REIT LLC, a Delaware limited liability company ("SLG 1515") and the predecessor-in-interest of SITQ BST-REIT, LP, a Delaware limited partnership ("SITQ 1515"). SLG 1515 is owned by SL Green Operating Partnership, L.P., a Delaware limited partnership. SITQ 1515 is an indirect, wholly owned subsidiary of Caisse de dépôt et placement du Québec.

On May 15, 2002, the Company acquired an approximate 99.7% indirect fee ownership estate in the real property and improvements located at 1515 Broadway, New York, New York (the "Property"). The Property was acquired for approximately \$483,500. The Company's sole direct asset is its 99.9% membership interest in 1515 SLG Owner LLC which, through various entities, owns 99.8% of the Property, with the remaining 0.2% owned by the noncontrolling interest of the Company. The Property contains over 1.72 million rentable square feet. The Company currently does not intend to acquire other properties.

As a result of the loan modification more fully described in Note 5, pre-determined performance thresholds were exceeded in November 2005, thereby increasing SLG 1515's economic interest in the Property to approximately 68.5%.

**2. Basis of Presentation and Significant Accounting Policies**

In June 2009, the Financial Accounting Standards Board (the "FASB") issued guidance regarding the Accounting Codification and the Hierarchy of Generally Accepted Accounting Principles ("GAAP"). This guidance establishes the FASB Accounting Standards Codification (the "Codification"), as the source of authoritative accounting principles recognized by the FASB to be applied by nongovernmental entities in the preparation of financial statements in conformity with GAAP, and states that all guidance contained in the Codification carries equal level of authority. Rules and interpretive releases of the Securities and Exchange Commission ("SEC"), under federal securities laws are also sources of authoritative GAAP for SEC registrants. The Codification does not change GAAP; however, it does change the way in which it is to be researched and referenced. This guidance is effective for financial statements issued for interim and annual periods ending September 15, 2009. The Company has implemented the Codification in these consolidated financial statements.

**Principles of Consolidation**

The consolidated financial statements include the accounts of the Company and its subsidiaries, which are wholly owned or controlled by the Company. This includes 1515 Broadway Finance LLC ("1515 Finance"). All the activity related to 1515 Finance is allocated exclusively to SLG 1515. All significant intercompany balances and transactions have been eliminated in consolidation.

**Commercial Real Estate Property**

Rental property is stated at cost, less accumulated depreciation. Costs directly related to the acquisition and redevelopment of rental property are capitalized. Ordinary repairs and maintenance are expensed as incurred; major replacements and betterments, which improve or extend the life of the asset, are capitalized and depreciated over their estimated useful lives. Fully depreciated assets are removed from the accounts.

Table of Contents**1515 Broadway Realty Corp.****Notes to Consolidated Financial Statements (Continued)****December 31, 2010****(Dollars in thousands)****2. Basis of Presentation and Significant Accounting Policies (Continued)**

The Property is depreciated using the straight-line method over the estimated useful lives of the assets. The estimated useful lives are as follows:

| Category                 | Term   |
|--------------------------|--|
| Building (fee ownership) | 40 years   |
| Building improvements    | Shorter of remaining life of the building or estimated useful life |

At December 31, building and improvements consisted of the following:

|              | 2010              | 2009              |
|--------------|-------------------|-------------------|
| Building     | \$ 389,181        | \$ 389,181        |
| Improvements | 70,044            | 55,987            |
| <b>Total</b> | <b>\$ 459,225</b> | <b>\$ 445,168</b> |

Depreciation expense amounted to \$12,170 and \$11,463 and \$10,657 for the years ended December 31, 2010 and 2009 and 2008, respectively.

On a periodic basis, management assesses whether there are any indicators that the value of the real estate property may be impaired. A property's value is impaired if the aggregate future cash flows (undiscounted and without interest charges) to be generated by the property are less than the carrying value of the property. To the extent impairment has occurred, the loss shall be measured as the excess of the carrying amount of the property over the fair value of the property. Management of the Company does not believe that the value of the property was impaired at December 31, 2010 and 2009.

Upon acquisitions of real estate, the Company assesses the fair value of acquired assets including land, building and tenant improvements, acquired above and below market leases and the origination cost of acquired in-place leases and acquired liabilities, and allocates purchase price based on these assessments.

The Company assesses fair value based on estimated cash flow projections that utilize appropriate discount and capitalization rates and available market information. Estimates of future cash flows are based on a number of factors, including the historical operating results, known trends, and market/economic conditions that may affect the Property.

As a result of its evaluations, the Company recorded a deferred liability of \$3,643, representing the net value of acquired above and below market leases and assumed lease origination costs, which is included in deferred revenue. This amount is being amortized over the terms of the respective leases. For each of the years ended December 31, 2010, 2009 and 2008, the Company recognized an increase in rental revenue of \$429 for the amortization of above and below market leases and assumed lease origination costs, and additional building depreciation of \$95 resulting from the reallocation of the purchase price to the applicable components. The accumulated amortization of the deferred liability at December 31, 2010, 2009 and 2008 was \$3,215 and \$2,786, \$2357, respectively. Amortization for the next two years will be \$429 per year.

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**1515 Broadway Realty Corp.**

**Notes to Consolidated Financial Statements (Continued)**

**December 31, 2010**

**(Dollars in thousands)**

**2. Basis of Presentation and Significant Accounting Policies (Continued)**

**Cash and Cash Equivalents**

The Company considers all highly liquid investments with a maturity of three months or less when purchased to be cash equivalents.

**Restricted Cash**

Restricted cash primarily consists of security deposits held on behalf of tenants and escrows for the payment of insurance, real estate taxes, leasing commissions and tenant improvements.

**Deferred Leasing Costs**

Deferred leasing costs consist of fees and direct costs incurred to initiate and renew operating leases and are amortized on a straight-line basis over the related lease term.

