

OCEANEERING INTERNATIONAL INC  
Form 10-Q  
October 31, 2013

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2013

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number: 1-10945

---

OCEANEERING INTERNATIONAL, INC.

(Exact name of registrant as specified in its charter)

Delaware

95-2628227

(State or other jurisdiction of  
incorporation or organization)

(I.R.S. Employer Identification No.)

11911 FM 529

77041

Houston, Texas

(Zip Code)

(Address of principal executive offices)

(713) 329-4500

(Registrant's telephone number, including area code)

Not Applicable

(Former name, former address and former fiscal year, if changed from last report)

---

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.  Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).  Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer

Accelerated filer

Non-accelerated filer

Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes  No

Number of shares of Common Stock outstanding as of October 18, 2013: 108,197,444

---

Oceaneering International, Inc.  
Form 10-Q  
Table of Contents

Part I Financial Information

Item 1. Financial Statements.

Consolidated Balance Sheets

Consolidated Statements of Income

Consolidated Statements of Comprehensive Income

Consolidated Statements of Cash Flows

Notes to Consolidated Financial Statements

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

Item 3. Quantitative and Qualitative Disclosures About Market Risk.

Item 4. Controls and Procedures.

Part II Other Information

Item 1. Legal Proceedings.

Item 6. Exhibits.

Signatures

Index to Exhibits

Table of Contents

## PART I – FINANCIAL INFORMATION

## Item 1. Financial Statements.

OCEANEERING INTERNATIONAL, INC. AND SUBSIDIARIES  
CONSOLIDATED BALANCE SHEETS

| (in thousands, except share data)   | Sep 30, 2013 | Dec 31, 2012 |
|---|--------------|--------------|
|   | (unaudited)  |              |
| <b>ASSETS</b>   |              |              |
| Current Assets:   |              |              |
| Cash and cash equivalents   | \$ 102,349   | \$ 120,549   |
| Accounts receivable, net of allowances for doubtful accounts of \$894 and \$2,298                     | 747,667      | 666,930      |
| Inventory   | 446,017      | 331,280      |
| Other current assets  | 95,371       | 84,231       |
| Total Current Assets  | 1,391,404    | 1,202,990    |
| Property and Equipment, at cost   | 2,277,772    | 2,069,119    |
| Less accumulated depreciation   | 1,150,278    | 1,043,987    |
| Net Property and Equipment  | 1,127,494    | 1,025,132    |
| Other Assets:   |              |              |
| Goodwill  | 347,127      | 363,193      |
| Investments in unconsolidated affiliates  | 38,669       | 42,619       |
| Other non-current assets  | 123,832      | 134,184      |
| Total Other Assets  | 509,628      | 539,996      |
| Total Assets  | \$3,028,526  | \$2,768,118  |
| <b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>   |              |              |
| Current Liabilities:  |              |              |
| Accounts payable  | \$ 152,297   | \$ 130,489   |
| Accrued liabilities   | 471,666      | 408,303      |
| Income taxes payable  | 79,292       | 78,393       |
| Total Current Liabilities   | 703,255      | 617,185      |
| Long-term Debt  | 40,000       | 94,000       |
| Other Long-term Liabilities   | 307,714      | 241,473      |
| Commitments and Contingencies   |              |              |
| Shareholders' Equity:   |              |              |
| Common Stock, par value \$0.25 per share; 180,000,000 shares authorized;<br>110,834,088 shares issued | 27,709       | 27,709       |
| Additional paid-in capital  | 216,413      | 212,940      |
| Treasury stock; 2,636,644 and 2,926,514 shares, at cost   | (75,736      | ) (84,062 )  |
| Retained earnings   | 1,852,012    | 1,641,027    |
| Accumulated other comprehensive income  | (42,841      | ) 17,846     |
| Total Shareholders' Equity  | 1,977,557    | 1,815,460    |
| Total Liabilities and Shareholders' Equity  | \$3,028,526  | \$2,768,118  |
| The accompanying Notes are an integral part of these Consolidated Financial Statements.               |              |              |



Table of Contents

OCEANEERING INTERNATIONAL, INC. AND SUBSIDIARIES  
 CONSOLIDATED STATEMENTS OF INCOME  
 (unaudited)

| (in thousands, except per share data)                 | Three Months Ended |           | Nine Months Ended |             |
|---|--------------------|-----------|-------------------|-------------|
|   | September 30,      |           | September 30,     |             |
|   | 2013               | 2012      | 2013              | 2012        |
| Revenue   | \$853,297          | \$734,217 | \$2,392,221       | \$2,001,655 |
| Cost of services and products                         | 647,805            | 563,348   | 1,824,490         | 1,546,325   |
| Gross Profit  | 205,492            | 170,869   | 567,731           | 455,330     |
| Selling, general and administrative expense           | 51,756             | 47,056    | 159,368           | 145,483     |
| Income from Operations                                | 153,736            | 123,813   | 408,363           | 309,847     |
| Interest income                                       | 39                 | 824       | 472               | 1,362       |
| Interest expense                                      | (851)              | (1,282)   | (2,167)           | (3,083)     |
| Equity earnings (losses) of unconsolidated affiliates | 134                | 418       | 109               | 1,341       |
| Other income (expense), net                           | (639)              | (553)     | (840)             | (5,212)     |
| Income before Income Taxes                            | 152,419            | 123,220   | 405,937           | 304,255     |
| Provision for income taxes                            | 48,012             | 38,814    | 127,870           | 95,840      |
| Net Income  | \$104,407          | \$84,406  | \$278,067         | \$208,415   |
| Cash Dividends declared per Share                     | \$0.22             | \$0.18    | \$0.62            | \$0.51      |
| Basic Earnings per Share                              | \$0.97             | \$0.78    | \$2.57            | \$1.93      |
| Diluted Earnings per Share                            | \$0.96             | \$0.78    | \$2.56            | \$1.92      |

The accompanying Notes are an integral part of these Consolidated Financial Statements.

Table of Contents

OCEANEERING INTERNATIONAL, INC. AND SUBSIDIARIES  
 CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME  
 (unaudited)

| (in thousands)                           | Three Months Ended<br>September 30, |           | Nine Months Ended<br>September 30, |           |
|--|-------------------------------------|-----------|------------------------------------|-----------|
|  | 2013                                | 2012      | 2013                               | 2012      |
| Net Income                               | \$104,407                           | \$84,406  | \$278,067                          | \$208,415 |
| Other comprehensive income, net of tax:  |                                     |           |                                    |           |
| Foreign currency translation adjustments | 17,506                              | 40,417    | (60,687                            | ) 26,973  |
| Total other comprehensive income         | 17,506                              | 40,417    | (60,687                            | ) 26,973  |
| Total Comprehensive Income               | \$121,913                           | \$124,823 | \$217,380                          | \$235,388 |

The accompanying Notes are an integral part of these Consolidated Financial Statements.

