

WASHINGTON TRUST BANCORP INC  
Form DEF 14A  
March 28, 2016

UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

SCHEDULE 14A

(Rule 14a-101)

INFORMATION REQUIRED IN PROXY STATEMENT

SCHEDULE 14A INFORMATION

Proxy Statement Pursuant to Section 14(a) of the Securities  
Exchange Act of 1934 (Amendment No. )

Filed by the Registrant   
Filed by a Party other than the Registrant

Check the appropriate box:

- Preliminary Proxy Statement
- Confidential, for Use of the Commission Only, (as permitted by Rule 14a-6(e)(2))
- Definitive Proxy Statement
- Definitive Additional Materials
- Soliciting Material under Rule 14a-12

WASHINGTON TRUST BANCORP, INC.  
(Name of Registrant as Specified In Its Charter)

(Name of Person(s) Filing Proxy Statement, if other than the Registrant)

Payment of Filing Fee (Check the appropriate box):

- No fee required.
- Fee computed on table below per Exchange Act Rules 14a-6(i)(1) and 0-11.
  - 1) Title of each class of securities to which transaction applies:
  - 2) Aggregate number of securities to which transaction applies:
  - 3) Per unit price or other underlying value of transaction computed pursuant to Exchange Act Rule 0-11 (Set forth the amount on which the filing fee is calculated and state how it was determined):
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  - 1) Amount Previously Paid:
  - 2) Form, Schedule or Registration Statement No.:
  - 3) Filing Party:

4) Date Filed:

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WASHINGTON TRUST BANCORP, INC.  
NOTICE OF ANNUAL MEETING OF SHAREHOLDERS  
To Be Held May 10, 2016

To the Shareholders of Washington Trust Bancorp, Inc.:

The Annual Meeting of Shareholders of WASHINGTON TRUST BANCORP, INC., a Rhode Island corporation (the "Corporation"), will be held at the Westerly Library, 44 Broad Street, Westerly, Rhode Island, on Tuesday, the 10th of May, 2016 at 11:00 a.m. (local time) (the "Annual Meeting") for the purpose of considering and acting upon the following:

1. The election of four directors, nominated by the Board of Directors, each to serve for three-year terms, and until their successors are duly elected and qualified;
2. The amendment to Article FOURTH of the Corporation's Restated Articles of Incorporation, as amended, to increase the number of shares of common stock authorized for issuance from 30,000,000 to 60,000,000;
3. The ratification of the selection of KPMG LLP as the Corporation's independent registered public accounting firm for the year ending December 31, 2016;
4. A non-binding advisory resolution to approve the compensation of the Corporation's named executive officers; and
5. Such other business as may properly come before the meeting, or any postponement or adjournment thereof.

Only shareholders of record at the close of business on March 14, 2016 will be entitled to notice of and to vote at the Annual Meeting.

Important Notice Regarding the Availability of Proxy Materials  
for the Annual Shareholder Meeting To Be Held on May 10, 2016

The Corporation has adopted the Securities and Exchange Commission rule allowing companies to furnish proxy materials to their shareholders over the Internet. We believe that this expedites shareholders' receipt of proxy materials and lowers the costs of our annual meeting. On or about March 28, 2016, we mailed a Notice of Internet Availability of Proxy Materials (the "Notice") to all shareholders of record as of March 14, 2016, containing instructions on how to access our Proxy Statement, Form 10-K and Annual Report and vote your shares. The Notice also contains instructions on how you can (i) receive a paper copy of the proxy materials, if you only received a Notice by mail, or (ii) elect to receive your proxy materials over the Internet.

It is important that your shares be represented and voted whether or not you plan to be present at the Annual Meeting. Please sign, date, and fill in the enclosed proxy or voting instruction form and return it by mail in the enclosed addressed envelope or vote your shares through the internet or by telephone as described in the proxy card or voting instruction form. If you wish to vote your shares in person at the Annual Meeting, you may revoke your proxy and do so.

By Order of the Board of Directors,  
David V. Devault  
Secretary

Westerly, Rhode Island  
March 28, 2016

The Proxy Statement is first being made available to shareholders on or about March 28, 2016.  
Free parking is available at the Washington Trust parking garage at 23 Broad Street, Westerly, Rhode Island.  
The Westerly Library is handicapped accessible. Please call 401-348-1566 for information regarding accessibility.

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WASHINGTON TRUST BANCORP, INC.  
23 Broad Street, Westerly RI 02891  
Telephone: 401-348-1200

## PROXY STATEMENT

The accompanying proxy is solicited by and on behalf of the Board of Directors of Washington Trust Bancorp, Inc. (the "Corporation" or "Washington Trust") for use at the Annual Meeting of Shareholders to be held at the Westerly Library, 44 Broad Street, Westerly, Rhode Island, on Tuesday, the 10th of May, 2016 at 11:00 a.m. (local time) (the "Annual Meeting"), and any postponement or adjournment thereof, and may be revoked at any time before it is exercised by submitting another proxy bearing a later date, by mail, by Internet, by telephone, by attending the Annual Meeting and voting in person, or by notifying the Corporation of the revocation in writing to the Secretary of the Corporation, 23 Broad Street, Westerly, Rhode Island 02891. If not revoked, the proxy will be voted at the Annual Meeting in accordance with the instructions indicated by the shareholder or, if no instructions are indicated, all shares represented by valid proxies received pursuant to this solicitation (and not revoked before they are voted) will be voted "for" each of the nominees in Proposal 1 and "for" Proposals 2, 3 and 4.

This Proxy Statement was first made available to our shareholders on or about March 28, 2016.

### Important Notice Regarding the Availability of Proxy Materials for the Annual Shareholder Meeting to be Held on May 10, 2016

The Corporation has adopted the Securities and Exchange Commission rule allowing companies to furnish proxy materials to their shareholders over the Internet. On or about March 28, 2016, we mailed a Notice of Internet Availability of Proxy Materials (the "Notice") to all shareholders of record as of March 14, 2016, containing instructions on how to access this Proxy Statement and our Form 10-K and Annual Report and vote your shares. The Notice also contains instructions on how you can (i) receive a paper copy of the proxy materials, if you only received a Notice by mail, or (ii) elect to receive your proxy materials over the Internet.

You may access the Notice of Annual Meeting, Proxy Statement, Form 10-K for the year ended December 31, 2015 and the corresponding Annual Report on the Internet at [www.washtrustbancorp.com](http://www.washtrustbancorp.com). These documents are also available by calling the Corporation's toll-free number (800) 475-2265 or by contacting Elizabeth B. Eckel, Senior Vice President, by email at [investor.relations@washtrust.com](mailto:investor.relations@washtrust.com).

As of March 14, 2016, the record date for determining shareholders entitled to notice of and to vote at the Annual Meeting, there were 17,023,451 shares of our common stock, \$0.0625 par value, issued and outstanding. Each share of common stock is entitled to one vote per share on all matters to be voted upon at the Annual Meeting, with all holders of common stock voting as one class. A majority of the outstanding shares of common stock entitled to vote, represented in person or by proxy, will constitute a quorum for the transaction of business at the Annual Meeting. Abstentions and broker non-votes will be counted for purposes of determining if a quorum is present.

For Proposal 1, you may either vote "for" all the nominees to the Board of Directors or you may "withhold" your vote for any nominee you specify or all nominees. For each of Proposals 2, 3 and 4, you may vote "for" or "against" the Proposal, or abstain from voting on the Proposal.

Directors will be elected by a plurality of the votes cast at the Annual Meeting by the holders of shares present in person or represented by proxy and entitled to vote on the election of directors. The individuals who receive the



largest number of “for” votes cast are elected as directors, up to the maximum number of directors to be chosen at the meeting. Accordingly, the four nominees who receive the most “for” votes will be elected as directors. Abstentions and broker non-votes will not affect the outcome of the election of directors.

For Proposal 2, the amendment to Article FOURTH of our Restated Articles of Incorporation, as amended, to increase the number of shares of common stock authorized for issuance from 30,000,000 to 60,000,000, will require “for” votes from the holders of a majority of the issued and outstanding shares of our common stock entitled to vote on the matter at the Annual Meeting. Abstentions and broker non-votes, if any, will have the same effect as a vote “against” the proposal.

For Proposal 3, the ratification of KPMG LLP as our independent registered public accounting firm for the fiscal year ending December 31, 2016 will require “for” votes from holders of a majority of shares present in person or represented by proxy at the Annual Meeting and entitled to vote on this proposal. Abstentions will have the same effect as a vote “against” the proposal. Broker non-votes, if any, will have no effect on the vote.

For Proposal 4, the approval of the non-binding advisory resolution to approve the compensation of the Corporation’s named executive officers will require “for” votes from holders of a majority of shares present in person or represented by proxy at the Annual Meeting and entitled to vote on this proposal. Abstentions will have the same effect as a vote “against” the proposal. Broker non-votes, if any, will have no effect on the vote.

We know of no matters to be brought before the Annual Meeting other than those referred to in this Proxy Statement. If any other matters not described in the Proxy Statement are properly presented at the meeting, any proxies received by us will be voted in the discretion of the proxy holders.

#### PROPOSAL 1: ELECTION OF DIRECTORS

Our Board of Directors is divided into three classes, with each class serving staggered terms of three years, so that only one class is elected in any one year. Under our by-laws, any director who reaches his or her 72nd birthday agrees to resign from the Board of Directors as of the next Annual Meeting of Shareholders following such director’s 72nd birthday. There are presently 11 directors.

This year, based on the recommendation of our Nominating and Corporate Governance Committee (the “Nominating Committee”), a total of four individuals have been nominated for election to the Board of Directors, each to serve until the 2019 Annual Meeting of Shareholders and until his or her respective successor is elected and qualified.

Based on the recommendation of our Nominating Committee, the Board of Directors has nominated Edward O. Handy, III, Barry G. Hittner, Esq., Katherine W. Hoxsie, CPA and Kathleen E. McKeough for election at the Annual Meeting. Each of the nominees for director is presently a director of the Corporation, except for Edward O. Handy, III. Each of the nominees has consented to being named a nominee in this Proxy Statement and has agreed to serve as a director if elected at the Annual Meeting. In the event that any nominee is unable to serve, the persons named in the proxy have discretion to vote for other persons if the Board of Directors designates such other persons. The Board of Directors has no reason to believe that any of the nominees will be unavailable for election.

Recommendation: The Board of Directors unanimously recommends that shareholders vote “FOR” each of the nominees in this proposal.



The following paragraphs provide information as of the date of this Proxy Statement about each member of the Board of Directors and each director nominee. The information presented includes information provided by each director about positions held, principal occupation and business experience for the past five years or more. The biographical description below for each nominee includes the specific experience, qualifications, attributes and skills that led to the

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conclusion by the Board of Directors that such person should serve as a director of the Corporation. The biographical description below for each director who is not standing for election includes the specific experience, qualifications, attributes and skills that the Board of Directors would expect to consider if it were making a conclusion currently as to whether such person should serve as a director. The Board of Directors did not evaluate whether these directors should serve as directors, as the terms for which they have been previously elected continue beyond the Annual Meeting. In addition to the information presented below regarding each person's specific experience, qualifications, attributes and skills that led our Board to the conclusion that he or she should serve as a director, we also believe all of our directors have a reputation for integrity, honesty and adherence to high ethical standards. They each have demonstrated business acumen and an ability to exercise sound judgment, as well as a commitment to the Corporation and its shareholders.

**John J. Bowen**

Age: 64      Director since: 2011      Term of Office Expires: 2017

**Business Experience:** Mr. Bowen has been the Chancellor, President and Chief Executive Officer of Johnson & Wales University, Providence, Rhode Island, since 2010, having served as President and Chief Executive Officer from 2004 to 2010, and is a member of the Board of Trustees of the University. He joined Johnson & Wales University in 1974 as a faculty member and currently oversees more than 15,000 students and approximately 2,000 employees at four domestic campuses. He serves as a board member for a wide variety of not-for-profit organizations and has previously served as a director of a large regional bank. Mr. Bowen's qualifications to serve on the Board of Directors include his experience as an executive of a large, successful institution; his experience on governing boards of nonprofit and for-profit corporations; and his previous experience in the banking industry.

**Steven J. Crandall**

Age: 64      Director since: 1983      Term of Office Expires: 2018

**Business Experience:** Mr. Crandall has served as Vice President of Ashaway Line & Twine Manufacturing Co., a manufacturer of sporting goods products and medical threads, for over 35 years. Mr. Crandall's experience and responsibilities include domestic and international sales and marketing, corporate finance and financial analysis, and human resources management. Mr. Crandall's qualifications to serve on the Board of Directors include his extensive experience in sales and marketing as well as the management of a successful commercial and industrial business.

**Robert A. DiMuccio, CPA**

Age: 58      Director Since: 2010      Term of Office Expires: 2017

**Business Experience:** Mr. DiMuccio has served as President and Chief Executive Officer of Amica Mutual Insurance Company since 2005 and has held the title of Chairman since 2009. He joined Amica in 1991 as a Vice President and has held a variety of positions of progressive responsibility, including Chief Financial Officer and Treasurer. Prior to joining Amica, Mr. DiMuccio was an audit partner with the public accounting firm of KPMG LLP, with experience in audits of public and non-public companies including banking and insurance companies. Mr. DiMuccio is also a director and past Chair of the Property Casualty Insurers Association of America and has earned the Chartered Property Casualty Underwriter (CPCU) designation. Mr. DiMuccio's qualifications to serve on the Board of Directors include his extensive experience in the areas of audit, accounting and financial reporting, as well as his record of leadership in the financial services industry.



Edward O. Handy, III

Age: 54      Nominee for Director

Business Experience: Mr. Handy has served as President and Chief Operating Officer of the Corporation and the Bank since November 2013. Prior to joining Washington Trust, Mr. Handy served as President of Citizens Bank in Rhode Island and Connecticut from 2009 to 2013 and previously held the positions of Executive Vice President, Head of Commercial Real Estate from 2007 to 2009 and President / Chief Executive Officer of Charter One Bank, an affiliate of Citizens Bank, from 2005 to 2008. He previously held a series of positions of senior leadership at Citizens Bank and related companies from 1995 to 2005, primarily in the area of commercial real estate lending. Prior to that, Mr. Handy held positions at Fleet National Bank with concentration in commercial lending and credit analysis. Mr. Handy's qualifications to serve on the Board of Directors include his extensive banking and managerial experience, with particular emphasis on his extensive background in the area of commercial lending.

Barry G. Hittner, Esq.

Age: 70      Director Since: 2003      Term of Office Expires: 2016

Business Experience: Mr. Hittner is an attorney, and was Of Counsel with the firm of Cameron & Mittleman from 2003 to 2011. Prior to that, he was Of Counsel with the firm of Edwards & Angell, LLP. His legal experience over many years includes legal representation of banks and insurance entities. He served as the Director of the Rhode Island Department of Business Regulation and as State Banking Commissioner from 1995 to 1999 and served as an attorney with the firm of Edwards & Angell from 1979 to 1995. Mr. Hittner's qualifications to serve on the Board of Directors include his extensive legal experience, with particular emphasis in the financial services industry, as well as his background in the area of regulatory oversight.

Katherine W. Hoxsie, CPA

Age: 67      Director Since: 1991      Term of Office Expires: 2016

Business Experience: Ms. Hoxsie has been retired since 2008. She previously served as the Vice President of Hoxsie Buick-Pontiac-GMC Truck, Inc. automotive dealership, responsible for the company's management and operations from 1991 until 2008. Prior to 1991, Ms. Hoxsie was employed by the public accounting firm of Price Waterhouse with experience in audits of public and non-public companies, including financial services companies. Ms. Hoxsie's qualifications to serve on the Board of Directors include her expertise in the areas of audit, finance, accounting and taxation, as well as her knowledge of regulatory and financial reporting requirements.

Joseph J. MarcAurele

Age: 64      Director Since: 2009      Term of Office Expires: 2018

Business Experience: Mr. MarcAurele has served as Chairman and Chief Executive Officer of the Corporation and its subsidiary bank, The Washington Trust Company (the "Bank"), since April 2010. He also held the title of President of the Corporation and the Bank from April 2010 to November 2013. He joined Washington Trust in 2009 as President and Chief Operating Officer of the Corporation and The Washington Trust Company. He served as President of Citizens Bank from 2007 to 2009 and previously held positions of President and Chief Executive Officer of Citizens Bank entities in Rhode Island and Connecticut from 2001 to 2007. He held a series of positions of executive leadership at Citizens Bank from 1993 to 2001 in the areas of commercial lending, wealth management and private banking. Prior to that, Mr. MarcAurele held positions at Fleet National Bank with concentration in commercial lending and credit analysis and also held the position of Senior Vice President, Director of Human Resources. Mr. MarcAurele's qualifications to serve on the Board of Directors include his extensive experience in many areas of banking and financial services, experience in positions of executive leadership, and knowledge of the business community in our market area.

Kathleen E. McKeough

Age: 65      Director Since: 2003      Term of Office Expires: 2016

Business Experience: Ms. McKeough is retired and previously served as the Senior Vice President, Human Resources, of GTECH Holdings Corporation, a lottery industry and financial transaction processing company, from 2000 to 2004. From 1991 to 1999, she served with the U.S. division of Allied Domecq, PLC, a manufacturer and franchiser for 6,500 franchised stores, in positions which included Treasurer, Chief Financial Officer and Senior Vice President, Human Resources. Previously, she held positions in commercial lending and credit administration with Bank of Boston. Ms. McKeough's qualifications to serve on the Board of Directors include her extensive experience in human resources matters as well as her experience in finance and banking.

Victor J. Orsinger II, Esq.

