

AIRGAS INC  
 Form 10-Q  
 November 04, 2015  
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UNITED STATES  
 SECURITIES AND EXCHANGE COMMISSION  
 WASHINGTON, D.C. 20549

FORM 10-Q

QUARTERLY REPORT UNDER SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended: September 30, 2015  
 Commission file number: 1-9344

AIRGAS, INC.  
 (Exact name of registrant as specified in its charter)

Delaware 56-0732648  
 (State or other jurisdiction of (I.R.S. Employer  
 incorporation or organization) Identification No.)

259 North Radnor-Chester Road, Suite 100 19087-5283  
 Radnor, PA (ZIP code)  
 (Address of principal executive offices)  
 (610) 687-5253  
 (Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

| Title of Each Class                      | Name of Each Exchange on Which Registered |
|--|---|
| Common Stock, par value \$0.01 per share | New York Stock Exchange                   |
| Preferred Stock Purchase Rights          | New York Stock Exchange                   |

Securities registered pursuant to Section 12(g) of the Act: None.

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer  Accelerated filer

Non-accelerated filer  Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

The number of shares of common stock outstanding as of November 2, 2015 was 72,057,506.

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## PART I—FINANCIAL INFORMATION

## ITEM 1. FINANCIAL STATEMENTS.

AIRGAS, INC. AND SUBSIDIARIES  
CONSOLIDATED STATEMENTS OF EARNINGS  
(Unaudited)

| (In thousands, except per share amounts)          | Three Months Ended |             | Six Months Ended |             |
|---|--------------------|-------------|------------------|-------------|
|   | September 30,      |             | September 30,    |             |
|   | 2015               | 2014        | 2015             | 2014        |
| Net Sales   | \$1,374,569        | \$1,357,755 | \$2,724,279      | \$2,671,342 |
| Costs and Expenses:                               |                    |             |                  |             |
| Cost of products sold (excluding depreciation)    | 601,173            | 600,534     | 1,198,339        | 1,183,940   |
| Selling, distribution and administrative expenses | 515,379            | 500,375     | 1,029,155        | 995,088     |
| Depreciation                                      | 79,251             | 73,160      | 157,326          | 145,795     |
| Amortization                                      | 8,621              | 7,905       | 16,736           | 15,657      |
| Total costs and expenses                          | 1,204,424          | 1,181,974   | 2,401,556        | 2,340,480   |
| Operating Income                                  | 170,145            | 175,781     | 322,723          | 330,862     |
| Interest expense, net                             | (15,262)           | (18,562)    | (29,298)         | (34,701)    |
| Other income, net                                 | 112                | 81          | 1,537            | 1,950       |
| Earnings before income taxes                      | 154,995            | 157,300     | 294,962          | 298,111     |
| Income taxes                                      | (56,961)           | (58,988)    | (108,693)        | (110,947)   |
| Net Earnings                                      | \$98,034           | \$98,312    | \$186,269        | \$187,164   |
| Net Earnings per Common Share:                    |                    |             |                  |             |
| Basic earnings per share                          | \$1.33             | \$1.32      | \$2.50           | \$2.52      |
| Diluted earnings per share                        | \$1.31             | \$1.30      | \$2.47           | \$2.48      |
| Weighted Average Shares Outstanding:              |                    |             |                  |             |
| Basic   | 73,836             | 74,561      | 74,540           | 74,417      |
| Diluted   | 74,632             | 75,754      | 75,397           | 75,616      |
| Dividends Declared per Common Share               | \$0.60             | \$0.55      | \$1.20           | \$1.10      |

See accompanying notes to consolidated financial statements.

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AIRGAS, INC. AND SUBSIDIARIES  
 CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME  
 (Unaudited)

| (In thousands)   | Three Months Ended<br>September 30, |          | Six Months Ended<br>September 30, |           |
|--|-------------------------------------|----------|-----------------------------------|-----------|
|  | 2015                                | 2014     | 2015                              | 2014      |
| Net earnings   | \$98,034                            | \$98,312 | \$186,269                         | \$187,164 |
| Other comprehensive income (loss), before tax:               |                                     |          |                                   |           |
| Foreign currency translation adjustments                     | (5,046                              | ) (5,391 | ) (3,236                          | ) (2,816  |
| Reclassification of hedging loss included in net earnings    | 129                                 | 129      | 259                               | 259       |
| Other comprehensive income (loss), before tax                | (4,917                              | ) (5,262 | ) (2,977                          | ) (2,557  |
| Net tax expense of other comprehensive income items          | (48                                 | ) (48    | ) (96                             | ) (96     |
| Other comprehensive income (loss), net of tax                | (4,965                              | ) (5,310 | ) (3,073                          | ) (2,653  |
| Comprehensive income   | \$93,069                            | \$93,002 | \$183,196                         | \$184,511 |
| See accompanying notes to consolidated financial statements. |                                     |          |                                   |           |

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CONSOLIDATED BALANCE SHEETS

| (In thousands, except per share amounts)  | (Unaudited)<br>September 30,<br>2015 | March 31,<br>2015 |
|---|--------------------------------------|-------------------|
| <b>ASSETS</b>   |                                      |                   |
| Current Assets  |                                      |                   |
| Cash  | \$58,074                             | \$50,724          |
| Trade receivables, less allowances for doubtful accounts of \$29,700 and \$27,016 at September 30, 2015 and March 31, 2015, respectively                    | 720,210                              | 708,227           |
| Inventories, net  | 471,369                              | 474,070           |
| Deferred income tax asset, net  | 58,641                               | 58,072            |
| Prepaid expenses and other current assets   | 107,405                              | 124,591           |
| Total current assets  | 1,415,699                            | 1,415,684         |
| Plant and equipment at cost   | 5,553,277                            | 5,305,059         |
| Less accumulated depreciation   | (2,479,026)                          | (2,353,293)       |
| Plant and equipment, net  | 3,074,251                            | 2,951,766         |
| Goodwill  | 1,361,031                            | 1,313,644         |
| Other intangible assets, net  | 263,441                              | 244,519           |
| Other non-current assets  | 49,516                               | 47,997            |
| Total assets  | \$6,163,938                          | \$5,973,610       |
| <b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>   |                                      |                   |
| Current Liabilities   |                                      |                   |
| Accounts payable, trade   | \$198,667                            | \$206,187         |
| Accrued expenses and other current liabilities  | 350,320                              | 346,879           |
| Short-term debt   | 557,105                              | 325,871           |
| Current portion of long-term debt   | 250,099                              | 250,110           |
| Total current liabilities   | 1,356,191                            | 1,129,047         |
| Long-term debt, excluding current portion   | 1,956,366                            | 1,748,662         |
| Deferred income tax liability, net  | 843,678                              | 854,574           |
| Other non-current liabilities   | 90,582                               | 89,741            |
| Commitments and contingencies   |                                      |                   |
| Stockholders' Equity  |                                      |                   |
| Preferred stock, 20,030 shares authorized, no shares issued or outstanding at September 30, 2015 and March 31, 2015   | —                                    | —                 |
| Common stock, par value \$0.01 per share, 200,000 shares authorized, 87,662 and 87,554 shares issued at September 30, 2015 and March 31, 2015, respectively | 877                                  | 876               |
| Capital in excess of par value  | 887,218                              | 853,800           |
| Retained earnings   | 2,320,036                            | 2,231,026         |
| Accumulated other comprehensive income (loss)   | (17,926)                             | (14,853)          |
| Treasury stock, 15,691 and 12,197 shares at cost at September 30, 2015 and March 31, 2015, respectively   | (1,273,084)                          | (919,263)         |
| Total stockholders' equity  | 1,917,121                            | 2,151,586         |
| Total liabilities and stockholders' equity  | \$6,163,938                          | \$5,973,610       |
| See accompanying notes to consolidated financial statements.  |                                      |                   |





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AIRGAS, INC. AND SUBSIDIARIES  
CONSOLIDATED STATEMENTS OF CASH FLOWS  
(Unaudited)

| (In thousands)  | Six Months Ended      |            |
|---|-----------------------|------------|
|   | September 30,<br>2015 | 2014       |
| <b>CASH FLOWS FROM OPERATING ACTIVITIES</b>   |                       |            |
| Net earnings  | \$ 186,269            | \$ 187,164 |
| Adjustments to reconcile net earnings to net cash provided by operating activities: |                       |            |
| Depreciation  | 157,326               | 145,795    |
| Amortization  | 16,736                | 15,657     |
| Deferred income taxes   | (11,705)              | (6,702)    |
| Gain on sales of plant and equipment  | (2,365)               | (1,338)    |
| Stock-based compensation expense  | 19,572                | 20,833     |
| Changes in assets and liabilities, excluding effects of business acquisitions:      |                       |            |
| Trade receivables, net  | (5,971)               | (12,812)   |
| Inventories, net  | 6,632                 | (7,226)    |
| Prepaid expenses and other current assets   | 17,957                | (5,395)    |
| Accounts payable, trade   | (11,732)              | 6,513      |
| Accrued expenses and other current liabilities                                      | 2,923                 | 2,514      |
| Other, net  | (3,981)               | (3,085)    |
| Net cash provided by operating activities   | 371,661               | 341,918    |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES</b>   |                       |            |
| Capital expenditures  | (269,982)             | (220,872)  |
| Proceeds from sales of plant and equipment  | 10,665                | 10,634     |
| Business acquisitions and holdback settlements                                      | (98,144)              | (29,834)   |
| Other, net  | 763                   | 716        |
| Net cash used in investing activities   | (356,698)             | (239,356)  |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES</b>   |                       |            |
| Net increase in short-term debt   | 230,667               | 45,112     |
| Proceeds from borrowings of long-term debt  | 467,617               | 306,254    |
| Repayment of long-term debt   | (259,305)             | (403,757)  |
| Financing costs   | (3,044)               | (2,398)    |
| Purchase of treasury stock  | (374,706)             | —          |
| Proceeds from the exercise of stock options   | 12,406                | 19,830     |
| Stock issued for the Employee Stock Purchase Plan                                   | 9,614                 | 8,994      |
| Excess tax benefit realized from the exercise of stock options                      | 4,233                 | 5,091      |
| Dividends paid to stockholders  | (88,515)              | (81,942)   |
| Change in cash overdraft  | (6,580)               | (3,595)    |
| Net cash used in financing activities   | (7,613)               | (106,411)  |
| Change in cash  | \$ 7,350              | \$ (3,849) |
| Cash – Beginning of period  | 50,724                | 69,561     |
| Cash – End of period  | \$ 58,074             | \$ 65,712  |
| See accompanying notes to consolidated financial statements.                        |                       |            |



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AIRGAS, INC. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(UNAUDITED)

(1) BASIS OF PRESENTATION

The consolidated financial statements include the accounts of Airgas, Inc. and its subsidiaries (“Airgas” or the “Company”). Intercompany accounts and transactions are eliminated in consolidation. The accompanying consolidated financial statements have been prepared in accordance with U.S. generally accepted accounting principles (“GAAP”). These consolidated financial statements do not include all disclosures required for annual financial statements. These consolidated financial statements should be read in conjunction with the complete disclosures contained in the Company’s audited consolidated financial statements for the fiscal year ended March 31, 2015.

The preparation of financial statements in accordance with GAAP requires the use of estimates. The consolidated financial statements reflect, in the opinion of management, reasonable estimates and all adjustments necessary to present fairly the Company’s results of operations, financial position and cash flows for the periods presented. The interim operating results are not necessarily indicative of the results to be expected for the entire year.

(2) ACCOUNTING AND DISCLOSURE CHANGES

Recently Adopted Accounting Pronouncements

In April 2014, the Financial Accounting Standards Board (“FASB”) issued new guidance on the reporting of discontinued operations. The new guidance limits the presentation of discontinued operations to disposals that represent a strategic shift with a major effect on an entity’s operations and financial results. In contrast, many disposals under previous standards, which may have been more routine in nature and not changed an entity’s strategy, were reported in discontinued operations. The new guidance also requires disclosures around both disposals qualifying for discontinued operations as well as significant disposals that are not considered discontinued operations. The Company adopted the new guidance effective April 1, 2015. The guidance did not have an impact on the Company’s consolidated financial statements and related disclosures upon adoption.

In July 2015, the FASB issued new guidance that changes the measurement principle for inventory from the lower of cost or market to the lower of cost or net realizable value. The amendments in this guidance do not apply to inventory that is measured using last-in, first-out (“LIFO”) or the retail inventory method; rather, the amendments apply to all other inventory, which includes inventory that is measured using first-in, first-out (“FIFO”) or average cost. Within the scope of this new guidance, an entity should measure inventory at the lower of cost or net realizable value. Net realizable value is defined as the estimated selling prices in the ordinary course of business, less reasonably predictable costs of completion, disposal and transportation, which is consistent with existing GAAP. The Company early adopted the new guidance effective July 1, 2015. The guidance did not have a material impact on the Company’s consolidated financial statements and related disclosures upon adoption.

In September 2015, the FASB issued new guidance simplifying the accounting for measurement-period adjustments with respect to business combinations. The amendments in this guidance eliminate the requirement for an acquirer to retrospectively account for adjustments that occur to provisional amounts recognized at the acquisition date during the measurement period following an acquisition. The new guidance requires that an acquirer recognize adjustments to provisional amounts identified during the measurement period in the reporting period in which the adjustment amounts are determined, with disclosure of the amounts recognized in the current period that would have been recognized in prior reporting periods based on the date of the acquisition. The Company early adopted the new guidance effective September 30, 2015. The guidance did not have a material impact on the Company’s consolidated financial statements and related disclosures upon adoption.