**Deferred Financing Costs**

Deferred financing costs represent commitment fees, legal and other third-party costs associated with obtaining commitments for financing which result in a closing of such financing. These costs are amortized over the terms of the respective agreements. Unamortized deferred financing costs are expensed when the associated debt is paid off before maturity.

**Revenue Recognition**

Minimum rental revenue is recognized on a straight-line basis over the term of the lease. The excess of rents recognized over amounts contractually due pursuant to the underlying leases are included in deferred rent receivable in the accompanying consolidated balance sheets. The Company establishes, on a current basis, a reserve for future potential losses, which may occur against deferred rent receivable and tenant receivables. The balance reflected in the accompanying consolidated balance sheets is net of such allowance.

**Income Taxes**

The Company is taxed as a REIT under Section 856(c) of the Internal Revenue Code (the "Code"). As a REIT, the Company generally is not subject to Federal income tax. To maintain qualification as a REIT, the Company must distribute at least 90% of its taxable income to its stockholders and meet certain other requirements. If the Company fails to qualify as a REIT in any taxable year, the Company will be subject to Federal income tax on its taxable income at regular corporate tax rates. The Company may also be subject to certain state and local taxes. Under certain circumstances, Federal income and excise taxes may be due on its undistributed taxable income.

Pursuant to amendments to the Code that became effective January 1, 2001, we have elected, and may in the future, elect to treat certain of our existing or newly created corporate subsidiaries as taxable REIT subsidiaries, or TRS. In general, a TRS of ours may perform non-customary services for our tenants, hold assets that we cannot hold directly and generally may engage in any real estate or non-real estate related business. Our TRS recorded approximately \$109 in Federal, state and local tax (benefit)/expense, of which \$106 has been paid.

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**1515 Broadway Realty Corp.**

**Notes to Consolidated Financial Statements (Continued)**

**December 31, 2010**

**(Dollars in thousands)**

**2. Basis of Presentation and Significant Accounting Policies (Continued)**

We follow a two-step approach for evaluating uncertain tax positions. Recognition (step one) occurs when an enterprise concludes that a tax position, based solely on its technical merits, is more-likely-than-not to be sustained upon examination. Measurement (step two) determines the amount of benefit that more-likely-than-not will be realized up settlement. Derecognition of a tax position that was previously recognized would occur when a company subsequently determines that a tax position no longer meets the more-likely-than-not threshold of being sustained. The use of a valuation allowance as a substitute for derecognition of tax positions is prohibited.

**Use of Estimates**

The preparation of the consolidated financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the amounts reported in the consolidated financial statements and accompanying notes. Actual results could differ from those estimates.

**Concentrations of Credit Risk**

Financial instruments that potentially subject the Company to concentrations of credit risk consist primarily of cash investments in excess of insured amounts and accounts receivable. The Company places its cash investments with high-quality financial institutions. Management of the Company performs ongoing credit evaluations of its tenants and requires certain tenants to provide security deposits or letters of credit. Although these security deposits and letters of credit are insufficient to meet the terminal value of a tenant's lease obligation, they are a measure of good faith and a source of funds to offset the economic costs associated with lost rent and the costs associated with re-tenanting the space. One tenant, whose lease ends between 2015 and 2020, represents approximately 72.7% of the Company's leased square footage and 75.2% of its annualized rent.

**Derivative Financial Instruments**

In the normal course of business, the Company uses a variety of derivative financial instruments to manage, or hedge, interest rate risk. The Company requires that hedging derivative instruments be effective in reducing the interest rate risk exposure that they are designated to hedge. This effectiveness is essential for qualifying for hedge accounting. Some derivative instruments may be associated with an anticipated transaction. In those cases, hedge effectiveness criteria also require that it be probable that the underlying transaction occurs. Instruments that meet these hedging criteria are formally designated as hedges at the inception of the derivative contract. If a derivative is a hedge, depending on the nature of the hedge, changes in the fair value of the derivative will either be offset against the change in fair value of the hedged asset, liability, or firm commitment through earnings, or recognized in other comprehensive income (loss) until the hedged item is recognized in earnings. The ineffective portion of a derivative's change in fair value will be immediately recognized in earnings.

**Fair Value Measurements**

To determine the fair values of derivative instruments, the Company uses a variety of methods and assumptions that are based on market conditions and risks existing at each balance sheet date. For the majority of financial instruments, including most derivatives, long-term investments and long-term debt, standard market conventions and techniques such as discounted cash flow analysis, option pricing models, replacement cost, and

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**1515 Broadway Realty Corp.**

**Notes to Consolidated Financial Statements (Continued)**

**December 31, 2010**

**(Dollars in thousands)**

**2. Basis of Presentation and Significant Accounting Policies (Continued)**

termination cost are used to determine fair value. All methods of assessing fair value result in a general approximation of value and such value may never actually be realized.

The methodologies used for valuing such instruments have been categorized into three broad levels as follows:

Level 1 Quoted prices in active markets for identical instruments.

Level 2 Valuations based principally on other observable market parameters, including:

Quoted prices in active markets for similar instruments,

Quoted prices in less active or inactive markets for identical or similar instruments,

Other observable inputs (such as interest rates, yield curves, volatilities, prepayment speeds, loss severities, credit risks and default rates), and

Market corroborated inputs (derived principally from or corroborated by observable market data).

Level 3 Valuations based significantly on unobservable inputs.

Valuations based on third party indications (broker quotes or counterparty quotes) which were, in turn, based significantly on unobservable inputs or were otherwise not supportable as Level 2 valuations.

Valuations based on internal models with significant unobservable inputs.

These levels form a hierarchy. The Company follows this hierarchy for its financial instruments measured at fair value on a recurring basis. The classifications are based on the lowest level of input that is significant to the fair value measurement.