Age: 69      Director Since: 1983      Term of Office Expires: 2018

Business Experience: Mr. Orsinger is an attorney and since January 1, 2012, has had an independent law practice. He was a partner in the law firm of Orsinger & Nardone Law Offices from 1985 through December 31, 2011. Previously, Mr. Orsinger was engaged in the practice of law either as a sole practitioner or affiliated with other attorneys and firms. Mr. Orsinger has over 43 years of legal experience in the areas of real estate, estate planning and probate matters, commercial loan transactions, and corporate and partnership law. Mr. Orsinger's qualifications to serve on the Board of Directors include his broad legal experience, including in the areas of commercial and residential real estate lending and wealth management, and knowledge of corporate governance matters.

H. Douglas Randall, III

Age: 68      Director Since: 2000      Term of Office Expires: 2017

Business Experience: Mr. Randall is the Chief Executive Officer of Randall, Realtors, and also holds the title of Chief Executive Officer in several related firms including Kinlin Grover Real Estate (since 2009), Kinlin Grover Commercial (since 2010), Page Taft (since 2011) and Pequot Commercial (since 2012). These firms operate 29 realty offices with 485 professionals and staff in Rhode Island, Massachusetts and Connecticut. Mr. Randall has over 40 years of experience in realty and property use matters, holding Graduate Realtors Institute and Certified Residential Broker designations. Mr. Randall's qualifications to serve on the Board of Directors include his extensive experience in and knowledge of real estate matters as well as the management of a successful realty business.

Edwin J. Santos

Age: 56      Director Since: 2012      Term of Office Expires: 2018

Business Experience: Mr. Santos has had a distinguished career in banking, with experience in risk management, corporate governance, management advisory services, acquisitions, and reengineering efforts. He served for many years in various positions of significant responsibility with FleetBoston Financial Group and most recently served as Group Executive Vice President and General Auditor for Citizens Financial Group prior to his retirement in 2009. Mr. Santos currently serves as Chairman of Prospect CharterCARE, LLC and President of the Board of Trustees of the Rocky Hill School. He is a member of the Bryant University Board of Trustees. Mr. Santos' professional competency, broad experience in the financial services industry and strong reputation in the Rhode Island community qualify him to serve on the Board of Directors.

John F. Treanor

Age: 68      Director Since: 2001      Term of Office Expires: 2017

Business Experience: Mr. Treanor served as President and Chief Operating Officer of the Corporation and the Bank from 1999 until his retirement in 2009. Mr. Treanor has over 42 years of experience in the financial services industry. Prior to joining Washington Trust, he held Chief Financial Officer positions with commercial banks for ten years and previously served as Director of Corporate Planning and Mergers and Acquisitions for a major Boston bank. Mr. Treanor is a member of the board of directors of the Federal Home Loan Bank of Boston, where he serves as chairman of its finance committee, and served as a member of the board of directors of Beacon Mutual Insurance Company from 2009 to 2014, where he served as chairperson of its audit committee. He is also a member of the board of directors of Thielsch Engineering, Inc. Mr. Treanor's qualifications to serve on the Board of Directors include his strong background in banking and finance as well as his extensive knowledge of regulatory and governance matters.

None of our director nominees or incumbents serves or has served during the past five years as a director of any other company with a class of securities registered pursuant to Section 12 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or that is registered as an investment company under the Investment Company Act of 1940, as amended.



The following table sets forth certain information as of March 14, 2016 regarding (i) the beneficial ownership interest in our common stock of the directors and certain executive officers of the Corporation and the Corporation's subsidiary, The Washington Trust Company (the "Bank"), (ii) the beneficial ownership interest of all directors and executive officers of the Corporation, as a group, and (iii) the security holdings of each person, including any group of persons, known by the Corporation to be the beneficial owner of five percent (5%) or more of our common stock outstanding.

	Common Stock	Exercisable Options (a)	Vested Restricted Stock Units (b)	Total (c)	Percentage Of Class	
Nominees and Directors:						
John J. Bowen	5,000	—	1,000	6,000	0.04	%
Steven J. Crandall	11,418	—	1,000	12,418	0.07	%
Robert A. DiMuccio, CPA	4,526	—	1,000	5,526	0.03	%
Edward O. Handy, III	1,200	—	—	1,200	0.01	%
Barry G. Hittner, Esq.	10,444	—	1,000	11,444	0.07	%
Katherine W. Hoxsie, CPA	136,099	—	1,000	137,099	0.80	%
Joseph J. MarcAurele	41,716	21,000	—	62,716	0.37	%
Kathleen E. McKeough	9,620	—	1,000	10,620	0.06	%
Victor J. Orsinger II, Esq.	12,589	—	1,000	13,589	0.08	%
H. Douglas Randall, III	18,919	—	1,000	19,919	0.12	%
Edwin J. Santos	2,000	—	1,000	3,000	0.02	%
John F. Treanor	25,876	—	1,000	26,876	0.16	%
Certain Executive Officers:						
David V. Devault	21,172	10,800	—	31,972	0.19	%
Mark K. W. Gim	10,912	7,100	—	18,012	0.11	%
James M. Hagerty	—	—	—	—	—	%
All directors and executive officers as a group (22 persons)	361,936	69,550	10,172	441,658	2.58	%
Beneficial Owners:						
David W. Wallace (d) 680 Steamboat Rd., Greenwich, CT 06830	1,981,417	—	—	1,981,417	11.59	%
Jean and David W. Wallace Foundation (e) 680 Steamboat Rd., Greenwich, CT 06830	915,000	—	—	915,000	5.35	%
BlackRock, Inc. (f)	925,216	—	—	925,216	5.41	%
Champlain Investment Partners, LLC (g)	942,470	—	—	942,470	5.51	%

(a) Stock options that are or will become exercisable within 60 days of March 14, 2016.

(b) Restricted stock units that are or will become vested within 60 days of March 14, 2016.

Total does not include a performance share unit award for Messrs. MarcAurele, Devault, and Gim as well as certain other executive officers that was based on the Corporation's relative performance during the performance measurement period which ended December 31, 2015 and was further subject to a time-based

(c) vesting period which ended on January 22, 2016. Relative performance results were not available as of March 28, 2016, and therefore, the final award has not been ascertained. Information regarding this grant including the current performance assumption is presented under the heading "Outstanding Equity Awards at Fiscal Year End" later in this Proxy Statement.

(d) Based on information set forth in an Amendment No. 17 to a Schedule 13G/A filed with the Securities and Exchange Commission on February 10, 2016 and other information provided by Mr. Wallace to the Corporation. Includes 134,000 shares owned by Mr. Wallace's spouse, 915,000 shares held by the Jean and David W. Wallace Foundation, of which Mr. Wallace serves as Trustee, and 44,417 shares held by the Trust Two F/B/O



Lindsay Mclean Juge for which Mr. Wallace's spouse serves as trustee.

Based on information set forth in an Amendment No. 17 to a Schedule 13G/A filed with the Securities and (e)Exchange Commission on February 10, 2016. These shares are also included in the shares owned by David W. Wallace as discussed in more detail in footnote (f) above.

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- (f) Based on information set forth in an Amendment No. 6 to a Schedule 13G/A filed with the Securities and Exchange Commission on January 27, 2016.
- (g) Based on information set forth in an Amendment No. 4 to a Schedule 13G/A filed with the Securities and Exchange Commission on February 11, 2016.

## CORPORATE GOVERNANCE

### Corporate Governance Guidelines

The Board has adopted Corporate Governance Guidelines, which are available on our website at [www.washtrustbancorp.com](http://www.washtrustbancorp.com) under Investor Relations – Corporate Governance Documents. The Guidelines describe our corporate governance practices and address issues such as Board composition and responsibilities, Board leadership structure, the Board’s relationship with management and executive succession planning.

### Board Leadership Structure

The Board believes that the Corporation’s Chief Executive Officer is best positioned to serve as Chairman because he is the director most familiar with the Corporation’s business and industry, and most capable of effectively identifying and executing strategy priorities. The Corporation’s independent directors bring experience, oversight and expertise from various areas outside the Corporation, while the Chief Executive Officer brings Corporation-specific experience and expertise. The Board recognizes its responsibility to hold management accountable for the execution of strategy once it is developed. The Board believes the combined role of Chairman and Chief Executive Officer, together with an independent Lead Director having the duties described below, is in the best interest of shareholders because it fosters clear accountability and effective decision-making while providing the appropriate balance between strategy development and independent oversight of management.

### Lead Director

The Corporation’s Corporate Governance Guidelines call for the Chairperson of the Nominating Committee of the Board to serve as Lead Director. The Lead Director has the responsibility of presiding at all executive sessions of the non-employee, independent directors, consulting with the Chairman and Chief Executive Officer on Board and committee meeting agendas, acting as a liaison between management and the non-management directors, including maintaining frequent contact with the Chairman and Chief Executive and advising him on the efficiency of the Board meetings and the facilitation of communication between the non-management directors and management.

### Executive Sessions

The Board believes that executive sessions consisting solely of independent directors are part of good governance practices. The Board conducts executive sessions as deemed necessary from time to time and as otherwise required by the NASDAQ Listing Rules.

### Director Independence

The Corporation’s Board has determined that each of current directors John J. Bowen, Steven J. Crandall, Robert A. DiMuccio, Barry G. Hittner, Katherine W. Hoxsie, Kathleen E. McKeough, Victor J. Orsinger II, H. Douglas Randall, III, Edwin J. Santos, and John F. Treanor is considered independent under the NASDAQ Listing Rules.

Any interested party who wishes to make their concerns known to the independent directors may avail themselves of the same procedures utilized for shareholder communications with the Corporation’s Board, which procedures are described under the heading “Communications With the Board of Directors” on page 46 of this Proxy Statement.



### The Board's Role in Risk Oversight

The Board's role in the Corporation's risk oversight process includes receiving regular reports from members of senior management on areas of material risk to the Corporation, including operational, credit, interest rate, liquidity, fiduciary, legal, regulatory, compensation, strategic and reputational risks. The full Board of the Corporation or the Bank (or the appropriate Committee in the case of risks that are under the purview of a particular Committee) receives these reports from the appropriate "risk owner" within the organization to enable it to understand and determine the adequacy of our risk identification, risk management and risk mitigation strategies. When a Committee receives a report, the Chairman of the relevant Committee reports on the discussion to the full Board of the Corporation or the Bank at the next Board meeting. This enables the Board and its Committees to coordinate the risk oversight role, particularly with respect to risk interrelationships. As part of its charter, the Audit Committee is responsible for review and oversight of the Corporation's Enterprise Risk Management Program.

## BOARD OF DIRECTORS AND COMMITTEES

### Meeting Attendance

The Corporation's Board of Directors held 11 meetings in 2015. The Board of Directors of the Bank, the members of which included all of the Corporation's Board members, held 11 meetings in 2015. The independent directors of the Corporation's Board and the Bank's Board each met in executive session four times during 2015. During 2015, each member of the Corporation's Board attended at least 75% of the aggregate number of meetings of the Corporation's Board and the committees of the Corporation's Board of which such person was a member. While we do not have a formal policy related to Board member attendance at annual meetings of shareholders, directors are encouraged to attend each annual meeting to the extent reasonably practicable. Each of our directors attended the April 28, 2015 Annual Meeting of Shareholders.

### Board Committees

The committees of the Corporation's Board consist of an Executive Committee, a Nominating Committee, an Audit Committee and a Compensation and Human Resources Committee (the "Compensation Committee").

### Executive Committee

Members of the Executive Committee are directors Orsinger (Chairperson), Hittner, Hoxsie, McKeough and MarcAurele. The Executive Committee met one time in 2015. When the Corporation's Board is not in session, the Executive Committee is entitled to exercise all the powers and duties of the Corporation's Board.

### Nominating Committee

Members of the Nominating Committee are directors Orsinger (Chairperson), Hittner, Hoxsie and McKeough. No member of the Nominating Committee is an employee of the Corporation and each is considered independent. As needed, the members of the Nominating Committee meet without the presence of employee directors or management. The Nominating Committee met seven times in 2015.

The Nominating Committee has a written charter that is available on our website at [www.washtrustbancorp.com](http://www.washtrustbancorp.com) under Investor Relations – Corporate Governance Documents. The Nominating Committee's responsibilities and authorities, which are discussed in detail in its charter, include, among other things:

Establishing procedures for identifying and evaluating nominees for the Board.

Establishing procedures to be followed by shareholders in submitting recommendations for director candidates to the Nominating Committee.

Reviewing and assessing succession plans for the Chief Executive Officer position.

Developing and recommending to the Corporation's Board a set of Corporate Governance Guidelines and recommending any changes to such Guidelines.

Overseeing the evaluation of the Corporation's Board and management.

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Neither the Nominating Committee nor the Board has a policy with regard to the consideration of diversity in identifying director nominees, although both may consider diversity when identifying and evaluating proposed director candidates. At a minimum, each nominee to become a Board member, whether proposed by a shareholder or any other party, must (1) have the highest personal and professional integrity, demonstrate sound judgment and effectively interact with other members of the Corporation's Board to serve the long-term interests of the Corporation and our shareholders; (2) have experience at a strategic or policy-making level in a business, government, not-for-profit or academic organization of high standing; (3) have a record of distinguished accomplishment in his or her field; (4) be well regarded in the community and have a long-term reputation for the highest ethical and moral standards; (5) have sufficient time and availability to devote to the affairs of the Corporation, particularly in light of the number of boards on which the nominee may serve; and (6) to the extent such nominee serves or has previously served on other boards, have a demonstrated history of actively contributing at board meetings.

The Nominating Committee will evaluate all such proposed nominees in the same manner, without regard to the source of the initial recommendation of such proposed nominee. In seeking candidates to consider for nomination to fill a vacancy on the Corporation's Board, the Nominating Committee may solicit recommendations from a variety of sources, including current directors, our Chief Executive Officer and other executive officers. The Nominating Committee may also engage a search firm to identify or evaluate or assist in identifying or evaluating candidates.

The Nominating Committee will consider nominees recommended by shareholders. Shareholders who wish to submit recommendations for candidates to the Nominating Committee must submit their recommendations in writing to the Secretary of the Corporation at 23 Broad Street, Westerly, RI 02891, who will forward all recommendations to the Nominating Committee. For a shareholder recommendation to be considered by the Nominating Committee at the 2017 Annual Meeting of Shareholders, it must be submitted to the Corporation by November 28, 2016. All shareholder recommendations for nominees must include the following information: (1) the name and address of record of the shareholder; (2) a representation that the shareholder is a record holder of our securities, or if the shareholder is not a record holder, evidence of ownership in accordance with Rule 14a-8(b)(2) of the Exchange Act; (3) the name, age, business and residential address, educational background, current principal occupation or employment, and principal occupation or employment for the preceding five full fiscal years of the proposed nominee; (4) a description of the qualifications and background of the proposed nominee that addresses the minimum qualifications and other criteria for board membership approved by the Corporation's Board; (5) a description of all arrangements or understandings between the shareholder and the proposed nominee; (6) the consent of the proposed nominee to (a) be named in the proxy statement relating to our 2017 Annual Meeting of Shareholders, and (b) serve as a director if elected at the 2017 Annual Meeting of Shareholders; and (7) any other information regarding the proposed nominee that is required to be included in a proxy statement filed pursuant to the rules of the SEC.

Shareholder nominations that are not being submitted to the Nominating Committee for consideration may be made at an Annual Meeting of Shareholders in accordance with the procedures set forth in clause (e) of Article Eighth of our Restated Articles of Incorporation, as amended. Specifically, advanced written notice of any nominations must be received by the Secretary not less than 14 days nor more than 60 days prior to any meeting of shareholders called for the election of directors (provided that if fewer than 21 days' notice of the meeting is given to shareholders, notice of the proposed nomination must be received by the Secretary not later than the close of the 10th day following the day on which notice of the meeting was mailed to shareholders).

The Nominating Committee recommended that Edward O. Handy, III, Barry G. Hittner, Esq., Katherine W. Hoxsie, CPA and Kathleen E. McKeough be nominated for election to serve as directors until the 2019 Annual Meeting of Shareholders.

Audit Committee

Members of the Audit Committee are directors Hoxsie (Chairperson), Crandall, DiMuccio, Hittner, McKeough, and Santos. Patrick J. Shanahan, Jr. served as a member of the Audit Committee until his retirement from the Board in April 2015. No member of the Audit Committee is an employee of the Corporation and each is considered independent under the NASDAQ Listing Rules and Rule 10A-3(b)(1) under the Exchange Act. The Corporation's Board has determined that Ms. Hoxsie and Mr. DiMuccio each qualify as an "audit committee financial expert" under

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the Exchange Act. The Audit Committee met nine times in 2015. The Committee also meets in executive session without the presence of management and met four times in this capacity during 2015.

The Audit Committee has a written charter that is available on our website at [www.wasitrustbancorp.com](http://www.wasitrustbancorp.com) under Investor Relations – Corporate Governance Documents. The role of the Audit Committee is to oversee (a) the accounting and financial reporting processes of the Corporation and its subsidiaries; (b) the audits of the financial statements of the Corporation and its subsidiaries; and (c) the Corporation and the Bank’s internal controls, credit review, enterprise risk management, compliance, security, Code of Ethics, credit quality and allowance for loan losses. To that end, the Audit Committee is directly responsible for, among other things, (i) the appointment, retention and oversight, and for determining the compensation, of the Corporation’s independent registered public accounting firm, (ii) evaluating the independence of the Corporation’s independent registered public accounting firm, (iii) the review and approval of the overall audit plans, including scope and staffing, (iv) oversight of the Corporation’s internal audit function, (v) review of the credit review program and credit review results, (vi) review and oversight of the Corporation’s Enterprise Risk Management Program, (vii) oversight of the compliance program, (viii) oversight of the security program, and (ix) review of the Code of Ethics and the Corporation’s related compliance program.