Accounting Pronouncements Not Yet Adopted

In May 2014, the FASB issued new guidance on the accounting for revenue from contracts with customers, which requires an entity to recognize the amount of revenue to which it expects to be entitled for the transfer of promised goods or services to customers. The new guidance will replace most existing GAAP revenue recognition guidance

when it becomes effective. In August 2015, the FASB deferred the effective date of the new guidance by one year to December 15, 2017 for annual reporting periods beginning after that date and permitted early adoption of the standard, but not before the original effective date of December 15, 2016. With the deferral, the new standard is effective for the Company for annual and interim reporting periods beginning on April 1, 2018, with early adoption permitted one year prior. The standard permits the use of either the retrospective or cumulative effect transition method. The Company is evaluating the transition method alternatives and the effect that the new guidance will have on its consolidated financial statements and related disclosures.

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## AIRGAS, INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

## (UNAUDITED)

In February 2015, the FASB issued new guidance changing the analysis that a reporting entity must perform to determine whether it should consolidate certain types of legal entities. The new guidance changes the way reporting enterprises evaluate whether (a) they should consolidate limited partnerships and similar entities, (b) fees paid to a decision maker or service provider are variable interests in a variable interest entity (“VIE”), and (c) variable interests in a VIE held by related parties of the reporting enterprise require the reporting enterprise to consolidate the VIE. The new guidance is effective for the Company on April 1, 2016, with early adoption permitted, including early adoption in an interim period. The new guidance may be applied using either a modified retrospective approach or on a full retrospective basis. The Company does not expect this adoption to have a material impact on its consolidated financial statements.

In April 2015, the FASB issued new guidance simplifying the financial statement presentation of debt issuance costs. The new guidance specifies that debt issuance costs related to a recognized term debt obligation shall be presented in the balance sheet as a direct deduction from the carrying amount of that debt liability, consistent with debt discounts. The existing recognition and measurement guidance for debt issuance costs is not affected by the new guidance. In August 2015, the FASB issued a clarification that debt issuance costs related to line-of-credit arrangements were not within the scope of the new guidance and therefore should continue to be accounted for as deferred assets in the balance sheet, consistent with existing GAAP. The new guidance is effective for the Company on April 1, 2016, with early adoption permitted, for financial statements that have not been previously issued. The new guidance must be applied on a retrospective basis. The Company does not expect this adoption to have a material impact on its consolidated financial statements.

In April 2015, the FASB issued new guidance on customer’s accounting for fees paid in a cloud computing arrangement. The amendments to existing GAAP provide guidance to customers about whether a cloud computing arrangement includes a software license. The new guidance clarifies that if a cloud computing arrangement includes a software license, the customer should account for the software license element of the arrangement consistent with the acquisition of other software licenses. If the arrangement does not include a software license, the customer should account for the arrangement as a service contract. The new guidance is effective for the Company on April 1, 2016, with early adoption permitted. The new guidance may be applied either prospectively to all arrangements entered into or materially modified after the effective date, or on a retrospective basis. The Company does not expect this adoption to have a material impact on its consolidated financial statements.

**(3) ACQUISITIONS****Current Year Acquisitions**

Acquisitions are recorded using the acquisition method of accounting and accordingly, results of their operations are included in the Company’s consolidated financial statements from the effective date of each respective acquisition. The Company negotiates the respective purchase prices of acquired businesses based on the expected cash flows to be derived from their operations after integration into the Company’s existing distribution, production and service networks. The acquisition purchase price for each business is allocated based on the fair values of the assets acquired and liabilities assumed. Management estimates the fair values of acquired intangible assets other than goodwill using the income approach (i.e. discounted cash flows), and plant and equipment using either the cost or market approach, depending on the type of fixed asset.

During the six months ended September 30, 2015, the Company acquired twelve businesses with aggregate historical annual sales of approximately \$80 million. Transaction and other integration costs incurred during the six months ended September 30, 2015 were \$1.9 million and were included in selling, distribution and administrative expenses in the Company’s consolidated statement of earnings. These acquisitions contributed approximately \$17 million in net sales during the six months ended September 30, 2015.



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## AIRGAS, INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

## (UNAUDITED)

Purchase price allocations for certain businesses most recently acquired during the six months ended September 30, 2015 are primarily based on provisional fair values and are subject to revision as the Company finalizes appraisals and other analyses. Final determination of the fair values may result in further adjustments to the values presented below. The following table summarizes the consideration transferred and the estimated fair values of the assets acquired and liabilities assumed for fiscal 2016 acquisitions, as well as adjustments to finalize the valuations of certain prior year acquisitions. Valuation adjustments related to prior year acquisitions were not significant.

| (In thousands)   | Distribution<br>Business<br>Segment | All Other<br>Operations<br>Business<br>Segment | Total      |
|--|-------------------------------------|--|------------|
| Consideration  |                                     |  |            |
| Cash <sup>(a)</sup>  | \$53,227                            | \$44,917                                       | \$98,144   |
| Recognized amounts of identifiable assets acquired and liabilities assumed |                                     |  |            |
| Current assets, net  | \$7,957                             | \$2,182  | \$10,139   |
| Plant and equipment  | 11,035                              | 13,240   | 24,275     |
| Other intangible assets  | 21,585                              | 13,569   | 35,154     |
| Current liabilities  | (7,732)                             | ) (4,282)                                      | ) (12,014) |
| Non-current liabilities  | (3,350)                             | ) (1,597)                                      | ) (4,947)  |
| Total identifiable net assets  | 29,495                              | 23,112   | 52,607     |
| Goodwill   | 23,732                              | 21,805   | 45,537     |
|  | \$53,227                            | \$44,917                                       | \$98,144   |

(a) Includes cash paid, net of cash acquired, for current year acquisitions as well as payments for the settlement of holdback liabilities associated with prior year acquisitions.

The fair value of trade receivables acquired with fiscal 2016 acquisitions was \$6.1 million, with gross contractual amounts receivable of \$6.7 million. Goodwill associated with fiscal 2016 acquisitions was \$45.4 million, of which \$41.0 million is deductible for income tax purposes. Goodwill largely consists of expected synergies resulting from the acquisitions. These synergies include increased distribution density that will facilitate the sale of industrial, medical and specialty gases, and related supplies, the addition of businesses that offer products and services complementary to the Company's existing portfolio, and enhanced geographical coverage abroad to strengthen the Company's welder and generator rental business. Other intangible assets related to fiscal 2016 acquisitions represent customer relationships and non-competition agreements, and amounted to \$28.0 million and \$7.1 million, respectively. See Note 5 for further information on goodwill and other intangible assets.

The following table provides unaudited pro forma results of operations for the six months ended September 30, 2015 and 2014, as if fiscal 2016 acquisitions had occurred on April 1, 2014. The pro forma results were prepared from financial information obtained from the sellers of the businesses and as part of the due diligence process associated with the acquisitions. The unaudited pro forma results reflect certain adjustments related to the acquisitions, such as increased depreciation and amortization expense resulting from the stepped-up basis to fair value of assets acquired and adjustments to reflect the Company's borrowing and tax rates. The pro forma operating results do not include any anticipated synergies related to combining the businesses. Accordingly, such pro forma operating results were prepared for comparative purposes only and do not purport to be indicative of what would have occurred had the

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acquisitions been made as of April 1, 2014 or of results that may occur in the future.

| (In thousands, except per share amounts) | Six Months Ended |             |
|--|------------------|-------------|
|  | September 30,    |             |
|  | 2015             | 2014        |
| Net sales                                | \$2,742,947      | \$2,710,701 |
| Net earnings                             | 186,897          | 189,532     |
| Diluted earnings per share               | \$2.48           | \$2.51      |

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## AIRGAS, INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

## (UNAUDITED)

## Prior Year Acquisitions

During the six months ended September 30, 2014, the Company acquired eight businesses, all of which were in the Distribution business segment. A total of \$34 million in consideration was transferred for the eight businesses, the settlement of holdback liabilities and the settlement of a contingent consideration arrangement associated with a prior year acquisition. Of the consideration transferred, \$30 million was paid in net cash and \$4 million represented shares of Airgas, Inc. common stock issued as part of the consideration for a single acquisition. Transaction and other integration costs incurred during the six months ended September 30, 2014 were \$1 million. The acquired businesses had aggregate historical annual sales of approximately \$36 million. These acquisitions contributed approximately \$10 million in net sales for the six months ended September 30, 2014. The Company acquired these businesses in order to increase its distribution density and enhance its capabilities to facilitate the sale of industrial, medical and specialty gases, and related supplies.

## (4) INVENTORIES, NET

Inventories, net, consist of:

| (In thousands) | September 30,<br>2015 | March 31,<br>2015 |
|----------------|-----------------------|-------------------|
| Hardgoods      | \$315,387             | \$311,453         |
| Gases          | 155,982               | 162,617           |
|                | \$471,369             | \$474,070         |

## (5) GOODWILL AND OTHER INTANGIBLE ASSETS

## Goodwill

Goodwill is an asset representing the future economic benefits arising from other assets acquired in a business combination that are not individually identified and separately recognized. The valuations of assets acquired and liabilities assumed from certain recent acquisitions are based on preliminary estimates of fair value and are subject to revision as the Company finalizes appraisals and other analyses. Changes in the carrying amount of goodwill by business segment for the six months ended September 30, 2015 were as follows:

| (In thousands)  | Distribution<br>Business<br>Segment | All Other<br>Operations<br>Business<br>Segment | Total       |
|---|-------------------------------------|--|-------------|
| Balance at March 31, 2015                                 | \$1,116,569                         | \$197,075                                      | \$1,313,644 |
| Acquisitions <sup>(a)</sup>                               | 23,732                              | 21,805   | 45,537      |
| Other adjustments, including foreign currency translation | 1,899                               | (49  | ) 1,850     |
| Balance at September 30, 2015                             | \$1,142,200                         | \$218,831                                      | \$1,361,031 |

<sup>(a)</sup>Includes acquisitions completed during the current year and adjustments made to prior year acquisitions.

## Other Intangible Assets

Other intangible assets by major class are as follows:

| (In thousands) | September 30, 2015                                       |                             |                             |                           | March 31, 2015   |                             |                             |                           |
|----------------|--|-----------------------------|-----------------------------|---------------------------|--|-----------------------------|-----------------------------|---------------------------|
|                | Weighted<br>Average<br>Amortization<br>Period<br>(Years) | Gross<br>Carrying<br>Amount | Accumulated<br>Amortization | Net<br>Carrying<br>Amount | Weighted<br>Average<br>Amortization<br>Period<br>(Years) | Gross<br>Carrying<br>Amount | Accumulated<br>Amortization | Net<br>Carrying<br>Amount |
|                | 17   | \$370,767                   | \$ (129,514 )               | \$241,253                 | 17   | \$345,805                   | \$ (120,321 )               | \$225,484                 |

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|                            |   |           |              |           |   |           |              |           |
|----------------------------|---|-----------|--------------|-----------|---|-----------|--------------|-----------|
| Customer relationships     |   |           |              |           |   |           |              |           |
| Non-competition agreements | 6 | 49,782    | (27,751 )    | 22,031    | 6 | 43,204    | (24,335 )    | 18,869    |
| Other                      |   | 200       | (43 )        | 157       |   | 200       | (34 )        | 166       |
|                            |   | \$420,749 | \$(157,308 ) | \$263,441 |   | \$389,209 | \$(144,690 ) | \$244,519 |

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## AIRGAS, INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

## (UNAUDITED)

As the Company's other intangible assets amortize and reach the end of their respective amortization periods, the fully amortized balances are removed from the gross carrying and accumulated amortization amounts. Amortization expense related to the Company's other intangible assets for the six months ended September 30, 2015 and 2014 was \$15.9 million and \$15.0 million, respectively. Estimated future amortization expense for the Company's other intangible assets by fiscal year is as follows: remainder of fiscal 2016 - \$16.7 million; 2017 - \$31.7 million; 2018 - \$29.5 million; 2019 - \$27.4 million; 2020 - \$25.8 million; and \$132.3 million thereafter.

**(6) ACCRUED EXPENSES AND OTHER CURRENT LIABILITIES**

Accrued expenses and other current liabilities include:

| (In thousands)                                 | September 30,<br>2015 | March 31,<br>2015 |
|--|-----------------------|-------------------|
| Accrued payroll and employee benefits          | \$94,507              | \$98,547          |
| Business insurance reserves <sup>(a)</sup>     | 50,000                | 49,934            |
| Taxes other than income taxes                  | 24,839                | 22,863            |
| Cash overdraft                                 | 64,957                | 71,537            |
| Deferred rental revenue                        | 32,719                | 34,538            |
| Accrued interest                               | 10,517                | 12,860            |
| Other accrued expenses and current liabilities | 72,781                | 56,600            |
|  | \$350,320             | \$346,879         |

With respect to the business insurance reserves above, the Company had corresponding insurance receivables of \$11.0 million at September 30, 2015 and \$11.6 million at March 31, 2015, which are included within the "Prepaid <sup>(a)</sup> expenses and other current assets" line item on the Company's consolidated balance sheets. The insurance receivables represent the balance of probable claim losses in excess of the Company's deductible for which the Company is fully insured.