Table of Contents

OCEANEERING INTERNATIONAL, INC. AND SUBSIDIARIES  
CONSOLIDATED STATEMENTS OF CASH FLOWS  
(unaudited)

| (in thousands)  | Nine Months Ended September |           |
|---|-----------------------------|-----------|
|   | 2013                        | 2012      |
| Cash Flows from Operating Activities:   |                             |           |
| Net income  | \$278,067                   | \$208,415 |
| Adjustments to reconcile net income to net cash provided by operating activities: |                             |           |
| Depreciation and amortization   | 150,973                     | 127,073   |
| Deferred income tax provision   | 41,524                      | 9,474     |
| Net loss (gain) on sales of property and equipment                                | 106                         | (597)     |
| Noncash compensation  | 14,546                      | 12,414    |
| Distributions from unconsolidated affiliates in excess of earnings                | 348                         | 5,772     |
| Excluding the effects of acquisitions, increase (decrease) in cash from:          |                             |           |
| Accounts receivable   | (80,736)                    | (97,150)  |
| Inventory   | (114,736)                   | (71,735)  |
| Other operating assets  | (18,380)                    | (13,950)  |
| Currency translation effect on working capital                                    | (11,028)                    | 2,957     |
| Current liabilities   | 102,497                     | 109,180   |
| Other operating liabilities   | 1,743                       | (1,383)   |
| Total adjustments to net income   | 86,857                      | 82,055    |
| Net Cash Provided by Operating Activities   | 364,924                     | 290,470   |
| Cash Flows from Investing Activities:   |                             |           |
| Purchases of property and equipment   | (268,579)                   | (216,548) |
| Business acquisitions, net of cash acquired                                       | (11,855)                    | (9,260)   |
| Distributions of capital from unconsolidated affiliates                           | 3,602                       | —         |
| Dispositions of property and equipment  | 11,470                      | 3,806     |
| Net Cash Used in Investing Activities   | (265,362)                   | (222,002) |
| Cash Flows from Financing Activities:   |                             |           |
| Net payments of revolving credit facility, including loan costs                   | (53,804)                    | (1,045)   |
| Excess tax benefits from stock-based compensation                                 | 3,124                       | 4,523     |
| Cash dividends  | (67,082)                    | (55,092)  |
| Purchases of treasury stock   | —                           | (19,358)  |
| Net Cash Used in Financing Activities   | (117,762)                   | (70,972)  |
| Net Decrease in Cash and Cash Equivalents   | (18,200)                    | (2,504)   |
| Cash and Cash Equivalents—Beginning of Period                                     | 120,549                     | 106,142   |
| Cash and Cash Equivalents—End of Period   | \$102,349                   | \$103,638 |

The accompanying Notes are an integral part of these Consolidated Financial Statements.

Table of Contents

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

1. SUMMARY OF MAJOR ACCOUNTING POLICIES

**Basis of Presentation.** We have prepared these unaudited consolidated financial statements pursuant to instructions for quarterly reports on Form 10-Q, which we are required to file with the Securities and Exchange Commission. These financial statements do not include all information and footnotes normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States ("U.S. GAAP"). These financial statements reflect all adjustments that we believe are necessary to present fairly our financial position at September 30, 2013 and our results of operations and cash flows for the periods presented. Except as otherwise disclosed herein, all such adjustments are of a normal and recurring nature. These financial statements should be read in conjunction with the consolidated financial statements and related notes included in our annual report on Form 10-K for the year ended December 31, 2012. The results for interim periods are not necessarily indicative of annual results.

**Principles of Consolidation.** The consolidated financial statements include the accounts of Oceaneering International, Inc. and our 50% or more owned and controlled subsidiaries. We also consolidate entities that are determined to be variable interest entities if we determine that we are the primary beneficiary; otherwise, we account for those entities using the equity method of accounting. We use the equity method to account for our investments in unconsolidated affiliated companies of which we own an equity interest of between 20% and 50% and as to which we have significant influence, but not control, over operations. All significant intercompany accounts and transactions have been eliminated.

**Use of Estimates.** The preparation of financial statements in conformity with U.S. GAAP requires that our management make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expense during the reporting period. Actual results could differ from those estimates.

**Cash and Cash Equivalents.** Cash and cash equivalents include demand deposits and highly liquid investments with original maturities of three months or less from the date of the investment.

**Accounts Receivable – Allowances for Doubtful Accounts.** We determine the need for allowances for doubtful accounts using the specific identification method. We do not generally require collateral from our customers.

**Inventory.** Inventory is valued at lower of cost or market. We determine cost using the weighted-average method.

**Property and Equipment.** We provide for depreciation of property and equipment on the straight-line method over their estimated useful lives. We charge the costs of repair and maintenance of property and equipment to operations as incurred, while we capitalize the costs of improvements that extend asset lives or functionality. Upon the disposition of property and equipment, the related cost and accumulated depreciation accounts are relieved and any resulting gain or loss is included as an adjustment to cost of services and products.

We capitalize interest on assets where the construction period is anticipated to be more than three months. We capitalized no interest in the nine-month periods ended September 30, 2013 and 2012. We do not allocate general administrative costs to capital projects.

**Business Acquisitions.** We account for business combinations using the acquisition method of accounting, and we allocate the acquisition price to the assets acquired and liabilities assumed based on their fair market values at the date of acquisition.

**Goodwill and Intangible Assets.** In our annual evaluation of goodwill for impairment, we first assess qualitative factors to determine whether the existence of events or circumstances leads to a determination that it is more likely than not that the fair value of a reporting unit is less than its carrying amount. If, after assessing the totality of events or circumstances, we determine it is more likely than not that the fair value of a reporting unit is no less than its carrying amount, performing the two-step impairment test is unnecessary. However, if we conclude otherwise, then we are required to perform the first step of the two-step impairment test. We tested the goodwill attributable to each of our reporting units for impairment as of December 31, 2012 and concluded that there was no impairment. The only changes in our reporting units' goodwill during the periods presented are from business acquisitions and currency



exchange rate changes.

6

---

Table of Contents

Intangible assets, primarily acquired in connection with business combinations, include trade names, intellectual property and customer relationships and are being amortized over their estimated useful lives. New Accounting Standards. In February 2013, the Financial Accounting Standards Board (FASB) issued an update to improve the reporting of amounts reclassified out of accumulated other comprehensive income. The update amends the presentation of changes in accumulated other comprehensive income and requires an entity to report the change of each component of other comprehensive income, including amounts reclassified out of accumulated comprehensive income into operating income, either on the face of the income statement or as a separate disclosure in the notes. We adopted this update on January 1, 2013, as required.

## 2. SELECTED BALANCE SHEET INFORMATION

The following is information regarding selected balance sheet accounts:

| (in thousands)                                 | Sep 30, 2013 | Dec 31, 2012 |
|--|--------------|--------------|
| Inventory:                                     |              |              |
| Remotely operated vehicle parts and components | \$188,197    | \$174,612    |
| Other, primarily raw materials                 | 257,820      | 156,668      |
| Total  | \$446,017    | \$331,280    |
| Investments in unconsolidated affiliates:      |              |              |
| Medusa Spar LLC                                | \$38,581     | \$42,540     |
| Other  | 88           | 79           |
| Total  | \$38,669     | \$42,619     |

## 3. DEBT

Long-term Debt consisted of the following:

| (in thousands)            | Sep 30, 2013 | Dec 31, 2012 |
|---------------------------|--------------|--------------|
| Revolving credit facility | \$40,000     | \$94,000     |
| Long-term Debt            | \$40,000     | \$94,000     |

We have a credit agreement with a group of banks (the "Credit Agreement"). The Credit Agreement provides for a five-year, \$300 million revolving credit facility. Subject to certain conditions, the aggregate commitments under the facility may be increased by up to \$200 million by obtaining additional commitments from existing and/or new lenders. Borrowings under the facility may be used for working capital and general corporate purposes. The facility is scheduled to expire on January 6, 2017. Revolving borrowings under the facility bear interest at an adjusted base rate or the Eurodollar Rate (as defined in the agreement), at our option, plus an applicable margin. Depending on our debt to capitalization ratio, the applicable margin varies: (1) in the case of adjusted base rate advances, from 0.125% to 0.750%; and (2) in the case of eurodollar advances, from 1.125% to 1.750%. The adjusted base rate is the greater of (1) the per annum rate established by the administrative agent as its prime rate, (2) the federal funds rate plus 0.50% and (3) the one-month Eurodollar Rate plus 1%.