While the Audit Committee oversees our financial reporting process for the Corporation’s Board consistent with the Audit Committee Charter, management has primary responsibility for this process, including our system of internal controls, and for the preparation of our consolidated financial statements in accordance with U.S. generally accepted accounting principles. In addition, our independent registered public accounting firm, and not the Audit Committee, is responsible for auditing those financial statements. The Audit Committee’s report on our audited financial statements for the fiscal year ended December 31, 2015 appears elsewhere in this Proxy Statement.

#### Compensation Committee

Members of the Compensation Committee are directors McKeough (Chairperson), Bowen, DiMuccio, Hittner and Santos. No member of the Compensation Committee is an employee of the Corporation and each is considered independent under the currently applicable NASDAQ Listing Rules. The Compensation Committee met seven times in 2015.

The Compensation Committee has a written charter that is available on our website at [www.wasitrustbancorp.com](http://www.wasitrustbancorp.com) under Investor Relations – Corporate Governance Documents. Generally, the Compensation Committee is responsible for executive and director compensation decisions, and reports all actions to the members of the Corporation’s Board. The Compensation Committee’s responsibilities and authorities, which are discussed in detail in its charter, include, among other things:

Establishing our compensation philosophy, and reviewing compensation practices to ensure alignment with that philosophy.

Establishing annual compensation for the Chief Executive Officer and all other executive officers including salary, incentive, and equity compensation.

Establishing incentive plans for all employees, and approving awards under such plans to the Chief Executive Officer and all other executive officers.

Establishing director compensation.

Approving equity compensation awards and the terms of such awards to employees and directors.

Reviewing the impact of our compensation practices in relation to the Corporation’s risk management objectives.

Administering our retirement, benefit, and equity compensation plans, programs, and policies.

A schedule of meetings and preliminary agenda is established at the end of each year for the coming fiscal year. The agenda for Compensation Committee meetings is determined by its Chairperson with the assistance of the Executive Vice President, Human Resources. Compensation Committee meetings are regularly attended by the Chief Executive



Officer and other members of the senior management team, although they are not voting members nor are they present during executive session deliberations regarding their own compensation. The Compensation Committee meets

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regularly in executive session without the presence of employee directors and management. The Compensation Committee met in executive session six times during 2015.

The Compensation Committee has authority under its charter to select, retain, terminate, and approve the fees of advisers, counsel or other experts or consultants, as it deems appropriate. The Compensation Committee has engaged Meridian Compensation Partners, LLC (“Meridian”), an independent compensation consulting firm, to assist in fulfillment of its duties. Meridian was selected by the Compensation Committee after review of, among other things, the Committee’s needs, the qualifications of the firm’s personnel, the firm’s independence, the firm’s resources, past experience with the firm, and a good faith estimate of fees, and was not made pursuant to the recommendation of management. The compensation consultant advises the Compensation Committee with respect to compensation and benefit trends, best practices, market analysis, plan design, and establishing targets for individual compensation awards. The use of an independent compensation consultant provides additional assurance that our executive compensation programs are reasonable and consistent with our philosophy and objectives. The compensation consultant reports directly to the Compensation Committee, and meets with members at least annually in executive session without the presence of employee directors and management. The Compensation Committee does not prohibit Meridian from providing services to management, but such engagement must be requested or approved by the Compensation Committee. The Compensation Committee has considered all relevant factors, including the six factors listed in Rule 10C-1(b)(4) of the Exchange Act and further included in the Compensation Committee’s charter, and determined that no conflict of interest exists with respect to Meridian.

During 2015, Meridian received total remuneration of \$62,699 for consulting services on behalf of the Compensation Committee related to compensation analysis and planning. We did not engage Meridian for any services other than those related to executive and director compensation consulting on behalf of the Compensation Committee.

The Compensation Committee may delegate authority to fulfill certain administrative duties regarding the compensation and benefit programs to our senior management team. The Compensation Committee solicits the input and recommendations of the Chief Executive Officer for compensation awards to other executives, including the named executive officers. Such awards are further discussed in executive session, with decisions made by the Compensation Committee without the Chief Executive Officer’s involvement.

The Compensation Committee’s report on executive compensation appears elsewhere in this Proxy Statement.

Please note that the information contained on our website is not incorporated by reference in, or considered to be a part of, this Proxy Statement.

## EXECUTIVE OFFICERS

The following is a list of all executive officers of the Corporation and the Bank with their titles, ages, and years of service, followed by certain biographical information as of the record date, March 14, 2016.

Name	Title	Age	Years of Service
Joseph J. MarcAurele	Chairman and Chief Executive Officer of the Corporation and the Bank	64	6
Edward O. Handy, III	President and Chief Operating Officer of the Corporation and the Bank	54	2
David V. Devault	Vice Chair, Secretary and Chief Financial Officer of the Corporation and the Bank	61	29
Mark K. W. Gim	Senior Executive Vice President, Wealth Management and Treasurer of the Corporation and the Bank	49	22
Stephen M. Bessette	Executive Vice President, Retail Lending of the Bank	68	19
Kristen L. DiSanto	Executive Vice President, Human Resources of the Bank	46	21
Debra A. Gormley	Executive Vice President, Retail Banking of the Bank	60	5
James M. Hagerty	Executive Vice President and Chief Lending Officer of the Bank	58	3
Barbara J. Perino, CPA	Executive Vice President, Operations of the Bank	54	27
William K. Wray, Sr.	Executive Vice President and Chief Risk Officer of the Bank	57	1
Dennis L. Algiere	Senior Vice President, Chief Compliance Officer and Director of Community Affairs of the Bank	55	20
Elizabeth B. Eckel	Senior Vice President, Marketing of the Bank	55	24

Mr. MarcAurele's biographical information appears on page 5 of this Proxy Statement.

Mr. Handy's biographical information appears on page 4 of this Proxy Statement.

David V. Devault joined the Bank in 1986 as Controller. He was promoted to Vice President and Chief Financial Officer of the Corporation and the Bank in 1987 and to Senior Vice President and Chief Financial Officer of the Corporation and the Bank in 1990. In 1997, he was also elected Treasurer of the Corporation and the Bank. He was named Executive Vice President, Treasurer and Chief Financial Officer of the Corporation and the Bank in 1998. He was appointed to the position of Secretary of the Bank in 2002 and Secretary of the Corporation in 2005. In 2008, his title was changed to Executive Vice President, Chief Financial Officer and Secretary of the Corporation and the Bank. He was promoted to Senior Executive Vice President in 2010 and in 2013 he was promoted to Vice Chair, Secretary and Chief Financial Officer of the Corporation and the Bank.

Mark K. W. Gim joined the Bank in 1993 as Financial Planning Officer. He was promoted to Assistant Vice President – Financial Planning of the Bank in 1995, and to Vice President – Financial Planning of the Bank in 1996. In 2000, he was promoted to Senior Vice President – Financial Planning and Asset/Liability Management of the Bank. He was named Executive Vice President and Treasurer of the Corporation and the Bank in 2008. In May 2013, he was promoted to Executive Vice President, Wealth Management and Treasurer. He was named Senior Executive Vice President, Wealth Management and Treasurer in September 2015.

Stephen M. Bessette joined the Bank in 1997 as Senior Vice President, Retail Lending. He was named Executive Vice President – Retail Lending in 2005. Mr. Bessette retired effective March 25, 2016. Mary E. Noons, currently Senior Vice President, Retail Lending of the Bank, assumed responsibility for the residential and consumer lending area of the Bank upon the retirement of Mr. Bessette.

Kristen L. DiSanto joined the Bank in 1994 and was named Assistant Vice President in 1996 and Vice President in 1998. She was promoted to Senior Vice President, Human Resources in 2009. She was promoted to Executive Vice President – Human Resources in 2012.

Debra A. Gormley joined the Bank in 2011 as Senior Vice President, Retail Banking. She was promoted to Executive Vice President, Retail Banking in 2014. She previously served as Senior Vice President, Head of Learning Delivery, within the Learning & Development Division at Citizens Bank from 2007 to 2010 and prior to that held a series of positions of senior responsibility at Citizens Bank as a Senior Vice President in the Retail Banking Division.

James M. Hagerty joined the Bank in 2012 as Executive Vice President and Chief Lending Officer. From December 2001 until he joined Washington Trust, he served as Senior Vice President, Rhode Island Market Manager, for Citizens Bank, responsible for middle market and not-for-profit commercial lending.

Barbara J. Perino joined the Bank in 1988 as Financial Accounting Officer. She was named Controller in 1989 and Vice President - Controller in 1992. In 1998, she was promoted to Senior Vice President – Operations and Technology. She was promoted to Executive Vice President in 2010 and has served as Executive Vice President, Operations since March 2013.

William K. Wray, Sr. joined the Bank in 2015 as Senior Vice President, Risk Management, and was promoted to Executive Vice President and Chief Risk Officer in September 2015. Prior to joining Washington Trust, he served as chief operating officer of Blue Cross Blue Shield of Rhode Island, from 2009 to 2015. He previously served as chief information officer at Citizens Bank in Rhode Island and held a number of executive leadership positions with Citizens from 1993 to 2008, including responsibility for corporate risk and compliance programs.

Dennis L. Algieri joined the Bank in 1995 as Compliance Officer. He was named Vice President – Compliance in 1996 and was promoted to Senior Vice President, Compliance and Community Affairs in 2001. He was named Senior Vice President, Chief Compliance Officer and Director of Community Affairs in 2003.

Elizabeth B. Eckel joined the Bank in 1991 as Director of Advertising and Public Relations. In 1995, she was named Vice President – Marketing. She was promoted to Senior Vice President, Marketing in 2000.

## COMPENSATION RISK ANALYSIS

Annually, the Compensation Committee (the “Committee”) performs a complete review of the Corporation’s short-term and long-term incentive compensation plans to assess and ensure that arrangements do not encourage executives and/or other employees to take excessive risks. The Committee Chair presents the results of this review to the Board.

As part of the review, the Committee analyzes governance practices, plan design, and policies and internal controls. The Committee identifies areas of material risk to the Corporation, including operational, credit, interest rate, liquidity, compliance, strategic and reputational risks. Following the completion of a detailed analysis, the Committee concluded that all incentive plans appropriately balance risk and reward, and align employee interests with shareholders based on the following observations:

We structure our pay to consist of both fixed (salary) and variable compensation (cash incentive and equity). We believe the variable elements provide an appropriate percentage of overall compensation to motivate executives to focus on performance, while the fixed element serves to provide an appropriate and fair compensation level that does not encourage executives to take unnecessary or excessive risks.

Our compensation program balances short-term and long-term performance, and does not place inappropriate focus on achieving short-term results at the risk of long-term, sustained performance.

Most incentive plans (including the plans covering our executive officers) include a threshold, target and maximum payment. The maximum ensures that payments do not exceed a certain level, keeping compensation mix within acceptable ranges and limiting excessive payments under any one element.

All incentive plan designs are reviewed and approved by the Committee annually.

Performance targets for the Annual Performance Plan, which covers most executives, are established annually by the Board. We have internal controls over the measurement and calculation of the performance metrics, which are designed to prevent manipulation of results by any employee, including the executives. Additionally, the Board monitors the corporate performance metrics each month.

The Committee has the discretion to modify any plan payment downwards, allowing for consideration of the circumstances surrounding corporate and/or individual performance.

The incentive programs covering named executive officers include a “clawback” provision requiring the executives to reimburse the Corporation for any plan payment that would not have been earned based on restated financial results. This provision is intended to discourage executives from manipulating performance results that would assure a payment.

There are appropriate internal controls and oversight of the approval and processing of payments.

There are robust internal controls and segregation of duties throughout the Corporation, including areas responsible for making credit and investment decisions as well as financial reporting.

The Corporation has established a strong risk management and corporate governance framework to identify, measure, monitor, and control current and emerging material risks. We have appointed a Chief Risk Officer to assist the Board, the Chief Executive Officer and other senior executives in managing our overall risk program. Additionally, various committees of management or the Bank’s Board may be responsible for evaluating and managing the risks associated with credit granting, interest rate and liquidity, investment portfolio management, fiduciary services and technology.

Equity compensation consists of performance share units, restricted stock units, and stock options, which vest over three or five years. These grants encourage executives to take a long-term perspective on overall corporate performance, which ultimately influences share price appreciation. Equity compensation helps to motivate long-term performance, balancing the cash incentives in place to motivate short-term performance.

Annually, the Committee reviews our 25 top paid employees, regardless of position, which provides added context and oversight to payments made under the incentive plans to individuals beyond the senior management levels.

## COMPENSATION DISCUSSION AND ANALYSIS

The Compensation Committee (the “Committee”) has responsibility for establishing, implementing and continually monitoring adherence with our compensation philosophy. The Committee ensures that the total compensation paid to senior executives is fair, reasonable, competitive, performance-based and aligned with shareholder interests.

### Executive Summary

The Corporation had another year of exceptional performance in 2015, highlighted by record earnings and growth along key business lines. We continue to be a high performing regional bank with a unique competitive business model that features revenue diversity, a proven growth strategy, lower risk profile, and solid capital position. We continue to gain market share, attract new clients, and build existing relationships by focusing on service excellence and offering superior retail, business and wealth management products. Furthermore, we believe the Corporation is well positioned to continue our positive growth momentum into 2016 and beyond. Key highlights of our performance and resulting compensation actions include:

#### How Did We Perform In 2015?

Wealth Management	Retail Lending	Commercial Lending	Retail Banking
At year end, assets under administration stood at a record \$5.8 billion. Wealth management revenues also reached an all-time high of \$35.4 million. We successfully completed the acquisition of Halsey Associates, Inc.	Mortgage banking revenues totaled \$9.9 million, up 38% over 2014. Total origination volume was \$758.7 million. The residential real estate loan portfolio grew by 2.9%.	Total loans (residential and consumer) reached a record \$3.0 billion at year end and total commercial loans were up by \$119 million or 7.8%.	Deposits reached a record \$2.9 billion at year end. We continued to expand our footprint with the opening of two new RI branch locations – Rumford (March 2015) and Providence's East Side (January 2016).

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### Corporate Results

#### Strong profitability results.

We generated a record \$43.5 million in net income or \$2.54 per diluted share. Return on equity (ROE) was 12.00% and return on assets (ROA) was 1.19%.

Asset quality indicators remained strong. Nonperforming assets were 0.58% of total assets at December 31, 2015.

#### Strong Peer Group Performance.

Core ROE, core ROA, price to book ratio and total non-interest income as a percentage of total revenue exceeded the 95th percentile of industry peers (a), while dividend yield, dividend growth rate and nonperforming assets as a percentage of total assets were in the top quartile of industry peers.

Increased Shareholder Value. The Corporation’s three-year TSR performance was in the top quartile of industry peers (a). We increased our dividend by 14 cents or 11.5% over the amount paid in 2014.

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#### How Did We Pay Our Executives?

Reasonable merit increases. The Committee approved modest base salary increases in 2015 and 2016 in line with market trends.

Bonus payments in accordance with plan formulas. Payments under the Annual Performance Plan were above target as a result of superior performance, while the payment under the Wealth Management Business Building Incentive Plan was paid

100% performance-based equity grants, a leading best practice. All equity awards to our NEOs were granted as performance share units which focus on long-term performance. Grants will be earned based on relative core ROE and core EPS growth performance.

below target.

(a) The peer group includes all public-traded banks and thrifts located in New England and the Mid-Atlantic (excluding institutions in Puerto Rico) with assets of \$1.5 billion to \$7.0 billion (Source: SNL Financial, for companies reporting as of February 23, 2016).

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The actions and the Committee's decision-making process are further explained in the narrative following this summary. We believe these actions underscore that our compensation programs are built on a foundation of compensation best practices, which we believe our shareholders demand, including:

Compensation Best Practices (What We Do)

- P Pay for performance
  - P Allocate a significant portion of total compensation to performance-based pay
  - P 100% of long-term equity is performance-based
  - P Use absolute and relative performance metrics
  - P Review both realized and realizable pay
- P Utilize an independent compensation consultant
- P Benchmark our practices annually to ensure executive compensation remains consistent with the market
- P Subject short and long-term incentive payments to caps
- P Perform an annual compensation risk assessment
- P Maintain share ownership guidelines
- P Require that change-in-control agreements contain a double trigger (post-2009)
- P Maintain a clawback policy

Sound Governance (What We Don't Do)

- O Maintain employment contracts
- O Provide excise tax gross-up on change-in-control payments (post-2009)
- O Allow repricing of underwater options without shareholder approval
- O Allow current payment of dividends or dividend equivalents on unearned long-term incentives
- O Allow executive officers to engage in hedging transactions

Compensation Philosophy and Objectives

Our success is highly dependent on hiring, developing and retaining qualified people who are motivated to perform for the benefit of our shareholders, the community, and customers. The Committee believes that an effective executive compensation program should be designed to reward the achievement of specific annual, long-term and strategic goals, and align executive interests with shareholders, with the ultimate objective of enhancing shareholder value. The goal of our compensation program is to compensate senior leadership in a manner that encourages superior corporate performance, defined as at or above the top third of our peers.

Our compensation program places emphasis on:

- attracting and retaining the best talent in the financial services industry;
- providing compensation for key executives that is competitive with similarly-sized financial institutions;
- linking pay to performance;
- motivating executives to achieve the goals set in our strategic plan;
- returning a fair value to shareholders; and
- ensuring that compensation supports sound risk management practices.

To these ends, the Committee believes that compensation packages provided to executives, including the named executive officers listed in this Proxy Statement, should include both cash and stock-based compensation that reward short and long-term performance as measured against established goals.