**(7) INDEBTEDNESS**

Total debt consists of:

| (In thousands)                               | September 30,<br>2015 | March 31,<br>2015 |
|--|-----------------------|-------------------|
| Short-term                                   |                       |                   |
| Money market loans                           | \$—                   | \$—               |
| Commercial paper                             | 557,105               | 325,871           |
| Short-term debt                              | \$557,105             | \$325,871         |
| Long-term                                    |                       |                   |
| Trade receivables securitization             | \$330,000             | \$295,000         |
| Revolving credit borrowings - U.S.           | —                     | —                 |
| Revolving credit borrowings - Multi-currency | 72,011                | 48,332            |
| Revolving credit borrowings - France         | 5,980                 | 6,277             |
| Senior notes, net                            | 1,798,051             | 1,648,608         |
| Other long-term debt                         | 423                   | 555               |
| Total long-term debt                         | 2,206,465             | 1,998,772         |
| Less current portion of long-term debt       | (250,099              | ) (250,110        |
| Long-term debt, excluding current portion    | \$1,956,366           | \$1,748,662       |

|            |             |             |
|------------|-------------|-------------|
| Total debt | \$2,763,570 | \$2,324,643 |
|------------|-------------|-------------|

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AIRGAS, INC. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

(UNAUDITED)

Money Market Loans

In July 2015, the Company extended an agreement with a financial institution that provides access to short-term advances not to exceed \$35 million. The agreement now expires on July 31, 2016, and may be further extended subject to renewal provisions contained in the agreement. The advances are generally overnight or for up to seven days. The amount, term and interest rate of an advance are established through mutual agreement with the financial institution when the Company requests such an advance.

Trade Receivables Securitization

On July 24, 2015, the Company entered into the Sixth Amendment and Joinder (the “Amendment”) to the Third Amended and Restated Receivables Purchase Agreement (the “Securitization Agreement”), which increased the maximum amount of borrowings available under the Securitization Agreement from \$295 million to \$330 million. The Amendment also increased the number of participating banks from three to four. There were no other material changes to the Securitization Agreement as a result of the Amendment.

Senior Credit Facility

The Company participates in a \$1 billion Second Amended and Restated Credit Agreement (the “Credit Facility”). As of September 30, 2015, the Company had \$72 million of borrowings under the Credit Facility, all of which were under the multi-currency revolver. There were no borrowings under the U.S. dollar revolver at September 30, 2015. The Company also had outstanding U.S. letters of credit of \$51 million issued under the Credit Facility. At September 30, 2015, the financial covenant of the Credit Facility did not restrict the Company’s ability to borrow on the unused portion of the Credit Facility, and the Company was in compliance with all covenants under all of its debt agreements. At September 30, 2015, \$320 million remained available under the Company’s Credit Facility, after giving effect to the borrowings under the commercial paper program backstopped by the Credit Facility, the outstanding U.S. letters of credit and the borrowings under the multi-currency revolver.

Senior Notes

On August 11, 2015, the Company issued \$400 million of 3.05% senior notes maturing on August 1, 2020 (the “2020 Notes”). The 2020 Notes were issued at a discount with a yield of 3.092%. The net proceeds from the sale of the 2020 Notes were used for general corporate purposes, including to fund acquisitions, to repay indebtedness and to repurchase shares pursuant to the Company’s stock repurchase program. Interest on the 2020 Notes is payable semi-annually on February 1 and August 1 of each year, commencing on February 1, 2016. The 2020 Notes contain covenants that restrict the incurrence of liens and limit sale and leaseback transactions. The Company has the option to redeem the 2020 Notes prior to their maturity, in whole or in part, either at 100% of the principal amount of the notes plus any accrued but unpaid interest or at the applicable make-whole premium.

At September 30, 2015, the Company’s \$250 million 2.95% senior notes maturing on June 15, 2016 were included in the “Current portion of long-term debt” line item on the Company’s consolidated balance sheet. On September 14, 2015, the Company redeemed in full its \$250 million 3.25% senior notes originally due to mature on October 1, 2015 (the “2015 Notes”) at 100% of the principal amount of the notes plus accrued interest.

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## AIRGAS, INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

## (UNAUDITED)

## Aggregate Long-term Debt Maturities

The aggregate maturities of long-term debt at September 30, 2015 are as follows:

| (In thousands)           | Debt Maturities <sup>(a)</sup> |
|--------------------------|--------------------------------|
| Remainder of fiscal 2016 | \$72                           |
| March 31, 2017           | 250,256                        |
| March 31, 2018           | 655,095                        |
| March 31, 2019           | —                              |
| March 31, 2020           | 352,991                        |
| Thereafter               | 950,000                        |
|                          | \$2,208,414                    |

Outstanding borrowings under the Securitization Agreement at September 30, 2015 are reflected as maturing at the <sup>(a)</sup>agreement's expiration in December 2017. Outstanding borrowings under the Credit Facility at September 30, 2015 are reflected as maturing at the agreement's expiration in November 2019.

The Company's senior notes are reflected in the debt maturity schedule at their maturity values rather than their carrying values, which are net of aggregate discounts of \$1.9 million at September 30, 2015.

**(8) FAIR VALUE MEASUREMENTS**

Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Assets and liabilities recorded at fair value are classified based upon the level of judgment associated with the inputs used to measure their fair value. The hierarchical levels related to the subjectivity of the valuation inputs are defined as follows:

• Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities at the measurement date.

• Level 2 inputs are inputs, other than quoted prices included within Level 1, that are directly or indirectly observable through corroboration with observable market data at the measurement date.

• Level 3 inputs are unobservable inputs that reflect management's best estimate of the assumptions (including assumptions about risk) that market participants would use in pricing the asset or liability at the measurement date. The carrying values of cash, trade receivables, other current receivables, trade payables and other current liabilities (e.g., deposit liabilities, cash overdrafts, etc.) approximate fair value based on the short-term maturity of these financial instruments.

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## AIRGAS, INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

## (UNAUDITED)

## Assets and Liabilities Measured at Fair Value on a Recurring Basis

Assets and liabilities measured at fair value on a recurring basis at September 30, 2015 and March 31, 2015 are categorized in the tables below based on the lowest level of significant input to the valuation. During the periods presented, there were no transfers between fair value hierarchical levels.

| (In thousands)                    | Balance at<br>September 30,<br>2015 | Quoted Prices in<br>Active Markets<br>Level 1 | Significant Other<br>Observable Inputs<br>Level 2 | Significant<br>Unobservable Inputs<br>Level 3 |
|-----------------------------------|-------------------------------------|---|---|---|
| Assets:                           |                                     |   |   |   |
| Deferred compensation plan assets | \$ 15,736                           | \$ 15,736                                     | \$ —  | \$ —  |

## Liabilities:

| (In thousands)                         | Balance at<br>March 31, 2015 | Quoted Prices in<br>Active Markets<br>Level 1 | Significant Other<br>Observable Inputs<br>Level 2 | Significant<br>Unobservable Inputs<br>Level 3 |
|--|------------------------------|---|---|---|
| Liabilities:                           |                              |   |   |   |
| Deferred compensation plan liabilities | \$ 15,736                    | \$ 15,736                                     | \$ —  | \$ —  |

## Assets:

|                                   |           |           |      |      |
|-----------------------------------|-----------|-----------|------|------|
| Deferred compensation plan assets | \$ 16,288 | \$ 16,288 | \$ — | \$ — |
|-----------------------------------|-----------|-----------|------|------|

## Liabilities:

|  |           |           |      |      |
|--|-----------|-----------|------|------|
| Deferred compensation plan liabilities | \$ 16,288 | \$ 16,288 | \$ — | \$ — |
|--|-----------|-----------|------|------|

The following is a general description of the valuation methodologies used for assets and liabilities measured at fair value:

Deferred compensation plan assets and corresponding liabilities — The Company's deferred compensation plan assets consist of open-ended mutual funds (Level 1) and are included within other non-current assets on the consolidated balance sheets. The Company's deferred compensation plan liabilities are equal to the plan's assets and are included within other non-current liabilities on the consolidated balance sheets. Gains or losses on the deferred compensation plan assets are recognized as other income, net, while gains or losses on the deferred compensation plan liabilities are recognized as compensation expense in the consolidated statements of earnings.

## Fair Value of Debt

The carrying value of debt, which is reported on the Company's consolidated balance sheets, generally reflects the cash proceeds received upon its issuance, net of subsequent repayments. The fair values of the fixed rate notes disclosed in the following table were determined based on quoted prices from the broker/dealer market, observable market inputs for similarly termed treasury notes adjusted for the Company's credit spread and inputs management believes a market participant would use in determining imputed interest for obligations without a stated interest rate (Level 2). The fair values of the revolving credit borrowings, securitized receivables and commercial paper approximate their carrying values (see Note 7).

| (In thousands)               | Carrying Value at<br>September 30, 2015 | Fair Value at<br>September 30, 2015 | Carrying Value at<br>March 31, 2015 | Fair Value at<br>March 31, 2015 |
|------------------------------|---|-------------------------------------|-------------------------------------|---------------------------------|
| 3.25% senior notes due 2015  | \$—                                     | \$—                                 | \$ 249,962                          | \$ 252,520                      |
| 2.95% senior notes due 2016  | 249,953                                 | 252,810                             | 249,918                             | 254,953                         |
| 1.65% senior notes due 2018  | 324,742                                 | 323,242                             | 324,688                             | 323,921                         |
| 2.375% senior notes due 2020 | 274,813                                 | 272,861                             | 274,791                             | 274,821                         |
| 3.05% senior notes due 2020  | 399,251                                 | 406,564                             | —                                   | —                               |
| 2.90% senior notes due 2022  | 249,801                                 | 241,253                             | 249,787                             | 249,028                         |

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|                             |         |         |         |         |
|-----------------------------|---------|---------|---------|---------|
| 3.65% senior notes due 2024 | 299,491 | 296,961 | 299,462 | 310,500 |
|-----------------------------|---------|---------|---------|---------|



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## AIRGAS, INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

## (UNAUDITED)

## (9) STOCKHOLDERS' EQUITY

Changes in stockholders' equity were as follows:

| (In thousands of shares)   |                 |                                      | Shares of<br>Common<br>Stock, \$0.01<br>Par Value |  |                   | Shares of<br>Treasury<br>Stock   |
|--|-----------------|--------------------------------------|---|--|-------------------|----------------------------------|
| Balance at March 31, 2015  |                 |                                      | 87,554  |  |                   | (12,197 )                        |
| Common stock issuance <sup>(a)</sup>   |                 |                                      | 108   |  |                   |                                  |
| Reissuance of treasury stock for stock option exercises  |                 |                                      |   |  |                   | 270                              |
| Purchase of treasury stock <sup>(b)</sup>  |                 |                                      |   |  |                   | (3,764 )                         |
| Balance at September 30, 2015  |                 |                                      | 87,662  |  |                   | (15,691 )                        |
| (In thousands)   | Common<br>Stock | Capital in<br>Excess of<br>Par Value | Retained<br>Earnings                              | Accumulated<br>Other<br>Comprehensive<br>Income (Loss) | Treasury<br>Stock | Total<br>Stockholders'<br>Equity |
| Balance at March 31, 2015  | \$ 876          | \$853,800                            | \$2,231,026                                       | \$ (14,853 )   | \$ (919,263 )     | \$2,151,586                      |
| Net earnings   |                 |                                      | 186,269   |  |                   | 186,269                          |
| Other comprehensive income (loss),<br>net of tax   |                 |                                      |   | (3,073 )   |                   | (3,073 )                         |
| Common stock issuances and<br>reissuances of treasury stock -<br>employee benefit plans <sup>(c)</sup> | 1               | 9,613                                | (8,744 )  |  | 20,885            | 21,755                           |
| Purchase of treasury stock <sup>(b)</sup>  |                 |                                      |   |  | (374,706 )        | (374,706 )                       |
| Excess tax benefit from stock option<br>exercises  |                 | 4,233                                |   |  |                   | 4,233                            |
| Dividends paid on common stock<br>(\$1.20 per share)   |                 |                                      | (88,515 )   |  |                   | (88,515 )                        |
| Stock-based compensation <sup>(d)</sup>  |                 | 19,572                               |   |  |                   | 19,572                           |
| Balance at September 30, 2015  | \$ 877          | \$887,218                            | \$2,320,036                                       | \$ (17,926 )   | \$ (1,273,084)    | \$1,917,121                      |

<sup>(a)</sup> Issuance of common stock for purchases through the Amended and Restated 2003 Employee Stock Purchase Plan ("Employee Stock Purchase Plan" or "ESPP").

<sup>(b)</sup> Refer to "Stock Repurchase Program" section below for details.

<sup>(c)</sup> Issuance of common stock for purchases through the Employee Stock Purchase Plan and reissuance of treasury stock for stock option exercises.

<sup>(d)</sup> The Company recognized compensation expense with a corresponding amount recorded to capital in excess of par value.