**Accounting Standards Updates**

In December 2007, the FASB amended the accounting for acquisitions specifically eliminating the step acquisition model, changing the recognition of contingent consideration from being recognized when it is probable to being recognized at the time of acquisition, disallowing the capitalization of transaction costs and delays when restructurings related to acquisitions can be recognized. The standard is effective for fiscal years beginning after December 15, 2008 and will only impact the accounting for acquisitions the Company makes after its adoption of this standard. The adoption of this standard on January 1, 2009 did not have a material impact on the Company's historical consolidated financial statements.



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In March 2008, the FASB issued guidance which requires entities to provide greater transparency about (a) how and why an entity uses derivative instruments, (b) how derivative instruments and related hedged items are accounted, and (c) how derivative instruments and related hedged items affect an entity's financial position, results of operations, and cash flows. This guidance was effective on January 1, 2009. The adoption of this guidance did not have a material impact on the Company's consolidated financial statements.

In September 2009, the FASB issued accounting standards update which provides additional implementation guidance on the accounting for uncertainty in income taxes and eliminates certain disclosure requirements for nonpublic entities. Under the amended disclosure requirements, nonpublic entities are not required to disclose a

Table of Contents**1515 Broadway Realty Corp.****Notes to Consolidated Financial Statements (Continued)****December 31, 2010****(Dollars in thousands)****2. Basis of Presentation and Significant Accounting Policies (Continued)**

tabular reconciliation of the total amounts of unrecognized tax benefits at the beginning and end of the period nor the total amount of unrecognized tax benefits that, if recognized, would affect the effective tax rate. This guidance will become effective for entities that have not already adopted the standard for annual financial statements beginning after December 15, 2008. The adoption of this guidance did not have a material impact on the Company's consolidated financial statements.

**3. Deferred Costs**

Deferred costs at December 31 consisted of the following:

|                               | <b>2010</b>      | <b>2009</b>      |
|-------------------------------|------------------|------------------|
| Deferred financing            | \$ 13,919        | \$ 13,758        |
| Deferred leasing              | 22,670           | 17,227           |
|                               | 36,589           | 30,985           |
| Less accumulated amortization | (13,528)         | (8,788)          |
|                               | <b>\$ 23,061</b> | <b>\$ 22,197</b> |

Amortization expense amounted to \$4,740, \$5,686 and \$2,971 for the years ended December 31, 2010, 2009 and 2008, respectively.

**4. Loans Receivable Stockholders**

In November 2005, the Company loaned \$54,955 to SLG 1515 and \$45,045 to SITQ 1515. Interest on the loans was due annually in arrears on May 10 of each year at the rate of 6%. The loans were scheduled to mature in November 2015.

In December 2006, SLG 1515 and SITQ 1515 made principal repayments of \$10,991 and \$9,009, respectively. On December 22, 2009, in connection with the refinancing, the receivable from SLG 1515 and SITQ 1515 was repaid. Interest income recorded on the loans for the years ended December 31, 2010, 2009 and 2008 was \$0, \$4,680 and \$4,800, respectively.

**5. Mortgage Note Payable**

In June 2004, the Company refinanced the Property with a \$425,000 first mortgage. The interest-only mortgage bore interest at 90 basis points over the 30-day LIBOR.

On November 9, 2005, the Company modified the then existing mortgage, increasing the principal to \$625,000. The mortgage continued to bear interest at LIBOR plus 90 basis points (effective all-in weighted-average interest rate was 1.23% and 3.61% for the period ended December 22, 2009 and year ended December 31, 2008, respectively). The term of the loan was two years, during which time interest only was payable monthly. The Company had three one-year renewal options at the same interest rate. The Company exercised the three renewal options. This loan was repaid on December 22, 2009.

On December 22, 2009, the Company refinanced the Property with a \$475,000 mortgage. The mortgage bears interest at a rate of 3.50% until March 22, 2010 when the rate becomes the greater of LIBOR plus 250 basis



Table of Contents**1515 Broadway Realty Corp.****Notes to Consolidated Financial Statements (Continued)****December 31, 2010****(Dollars in thousands)****5. Mortgage Note Payable (Continued)**

points or 3.50%. The term of the mortgage is five years, during which time interest and principal, amortizable over a period of 25 years, is payable monthly. As of December 31, 2010, the loan bears interest at 3.50%.

Scheduled principal payments to be made through maturity are as follows:

|              |           |                |
|--------------|-----------|----------------|
| 2011         | \$        | 12,535         |
| 2012         |           | 12,980         |
| 2013         |           | 13,441         |
| 2014         |           | 423,941        |
| <b>Total</b> | <b>\$</b> | <b>462,897</b> |

**6. Fair Value of Financial Instruments**

The following disclosures of estimated fair value were determined by management, using available market information and appropriate valuation methodologies as discussed in Note 2. Considerable judgment is necessary to interpret market data and develop estimated fair value. Accordingly, the estimates presented herein are not necessarily indicative of the amounts we could realize on disposition of the financial instruments. The use of different market assumptions and/or estimation methodologies may have a material effect upon the estimate fair value amounts.

Cash and cash equivalents, restricted cash, tenant receivables, accounts payable and accrued expenses, and security deposits approximate fair value due to the short-term maturities of these items.

The fair value of the Company's mortgage note payable is estimated based on discounting future cash flows at interest rates that management believes reflect the risks associated with debt instruments of similar risk and duration. The estimated aggregate fair value of the Company's mortgage note payable was approximately \$489,200 at December 31, 2010.

Considerable judgment is necessary to interpret market data and develop estimated fair value. The use of different market assumptions and/or estimation methodologies may have a material effect on the estimated fair value amounts.