### Factors Considered in Determining Pay Programs and Making Pay Decisions

The Committee is responsible for all executive compensation decisions and reports all actions to the Corporation's Board. The following chart outlines the primary factors considered in determining executive compensation:

Determining Pay for the Chief Executive Officer	Determining Pay for Other Named Executive Officers
- Compensation consultant's analysis	- Compensation consultant's analysis
- Market benchmarks	- Market benchmarks
- Corporate performance	- Corporate and business unit performance
- Internal and external economic conditions	- Internal and external economic conditions
- Tally sheets and wealth accumulation analyses	- Tally sheets and wealth accumulation analyses
- Compensation relative to other executives	- Compensation relative to other executives
- Assessment of the CEO's performance by the independent directors of the Corporation's Board	- CEO's assessment of the executive's performance and compensation recommendations

### Benchmarking Compensation

Prior to the beginning of the fiscal year, the Committee consulted with an independent compensation consulting firm to assess the competitiveness and effectiveness of our executive compensation program. The compensation consultant provided an analysis of base salary, short-term incentive, long-term incentive and benefit practices of comparable companies in the banking industry. The compensation consultant considered individual compensation elements as well as the total compensation package, and assessed the relationship of pay to performance.

In performing this analysis, the consultant used a peer group of banking institutions, which was reviewed and approved by the Committee. The peer group included institutions of generally similar asset size, regional location, and to the extent possible, organizations with a wealth management business line since this represents a significant part of our business model. At the time the peer group was selected, the Corporation was positioned at approximately the 42nd percentile of the peer group in terms of total assets, with asset size ranging from \$1.5 billion to \$7.0 billion (approximately one-half to two times the size of the Corporation). All banks were based in the Northeast and MidAtlantic region. The peer group used in the report presented for consideration of 2015 compensation decisions consisted of the following financial institutions:

Arrow Financial Corporation	Berkshire Hills Bancorp, Inc.	Boston Private Financial Holdings, Inc.
Brookline Bancorp, Inc.	Bryn Mawr Bank Corporation	Camden National Corporation
Century Bancorp, Inc.	CNB Financial Corporation	First Commonwealth Financial Corp.
First of Long Island Corporation	Hudson Valley Holding Corp.	Independent Bank Corp.
Lakeland Bancorp, Inc.	OceanFirst Financial Corp.	Peapack-Gladstone Financial Corporation
S & T Bancorp, Inc.	Sandy Spring Bancorp, Inc.	Sterling Bancorp
Tompkins Financial Corporation	TrustCo Bank Corp NY	Univest Corporation of Pennsylvania
WSFS Financial Corporation		

A peer group analysis is limited to those positions for which compensation information is disclosed publicly. Therefore, the compensation consultant also relied on published compensation surveys to supplement peer group information. Surveys used for the 2015 study included the Pearl Meyer & Partners Northeast Banking Compensation Survey and the McLagan Regional Banking Survey. Similar asset and regional scope comparisons were used for the benchmarking analysis.

#### Setting Pay and Mix

We target total compensation at the 50<sup>th</sup> percentile of market pay, with opportunities for upward or downward adjustment based on actual corporate performance on an absolute and relative basis. After the Committee has established targeted overall compensation for each executive, compensation is allocated among base salary, short-term cash incentive, and long-term equity compensation elements. We believe that this target mix allows our compensation to vary appropriately based on corporate and individual performance in a manner that is aligned with shareholder interests and represents sound risk management principles.

The following chart outlines our target compensation mix:

Because a substantial portion of compensation is based on short-term and long-term corporate, divisional and individual performance results, total compensation, as well the percentage of compensation delivered under each element, will vary annually. We believe that our most senior executives should have a significant portion of pay provided through performance-based compensation elements and therefore, be at-risk to the executives.

#### Tally Sheets and Wealth Accumulation Analyses

Annually, the Committee reviews a presentation of total compensation or “tally sheet,” for each executive officer. This detailed analysis of actual and potential compensation includes:

- a summary of total compensation for the current and previous fiscal year, including actual allocation to each compensation element;
- bonus opportunity and related performance levels needed to achieve threshold, target and maximum payouts;
- the value of perquisites, if applicable;
- potential value of unvested equity grants at various levels of stock performance;
- overall total compensation ranking within the Corporation; and
- potential post-employment payments.

The Committee uses the tally sheets to evaluate each executive officer’s total compensation, as well as the impact of the Corporation’s performance on compensation. We believe this analysis is an integral part of our evaluation of the executive compensation program.

### The Role of Shareholder Say-on-Pay Votes

The Corporation provides its shareholders with the opportunity to cast an annual advisory vote to approve the compensation of the named executive officers (the “say-on-pay proposal”). At the Annual Meeting of Shareholders held on April 28, 2015, 99% of the votes cast on the say-on-pay proposal were voted in favor of the proposal. We believe this affirms shareholders’ support of our approach to executive compensation, and did not significantly change the approach in 2015. The Committee will continue to consider the outcome of the annual say-on-pay proposal when making future compensation decisions for the named executive officers.

### Deductibility of Executive Compensation

As part of its role, the Committee reviews and considers the deductibility of executive compensation under Section 162(m) of the Code, which provides that we may not deduct compensation of more than \$1,000,000 that is paid to certain individuals. Compensation that qualifies as performance-based compensation is not subject to the deduction limit imposed by Section 162(m). Where circumstances warrant, we plan to structure our incentive compensation to our executives in a manner that would qualify such compensation as performance-based compensation. However, the Committee reserves the right to pay non-deductible compensation.

### Base Salary

Our base salaries consider market pay levels and reflect individual roles, performance, experience and leadership contribution. Generally, base salaries are targeted at the 50th percentile of our peer group. The Committee approved base salaries for the named executive officers as outlined below.

	2015 Salary	2016 Salary
MarcAurele	\$540,000	\$565,000
Handy	\$397,000	\$410,000
Devault	\$309,000	\$319,000
Gim	\$250,000	(a) \$273,000
Hagerty	\$240,000	\$248,500

(a) The Committee approved a subsequent increase in Mr. Gim’s salary to \$265,000, in recognition of his promotion to Senior Executive Vice President in September 2015.

### Short-term Cash Incentive Compensation

The Committee believes that cash incentives are instrumental in motivating and rewarding executives for achievement of annual corporate and division goals. All of our named executive officers participate in our Annual Performance Plan. In addition, Mr. Gim participates in our Wealth Management Business Building Incentive Plan, which rewards achievement of growth targets for the wealth management business unit.

Plan terms, including the target bonus levels and relationship of payouts to achievement of financial metrics, were established by the Committee in consultation with the compensation consultant. Annually, the Committee reviews the plans to ensure that they are designed in a manner that continues to motivate employees to achieve our strategic goals.

### Cash Incentive Opportunities Under Annual Performance Plan

The Annual Performance Plan provides the opportunity to earn cash awards based on achievements relative to predefined corporate financial goals and individual performance. The plan has a maximum payout of 150% under both the corporate and individual performance components. The target incentive opportunity is a percentage of base salary earnings, and varies by role and level of responsibility as outlined in the following table.

	2015 Target	Allocation	
	Incentive Opportunity	Corporate Performance	Individual Performance
MarcAurele	50%	70%	30%
Handy	40%	70%	30%
Devault	40%	60%	40%
Gim	30%	60%	40%
Hagerty	35%	60%	40%

Regardless of the actual award determined by the plan parameters, the Committee has the discretion to modify any award downwards. The plan also contains a “clawback” provision as further described under the heading “Recoupment (Clawback) Policy” later in this Proxy Statement.

#### Performance Measures

Corporate performance is based on three financial metrics - net income, fully diluted earnings per share (EPS), and return on equity (ROE), with each metric receiving equal weighting. We believe these measures are an appropriate reflection of our annual performance, profitability, and contribution to shareholders.

At the beginning of each year, the Board establishes performance targets based on our strategic objectives. At the end of each year, the actual performance for each of the financial metrics is measured separately against its target.

Corporate performance exceeding a threshold of 80% of the performance target will result in progressively increasing payment levels, ranging from 50% to 150% of the target award as outlined below.

Corporate Performance Results	Award Level (as a % of Target)
<80.0%	0.0%
80.0% to 82.4%	50.0%
82.5% to 87.4%	62.5%
87.5% to 92.4%	75.0%
92.5% to 97.4%	87.5%
97.5% to 102.4%	100.0%
102.5% to 107.4%	112.5%
107.5% to 112.4%	125.0%
112.5% to 117.4%	137.5%
117.5% +	150.0%

In order to qualify for an individual performance award, the weighted average of the financial metrics must be at least 80%. Once that threshold level is achieved, individual performance awards range from 0% to 150% of the target, based on an assessment of employee performance against expectations established at the beginning of each year.

Individual performance for the Chief Executive Officer is determined with consideration of matters such as leadership of the senior management team, community involvement and presence, market expansion and enhancement, strategic planning and implementation, corporate governance, investor relations, talent acquisition and development, risk management, and ability to focus the Corporation on the long-term interests of our shareholders. For the other named executive officers, individual performance is determined with consideration of matters such as leadership, strategic planning, and achievement of business unit operational and/or production goals. The Committee relies upon the assessment of the performance of the Chief Executive Officer by the independent directors of the Corporation’s Board, and considers the Chief Executive Officer’s assessment of the performance of all other senior executives.

#### 2015 Awards

Corporate performance targets and actual results (excluding one-time acquisition expenses<sup>(a)</sup>) for 2015 are outlined in the following table. This performance resulted in a payout of 112.5% for the corporate performance component.



Metric	2015 Goal	2015 Actual Results (a)
Net Income	\$43,111,000	\$44,424,000
EPS	\$2.52	\$2.60
ROE	11.94%	12.27%

(a) Acquisition expenses, net of applicable income tax benefit, of \$959,000 were excluded from the actual results in accordance with the terms of the plan.

Individual performance was assessed based on the criteria described earlier. The Committee noted the following regarding the individual performance of the named executive officers:

Mr. MarcAurele received a 150.0% award under the individual performance component due to his strong leadership of the Corporation as evidenced by our outstanding results, including record profitability, solid total shareholder return results and strong peer group performance. In addition, the Committee recognized his efforts in providing leadership for strategic initiatives; strengthening and expanding the corporate brand; completing the strategic acquisition of Halsey Associates, Inc.; driving organic growth while effectively managing risk; exceeding financial goals in a difficult economic environment; and acquiring key talent in order to position the Corporation for future success.

Mr. Handy received a 150.0% award under the individual performance component due to strong leadership of the Corporation as evidenced by our outstanding results, including record profitability, solid total shareholder return results and strong peer group performance. In addition, the Committee recognized his significant contributions related to loan and deposit growth activities; leadership for strategic initiatives; oversight of key technology strategies for the Corporation; and strong contribution to our investor relations efforts.

Mr. Devault received a 134.7% award under the individual performance component due to strong job performance, as well as his contributions to the Corporation's overall success. This includes, most notably, strategic guidance regarding key financial aspects of our business, significant contributions in support of effective governance practices, leadership in executing strategic initiatives and his strong contribution to our investor relations efforts.

Mr. Gim received a 109.6% award under the individual performance component due to strong job performance, as well as his contributions to the Corporation's overall success. This includes, most notably, his strategic efforts to increase the profitability of the wealth management division through maximizing capabilities, optimizing systems, streamlining processes, leveraging internal talent, and focusing the entire team on client acquisition and retention efforts. In addition, Mr. Gim was instrumental in identifying and negotiating the Halsey Associates, Inc. acquisition. Under his leadership, this key business line achieved record levels of assets under administration and reached an all-time high in revenues. In addition, the Committee recognized Mr. Gim's significant contribution to the planning and execution of strategic initiatives, as well as his strong contribution to our investor relations efforts.

Mr. Hagerty received a 128.9% award under the individual performance component due to strong job performance. This included growth of \$119 million, or 7.8%, in the commercial loan portfolio, as well as successful deposit gathering activities for commercial and cash management customers which contributed to a record \$2.9 billion in total deposits as of December 31, 2015.

Annual Performance Plan awards for the named executive officers are outlined in the following table:

	Corporate Performance Component Award (112.5%)	Individual Performance Component Award (0-150%)	Total Plan Payment	Percentage of Plan Target	
MarcAurele	\$212,625	\$121,500	\$334,125	123.8	%
Handy	\$125,055	\$71,460	\$196,515	123.8	%
Devault	\$83,430	\$66,570	\$150,000	121.4	%
Gim	\$51,525	\$33,475	\$85,000	111.4	%
Hagerty	\$56,700	\$43,300	\$100,000	119.0	%



#### Wealth Management Business Building Incentive Plan

Mr. Gim is eligible for an additional bonus payment based upon the performance of the wealth management division. This incentive is intended to drive growth in the wealth management product line, which is an important contributor to our net income. Plan performance is measured in terms of division pre-tax earnings, revenues, and net new assets under management (inclusive of all cash flows excluding investment income and market appreciation). The target payment is \$90,000 (\$30,000 for each metric), with a range of 0% to 150% based upon actual performance. The plan payment is determined by assessing achievement of each metric individually against its target. Performance exceeding a threshold of 70% of the performance target will result in progressively increasing payment levels, ranging from 25% to 150% of the target award. The plan contains a “clawback” provision as further described under the heading “Recoupment (Clawback) Policy” later in this Proxy Statement.

In 2015, plan targets were: (i) division pre-tax earnings of \$12,815,000; (ii) division revenues of \$36,715,800; and (iii) net new assets under management of \$100,000,000. During 2015, the wealth management division met 84.7% of the pre-tax earnings goal, 92.0% of the revenue goal, and 27.3% of the net new assets under management goal. This performance resulted in a total bonus payment of \$41,250 to Mr. Gim under this plan, which is equal to 45.8% of the plan target.

During 2015, the Corporation entered into an agreement to acquire and completed the acquisition of Halsey Associates, Inc. Neither the targets nor the final measurements included the impact of the acquisition.

#### Long-Term Equity Incentive Compensation (Performance-Based Equity)

The granting of stock-based incentives is viewed as a desirable long-term incentive compensation strategy because it closely links the interests of management with shareholders; provides an opportunity for increased executive stock ownership; aids in executive retention; and rewards executives for focusing on long-term stock value. In determining the form of equity to be granted, the Committee considers many factors, including the ability to drive corporate performance; retention and stock ownership; tax and accounting treatment; and impact on dilution.

#### Performance Share Unit Awards Granted in 2015

We are committed to providing a link between pay and performance in the granting of equity compensation to the executive leadership team. Therefore, 100% of all long-term equity incentive grants to named executive officers were made in the form of performance share units during 2015. The awards were designed to position total compensation at the 50<sup>th</sup> percentile with opportunities for upward and downward adjustment based on actual corporate performance compared to an industry comparator group, providing true pay for performance through the leveraging of equity awards.

Selecting and defining the performance measurements for the award was a critical decision for the Committee. Measures needed to reflect our strategic plan and growth strategy, as well as shareholder expectations. In addition, measures had to be within the control and influence of the grantees so that there is a true correlation between actual contribution and reward. After reviewing a number of performance metrics, the Committee decided to base performance on relative core return on equity (“Core ROE”) and relative core earnings per share growth (“Core EPS Growth”), with the two metrics having equal weighting. Provisions related to the 2015 grant are outlined below.

Range of awards: 0% to 200% of the target award

Performance measurement period: January 1, 2015 through December 31, 2017

Performance criteria: Relative Core ROE and Core EPS Growth performance

Comparator group: All publicly-traded banks and thrifts located in New England and the Mid-Atlantic (excluding institutions in Puerto Rico) with assets of \$1.5 billion to \$7.0 billion (based on information published by SNL Financial).



Dividend equivalents: Dividend will be paid retroactively in cash once the award is earned and the final shares are actually issued.

2015 awards for the named executive officers are summarized in the following table:

Relative Performance (a)	Range of Payouts (# of Shares)			
	Minimum	Threshold	Target	Maximum
	0-25th percentile	25th percentile	50th percentile	100th percentile
MarcAurele	—	4,250	8,500	17,000
Handy	—	2,100	4,200	8,400
Devault	—	2,100	4,200	8,400
Gim	—	1,400	2,800	5,600
Hagerty	—	1,400	2,800	5,600

The Corporation must achieve threshold performance at the 25<sup>th</sup> percentile for each metric to qualify for any award, (a) with a payout range of 50% to 200% of the target award based on a straight line interpolation for performance from the 25<sup>th</sup> percentile to the 100<sup>th</sup> percentile.

Except as outlined in the next sentence, the awards are subject to forfeiture in the event of the executive's termination of employment prior to the three-year anniversary of the grant. The awards are subject to acceleration in the event of a change in control, death, retirement or disability prior to the three-year anniversary of the grant, with the number of earned shares based on the Corporation's performance during a shortened performance period. This shortened performance period will include any completed calendar year and year-to-date performance through the last completed calendar quarter preceding the acceleration event, with partial years weighted accordingly. In the event of retirement or disability, the earned shares will be further adjusted for the number of completed months within the 36-month vesting period.

The awards contain a "clawback" provision as further described under the heading "Recoupment (Clawback) Policy" later in this Proxy Statement.

#### Performance Share Awards that Became Earned in 2015

In 2012, Messrs. MarcAurele, Devault and Gim were granted performance share units with an opportunity to earn from 0% to 200% of the target award based on the Corporation's relative Core EPS Growth and Core ROE performance during the measurement period of January 1, 2012 through December 31, 2014. This grant was structured in the same manner described above, except that the industry comparator group was based on all publicly-traded banks and thrifts located in New England and the Mid-Atlantic (excluding institutions in Puerto Rico) with assets of \$1.0 billion to \$5.0 billion. On April 6, 2015, the Committee certified the following performance results:

Metric	Percentile Ranking			Weighted Average
	Calendar Year	Calendar Year	Calendar Year	
	2012	2013	2014	
Core Return on Equity	86.6%	95.0%	91.6%	91.1%
Core EPS Growth	62.0%	59.3%	32.2%	51.2%
Final Peer Group Performance				71.2%

Based on this performance, the executives received a share award of 142.4% of the target, plus dividends payable on these shares from the grant date through the certification date. The final awards are outlined in the following table.