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## AIRGAS, INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

## (UNAUDITED)

The following table presents the gross and net changes in the balances within each component of accumulated other comprehensive income (“AOCI”) for the six months ended September 30, 2015:

| (In thousands)   | Foreign Currency<br>Translation<br>Adjustments | Treasury Rate<br>Lock Agreement | Total Accumulated<br>Other Comprehensive<br>Income (Loss) |
|--|--|---------------------------------|---|
| Balance at March 31, 2015                                  | \$(14,690                                      | ) \$(163                        | ) \$ (14,853  |
| Other comprehensive income (loss) before reclassifications | (3,236   | ) —                             | (3,236  |
| Amounts reclassified from AOCI <sup>(e)</sup>              | —  | 259                             | 259   |
| Tax effect of other comprehensive income items             | —  | (96                             | ) (96   |
| Other comprehensive income (loss), net of tax              | (3,236   | ) 163                           | (3,073  |
| Balance at September 30, 2015                              | \$(17,926                                      | ) \$—                           | \$ (17,926  |

The reclassifications out of AOCI were associated with a loss on a treasury rate lock agreement from July 2010 related to the issuance of the Company’s 2015 Notes, which was being reclassified into earnings (interest expense) <sup>(e)</sup> over the term of the 2015 Notes until their redemption in September 2015. The effects on the respective line items of the consolidated statements of earnings impacted by the reclassifications were not material for the six months ended September 30, 2015 and 2014.

**Stock Repurchase Program**

On May 28, 2015, the Company announced plans to purchase up to \$500 million of Airgas, Inc. common stock under a stock repurchase program approved by the Company’s Board of Directors. Airgas may repurchase shares from time to time for cash in open market transactions or in privately-negotiated transactions in accordance with applicable federal securities laws. The Company will determine the timing and the amount of any repurchases based on its evaluation of market conditions, share price, and other factors. The stock repurchase program has no pre-established closing date and may be suspended or discontinued at any time.

During the quarter ended September 30, 2015, the Company repurchased 2.8 million shares on the open market at an average price of \$97.98. From the announcement date of the program through September 30, 2015, the Company repurchased 3.8 million shares on the open market at an average price of \$99.54. At September 30, 2015, \$125 million was available for additional share repurchases under the program.

**(10) STOCK-BASED COMPENSATION**

The Company recognizes stock-based compensation expense for its Second Amended and Restated 2006 Equity Incentive Plan (“Equity Incentive Plan”) and Employee Stock Purchase Plan. The following table summarizes stock-based compensation expense recognized by the Company for the three and six months ended September 30, 2015 and 2014:

| (In thousands)   | Three Months Ended<br>September 30, |          | Six Months Ended<br>September 30, |          |
|--|-------------------------------------|----------|-----------------------------------|----------|
|  | 2015                                | 2014     | 2015                              | 2014     |
| Stock-based compensation expense related to:             |                                     |          |                                   |          |
| Equity Incentive Plan <sup>(a)</sup>                     | \$4,990                             | \$4,962  | \$17,485                          | \$18,734 |
| Employee Stock Purchase Plan - options to purchase stock | 932                                 | 1,041    | 2,087                             | 2,099    |
|  | 5,922                               | 6,003    | 19,572                            | 20,833   |
| Tax benefit  | (1,986                              | ) (2,041 | ) (6,950                          | ) (7,550 |
| Stock-based compensation expense, net of tax             | \$3,936                             | \$3,962  | \$12,622                          | \$13,283 |

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(a) Stock-based compensation expense related to stock options granted under the Company's Equity Incentive Plan is highest during the Company's fiscal first quarter ended June 30<sup>th</sup> relative to other quarters during the year. This is primarily due to a retirement-eligible vesting provision under the plan and the timing of the majority of the Company's stock option awards each year during its fiscal first quarter.

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## AIRGAS, INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

## (UNAUDITED)

## Fair Value

The Company utilizes the Black-Scholes option pricing model to determine the fair value of stock options. The weighted-average grant date fair value of stock options granted during the six months ended September 30, 2015 and 2014 was \$19.87 and \$28.74, respectively.

## Summary of Stock Option Activity

The following table summarizes the stock option activity during the six months ended September 30, 2015:

| (In thousands, except per share amounts)         | Number of Stock<br>Options | Weighted-Average<br>Exercise Price |
|--|----------------------------|------------------------------------|
| Outstanding at March 31, 2015                    | 4,974                      | \$79.76                            |
| Granted  | 1,020                      | \$103.57                           |
| Exercised  | (290                       | ) \$48.74                          |
| Forfeited  | (82                        | ) \$101.64                         |
| Outstanding at September 30, 2015                | 5,622                      | \$85.36                            |
| Vested or expected to vest at September 30, 2015 | 5,597                      | \$85.28                            |
| Exercisable at September 30, 2015                | 3,453                      | \$74.41                            |

A total of 2.3 million shares of common stock were available for grant under the Equity Incentive Plan as of September 30, 2015.

As of September 30, 2015, \$41.6 million of unrecognized non-cash compensation expense related to non-vested stock options is expected to be recognized over a weighted-average vesting period of 1.8 years.

## Employee Stock Purchase Plan

The ESPP encourages and assists employees in acquiring an equity interest in the Company. As of September 30, 2015, the ESPP had 1.0 million shares of Company common stock available for issuance.

Compensation expense is measured based on the fair value of the employees' option to purchase shares of common stock at the grant date and is recognized over the future periods in which the related employee service is rendered. The fair value per share of employee options to purchase shares under the ESPP was \$17.63 and \$20.44 for the six months ended September 30, 2015 and 2014, respectively. The fair value of the employees' option to purchase shares of common stock was estimated using the Black-Scholes model.

## ESPP - Purchase Option Activity

The following table summarizes the activity of the ESPP during the six months ended September 30, 2015:

| (In thousands, except per share amounts) | Number of<br>Purchase Options | Weighted-Average<br>Exercise Price |
|--|-------------------------------|------------------------------------|
| Outstanding at March 31, 2015            | 54                            | \$86.47                            |
| Granted                                  | 237                           | \$78.07                            |
| Exercised                                | (108                          | ) \$89.33                          |
| Outstanding at September 30, 2015        | 183                           | \$73.93                            |

## (11) EARNINGS PER SHARE

Basic earnings per share is calculated by dividing net earnings by the weighted average number of shares of the Company's common stock outstanding during the period. Outstanding shares consist of issued shares less treasury stock. Diluted earnings per share is calculated by dividing net earnings by the weighted average common shares outstanding adjusted for the dilutive effect of common stock equivalents related to stock options and the Company's ESPP.

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## AIRGAS, INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

## (UNAUDITED)

Outstanding stock options that are anti-dilutive are excluded from the Company's diluted earnings per share computation. There were approximately 3.0 million and 2.0 million shares covered by outstanding stock options that were not dilutive for the three months ended September 30, 2015 and 2014, respectively. There were approximately 2.7 million and 1.8 million shares covered by outstanding stock options that were not dilutive for the six months ended September 30, 2015 and 2014, respectively.

The following table presents the computation of basic and diluted weighted average common shares outstanding for the three and six months ended September 30, 2015 and 2014:

| (In thousands)  | Three Months Ended |        | Six Months Ended |        |
|---|--------------------|--------|------------------|--------|
|   | September 30,      |        | September 30,    |        |
|   | 2015               | 2014   | 2015             | 2014   |
| Weighted average common shares outstanding:   |                    |        |                  |        |
| Basic shares outstanding  | 73,836             | 74,561 | 74,540           | 74,417 |
| Incremental shares from assumed exercises of stock options and options under the ESPP | 796                | 1,193  | 857              | 1,199  |
| Diluted shares outstanding  | 74,632             | 75,754 | 75,397           | 75,616 |

## (12) COMMITMENTS AND CONTINGENCIES

## Litigation

The Company is involved in various legal and regulatory proceedings that have arisen in the ordinary course of business and have not been fully adjudicated. These actions, when ultimately concluded and determined, will not, in the opinion of management, have a material adverse effect upon the Company's consolidated financial condition, results of operations or liquidity.

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## AIRGAS, INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

(UNAUDITED)

## (13) SUMMARY BY BUSINESS SEGMENT

Business segment information for the Company's Distribution and All Other Operations business segments is presented in the following table for the three and six months ended September 30, 2015 and 2014.

| (In thousands)  | Three Months Ended<br>September 30, 2015 |                   |              |             | Three Months Ended<br>September 30, 2014 |                   |              |             |
|---|--|-------------------|--------------|-------------|--|-------------------|--------------|-------------|
|   | Distribution                             | All Other<br>Ops. | Eliminations | Total       | Distribution                             | All Other<br>Ops. | Eliminations | Total       |
| Gas and rent  | \$734,852                                | \$171,087         | \$(11,789)   | \$894,150   | \$718,743                                | \$147,821         | \$(8,049)    | \$858,515   |
| Hardgoods   | 479,416                                  | 1,009             | (6)          | 480,419     | 498,267                                  | 974               | (1)          | 499,240     |
| Net sales <sup>(a)</sup>  | 1,214,268                                | 172,096           | (11,795)     | 1,374,569   | 1,217,010                                | 148,795           | (8,050)      | 1,357,755   |
| Cost of products<br>sold (excluding<br>depreciation) <sup>(a)</sup> | 530,578                                  | 82,390            | (11,795)     | 601,173     | 531,867                                  | 76,717            | (8,050)      | 600,534     |
| Selling,<br>distribution and<br>administrative<br>expenses          | 459,159                                  | 56,220            | —            | 515,379     | 452,467                                  | 47,908            | —            | 500,375     |
| Depreciation  | 71,925                                   | 7,326             | —            | 79,251      | 66,949                                   | 6,211             | —            | 73,160      |
| Amortization  | 7,430                                    | 1,191             | —            | 8,621       | 6,881                                    | 1,024             | —            | 7,905       |
| Total costs and<br>expenses   | 1,069,092                                | 147,127           | (11,795)     | 1,204,424   | 1,058,164                                | 131,860           | (8,050)      | 1,181,974   |
| Operating<br>income   | \$145,176                                | \$24,969          | \$—          | \$170,145   | \$158,846                                | \$16,935          | \$—          | \$175,781   |
|   |  |                   |              |             |  |                   |              |             |
| (In thousands)  | Six Months Ended<br>September 30, 2015   |                   |              |             | Six Months Ended<br>September 30, 2014   |                   |              |             |
|   | Distribution                             | All Other<br>Ops. | Eliminations | Total       | Distribution                             | All Other<br>Ops. | Eliminations | Total       |
| Gas and rent  | \$1,452,494                              | \$331,114         | \$(19,385)   | \$1,764,223 | \$1,415,308                              | \$283,913         | \$(15,115)   | \$1,684,106 |
| Hardgoods   | 957,682                                  | 2,383             | (9)          | 960,056     | 985,314                                  | 1,925             | (3)          | 987,236     |
| Net sales <sup>(a)</sup>  | 2,410,176                                | 333,497           | (19,394)     | 2,724,279   | 2,400,622                                | 285,838           | (15,118)     | 2,671,342   |
| Cost of products<br>sold (excluding<br>depreciation) <sup>(a)</sup> | 1,051,818                                | 165,915           | (19,394)     | 1,198,339   | 1,052,800                                | 146,258           | (15,118)     | 1,183,940   |
| Selling,<br>distribution and<br>administrative<br>expenses          | 923,968                                  | 105,187           | —            | 1,029,155   | 902,106                                  | 92,982            | —            | 995,088     |
| Depreciation  | 142,945                                  | 14,381            | —            | 157,326     | 133,411                                  | 12,384            | —            | 145,795     |
| Amortization  | 14,592                                   | 2,144             | —            | 16,736      | 13,605                                   | 2,052             | —            | 15,657      |
| Total costs and<br>expenses   | 2,133,323                                | 287,627           | (19,394)     | 2,401,556   | 2,101,922                                | 253,676           | (15,118)     | 2,340,480   |
| Operating<br>income   | \$276,853                                | \$45,870          | \$—          | \$322,723   | \$298,700                                | \$32,162          | \$—          | \$330,862   |

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(a) Amounts in the “Eliminations” column represent the elimination of intercompany sales and associated gross profit on sales from the Company’s All Other Operations business segment to its Distribution business segment.

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## AIRGAS, INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

## (UNAUDITED)

## (14) SUPPLEMENTAL CASH FLOW INFORMATION

## Cash Paid for Interest and Income Taxes

Cash paid for interest and income taxes was as follows:

| (In thousands)               | Six Months Ended |          |
|------------------------------|------------------|----------|
|                              | September 30,    |          |
|                              | 2015             | 2014     |
| Interest                     | \$33,061         | \$32,667 |
| Income taxes, net of refunds | 92,996           | 108,847  |

## Noncash Investing and Financing Activities

Liabilities assumed and stock issued as a result of acquisitions were as follows:

| (In thousands)                                | Six Months Ended |           |
|---|------------------|-----------|
|   | September 30,    |           |
|   | 2015             | 2014      |
| Fair value of assets acquired                 | \$115,105        | \$46,048  |
| Net cash paid for acquisitions <sup>(a)</sup> | (98,144          | ) (29,834 |
| Stock issued for acquisition <sup>(b)</sup>   | —                | (4,458    |
| Liabilities assumed                           | \$16,961         | \$11,756  |

<sup>(a)</sup> Includes cash paid, net of cash acquired, for current year acquisitions as well as payments for the settlement of holdback liabilities associated with prior year acquisitions.

<sup>(b)</sup> Represents shares of Airgas, Inc. common stock issued in connection with a single prior year acquisition.



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ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS.