**7. Rental Income**

The Company is the lessor to tenants under operating leases with expiration dates ranging from 2011 to 2024. The minimum rental amounts due under the leases are generally either subject to scheduled fixed increases or adjustments. The leases generally also require that the tenants reimburse the Company for increases in certain

Table of Contents**1515 Broadway Realty Corp.****Notes to Consolidated Financial Statements (Continued)****December 31, 2010****(Dollars in thousands)****7. Rental Income (Continued)**

operating costs and real estate taxes above their base year costs. Future minimum rents to be received over the next five years and thereafter for noncancelable operating leases in effect at December 31, 2010 are as follows:

|            |    |         |
|------------|----|---------|
| 2011       | \$ | 84,219  |
| 2012       |    | 84,957  |
| 2013       |    | 83,624  |
| 2014       |    | 83,529  |
| 2015       |    | 43,667  |
| Thereafter |    | 166,222 |
|            | \$ | 546,218 |

**8. Related Party Transactions**

Pursuant to the Property Management and Leasing Agreement, SL Green Management Corp., an affiliate of SLG 1515, is responsible for the (a) management and leasing (itself or through a wholly owned subsidiary) of the Property and (b) day-to-day corporate management of the Company and its subsidiaries. SL Green Management Corp. is entitled to a management fee equal to 2.0% of the gross receipts from the Property. SL Green Management Corp. is also entitled to certain leasing fees and construction fees as set forth in the Property Management and Leasing Agreement. SL Green Leasing LLC, a wholly owned subsidiary of SL Green Management Corp., is the leasing agent for the Property.

For the years ended December 31, 2010, 2009 and 2008, SL Green Management Corp. earned \$3,124, \$5,510 and \$286 in leasing commissions, \$2,007, \$1,627 and \$1,888 in management fees, and \$827, \$1,961 and \$52 in construction supervisory fees, respectively.

The Company has entered into two Asset Management Agreements (collectively, the "Asset Management Agreements") with an affiliate of SITQ 1515, SITQ Inc. ("SITQ Asset Manager") and with an affiliate of SLG 1515, SL Green Management LLC ("SLG Asset Manager").

Pursuant to the Asset Management Agreements, the SITQ Asset Manager and SLG Asset Manager are obligated to advise the Company on various strategic aspects with respect to the Property. As compensation for these arrangements, the SITQ Asset Manager will be paid \$100 per annum. There are business relationships with related parties, which involved repairs, maintenance and security expenses in the ordinary course of business. The Company's transactions with the related parties amounted to \$2,215, \$1,967 and \$2,042 for the years ended December 31, 2010, 2009 and 2008, respectively and are a component of operating expense on accompanying consolidated statements of income.

Amounts due to related parties were \$596 and \$5,984 at December 31, 2010 and 2009 respectively.

On May 12, 2010, a majority owned subsidiary of SL Green Operating Partnership LP, which through various entities holds a majority interest in the Company, assumed a license agreement covering the entire rentable portion of the 11<sup>th</sup> and 12<sup>th</sup> floors ("Premises") of the Property. As such the affiliate agreed to pay the company fixed annual rent and additional rent with regard to the aforementioned Premises. For the year ended December 31, 2010, the Company recognized \$1,893 of rental income from the affiliate.

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**1515 Broadway Realty Corp.**

**Notes to Consolidated Financial Statements (Continued)**

**December 31, 2010**

**(Dollars in thousands)**

**9. Financial Instruments: Derivatives and Hedging**

The Company entered into an interest rate hedge on November 9, 2005 to ensure that borrowing costs did not become prohibitive, should LIBOR have increased before the debt matured in 2010. LIBOR was the floating rate index on the Company's \$625,000 mortgage note. Should the LIBOR index have increased above 5% for the mortgage loan, a financial institution would have paid the venture the interest cost above 5%. By hedging this risk, the Company's interest cost on \$625,000 became fixed when LIBOR was 5% or more. This interest rate cap was terminated on December 22, 2009 in connection with the refinancing.

In accordance with the new mortgage agreement, the Company has also entered into an interest rate hedge to ensure that borrowing costs do not become prohibitive, should LIBOR increase before the debt matures in 2014. LIBOR is the floating rate index on the Company's \$475,000 mortgage note. Should the LIBOR index increase above 6% for the mortgage loan, a financial institution will pay the venture the interest cost above 6%. By hedging this risk, the Company's interest cost on \$475,000 becomes fixed when LIBOR is 6% or more. The hedging instrument, called an "interest rate cap", was an asset with a fair value of \$2 as of December 31, 2010. The \$75 change in value of this hedging instrument was recorded in accumulated other comprehensive income (loss).

**10. Equity**

On December 10, 2002, the Company issued 125 shares of Series A Preferred Stock, par value \$1. This cumulative nonvoting preferred stock is callable by the Company with a premium based on the period of time the stock has been outstanding. The call premium was 15% through December 31, 2007. The premium will be reduced each year thereafter by 2.5% per year, such that there will be no premium after January 1, 2011. Dividends, at 15% of par value per annum, are payable on June 30 and December 31 of each year. The Company received proceeds of \$100, net of issuance costs, from the sale of the Series A Preferred Stock.

On December 22, 2009, in connection with the refinancing, SLG 1515, 1515 Promote LLC, and SITQ 1515 made capital contributions in the amount of \$46,054, \$84 and \$37,749, respectively, to the Company.

**11. Subsequent Events**

The Company has evaluated subsequent events through the date in which these consolidated financial statements were available for issuance on February 2, 2011.

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**ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE**

None.

**ITEM 9A. CONTROLS AND PROCEDURES**

**Evaluation of Disclosure Controls and Procedures**

We maintain disclosure controls and procedures that are designed to ensure that information required to be disclosed in our Exchange Act reports is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms, and that such information is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure based closely on the definition of "disclosure controls and procedures" in Rule 13a-15(e) of the Exchange Act. Notwithstanding the foregoing, a control system, no matter how well designed and operated, can provide only reasonable, not absolute, assurance that it will detect or uncover failures within the Company to disclose material information otherwise required to be set forth in our periodic reports. Also, we have investments in certain unconsolidated entities. As we do not control these entities, our disclosure controls and procedures with respect to such entities are necessarily substantially more limited than those we maintain with respect to our consolidated subsidiaries.

As of the end of the period covered by this report, we carried out an evaluation, under the supervision and with the participation of our management, including our Chief Executive Officer and our Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures. Based upon that evaluation as of the end of the period covered by this report, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures were effective to give reasonable assurances to the timely collection, evaluation and disclosure of information relating to the Company that would potentially be subject to disclosure under the Exchange Act and the rules and regulations promulgated thereunder.

**Management's Report on Internal Control over Financial Reporting**

We are responsible for establishing and maintaining adequate internal control over financial reporting, as such term is defined in Exchange Act Rules 13a-15(f) and 15d-15(f). Under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, we conducted an evaluation of the effectiveness of our internal control over financial reporting as of December 31, 2010 based on the framework in Internal Control - Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). Based on that evaluation, we concluded that our internal control over financial reporting was effective as of December 31, 2010.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree or compliance with the policies or procedures may deteriorate.

The effectiveness of the Company's internal control over financial reporting as of December 31, 2010 has been audited by Ernst & Young LLP, an independent registered public accounting firm, as stated in their report which appears herein.

**Changes in Internal Control over Financial Reporting**

There have been no significant changes in our internal control over financial reporting during the quarter ended December 31, 2010 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reports.

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**Report of Independent Registered Public Accounting Firm**

To the Board of Directors and Shareholders of SL Green Realty Corp.:

We have audited SL Green Realty Corp.'s (the "Company") internal control over financial reporting as of December 31, 2010, based on criteria established in Internal Control - Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (the COSO criteria). The Company's management is responsible for maintaining effective internal control over financial reporting, and for its assessment of the effectiveness of internal control over financial reporting included in the accompanying Management's Report on Internal Control over Financial Reporting. Our responsibility is to express an opinion on the Company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2010, based on the COSO criteria.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheets of the Company as of December 31, 2010 and 2009, and the related consolidated statements of income, equity and cash flows for each of the three years in the period ended December 31, 2010 of the Company and our report dated February 28, 2011 expressed an unqualified opinion thereon.

/s/ Ernst & Young LLP

New York, New York  
February 28, 2011



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**ITEM 9B. OTHER INFORMATION**

None.

**PART III**

**ITEM 10. DIRECTORS, EXECUTIVE OFFICERS AND CORPORATE GOVERNANCE**

The information required by Item 10 will be set forth in our Definitive Proxy Statement for our 2011 Annual Meeting of Stockholders, to be filed pursuant to Regulation 14A under the Securities and Exchange Act of 1934, as amended, on or prior to April 30, 2011 (the "2011 Proxy Statement"), and is incorporated herein by reference.

**ITEM 11. EXECUTIVE COMPENSATION**

The information required by Item 11 will be set forth in the 2011 Proxy Statement and is incorporated herein by reference.

**ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT AND RELATED STOCKHOLDER MATTERS**

The information required by Item 12 will be set forth in the 2011 Proxy Statement and is incorporated herein by reference.

**ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS, AND DIRECTOR INDEPENDENCE**

The information required by Item 13 will be set forth under in the 2011 Proxy Statement and is incorporated herein by reference.

**ITEM 14. PRINCIPAL ACCOUNTING FEES AND SERVICES**

The information regarding principal accounting fees and services and the audit committee's pre-approval policies and procedures required by this Item 14 is incorporated herein by reference to the 2011 Proxy Statement.

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**PART IV**

**ITEM 15. EXHIBITS, FINANCIAL STATEMENTS AND SCHEDULES**

(a)(1) Consolidated Financial Statements

**SL GREEN REALTY CORP.**

Report of Independent Registered Public Accounting Firm

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**Consolidated Financial Statements and Report of Ernst & Young LLP Independent Registered Public Accounting Firm for Rock-Green, Inc.**

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**Consolidated Financial Statements and Report of Ernst & Young LLP Independent Registered Public Accounting Firm for 1515 Broadway Realty Corp.**

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| <u>Consolidated Balance Sheets as of December 31, 2010 and 2009</u>                                      | <u>138</u> |
| <u>Consolidated Statements of Income for the years ended December 31, 2010, 2009 and 2008</u>            | <u>139</u> |
| <u>Consolidated Statements of Changes in Equity for the years ended December 31, 2010, 2009 and 2008</u> | <u>140</u> |
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| <u>Notes to the Consolidated Financial Statements</u>  | <u>142</u> |

The consolidated financial statements of Rock-Green, Inc. and 1515 Broadway Realty Corp. are being provided to comply with applicable rules and Regulations of the Securities and Exchange Commission.

Schedules other than those listed are omitted as they are not applicable or the required or equivalent information has been included in the financial statements or notes thereto.

(a)(3) In reviewing the agreements included as exhibits to this Annual Report on Form 10-K, please remember they are included to provide you with information regarding their terms and are not intended to provide any other factual or disclosure information about us or the other parties to the agreements. The agreements contain representations and warranties by each of the parties to the applicable agreement. These representations and warranties have been made solely for the benefit of the other parties to the applicable agreement and:

should not in all instances be treated as categorical statements of fact, but rather as a way of allocating the risk to one of the parties if those statements prove to be inaccurate;

have been qualified by disclosures that were made to the other party in connection with the negotiation of the applicable agreement, which disclosures are not necessarily reflected in the agreement;



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may apply standards of materiality in a way that is different from what may be viewed as material to you or other investors;  
and

were made only as of the date of the applicable agreement or such other date or dates as may be specified in the agreement  
and are subject to more recent developments.

Accordingly, these representations and warranties may not describe the actual state of affairs as of the date they were made or at any other time. Additional information about us may be found elsewhere in this Annual Report on Form 10-K and our other public filings, which are available without charge through the SEC's website at <http://www.sec.gov>.

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**INDEX TO EXHIBITS**

- 3.1 Articles of Amendment and Restatement, incorporated by reference to the Company's Form 8-K, dated May 24, 2007, filed with the SEC on May 30, 2007.
- 3.2 Second Amended and Restated Bylaws of the Company, incorporated by reference to the Company's Form 8-K, dated December 12, 2007, filed with the SEC on December 14, 2007.
- 3.3 Amendment No. 1 to the Second Amended and Restated Bylaws of the Company, incorporated by reference to the Company's Form 8-K, dated March 13, 2009, filed with the SEC on March 13, 2009.
- 3.4 Amendment No. 2 to the Second Amended and Restated Bylaws of the Company, incorporated by reference to the Company's Form 8-K, dated September 16, 2009, filed with the SEC on September 16, 2009.
- 3.5 Articles Supplementary Establishing the Rights and Preferences of the Series B Junior Participating Preferred Stock and Increasing the Authorized Amount of such Stock, incorporated by reference to the Company's Form 8-K, dated September 16, 2009, filed with the SEC on September 16, 2009.
- 3.6 Articles Supplementary Electing that SL Green Realty Corp. be Subject to Maryland General Corporations Law Section 3-804(c), incorporated by reference to the Company's Form 8-K, dated September 16, 2009, filed with the SEC on September 16, 2009.
- 3.7 Articles Supplementary reclassifying and designating an additional 5,400,000 shares of preferred stock as 7.625% Series C Cumulative Redeemable Preferred Stock, par value \$.01 per share, incorporated by reference to the Company's Form 8-K, dated January 20, 2010, filed with the SEC on January 20, 2010.
- 4.1 Specimen Common Stock Certificate, incorporated by reference to the Company's Registration Statement on Form S-11 (No. 333-29329), declared effective by the SEC on August 14, 1997.
- 4.2 Form of stock certificate evidencing the 7.625% Series C Cumulative Redeemable Preferred Stock of the Company, liquidation preference \$25.00 per share, par value \$.01 per share, incorporated by reference to the Company's Form 8-K, dated December 3, 2003, filed with the SEC on December 10, 2003.
- 4.3 Form of stock certificate evidencing the 7.875% Series D Cumulative Redeemable Preferred Stock of the Company, liquidation preference \$25.00 per share, par value \$.01 per share, incorporated by reference to the Company's Form 8-K, dated April 29, 2004, filed with the SEC on May 20, 2004.
- 4.4 Indenture, dated as of March 26, 2007, by and among the Company, the Operating Partnership and The Bank of New York, as trustee, incorporated by reference to the Company's Form 8-K, dated March 21, 2007, filed with the SEC on March 27, 2007.
- 4.5 Form of 3.00% Exchangeable Senior Notes due 2027 of the Operating Partnership, incorporated by reference to the Company's Form 8-K, dated March 21, 2007, filed with the SEC on March 27, 2007.
- 4.6 Indenture, dated as of March 26, 1999, among ROP, as Issuer, Reckson, as Guarantor, and The Bank of New York, as Trustee, incorporated by reference to ROP's Form 8-K, dated March 23, 1999, filed with the SEC on March 26, 1999.
- 4.7 First Supplemental Indenture, dated as of January 25, 2007, by and among ROP, Reckson, The Bank of New York and the Company, incorporated by reference to the Company's Form 8-K, dated January 24, 2007, filed with the SEC on January 30, 2007.
- 4.8 Indenture, dated as of March 16, 2010, among ROP, as Issuer, the Company and the Operating Partnership, as Co-Obligors, and The Bank of New York Mellon, as Trustee, incorporated by reference to the Company's Form 8-K, dated March 16, 2010, filed with the SEC on March 17, 2010.

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- 4.9 Form of 7.75% Senior Note due 2020 of ROP, the Company and the Operating Partnership, incorporated by reference to the Company's Form 8-K, dated March 16, 2010, filed with the SEC on March 17, 2010.
- 4.10 Indenture, dated as of October 12, 2010, by and among the Operating Partnership, as Issuer, ROP, as Guarantor, the Company and The Bank of New York Mellon, as Trustee, incorporated by reference to the Company's Form 8-K, dated October 12, 2010, filed with the SEC on October 14, 2010.
- 4.11 Junior Subordinated Indenture, dated as of June 30, 2005, between the Operating Partnership and JPMorgan Chase Bank, National Association, as trustee, incorporated by reference to the Company's Quarterly Report on Form 10-Q for the quarter ended June 30, 2005, filed with the SEC on August 9, 2005.
- 10.1 Amended and Restated Credit Agreement, dated as of June 28, 2007, by and among the Operating Partnership, as Borrower, the Company, as Parent, Wachovia Capital Markets, LLC and Keybank Capital Markets, as Co-Lead Arrangers and Book Managers, Wachovia Bank, National Association, as Administrative Agent, Keybank National Association, as Syndication Agent, each of Eurohypo AG, New York Branch and ING Real Estate Finance (USA) LLC as Co-Documentation Agents and the financial institutions initially signatory hereto and their assignees pursuant to Section 12.5, as Lenders, incorporated by reference to the Company's Form 8-K, dated June 28, 2007, filed with the SEC on July 5, 2007.
- 10.2 Amendment No. 1 to Amended and Restated Credit Agreement, dated as of August 11, 2009, by and among the Operating Partnership, as Borrower, the Company, as Parent, Wachovia Bank, National Association, as Agent and each of the financial institutions signatory thereto, incorporated by referenced to the Company's Form 8-K, dated August 11, 2009, filed with the SEC on September 11, 2009.
- 10.3 First Amended and Restated Agreement of Limited Partnership of the Operating Partnership, incorporated by reference to the Company's Form 8-K, dated October 23, 2002, filed with the SEC on October 23, 2002.
- 10.4 First Amendment to the First Amended and Restated Agreement of Limited Partnership of the Operating Partnership, dated May 14, 1998, incorporated by reference to the Company's Form 8-K, dated October 23, 2002, filed with the SEC on October 23, 2002.
- 10.5 Second Amendment to the First Amended and Restated Agreement of Limited Partnership of the Operating Partnership, incorporated by reference to the Company's Quarterly Report on Form 10-Q for the quarter ended June 30, 2002, filed with the SEC on July 31, 2002.
- 10.6 Third Amendment to the First Amended and Restated Agreement of Limited Partnership of the Operating Partnership, dated December 12, 2003, incorporated by reference to the Company's Annual Report on Form 10-K for the year ended December 31, 2003, filed with the SEC on March 15, 2004.
- 10.7 Amended and Restated Fourth Amendment to the First Amended and Restated Agreement of Limited Partnership of the Operating Partnership, dated as of July 15, 2004, incorporated by reference to the Company's Annual Report on Form 10-K for the year ended December 31, 2004, filed with the SEC on March 15, 2005.
- 10.8 Fifth Amendment to the First Amended and Restated Agreement of Limited Partnership of the Operating Partnership, dated as of March 15, 2006, incorporated by reference to the Company's Annual Report on Form 10-K for the year ended December 31, 2005, filed with the SEC on March 16, 2006.
- 10.9 Sixth Amendment to the First Amended and Restated Agreement of Limited Partnership of the Operating Partnership, dated as of June 30, 2006, incorporated by reference to the Company's Quarterly Report on Form 10-Q for the quarter ended June 30, 2006, filed with the SEC on August 10, 2006.
- 10.10 Seventh Amendment to First Amended and Restated Agreement of Limited Partnership of the Operating Partnership, dated as of January 25, 2007, incorporated by reference to the Company's Form 8-K, dated January 24, 2007, filed with the SEC on January 30, 2007.

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- 10.11 Eighth Amendment to First Amended and Restated Agreement of Limited Partnership of the Operating Partnership, dated as of January 20, 2010, incorporated by reference to the Company's Form 8-K, dated January 20, 2010, filed with the SEC on January 20, 2010.
- 10.12 Amended and Restated Agreement of Limited Partnership of ROP, incorporated by reference to ROP's Registration Statement on Form S-11, filed with the SEC on February 12, 1996.
- 10.13 Supplement to the Amended and Restated Agreement of Limited Partnership of ROP relating to the succession as a general partner of Wyoming Acquisition GP LLC, incorporated by reference to ROP's Annual Report on Form 10-K for the year ended December 31, 2007, filed with the SEC on March 31, 2008.
- 10.14 Registration Rights Agreement, dated as of March 26, 2007, by and among the Company, the Operating Partnership and the Initial Purchaser, incorporated by reference to the Company's Form 8-K, dated March 21, 2007, filed with the SEC on March 27, 2007.
- 10.15 Registration Rights Agreement, dated as of March 16, 2010, among ROP, the Company and the Operating Partnership, as Co-Obligors, and Banc of America Securities LLC, Citigroup Global Markets Inc. and Deutsche Bank Securities Inc., incorporated by reference to the Company's Form 8-K, dated March 16, 2010, filed with the SEC on March 17, 2010.
- 10.16 Registration Rights Agreement, dated as of October 12, 2010, by and among the Operating Partnership, ROP, the Company and Citigroup Global Markets Inc., incorporated by reference to the Company's Form 8-K, dated October 12, 2010, filed with the SEC on October 14, 2010.
- 10.17 Form of Articles of Incorporation and Bylaws of SL Green Management Corp., incorporated by reference to the Company's Registration Statement on Form S-11 (No. 333-29329), declared effective by the SEC on August 14, 1997.
- 10.18 Form of Registration Rights Agreement between the Company and the persons named therein, incorporated by reference to the Company's Registration Statement on Form S-11 (No. 333-29329), declared effective by the SEC on August 14, 1997.
- 10.19 Amended and Restated Trust Agreement among the Operating Partnership, as depositor, JPMorgan Chase Bank, National Association, as property trustee, Chase Bank USA, National Association, as Delaware trustee, and the administrative trustees named therein, dated June 30, 2005, incorporated by reference to the Company's Quarterly Report on Form 10-Q for the quarter ended June 30, 2005, filed with the SEC on August 9, 2005.
- 10.20 Amended 1997 Stock Option and Incentive Plan, incorporated by reference to the Company's Registration Statement on Form S-8 (No. 333-89964), filed with the SEC on June 6, 2002.\*
- 10.21 Amended and Restated 2005 Stock Option and Incentive Plan, incorporated by reference to the Company's Quarterly Report on Form 10-Q for the quarter ended September 30, 2007, filed with the SEC on November 9, 2007.\*
- 10.22 First Amendment to the SL Green Realty Corp. Amended and Restated 2005 Stock Option and Incentive Plan, dated as of December 9, 2009, by the Company, incorporated by reference to the Company's Form 8-K, dated December 9, 2009, filed with the SEC on December 15, 2009.\*
- 10.23 Second Amended and Restated 2005 Stock Option and Incentive Plan (incorporated by reference to Appendix A to the Proxy Statement), incorporated by reference to the Company's Form 8-K, dated June 15, 2010, filed with the SEC on June 18, 2010.\*
- 10.24 Form of Award Agreement for granting awards under the SL Green Realty Corp. 2010 Notional Unit Long-Term Compensation Plan, incorporated by reference to the Company's Form 8-K, dated April 2, 2010, filed with the SEC on April 2, 2010.\*