	Range of Payouts (# of Shares)				Final Award Earned	
	Minimum	Threshold	Target	Maximum	Shares	Dividends
MarcAurele	—	5,550	11,100	22,200	15,806	\$55,795
Devault	—	2,200	4,400	8,800	6,266	\$22,119
Gim	—	1,600	3,200	6,400	4,557	\$16,086



### Subsequent Committee Actions in 2016

In early 2016, the Committee awarded performance share units to the named executive officers. The grant was structured in the same manner as the performance share unit grant made in 2015. Each executive has the opportunity to earn from 0% to 200% of the target award depending on the Corporation's performance during the measurement period, which is January 1, 2016 through December 31, 2018. The awards are outlined in the following table:

	Range of Payouts (# of Shares)			
	Minimum	Threshold	Target	Maximum
Relative Performance	0-25th percentile	25th percentile	50th percentile	100th percentile
MarcAurele	—	4,750	9,500	19,000
Handy	—	2,300	4,600	9,200
Devault	—	2,250	4,500	9,000
Gim	—	1,550	3,100	6,200
Hagerty	—	1,550	3,100	6,200

### Compensation-Related Policies and Practices

#### Stock Ownership and Equity Retention Guidelines

The Committee believes that stock ownership aligns financial interests with shareholders and focuses executives and directors on long-term company performance. We have established stock ownership guidelines for executives and directors as outlined below. Until ownership targets are achieved, equity grant retention guidelines apply.

	Stock Ownership Requirement	Equity Grant Retention Guideline
Chief Executive Officer	2 times base salary	50% of all vested equity grants (a)
All Other Named Executive Officers	1 times base salary	50% of all vested equity grants (a)
Directors	3,000 shares (b)	100% of all vested equity grants

(a) net of any shares withheld to satisfy the tax liability or fund the purchase price of such grant.

(b) expected within five years of joining the Board.

Messrs. MarcAurele, Devault and Gim have attained the applicable ownership target. All other named executive officers are adhering to the retention guidelines. All directors have attained the ownership target except Mr. Santos, who is adhering to the retention guidelines.

#### Anti-Hedging Policy

The Corporation's Insider Trading Policy prohibits directors, executive officers and certain other employees from engaging in hedging transactions with respect to the Corporation's securities. Further, pledging of the Corporation's securities is permitted on a case by case basis with the approval of the Audit Committee; currently no named executive officer has pledged any stock.

#### Recoupment (Clawback) Policy

In order to further align management's interests with the interests of shareholders and support good governance practices, all incentive awards and performance share unit awards made to the named executive officers include a recoupment or "clawback" provision. In the event that the Corporation is required to prepare an accounting restatement due to the material noncompliance with any financial reporting requirement under the Federal securities laws, the executive is required to reimburse the Corporation for any amount that would not have been earned based on the restated financial results.



## Retirement and Other Benefits

### Pension Plan

The Bank maintains a tax-qualified defined benefit Pension Plan. Plan entry was closed for all new hires and rehires after September 30, 2007, and all benefit accruals will be frozen on December 31, 2023. Messrs. Devault and Gim continued to accrue benefits under the Pension Plan in 2015. Messrs. MarcAurele, Handy and Hagerty were hired after September 30, 2007, and therefore, are not eligible to participate in the Pension Plan.

Pension benefits are available at normal retirement age (typically age 65), with reduced benefits available as early as age 55 with ten years of service. The annual pension benefit for an employee retiring at normal retirement age is the sum of (1) 1.2% of average annual pension compensation plus (2) 0.65% of average annual pension compensation in excess of the Social Security covered compensation level, multiplied by the number of years of service limited to 35 years. Pension compensation consists of base salary plus payments pursuant to the Annual Performance Plan, the Wealth Management Business Building Incentive Plan, and other cash-based payments, subject to IRS qualified plan limits (\$265,000 in 2015). In 2015, the Social Security covered compensation level was \$75,180 for a participant retiring at age 65.

Mr. Devault is the only named executive officer who currently meets the age and service requirements to commence pension benefits, and further, he is grandfathered in a special early retirement benefit available to participants with combined age and years of benefit service of 85 or more (the "Magic 85 Provision"). Under the Magic 85 Provision, his pension benefit is not subject to reduction for early benefit commencement, and he is eligible for a temporary payment through age 62, which is equal to his estimated Social Security benefit at age 62.

### Supplemental Pension Plan

The Bank also offers a Supplemental Pension Plan, which provides for payments of certain amounts that would have been received under the Pension Plan in the absence of IRS limits. Benefits payable under the Supplemental Pension Plan are an unfunded obligation of the Bank.

### 401(k) Plan

The Bank maintains a 401(k) Plan that covers substantially all employees, and is an essential part of the retirement package needed to attract and retain employees in our industry. The Plan provides for deferral of up to the lesser of 75% of plan compensation or the annual dollar limit prescribed by the Internal Revenue Code of 1986, as amended (the "Code").

The Bank matches 100% of the first 1% and 50% of the next 4% of each participant's salary deferrals up to a maximum match of 3%. Additionally, certain eligible employees who are hired or rehired after September 30, 2007, and therefore, excluded from participation in the Pension Plan, including Messrs. MarcAurele, Handy and Hagerty, are eligible for a non-elective employer contribution of 4% of plan compensation. Participants become vested in employer contributions after two years of service.

### Nonqualified Deferred Compensation Plan

We provide a Nonqualified Deferred Compensation Plan that permits key employees, including the named executive officers, to defer salary and bonus with the opportunity for supplemental retirement and tax benefits. Directors are also eligible to participate through the deferral of cash retainer payments. The plan also provides for credits of certain amounts that would have been matched by the Bank under the 401(k) Plan, but for the deferral under the Nonqualified Deferred Compensation Plan and IRS limitations on annual compensation under qualified plans. Further, Mr. MarcAurele is eligible for an additional employer contribution of 5% of salary annually in lieu of participation in the Supplemental Pension Plan. Directors are not eligible for employer contributions. Participants become vested in employer contributions after two years of service.

Deferrals are credited with earnings/losses based upon the participant's selection of investment measurement options (described further under the heading "Nonqualified Deferred Compensation Plan" later in this Proxy Statement). Because all investment measurement options are publicly-traded mutual funds, we do not consider any of the earnings credited under the Nonqualified Deferred Compensation Plan to be "above market". Benefits payable under this plan are an unfunded obligation of the Bank.

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#### Welfare Benefits

In order to attract and retain employees, we provide certain welfare benefit plans to our employees, which include medical and dental insurance benefits. The named executive officers participate in the medical and dental insurance plans under the same terms as our other full-time employees. All full-time employees, including the named executive officers, are offered cash-in-lieu of medical coverage that would otherwise have been provided.

We provide two times base salary in life and accidental death and dismemberment insurance for our full-time employees, including the named executive officers. This is provided through a combination of group life insurance contracts and split dollar arrangements under bank-owned life insurance policies. The life insurance benefit provided to the named executive officers does not exceed the benefit offered to other full-time employees.

We also provide disability insurance to our full-time employees, including the named executive officers, which provides up to 60% of base salary income replacement after six months of qualified disability. In order to obtain a competitive group rate, the group disability policy limited covered base salary to \$319,080 in 2015. This group plan limit did not fully cover the base salary of Messrs. MarcAurele and Handy. To provide a benefit commensurate with the benefits provided to other full-time employees, we have purchased a supplemental disability insurance policy for Mr. MarcAurele and we reimburse Mr. Handy for a pro-rata share of his personal disability insurance policy.

#### Perquisites and Other Benefits

We provide named executive officers with perquisites and other benefits that the Committee believes are reasonable and consistent with our overall compensation program. Perquisites include transportation benefits and country club memberships, as appropriate for business purposes. Annually, the Committee reviews the perquisites and other benefits provided to named executive officers. In addition, on an annual basis, the Compensation Committee Chairperson reviews the expense reports of the named executive officers to ensure that all reimbursements are reasonable and appropriate. On January 21, 2016, this review was completed with respect to 2015 expense reimbursements and no exceptions were noted.

#### Change in Control Agreements

We have entered into change in control agreements with certain key employees, including the named executive officers. The change in control agreements are designed to promote stability and continuity of senior leadership. The Committee believes that the interests of shareholders will be best served if the interests of management are aligned with them. The Committee further believes that providing change in control benefits should eliminate, or at least reduce, the reluctance of management to pursue potential change in control transactions that may be in the best interests of shareholders.

The change in control agreements require a six-month delay in payments to a "specified employee" within the meaning of Section 409A(a)(2)(B)(i) of the Code. If a six-month delay is required, we have agreed, upon the executive's termination of employment, to make an irrevocable contribution to a grantor trust on behalf of the executive in the amount of the severance, plus interest at the short-term applicable federal rate.

#### Change in Control Agreements After January 1, 2009

In 2009, the Committee revised the form of change in control agreement to be more representative of current practices in executive compensation. It was agreed that all existing agreements will remain in force, and the revised agreement ("Post-2009 Change in Control Agreement") will be used for new executives and newly eligible existing employees.

The Corporation has entered into Post-2009 Change in Control Agreements with Messrs. MarcAurele, Handy, Gim and Hagerty. In the event of a change in control, the named executive officers would be eligible for (a) a severance payment equal to a multiple of the sum of base salary in effect at the time of termination plus the average bonus paid



within the three-year period prior to the change in control; and (b) benefit continuation for a period of additional months of medical and dental insurance coverage. The terms for each executive are set forth in the following table.

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	Multiple of Base and Bonus	Length of Benefit Continuation
MarcAurele	3	36 months
Handy, Gim and Hagerty	2	24 months

The Post-2009 Change in Control Agreements were amended in 2014 to provide a "best net after-tax" payment approach that reduces the payments and benefits otherwise provided to the executive in connection with a change in control so that no portion would be subject to the excise tax imposed by Section 4999 of the Internal Revenue Code of 1986, as amended, if such reduction would result in a greater amount of payments and benefits on a net after-tax basis.

Payments under the Post-2009 Change in Control Agreements would be triggered if: in the event of a change in control (as defined in the Post-2009 Change in Control Agreements) of the Corporation or the Bank, (a) the Corporation or the Bank terminates the executive for reasons other than for Cause (as defined in the Post-2009 Change in Control Agreements) or death or disability of the executive within 12 months after such change in control; or (b) within 12 months of a change in control, the executive resigns for Good Reason (as defined in the Post-2009 Change in Control Agreements), which includes a substantial adverse change in the nature or scope of the executive's responsibilities and duties, a material reduction in the executive's salary, relocation, or a failure of the Corporation or the Bank to obtain an effective agreement from any successor to assume the Post-2009 Change in Control Agreements; or the executive is terminated by the Corporation or the Bank for any reason other than Cause, death or disability during the period of time after the Corporation and/or the Bank enters into a definitive agreement to consummate a transaction involving a change in control and before the transaction is consummated so long as a change in control actually occurs.

Post-2009 Change in Control Agreements require the executive to provide a general release of claims to receive payment under the agreement, refine the definition of "Change in Control" and provide an opportunity for the Corporation to remedy a "Good Reason" triggering event.

#### Change in Control Agreement Entered into Prior to 2009

The Corporation has a change in control agreement ("Pre-2009 Change in Control Agreement") with Mr. Devault that was entered into prior to 2009. In the event of a change in control, Mr. Devault would be eligible for (a) a severance payment equal to two times the sum of base salary in effect at the time of termination plus the highest bonus paid in the two-year period prior to the change in control; (b) benefit continuation for a period of 24 additional months of medical, dental and life insurance coverage, as well as 24 additional months of benefit accrual under the Corporation's or Bank's supplemental retirement plans; and (c) payment to cover the impact of the 20% excise tax imposed by Section 280G of the Code in the event the named executive officer becomes subject to such excise tax.

Payments under the Pre-2009 Change in Control Agreement would be triggered if: in the event of a change in control (as defined in the Pre-2009 Change in Control Agreement) of the Corporation or the Bank, (a) the Corporation or the Bank terminates the executive for reasons other than for Cause (as defined in the Pre-2009 Change in Control Agreement) or death or disability of the executive within 13 months after such change in control; or (b) within 12 months of a change in control, the executive resigns for Good Reason (as defined in the Pre-2009 Change in Control Agreement), which includes a substantial adverse change in the nature or scope of the executive's responsibilities and duties, a reduction in the executive's salary and benefits, relocation, a failure of the Corporation or the Bank to pay deferred compensation when due, or a failure of the Corporation or the Bank to obtain an effective agreement from any successor to assume the Pre-2009 Change in Control Agreement; or the executive resigns for any reason during the 13th month after the change in control; or the executive is terminated by the Corporation or the Bank for any reason other than Cause, death or disability during the period of time after the Corporation and/or the Bank enters into a definitive agreement to



consummate a transaction involving a change in control and before the transaction is consummated so long as a change in control actually occurs.

Further analysis of payments triggered by a change in control is provided under the heading “Potential Post-Employment Payments” later in this Proxy Statement.

#### COMPENSATION COMMITTEE REPORT

The Compensation Committee has reviewed and discussed the Compensation Discussion and Analysis report beginning on page 16 of this Proxy Statement with management. Based on that review and discussion, the Compensation Committee recommended to the Corporation’s Board that the Compensation Discussion and Analysis be included in this Proxy Statement.

The foregoing report has been furnished by the members of the Compensation Committee:

Kathleen E. McKeough (Chairperson)

John J. Bowen

Robert A. DiMuccio, CPA

Barry G. Hittner, Esq.

Edwin J. Santos

## EXECUTIVE COMPENSATION

## Summary Compensation Table

The following table shows, for the fiscal years ended December 31, 2015, December 31, 2014 and December 31, 2013, the compensation of the person who served as Chief Executive Officer of the Corporation (the "CEO"), Chief Financial Officer of the Corporation (the "CFO"), and each of the three most highly compensated executive officers of the Corporation and/or the Bank, serving at the end of the last completed fiscal year, other than the CEO and CFO, whose total compensation exceeded \$100,000 in each year. The presentation below includes compensation for Mr. Handy only for those fiscal years in the last three fiscal years in which he was a named executive officer.

## SUMMARY COMPENSATION TABLE

Name and Principal Position	Year	Salary (\$) (a) (b)	Bonus (\$) (c)	Stock Awards (\$) (d)	Non-Equity Incentive Plan Compensation (\$) (b) (e)	Change in Pension Value & Nonqualified Deferred Compensation Earnings (\$) (f)	All Other Compensation (\$) (g)	Total (\$) (h)
Joseph J. MarcAurele	2015	560,000	—	484,755	(i) 334,125	—	98,410	1,477,290
Chairman and Chief Executive Officer of the Corporation and the Bank	2014	514,596	—	208,653	(j) 318,407	—	93,005	1,134,661
	2013	499,538	—	417,139	(k) 287,235	—	90,204	1,294,116
Edward O. Handy III	2015	411,900	—	239,526	(i) 196,515	—	47,337	895,278
President and Chief Operating Officer of the Corporation and the Bank	2014	385,000	—	106,753	(j) 190,000	—	38,327	720,080
David V. Devault	2015	320,608	—	239,526	(i) 150,000	278,181	9,753	998,068
Vice Chair, Secretary & Chief Financial Officer of the Corporation and the Bank	2014	299,731	—	106,753	(j) 150,000	625,516	9,171	1,191,171
	2013	274,375	—	168,023	(k) 105,000	257,189	8,398	812,985
Mark K.W. Gim	2015	263,750	—	159,684	(i) 126,250	110,556	13,874	674,114
Senior Executive Vice President, Wealth Management and Treasurer of the Corporation and the Bank	2014	239,462	—	67,934	(j) 133,750	275,695	14,764	731,605
	2013	209,934	4,424	108,446	(k) 118,076	7	11,971	452,858
James M. Hagerty	2015	248,975	—	159,684	(i) 100,000	—	27,403	536,062
Executive Vice President and	2014	231,547	—	67,934	(j) 90,000	—	26,983	416,464
	2013	225,862	—	141,660	(k) 81,083	—	24,798	473,403

Chief Lending  
Officer of the  
Bank

(a) In a typical year, such as 2013 and 2014, the Corporation's salaried employees are paid on a bi-weekly 26 pay period schedule. 2015 included an extra pay period for the Corporation's salaried employees.

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(b) The following table outlines deferrals of salary and bonus under the Nonqualified Deferred Compensation Plan (the "Nonqualified Plan"):

Named Executive Officer	Salary Deferrals (\$)			Non-Equity Incentive Plan Compensation Deferrals (\$)(1)		
	2015	2014	2013	2015	2014	2013
MarcAurele	311,538	128,649	124,885	308,760	278,393	—
Handy	41,190	57,750		47,500	93,833	
Devault	8,000	7,000	5,000	7,000	5,000	5,000
Gim	15,000	15,000	15,000	—	—	—
Hagerty	12,449	11,577	6,766	10,800	12,000	10,500

(1) Payments were accrued in the year indicated and paid in the succeeding fiscal year.

Except as noted, bonus payments were accrued in the year indicated and paid in the succeeding fiscal year. Thus, (c) the 2015 bonus was paid in fiscal 2016, the 2014 bonus was paid in fiscal 2015 and the 2013 bonus was paid in fiscal 2014.

Amount listed reflects the aggregate grant date fair value computed in accordance with FASB ASC Topic 718 in the year indicated. For 2015, assumptions related to the financial reporting of stock awards are presented in Note (d) 17 to the Consolidated Financial Statements presented in our Annual Report on Form 10-K for the fiscal year ended December 31, 2015 (the "2015 Form 10-K").