OVERVIEW

Airgas, Inc. and its subsidiaries (“Airgas” or the “Company”) had net sales for the quarter ended September 30, 2015 (“current quarter”) of \$1.37 billion compared to \$1.36 billion for the quarter ended September 30, 2014 (“prior year quarter”), an increase of 1%. Organic sales were flat compared to the prior year quarter, with gas and rent increasing 3% and hardgoods decreasing 5%. Current and prior year acquisitions contributed sales growth of 1% in the current quarter. The Company’s organic sales growth reflected continued strength in certain sectors, such as non-residential construction; however, sales to customers engaged in the energy and chemical and the manufacturing and metal fabrication sectors remained challenged through the quarter.

The consolidated gross profit margin (excluding depreciation) in the current quarter was 56.3%, an increase of 50 basis points from the prior year quarter, primarily reflecting a sales mix shift toward higher margin gas and rent.

The Company’s operating income margin in the current quarter was 12.4%, a decrease of 50 basis points from the prior year quarter, primarily reflecting the impact of the increase in selling, distribution, and administrative expenses in the current low organic sales growth environment related to the Company’s Distribution business segment.

Net earnings per diluted share was \$1.31 in the current quarter versus \$1.30 in the prior year quarter.

Acquisitions

During the current quarter, the Company purchased seven businesses with aggregate historical annual sales of approximately \$47 million. During the prior year quarter, the Company purchased five businesses with aggregate historical annual sales of approximately \$6 million.

Stock Repurchase Program

On May 28, 2015, the Company announced plans to repurchase up to \$500 million of Airgas, Inc. common stock under a stock repurchase program approved by the Company’s Board of Directors. Airgas may repurchase shares from time to time for cash in open market transactions or in privately-negotiated transactions in accordance with applicable federal securities laws. The Company will determine the timing and the amount of any repurchases based on its evaluation of market conditions, share price, and other factors. The stock repurchase program has no pre-established closing date and may be suspended or discontinued at any time.

During the current quarter, the Company repurchased 2.8 million shares on the open market at an average price of \$97.98. At September 30, 2015, \$125 million was available for additional share repurchases under the program. The impact of any additional share repurchases that may occur subsequent to September 30, 2015 under the Company’s current authorized stock repurchase program is not reflected in the Company’s forward-looking guidance for its fiscal third quarter ending December 31, 2015 or full fiscal year ending March 31, 2016.

Fiscal Third Quarter and Full Fiscal Year Outlook

The U.S. industrial economy continues to be challenging particularly in the energy and chemical, and manufacturing and metal fabrication end markets. As it relates to the upstream energy market, the sustained low price of oil and natural gas continues to pressure the Company’s customers in this segment. While the Company saw strength in the manufacture of transportation equipment, the slowing global economy and strong dollar continue to challenge many of the Company’s manufacturing customers. Customers who support oil and gas, mining and agricultural industries, and those who depend on exports have been the hardest hit. Continued investment in non-residential construction for both downstream chemical and power projects provides encouragement for the overall future of this end market. The strength of the U.S. dollar, low oil prices and relatively slower global demand continue to be headwinds for the Company’s customers. The overall weak industrial demand tempers the Company’s near-term optimism, and the level of uncertainty in the U.S. industrial economy makes it difficult to predict the Company’s near-term sales outlook. The Company’s recent investments to improve its platform, systems, and its product and service offerings have positioned the Company for growth when the economy improves. As it remains focused on operational improvements and leveraging its industry leading platform, the Company will continue to closely manage expenses without sacrificing customer service or safety.

The Company expects earnings per diluted share for the third fiscal quarter ending December 31, 2015 to be in the range of \$1.15 to \$1.20, a decrease of 7% to a decrease of 2% over earnings per diluted share of \$1.23 in the third

fiscal quarter ended December 31, 2014. The Company's third quarter guidance includes a year-over-year negative impact of \$0.02 to \$0.03 per diluted share from near term net cost pressure related to helium diversification and supply extension initiatives and a net \$0.03 per diluted share benefit from share repurchases made through September 30, 2015. The Company expects its organic sales growth rate for the quarter ending December 31, 2015 to be flat to down one percent.

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The Company expects earnings per diluted share for the full fiscal year ending March 31, 2016 to be in the range of \$4.90 to \$5.00, an increase of 1% to 3% over earnings per diluted share of \$4.85 in the fiscal year ended March 31, 2015. The Company's fiscal 2016 guidance includes an estimated year-over-year negative impact of \$0.00 to \$0.04 per diluted share from variable compensation reset following a year that was significantly below-budget as well as a year-over-year negative impact of \$0.07 to \$0.09 per diluted share from near term net cost pressure related to helium diversification and supply extension initiatives and a net \$0.09 per diluted share benefit from share repurchases made through September 30, 2015. The Company expects its organic sales growth rate for the fiscal year ending March 31, 2016 to be in the low single digits.

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## RESULTS OF OPERATIONS: THREE MONTHS ENDED SEPTEMBER 30, 2015 COMPARED TO THREE MONTHS ENDED SEPTEMBER 30, 2014

## STATEMENT OF EARNINGS COMMENTARY

## Net Sales

Net sales increased 1% to \$1.37 billion for the current quarter compared to the prior year quarter, driven by sales growth from current and prior year acquisitions of 1% in the current quarter. As outlined in the Overview section, the Company's organic sales growth reflected continued strength in certain sectors, but on balance, underlying business conditions remained sluggish and some sectors remained challenged during the current quarter. Gas and rent organic sales increased 3% in the current quarter, and hardgoods organic sales decreased 5%. Organic sales growth in the current year was flat driven by price increases of 1% offset by volume decreases of 1%.

Strategic products represent approximately 40% of net sales and are comprised of safety products and bulk, medical and specialty gases (and associated rent), which are sold to end customers through the Distribution business segment, and carbon dioxide ("CO<sub>2</sub>") and dry ice, the vast majority of which is sold to end customers through the All Other Operations business segment. The Company has identified these products as strategic because it believes they have good long-term growth profiles due to favorable end customer markets, application development, increasing environmental regulation, strong cross-selling opportunities or a combination thereof. During the current quarter, sales of strategic products in aggregate increased 2% on an organic basis as compared to the prior year quarter.

The Company's strategic accounts program, which represents approximately 25% of net sales, is designed to deliver superior product and service offerings to larger, multi-location customers, and presents the Company with strong cross-selling and greater penetration opportunities. Sales to strategic accounts in the current quarter increased 2% compared to the prior year quarter.

In the following table, the intercompany eliminations represent sales from the All Other Operations business segment to the Distribution business segment.

| Net Sales<br>(In thousands) | Three Months Ended<br>September 30, |             | Increase/(Decrease) |   |      |
|-----------------------------|-------------------------------------|-------------|---------------------|---|------|
|                             | 2015                                | 2014        |                     |   |      |
| Distribution                | \$1,214,268                         | \$1,217,010 | \$ (2,742           | ) | — %  |
| All Other Operations        | 172,096                             | 148,795     | 23,301              |   | 16 % |
| Intercompany eliminations   | (11,795                             | ) (8,050    | ) (3,745            | ) |      |
|                             | \$1,374,569                         | \$1,357,755 | \$ 16,814           |   | 1 %  |

The Distribution business segment's principal products and services include industrial, medical and specialty gases, and process chemicals; cylinder and equipment rental; and hardgoods. Industrial, medical and specialty gases are distributed in cylinders and bulk containers. Rental fees are generally charged on cylinders, dewars (cryogenic liquid cylinders), bulk and MicroBulk tanks, tube trailers and certain welding equipment. Hardgoods generally consist of welding consumables and equipment, safety products, construction supplies, and maintenance, repair and operating supplies.

Distribution business segment sales were flat compared to the prior year quarter, with a decrease in organic sales of 1%. Incremental sales from current and prior year acquisitions contributed sales growth of 1% in the current quarter. Higher pricing contributed 1% offset by volume decreases of 2% which resulted in the 1% decrease in organic sales in the Distribution business segment. Gas and rent organic sales in the Distribution business segment increased 2%, with pricing up 2% and volumes flat. Hardgoods organic sales within the Distribution business segment decreased 5%, with pricing flat and volumes down 5%.

Within the Distribution business segment, organic sales of gas related strategic products and associated rent increased 4% over the prior year quarter, comprised of the following: bulk gas and rent up 5%, on higher pricing and volumes; specialty gas, rent, and related equipment up 9%, on moderate growth in core specialty gas volumes and large single-customer short-term activity; and medical gas and rent flat, as increases to physicians and dental practices, as well as hospitals and surgery centers, were offset by weakness in wholesale sales to homecare distributors. In addition, organic sales in the Company's Red-D-Ar<sup>®</sup> business increased 10% over the prior year quarter, driven by strong equipment sales and increases in both welder and generator rentals in the non-residential construction and energy

customer segments.

Within the Distribution business segment's hardgoods sales, sales of safety products decreased by 4% compared to the prior year quarter, on broad based weakness in core industrial activity. Sales of the Company's Radno® private-label product line, which includes certain safety products, consumables, and other hardgoods, were down 5% in the current quarter over the prior year quarter, consistent with the 5% decrease in total hardgoods organic sales in the Distribution business segment.

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The All Other Operations business segment consists of five business units. The primary products manufactured and/or distributed are CO<sub>2</sub>, dry ice, nitrous oxide, ammonia and refrigerant gases.

The All Other Operations business segment sales increased 16% compared to the prior year quarter, with an increase in organic sales of 8%. Incremental sales from current and prior year acquisitions contributed sales growth of 8% in the current quarter. The strong organic growth in the All Other Operations business segment was driven by sales increases primarily in the Company's refrigerants, as well as dry ice businesses. Organic sales of CO<sub>2</sub> and dry ice, the vast majority of which is sold to end customers through the All Other Operations business segment, increased 5% over the prior year quarter on higher pricing and volumes.

**Gross Profits (Excluding Depreciation)**

Gross profits (excluding depreciation) do not reflect deductions related to depreciation expense and distribution costs. The Company reflects distribution costs as an element of the line item "Selling, distribution and administrative expenses" and recognizes depreciation on all of its property, plant and equipment in the line item "Depreciation" in its consolidated statements of earnings. Other companies may report certain or all of these costs as elements of their cost of products sold and, as such, the Company's gross profits (excluding depreciation) discussed below may not be comparable to those of other companies.

Consolidated gross profits (excluding depreciation) increased 2% in the current quarter compared to the prior year quarter, reflecting the overall growth in sales and margin expansion on favorable sales mix. The consolidated gross profit margin (excluding depreciation) in the current quarter increased 50 basis points to 56.3% compared to 55.8% in the prior year quarter. The increase in consolidated gross profit margin (excluding depreciation) primarily reflects the sales mix shift toward higher margin gas and rent. Gas and rent represented 65.0% of the Company's sales mix in the current quarter, up from 63.2% in the prior year quarter.

| Gross Profits (ex. Depr.)<br>(In thousands) | Three Months Ended    |           | Increase/(Decrease) |   |      |
|---|-----------------------|-----------|---------------------|---|------|
|   | September 30,<br>2015 | 2014      |                     |   |      |
| Distribution                                | \$683,690             | \$685,143 | \$ (1,453           | ) | — %  |
| All Other Operations                        | 89,706                | 72,078    | 17,628              |   | 24 % |
|   | \$773,396             | \$757,221 | \$ 16,175           |   | 2 %  |

The Distribution business segment's gross profit margin (excluding depreciation) remained consistent with the prior year quarter at 56.3%. The benefits of the favorable sales mix-shift, from hardgoods toward higher margin gas and rent, and pricing gains were offset by margin pressure within gas and rent on higher helium costs and a sales mix shift toward lower margin bulk gas. Gas and rent represented 60.5% of the Distribution business segment's sales in the current quarter, up from 59.1% in the prior year quarter.

The All Other Operations business segment's gross profits (excluding depreciation) increased 24% compared to the prior year quarter, primarily driven by the increase in refrigerants and dry ice sales, margin expansion as described below, and the inclusion of the Priority Nitrogen acquisition. The All Other Operations business segment's gross profit margin (excluding depreciation) increased 370 basis points to 52.1% in the current quarter from 48.4% in the prior year quarter. The increase in the All Other Operations business segment's gross profit margin (excluding depreciation) was primarily driven by margin expansion in the Company's refrigerants and ammonia businesses plus the addition of the higher-margin Priority Nitrogen business.

**Operating Expenses****Selling, Distribution and Administrative ("SD&A") Expenses**

SD&A expenses consist of labor and overhead associated with the purchasing, marketing and distribution of the Company's products, as well as costs associated with a variety of administrative functions such as legal, treasury, accounting, tax and facility-related expenses.

Consolidated SD&A expenses increased \$15 million, or 3%, in the current quarter as compared to the prior year quarter. Contributing to the increase in SD&A expenses were approximately \$7 million of incremental operating costs associated with acquired businesses, representing approximately 1.4% of the total increase in SD&A. The remaining increase is primarily related to incremental costs to support strong organic sales growth in the All Other Operations segment. As a percentage of consolidated gross profit, consolidated SD&A expenses increased 50 basis points to

66.6% in the current quarter, compared to 66.1% in the prior year quarter.

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| SD&A Expenses<br>(In thousands) | Three Months Ended<br>September 30, |           | Increase/(Decrease) |    |   |
|---------------------------------|-------------------------------------|-----------|---------------------|----|---|
|                                 | 2015                                | 2014      |                     |    |   |
| Distribution                    | \$459,159                           | \$452,467 | \$ 6,692            | 1  | % |
| All Other Operations            | 56,220                              | 47,908    | 8,312               | 17 | % |
|                                 | \$515,379                           | \$500,375 | \$ 15,004           | 3  | % |

SD&A expenses in the Distribution business segment increased 1.5% compared to the prior year quarter. Contributing to the increase in SD&A expenses in the Distribution business segment were approximately \$4 million of incremental operating costs associated with acquired businesses, representing approximately 0.9% of the increase in SD&A. As a percentage of Distribution business segment gross profit, SD&A expenses in the Distribution business segment increased 120 basis points to 67.2% compared to 66.0% in the prior year quarter.

SD&A expenses in the All Other Operations business segment increased 17%, compared to the prior year quarter. Contributing to the increase in SD&A expenses in the All Other Operations business segment were approximately \$3 million of incremental operating costs associated with acquired businesses, representing approximately 7% of the increase in SD&A. Incremental costs to support strong organic sales growth in the All Other Operations segment also contributed to the increase. As a percentage of All Other Operations business segment gross profit, SD&A expenses in the All Other Operations business segment decreased 380 basis points to 62.7% compared to 66.5% in the prior year quarter, primarily driven by strong sales and margin growth in the Company's All Other Operations business segment.

**Depreciation and Amortization**

Depreciation expense increased \$6 million, or 8%, to \$79 million in the current quarter as compared to \$73 million in the prior year quarter. The increase primarily reflects the additional depreciation expense on capital investments in revenue-generating assets to support customer demand (such as cylinders/bulk tanks and rental welders/generators) as well as investments in the Company's eBusiness platform and other system enhancements. Amortization expense of \$9 million in the current quarter increased \$1 million compared to the prior year quarter, driven by acquisitions.

**Operating Income**

Consolidated operating income of \$170 million decreased 3% in the current quarter compared to the prior year quarter, primarily driven by the increase in SD&A and depreciation expenses in the current low organic sales growth environment related to the Company's Distribution business segment. The consolidated operating income margin decreased 50 basis points to 12.4% from 12.9% in the prior year quarter.

| Operating Income<br>(In thousands) | Three Months Ended<br>September 30, |           | Increase/(Decrease) |     |   |
|------------------------------------|-------------------------------------|-----------|---------------------|-----|---|
|                                    | 2015                                | 2014      |                     |     |   |
| Distribution                       | \$145,176                           | \$158,846 | \$ (13,670)         | (9) | % |
| All Other Operations               | 24,969                              | 16,935    | 8,034               | 47  | % |
|                                    | \$170,145                           | \$175,781 | \$ (5,636)          | (3) | % |

Operating income in the Distribution business segment decreased 9% compared to the prior year quarter. The Distribution business segment's operating income margin of 12.0% decreased by 110 basis points compared to the operating income margin of 13.1% in the prior year quarter. The decline in the Distribution business segment's operating income margin primarily reflects the impact of rising operating costs in the current negative organic sales environment.

Operating income in the All Other Operations business segment increased 47% compared to the prior year quarter, primarily driven by the increase in refrigerants and dry ice sales, margin expansion as described below, and the inclusion of the Priority Nitrogen acquisition. The All Other Operations business segment's operating income margin of 14.5% increased by 310 basis points compared to the operating income margin of 11.4% in the prior year quarter. The increase in the All Other Operations business segment's operating income margin was primarily driven by margin expansion in the Company's refrigerants and ammonia businesses plus the addition of higher-margin Priority Nitrogen business.

**Interest Expense, Net**



Interest expense, net, was \$15 million in the current quarter, representing a decrease of \$3 million, or 18%, compared to the prior year quarter. The overall decrease in interest expense, net resulted primarily from lower average borrowing rates, partially offset by higher average debt balances, in the current quarter as compared to the prior year quarter.

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Income Tax Expense

The effective income tax rate was 36.8% of pre-tax earnings in the current quarter compared to 37.5% in the prior year quarter.

Net Earnings

Net earnings per diluted share increased 1% to \$1.31 in the current quarter compared to \$1.30 per diluted share in the prior year quarter. Net earnings were \$98 million in the current quarter compared to \$98 million in the prior year quarter.

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## RESULTS OF OPERATIONS: SIX MONTHS ENDED SEPTEMBER 30, 2015 COMPARED TO SIX MONTHS ENDED SEPTEMBER 30, 2014

## STATEMENT OF EARNINGS COMMENTARY

## Net Sales

Net sales increased 2% to \$2.72 billion for the six months ended September 30, 2015 (“current period”) compared to the six months ended September 30, 2014 (“prior year period”), driven by organic sales growth of 1% and sales growth from current and prior year acquisitions of 1% in the current period. Gas and rent organic sales increased 4% in the current period, and hardgoods organic sales decreased 4%. Organic sales growth in the current period was driven by price increases of 2% partially offset by volume decreases of 1%.

During the current period, sales of strategic products in aggregate increased 3% on an organic basis as compared to the prior year period.

Sales to strategic accounts in the current period increased 3% compared to the prior year period.

In the following table, the intercompany eliminations represent sales from the All Other Operations business segment to the Distribution business segment.

| Net Sales<br>(In thousands) | Six Months Ended<br>September 30, |             | Increase/(Decrease) |    |   |
|-----------------------------|-----------------------------------|-------------|---------------------|----|---|
|                             | 2015                              | 2014        |                     |    |   |
| Distribution                | \$2,410,176                       | \$2,400,622 | \$ 9,554            | —  | % |
| All Other Operations        | 333,497                           | 285,838     | 47,659              | 17 | % |
| Intercompany eliminations   | (19,394 )                         | (15,118 )   | (4,276 )            |    |   |
|                             | \$2,724,279                       | \$2,671,342 | \$ 52,937           | 2  | % |

Distribution business segment sales were flat compared to the prior year period. Incremental sales from current and prior year acquisitions were flat in the current period. Higher pricing contributed 2% offset by volume decreases of 2% which resulted in the flat organic sales growth in the Distribution business segment. Gas and rent organic sales in the Distribution business segment increased 2%, with pricing up 2% and volumes flat. Hardgoods organic sales within the Distribution business segment decreased 4%, with pricing flat and volumes down 4%.

Within the Distribution business segment, organic sales of gas related strategic products and associated rent increased 4% over the prior year period, comprised of the following: bulk gas and rent up 6%, on higher pricing and volumes; specialty gas, rent, and related equipment up 6%, on moderate growth in core specialty gas volumes; and medical gas and rent up 1%, as increases to physicians and dental practices, as well as hospitals and surgery centers, were partially offset by weakness in wholesale sales to homecare distributors. In addition, organic sales in the Company’s Red-D-Arc® business increased 8% over the prior year period, driven by strong equipment sales and increases in both welder and generator rentals in the non-residential construction and energy customer segments.

Within the Distribution business segment’s hardgoods sales, sales of safety products decreased by 1% compared to the prior year period, on broad based moderation in core industrial activity. Sales of the Company’s Radno® private-label product line, which includes certain safety products, consumables, and other hardgoods, decreased 3% in the current period over the prior year period, in-line with the 4% decrease in total hardgoods organic sales in the Distribution business segment.

The All Other Operations business segment sales increased 17% compared to the prior year period, with an increase in organic sales of 12%. Incremental sales from current and prior year acquisitions contributed sales growth of 5% in the current period. The strong growth in the All Other Operations business segment was driven by sales increases primarily in the Company’s refrigerants, as well as CO<sub>2</sub> and dry ice, businesses. Organic sales of CO<sub>2</sub> and dry ice, the vast majority of which is sold to end customers through the All Other Operations business segment, increased 6% over the prior year period on higher pricing and volumes.

## Gross Profits (Excluding Depreciation)

Consolidated gross profits (excluding depreciation) increased 3% in the current period, reflecting the overall growth in sales and margin expansion on price increases. The consolidated gross profit margin (excluding depreciation) in the current period increased 30 basis points to 56.0% compared to 55.7% in the prior year period. The increase in consolidated gross profit margin (excluding depreciation) primarily reflects the sales mix shift toward higher margin

gas and rent, partially offset by a sales mix shift within gas toward lower margin refrigerants. Gas and rent represented 64.8% of the Company's sales mix in the current period, up from 63.0% in the prior year period.

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| Gross Profits (ex. Depr.)<br>(In thousands) | Six Months Ended |             | Increase/(Decrease) |    |   |
|---|------------------|-------------|---------------------|----|---|
|   | September 30,    |             |                     |    |   |
|   | 2015             | 2014        |                     |    |   |
| Distribution                                | \$1,358,358      | \$1,347,822 | \$ 10,536           | 1  | % |
| All Other Operations                        | 167,582          | 139,580     | 28,002              | 20 | % |
|   | \$1,525,940      | \$1,487,402 | \$ 38,538           | 3  | % |

The Distribution business segment's gross profits (excluding depreciation) increased 1% compared to the prior year period. The Distribution business segment's gross profit margin (excluding depreciation) was 56.4% versus 56.1% in the prior year period, an increase of 30 basis points. The increase in the Distribution business segment's gross profit margin (excluding depreciation) reflects a sales mix-shift toward higher margin gas and rent, offset by margin pressure within gas and rent on higher helium costs and a sales mix shift toward lower margin bulk gas. Gas and rent represented 60.3% of the Distribution business segment's sales in the current period, up from 59.0% in the prior year period.

The All Other Operations business segment's gross profits (excluding depreciation) increased 20% compared to the prior year period, primarily driven by the increase in refrigerants and dry ice sales, margin expansion in the Company's ammonia business, and the inclusion of the Priority Nitrogen acquisition. The All Other Operations business segment's gross profit margin (excluding depreciation) increased 140 basis points to 50.2% in the current period from 48.8% in the prior year period. The increase in the All Other Operations business segment's gross profit margin (excluding depreciation) was primarily driven by margin expansion in the Company's ammonia business plus the addition of the higher-margin Priority Nitrogen business.

## Operating Expenses

## SD&amp;A Expenses

Consolidated SD&A expenses increased \$34 million, or 3%, in the current period as compared to the prior year period. Contributing to the increase in SD&A expenses were approximately \$11 million of incremental operating costs associated with acquired businesses, representing approximately 1% of the total increase in SD&A. Normal inflation, and rising healthcare costs, as well as the incremental costs to support strong organic sales growth in the All Other Operations segment, also contributed to the increase. As a percentage of consolidated gross profit, consolidated SD&A expenses increased 50 basis points to 67.4% in the current period compared to 66.9% in the prior year period.

| SD&A Expenses<br>(In thousands) | Six Months Ended |           | Increase/(Decrease) |    |   |
|---------------------------------|------------------|-----------|---------------------|----|---|
|                                 | September 30,    |           |                     |    |   |
|                                 | 2015             | 2014      |                     |    |   |
| Distribution                    | \$923,968        | \$902,106 | \$ 21,862           | 2  | % |
| All Other Operations            | 105,187          | 92,982    | 12,205              | 13 | % |
|                                 | \$1,029,155      | \$995,088 | \$ 34,067           | 3  | % |

SD&A expenses in the Distribution business segment increased 2% compared to the prior year period. Contributing to the increase in SD&A expenses in the Distribution business segment were approximately \$8 million of incremental operating costs associated with acquired businesses, representing approximately 1% of the increase in SD&A. As a percentage of Distribution business segment gross profit, SD&A expenses in the Distribution business segment decreased 110 basis points to 68.0% compared to 66.9% in the prior year period.

SD&A expenses in the All Other Operations business segment increased 13% compared to the prior year period. Contributing to the increase in SD&A expenses in the All Other Operations business segment were approximately \$3 million of incremental operating costs associated with acquired businesses, representing approximately 4% of the increase in SD&A. Incremental costs to support strong organic sales growth in the All Other Operations segment, also contributed to the increase. As a percentage of All Other Operations business segment gross profit, SD&A expenses in the All Other Operations business segment decreased 380 basis points to 62.8% compared to 66.6% in the prior year period, primarily driven by strong sales and margin growth in the Company's All Other Operations business segment.

## Depreciation and Amortization

Depreciation expense increased \$12 million, or 8%, to \$157 million in the current period as compared to the prior year period. The increase primarily reflects the additional depreciation expense on capital investments in

revenue-generating assets to support customer demand (such as cylinders/bulk tanks and rental welders/generators) as well as investments in the Company's eBusiness platform and other system enhancements. Amortization expense of \$17 million in the current period increased by \$1 million compared to the prior year period, driven by acquisitions.

Operating Income

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Consolidated operating income of \$323 million decreased 2% in the current period compared to the prior year period, primarily driven by the increase in SD&A and depreciation expenses in the current low organic sales growth environment related to the Company's Distribution business segment. The consolidated operating income margin decreased 60 basis points to 11.8% from 12.4% in the prior year period.

| Operating Income<br>(In thousands) | Six Months Ended<br>September 30, |           | Increase/(Decrease) |   |       |
|------------------------------------|-----------------------------------|-----------|---------------------|---|-------|
|                                    | 2015                              | 2014      |                     |   |       |
| Distribution                       | \$276,853                         | \$298,700 | \$ (21,847          | ) | (7 )% |
| All Other Operations               | 45,870                            | 32,162    | 13,708              |   | 43 %  |
|                                    | \$322,723                         | \$330,862 | \$ (8,139           | ) | (2 )% |

Operating income in the Distribution business segment decreased 7% compared to the prior year period. The Distribution business segment's operating income margin of 11.5% decreased by 90 basis points compared to the operating income margin of 12.4% in the prior year period. The decline in the Distribution business segment's operating income margin primarily reflects the impact of rising operating costs in the current low organic sales growth environment.