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- 10.25 Non-Employee Directors' Deferral Program, filed herewith.\*
- 10.26 First Amendment to Non-Employee Directors' Deferral Program, filed herewith.\*
- 10.27 Amended and Restated Employment and Non-competition Agreement, dated December 24, 2010, between Stephen L. Green and the Company, incorporated by reference to the Company's Form 8-K, dated December 23, 2010, filed with the SEC on December 29, 2010.\*
- 10.28 Deferred Compensation Agreement, dated December 18, 2009, between the Company and Stephen L. Green, incorporated by reference to the Company's Form 8-K, dated December 18, 2009, filed with the SEC on December 24, 2009.\*
- 10.29 Deferred Compensation Agreement, dated December 24, 2010, between the Company and Stephen L. Green, incorporated by reference to the Company's Form 8-K, dated December 23, 2010, filed with the SEC on December 29, 2010.\*
- 10.30 Amended and Restated Employment Agreement, dated December 18, 2009, between the Company and Marc Holliday, incorporated by reference to the Company's Form 8-K, dated December 18, 2009, filed with the SEC on December 24, 2009.\*
- 10.31 Deferred Compensation Agreement, dated December 18, 2009, between the Company and Marc Holliday, incorporated by reference to the Company's Form 8-K, dated December 18, 2009, filed with the SEC on December 24, 2009.\*
- 10.32 Amended and Restated Employment and Non-competition Agreement, dated September 3, 2010, between the Company and Andrew Mathias, incorporated by reference to Pre-Effective Amendment No. 2 to the Registration Statement on Form S-4, filed with the SEC on September 14, 2010.\*
- 10.33 Employment Agreement, dated as of November 4, 2010, between the Company and James Mead, incorporated by reference to the Company's Form 8-K, dated November 10, 2010, filed with the SEC on November 10, 2010.\*
- 10.34 Amended and Restated Employment and Non-competition Agreement, dated April 16, 2007, between the Company and Gregory F. Hughes, incorporated by reference to the Company's Form 8-K, dated April 16, 2007, filed with the SEC on April 20, 2007.\*
- 10.35 Amendment to the Amended and Restated Employment and Non-competition Agreement, dated September 8, 2010, between the Company and Gregory F. Hughes, incorporated by reference to the Company's Quarterly Report on Form 10-Q for the quarter ended September 30, 2010, filed with the SEC on November 9, 2010.\*
- 10.36 Amendment to the Amended and Restated Employment and Non-competition Agreement, dated November 4, 2010, between the Company and Gregory F. Hughes, filed herewith.\*
- 10.37 Amended and Restated Employment and Non-competition Agreement, dated December 23, 2010, between the Company and Andrew Levine, incorporated by reference to the Company's Form 8-K, dated December 23, 2010, filed with the SEC on December 29, 2010.\*
- 10.38 ATM Equity Offering Sales Agreement, dated February 10, 2011, among the Company, the Operating Partnership and Merrill Lynch, Pierce, Fenner & Smith Incorporated, incorporated by reference to the Company's amended Current Report on Form 8-K/A, dated February 10, 2011, filed with the SEC on February 16, 2011.
- 10.39 ATM Equity Offering Sales Agreement, dated February 10, 2011, among the Company, the Operating Partnership and Morgan Stanley & Co. Incorporated, incorporated by reference to the Company's amended Current Report on Form 8-K/A, dated February 10, 2011, filed with the SEC on February 16, 2011.



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- 12.1 Ratio of Earnings to Combined Fixed Charges and Preferred Stock Dividends, filed herewith.
  - 21.1 Subsidiaries of the Company, filed herewith.
  - 23.1 Consent of Ernst & Young LLP, filed herewith.
  - 24.1 Power of Attorney (included on signature page).
  - 31.1 Certification by the Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002, filed herewith.
  - 31.2 Certification by the Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002, filed herewith.
  - 32.1 Certification pursuant to 18 U.S.C. section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, filed herewith.
  - 32.2 Certification pursuant to 18 U.S.C. section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, filed herewith.
  - 101.1 The following financial statements from the Company's Annual Report on Form 10-K for the year ended December 31, 2010, formatted in XBRL: (i) Consolidated Balance Sheets (unaudited), (ii) Consolidated Statements of Income (unaudited), (iii) Consolidated Statement of Equity (unaudited), (iv) Consolidated Statements of Cash Flows (unaudited), and (v) Notes to Consolidated Financial Statements (unaudited), tagged as blocks of text filed herewith.
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\*

Management contracts and compensatory plans or arrangements to be filed as an exhibit to this Form 10-K pursuant to Item 15(b).

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**SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, as amended, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

SL GREEN REALTY CORP.

Dated: February 28, 2011

By:                                 /s/ JAMES MEAD

James Mead  
*Chief Financial Officer*

KNOW ALL MEN BY THESE PRESENTS, that we, the undersigned officers and directors of SL Green Realty Corp. hereby severally constitute Marc Holliday and James Mead, and each of them singly, our true and lawful attorneys and with full power to them, and each of them singly, to sign for us and in our names in the capacities indicated below, the Annual Report on Form 10-K filed herewith and any and all amendments to said Annual Report on Form 10-K, and generally to do all such things in our names and in our capacities as officers and directors to enable SL Green Realty Corp. to comply with the provisions of the Securities Exchange Act of 1934, as amended, and all requirements of the Securities and Exchange Commission, hereby ratifying and confirming our signatures as they may be signed by our said attorneys, or any of them, to said Annual Report on Form 10-K and any and all amendments thereto.

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated:

| Signatures  | Title  | Date              |
|---|--|-------------------|
| <u>                                /s/ STEPHEN L. GREEN</u><br>Stephen L. Green                 | Chairman of the Board of Directors                                   | February 28, 2011 |
| <u>                                /s/ MARC HOLLIDAY</u><br>Marc Holliday                       | Chief Executive Officer and Director (Principal Executive Officer)   | February 28, 2011 |
| <u>                                /s/ JAMES MEAD</u><br>James Mead                             | Chief Financial Officer (Principal Financial and Accounting Officer) | February 28, 2011 |
| <u>                                /s/ JOHN H. ALSCHULER, JR.</u><br>John H. Alschuler, Jr.     | Director   | February 28, 2011 |
| <u>                                /s/ EDWIN THOMAS BURTON, III</u><br>Edwin Thomas Burton, III | Director   | February 28, 2011 |
| <u>                                /s/ JOHN S. LEVY</u><br>John S. Levy                         | Director   | February 28, 2011 |