The Credit Agreement contains various covenants that we believe are customary for agreements of this nature, including, but not limited to, restrictions on the ability of each of our restricted subsidiaries to incur unsecured debt, as well as restrictions on our ability and the ability of each of our restricted subsidiaries to incur secured debt, grant liens, make certain investments, make distributions, merge or consolidate, sell assets, enter into transactions with affiliates and enter into certain restrictive agreements. We are also subject to an interest coverage ratio and a debt to capitalization ratio. The Credit Agreement includes customary events and consequences of default.



Table of Contents

## 4. COMMITMENTS AND CONTINGENCIES

Litigation. Various actions and claims are pending against us, most of which are covered by insurance. Although we cannot predict the ultimate outcome of these matters, we believe the ultimate liability, if any, that may result from these actions and claims will not materially affect our results of operations, cash flow or financial position.

Financial Instruments and Risk Concentration. In the normal course of business, we manage risks associated with foreign exchange rates and interest rates through a variety of strategies, including the use of hedging transactions. As a matter of policy, we do not use derivative instruments unless we have an underlying exposure. Other financial instruments that potentially subject us to concentrations of credit risk are principally cash and cash equivalents and accounts receivable.

In recent months, we have experienced delays in payment from OGX Petróleo e Gás S.A. ("OGX"), which is a customer in Brazil. The parent company of OGX recently missed making an interest payment on its bonds and, on October 30, 2013, OGX and its parent filed for a restructuring process under Brazilian law, which grants the filer judicial protection from creditors while a restructuring plan is developed for approval. As of September 30, 2013, we had accounts receivable due from OGX, which had not been paid by October 30, 2013, of approximately \$4.5 million. At this time, we cannot predict the ultimate outcome of this situation and whether or to what extent we will collect our accounts receivable from OGX.

The carrying values of cash and cash equivalents approximate their fair values due to the short-term maturity of those instruments. Accounts receivable are generated from a broad group of customers, primarily from within the energy industry, which is our major source of revenue. Due to their short-term nature, carrying values of our accounts receivable and accounts payable approximate fair market values. We had \$40 million and \$94 million of borrowings at September 30, 2013 and December 31, 2012, respectively, under the Credit Agreement. Due to the short-term nature of the associated interest rate periods, the carrying value of our debt under the Credit Agreement approximates its fair value. Our debt is classified as Level 2 in the fair value hierarchy under U.S. GAAP (inputs other than quoted prices in active markets for similar assets and liabilities that are observable or can be corroborated by observable market data for substantially the full term for the assets or liabilities).

## 5. EARNINGS PER SHARE, SHARE-BASED COMPENSATION AND SHARE REPURCHASE PLAN

Earnings Per Share. The table that follows presents our computation of weighted average basic and diluted shares outstanding, which we use in our earnings per share calculations. For each period presented, our net income allocable to both common shareholders and diluted common shareholders is the same as our net income in our consolidated statements of income.

| (in thousands)                   | Three Months Ended |         | Nine Months Ended |         |
|----------------------------------|--------------------|---------|-------------------|---------|
|                                  | September 30,      |         | September 30,     |         |
|                                  | 2013               | 2012    | 2013              | 2012    |
| Basic shares outstanding         | 108,197            | 107,905 | 108,144           | 108,052 |
| Effect of restricted stock units | 586                | 595     | 559               | 585     |
| Diluted shares outstanding       | 108,783            | 108,500 | 108,703           | 108,637 |

We had been paying a quarterly cash dividend of \$0.18 per share to our common shareholders since the second quarter of 2012. In April 2013, our Board of Directors increased our dividend to \$0.22 per share, commencing with the dividend we paid in June 2013. Our latest \$0.22 per share quarterly dividend was declared in October 2013 and is payable in December 2013.

Share-Based Compensation. We have no outstanding stock options and no future share-based compensation to be recognized pursuant to stock option grants.

We grant restricted units of our common stock to certain of our key executives, key employees and Chairman of the Board. We also grant shares of restricted stock to our other non-employee directors. The restricted units granted to our

key executives and key employees generally vest in full on the third anniversary of the award date, conditional on continued employment. The restricted unit grants, including those granted to our Chairman, can vest pro rata over three years, provided the individual meets certain age and years-of-service requirements. The shares of restricted common stock we grant to our other non-employee directors vest in full on the first anniversary of the

8

---

Table of Contents

award date, conditional upon continued service as a director. Each grantee of shares of restricted stock is deemed to be the record owner of those shares during the restriction period, with the right to vote and receive any dividends on those shares. The restricted stock units outstanding have no voting or dividend rights.

For each of the restricted stock units granted in 2011 through 2013, at the earlier of three years after grant or at termination of employment or service, the grantee will be issued a share of our common stock for each common stock unit vested. As of September 30, 2013 and December 31, 2012, totals of 969,000 and 1,031,572 shares of restricted stock or restricted stock units were outstanding.

We estimate that stock-based compensation cost not yet recognized related to shares of restricted stock or restricted stock units, based on their grant-date fair values, was \$19 million at September 30, 2013. This expense is being recognized on a staged-vesting basis over three years for awards attributable to individuals meeting certain age and years-of-service requirements, and on a straight-line basis over the applicable vesting period of one or three years for the other awards.

Share Repurchase Plan. In February 2010, our Board of Directors approved a plan to repurchase up to 12 million shares of our common stock. Under this plan, we had repurchased 3.1 million shares of our common stock for \$86 million through December 31, 2012. We made no share repurchases during the nine months ended September 30, 2013. We account for the shares we hold in treasury under the cost method, at average cost.

## 6. INCOME TAXES

During interim periods, we provide for income taxes based on our current estimated annual effective tax rate using assumptions as to (1) earnings and other factors that would affect the tax provision for the remainder of the year and (2) the operations of foreign branches and subsidiaries that are subject to local income and withholding taxes. We conduct business through several foreign subsidiaries and, although we expect our consolidated operations to be profitable, there is no assurance that profits will be earned in entities or jurisdictions that have net operating loss carryforwards available. The primary difference between our effective tax rate of 31.5% in the nine-month periods ended September 30, 2013 and 2012 and the federal statutory rate of 35% reflects our intention to indefinitely reinvest in certain of our international operations. Therefore, we do not provide for U.S. taxes on a portion of our foreign earnings.

We conduct our international operations in a number of locations that have varying laws and regulations with regard to income and other taxes, some of which are subject to interpretation. We recognize the benefit for a tax position if the benefit is more likely than not to be sustainable upon audit by the applicable taxing authority. If this threshold is met, the tax benefit is then measured and recognized at the largest amount that we believe is greater than 50% likely of being realized upon ultimate settlement. We do not believe that the total of unrecognized tax benefits will significantly increase or decrease in the next 12 months.

We account for any applicable interest and penalties on uncertain tax positions as a component of our provision for income taxes on our financial statements. Including associated foreign tax credits and penalties and interest, we have accrued a net total of \$5.2 million in the caption "other long-term liabilities" on our balance sheet for unrecognized tax benefits at September 30, 2013. All additions or reductions to those liabilities would affect our effective income tax rate in the periods of change.