Amount listed reflects payments under the Annual Performance Plan and Wealth Management Business Building Incentive Plan as outlined earlier in this Proxy Statement. Amounts were accrued in the year indicated and paid in (e) the succeeding fiscal year. Thus, the 2015 bonus was paid in fiscal 2016, 2014 bonus was paid in fiscal 2015 and 2013 bonus was paid in fiscal 2014. Mr. Hagerty's 2013 amount also includes a payment of \$1,083 for the referral of a wealth management client.

Amount reflects aggregate change in the value of accumulated benefits under the Pension Plan and Supplemental Pension Plan between December 31 of the year indicated and December 31 of the prior year. The amount represents the increase due to an additional year of service; increases in average annual compensation; increases or (f) decreases due to the passage of time; and increases or decreases due to changes in assumptions. Assumptions for 2015 are described in footnotes to the Pension Benefits table included later in this Proxy Statement. Amounts are based upon the earliest retirement age at which the individual can receive unreduced benefits, which for Mr. Devault is immediately and for Mr. Gim is age 65. The present value calculations assume payment in the normal form, which is a life annuity under the Pension Plan and Supplemental Pension Plan.

(g) The following table shows the components of this column for 2015:

Named Executive Officer	Life and Disability Insurance (\$)	Employer Contributions		Country Club Membership (\$)	Auto and Parking Allowance (\$)	Value of Non-cash Items (\$)(1)	Total (\$)
		401(k) Plan (\$)	Nonqualified Plan (\$)				
MarcAurele	8,970	(2) 18,200	49,000	10,000	12,120	120	98,410
Handy	1,852	(2) 18,550	10,283	8,000	8,520	132	47,337
Devault	95	7,950	1,668	—	—	40	9,753
Gim	92	7,462	450	3,180	2,690	—	13,874
Hagerty	369	16,557	871	7,000	2,520	86	27,403

(1) Reflects the value of non-cash items received under the Corporation's volunteerism program.

(2) Amounts listed for Messrs. MarcAurele and Handy include disability insurance premiums of \$8,875 and \$1,529, respectively. All other amounts reflect life insurance premiums.

(h) There are no Options Awards required to be disclosed in this table.

(i) Reflects the fair value of the performance share award based on the grant date probable outcome assumption of relative performance at the 75th percentile; the maximum value of this award assuming performance at the highest level for Messrs. MarcAurele, Handy, Devault, Gim and Hagerty is \$646,340; \$319,368; \$319,368; \$212,912; and \$212,912, respectively.

(j) Reflects the fair value of the performance share award based on the grant date probable outcome assumption of relative performance at the 70th percentile; the maximum value of this award assuming performance at the highest level for Messrs. MarcAurele, Handy, Devault, Gim and Hagerty is \$298,076; \$152,504; \$152,504; \$97,048; and \$97,048, respectively.

(k) Reflects the fair value of the performance share award based on the grant date probable outcome assumption of relative performance at the 75th percentile; the maximum value of this award assuming performance at the highest level for Messrs. MarcAurele, Devault, Gim and Hagerty is \$556,168; \$224,030; \$144,578; and \$188,863, respectively.



## Grants of Plan-Based Awards

The following table contains information concerning grants of plan-based awards under our cash and equity incentive plans to the named executive officers during the year ended December 31, 2015.

## GRANTS OF PLAN-BASED AWARDS

Name	Grant Date	Estimated Future Payouts Under Non-Equity Incentive Plan Awards			Estimated Future Payouts Under Equity Incentive Plan Awards			All Other Stock Awards: Number of Shares of Stock or Units (#)	All Other Option Awards: Number of Securities Underlying Options (#)	Exercise or Base Price of Option Awards (\$/Sh)	Grant Date Fair Value Of Stock And Option Awards
		Threshold (\$)	Target (\$)	Maximum (\$)	Threshold (#)	Target (#)	Maximum (#)				
Marc Aurele	02/19/15	\$135,000	\$270,000	\$405,000	(a)						
	01/20/15					4,250	8,500	17,000	(b)	—	\$484,755
Handy	02/19/15	\$79,400	\$158,800	\$238,200	(a)						
	01/20/15					2,100	4,200	8,400	(b)	—	\$239,526
Devault	02/19/15	\$61,800	\$123,600	\$185,400	(a)						
	01/20/15					2,100	4,200	8,400	(b)	—	\$239,526
Gim	02/19/15	\$38,167	\$76,333	\$114,500	(a)						
	02/19/15	\$22,500	\$90,000	\$135,000	(d)						
	01/20/15					1,400	2,800	5,600	(b)	—	\$159,684
Hagerty	02/19/15	\$42,000	\$84,000	\$126,000	(a)						
	01/20/15					1,400	2,800	5,600	(b)	—	\$159,684

Reflects the 2015 threshold, target and maximum award available under the Annual Performance Plan. The Annual Performance Plan is based upon achievement of both corporate and individual goals. Threshold awards (a) assume corporate performance at 80% of plan (resulting in a 50% payout on the corporate performance component) and individual performance at 50%. This plan is described in detail in the Compensation Discussion and Analysis earlier in this Proxy Statement. Actual awards are reflected in the Summary Compensation Table. The grant date represents the date that the terms were approved by the Compensation Committee for the 2015 awards.

Reflects the threshold, target and maximum number of shares available under the performance share unit award (b) granted on January 20, 2015. This grant is described in detail in the Compensation Discussion and Analysis earlier in this Proxy Statement.

For purposes of this table, we have assumed that relative performance will be at the 75th percentile, resulting in a (c) 150% award. The actual number of shares that will be earned will depend on the Corporation's relative performance during the performance measurement period and, therefore, actual amounts may be different.

Reflects the 2015 threshold, target and maximum award available under the Wealth Management Business Building Incentive Plan. This plan is described in detail in the Compensation Discussion and Analysis earlier in (d) this Proxy Statement. The actual award is reflected in the Summary Compensation Table. The grant date represents the date that the terms were approved by the Compensation Committee for the 2015 award.

## Outstanding Equity Awards at Fiscal Year-End

The following table sets forth information with respect to the named executive officers concerning unexercised stock option awards and unvested stock awards as of December 31, 2015.

## OUTSTANDING EQUITY AWARDS AT FISCAL YEAR END

Name	Option Awards		Equity Incentive Plan Awards:		Stock Awards			
	Number of Securities Underlying Unexercised Options (#)	Equity Incentive Plan Awards: Number of Securities Underlying Unexercised Options (#)	Option Exercise Price (\$)	Option Expiration Date	Number of Shares or Units of Stock That Have Not Vested (#)	Market Value of Shares or Units of Stock That Have Not Vested (\$)	Equity Incentive Plan Awards: Number of Unearned Shares, Other Rights That Have Not Vested (#)	Market or Payout Value of Unearned Shares, Units or Other Rights That Have Not Vested (\$)
Marc Aurele	21,000	—	\$17.91	9/21/2019	15,009 (b)	\$593,156	8,600 (c)	\$339,872
							17,000 (d)	\$671,840
Handy					3,500 (e)	\$138,320	4,400 (c)	\$173,888
	5,100	—	\$24.12	6/16/2018			8,400 (d)	\$331,968
Devault	5,700	—	\$17.52	6/1/2020	6,046 (b)	\$238,938	4,400 (c)	\$173,888
							8,400 (d)	\$331,968
Gim	3,000	—	\$24.12	6/16/2018	3,902 (b)	\$154,207	2,800 (c)	\$110,656
	4,100	—	\$17.52	6/1/2020			5,600 (d)	\$221,312
Hagerty	—	7,000 (f)	\$24.73	7/9/2022	5,097 (b)	\$201,433		
					2,000 (f)	\$79,040	2,800 (c)	\$110,656
							5,600 (d)	\$221,312

(a) Based upon December 31, 2015 fair market value of \$39.52.

Amount represents a performance share unit award that was based on the Corporation's relative performance during the performance measurement period which ended December 31, 2015, and was further subject to a time-based vesting period which ended on January 22, 2016. For purposes of this table, we have estimated that the

(b) Corporation's relative performance will be at a percentile ranking of 70.3, resulting in 140.6% of the target award being earned. Final performance results will be ascertained in early 2016, and may be different than the amount listed in this table.

(c) The actual number of shares that will be earned under this award depends on the Corporation's relative performance during the performance measurement period which ends December 31, 2016. We estimate relative performance at the percentile ranking of 69.7 resulting in a 139.4% award. As the instructions indicate, when performance is assumed to have exceeded the threshold, this table shall be based on the next higher performance measure that exceeds that assumed performance level. Accordingly, we have included the maximum number of shares that can

be earned. Actual results may be different.

- The actual number of shares that will be earned under this award depends on the Corporation's relative performance during the performance measurement period which ends December 31, 2017. We estimate relative performance at the percentile ranking of 75.8, resulting in a 151.6% award. As the instructions indicate, when performance is assumed to have exceeded the threshold, this table shall be based on the next higher performance measure that exceeds that assumed performance level. Accordingly, we have included the maximum number of shares that can be earned. Actual results may be different.
- (d)
  - (e) This restricted stock unit grant vests on November 18, 2018.
  - (f) This grant of nonqualified stock options and restricted stock units vests on July 9, 2017.

## Option Exercises and Stock Vested

The following table sets forth information with respect to the named executive officers concerning the exercise of stock options and stock awards that vested during the year ended December 31, 2015.

## OPTION EXERCISES AND STOCK VESTED

Named Executive Officer	Option Awards		Stock Awards	
	Number of Shares Acquired on Exercise (#)	Value Realized on Exercise (\$)	Number of Shares Acquired on Vesting (#)	Value Realized on Vesting (\$)
MarcAurele	—	—	15,806	(a) 655,633 (b)
Handy	—	—	—	—
Devault	—	—	6,266	(a) 259,914 (b)
Gim	—	—	4,557	(a) 189,024 (b)
Hagerty	—	—	—	—

(a) Amount shown represents the final award under a performance share unit grant on January 17, 2012. This performance share unit award and related performance results are discussed in the Compensation Discussion and Analysis earlier in this Proxy Statement. Taking into consideration shares withheld for payment of applicable taxes, Messrs. MarcAurele, Devault and Gim acquired a net amount of 10,537; 4,177; and 3,039 shares, respectively.

(b) Amount shown represents the value of shares earned and related dividends on the date performance results were certified by the Committee.

## Pension Benefits

The following table sets forth information with respect to the pension benefits of the named executive officers. Information about the Pension Plan and Supplemental Pension Plan can be found under the heading “Compensation Discussion and Analysis - Retirement and Other Benefits” earlier in this Proxy Statement. Messrs. MarcAurele, Handy and Hagerty are not eligible to participate in these retirement plans, and therefore, are excluded from the table.

## PENSION BENEFITS

Named Executive Officer	Plan Name	Number of Years Credited Service (#)	Present Value of Accumulated Benefit (\$) (a)	Payments During Last Fiscal Year (\$)
Devault	Pension Plan (b)	29.2	1,622,988	—
	Supplemental Pension Plan	29.2	1,493,454	—
Gim	Pension Plan	22.3	590,276	—
	Supplemental Pension Plan	22.3	188,783	—

(a) Present value of accumulated benefits under the Pension Plan and Supplemental Pension Plan as of December 31, 2015, determined using mortality assumptions after benefit commencement based on the RP-2014 Mortality Tables projected back to 2006 using the MP-2014 projection scale and projected forward generationally using Scale BB-2D with no mortality assumption prior to benefit commencement and other assumptions consistent with those presented in Note 16 to the Consolidated Financial Statements presented in the 2015 Form 10-K, except that retirement age is based upon the earliest retirement age at which the named executive officer can receive unreduced benefits. For Mr. Devault, this is retirement under the Magic 85 Provision immediately and for Mr. Gim is normal retirement at age 65. Present value is expressed as a lump-sum; however, the Supplemental Pension Plan does not provide for payment of benefits in a lump-sum, but rather payment only in the form of an annuity with monthly benefit payments. The present value calculation for the Pension Plan reflects a 50% probability that the pension is paid as a lump sum and a 50% probability that it is paid as a life annuity. The present value calculation for the Supplemental Pension Plan assumes payment as a life annuity.

(b) Mr. Devault’s Pension Plan benefit includes a temporary payment provided under the Magic 85 Provision that is payable through age 62. The Magic 85 Provision, including this special payment, is discussed in detail earlier in this Proxy Statement.

In the event of a change in control, Mr. Devault would receive additional years of credited service under the Supplemental Pension Plan as described under the heading “Compensation Discussion and Analysis - Change in Control Agreements” earlier in this Proxy Statement.

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### Nonqualified Deferred Compensation Plan

We provide executives with the opportunity to defer up to 100% of regular base salary earnings (but not below the level sufficient to cover any required withholding taxes and any elected benefit plan deductions) and annual bonus earnings into the Nonqualified Deferred Compensation Plan. This plan also provides certain employer contributions, as described earlier in this Proxy Statement.

The following table outlines employee and employer contributions to the Nonqualified Deferred Compensation Plan, earnings on plan balances during the year and the aggregate amount of all plan obligations as of December 31, 2015.

Named Executive Officer	Executive Contributions in Last FY (\$) (a)	Registrant Contributions in Last FY (\$) (b)	Aggregate Earnings in Last FY (\$) (c)	Aggregate Withdrawals/ Distributions (\$) (d)	Aggregate Balance at Last FYE (\$) (e)
MarcAurele	620,299	49,000	(38,448)	—	1,435,881
Handy	88,690	10,283	(1,398)	—	262,579
Devault	15,000	1,668	493	—	65,270
Gim	15,000	450	253	—	252,007
Hagerty	23,249	871	(985)	—	80,636

Reflects deferrals of salary and bonus payments that were accrued under the Nonqualified Deferred Compensation Plan during 2015. Salary amounts are disclosed in the Summary Compensation Table under the year 2015. Bonus amounts are disclosed in the Summary Compensation Table under the year 2014.

Represents credits for amounts that would have been contributed by the Bank under the 401(k) Plan, but for certain IRS limitations, as described earlier in this Proxy Statement. Mr. MarcAurele's credit also includes a contribution of 5% of his salary, or \$28,000, which is described earlier in this Proxy Statement. These amounts are disclosed in the Summary Compensation Table, under All Other Compensation in 2015.

Includes employee and employer contributions that have been reflected in the Summary Compensation Table in this Proxy Statement and previous proxy statements as outlined in the table below. Aggregate balance may also include amounts contributed when the executive was not a Named Executive Officer; such amounts were not reported in previous proxy statements.

Named Executive Officer	2015 (\$)	Previous Years (\$)	Total Reported (\$)
Marcaurele	669,299	731,027	1,400,326
Handy	98,973	153,077	252,050
Devault	16,668	39,348	56,016
Gim	15,450	46,350	61,800
Hagerty	24,120	41,403	65,523

Contributions are credited with earnings/losses based upon the executive's selection of publicly-traded mutual funds. Investment elections can be changed at any time. The following table summarizes the annual rate of return for the year ended December 31, 2015, for the investment options.

Fidelity® Blue Chip Growth Fund - Class K	6.40	%	Fidelity Freedom® 2005 Fund	(0.33	)%
John Hancock Funds Disciplined Value Fund Class I	(4.99	)%	Fidelity Freedom® 2010 Fund	(0.28	)%
Vanguard 500 Index Fund Admiral Class	1.36	%	Fidelity Freedom® 2015 Fund	(0.34	)%
Goldman Sachs Growth Opportunities Fund Institutional Class	(5.24	)%	Fidelity Freedom® 2020 Fund	(0.23	)%
MFS® Mid Cap Value Fund Class R3	(2.50	)%	Fidelity Freedom® 2025 Fund	(0.16	)%
Vanguard Mid-Cap Index Fund Admiral Shares	(1.34	)%	Fidelity Freedom® 2030 Fund	(0.16	)%
Eagle Small Cap Growth Fund Class R5	(0.50	)%	Fidelity Freedom® 2035 Fund	(0.21	)%
JPMorgan Small Cap Value Fund Class R5	(7.48	)%	Fidelity Freedom® 2040 Fund	(0.18	)%
Vanguard Small-Cap Index Fund Admiral Shares	(3.64	)%	Fidelity Freedom® 2045 Fund	(0.16	)%
Harding Loevner Institutional Emerging Mkts Portfolio	(13.47	)%	Fidelity Freedom® 2050 Fund	(0.24	)%
Lazard International Strategic Equity Portfolio Inst. Shares	(1.70	)%	Fidelity Freedom® 2055 Fund	(0.20	)%
Vanguard FTSE All-World ex-US Index Fund Admiral Shares	(4.65	)%	Fidelity Freedom® 2060 Fund	(0.22	)%
T. Rowe Price Real Estate Fund	4.78	%	Fidelity Freedom® Income Fund	(0.38	)%
Loomis Sayles Core Plus Bond Fund Class Y	(3.93	)%	PIMCO Low Duration Fund Class P	0.57	%
Vanguard Total Bond Market Index Fund Admiral Shares	0.40	%	Fidelity® Treasury Money Market Fund	0.01	%
Vanguard Inflation-Protected Securities Fund Admiral Shares	(1.69	)%			

Upon election to defer income, the individual must also elect distribution timing and form of payment. In-service distributions may be in a lump sum payable in a specific year or in four annual installments commencing in the year a named student reaches age 18. Accounts may also be distributed commencing in the year following retirement in a lump sum or annual installments over five or ten years. Retirement is defined as separation from employment after age 65 or after age 55 with 10 or more years of service for executives, and for directors as termination of directorship after age 55. Employer contributions are always payable in a lump sum in the year following separation. In the event of pre-retirement separation, accounts become payable in a lump sum in the following year, regardless of distribution election.