Operating income in the All Other Operations business segment increased 43% compared to the prior year period, primarily driven by the increase in refrigerants sales, margin expansion as described below, and the inclusion of the Priority Nitrogen acquisition. The All Other Operations business segment's operating income margin of 13.8% increased by 250 basis points compared to the operating income margin of 11.3% in the prior year period. The increase in the All Other Operations business segment's operating income margin was primarily driven by margin expansion in the Company's refrigerants and ammonia businesses plus the addition of higher-margin Priority Nitrogen business.

**Interest Expense, Net**

Interest expense, net, was \$29 million in the current period, representing a decrease of \$5 million, or 16%, compared to the prior year period. The overall decrease in interest expense, net resulted primarily from lower average borrowing rates, in the current period as compared to the prior year period.

**Income Tax Expense**

The effective income tax rate was 36.8% of pre-tax earnings in the current period compared to 37.2% in the prior year period.

**Net Earnings**

Net earnings per diluted share decreased slightly to \$2.47 in the current period compared to \$2.48 per diluted share in the prior year period. Net earnings were \$186 million in the current period compared to \$187 million in the prior year period.

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## LIQUIDITY AND CAPITAL RESOURCES

## Cash Flows

Net cash provided by operating activities was \$372 million in the current period compared to \$342 million in the prior year period.

The following table provides a summary of the major items affecting the Company's cash flows from operating activities for the periods presented:

| (In thousands)                                       | Six Months Ended |           |
|--|------------------|-----------|
|  | September 30,    |           |
|  | 2015             | 2014      |
| Net earnings   | \$186,269        | \$187,164 |
| Non-cash and non-operating activities <sup>(1)</sup> | 179,564          | 174,245   |
| Changes in working capital                           | 9,809            | (16,406   |
| Other operating activities                           | (3,981           | ) (3,085  |
| Net cash provided by operating activities            | \$371,661        | \$341,918 |

<sup>(1)</sup> Includes depreciation, amortization, deferred income taxes, gain on sales of plant and equipment, and stock-based compensation expense.

The cash inflow related to working capital in the current period was primarily driven by a lower required investment in working capital, reflecting the overall low organic sales growth environment, the reduction in inventory driven by strong refrigerants sales growth during the current period, and the timing of payments to vendors and receipt of vendor rebate payments. Net earnings plus non-cash and non-operating activities provided cash of \$366 million in the current period and \$361 million in the prior year period.

As of September 30, 2015, \$23 million of the Company's \$58 million cash balance was held by foreign subsidiaries. The Company does not believe it will be necessary to repatriate cash held outside of the U.S. and anticipates its domestic liquidity needs will be met through other funding sources such as cash flows generated from operating activities and external financing arrangements. Accordingly, the Company intends to permanently reinvest the cash in its foreign operations to support working capital needs, investing and financing activities, and future business development. Were the Company's intention to change, the amounts held within its foreign operations could be repatriated to the U.S., although any repatriations under current U.S. tax laws would be subject to income taxes, net of applicable foreign tax credits.

The following table provides a summary of the major items affecting the Company's cash flows from investing activities for the periods presented:

| (In thousands)                                 | Six Months Ended |              |
|--|------------------|--------------|
|  | September 30,    |              |
|  | 2015             | 2014         |
| Capital expenditures                           | \$(269,982       | ) \$(220,872 |
| Proceeds from sales of plant and equipment     | 10,665           | 10,634       |
| Business acquisitions and holdback settlements | (98,144          | ) (29,834    |
| Other investing activities                     | 763              | 716          |
| Net cash used in investing activities          | \$(356,698       | ) \$(239,356 |

Capital expenditures as a percentage of sales were 9.9% and 8.3% for the current and prior year periods, respectively. The increase in capital expenditures in the current period compared to the prior year period reflects the Company's higher investments in revenue generating assets, such as rental welding and generator equipment, cylinders and bulk tanks to support sales growth; the construction of new air separation units in Kentucky and Illinois; and the purchase of various facilities previously operated under lease agreements related to the acquired Encompass Gas Group. Lease buyouts in the current period were \$43 million as compared to \$1 million in the prior year period. During the current period, the Company paid \$98 million to purchase twelve businesses and to settle holdback liabilities associated with prior year acquisitions. The businesses acquired during the current period had historical annual sales of approximately \$80 million.



Free cash flow\* in the current period was \$169 million compared to \$147 million in the prior year period.

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\* Free cash flow is a financial measure calculated as net cash provided by operating activities minus capital expenditures, adjusted for the impacts of certain items. See non-GAAP reconciliation and components of free cash flow at the end of this section.

The following table provides a summary of the major items affecting the Company's cash flows from financing activities for the periods presented:

| (In thousands)                                       | Six Months Ended      |               |
|--|-----------------------|---------------|
|  | September 30,<br>2015 | 2014          |
| Net cash borrowings (repayments) on debt obligations | \$438,979             | \$(52,391)    |
| Purchase of treasury stock                           | (374,706)             | ) —           |
| Dividends paid to stockholders                       | (88,515)              | ) (81,942)    |
| Other financing activities                           | 16,629                | ) 27,922      |
| Net cash used in financing activities                | \$(7,613)             | ) \$(106,411) |

During the current period, net financing activities used cash of \$8 million. Net cash borrowings on debt obligations in the current period were \$439 million, primarily related to the issuance of \$400 million of 3.05% senior notes maturing on August 1, 2020 (the "2020 Notes"), borrowings of \$231 million under the commercial paper program, \$23 million of net revolving credit borrowings and increased borrowings of \$35 million under the Securitization Agreement, partially offset by the repayment of \$250 million of 3.25% senior notes that would have matured on October 1, 2015. On May 28, 2015, the Company announced a \$500 million stock repurchase program and during the six months ended September 30, 2015 the Company repurchased 3.8 million shares in the open market for \$375 million. At September 30, 2015, \$125 million was available for additional share repurchases under the program. Other financing activities, primarily comprised of proceeds and excess tax benefits related to the exercise of stock options and stock issued for the Employee Stock Purchase Plan, partially offset by the change in cash overdrafts, generated cash of \$17 million during the current period.

In the prior year period, net financing activities used cash of \$106 million. Net cash repayments on debt obligations in the prior year period were \$52 million, primarily related to the repayment of \$400 million of 4.50% senior notes that matured on September 15, 2014, partially offset by the issuance of \$300 million of 3.65% senior notes maturing on July 15, 2024 and borrowings of \$45 million under the commercial paper program. Other financing activities, primarily comprised of proceeds and excess tax benefits related to the exercise of stock options and stock issued for the Employee Stock Purchase Plan, generated cash of \$28 million during the prior year period.

**Dividends**

During the current period, the Company paid its stockholders dividends of \$89 million or \$0.60 per share. During the prior year period, the Company paid dividends of \$82 million or \$0.55 per share. Future dividend declarations and associated amounts paid will depend upon the Company's earnings, financial condition, loan covenants, capital requirements and other factors deemed relevant by management and the Company's Board of Directors.

**Financial Instruments and Sources of Liquidity**

In addition to utilizing cash from operations, the Company has various liquidity resources available to meet its future cash requirements for working capital, capital expenditures and other financial commitments. See Note 7 to the Company's consolidated financial statements under Item 1, "Financial Statements," for additional information on the Company's debt instruments.

**Money Market Loans**

The Company has two separate money market loan agreements with financial institutions to provide access to short-term advances not to exceed \$35 million for each respective agreement. At September 30, 2015, there were no advances outstanding under the agreements.

**Commercial Paper**

The Company participates in a \$1 billion commercial paper program supported by its Credit Facility (see below). This program allows the Company to obtain favorable short-term borrowing rates with maturities that vary, but will generally not exceed 90 days from the date of issue, and is classified as short-term debt. At maturity, the commercial paper balances are often rolled over rather than repaid or refinanced, depending on the Company's cash and liquidity

positions. The Company has used proceeds from commercial paper issuances for general corporate purposes. At September 30, 2015, \$557 million of borrowings were outstanding under the commercial paper program.

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## Trade Receivables Securitization

The Company participates in a securitization agreement with commercial bank conduits to which it sells qualifying trade receivables on a revolving basis (the “Securitization Agreement”). On July 24, 2015, the Company entered into the Sixth Amendment and Joinder (the “Amendment”) to the Third Amended and Restated Receivables Purchase Agreement which increased the maximum amount of borrowings available under the Securitization Agreement from \$295 million to \$330 million. The Amendment also increased the number of commercial bank conduits from three to four. The Company’s sale of qualified trade receivables is accounted for as a secured borrowing under which qualified trade receivables collateralize amounts borrowed from the commercial bank conduits. The maturity date of the Securitization Agreement is December 5, 2017. At September 30, 2015, the amount of outstanding borrowing under the Securitization Agreement was \$330 million.

## Senior Credit Facility

The Company participates in a \$1 billion Second Amended and Restated Credit Agreement (the “Credit Facility”). The Credit Facility consists of an \$875 million U.S. dollar revolving credit line, with a \$100 million letter of credit sublimit and a \$75 million swingline sublimit, and a \$125 million (U.S. dollar equivalent) multi-currency revolving credit line. The maturity date of the Credit Facility is November 18, 2019. Under circumstances described in the Credit Facility, the revolving credit line may be increased by an additional \$500 million, provided that the multi-currency revolving credit line may not be increased by more than an additional \$50 million.

At September 30, 2015, the financial covenant of the Credit Facility did not restrict the Company’s ability to borrow on the unused portion of the Credit Facility. The Credit Facility contains customary events of default including, without limitation, failure to make payments, a cross-default to certain other debt, breaches of covenants, breaches of representations and warranties, certain monetary judgments and bankruptcy and ERISA events. In the event of default, repayment of borrowings under the Credit Facility may be accelerated.

## Senior Notes

At September 30, 2015, the \$250 million outstanding of 2.95% senior notes maturing on June 15, 2016 were included in the “Current portion of long-term debt” line item on the Company’s consolidated balance sheet.

In September 2015, the Company repaid \$250 million of 3.25% senior notes originally due to mature on October 1, 2015 at 100% of the principal amount of the notes plus accrued interest.

On August 11, 2015, the Company issued the 2020 Notes. The net proceeds from the sale of the 2020 Notes were used for general corporate purposes, including to fund acquisitions, to repay indebtedness and to repurchase shares pursuant to the Company’s stock repurchase program. Interest on the 2020 Notes is payable semi-annually on February 1 and August 1 of each year, commencing on February 1, 2016. The 2020 Notes contain covenants that restrict the incurrence of liens and limit sale and leaseback transactions. The Company has the option to redeem the 2020 Notes prior to their maturity, in whole or in part, either at 100% of the principal amount of the notes plus any accrued but unpaid interest or at the applicable make-whole premium.

## Total Borrowing Capacity

The Company believes that it has sufficient liquidity to meet its working capital, capital expenditure and other financial commitments, including its \$250 million of 2.95% senior notes maturing on June 15, 2016. The sources of that liquidity include cash from operations, availability under the Company’s commercial paper program, Securitization Agreement and revolving credit facilities, and potential capital markets transactions. The financial covenant under the Company’s Credit Facility requires the Company to maintain a leverage ratio not higher than 3.5x Debt to EBITDA. The leverage ratio is a contractually defined amount principally reflecting debt and, historically, the amounts outstanding under the Securitization Agreement (“Debt”), divided by a contractually defined Earnings Before Interest, Taxes, Depreciation and Amortization (“EBITDA”) financial measure for the trailing twelve-month period with pro forma adjustments for acquisitions. The financial covenant calculations of the Credit Facility include the pro forma results of acquired businesses. Therefore, total borrowing capacity is not reduced dollar-for-dollar with acquisition financing. The leverage ratio measures the Company’s ability to meet current and future obligations. At September 30, 2015, the Company’s leverage ratio was 2.8x and \$320 million remained available under the Company’s Credit Facility, after giving effect to the commercial paper program backstopped by the Credit Facility, the outstanding U.S. letters of credit and the borrowings under the multi-currency revolver.

The Company continually evaluates alternative financing arrangements and believes that it can obtain financing on reasonable terms. The terms of any future financing arrangements depend on market conditions and the Company's financial position at that time. At September 30, 2015, the Company was in compliance with all covenants under all of its debt agreements.

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## Interest Rate Derivatives

The Company manages its exposure to changes in market interest rates through the occasional use of interest rate derivative instruments, when deemed appropriate. At September 30, 2015, the Company had no derivative instruments outstanding.

## Interest Expense

Based on the Company's fixed-to-variable interest rate ratio as of September 30, 2015, for every 25 basis point increase in the Company's average variable borrowing rates, the Company estimates that its annual interest expense would increase by approximately \$2.4 million.

## Non-GAAP Reconciliations

## Adjusted Cash from Operations, Adjusted Capital Expenditures, and Free Cash Flow

| (In thousands)   | Six Months Ended |              |
|--|------------------|--------------|
|  | September 30,    |              |
|  | 2015             | 2014         |
| Net cash provided by operating activities                      | \$371,661        | \$341,918    |
| Adjustments to net cash provided by operating activities:      |                  |              |
| Stock issued for the Employee Stock Purchase Plan              | 9,614            | 8,994        |
| Excess tax benefit realized from the exercise of stock options | 4,233            | 5,091        |
| Adjusted cash from operations                                  | 385,508          | 356,003      |
| Capital expenditures   | (269,982         | ) (220,872   |
| Adjustments to capital expenditures:                           |                  |              |
| Proceeds from sales of plant and equipment                     | 10,665           | 10,634       |
| Operating lease buyouts  | 42,624           | 1,349        |
| Adjusted capital expenditures                                  | (216,693         | ) (208,889   |
| Free cash flow   | \$168,815        | \$147,114    |
| Net cash used in investing activities                          | \$(356,698       | ) \$(239,356 |
| Net cash used in financing activities                          | \$(7,613         | ) \$(106,411 |

The Company believes its free cash flow financial measure provides investors meaningful insight into its ability to generate cash from operations, which is available for servicing debt obligations and for the execution of its business strategies, including acquisitions, the prepayment of debt, the payment of dividends, or to support other investing and financing activities. The Company's free cash flow financial measure has limitations and does not represent the residual cash flow available for discretionary expenditures. Certain non-discretionary expenditures such as payments on maturing debt obligations are excluded from the Company's computation of its free cash flow financial measure. Non-GAAP financial measures should be read in conjunction with GAAP financial measures, as non-GAAP financial measures are merely a supplement to, and not a replacement for, GAAP financial measures. It should also be noted that the Company's free cash flow financial measure may be different from free cash flow financial measures provided by other companies.

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Critical Accounting Estimates

The preparation of financial statements and related disclosures in conformity with U.S. generally accepted accounting principles requires management to make judgments, assumptions and estimates that affect the amounts reported in the consolidated financial statements and accompanying notes. During the six months ended September 30, 2015, there have been no significant changes in the Company's critical accounting estimates, which are described in Item 7, "Management's Discussion and Analysis of Financial Condition and Results of Operations" in the Company's Annual Report on Form 10-K for the fiscal year ended March 31, 2015.

Contractual Obligations

Information related to the Company's contractual obligations at March 31, 2015 can be found in Item 7, "Management's Discussion and Analysis of Financial Condition and Results of Operations" in the Company's Annual Report on Form 10-K for the fiscal year ended March 31, 2015. During the six months ended September 30, 2015, there have been no significant changes to the Company's contractual obligations as disclosed at March 31, 2015, other than the following items.

Long-term debt and estimated interest payments on long-term debt

In August 2015, the Company issued its 2020 Notes. In July 2015, the Company entered into an amendment to the Company's Securitization Agreement. Refer to the "Liquidity and Capital Resources" section in Item 2, "Management's Discussion and Analysis of Financial Condition and Results of Operations" in this Quarterly Report on Form 10-Q for additional information, and to Item 3, "Quantitative and Qualitative Disclosures About Market Risk" in this Quarterly Report on Form 10-Q for information on changes to the Company's estimated interest payments on long-term debt as a result of the 2020 Notes and amended Securitization Agreement.

Accounting Pronouncements Issued But Not Yet Adopted

See Note 2 to the Company's consolidated financial statements under Item 1, "Financial Statements," for information concerning new accounting guidance and the potential impact on the Company's financial statements.

Forward-looking Statements

This report contains statements that are forward looking within the meaning of the Private Securities Litigation Reform Act of 1995. These statements include, but are not limited to: the Company's expectations regarding its organic sales growth and earnings per diluted share for the quarter ending December 31, 2015 and the fiscal year ending March 31, 2016; the Company's management of expenses, including limited hiring plans and reduction of certain employees; expenses relating to the Company's helium diversification and supply extension initiatives; the Company's belief that it will not be necessary to repatriate cash held outside of the U.S. by its foreign subsidiaries; the Company's belief that it has sufficient liquidity from cash from operations and under its revolving credit facilities to meet its working capital, capital expenditure and other financial commitments; the Company's belief that it can obtain financing on reasonable terms; the Company's future dividend declarations; the Company's estimate that for every 25 basis point increase in the Company's average variable borrowing rates, the Company estimates that its annual interest expense would increase by approximately \$2.4 million; the estimate of future interest payments on the Company's long-term debt obligations; and the Company's exposure to foreign currency exchange fluctuations.

Forward-looking statements also include any statement that is not based on historical fact, including statements containing the words "believes," "may," "plans," "will," "could," "should," "estimates," "continues," "anticipates," "intends," similar expressions. The Company intends that such forward-looking statements be subject to the safe harbors created thereby. All forward-looking statements are based on current expectations regarding important risk factors and should not be regarded as a representation by the Company or any other person that the results expressed therein will be achieved. Airgas assumes no obligation to revise or update any forward-looking statements for any reason, except as required by law. Important factors that could cause actual results to differ materially from those contained in any forward-looking statement include: the impact from the decline in oil prices on our customers; adverse changes in customer buying patterns or weakening in the operating and financial performance of the Company's customers, any of which could negatively impact the Company's sales and ability to collect its accounts receivable; postponement of projects due to economic conditions and uncertainty in the energy sector; the impact of the strong dollar on the Company's manufacturer customers that export; customer acceptance of price increases; increases in energy costs and

other operating expenses at a faster rate than the Company's ability to increase prices; changes in customer demand resulting in the Company's inability to meet minimum product purchase requirements under long-term supply agreements and the inability to negotiate alternative supply arrangements; supply cost pressures, including cost pressure related to the Company's helium diversification and supply initiatives; shortages and/or disruptions in the supply chain of certain gases; the ability of the Company to pass on to its customers its increased costs of selling helium; EPA rulings and the impact in the marketplace of U.S. compliance with the Montreal Protocol as related to the production and import of



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Refrigerant-22 (also known as HCFC-22 or R-22); the Company's ability to successfully build, complete in a timely manner and operate its new facilities; higher than expected expenses associated with the expansion of the Company's telesales business, e-Business platform, the adjustment of its regional management structures, its strategic pricing initiatives and other strategic growth initiatives; increased industry competition; the Company's ability to successfully identify, consummate, and integrate acquisitions; the Company's ability to achieve anticipated acquisition synergies; operating costs associated with acquired businesses; the Company's continued ability to access credit markets on satisfactory terms; significant fluctuations in interest rates; the impact of changes in credit market conditions on the Company's customers; the Company's ability to effectively leverage its SAP system to improve the operating and financial performance of its business; changes in tax and fiscal policies and laws, including the increase in interest rates; increased expenditures relating to compliance with environmental and other regulatory initiatives; the impact of new environmental, healthcare, tax, accounting, and other regulations; the overall U.S. industrial economy; catastrophic events and/or severe weather conditions; and political and economic uncertainties associated with current world events.

**ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK.**

The Company's market risks related to interest rates and foreign currencies are disclosed in Item 7A, "Quantitative and Qualitative Disclosures About Market Risk," in the Company's Annual Report on Form 10-K for the fiscal year ended March 31, 2015. During the six months ended September 30, 2015, there have been no significant changes to the Company's market risks as disclosed at March 31, 2015, other than the following items.

Other than the issuance of the 2020 Notes and the amendment to the Company's Securitization Agreement, there have been no significant changes to the Company's market risks associated with debt obligations during the six months ended September 30, 2015. Estimated interest expense on the 2020 Notes is approximately \$12 million on an annualized basis through the maturity date of August 1, 2020, at which time the principal is scheduled to be repaid in full. See Note 8 to the Company's consolidated financial statements under Item 1, "Financial Statements," for information on the estimated fair value of the 2020 Notes at September 30, 2015. The amendment to the Securitization Agreement, which increased the maximum amount of borrowings available under the Securitization Agreement from \$295 million to \$330 million and increased the number of participating banks from three to four, does not significantly impact the Company's market risks associated with debt obligations.

**ITEM 4. CONTROLS AND PROCEDURES.****(a) Evaluation of Disclosure Controls and Procedures**

The Company carried out an evaluation, under the supervision and with the participation of the Company's Executive Chairman, Chief Executive Officer and Chief Financial Officer, of the effectiveness of the Company's disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934) as of September 30, 2015. Based on that evaluation, the Company's Executive Chairman, Chief Executive Officer and Chief Financial Officer have concluded that, as of such date, the Company's disclosure controls and procedures were effective such that the information required to be disclosed in the Company's Securities and Exchange Commission ("SEC") reports (i) is recorded, processed, summarized and reported within the time periods specified in the SEC rules and forms, and (ii) is accumulated and communicated to the Company's management, including the Company's Executive Chairman, Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding disclosure.

**(b) Changes in Internal Control**

There were no changes in the Company's internal control over financial reporting that occurred during the quarter ended September 30, 2015 that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

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## PART II—OTHER INFORMATION

## ITEM 1. LEGAL PROCEEDINGS.

The Company is involved in various legal and regulatory proceedings that have arisen in the ordinary course of business and have not been fully adjudicated. These actions, when ultimately concluded and determined, will not, in the opinion of management, have a material adverse effect upon the Company's consolidated financial condition, results of operations or liquidity.

## ITEM 1A. RISK FACTORS.

There have been no material changes from the risk factors previously disclosed in Part I, Item 1A, "Risk Factors," of the Company's Annual Report on Form 10-K for the year ended March 31, 2015.

## ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS.

## Issuer Purchases of Equity Securities

During the three months ended September 30, 2015, the Company acquired the following shares of its common stock:

| Period           | (a)<br>Total Number of<br>Shares Purchased <sup>(2)</sup> | (b)<br>Average Price Paid<br>per Share | (c)<br>Total Number of<br>Shares Purchased as<br>Part of Publicly<br>Announced Program<br><sup>(1)</sup> | (d)<br>Maximum Dollar<br>Value of Shares that<br>May Yet Be<br>Purchased Under the<br>Program <sup>(1)</sup> |
|------------------|---|--|--|--|
| 7/1/15 - 7/31/15 | 3,017   | \$100.48                               | —  | \$396,160,835  |
| 8/1/15 - 8/31/15 | 1,320,662   | \$102.07                               | 1,317,707  | \$261,664,630  |
| 9/1/15 - 9/30/15 | 1,446,666   | \$94.27                                | 1,446,666  | \$125,294,139  |
| Total            | 2,770,345   | \$97.99                                | 2,764,373  |  |

On May 28, 2015, the Company announced plans to purchase up to \$500 million of Airgas, Inc. common stock under a stock repurchase program approved by the Company's Board of Directors. Airgas may repurchase shares <sup>(1)</sup>from time to time for cash in open market transactions or in privately-negotiated transactions in accordance with applicable federal securities laws. The Company will determine the timing and the amount of any repurchases based on its evaluation of market conditions, share price, and other factors. The stock repurchase program has no pre-established closing date and may be suspended or discontinued at any time.

In addition to the shares purchased as part of the stock repurchase program, the total number of shares purchased includes shares that were attested to upon the exercise of stock options by participants in the Company's Equity <sup>(2)</sup>Incentive Plan in satisfaction of the payment of the exercise of stock options under the plan. During the three months ended September 30, 2015, the Company acquired 5,972 shares of its common stock with an average fair market value per share of \$101.53 for the exercise of 13,000 stock options.

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ITEM 6. EXHIBITS.

The following exhibits are being filed or furnished as part of this Quarterly Report on Form 10-Q:

| Exhibit No. | Description  |
|-------------|--|
| 4.1         | Sixth Supplemental Indenture dated August 11, 2015 to the Indenture dated May 27, 2010, between Airgas, Inc. and U.S. Bank National Association, as Trustee, related to the 3.05% Senior Notes due 2020. (Incorporated by reference to Exhibit 4.1 to the Company's August 11, 2015 Current Report on Form 8-K.) |
| 31.1        | Certification of Peter McCausland as Executive Chairman of Airgas, Inc. pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.   |
| 31.2        | Certification of Michael L. Molinini as President and Chief Executive Officer of Airgas, Inc. pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.   |
| 31.3        | Certification of Robert M. McLaughlin as Senior Vice President and Chief Financial Officer of Airgas, Inc. pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.  |
| 32.1        | Certification of Peter McCausland as Executive Chairman of Airgas, Inc. pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.  |
| 32.2        | Certification of Michael L. Molinini as President and Chief Executive Officer of Airgas, Inc. pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.  |
| 32.3        | Certification of Robert M. McLaughlin as Senior Vice President and Chief Financial Officer of Airgas, Inc. pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.   |
| 101.INS     | XBRL Instance Document.  |
| 101.SCH     | XBRL Taxonomy Extension Schema Document.   |
| 101.CAL     | XBRL Taxonomy Extension Calculation Linkbase Document.   |
| 101.DEF     | XBRL Taxonomy Definition Linkbase Document.  |
| 101.LAB     | XBRL Taxonomy Extension Label Linkbase Document.   |
| 101.PRE     | XBRL Taxonomy Extension Presentation Linkbase Document.  |

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SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Dated: November 4, 2015

AIRGAS, INC.

(Registrant)

BY: /s/ THOMAS M. SMYTH  
Thomas M. Smyth  
Vice President & Controller  
(Principal Accounting Officer)

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EXHIBIT INDEX

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