Table of Contents

Our tax returns are subject to audit by taxing authorities in multiple jurisdictions. These audits often take years to complete and settle. The following lists the earliest tax years open to examination by tax authorities where we have significant operations:

| Jurisdiction   | Periods |
|----------------|---------|
| United States  | 2010    |
| United Kingdom | 2009    |
| Norway         | 2003    |
| Angola         | 2007    |
| Nigeria        | 2006    |
| Brazil         | 2007    |
| Australia      | 2009    |
| Canada         | 2009    |

## 7. BUSINESS SEGMENT INFORMATION

We are a global oilfield provider of engineered services and products, primarily to the offshore oil and gas industry, with a focus on deepwater applications. Through the use of our applied technology expertise, we also serve the defense and aerospace industries. Our Oil and Gas business consists of Remotely Operated Vehicles ("ROVs"), Subsea Products, Subsea Projects and Asset Integrity. Our ROV segment provides submersible vehicles operated from the surface to support offshore oil and gas exploration, development and production activities. Our Subsea Products segment supplies a variety of hardware and related services. Our Subsea Projects segment provides multiservice vessels, oilfield diving and support vessel operations, which are used primarily in inspection, maintenance and repair and installation activities. We also operate and maintain offshore and onshore oil and gas production facilities, provide subsea engineering services, and operate an offshore logistics supply base in Australia. Our Asset Integrity segment provides asset integrity management and assessment services and nondestructive testing and inspection. Our Advanced Technologies business provides project management, engineering services and equipment for applications in non-oilfield markets. Unallocated Expenses are those not associated with a specific business segment. These consist of expenses related to our incentive and deferred compensation plans, including restricted stock and bonuses, as well as other general expenses, including corporate administrative expenses.

There are no differences in the basis of segmentation or in the basis of measurement of segment profit or loss from those used in our consolidated financial statements for the year ended December 31, 2012.

Table of Contents

The table that follows presents Revenue and Income from Operations by business segment for each of the periods indicated.

| (in thousands)             | Three Months Ended |              |              | Nine Months Ended |              |
|----------------------------|--------------------|--------------|--------------|-------------------|--------------|
|                            | Sep 30, 2013       | Sep 30, 2012 | Jun 30, 2013 | Sep 30, 2013      | Sep 30, 2012 |
| Revenue                    |                    |              |              |                   |              |
| Oil and Gas                |                    |              |              |                   |              |
| Remotely Operated Vehicles | \$254,979          | \$224,649    | \$242,163    | 726,770           | 627,422      |
| Subsea Products            | 263,671            | 215,617      | 258,016      | 735,692           | 579,481      |
| Subsea Projects            | 143,132            | 101,719      | 118,195      | 349,782           | 264,843      |
| Asset Integrity            | 118,657            | 113,588      | 124,740      | 358,246           | 320,704      |
| Total Oil and Gas          | 780,439            | 655,573      | 743,114      | 2,170,490         | 1,792,450    |
| Advanced Technologies      | 72,858             | 78,644       | 77,258       | 221,731           | 209,205      |
| Total                      | \$853,297          | \$734,217    | \$820,372    | \$2,392,221       | \$2,001,655  |
| Income from Operations     |                    |              |              |                   |              |
| Oil and Gas                |                    |              |              |                   |              |
| Remotely Operated Vehicles | \$74,710           | \$66,724     | \$69,219     | \$209,764         | \$187,825    |
| Subsea Products            | 61,737             | 50,841       | 62,060       | 166,576           | 117,093      |
| Subsea Projects            | 30,700             | 17,765       | 23,990       | 66,310            | 41,301       |
| Asset Integrity            | 16,373             | 14,556       | 16,639       | 45,351            | 37,538       |
| Total Oil and Gas          | 183,520            | 149,886      | 171,908      | 488,001           | 383,757      |
| Advanced Technologies      | 6,400              | 5,393        | 10,165       | 25,241            | 15,547       |
| Unallocated Expenses       | (36,184 )          | (31,466 )    | (35,736 )    | (104,879 )        | (89,457 )    |
| Total                      | \$153,736          | \$123,813    | \$146,337    | \$408,363         | \$309,847    |

We determine income from operations for each business segment before interest income or expense, other income (expense) and provision for income taxes. We do not consider an allocation of these items to be practical.



Table of Contents

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

Certain forward-looking statements we make in this quarterly report on Form 10-Q are forward-looking statements made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. These statements include, without limitation, statements regarding our expectations about:

- fourth quarter of 2013 and the full years of 2013 and 2014 operating results and earnings per share, and the contributions from our segments to those results (including anticipated margin and utilization information);
- demand growth and business activity levels;
- our plans for future operations (including planned additions to our remotely operated vehicle ("ROV") fleet, our intent regarding the subsea support vessel scheduled for delivery in 2016, and other capital expenditures);
- our cash flows;
- the adequacy of our liquidity and capital resources;
- our expectations regarding shares repurchased under our share repurchase plan;
- our anticipated tax rates and underlying assumptions;
- seasonality; and
- industry conditions.

These forward-looking statements are subject to various risks, uncertainties and assumptions, including those we have referred to under the headings "Risk Factors" and "Cautionary Statement Concerning Forward-Looking Statements" in Part I of our annual report on Form 10-K for the year ended December 31, 2012. Although we believe that the expectations reflected in such forward-looking statements are reasonable, because of the inherent limitations in the forecasting process, as well as the relatively volatile nature of the industries in which we operate, we can give no assurance that those expectations will prove to have been correct. Accordingly, evaluation of our future prospects must be made with caution when relying on forward-looking information.

The following discussion should be read in conjunction with "Management's Discussion and Analysis of Financial Condition and Results of Operations" included in our annual report on Form 10-K for the year ended December 31, 2012.

Executive Overview

We expect 2013 diluted earnings per share to be in the range of \$3.35 to \$3.40, as compared to our 2012 diluted earnings per share of \$2.66, with continued global demand growth for our services and products to support deepwater drilling, field development, and inspection, maintenance and repair activities. We expect our 2014 diluted earnings per share to be in the range of \$3.90 to \$4.10. We believe our operating income will be higher in 2014 than 2013 for each of our Oil and Gas business operating segments, notably:

- ROVs on greater service demand to support drilling and vessel-based projects, led by increased activity offshore Africa;
- Subsea Products on higher demand for all our major product lines; and
- Subsea Projects on a growth in deepwater intervention service activity in the U.S. Gulf of Mexico and additional work offshore Angola.

We expect to place approximately 30 new ROVs into service in 2013, including the 17 we placed into service through September 30, 2013.

We forecast fourth quarter 2013 diluted earnings per share in the range of \$0.80 to \$0.85. For the fourth quarter in ROVs, we anticipate an operating income increase over that of the third quarter as we put new vehicles into service

and a slight overall margin improvement. We expect lower operating income and margins than that of the third quarter from the rest of our operating segments.

We generate approximately 90% of our revenue and substantially all of our operating income before Unallocated Expenses from our services and products provided to the oil and gas industry, particularly in the deepwater sector of the offshore market. Consequently, the level of our customers' capital spending on deepwater exploration and development has a significant impact on the demand for many of our services and products.

## Table of Contents

### Critical Accounting Policies and Estimates

For information about our Critical Accounting Policies and Estimates, please refer to the discussion in our annual report on Form 10-K for the year ended December 31, 2012 under the heading "Critical Accounting Policies and Estimates" in Item 7 - Management's Discussion and Analysis of Financial Condition and Results of Operation.

### New Accounting Standards

For a discussion of new accounting standards applicable to us, see the discussion in Note 1 to the Consolidated Financial Statements contained in Item 1 of this quarterly report on Form 10-Q.

### Liquidity and Capital Resources

We consider our liquidity and capital resources to be adequate to support our existing operations and capital commitments. At September 30, 2013, we had working capital of \$688 million, including \$102 million of cash and cash equivalents. Additionally, we had \$260 million of borrowing capacity available under our revolving credit facility. We believe our cash provided from operating activities will exceed our capital expenditures and dividend payments in 2013.

Our capital expenditures were \$280 million during the first nine months of 2013, as compared to \$226 million during the corresponding period of last year. Of the \$280 million, \$178 million was invested in our ROV segment and \$68 million was invested in our Subsea Products segment. We added 17 new ROVs to our fleet during the nine months ended September 30, 2013, retired three, and transferred one ROV to our Advanced Technologies segment, resulting in a total of 302 ROVs in our ROV segment fleet. We plan to add approximately 13 more new ROVs during the rest of 2013. Our capital expenditures in the nine months ended September 30, 2012 included \$149 million invested in our ROV segment. We estimate our capital expenditures for 2013 will be in the range of \$400 million to \$425 million, with approximately \$225 million for upgrading and adding vehicles to our ROV fleet and \$125 million for enhancing our Subsea Products capabilities.

We have chartered a deepwater vessel, the Ocean Intervention III, for a term that extends to February 2014, with annual extension options for up to three additional years. We expect to exercise our next option to extend the charter to February 2015. The Ocean Intervention III is working under our contract for field support vessel services offshore Angola. We have chartered the Bourbon Oceanteam 101 to February 2015, with annual extension options for up to two additional years, to work on the same contract. Each of these vessels has been outfitted with two of our high specification work-class ROVs.

We also chartered an additional deepwater vessel, the Olympic Intervention IV, for an initial five-year term to end in July 2013, with one two-year and three one-year extension options. We have exercised a one-year option to July 2014, and expect to exercise an option to extend to July 2015. We have outfitted this vessel with two of our high specification work-class ROVs, and we are using this vessel to perform subsea hardware installation and inspection, maintenance and repair projects in the U.S. Gulf of Mexico.

In October 2012, we entered into a five-year charter for the use of the Cade Candies, a Jones Act-compliant multiservice subsea support vessel. The charter commenced during March 2013. We have renamed the vessel Ocean Alliance and have outfitted the vessel with two of our high specification work-class ROVs. We are using this vessel in the U.S. Gulf of Mexico to perform subsea hardware installation and inspection, maintenance and repair projects.

During the third quarter of 2013, we signed an agreement with a shipyard for the construction of a subsea support vessel. We expect delivery of that vessel by the end of the first quarter of 2016. Our cash payments for the vessel will

be spread over the construction period. We intend for the vessel to be U.S.- flagged and documented with a coastwise endorsement by the U.S. Coast Guard. It is expected to have an overall length of 353 feet, a Class 2 dynamic positioning system, accommodations for 110 personnel, a helideck, a 250 ton active heave-compensated crane, and a working moonpool. We expect to outfit the vessel with two of our high specification work-class ROVs. The vessel will also be equipped with a satellite communications system capable of transmitting streaming video for real-time work observation by shore personnel. We anticipate the vessel will be used to augment our ability to provide subsea intervention services in the ultra-deep waters of the U.S. Gulf of Mexico. These services are required to perform inspection, maintenance, and repair projects and hardware installations.

Table of Contents

At September 30, 2013, we had \$40 million of long-term debt outstanding and \$260 million available on our revolving credit facility provided under a credit agreement with a group of banks (the "Credit Agreement"). The Credit Agreement provides for a five-year, \$300 million revolving credit facility, which is scheduled to expire in January 2017. Subject to certain conditions, the aggregate commitments under the facility may be increased by up to \$200 million by obtaining additional commitments from existing and/or new lenders. Borrowings under the facility may be used for working capital and general corporate purposes. Revolving borrowings under the facility bear interest at an adjusted base rate or the Eurodollar Rate (as defined in the agreement), at our option, plus an applicable margin. Depending on our debt to capitalization ratio, the applicable margin varies: (1) in the case of adjusted base rate advances, from 0.125% to 0.750%; and (2) in the case of eurodollar advances, from 1.125% to 1.750%. The adjusted base rate is the greater of (1) the per annum rate established by the administrative agent as its prime rate, (2) the federal funds rate plus 0.50% and (3) the one-month Eurodollar Rate plus 1%.

The Credit Agreement contains various covenants that we believe are customary for agreements of this nature, including, but not limited to, restrictions on the ability of each of our restricted subsidiaries to incur unsecured debt, as well as restrictions on our ability and the ability of each of our restricted subsidiaries to incur secured debt, grant liens, make certain investments, make distributions, merge or consolidate, sell assets, enter into transactions with affiliates and enter into certain restrictive agreements. We are also subject to an interest coverage ratio and a debt to capitalization ratio. The Credit Agreement includes customary events and consequences of default.

Our principal source of cash from operating activities is our net income, adjusted for the non-cash effects of depreciation and amortization, deferred income taxes and noncash compensation under our share-based compensation plans. Our \$365 million and \$290 million of cash provided from operating activities in the nine-month periods ended September 30, 2013 and 2012, respectively, were principally affected by cash increases (decreases) of:

\$ (81) million and \$ (97) million, respectively, from changes in accounts receivable;  
\$ (115) million and \$ (72) million, respectively, from changes in inventory; and  
\$ 102 million and \$ 109 million, respectively, from changes in current liabilities.

The increases in accounts receivable and current liabilities reflect generally increasing business levels. The increases in inventory reflect our preparations to meet the requirements of our higher Subsea Products backlog and our increasing ROV fleet.

In the nine-month period ended September 30, 2013, we used \$265 million of cash in investing activities. The cash used in investing activities related to the capital expenditures described above. We also used \$118 million in financing activities, which included the payment of cash dividends of \$67 million and net payments of indebtedness under our revolving credit facility of \$54 million. In the nine-month period ended September 30, 2012, we used \$222 million of cash in investing activities. The cash used in investing activities was used for the capital expenditures described above. In the nine-month period ended September 30, 2012, we used \$71 million of cash in financing activities, which included share repurchases of \$19 million, net payments and new loan costs of \$1 million related to our revolving credit facility and the payment of cash dividends of \$55 million.

We have not guaranteed any debt not reflected on our consolidated balance sheet, and we do not have any off-balance sheet arrangements, as defined by SEC rules.

In February 2010, our Board of Directors approved a plan to repurchase up to 12 million shares of our common stock. Under this plan, we had repurchased 3.1 million shares of our common stock for \$86 million through December 31, 2012. We made no share repurchases during the nine months ended September 30, 2013. We account for the shares we hold in treasury under the cost method, at average cost. The timing and amount of any future repurchases will be determined by our management. We expect that any additional shares repurchased under the plan will be held as

treasury stock for future use. The plan does not obligate us to repurchase any particular number of shares.

We had been paying a quarterly cash dividend of \$0.18 per share to our common shareholders since the second quarter of 2012. In April 2013, our Board of Directors increased our dividend to \$0.22 per share, commencing with the dividend we paid in June 2013. Our latest \$0.22 per share quarterly dividend was declared in October 2013 and is payable in December 2013.

Table of Contents

## Results of Operations

We operate in five business segments. The segments are contained within two businesses — services and products provided to the oil and gas industry ("Oil and Gas") and all other services and products ("Advanced Technologies"). Our Unallocated Expenses are those not associated with a specific business segment.

Consolidated revenue and profitability information is as follows:

| (dollars in thousands) | Three Months Ended |              |              | Nine Months Ended |              |   |
|------------------------|--------------------|--------------|--------------|-------------------|--------------|---|
|                        | Sep 30, 2013       | Sep 30, 2012 | Jun 30, 2013 | Jun 30, 2013      | Jun 30, 2012 |   |
| Revenue                | \$853,297          | \$734,217    | \$820,372    | \$2,392,221       | \$2,001,655  |   |
| Gross Profit           | 205,492            | 170,869      | 201,864      | 567,731           | 455,330      |   |
| Gross Margin           | 24                 | % 23         | % 25         | % 24              | % 23         | % |
| Operating Income       | 153,736            | 123,813      | 146,337      | 408,363           | 309,847      |   |
| Operating Margin       | 18                 | % 17         | % 18         | % 17              | % 15         | % |

We generate a material amount of our consolidated revenue from contracts for services in the U.S. Gulf of Mexico in our Subsea Projects segment, which is usually more active from April through October, as compared to the rest of the year. The European operations of our Asset Integrity segment are also seasonally more active in the second and third quarters. Revenue in our ROV segment is subject to seasonal variations in demand, with our first quarter generally being the low quarter of the year. The level of our ROV seasonality primarily depends on the number of ROVs we have engaged in vessel-based subsea infrastructure inspection, maintenance, repair and installation, which is more seasonal than drilling support. Revenue in each of our Subsea Products and Advanced Technologies segments has generally not been seasonal.

Table of Contents

## Oil and Gas

The following table sets forth the revenues and margins for our Oil and Gas business segments for the periods indicated. In the ROV section of the table that follows, "Days available" includes all days from the first day that an ROV is placed into service until the ROV is retired. All days during this period are considered available days, including periods when an ROV is undergoing maintenance or repairs. Our ROVs do not have scheduled maintenance or repair that requires significant time when the ROVs are not available for utilization.

| (dollars in thousands)            | Three Months Ended |              |              | Nine Months Ended |              |   |
|-----------------------------------|--------------------|--------------|--------------|-------------------|--------------|---|
|                                   | Sep 30, 2013       | Sep 30, 2012 | Jun 30, 2013 | Sep 30, 2013      | Sep 30, 2012 |   |
| <b>Remotely Operated Vehicles</b> |                    |              |              |                   |              |   |
| Revenue                           | \$254,979          | \$224,649    | \$242,163    | \$726,770         | \$627,422    |   |
| Gross Profit                      | 85,193             | 76,524       | 80,180       | 241,527           | 217,093      |   |
| Operating Income                  | 74,710             | 66,724       | 69,219       | 209,764           | 187,825      |   |
| Operating Margin                  | 29                 | % 30         | % 29         | % 29              | % 30         | % |
| Days available                    | 27,567             | 26,198       | 26,884       | 80,666            | 75,626       |   |
| Days utilized                     | 23,684             | 21,344       | 22,362       | 67,750            | 61,022       |   |
| Utilization                       | 86                 | % 81         | % 83         | % 84              | % 81         | % |
| <b>Subsea Products</b>            |                    |              |              |                   |              |   |
| Revenue                           | 263,671            | 215,617      | 258,016      | 735,692           | 579,481      |   |
| Gross Profit                      | 80,896             | 67,651       | 82,389       | 225,630           | 169,044      |   |
| Operating Income                  | 61,737             | 50,841       | 62,060       | 166,576           | 117,093      |   |
| Operating Margin                  | 23                 | % 24         | % 24         | % 23              | % 20         | % |
| Backlog at end of period          | 857,000            | 619,000      | 902,000      | 857,000           | 619,000      |   |
| <b>Subsea Projects</b>            |                    |              |              |                   |              |   |
| Revenue                           | 143,132            | 101,719      | 118,195      | 349,782           | 264,843      |   |
| Gross Profit                      | 33,992             | 22,202       | 27,991       | 76,904            | 54,262       |   |
| Operating Income                  | 30,700             | 17,765       | 23,990       | 66,310            | 41,301       |   |
| Operating Margin                  | 21                 | % 17         | % 20         | % 19              | % 16         | % |
| <b>Asset Integrity</b>            |                    |              |              |                   |              |   |
| Revenue                           | 118,657            | 113,588      | 124,740      | 358,246           | 320,704      |   |
| Gross Profit                      | 22,094             | 20,457       | 23,529       | 64,662            | 56,635       |   |
| Operating Income                  | 16,373             | 14,556       | 16,639       | 45,351            | 37,538       |   |
| Operating Margin                  | 14                 | % 13         | % 13         | % 13              | % 12         | % |
| <b>Total Oil and Gas</b>          |                    |              |              |                   |              |   |
| Revenue                           | \$780,439          | \$655,573    | \$743,114    | \$2,170,490       | \$1,792,450  |   |
| Gross Profit                      | 222,175            | 186,834      | 214,089      | 608,723           | 497,034      |   |
| Operating Income                  | 183,520            | 149,886      | 171,908      | 488,001           | 383,757      |   |
| Operating Margin                  | 24                 | % 23         | % 23         | % 22              | % 21         | % |

In general, our Oil and Gas business focuses on supplying services and products to the deepwater sector of the offshore market. We are the world's largest provider of ROV services, and this business segment typically is the largest contributor to our Oil and Gas business operating income.

Our ROV segment revenue reflects the utilization percentages, fleet sizes and average pricing of the respective periods. Our operating income increased in the three-month period ended September 30, 2013 compared to the





Table of Contents

corresponding period of the prior year from higher demand in most of our operating areas, most notably in the U.S. Gulf of Mexico and offshore Africa. Our ROV operating income increase over the immediately preceding quarter was principally attributable to increased demand for both drilling and vessel-based services, particularly in the U.S. Gulf of Mexico and offshore Africa. Our operating income increase for the nine months ended September 30, 2013 compared to the corresponding period of the prior year was primarily due to higher demand, particularly in the U.S. Gulf of Mexico, Africa and Asia. We expect our full-year 2013 ROV operating income to exceed that of 2012, due to increases in fleet size and days on hire, led by higher demand in the U.S. Gulf of Mexico and offshore Africa. We expect to add approximately 30 ROVs in 2013, including the 17 we added in the first nine months. We retired three ROVs in the nine-month period ended September 30, 2013, and we currently expect to retire, on average, 4% to 5% of our fleet on an annual basis. We also transferred one ROV to our Advanced Technologies segment. We anticipate our ROV operating margin percentage for the fourth quarter of 2013 will improve slightly over that of the third quarter. Compared to 2013, in 2014 we expect ROV operating income to increase on greater demand for both drilling and vessel-based services. In 2014, we anticipate adding 30 to 35 new ROVs to the fleet, having total fleet utilization of approximately 85%, and having a segment operating margin in the range of 29% to 30%.

Compared to the corresponding quarter of 2012, our Subsea Products operating income in the third quarter of 2013 improved on increased demand for tooling and subsea hardware. For the nine months ended September 30, 2013, our Subsea Products sales and operating income were higher than the corresponding period of 2012 from higher demand across our major product lines. Our Subsea Products backlog was \$857 million at September 30, 2013 compared to \$681 million at December 31, 2012, with the increase primarily from umbilical orders. We believe Subsea Products operating income will be higher in 2013 compared to 2012, and also in 2014 compared to 2013, from improved results in all our major product lines. We expect our 2014 operating margin for Subsea Products to be in the range of 19% to 21% .

In our Subsea Projects segment, a full period of activity under our field support vessel services contract offshore Angola, which began in the first quarter of 2012, was the primary source of the revenue and operating income increases for the nine-month period ended September 30, 2013 over the corresponding period of 2012. Our revenue and operating income was higher in the quarter ended September 30, 2013 than both the immediately preceding quarter and the corresponding quarter of the prior year due to increased demand for deepwater intervention and shallow-water diving services in the U.S. Gulf of Mexico and additional vessel activity offshore Angola. We expect our Subsea Projects operating income in 2013 to be higher than that of 2012 largely due to a full year of operations under the field support vessel services contract offshore Angola. We expect higher Subsea Projects operating income in 2014 compared to 2013 on growth in deepwater intervention activity in the U.S. Gulf of Mexico and additional work offshore Angola, with a slight improvement in operating margin.

Our Asset Integrity operating income in the three-month period ended September 30, 2013 was comparable to the the immediately preceding quarter. Our Asset Integrity operating income for the third quarter was up slightly from the corresponding period of 2012 from higher service revenue in Africa. For the nine-month period ended September 30, 2013, Asset Integrity revenue and operating income were higher compared to the corresponding period of the prior year from higher service demand in most geographic areas we operate. We expect our Asset Integrity operating income in 2013 to be higher than that of 2012 on increased service revenue and a slightly improved margin. In 2014, we expect Asset Integrity to generate higher operating income than 2013 on increased service revenue in most of the geographic areas in which we operate, with a slight improvement in operating margin.

Table of Contents

## Advanced Technologies

Revenue and margin information was as follows:

| (dollars in thousands) | Three Months Ended |              |              | Nine Months Ended |              |   |
|------------------------|--------------------|--------------|--------------|-------------------|--------------|---|
|                        | Sep 30, 2013       | Sep 30, 2012 | Jun 30, 2013 | Sep 30, 2013      | Sep 30, 2012 |   |
| Revenue                | \$72,858           | \$78,644     | \$77,258     | \$221,731         | \$209,205    |   |
| Gross Profit           | 11,170             | 9,753        | 14,945       | 39,423            | 28,402       |   |
| Operating Income       | 6,400              | 5,393        | 10,165       | 25,241            | 15,547       |   |
| Operating Margin       | 9                  | % 7          | % 13         | % 11              | % 7          | % |

Advanced Technologies operating income in the three-month period ended September 30, 2013 decreased from the immediately preceding quarter due to a lower level of activity and lower operating margin on theme park projects. Advanced Technologies operating income for the third quarter of 2013 was higher than that of the corresponding period of 2012 from additional vessel maintenance work for the U.S. Navy. The increase in operating income for the nine-month period ended September 30, 2013 compared to the corresponding period of the prior year was due to increases in work and operational efficiency on entertainment theme park projects and an increase in and better execution of submarine maintenance and surface vessel repair work for the U.S. Navy. We expect our Advanced Technologies operating income in the fourth quarter of 2013 to decline steeply from the level of the third quarter, as work was accelerated on theme park projects during the nine months of 2013, which enabled us to earn completion incentive fees, and there is uncertainty of U.S. government funding for the services we provide to the U.S. Navy. For 2014, we expect Advanced Technologies operating income to approximate that of 2013.

## Unallocated Expenses

Our Unallocated Expenses, i.e., those not associated with a specific business segment, within gross profit consist of expenses related to our incentive and deferred compensation plans, including restricted stock units, performance units and bonuses, as well as other general expenses. Our Unallocated Expenses within operating income consist of those expenses within gross profit plus general and administrative expenses related to corporate functions.

The following table sets forth our Unallocated Expenses for the periods indicated.

| (dollars in thousands) | Three Months Ended |              |              | Nine Months Ended |              |   |
|------------------------|--------------------|--------------|--------------|-------------------|--------------|---|
|                        | Sep 30, 2013       | Sep 30, 2012 | Jun 30, 2013 | Sep 30, 2013      | Sep 30, 2012 |   |
| Gross profit expenses  | \$27,853           | \$25,718     | \$27,170     | \$80,415          | \$70,106     |   |
| Operating expenses     | 36,184             | 31,466       | 35,736       | 104,879           | 89,457       |   |
| % of revenue           | 4                  | % 4          | % 4          | % 4               | % 4          | % |

The increases in operating expenses in the three- and nine-month periods ended September 30, 2013 compared to the corresponding period of the prior year were due to higher incentive compensation expenses. For 2014, we expect our unallocated expenses to increase at a slightly lower rate than our revenue growth.

Table of Contents

## Other

The following table sets forth our significant financial statement items below the income from operations line.

| (in thousands)  | Three Months Ended |              |              | Nine Months Ended |              |
|---|--------------------|--------------|--------------|-------------------|--------------|
|   | Sep 30, 2013       | Sep 30, 2012 | Jun 30, 2013 | Sep 30, 2013      | Sep 30, 2012 |
| Interest income                                       | \$39               | \$824        | \$243        | \$472             | \$1,362      |
| Interest expense                                      | (851 )             | (1,282 )     | (553 )       | (2,167 )          | (3,083 )     |
| Equity earnings (losses) of unconsolidated affiliates | 134                | 418          | (186 )       | 109               | 1,341        |
| Other income (expense), net                           | (639 )             | (553 )       | (1,591 )     | (840 )            | (5,212 )     |
| Provision for income taxes                            | 48,012             | 38,814       | 45,439       | 127,870           | 95,840       |

In addition to interest on borrowings, interest expense includes fees for lender commitments under our revolving credit agreement and fees for standby letters of credit and bank guarantees that banks issue on our behalf for performance bonds, bid bonds and self-insurance requirements.

Our equity earnings (losses) of unconsolidated affiliates consists of earnings (losses) from our 50% equity interest in Medusa Spar LLC, which owns a 75% interest in the Medusa Spar production platform in the U.S. Gulf of Mexico. Medusa Spar LLC earns revenue on a tariff basis on oil and gas production throughput processed by the platform from the Medusa field and other surrounding areas. We expect our equity earnings (losses) of unconsolidated affiliates to decrease in 2013 from that of 2012 due to production declines from the existing connected wells.

Other income (expense), net consisted principally of foreign currency transaction gains and losses for all periods presented. During the three-month period ended September 30, 2013 and the 2012 periods presented, foreign currency losses primarily related to Brazil, as the U.S. dollar strengthened relative to the Brazilian real.

The provisions for income taxes were related to U.S. income taxes that we provided at estimated annual effective rates using assumptions as to earnings and other factors that would affect the tax provision for the remainder of the year, and to the operations of foreign branches and subsidiaries that were subject to local income and withholding taxes. We anticipate our effective tax rate for 2013 will be 31.5%. The primary difference between our current 2013 estimated effective tax rate of 31.5% and the federal statutory tax rate of 35% reflects our intention to indefinitely reinvest in certain of our international operations. Therefore, we do not provide for U.S. taxes on a portion of our foreign earnings.

Table of Contents

Item 3. Quantitative and Qualitative Disclosures About Market Risk.

We are currently exposed to certain market risks arising from transactions we have entered into in the normal course of business. These risks relate to interest rate changes and fluctuations in foreign exchange rates. We do not believe these risks are material. We have not entered into any market risk sensitive instruments for speculative or trading purposes. We currently have no outstanding hedges or similar instruments. When we have a significant amount of borrowings, we typically manage our exposure to interest rate changes through the use of a combination of fixed- and floating-rate debt. See Note 3 of Notes to Consolidated Financial Statements included in this report for a description of our revolving credit facility and interest rates on our borrowings. We believe significant interest rate changes would not have a material near-term impact on our future earnings or cash flows.

In recent months, we have experienced delays in payment from OGX Petróleo e Gás S.A. ("OGX"), which is a customer in Brazil. The parent company of OGX recently missed making an interest payment on its bonds and, on October 30, 2013, OGX and its parent filed for a restructuring process under Brazilian law, which grants the filer judicial protection from creditors while a restructuring plan is developed for approval. As of September 30, 2013, we had accounts receivable due from OGX, which had not been paid by October 30, 2013, of approximately \$4.5 million. At this time, we cannot predict the ultimate outcome of this situation and whether or to what extent we will collect our accounts receivable from OGX.

Because we operate in various oil and gas exploration and production regions in the world, we conduct a portion of our business in currencies other than the U.S. dollar. The functional currency for several of our international operations is the applicable local currency. A stronger U.S. dollar against the U.K. pound sterling, the Norwegian kroner and the Brazilian real may result in lower operating income. We manage our exposure to changes in foreign exchange rates principally through arranging compensation in U.S. dollars or freely convertible currency and, to the extent possible, by limiting compensation received in other currencies to amounts necessary to meet obligations denominated in those currencies. We use the exchange rates in effect as of the balance sheet date to translate assets and liabilities as to which the functional currency is the local currency, resulting in translation adjustments that we reflect as accumulated other comprehensive income or loss in the shareholders' equity section of our Consolidated Balance Sheets. We recorded adjustments of \$(61) million and \$27 million to our equity accounts for the nine months ended September 30, 2013, and 2012, respectively. Negative adjustments reflect the net impact of the strengthening of the U.S. dollar against various foreign currencies for locations where the functional currency is not the U.S. dollar. Conversely, positive adjustments reflect the effect of a weakening dollar.

We recorded foreign currency transaction losses of \$0.4 million and \$0.6 million in the three- and nine-month periods ended September 30, 2013 and \$0.7 million and \$4.9 million three- and nine-month periods ended September 30, 2012, respectively, that are included in Other income (expense), net in our Consolidated Income Statements.

Item 4. Controls and Procedures.

In accordance with Rules 13a-15 and 15d-15 under the Securities Exchange Act of 1934, as amended (the "Exchange Act"), we carried out an evaluation, under the supervision and with the participation of management, including our principal executive officer and principal financial officer, of the effectiveness of our disclosure controls and procedures (as that term is defined in Rules 13a-15(e) and 15d-15(e) under the Exchange Act) as of the end of the period covered by this report. Based on that evaluation, our principal executive officer and principal financial officer concluded that our disclosure controls and procedures were effective as of September 30, 2013 to provide reasonable assurance that information required to be disclosed in our reports filed or submitted under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission's rules and forms.

There has been no change in our internal control over financial reporting that occurred during the three months ended September 30, 2013 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

Table of Contents

## PART II – OTHER INFORMATION

## Item 1. Legal Proceedings.

Various actions and claims are pending against us, most of which are covered by insurance. Although we cannot predict the ultimate outcome of these matters, we believe the ultimate liability, if any, that may result from these actions and claims will not materially affect our results of operations, cash flow or financial position.

## Item 6. Exhibits.

|         |   | Registration<br>or File<br>Number | Form of<br>Report | Report Date | Exhibit<br>Number |
|---------|---|-----------------------------------|-------------------|-------------|-------------------|
| 3.01    | * Restated Certificate of Incorporation                                   | 1-10945                           | 10-K              | Dec. 2000   | 3.01              |
| 3.02    | * Certificate of Amendment to Restated<br>Certificate of Incorporation    | 1-10945                           | 8-K               | May 2008    | 3.1               |
| 3.03    | * Amended and Restated Bylaws   | 1-10945                           | 8-K               | Dec. 2007   | 3.1               |
| 31.01   | Rule 13a – 14(a)/15d – 14(a) certification of principal executive officer |                                   |                   |             |                   |
| 31.02   | Rule 13a – 14(a)/15d – 14(a) certification of principal financial officer |                                   |                   |             |                   |
| 32.01   | Section 1350 certification of principal executive officer                 |                                   |                   |             |                   |
| 32.02   | Section 1350 certification of principal financial officer                 |                                   |                   |             |                   |
| 101.INS | XBRL Instance Document  |                                   |                   |             |                   |
| 101.SCH | XBRL Taxonomy Extension Schema Document                                   |                                   |                   |             |                   |
| 101.CAL | XBRL Taxonomy Extension Calculation Linkbase Document                     |                                   |                   |             |                   |
| 101.DEF | XBRL Taxonomy Extension Definition Linkbase Document                      |                                   |                   |             |                   |
| 101.LAB | XBRL Taxonomy Extension Label Linkbase Document                           |                                   |                   |             |                   |
| 101.PRE | XBRL Taxonomy Extension Presentation Linkbase Document                    |                                   |                   |             |                   |

\* Exhibit previously filed with the Securities and Exchange Commission, as indicated, and incorporated herein by reference.

+ Management contract or compensatory plan or arrangement.

Table of Contents

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

October 31, 2013  
Date

/S/ M. KEVIN MCEVOY  
M. Kevin McEvoy  
Chief Executive Officer and Director  
(Principal Executive Officer)

October 31, 2013  
Date

/S/ MARVIN J. MIGURA  
Marvin J. Migura  
Executive Vice President  
(Principal Financial Officer)

October 31, 2013  
Date

/S/ W. CARDON GERNER  
W. Cardon Gerner  
Senior Vice President and Chief Financial  
Officer  
(Principal Accounting Officer)



Table of Contents

## Index to Exhibits

|         |   | Registration<br>or File<br>Number | Form of<br>Report | Report Date | Exhibit<br>Number |
|---------|---|-----------------------------------|-------------------|-------------|-------------------|
| 3.01    | * Restated Certificate of Incorporation                                   | 1-10945                           | 10-K              | Dec. 2000   | 3.01              |
| 3.02    | * Certificate of Amendment to Restated<br>Certificate of Incorporation    | 1-10945                           | 8-K               | May 2008    | 3.1               |
| 3.03    | * Amended and Restated Bylaws   | 1-10945                           | 8-K               | Dec. 2007   | 3.1               |
| 31.01   | Rule 13a – 14(a)/15d – 14(a) certification of principal executive officer |                                   |                   |             |                   |
| 31.02   | Rule 13a – 14(a)/15d – 14(a) certification of principal financial officer |                                   |                   |             |                   |
| 32.01   | Section 1350 certification of principal executive officer                 |                                   |                   |             |                   |
| 32.02   | Section 1350 certification of principal financial officer                 |                                   |                   |             |                   |
| 101.INS | XBRL Instance Document  |                                   |                   |             |                   |
| 101.SCH | XBRL Taxonomy Extension Schema Document                                   |                                   |                   |             |                   |
| 101.CAL | XBRL Taxonomy Extension Calculation Linkbase Document                     |                                   |                   |             |                   |
| 101.DEF | XBRL Taxonomy Extension Definition Linkbase Document                      |                                   |                   |             |                   |
| 101.LAB | XBRL Taxonomy Extension Label Linkbase Document                           |                                   |                   |             |                   |
| 101.PRE | XBRL Taxonomy Extension Presentation Linkbase Document                    |                                   |                   |             |                   |

\* Exhibit previously filed with the Securities and Exchange Commission, as indicated, and incorporated herein by reference.

+ Management contract or compensatory plan or arrangement.