The Nonqualified Deferred Compensation Plan has been restated to comply with Section 409A of the Code, which imposed new rules on deferred compensation programs. These rules generally apply to amounts deferred after December 31, 2004 and related earnings ("post-409A accounts"). Amounts deferred prior to January 1, 2005 and related earnings ("grandfathered balances") are subject to the rules applicable prior to the effective date of Section 409A. Participants may change distribution timing and form on grandfathered balances, provided a full calendar year passes between the year in which the change was requested and the new distribution date. Distribution elections on post-409A accounts may only be changed if (a) the new election is made at least 12 months before the first scheduled payment; (b) the distribution or first installment is delayed at least five years from the originally scheduled payment date; and (c) the new election is not effective until at least 12 months have elapsed. Participants can receive an early distribution of grandfathered balances, less a withdrawal penalty equal to 10% of the participant's total grandfathered balance. In the event of an unforeseeable emergency, executives and directors may receive a distribution from grandfathered balances and/or post-409A accounts, to the extent necessary to meet the emergency and resulting

income tax and penalties, subject to certain limitations outlined in the plan.

#### Potential Post-Employment Payments

The named executive officers are entitled to certain compensation in the event of termination of such executive's employment. This section discusses these post-employment payments, assuming separation from employment on December 31, 2015.



### Severance Pay and Benefit Continuation

We do not have an employment contract with any named executive officer. Therefore, no severance benefit is payable and there is no continuation of benefit coverage in the event of a named executive officer's voluntary or involuntary termination, retirement, disability, or death. Severance and benefit continuation are available in the event of a change in control as discussed in the Potential Post-Employment Payments table presented later in this section.

### Vested Equity Awards

Vested stock option grants, if applicable, are outlined in the Outstanding Equity Awards at Fiscal Year End table earlier in this Proxy Statement. A named executive officer may exercise his vested stock options at any time through his separation from employment date. The right to exercise vested stock options is forfeited following his separation from employment for all reasons other than retirement and death.

In the event of the death of the named executive officer, the right to exercise vested stock option grants would transfer to the named executive officer's estate and would expire on the three-year anniversary of the date of death. In the event of retirement, the named executive officer would have the right to exercise vested nonqualified stock options for three years following retirement and vested incentive stock options for 90 days following retirement. Mr. Devault is the only named executive officer who was eligible to retire on December 31, 2015.

Information regarding the effect on unvested equity grants in a separation from employment is discussed in the Potential Post-Employment Payments table and accompanying footnotes presented later in this section.

### Retirement Benefits Payable

As noted earlier, Messrs. Devault and Gim are the only named executive officers who are eligible to participate in the Pension Plan and the Supplemental Pension Plan (collectively, the "Defined Benefit Retirement Plans"). In the event of any separation from employment on December 31, 2015, Mr. Devault would be eligible to commence his vested benefit under the Magic 85 Provision of the Pension Plan, as well as any benefit payable under the Supplemental Pension Plan.

Retirement benefits are not enhanced in the event of Mr. Gim's voluntary or involuntary termination, retirement, disability or death, nor a change of control of the Corporation. Other than Mr. Devault's benefits under the Magic 85 Provision of the qualified Pension Plan, retirement benefits are not enhanced in the event of his voluntary or involuntary termination, retirement, disability or death. In the event of a change in control, an enhanced benefit in the form of additional years of benefit service is available to Mr. Devault under his Pre-2009 Change in Control Agreement as described earlier. The value of this enhancement is outlined in the Potential Post-Employment Payments table presented later in this section.

The following table outlines the annual benefits available under the Defined Benefit Retirement Plans, assuming separation from service on December 31, 2015 under various termination scenarios:

Named Executive Officer	Retirement Plan	Annual Benefit Payable under Defined Benefit Retirement Plans(a)			
		Voluntary or Involuntary Termination (\$)	Retirement (\$ (b)	Death Benefit Payable to Surviving Spouse (\$ (c)	Change in Control (\$ (d)
Devault	Pension Plan	113,739	113,739	53,002	113,739
	Supplemental Pension Plan	103,942	103,942	48,437	118,868
Gim	Pension Plan	88,286	—	42,814	88,286
	Supplemental Pension Plan	26,503	—	12,853	26,503

(a)

Amount reflects the annual benefit payable in the normal form on December 31, 2015 for Mr. Devault and at age 65 for Mr. Gim. The normal form is a life annuity under the Defined Benefit Retirement Plans. Effective October 1, 2014, the executives are eligible to take the qualified plan benefit as a lump sum. In addition, effective October 1, 2014, Mr. Gim would be eligible to commence a reduced benefit at termination.

- (b) We consider retirement as separation from service after age 65 or after age 55 with ten years of service. Mr. Devault is the only named executive officer who was eligible to retire on December 31, 2015.

Amount reflects annual pre-retirement death benefit equal to 50% of the qualified 50% joint and survivor (c) annuity. Benefit is payable to the surviving spouse immediately for Mr. Devault and from the executive's 6<sup>th</sup> birthday for Mr. Gim.

(d) Assumes change in control and immediate termination under a triggering event as described under the heading "Compensation Discussion and Analysis - Change in Control Agreements" earlier in this Proxy Statement.

#### Nonqualified Deferred Compensation Plan

Obligations under the Nonqualified Deferred Compensation Plan generally would become payable in a lump sum in the January following the separation from employment, subject to the six-month delay imposed under Section 409A of the Code. A separation from service for Mr. Devault would be deemed a retirement and any plan balance would be paid according to his distribution election under the plan. The aggregate balance of the obligations under this plan can be found in the Nonqualified Deferred Compensation table earlier in this Proxy Statement. Plan balances represent accrued liabilities for amounts earned and are not enhanced for any voluntary or involuntary termination.

The following table presents potential post-employment payments assuming separation from service on December 31, 2015, under various termination scenarios.

#### POTENTIAL POST-EMPLOYMENT PAYMENTS

Named Executive Officer	Type of Payment	Involuntary or Voluntary Termination (\$)	Retirement (\$)	Death (\$)	Permanent Disability (\$)	Change in Control (\$)
		(a)	(a)	(a)	(a)	(b)
Marc Aurele	Severance (c)	—	—	—	—	2,433,263
	Intrinsic Value of Accelerated Equity (d)(e)	—	—	1,426,477	951,580	1,426,477
	Value of Increased Retirement Benefits	—	—	—	—	—
	Health Benefits (f)	—	—	—	—	25,884
	Cutback (g)	—	—	—	—	—
	Total	—	—	1,426,477	951,580	3,885,624
Handy	Severance (c)	—	—	—	—	794,000
	Intrinsic Value of Accelerated Equity (d)(e)	—	—	527,723	162,027	527,723
	Value of Increased Retirement Benefits	—	—	—	—	—
	Health Benefits (f)	—	—	—	—	22,300
	Cutback (g)	—	—	—	—	(310,465)
	Total	—	—	527,723	162,027	1,033,558
Devault	Severance (c)	—	—	—	—	828,000
	Intrinsic Value of Accelerated Equity (d)(e)	—	415,544	650,158	415,544	650,158
	Value of Increased Retirement Benefits (h)	—	—	—	—	214,467
	Health Benefits (f)	—	—	—	—	16,781
	Gross Up (i)	—	—	—	—	748,001
	Total	—	415,544	650,158	415,544	2,457,407
Gim	Severance (c)	—	—	—	—	701,667
	Intrinsic Value of Accelerated Equity (d)(e)	—	—	423,967	269,112	423,967
	Value of Increased Retirement Benefits	—	—	—	—	—
	Health Benefits (f)	—	—	—	—	18,244

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	Cutback (g)	—	—	—	—	(229,533 )
	Total	—	—	423,967	269,112	914,345
Hagerty	Severance (c)	—	—	—	—	595,000
	Intrinsic Value of Accelerated Equity (d)(e)	—	—	658,082	319,229	658,082
	Value of Increased Retirement Benefits	—	—	—	—	—
	Health Benefits (f)	—	—	—	—	22,300
	Cutback (g)	—	—	—	—	—
	Total	—	—	658,082	319,229	1,275,382

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- (a) We consider retirement as separation from service after age 65 or after age 55 with ten years of service. Mr. Devault is the only named executive officer who was eligible to retire on December 31, 2015.
- (b) Assumes change in control and immediate termination under a triggering event as described under the heading “Compensation Discussion and Analysis - Change in Control Agreements” earlier in this Proxy Statement. Severance payments are based on a multiple of salary and bonus as of December 31, 2015. Multiples are described under the heading “Compensation Discussion and Analysis - Change in Control Agreements” earlier in this Proxy Statement. Bonus-related severance is based on the average of bonuses paid (including awards under the Annual Performance Plan, Wealth Management Business Building Incentive Plan and discretionary bonuses, as applicable)
- (c) during the three years prior to 2015 for all executives except Mr. Devault, whose payment is based on the highest bonus paid during the two years prior to 2015. Reflects the value of accelerated equity based upon market closing price of \$39.52 on December 31, 2015, as well as the value of dividend equivalents that would become payable under the performance share unit award grant. Unvested equity grants are outlined in the Outstanding Equity Awards at Fiscal Year End table earlier in
- (d) this Proxy Statement. All unvested awards would be forfeited upon voluntary or involuntary termination, and would become fully vested upon a change in control or death. All unvested awards for Mr. Devault would be vested on a pro-rated basis upon retirement. All performance share unit awards would be vested on a pro-rated basis upon permanent disability. For purposes of this table, we have assumed that the Corporation’s relative performance during the performance measurement period for all 2013 awards was at a percentile ranking of 70.3, resulting in a 140.6% award; for all
- (e) 2014 awards was at a percentile ranking of 69.7, resulting in a 139.4% award; and for all 2015 awards was at a percentile ranking of 75.8, resulting in a 151.6% award, which were our performance assumptions as of December 31, 2015. Actual results may be different.
- (f) Reflects the value of health benefits based on actual 2015 premiums, increased by 8% for years 2 and 3, as applicable.
- (g) Reflects a cutback of amounts that exceed the limits imposed by Section 280G of the Code as described under the heading “Compensation Discussion and Analysis - Change in Control Agreements” earlier in this Proxy Statement.
- (h) Reflects the increase in retirement benefits resulting from the additional months of benefit accrual provided for the Supplemental Pension Plan under Mr. Devault’s Pre-2009 Change in Control Agreement.
- (i) Reflects the amount of an additional payment to cover the impact of the 20% excise tax imposed by Section 280G of the Code provided under Mr. Devault’s Pre-2009 Change in Control Agreement.

#### DIRECTOR COMPENSATION

Our director compensation philosophy is to provide competitive, fair and reasonable compensation to non-employee directors in order to attract the expertise and leadership necessary to provide strong corporate governance and maximize long-term shareholder value. Further, we believe director compensation should be aligned with the long-term interests of shareholders by creating and encouraging stock ownership.

The Committee, with the assistance of the compensation consultant, reviews director compensation annually to ensure that it is appropriate, competitive and effective. This process focuses on pay elements; compensation levels and mix; board and committee expertise, structure and roles; and best practices of comparable companies in our industry.

#### Cash Compensation Paid to Board Members

Board service has evolved in recent years due to technological advances, ever-increasing expectations for responsiveness, and increasing corporate governance requirements. All directors receive a retainer fee for board service, as well as a retainer fee for each committee on which the director serves. Directors do not receive additional remuneration for meeting attendance. We believe that the retainer-only approach better reflects the ‘on call’ nature of board service.

The following chart outlines non-employee director cash compensation, based on role.

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	Retainer Fees (\$)	
	Chair	Member
Board Service:		
Corporation's Board	—	30,000
Bank's Board	—	—
Additional Compensation for Lead Director	—	5,000
Committee Service:		
Executive Committee (a)	—	—
Nominating Committee	9,000	4,000
Audit Committee	18,000	10,000
Compensation Committee	11,000	6,000
Trust Committee (of the Bank)	10,000	6,000
Finance Committee (of the Bank) (b)	—	16,000

(a) Members of the Executive Committee also serve on the Nominating Committee, and receive no additional retainer fee for Executive Committee service.

(b) The Finance Committee Chair is an employee director and therefore, receives no additional compensation for board service.

#### Retirement Plans

Directors are not eligible to participate in any defined benefit plan maintained by the Corporation or the Bank. Directors are eligible to defer 100% of compensation into the Nonqualified Deferred Compensation Plan. Directors are not eligible for Corporation contributions. Provisions regarding types of accounts, investment measurements, form and timing of payments, and distributions that apply to employees also apply to directors. Retirement for directors is defined in the Nonqualified Deferred Compensation Plan as termination of directorship after attainment of age 55.

#### Welfare Benefit Plans

Directors are not eligible for medical, dental, life or disability insurance at our expense. Directors may obtain coverage under the Bank's group medical and dental insurance plans at their own expense.

#### Director Compensation Table

Employee directors receive no additional compensation for Board service. Compensation received by an employee director as an employee of the Corporation is shown in the Summary Compensation Table earlier in this Proxy Statement. The following table summarizes compensation paid to non-employee directors for the fiscal year ended December 31, 2015.

#### DIRECTOR COMPENSATION TABLE

Name	Fees Earned or Paid		Stock Awards Total (\$ (c))
	in Cash (\$) (a)	(\$ (b))	
John J. Bowen	36,000	30,248	66,248
Steven J. Crandall	46,000	30,248	76,248
Robert A. DiMuccio, CPA	46,000	30,248	76,248
Barry G. Hittner, Esq.	60,000	30,248	90,248
Katherine W. Hoxsie, CPA	58,000	30,248	88,248
Kathleen E. McKeough	71,000	30,248	101,248
Victor J. Orsinger, II, Esq.	60,000	30,248	90,248
H. Douglas Randall, III	52,000	30,248	82,248
Edwin J. Santos	52,000	30,248	82,248
Patrick J. Shanahan, Jr. (d)	18,667	—	18,667
John F. Treanor	52,000	30,248	82,248
John C. Warren (d)	17,333	—	17,333





- (a) Total reflects fees and retainers earned. During 2015, Director Hoxsie deferred \$5,800 into the Nonqualified Deferred Compensation Plan.  
 Amount listed reflects the aggregate grant date fair value computed in accordance with FASB ASC Topic 718 for (b) restricted stock unit awards on April 28, 2015. Assumptions related to the financial reporting of restricted stock units are presented in Note 17 to the Consolidated Financial Statements presented in the 2015 Form 10-K.  
 (c) There are no Option Awards, Non-Equity Incentive Plan Compensation, Change in Pension Value, Nonqualified Deferred Compensation Earnings or All Other Compensation required to be disclosed in this table.  
 (d) Messrs. Shanahan and Warren retired from the Corporation's Board on April 28, 2015.

#### Equity Compensation

In order to align Board interests with shareholders, non-employee directors typically receive an annual equity grant with a target value equal to the annual Board retainer. In April 2015, the Compensation Committee granted 800 restricted stock units to each non-employee director who continued to serve as our director after the 2015 Annual Meeting of Shareholders. This grant included dividend equivalent rights.

The following table summarizes the aggregate unvested stock awards for directors as of December 31, 2015. All director equity grants vest at the earliest of (a) the three-year anniversary of the grant; (b) change in control of the Corporation; (c) the death of the director; or (d) retirement from the Corporation's Board as defined in the grant.

Director Name	Unvested Restricted Stock Units (#)
Bowen, Crandall, DiMuccio, Hittner, Hoxsie, McKeough, Orsinger, Randall, Santos and Treanor	2,290

#### COMPENSATION COMMITTEE INTERLOCKS AND INSIDER PARTICIPATION

The Compensation Committee members are currently directors McKeough (Chairperson), Bowen, DiMuccio, Hittner, and Santos. We are not aware of any compensation committee interlocks or relationships involving our executive officers or members of the Corporation's Board requiring disclosure in this Proxy Statement.

#### AUDIT COMMITTEE REPORT

The Audit Committee is responsible for providing independent, objective oversight of our accounting functions and internal controls. In connection with its responsibilities, the Audit Committee (1) reviewed the scope of the overall audit plans of both Internal Audit and the independent registered public accounting firm; (2) evaluated the results of audits performed by Internal Audit and the independent registered public accounting firm that included but were not limited to accounting issues and internal controls; (3) assessed the action that has been taken by management in response to the audit results; and (4) appraised the effectiveness of the internal and independent audit efforts. The Audit Committee also assesses actions taken by management in connection with the internal control documentation and testing of internal controls over financial reporting and management's assertions related thereto in accordance with Section 404 of the Sarbanes-Oxley Act of 2002, as amended, and the related reports of the independent registered public accounting firm on these matters.

In addition, the Audit Committee has:

Reviewed and discussed the audited financial statements with management;



Discussed with KPMG LLP, its independent registered public accounting firm, the matters required to be discussed by Auditing Standards No. 16; and

Received the written disclosures and the letter from KPMG LLP required by applicable requirements of the Public Company Accounting Oversight Board regarding KPMG LLP's communications with the Audit Committee concerning independence, and has discussed with KPMG LLP the independent registered public accounting firm's independence.

Based on the review and discussions above, the Audit Committee recommended to the Corporation's Board that the audited financial statements be included in the Corporation's Annual Report on Form 10-K for the last fiscal year for filing with the SEC.

The foregoing report has been furnished by the members of the Audit Committee:

Katherine W. Hoxsie, CPA (Chairperson)  
 Steven J. Crandall  
 Robert A. DiMuccio, CPA  
 Barry G. Hittner, Esq.  
 Kathleen E. McKeough  
 Edwin J. Santos

The foregoing report shall not be deemed to be "soliciting material" or to be "filed" with the SEC and should not be deemed incorporated by reference by any general statement incorporating by reference this Proxy Statement into any filing under the Securities Act of 1933, as amended, or under the Exchange Act, except to the extent that this information is specifically incorporated by reference, and shall not otherwise be deemed filed under such acts.

#### INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

During the years ended December 31, 2015 and December 31, 2014, we paid the following fees to KPMG LLP:

	2015	2014
Audit fees (a)	\$901,500	\$640,000
Audit-related fees	—	—
Tax fees (b)	69,192	56,930
All other fees (c)	61,786	—
Total fees paid to KPMG LLP	\$1,032,478	\$706,020

Annual audit of consolidated and subsidiary financial statements including Sarbanes-Oxley attestation, reviews of (a) quarterly financial statements and other services provided by KPMG LLP in connection with statutory and regulatory filings.

(b) Tax return preparation, tax compliance and tax advice.

(c) Services provided in connection with the acquisition of Halsey Associates, Inc.

The Audit Committee has adopted a policy whereby engagement of the independent registered public accounting firm for audit services and for non-audit services shall be pre-approved by the Audit Committee, subject to the de minimus exception described in Section 10A(i)(1)(B) of the Exchange Act for non-audit services. During 2015, the Audit Committee pre-approved 100% of the Audit fees, Audit-related fees, Tax fees and All other fees.



The Audit Committee has considered whether the provision of the services identified under the headings “Audit-related fees,” “Tax fees” and “All other fees” is compatible with maintaining KPMG LLP’s independence and has determined that provision of such services is consistent with maintaining the principal auditor’s independence.

#### INDEBTEDNESS AND OTHER TRANSACTIONS

The Bank has had transactions in the ordinary course of business, including borrowings, with certain of our directors and executive officers and their associates, all of which were made on substantially the same terms, including interest rates (except that executive officers and all other employees are permitted a modest interest rate benefit on first mortgages secured by a primary residence and other consumer loans) and collateral, as those prevailing at the time for comparable transactions with other persons, and did not involve more than the normal risk of collectibility or present other unfavorable features when granted. Similar transactions may be expected to take place in the ordinary course of business in the future. The aggregate extensions of credit outstanding at December 31, 2015 to all directors, executive officers and their related interests amounted to \$6,668,000 in the aggregate. Any such transaction presently in effect with any director or executive officer is current as of this date, and is in compliance with Regulation O.

#### POLICIES AND PROCEDURES FOR RELATED PARTY TRANSACTIONS

We conduct annual procedures, including the use of a written survey form, to (i) identify parties related to directors and executive officers and (ii) document the existence and terms of any related party transactions. As indicated previously, the approval of loan transactions involving directors, executive officers and their related interest is governed by the provisions of Regulation O. All other transactions involving directors and executive officers are reviewed annually by the Corporation’s Board. The purpose of the review is to determine that such transactions are conducted on terms not materially less favorable than what would be usual and customary in transactions between unrelated persons and, in the case of transactions involving directors, to determine whether such transactions affect the independence of a director in accordance with the relevant rules and standards issued by the SEC and NASDAQ. We do not maintain a formal written policy concerning the aforementioned procedures. Our Code of Ethics provides guidance on business relations between us and our directors, officers and employees.

#### SECTION 16(A) BENEFICIAL OWNERSHIP REPORTING COMPLIANCE

Section 16(a) of the Exchange Act requires our officers and directors, and persons who own more than 10% of a registered class of our equity securities (collectively, “Insiders”) to file reports of ownership and changes in ownership with the SEC. Insiders are required by SEC regulations to furnish us with copies of all Section 16(a) reports they file. Based solely upon a review of the copies of such reports furnished to us, and on written representations from certain reporting persons, we believe that, during 2015, all Section 16(a) filing requirements applicable to our Insiders were complied with.

**PROPOSAL 2: AMENDMENT TO ARTICLE FOURTH OF THE CORPORATION'S ARTICLES OF INCORPORATION TO INCREASE AUTHORIZED SHARES OF COMMON STOCK**

Our Board of Directors has unanimously adopted a resolution proposing to amend Article FOURTH of our Restated Articles of Incorporation, as amended (the "Articles of Incorporation") to increase the authorized shares of common stock of Washington Trust from 30,000,000 shares to 60,000,000 shares, subject to shareholder approval. If the proposed amendment is approved by the Corporation's shareholders, the first paragraph of Article FOURTH of the Articles of Incorporation would read in its entirety as follows:

FOURTH. Capital Stock. The aggregate number of shares which the Corporation shall have authority to issue is 60,000,000, par value \$.0625 per share, all of which shares are to be a class designated as "Common Stock."

Subject to the provisions of these Articles of Incorporation and except as otherwise provided by law, the shares of stock of the Corporation may be issued for such consideration and for such corporate purposes as the Board of Directors may from time to time determine.

The proposed amendment, if approved by our shareholders, will become effective upon the filing of the amendment to the Articles of Incorporation with, and acceptance for filing by, the Secretary of State of the State of Rhode Island.

As of March 14, 2016, there were 17,023,451 shares of common stock issued and outstanding. Of the remaining 12,976,549 authorized but unissued shares of common stock, 2,288,967 shares were reserved for issuance under our equity incentive plans. As a result, as of March 14, 2016, we had 10,687,582 shares of common stock unreserved and available for future issuances.

While we have no definitive plans, undertakings, arrangements or agreements for issuing additional shares of common stock, the Board of Directors believes that it is advisable and in the best interests of the shareholders to increase the number of authorized shares of common stock to increase our flexibility in structuring capital raising transactions, future acquisitions, joint ventures, and strategic alliances. The additional authorized shares may also be used for other proper corporate purposes.

Although the increase in the authorized number of shares of common stock could have possible anti-takeover effects, the proposed increase is not in response to any effort by any person or group to accumulate our common stock or to obtain control of us by any means, nor is it part of any plan by our Board of Directors to implement any anti-takeover measures. However, these authorized but unissued shares could (within the limits imposed by applicable law and the NASDAQ Stock Market rules) be issued in one or more transactions that could make a change of control of us more difficult, and therefore more unlikely. The additional authorized shares could be used to discourage persons from attempting to gain control of us by diluting the voting power of shares then-outstanding or increasing the voting power of persons who would support the Board of Directors in a potential takeover situation, including by preventing or delaying a proposed business combination that is opposed by the Board of Directors, although perceived to be desirable by some shareholders.

Our shareholders do not have preemptive rights. Therefore, if we decide to issue additional shares of common stock, our Board of Directors would have the discretion to determine to whom we offer these additional shares and the shareholders would not receive rights of first offer to purchase these shares. Except for a stock split or stock dividend, issuances of common shares will dilute the voting power and ownership of our existing shareholders, and, depending on the price at which the shares are issued, an issuance of common stock may reduce the per share book value of the Corporation's common stock. Furthermore, under Rhode Island law and our Articles of Incorporation, shareholders do not have dissenters' rights or appraisal rights with respect to any proposed increase in authorized shares of our common stock. If the proposed amendment is approved and we are authorized to issue additional shares of common

stock, the Board of Directors will determine whether, when, and on what terms to issue the additional shares of

common stock without further action by our shareholders, unless shareholder approval is required by applicable law or securities exchange listing requirements in connection with a particular transaction.

Recommendation: The Board of Directors unanimously recommends that shareholders vote “FOR” this proposal.

#### PROPOSAL 3: RATIFICATION OF SELECTION OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

The ratification of the Audit Committee’s decision to retain KPMG LLP to serve as our independent registered public accounting firm to audit the Corporation’s consolidated financial statements for the current fiscal year ending December 31, 2016 will be submitted to our shareholders at the Annual Meeting. Representatives of KPMG LLP will be present at the Annual Meeting, will have the opportunity to make a statement if they so desire and will be available to answer appropriate questions. Action by shareholders is not required by law in the appointment of the independent registered public accounting firm, but their appointment is submitted by the Audit Committee in order to give our shareholders a voice in the designation of our independent registered public accounting firm. If the appointment is not ratified by the affirmative vote of holders of a majority of the shares of common stock represented in person or by proxy at the Annual Meeting and entitled to vote thereon (provided that a quorum is present), the Audit Committee will reconsider its choice of KPMG LLP as our independent registered public accounting firm.

Recommendation: The Board of Directors unanimously recommends that shareholders vote “FOR” this proposal.

#### PROPOSAL 4: NON-BINDING ADVISORY RESOLUTION TO APPROVE THE COMPENSATION OF THE CORPORATION’S NAMED EXECUTIVE OFFICERS

As required by Section 14A of the Exchange Act, our Board of Directors is submitting for shareholder approval, on a non-binding advisory basis, the compensation paid to our named executive officers as described in this Proxy Statement pursuant to Item 402 of Regulation S-K. As previously disclosed by the Corporation, the Board of Directors has determined that it will hold an advisory vote on executive compensation on an annual basis, and the next such shareholder advisory vote will occur at the 2017 Annual Meeting of Shareholders.

The resolution that is the subject of this proposal is a non-binding advisory resolution. Accordingly, the resolution will not have any binding legal effect regardless of whether or not it is approved and may not be construed as overruling a decision by Washington Trust or the Board of Directors or to create or imply any change to the fiduciary duties of the Board. Furthermore, because this non-binding advisory resolution primarily relates to compensation of our named executive officers that has already been paid or contractually committed, there is generally no opportunity for us to revisit those decisions. However, the Compensation Committee intends to take the results of the vote on this proposal into account in its future decisions regarding the compensation of our named executive officers.

Our compensation program is designed to deliver shareholder value by attracting, motivating and retaining our named executive officers, who are critical to our success, by offering a combination of base salary, as well as annual and long-term incentives that are closely aligned to the annual and long-term performance objectives of the Corporation. Please see “Compensation Disclosure and Analysis” beginning on page 16 for additional information about our executive compensation programs.

We believe that the effectiveness of our compensation programs is demonstrated by the accomplishments of management over the last fiscal year, including the highest earnings in our Corporation’s 215 year history and strong performance in all key lines of business. We achieved record wealth management revenues; excellent deposit and loan





growth, and solid mortgage origination volume and sales activity; all while maintaining strong asset quality and solid capital ratios. In addition, we expanded the wealth management division into Connecticut with the acquisition of a registered investment adviser firm, Halsey Associates, Inc. These accomplishments support our dedication to build shareholder value as evidenced by an 11.5% increase in the total dividend over 2014.

We are committed to providing a strong pay for performance link, and as such, we allocate a significant portion of total compensation to performance-based elements. We believe that our compensation structure, which includes absolute and relative performance-based compensation elements, as well as the promotion of meaningful stock ownership through holding and equity grant retention guidelines, promotes sound management practices.

The Board of Directors values the importance of receiving regular input from our shareholders on important matters such as the compensation of the Corporation's executive officers. We appreciate the past support and approval of compensation programs by our shareholders. Our longstanding compensation principles of supporting the business strategy, paying for performance, providing competitive compensation and aligning with shareholder interests remain unchanged. For these reasons, the Board recommends that shareholders vote in favor of the following resolution:

RESOLVED, that the compensation of Washington Trust's named executive officers, as disclosed pursuant to Item 402 of Regulation S-K, including the Compensation Discussion and Analysis, the compensation tables and narrative discussion, be approved.

Recommendation: The Board of Directors unanimously recommends that shareholders vote "FOR" this proposal.

## OTHER INFORMATION

### Shareholder Proposals

Any shareholder who wishes to submit a proposal for presentation to the 2017 Annual Meeting of Shareholders must submit the proposal to the Corporation, 23 Broad Street, Westerly, Rhode Island 02891, Attention: Chief Executive Officer, not later than November 28, 2016 for inclusion, if appropriate, in our proxy statement and the form of proxy relating to the 2017 Annual Meeting of Shareholders. Any proposal submitted after November 28, 2016 will be considered untimely. Such a proposal must also comply with the requirements as to form and substance established by the SEC for such a proposal to be included in the proxy statement.

In addition, in order for a nominee to be considered at an Annual Meeting, our Restated Articles of Incorporation, as amended, provide that director nominations may be submitted by any shareholder entitled to vote for the election of directors provided that advance written notice of such proposed nomination, with appropriate supporting documentation as required by our Restated Articles of Incorporation, is received by our Secretary not less than 14 days nor more than 60 days prior to any meeting of the shareholders called for the election of directors at which such shareholder is present by person or by proxy; provided, however, that if fewer than 21 days notice of the meeting is given to shareholders, such written notice of such proposed nomination must be received by our Secretary not later than the close of the 10<sup>th</sup> day following the day on which notice of the meeting was mailed to shareholders. For this Annual Meeting, such proposals must be received by the Corporation not earlier than March 11, 2016 and not later than April 26, 2016. Proxies solicited by our Board of Directors will confer discretionary voting authority with respect to these proposals, subject to SEC rules and regulations governing the exercise of this authority.

### Communications With the Board of Directors

Any shareholder desiring to send communications to the Corporation's Board, or any individual director, may forward such communication to our Secretary at our offices at 23 Broad Street, Westerly, Rhode Island 02891. The Secretary will collect all such communications and forward them to the Corporation's Board and any such individual director.



Other Business

Management knows of no matters to be brought before the Annual Meeting other than those referred to in this Proxy Statement, but if any other business should properly come before the meeting, the persons named in the proxy intend to vote in accordance with their best judgment.

Expense of Solicitation of Proxies

The cost of solicitation of proxies, including the cost of reimbursing brokerage houses and other custodians, nominees or fiduciaries for forwarding proxies and Proxy Statements to their principals, will be borne by the Corporation. Solicitation may be made in person or by telephone or telegraph by officers or regular employees of the Corporation, who will not receive additional compensation therefore. In addition, we have retained Morrow & Co., LLC, 470 West Avenue, Stamford, CT 06902, to assist in the solicitation of proxies for a fee of \$8,000 plus customary expenses.

REGARDLESS OF THE NUMBER OF SHARES YOU OWN,  
YOUR VOTE IS IMPORTANT TO THE CORPORATION.  
PLEASE COMPLETE, DATE AND SIGN AND PROMPTLY RETURN  
THE ENCLOSED PROXY CARD TODAY. YOU MAY ALSO VOTE  
YOUR SHARES THROUGH THE INTERNET OR BY TELEPHONE.

Submitted by order of the Board of Directors,

David V. Devault  
Secretary

Westerly, Rhode Island  
March 28, 2016



FOR ALL  
EXCEPT  
(See instructions  
below)

The undersigned hereby acknowledges receipt of the accompanying notice of Annual Meeting of Shareholders, the Proxy Statement with respect thereto, and the Corporation's 2015 Annual Report and hereby revokes any proxy or proxies heretofore given. This proxy may be revoked at any time before it is exercised.

To withhold authority to vote for any individual nominee(s), mark **INSTRUCTIONS: ALL EXCEPT** and fill in the 1 circle next to each nominee you wish to withhold, as shown here:

PLEASE VOTE, DATE AND PROMPTLY RETURN THIS PROXY IN THE ENCLOSED RETURN ENVELOPE, WHICH IS POSTAGE PREPAID IF MAILED IN THE UNITED STATES.

To change the address on your account, please check the box at right and indicate your new address in the address space above. Please note that changes to the registered name(s) on the account may not be submitted via this method.

TO INCLUDE ANY COMMENTS, USE THE COMMENTS BOX ON THE REVERSE SIDE OF THE CARD.

Signature of  
Shareholder

Date:

Signature of  
Shareholder

Date:

Please sign exactly as your name or names appear on this Proxy. When shares are held jointly, each holder should sign. When signing as executor, administrator, attorney, trustee or guardian, please give full title as

Note: such. If the signer is a corporation, please sign full corporate name by duly authorized officer, giving full title as such. If signer is a partnership, please sign in partnership name by authorized person.

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WASHINGTON TRUST BANCORP, INC.

THIS PROXY IS SOLICITED ON BEHALF OF THE BOARD OF DIRECTORS

The undersigned hereby appoints Victor J. Orsinger II and Joseph J. MarcAurele, or either one of them, attorneys with full power of substitution to each for and in the name of the undersigned, with all powers the undersigned would possess if personally present, to vote the common stock of the undersigned in Washington Trust Bancorp, Inc. at the Annual Meeting of its shareholders to be held at the Westerly Library, 44 Broad Street, Westerly, Rhode Island at 11:00 a.m. (local time) on Tuesday, May 10, 2016 or any postponement or adjournment thereof.

THIS PROXY, WHEN PROPERLY EXECUTED, WILL BE VOTED IN THE MANNER DIRECTED HEREIN BY THE SHAREHOLDERS. IF NO DIRECTION IS MADE, THIS PROXY WILL BE VOTED "FOR" ALL NOMINEES IN PROPOSAL 1 AND "FOR" PROPOSALS 2, 3 AND 4. IN THEIR DISCRETION, THE PROXIES ARE AUTHORIZED TO VOTE ON SUCH OTHER MATTERS THAT ARE PROPERLY BROUGHT BY OR AT THE DIRECTION OF THE BOARD OF DIRECTORS BEFORE THE ANNUAL MEETING AND AT ANY ADJOURNMENTS OR POSTPONEMENTS THEREOF, INCLUDING WHETHER OR NOT TO ADJOURN THE ANNUAL MEETING. THIS PROXY ALSO CONFERS DISCRETIONARY AUTHORITY ON THE PROXIES TO VOTE WITH RESPECT TO THE ELECTION OF ANY INDIVIDUAL AS DIRECTOR WHERE ONE OR MORE NOMINEES ARE UNABLE TO SERVE, OR FOR GOOD CAUSE WILL NOT SERVE, AND WITH RESPECT TO MATTERS INCIDENTAL TO THE CONDUCT OF THE ANNUAL MEETING.

PLEASE SIGN, DATE AND RETURN THE PROXY CARD PROMPTLY USING THE ENCLOSED ENVELOPE.

(Continued and to be signed on the reverse side)

COMMENTS: