## UNITED STATES

## SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

## FORM 10-O

[X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the Quarter Ended March 31, 2007
or
[ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Commission File Number: 0-12507

## ARROW FINANCIAL CORPORATION

(Exact name of registrant as specified in its charter)

New York<br>22-2448962<br>(State or other jurisdiction of incorporation or organization)<br>(IRS Employer Identification Number)

250 GLEN STREET. GLENS FALLS. NEW YORK 12801
(Address of principal executive offices) (Zip Code)

Registrant s telephone number, including area code: (518) 745-1000

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for shorter period that the registrant was required to
file such reports), and (2) has been subject to such filing requirements for the past 90 days. $\quad$ x Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of Yes x No the Act).

Indicate the number of shares outstanding of each of the issuer s classes of common stock, as of the latest practicable date.

## Class

Outstanding as of April 30, 2007
Common Stock, par value $\$ 1.00$ per share
10,424,388

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# ARROW FINANCIAL CORPORATION <br> FORM 10-Q 

March 31, 2007

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# ARROW FINANCIAL CORPORATION AND SUBSIDIARIES 

## CONSOLIDATED BALANCE SHEETS

(Dollars in Thousands)

|  | March 31, |  |
| :---: | :---: | :---: |
|  | 2007 | December 31, |
|  | Unaudited | $\underline{2006}$ |
| ASSETS |  |  |
| Cash and Due from Banks | \$ 36,691 | \$ 34,995 |
| Federal Funds Sold | 33,000 | 9,000 |
| Cash and Cash Equivalents | 69.691 | 43.995 |
| Securities Available-for-Sale | 307,836 | 315,886 |
| Securities Held-to-Maturity (Approximate Fair |  |  |
| Value of \$107,126 at March 31, 2007 and \$108,270 at December 31, 2006) | 107,366 | 108,498 |
| Loans | 1,014,592 | 1,008,999 |
| Allowance for Loan Losses | $(12,298)$ | (12.278) |
| Net Loans | 1,002,294 | 996,721 |
| Premises and Equipment, Net | 16,172 | 15,608 |
| Other Real Estate and Repossessed Assets, Net | 307 | 392 |
| Goodwill | 14,614 | 14,503 |
| Other Intangible Assets, Net | 2,303 | 2,422 |
| Other Assets | 22.571 | 22.192 |
| Total Assets | \$1.543.154 | \$1,520,217 |
| LIABILITIES |  |  |
| Deposits: |  |  |
| Demand | \$ 184,094 | \$ 183,492 |
| Regular Savings, N.O.W. \& Money Market Deposit Accounts | 582,554 | 559,132 |
| Time Deposits of \$100,000 or More | 174,282 | 187,777 |
| Other Time Deposits | 262.851 | 255.996 |
| Total Deposits | 1,203,781 | 1,186,397 |
| Short-Term Borrowings: |  |  |
| Federal Funds Purchased and Securities Sold Under Agreements to Repurchase | 46,275 | 47,566 |
| Other Short-Term Borrowings | 29 | 758 |


| Federal Home Loan Bank Advances | 135,000 | 125,000 |
| :---: | :---: | :---: |
| Junior Subordinated Obligations Issued to Unconsolidated Subsidiary Trusts | 20,000 | 20,000 |
| Other Liabilities | 19,689 | 22,366 |
| Total Liabilities | 1.424.774 | 1,402.087 |
| SHAREHOLDERS EQUITY |  |  |
| Preferred Stock, \$5 Par Value; 1,000,000 Shares Authorized | --- | --- |
| Common Stock, \$1 Par Value; 20,000,000 Shares Authorized |  |  |
| (14,299,556 Shares Issued at March 31, 2007 and December 31, 2006) | 14,300 | 14,300 |
| Surplus | 151,282 | 150,919 |
| Undivided Profits | 19,218 | 17,619 |
| Unallocated ESOP Shares (106,684 Shares at March 31, 2007 |  |  |
| and 62,811 Shares at December 31, 2006) | $(2,042)$ | (862) |
| Accumulated Other Comprehensive Loss | $(7,095)$ | $(7,965)$ |
| Treasury Stock, at Cost (3,700,604 Shares at March 31, 2007 |  |  |
| and 3,649,803 Shares at December 31, 2006) | (57.283) | (55.881) |
| Total Shareholders Equity | 118.380 | 118.130 |
| Total Liabilities and Shareholders Equity | \$1,543,154 | \$1,520,217 |

See Notes to Unaudited Consolidated Interim Financial Statements.

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# ARROW FINANCIAL CORPORATION AND SUBSIDIARIES 

 CONSOLIDATED STATEMENTS OF INCOME(In Thousands, Except Per Share Amounts) (Unaudited)

|  | Three Months Ended March 31, |  |
| :---: | :---: | :---: |
|  | $\underline{2007}$ | $\underline{2006}$ |
| INTEREST AND DIVIDEND INCOME |  |  |
| Interest and Fees on Loans | \$15,957 | \$14,767 |
| Interest on Federal Funds Sold | 251 | 30 |
| Interest and Dividends on Securities Available-for-Sale | 3,574 | 3,472 |
| Interest on Securities Held-to-Maturity | 1.034 | 1.063 |
| Total Interest and Dividend Income | $\underline{20,816}$ | 19.332 |
| INTEREST EXPENSE |  |  |
| Interest on Deposits: |  |  |
| Time Deposits of \$100,000 or More | 2,160 | 1,510 |
| Other Deposits | 5,214 | 4,003 |
| Interest on Short-Term Borrowings: |  |  |
| Federal Funds Purchased and Securities Sold |  |  |
| Under Agreements to Repurchase | 321 | 203 |
| Other Short-Term Borrowings | 4 | 8 |
| Federal Home Loan Bank Advances | 1,567 | 1,799 |
| Junior Subordinated Obligations Issued to Unconsolidated Subsidiary Trusts | 348 | 327 |
| Total Interest Expense | 9.614 | 7.850 |
| NET INTEREST INCOME | 11,202 | 11,482 |
| Provision for Loan Losses | 94 | 273 |
| NET INTEREST INCOME AFTER PROVISION FOR LOAN LOSSES | 11.108 | 11.209 |
| OTHER INCOME |  |  |
| Income from Fiduciary Activities | 1,453 | 1,303 |
| Fees for Other Services to Customers | 1,882 | 1,804 |
| Insurance Commissions | 501 | 422 |
| Other Operating Income | 176 | 197 |
| Total Other Income | 4.012 | 3.726 |
| OTHER EXPENSE |  |  |
| Salaries and Employee Benefits | 5,317 | 5,471 |

Occupancy Expense of Premises, Net ..... 812 ..... 805
Furniture and Equipment Expense ..... 755 ..... 757
Other Operating Expense ..... 2.477 ..... 2,121
Total Other Expense ..... $\underline{9,361}$ ..... 9.154
INCOME BEFORE PROVISION FOR INCOME TAXES ..... 5,759 ..... 5,781
Provision for Income Taxes ..... 1.628 ..... 1.722
NET INCOME $\$ 4.131$ ..... $\$ 4.059$
Average Shares Outstanding:
Basic
Basic ..... 10,564 ..... 10,564 ..... 10,669 ..... 10,669
Diluted ..... 10,646 ..... 10,824
Per Common Share:
Basic Earnings ..... \$ . 39 ..... \$ . 38
Diluted Earnings ..... 39 .....  38

Share and Per Share amounts have been restated for the September 2006 3\% stock dividend. See Notes to Unaudited Consolidated Interim Financial Statements.

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## ARROW FINANCIAL CORPORATION AND SUBSIDIARIES

## CONSOLIDATED STATEMENTS OF CHANGES IN SHAREHOLDERS EQUITY

(In Thousands, Except Share and Per Share Amounts) (Unaudited)
 2006

Comprehensive Income, Net of Tax:

| Net Income | --- | --- | --- | 4,131 | --- | --- | --- | 4,131 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Net Pension Plan | --- | --- | --- | --- | --- | 34 | --- | 34 |

Net Pension Plan Prior Service
Credit --- --- --- --- --- (28) --- (28)

Net Unrealized
Securities Holding
Gains Arising During the Period,

| $\begin{aligned} & \text { Net of Tax (Pre-tax } \\ & \$ 1,431 \text { ) } \end{aligned}$ | --- | --- | --- | --- | --- | 864 | --- | 864 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Comprehensive |  |  |  |  |  |  |  | 5.001 | Income

Cash Dividends Paid,
$\$ .24$ per Share --- --- --- $\quad(2,532) \quad---\quad$--- $\quad---\quad(2,532)$

Stock Options Exercised
(14,058 Shares) --- --- 2 --- --- $\quad--\quad 215$

Shares Issued Under the
Directors
Stock Plan (62 Shares)
Shares Issued Under the
Employee
Stock Purchase Plan (5,004

| Shares) | --- | --- | 37 | --- | --- | --- | 77 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Stock-Based |  |  |  |  |  | 114 |  |
| Compensation |  |  |  |  |  |  |  |


| Expense | --- | --- | 16 | --- | --- | --- | --- | 16 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Tax Benefit for |  |  |  |  |  |  |  |  |
| Disposition of |  |  |  |  |  |  |  |  |
| Stock Options | --- | --- | 37 | --- | --- | --- | --- | 37 |
| Acquisition by ESOP of |  |  |  |  |  |  |  |  |
| Arrow Stock |  |  |  |  |  |  |  |  |

Arrow Stock
(67,190 Shares) --- --- --- --- $(1,500) \quad$--- $---\quad(1,500)$

Allocation of ESOP
Stock
(23,317 Shares) --- --- 225 --- 320 --- --- 545

Acquisition of Subsidiary

| (4,317 Shares) | --- | --- | 45 | --- | --- | -- | 66 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Purchase of Treasury |  |  |  |  |  | 111 |  |
| Stock |  |  |  |  |  |  |  |

(74,242 Shares)
Balance at March 31, 2007



Balance at December 31, 2005
Comprehensive Income, Net of Tax:

| Net Income | --- | --- | --- | 4,059 | --- | --- | --- |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Net Unrealized |  |  |  |  |  | 4,059 |  |
| Securities Holding |  |  |  |  |  |  |  |

Losses Arising During the Period,

Net of Tax (Pre-tax

| $\$ 2,965)$ | --- | --- | --- | --- | $(1,783)$ | --- |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| $\quad$ Comprehensive |  |  |  |  | $-783)$ |  |

Income

Cash Dividends
Declared,
$\$ .233$ per Share --- --- --- $(2,480) \quad---\quad$--- $\quad--\quad(2,480)$

Stock Options Exercised
--- 9 --- ---

Shares Issued Under the
Employee
Stock Purchase Plan (4,685
Shares) --- --- 74 --- $---\quad$--- 41

Allocation of ESOP Stock

| (21,969 Shares) | --- | --- | 269 | --- | 301 | --- | --- |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Purchase of Treasury |  |  |  |  |  |  |  |
| Stock |  |  |  |  |  |  |  |



Balance at March 31, 2006


See Notes to Unaudited Consolidated Interim Financial Statements.

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# ARROW FINANCIAL CORPORATION AND SUBSIDIARIES <br> CONSOLIDATED STATEMENTS OF CASH FLOWS 

(Dollars in Thousands) (Unaudited)

|  | Three Months Ended March 31, |  |
| :---: | :---: | :---: |
|  | $\underline{2007}$ | $\underline{2006}$ |
| Operating Activities: |  |  |
| Net Income | \$ 4,131 | \$ 4,059 |
| Adjustments to Reconcile Net Income to Net Cash Provided by Operating Activities: |  |  |
| Provision for Loan Losses | 94 | 273 |
| Depreciation and Amortization | 766 | 703 |
| Compensation Expense for Allocated ESOP Shares | 225 | 269 |
| Loans Originated and Held-for-Sale | (797) | $(4,092)$ |
| Proceeds from the Sale of Loans Held-for-Sale | 174 | 3,318 |
| Net Gains on the Sale of Loans | (5) | (43) |
| Net Gains on the Sale of Premises and Equipment, |  |  |
| Other Real Estate Owned and Repossessed Assets | (4) | (6) |
| Contributions to Pension Plans | (123) | (64) |
| Deferred Income Tax Expense | 30 | 11 |
| Stock-Based Compensation Expense | 16 | --- |
| Net Increase in Other Assets | $(1,115)$ | $(1,194)$ |
| Net Decrease in Other Liabilities | (2,548) | (235) |
| Net Cash Provided By Operating Activities | 844 | 2.999 |
| Investing Activities: |  |  |
| Proceeds from the Sale of Securities Available-for-Sale | --- | 5,808 |
| Proceeds from the Maturities and Calls of Securities Available-for-Sale | 11,368 | 6,313 |
| Purchases of Securities Available-for-Sale | $(2,005)$ | $(8,847)$ |
| Proceeds from the Maturities of Securities Held-to-Maturity | 1,077 | 7,059 |
| Net (Increase) Decrease in Loans | $(5,197)$ | 8 |
| Proceeds from the Sales of Premises and Equipment, |  |  |
| Other Real Estate Owned and Repossessed Assets | 249 | 190 |
| Purchases of Premises and Equipment | (901) | (416) |
| Net Cash Provided By Investing Activities | 4,591 | 10,115 |
| Financing Activities: |  |  |
| Net Increase in Deposits | 17,384 | 3,823 |


| Net Decrease in Short-Term Borrowings | $(2,020)$ | $(4,435)$ |
| :---: | :---: | :---: |
| Federal Home Loan Bank Advances | 10,000 | --- |
| Federal Home Loan Bank Repayments | --- | $(12,000)$ |
| Tax Benefit for Disposition of Stock Options | 37 | --- |
| Common Stock Purchased by ESOP | $(1,500)$ | --- |
| Allocation of ESOP Shares | 320 | 301 |
| Exercise of Stock Options and Shares Issued to Employees Stock Purchase Plan | 333 | 141 |
| Purchases of Treasury Stock | $(1,761)$ | $(1,345)$ |
| Cash Dividends Paid | (2,532) | (2,480) |
| Net Cash Provided By (Used In) Financing Activities | $\underline{20.261}$ | (15.995) |
| Net Increase (Decrease) in Cash and Cash Equivalents | 25,696 | $(2,881)$ |
| Cash and Cash Equivalents at Beginning of Period | 43.995 | 35.558 |
| Cash and Cash Equivalents at End of Period | \$69,691 | \$32.677 |
| Supplemental Cash Flow Information: |  |  |
| Cash Paid During the Year for: |  |  |
| Interest on Deposits and Borrowings | \$8,494 | \$7,098 |
| Income Taxes | 5,902 | 3,100 |
| Non-cash Investing and Financing Activities: |  |  |
| Transfer of Loans to Other Real Estate Owned and Repossessed Assets | 158 | 172 |
| Changes in the Valuation Allowance for Securities Available-for-Sale, Net of Tax | 864 | $(1,783)$ |
| Shares Issued for CFG Acquisition | 111 | --- |
| Change in Pension Liability Recognized in Other Comprehensive Income | 6 | --- |

See Notes to Unaudited Consolidated Interim Financial Statements.

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# ARROW FINANCIAL CORPORATION AND SUBSIDIARIES NOTES TO UNAUDITED CONSOLIDATED INTERIM FINANCIAL STATEMENTS 

FORM 10-Q

March 31, 2007

## 1. Financial Statement Presentation

In the opinion of the management of Arrow Financial Corporation (Arrow), the accompanying unaudited consolidated interim financial statements contain all of the adjustments necessary to present fairly the financial position as of March 31, 2007; the results of operations for the three-month periods ended March 31, 2007 and 2006; the changes in shareholders equity for the three-month periods ended March 31, 2007 and 2006; and the cash flows for the three-month periods ended March 31, 2007 and 2006. All such adjustments are of a normal recurring nature. The unaudited consolidated interim financial statements should be read in conjunction with the audited annual consolidated financial statements of Arrow for the year ended December 31, 2006, included in Arrow s 2006 Form 10-K.

## 2. Accumulated Other Comprehensive Loss (In Thousands)

The following table presents the components, net of tax, of accumulated other comprehensive loss as of March 31, 2007 and December 31, 2006:

|  | $\underline{2007}$ | $\underline{2006}$ |
| :--- | ---: | ---: |
| Excess of Additional Pension Liability Over Unrecognized Prior Service Cost | $\$(4,232)$ | $\$(4,238)$ |
| Net Unrealized Securities Holding Losses | $\underline{(2.863)}$ | $\underline{(3.727)}$ |
| Total Accumulated Other Comprehensive Loss | $\underline{\$(7.095)}$ | $\underline{\$(7.965)}$ |

## 3. Earnings Per Common Share (In Thousands, Except Per Share Amounts)

The following table presents a reconciliation of the numerator and denominator used in the calculation of basic and diluted earnings per common share (EPS) for the three-month periods ended March 31, 2007 and 2006:

|  | Income <br> (Numerator) | Shares <br> (Denominator) | Per Share Amount |
| :---: | :---: | :---: | :---: |
| For the Three Months Ended March 31, 2007: |  |  |  |
| Basic EPS | \$4,131 | 10,564 | \$. 39 |
| Dilutive Effect of Stock Options | --- | 82 |  |
| Diluted EPS | \$4.131 | 10,646 | \$. 39 |
| For the Three Months Ended March 31, 2006: |  |  |  |
| Basic EPS | \$4,059 | 10,669 | \$. 38 |
| Dilutive Effect of Stock Options | ---- | 155 |  |
| Diluted EPS | \$4,059 | $\underline{10,824}$ | \$. 38 |

## 4. Stock-Based Compensation Plans (Dollars In Thousands)

On January 1, 2006, we adopted Statement of Financial Accounting Standards (SFAS) No. 123(R) Accounting for Stock-Based Compensation using the modified prospective method. Under this method, SFAS No. 123(R) requires that we measure the cost of employee services received in exchange for an award of equity instruments based on the fair value of the award on the grant date for all awards granted after December 31, 2005. That cost will be recognized over the period during which an employee is required to provide service in exchange for the award (i.e. the vesting period), which is typically four years for Arrow. Under our 1998 Long-Term Incentive Plan, we granted options to purchase 45,000 shares of our common stock in 2006. The amount expensed for the three-month period ending March 31, 2007 was $\$ 16$. There was no expense in the 2006 period.

No stock options have been granted in 2007, to date. The weighted-average fair value of options granted during 2006 was $\$ 5.86$. The fair value was estimated on the date of grant using the Black-Scholes option-pricing model with the following weighted-average assumptions: dividend yield $-3.86 \%$; expected volatility $-27.2 \%$; risk free interest rate $4.81 \%$; and an expected life of 7.42 years.

Arrow also sponsors an Employee Stock Purchase Plan (ESPP) under which employees purchase Arrow s common stock at a 5\% discount below market price. Under SFAS No. 123(R), a stock purchase plan with a discount of $5 \%$ or less is not considered a compensatory plan.

The following table presents the activity in Arrow s stock option plans for the first quarter of 2007 and 2006:
$\underline{2007}$
Weighted$\underline{2006}$ Weighted-

|  | Average | Average |  |  |
| :--- | ---: | ---: | ---: | ---: |
|  |  | Exercise |  | Exercise |
| Options: | $\underline{\text { Shares }}$ | $\underline{\text { Price }}$ | $\underline{\text { Shares }}$ | $\underline{\text { Price }}$ |
| Outstanding at January 1 | 535,059 | $\$ 20.61$ | 553,251 | $\$ 19.30$ |
| Granted | --- | --- | --- | --- |
| Exercised | $(14,058)$ | 15.53 | $(1,996)$ | 13.10 |
| Forfeited | --- | --- | --- | --- |
| Outstanding at March 31 | $\underline{521,001}$ | 20.75 | $\underline{551,255}$ | 19.32 |
| Exercisable at March 31 | 475,954 | 20.36 | 551,255 | 19.32 |

## 5. Guarantees

Arrow does not issue any guarantees that would require liability-recognition or disclosure, other than its standby letters of credit. Standby and other letters of credit are conditional commitments issued by Arrow to guarantee the performance of a customer to a third party. Those guarantees are primarily issued to support public and private borrowing arrangements, including bond financing and similar transactions. The credit risk involved in issuing letters of credit is essentially the same as that involved in extending loan facilities to customers. Typically, these instruments have terms of twelve months or less. Some expire unused, and therefore, the total amounts do not necessarily represent future cash requirements. Some have automatic renewal provisions.

For letters of credit, the amount of the collateral obtained, if any, is based on management s credit evaluation of the counter-party. Arrow had approximately $\$ 1.8$ million of standby letters of credit on March 31, 2007, most of which will expire within one year and some of which were not collateralized. At that date, all the letters of credit were for private borrowing arrangements. The fair value of Arrow s standby letters of credit at March 31, 2007 was insignificant.

## 6. Retirement Plans (In Thousands)

The following table provides the components of net periodic benefit costs for the three months ended March 31:

|  | Pension | Postretirement |  |
| :---: | :---: | :---: | :---: |
| Benefits |  | Benefits |  |
| Service Cost | $\underline{2007}$ | $\underline{2006}$ | $\underline{\underline{2007}}$ |
| $\underline{\$ 216}$ | $\underline{2006}$ |  |  |


| Interest Cost | 289 | 408 | 105 | 104 |
| :--- | ---: | ---: | ---: | ---: |
| Expected Return on Plan Assets | $(442)$ | $(591)$ | --- | --- |
| Amortization of Prior Service Credit | $(30)$ | $(28)$ | $(15)$ | $(14)$ |
| Amortization of Transition Obligation | --- | --- | --- | 8 |
| Amortization of Net Loss | $\underline{67}$ | $\underline{128}$ | $\underline{20}$ | $\underline{32}$ |
| Net Periodic Benefit Cost | $\underline{\$ 100}$ | $\underline{\$ 229}$ | $\underline{\$ 154}$ | $\underline{\$ 161}$ |

Arrow will review the current-year funding of its qualified pension plan later in 2007 and may make a contribution, if appropriate. The expected contribution for the nonqualified pension plan is $\$ 288$ for all of 2007 . The expected contribution for our postretirement benefit plan is estimated to be $\$ 322$ for the 2007 year.

## 7. Accounting for Uncertainty in Income Taxes

On January 1, 2007 we adopted FASB Interpretation No. 48, Accounting for Uncertainty in Income Taxes an interpretation of FASB Statement No. 109 (FIN 48). The adoption of FIN 48 did not result in an increase or decrease to our income tax liability. Our accounting policy calls for any interest expense and/or penalties related to the underpayment of income taxes to be recorded as a component of the provision for income taxes. There was no material accrual for interest expense or penalties at January 1, 2007 or at March 31, 2007.


#### Abstract

Also, there was no material interest expense or penalties recognized during the quarter ended March 31, 2007. There were no material unrecognized tax benefits as a result of tax positions taken prior to January 1,2007 , or for the quarter ended March 31, 2007. At March 31, 2007, tax returns for calendar years 2003 to 2005 were open to examination by the Internal Revenue Service. During the second quarter of 2007, the New York State Department of Taxation and Finance began an examination of our bank franchise tax returns filed for 2003 to 2005, the only years open to examination.


## 8. Recently Issued Accounting Pronouncements

FASB Statement No. 159, The Fair Value Option for Financial Assets and Financial Liabilities (FAS No. 159) issued in February 2007, permits entities to choose to measure eligible items at fair value at specified election dates. A business entity shall report unrealized gains and losses on items for which the fair value option has been elected in earnings (or another performance indicator if the business entity does not report earnings) at each subsequent reporting date. The fair value option may be applied instrument by instrument, with a few exceptions, such as investments otherwise accounted for by the equity method. The election is irrevocable (unless a new election date occurs) and is applied only to entire instruments and not to portions of instruments. FAS No. 159 is effective for fiscal years beginning after November 15, 2007. The adoption of this standard is not expected to have a material effect on Arrow s results of operations or financial position.

On December 31, 2006, Arrow adopted the recognition requirements of SFAS Statement No. 158, Employers' Accounting for Defined Benefit Pension and Other Postretirement Plans (an amendment of FASB Statements No. 87, 88, 106, and 132R). Issued in September 2006, SFAS No. 158 completed the first phase of FASB's comprehensive project to improve the accounting and reporting for defined benefit pension and other postretirement plans. FAS No. 158 requires an employer to:

Recognize the funded status of a benefit plan measured as the difference between plan assets at fair value (with limited exceptions) and the benefit obligation in its consolidated balance sheet. For a pension plan, the benefit obligation is the projected benefit obligation; for any other postretirement benefit plan, such as a retiree health care plan, the benefit obligation is the accumulated postretirement benefit obligation.

Recognize as a component of other comprehensive income (loss), net of tax, the gains or losses and prior service costs or credits that arise during the period but are not recognized as components of net periodic benefit cost pursuant to FASB Statement No. 87, Employers Accounting for Pensions, or No. 106, Employers Accounting for Postretirement Benefits Other Than Pensions. Amounts recognized in accumulated other comprehensive income, including the gains or losses, prior service costs or credits, and the transition assets or obligations remaining from the initial application of Statements 87 and 106, are adjusted as they are subsequently recognized as components of net periodic benefit cost pursuant to the
recognition and amortization provisions of those Statements.

Measure defined benefit plan assets and obligations as of the date of the employer s fiscal year-end consolidated balance sheet (with limited exceptions).

Disclose in the notes to financial statements additional information about certain effects on net periodic benefit cost for the next fiscal year that arise from delayed recognition of the gains or losses, prior service costs or credits, and transition assets or obligations.

Effective December 31, 2006, SFAS No. 158 required Arrow to recognize the overfunded or underfunded status of our single employer defined benefit postretirement plan as an asset or liability on its consolidated balance sheet and to recognize changes in the funded status in comprehensive income in the year in which the change occurred. However, gains or losses, prior services costs or credits, and transition assets or obligations that have not yet been included in net periodic benefit cost as of the end of 2006, the fiscal year in which SFAS No. 158 is initially applied, were recognized as components of the ending balance of accumulated other comprehensive income (loss), net of tax. Amortization subsequent to December 31, 2006 has been recognized as a component of other comprehensive income.

Arrow currently complies with the future requirement to measure plan assets and benefit obligations as of the date of the employer s fiscal year-end balance sheet.

FASB Statement No. 157, Fair Value Measurements (FAS No. 157) issued in September 2006, defines fair value, establishes a framework for measuring fair value in generally accepted accounting principles (GAAP), and expands disclosures about fair value measurements. FAS No. 157 applies under other accounting pronouncements that require or permit fair value measurements, the Board having previously concluded in those accounting pronouncements that fair value is the relevant measurement attribute. The provisions of FAS No. 157 are effective for financial statements issued for fiscal years beginning after November 15, 2007. The adoption of this standard is not expected to have a material effect on Arrow s results of operations or financial position.

FASB Statement No. 155 Accounting for Certain Hybrid Financial Instruments an amendment of FASB Statements No. 133 and 140 (FAS No. 155) was issued in February 2006. FAS No. 155 amends FASB Statements No. 133, Accounting for Derivative Instruments and Hedging Activities , and No. 140, Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities . FAS No. 155 resolves issues addressed in Statement 133 Implementation Issue No. D1, Application of Statement 133 to Beneficial Interests in Securitized Financial Assets. FAS No. 155:

Permits fair value remeasurement for any hybrid financial instrument that contains an embedded derivative that otherwise would require bifurcation,

Clarifies which interest-only strips and principal-only strips are not subject to the requirements of Statement 133,

Establishes a requirement to evaluate interests in securitized financial assets to identify interests that are freestanding derivatives or that are hybrid financial instruments that contain an embedded derivative requiring bifurcation,

Clarifies that concentrations of credit risk in the form of subordination are not embedded derivatives, and

Amends Statement 140 to eliminate the prohibition on a qualifying special-purpose entity from holding a derivative financial instrument that pertains to a beneficial interest other than another derivative financial instrument.

For Arrow, FAS No. 155 is effective for all financial instruments acquired or issued after December 31, 2006. FAS No. 155 did not have any material impact on Arrow s results of operations or financial position for the quarter ending March 31, 2007.

Independent Auditors Review Report

The Board of Directors and Shareholders
Arrow Financial Corporation

We have reviewed the consolidated balance sheet of Arrow Financial Corporation and subsidiaries (the Company ) as of March 31, 2007, and the related consolidated statements of income, changes in shareholders equity and cash flows for the three-month periods ended March 31, 2007 and 2006. These consolidated financial statements are the responsibility of the Company s management.

We conducted our reviews in accordance with the standards of the Public Company Accounting Oversight Board (United States). A review of interim financial information consists principally of applying analytical procedures and making inquiries of persons responsible for financial and accounting matters. It is substantially less in scope than an audit conducted in accordance with the standards of the Public Company Accounting Oversight Board (United States), the objective of which is the expression of an opinion regarding the financial statements taken as a whole. Accordingly, we do not express such an opinion.

Based on our review, we are not aware of any material modifications that should be made to the consolidated financial statements referred to above for them to be in conformity with U.S. generally accepted accounting principles.

We have previously audited, in accordance with standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheet of Arrow Financial Corporation and subsidiaries as of December 31, 2006, and the related consolidated statements of income, changes in shareholders equity and cash flows for the year then ended (not presented herein); and in our report dated March 12, 2007, we expressed an unqualified opinion on those consolidated financial statements. In our opinion, the information set forth in the accompanying consolidated balance sheet as of December 31, 2006, is fairly stated, in all material respects, in relation to the consolidated balance sheet from which it has been derived.
/s/ KPMG LLP

Albany, New York
May 8, 2007

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Item 2.

# ARROW FINANCIAL CORPORATION AND SUBSIDIARIES <br> MANAGEMENT'S DISCUSSION AND ANALYSIS OF <br> FINANCIAL CONDITION AND RESULTS OF OPERATIONS 

MARCH 31, 2007

Note on Terminology - In this Quarterly Report on Form 10-Q, the terms Arrow, the registrant, the company, we, and our generally refer to Arrow Financial Corporation and its subsidiaries as a group, except where the context indicates otherwise. Arrow is a two-bank holding company headquartered in Glens Falls, New York. Our banking subsidiaries are Glens Falls National Bank and Trust Company (Glens Falls National) whose main office is located in Glens Falls, New York, and Saratoga National Bank and Trust Company (Saratoga National) whose main office is located in Saratoga Springs, New York. Our non-bank subsidiaries include Capital Financial Group, Inc. (an insurance agency specializing in selling and servicing group health care policies), North Country Investment Advisers, Inc. (a registered investment adviser that provides investment advice to our proprietary mutual funds) and Arrow Properties, Inc., (a real estate investment trust, or REIT), all of which are subsidiaries of Glens Falls National.

At certain points in this Report, our performance is compared with that of our peer group of financial institutions. Unless otherwise specifically stated, this peer group is comprised of the group of 265 domestic bank holding companies with $\$ 1$ to $\$ 3$ billion in total consolidated assets as identified in the Federal Reserve Board s Bank Holding Company Performance Report for December 2006, and peer group data has been derived from such Report.

Forward Looking Statements - The information contained in this Quarterly Report on Form 10-Q contains statements that are not historical in nature but rather are based on our beliefs, assumptions, expectations, estimates and projections about the future. These statements are forward-looking statements within the meaning of Section 21E of the Securities Exchange Act of 1934, as amended, and involve a degree of uncertainty and attendant risk. Words such as expects, believes, anticipates, estimates and variations of such words and similar expressions are intende identify such forward-looking statements. Some of these statements, such as those included in the interest rate sensitivity analysis in Item 3, entitled Quantitative and Qualitative Disclosures About Market Risk, are merely presentations of what future performance or changes in future performance would look like based on hypothetical assumptions and on simulation models. Other forward-looking statements are based on our general perceptions of market conditions and trends in activity, both locally and nationally, as well as current management strategies for future operations and development.

Examples of forward-looking statements in this Report are referenced in the table below:

| Topic | $\underline{\text { Page }}$ | Location |
| :--- | :--- | :--- |
| Impact of market rate structure on net interest margin, loan yields and deposit |  |  |
| rates | 18 | $2^{\text {nd }}$ paragraph |
|  | 19 | Last paragraph |
|  | 20 | Last paragraph |
| Change in the level of loan losses and nonperforming loans and assets | 21 | $1^{\text {st }}$ paragraph under table |
|  | 22 | $1^{\text {st }}$ paragraph |
|  | 23 | $2^{\text {nd }}$ paragraph |
| Future level of residential real estate loans | 19 | $1^{\text {st }}$ paragraph |
| Impact of competition for indirect loans | 19 | $5^{\text {th }}$ paragraph |
| Liquidity | 25 | $4^{\text {th }}$ paragraph |

These statements are not guarantees of future performance and involve certain risks and uncertainties that are difficult to quantify or, in some cases, to identify. In the case of all forward-looking statements, actual outcomes and results may differ materially from what the statements predict or forecast. Factors that could cause or contribute to such differences include, but are not limited to, unexpected changes in economic and market conditions, including unanticipated fluctuations in interest rates; new developments in state and federal regulation; enhanced competition from unforeseen sources; new emerging technologies; unexpected loss of key personnel; unanticipated business opportunities; and similar uncertainties inherent in banking operations or business generally.

Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date hereof. We undertake no obligation to revise or update these forward-looking statements to reflect the occurrence of unanticipated events. This Quarterly Report should be read in conjunction with our Annual Report on Form 10-K for December 31, 2006.

USE OF NON-GAAP FINANCIAL MEASURES

The Securities and Exchange Commission (SEC) has adopted Regulation G, which applies to all public disclosures, including earnings releases, made by registered companies that contain non-GAAP financial measures. GAAP is generally accepted accounting principles in the United States of America. Under Regulation G, companies making public disclosures containing non-GAAP financial measures must also disclose, along with each non-GAAP financial measure, certain additional information, including a reconciliation of the non-GAAP financial measure to the closest comparable GAAP financial measure and a statement of the company s reasons for utilizing the non-GAAP financial measure as part of its financial disclosures. As a parallel measure with Regulation G, the SEC stipulated in Item 10 of its Regulation S-K that public companies must make the same types of supplemental disclosures whenever they include non-GAAP financial measures in their filings with the SEC. The SEC has exempted from the definition of non-GAAP financial measures certain commonly used financial measures that are not based on GAAP. When these exempted measures are included in public disclosures or SEC filings, supplemental information is not required. The following measures used in this Report, which although commonly utilized by financial institutions have not been specifically exempted by the SEC, may constitute "non-GAAP financial measures" within the meaning of the SEC's new rules, although we are unable to state with certainty that the SEC would so regard them.

Tax-Equivalent Net Interest Income and Net Interest Margin: Net interest income, as a component of the tabular presentation by financial institutions of Selected Financial Information regarding their recently completed operations, is commonly presented on a tax-equivalent basis. That is, to the extent that some component of the institution's net interest income which is presented on a before-tax basis, is exempt from taxation (e.g., is received by the institution as a result of its holdings of state or municipal obligations), an amount equal to the tax benefit derived from that component is added back to the net interest income total. This adjustment is considered helpful in comparing one financial institution's net interest income to that of another institution, to correct any distortion that might otherwise arise from the fact that the two institutions typically will have different proportions of tax-exempt items in their portfolios. Moreover, net interest income is itself a component of a second financial measure commonly used by financial institutions, net interest margin, which is the ratio of net interest income to average earning assets. For purposes of this measure as well, tax-equivalent net interest income is generally used by financial institutions, again to provide a better basis of comparison from institution to institution. We follow these practices.

The Efficiency Ratio: Financial institutions often use an "efficiency ratio" as a measure of expense control. The efficiency ratio typically is defined as the ratio of noninterest expense to net interest income and noninterest income. Net interest income as utilized in calculating the efficiency ratio is typically expressed on a tax-equivalent basis. Moreover, most financial institutions, in calculating the efficiency ratio, also adjust both noninterest expense and noninterest income to exclude from these items (as calculated under GAAP) certain component elements, such as intangible asset amortization (deducted from noninterest expense) and securities gains or losses (excluded from noninterest income). We follow these practices.

Tangible Book Value per Share: Tangible equity is total shareholders equity less intangible assets. Tangible book value per share is tangible equity divided by total shares issued and outstanding. Tangible book value per share is often a more meaningful comparative ratio than unadjusted book value per share.

## Selected Quarterly Information:

(In Thousands, Except Per Share Amounts)
Per share amounts have been restated for the September 2006 3\% stock dividend.
Net Income
Transactions Recorded in Net Income (Net of
Tax):

| Net Securities Gains (Losses) | --- | 10 | --- | $(71)$ |
| :--- | ---: | ---: | ---: | ---: |
| Net Gains on Sales of Loans | 3 | 7 | 5 | 7 |
| Net Gains on the Sale of Premises | --- | --- | --- | 136 |


| Period End Shares Outstanding | 10,492 |
| :--- | ---: |
| Basic Average Shares Outstanding | 10,564 |
| Diluted Average Shares Outstanding | 10,646 |
| Basic Earnings Per Share | .39 |
| Diluted Earnings Per Share | .39 |
| Cash Dividends Per Share | .24 |
| Stock Dividends/Splits | --- |

Average Assets
Average Equity
Return on Average Assets
Return on Average Equity

Average Earning Assets
Mar 2007
$\$ 4,131$
$\frac{\text { Dec } 2006}{\$ 4,295}$

Sep 2006
\$4,261
Jun 2006
\$4,277
Mar 2006
\$4,059

Transactions Recorded in Net Income (Net of Tax):

Average Paying Liabilities
Interest Income, Tax-Equivalent ${ }^{1}$
Interest Expense
Net Interest Income, Tax-Equivalent ${ }^{1}$
Tax-Equivalent Adjustment
Net Interest Margin ${ }^{1}$
$\$ 1,525,423 \quad \$ 1,530,566$
$118,532 \quad 120,097$
$1.10 \%$
14.13
\$1,456,018

| $1,202,593$ | $1,203,444$ | $1,190,138$ | $1,207,062$ | $1,205,953$ |
| ---: | ---: | ---: | ---: | ---: |
| 21,530 | 21,388 | 20,986 | 20,651 | 19,974 |
| 9,614 | 9,488 | 8,893 | 8,512 | 7,850 |
| 11,916 | 11,900 | 12,093 | 12,139 | 12,124 |
| 714 | 557 | 546 | 643 | 642 |
| $3.32 \%$ | $3.24 \%$ | $3.32 \%$ | $3.35 \%$ | $3.39 \%$ |

Efficiency Ratio Calculation: ${ }^{1}$

| Noninterest Expense | \$ 9,361 | \$ 9,120 | \$ 9,202 | \$ 9,331 | \$ 9,154 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Less: Intangible Asset Amortization | (106) | (107) | (106) | (106) | (117) |
| Net Noninterest Expense | \$ 9.255 | \$ 9,013 | \$ 9,096 | \$ 9.225 | \$ 9.037 |
| Net Interest Income, Tax-Equivalent ${ }^{1}$ | \$11,916 | \$11,900 | \$12,093 | \$12,139 | \$12,124 |
| Noninterest Income | 4,012 | 3,973 | 4,030 | 4,052 | 3,726 |
| Less: Net Securities (Gains) Losses | --- | (16) | --- | 118 | --- |
| Net Gross Income | \$15.928 | \$15,857 | \$16.123 | \$16.309 | \$15.850 |
| Efficiency Ratio ${ }^{1}$ | 58.11\% | 56.84\% | 56.42\% | 56.56\% | 57.02\% |
| Period-End Capital Information: |  |  |  |  |  |
| Tier 1 Leverage Ratio | 8.62\% | 8.63\% | 8.51\% | 8.32\% | 8.46\% |
| Total Shareholders Equity (i.e. Book Value) | \$118,380 | \$118,130 | \$119,373 | \$114,746 | \$116,583 |
| Book Value per Share | 11.28 | 11.16 | 11.30 | 10.87 | 10.94 |
| Intangible Assets | 16,917 | 16,925 | 17,044 | 17,164 | 17,231 |
| Tangible Book Value per Share ${ }^{1}$ | 9.67 | 9.56 | 9.69 | 9.24 | 9.32 |

Asset Quality Information:
Net Loans Charged-off as a
Percentage of Average Loans, Annualized
.03\%
.10\%
.07\%
.04\%
.11\%
Provision for Loan Losses as a
Percentage of Average Loans, Annualized
. 04
Allowance for Loan Losses as a

Percentage of Loans, Period-end
1.21
1.22
1.24
1.23
1.23

Allowance for Loan Losses as a

Percentage of Nonperforming Loans,
Period-end 603.43
442.12
928.41
931.30
988.94

Nonperforming Loans as a
Percentage of Loans, Period-end
. 20
. 28
.13
. 13
.12
Nonperforming Assets as a

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## Average Consolidated Balance Sheets and Net Interest Income Analysis

(see Use of Non-GAAP Financial Measures on page 12)
(Fully Taxable Basis using a marginal tax rate of 35\%)
(Dollars In Thousands)

| Ouarter Ended March 31, |  | $\underline{2007}$ |  |  | $\underline{2006}$ |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Interest | Rate |  |  | Interest | Rate |
|  |  | Average | Income/ | Earned/ |  | Average | Income/ | Earned/ |
|  |  | Balance | Expense | Paid |  | Balance | Expense | Paid |
| Federal Funds Sold | \$ | 19,378 | \$ 251 | 5.25\% | \$ | 2,733 | \$ 30 | 4.45\% |

Securities Available-for-Sale:

| Taxable | 295,052 | 3,340 | 4.59 | 322,547 | 3,384 | 4.25 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Non-Taxable | 22,886 | 351 | 6.22 | 9,636 | 133 | 5.60 |
| Securities Held-to-Maturity: |  |  |  |  |  |  |
| $\quad$ Taxable | 321 | 4 | 5.05 | 383 | 5 | 5.29 |
| Non-Taxable | 107,796 | 1,544 | 5.81 | 114,361 | 1,573 | 5.58 |
| Loans |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  | $1,010,585$ | 16,040 | 6.44 | $\underline{999,560}$ | $\underline{14.849}$ | 6.02 |
| Total Earning Assets | $1,456,018$ | $\underline{21,530}$ | 6.00 | $1,449,220$ | 19.974 | 5.59 |


| Allowance For Loan Losses | $(12,300)$ | $(12,229)$ |
| :--- | ---: | ---: |
| Cash and Due From Banks | 32,068 | 33,841 |
| Other Assets | 49,637 | $\underline{48,978}$ |
|  | $\underline{\$ 1,525,423}$ | $\underline{\$ 1,519,810}$ |

Deposits:

| Interest-Bearing NOW Deposits | $\$ 292,559$ | 1,428 | 1.98 | $\$ 300,259$ | 1,160 | 1.57 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Regular and Money Market Savings | 267,877 | 961 | 1.45 | 292,141 | 836 | 1.16 |
| Time Deposits of $\$ 100,000$ or More | 182,254 | 2,160 | 4.81 |  | 153,730 | 1,510 |
| 3.98 |  |  |  |  |  |  |
| Other Time Deposits | 259,913 |  | 2,825 | 4.41 |  | 233,807 |
|  | $1,002,603$ | 7,374 | 2.98 |  | 979,937 | 5,513 |
| Total Interest-Bearing Deposits |  |  |  |  | 2.28 |  |
|  | 46,212 | 325 | 2.85 | 38,848 | 211 | 2.20 |

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| Long-Term Debt | 153,778 | 1,915 | 5.05 | 187,168 | 2.126 | 4.61 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Interest-Bearing Liabilities | 1,202,593 | 9.614 | 3.24 | 1,205,953 | 7.850 | 2.64 |
| Demand Deposits | 179,781 |  |  | 177,398 |  |  |
| Other Liabilities | 24,517 |  |  | 19,020 |  |  |
| Total Liabilities | 1,406,891 |  |  | 1,402,371 |  |  |
| Shareholders Equity | 118.532 |  |  | 117.439 |  |  |
| Total Liabilities and Shareholders Equity | \$1.525.423 |  |  | \$1.519.810 |  |  |


| Net Interest Income (Fully Taxable Basis) | 11,916 |  | 12,124 | 2.95 |
| :--- | :---: | :---: | :---: | :---: |
| Net Interest Spread |  | 2.76 |  | 3.39 |
| Net Interest Margin |  | 3.32 |  |  |
|  |  |  | $(642)$ | $(.18)$ |
| Reversal of Tax-Equivalent Adjustment | $\underline{\$ 11,202}$ | $(.20)$ | $\underline{\$ 11,482}$ |  |

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## OVERVIEW

We reported earnings of $\$ 4.131$ million for the first quarter of 2007 , an increase of $\$ 72$ thousand, or $1.8 \%$, as compared to $\$ 4.059$ million for the first quarter of 2006 . Diluted earnings per share were $\$ .39$ and $\$ .38$, for the respective quarters, an increase of one cent, or $2.6 \%$. The percentage increase in earnings per share was greater than the increase in earnings due to a decrease in the number of shares outstanding, as our repurchases of our common stock exceeded our issuance of common stock upon option exercises. The modest increase in earnings between the two quarters was the result of the offsetting effects of a decrease in tax-equivalent net interest income, a decrease in the provision for loan losses, an increase in other (noninterest) income, an increase in other expense and a decrease in the provision for income taxes.

The returns on average assets were $1.10 \%$ and $1.08 \%$ for the first quarters of 2007 and 2006, respectively, an increase of 2 basis points, or $1.9 \%$. The returns on average equity were $14.13 \%$ and $14.02 \%$ for the first quarters of 2007 and 2006, respectively, an increase of 11 basis points, or $0.8 \%$.

Total assets were $\$ 1.543$ billion at March 31, 2007, which represented an increase of $\$ 37.3$ million, or $2.5 \%$, above the level at March 31, 2006, and an increase of $\$ 22.9$ million, or $1.5 \%$, from the December 31, 2006 level. The increase from the year-end total was primarily attributable to the electronic deposit of state funds into municipal accounts on the last day of March.

Shareholders equity was $\$ 118.4$ million at March 31, 2007, an increase of $\$ 1.8$ million, or $1.5 \%$, from the year earlier level. Shareholders' equity increased $\$ 250$ thousand from the December 31, 2006 level of $\$ 118.1$ million. The components of the change in shareholders equity since year-end are presented in the Consolidated Statement of Changes in Shareholders Equity on page 5. Included in the first quarter 2007 change as a charge against shareholders equity was Arrow s guarantee of a $\$ 1.5$ million loan to our Employee Stock Ownership Plan (ESOP). The loan proceeds were used by the ESOP to purchase shares of Arrow Common Stock. Initially, the shares are not allocated to individual employees, and as long as the shares remain unallocated, the value thereof is reflected as a reduction to shareholders equity. Our risk-based capital ratios and Tier 1 leverage ratio continued to exceed regulatory minimum requirements at period-end. At March 31, 2007 both of our banks, as well as the holding company, qualified as "well-capitalized" under federal bank regulatory guidelines. Efficient utilization of capital remains a high priority of Arrow.

## CHANGE IN FINANCIAL CONDITION

## Selected Consolidated Balance Sheet Data

(Dollars in Thousands)

|  | At Period-End |  |  | \$ Change <br> From Dec | \$ Change <br> From Mar | \% Change <br> From Dec | \% Change <br> From Mar |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Mar 2007 | Dec 2006 | Mar 2006 |  |  |  |  |
| Federal Funds Sold | \$ 33,000 | \$ 9,000 | \$ 5,500 | \$24,000 | \$27,500 | 266.7 \% | 500.0 \% |
| Securities Available-for-Sale | 307,836 | 315,886 | 319,901 | $(8,050)$ | $(12,065)$ | (2.5) | (3.8) |
| Securities Held-to-Maturity | 107,366 | 108,498 | 111,010 | $(1,132)$ | $(3,644)$ | (1.0) | (3.3) |
| Loans, Net of Unearned Income (1) | 1,014,592 | 1,008,999 | 996,922 | 5,593 | 17,670 | 0.6 | 1.8 |
| Allowance for Loan Losses | 12,298 | 12,278 | 12,253 | 20 | 45 | 0.2 | 0.4 |
| Earning Assets (1) | 1,462,794 | 1,442,383 | 1,433,333 | 20,411 | 29,461 | 1.4 | 2.1 |
| Total Assets | 1,543,154 | 1,520,217 | 1,505,854 | 22,937 | 37,300 | 1.5 | 2.5 |
| Demand Deposits | \$ 184,094 | \$ 183,492 | \$ 177,747 | \$ 602 | \$6,347 | 0.3 | 3.6 |
| NOW, Regular Savings \& Money |  |  |  |  |  |  |  |
| Market Deposit Accounts | 582,554 | 559,132 | 603,710 | 23,422 | $(21,156)$ | 4.2 | (3.5) |
| Time Deposits of \$100,000 or More | 174,282 | 187,777 | 148,060 | $(13,495)$ | 26,222 | (7.2) | 17.7 |
| Other Time Deposits | 262.851 | 255.996 | 240,069 | 6.855 | 22.782 | 2.7 | 9.5 |
| Total Deposits | \$1.203.781 | \$1,186.397 | \$1,169,586 | \$17.384 | \$34.195 | 1.5 | 2.9 |
| Short-Term Borrowings | \$ 46,304 | \$ 48,324 | \$ 38,619 | \$ 2,020 ) | \$7,685 | (4.2) | 19.9 |
| FHLB Advances | 135,000 | 125,000 | 145,000 | 10,000 | $(10,000)$ | 8.0 | (6.9) |
| Shareholders' Equity | 118,380 | 118,130 | 116,583 | 250 | 1,797 | 0.2 | 1.5 |
| (1) Includes Nonaccrual Loans |  |  |  |  |  |  |  |

Municipal Deposits: Recent fluctuations in balances of our NOW accounts and time deposits of $\$ 100,000$ or more are largely the result of municipal deposit fluctuations. Municipal deposits on average represent $15 \%$ to $20 \%$ of our total deposits. Municipal deposits typically are invested in NOW accounts and time deposits of short duration. Many of our municipal deposit relationships are subject to annual renewal, by formal or informal agreements.

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In general, there is a seasonal pattern to municipal deposits starting with a low point during July and August. Account balances tend to increase throughout the fall and into the winter months from tax deposits and receive an additional boost at the end of March from the electronic deposit of state funds. In addition to these seasonal fluctuations within accounts, the overall level of municipal deposit balances fluctuates from year-to-year as some municipalities move their accounts in and out of our banks due to competitive factors. Often, the balances of municipal deposits at the end of a quarter are not representative of the average balances for that quarter.

Flat to Inverted Yield Curve: The shape of the yield curve (i.e. the line depicting interest rates being paid on low- or no-risk securities, such as U.S. Treasury bills, of different maturities, with the rate on the vertical axis and maturity on the horizontal axis) typically turns upward. In recent periods, the yield curve has flattened and at times has become inverted, that is, the rates for long-term bonds like U.S. Treasury notes was actually less that the rate for overnight federal funds. Typically, our net interest income reflects the opportunity to invest some portion of our short-term, lower-rate deposits into longer-term higher yielding loans and investments. Our net interest margin is compressed and our net interest income declined as a consequence.

Changes in Sources of Funds: We experienced an increase in internally generated deposit balances of $\$ 17.4$ million, or $1.5 \%$, from December 31, 2006 to March 31, 2007. This increase was primarily attributable to a period-end increase in municipal balances. Other borrowed funds ( Short-Term Borrowings, in the summary table on page 15) decreased by $\$ 2.0$ million and FHLB advances increased by $\$ 10.0$ million.

Changes in Earning Assets: Our loan portfolio increased by $\$ 5.6$ million, or $.6 \%$, from December 31, 2006 to March 31, 2007 reflected the following trends in our three largest segments:
1.

Indirect loans we experienced an increase in the level of originations in the first quarter of 2007 over the first quarter of 2006. Originations of $\$ 40.3$ million slightly out-paced prepayments and normal amortization.
2.

Residential real estate loans originations of $\$ 10.5$ million offset prepayments and normal amortization.

## 3.

Commercial and commercial real estate loans period-end balances for this segment decreased $\$ 2.1$ million in the above period, primarily due to a payoff of one large commercial relationship in the first quarter of 2007.

With a flat to inverted yield curve, there were limited opportunities to reinvest cashflow from maturing investment securities in medium- or long-term bonds. Accordingly, our investment securities portfolio decreased by $\$ 9.2$ million during the quarter, and our cash and cash equivalents increased by $\$ 25.7$ million.

## Deposit Trends

The following two tables provide information on trends in the balance and mix of our deposit portfolio by presenting, for each of the last five quarters, the quarterly average balances by deposit type and the percentage of total deposits represented by each deposit type.

## Quarterly Average Deposit Balances

(Dollars in Thousands)

|  | Quarter Ending |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Mar 2007 | Dec 2006 | Sep 2006 | Jun 2006 | Mar 2006 |
| Demand Deposits | \$ 179,781 | \$ 184,267 | \$ 187,764 | \$ 181,263 | \$ 177,398 |
| Interest-Bearing Demand Deposits | 292,559 | 301,519 | 269,103 | 292,780 | 300,259 |
| Regular and Money Market Savings | 267,877 | 269,186 | 281,958 | 289,997 | 292,141 |
| Time Deposits of \$100,000 or More | 182,254 | 170,388 | 154,929 | 167,761 | 153,730 |
| Other Time Deposits | 259.913 | 259.346 | 255.491 | 245.825 | 233.807 |
| Total Deposits | \$1,182.384 | \$1,184,706 | \$1.149,245 | \$1,177.626 | \$1.157.335 |

## Percentage of Average Quarterly Deposits

|  | Quarter Ending |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\underline{\text { Mar } 2007}$ | Dec 2006 | Sep 2006 | Jun 2006 | $\underline{\text { Mar } 2006}$ |
| Demand Deposits | 15.2\% | 15.6\% | 16.3\% | 15.4\% | 15.3\% |
| Interest-Bearing Demand Deposits | 24.7 | 25.5 | 23.4 | 24.9 | 25.9 |
| Regular and Money Market Savings | 22.7 | 22.7 | 24.5 | 24.6 | 25.2 |
| Time Deposits of \$100,000 or More | 15.4 | 14.4 | 13.5 | 14.2 | 13.3 |
| Other Time Deposits | 22.0 | $\underline{21.8}$ | 22.3 | 20.9 | 20.3 |
| Total Deposits | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% |

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For a variety of reasons, including the seasonality of municipal deposits, we typically experience little net deposit growth in average balances in the first quarter of the year, but more significant growth in the second quarter. Deposit balances followed this pattern for the first quarter of 2007 as the average balance decreased $\$ 2.3$ million, or $0.2 \%$, from the fourth quarter of 2006. The average deposit balances for the first quarter of 2007 increased $\$ 25.0$ million, or $2.2 \%$, from the first quarter of 2006. We did not acquire any branches during the past five quarters. We did open a new facility in Plattsburgh, New York in the most recent quarter, which only had a small impact on average deposit balances for the first quarter of 2007.

During the extended period of historically low interest rates from 2002 to 2004, municipal deposits were placed primarily in interest-bearing demand deposits. As interest rates began to increase over the past two years, some of these balances were transferred to time deposits. Although this trend has slowed over the past four quarters, this was the primary reason for the percentage decrease in average interest-bearing demand deposits and the increase in average time deposits of $\$ 100,000$ or more over the five quarters presented in the table above.

We have no brokered deposits.

## Quarterly Average Rate Paid on Deposits

|  | Quarter Ending |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | $\underline{\text { Mar 2007 }}$ | Dec 2006 | Sep 2006 | Jun 2006 | $\underline{\text { Mar 2006 }}$ |  |
| Demand Deposits | $---\%$ | $---\%$ | $--\%$ |  | $---\%$ | $---\%$ |
| Interest-Bearing Demand Deposits | 1.98 | 2.04 | 1.64 | 1.74 | 1.57 |  |
| Regular and Money Market Savings | 1.45 | 1.36 | 1.31 | 1.25 | 1.16 |  |
| Time Deposits of $\$ 100,000$ or More | 4.81 | 4.69 | 4.63 | 4.37 | 3.98 |  |
| Other Time Deposits | 4.41 | 4.23 | 3.92 | 3.72 | 3.48 |  |
| Total Deposits | 2.53 | 2.43 | 2.20 | 2.14 | 1.93 |  |

## Impact of Interest Rate Changes 20002007

From mid-2000 to mid-2003 the federal funds target rate decreased from $6.50 \%$ to $1.00 \%$. In mid-2004 rates began to increase, in 25 basis point increments, to $5.25 \%$ by mid-2006. Since then, the Federal Reserve Bank (Fed) has not taken any actions to change short-term rates.

Our net interest margin has traditionally been sensitive to and impacted by changes in prevailing market interest rates. The following analysis of the relationship between prevailing rates and our net interest margin and net interest income covers the period from 2000 to the present, which essentially represents one interest rate cycle.

The most important recent development with regard to the effect of rate changes in our profitability is the so-called flattening of the yield curve. Since the Fed began increasing short-term interest rates in June 2004, the yield curve has flattened; that is, as short-term rates have risen, longer-term rates have stayed unchanged or decreased; with the results that the traditional spread between short-term rates and long-term rates (the upward yield curve) has disappeared, i.e., the curve has flattened. In recent quarters, the yield curve has occasionally been inverted, with short-term rates exceeding long-term rates. This flattening of the yield curve has been the most significant factor in reducing our net interest income in each of the past two years.

Additionally, our net interest margin has traditionally been sensitive to and impacted by changes in prevailing market interest rates. Generally, there has been a negative correlation between changes in prevailing interest rates and our net interest margin, especially when rates begin to move in a different direction. When prevailing rates begin to decline, our net interest margin generally increases in immediately ensuing periods, and vice versa, as in each case earning assets reprice more slowly than interest-bearing sources of funds. This was the case for our net interest margin during the 2001-2002 period, when prevailing market rates started to decline and our margin increased, and during the 2003-2004 period, when prevailing rates began to increase and our margins experienced a negative effect. Usually, as Fed-driven programs of rate change mature, the repricing gap disappears and interest rate spreads between assets and liabilities return to normal levels. In 2005 and 2006, however, as the Fed s push to increase prevailing rates matured, our net interest margin continued to suffer as a result of the flattening yield curve.

The net interest margin for the full year of 2002 was $4.50 \%$. In ensuing years, our margin steadily decreased, during an extended period of increasing short-term interest rates. Our margin reached a low point in the fourth quarter of 2006 , at $3.24 \%$. The margin for the first quarter of 2007 was $3.32 \%$. The recovery was due to the fact that a portion of our earning assets repriced upwards at a rate faster than the rates paid on interest-bearing liabilities.

In both rising and falling rate environments, we face significant competitive pricing pressures in the marketplace for our deposits and loans. Ultimately, we expect that our earning assets and paying liabilities, including long-term earning assets, will reprice proportionately in response to changes in market rates.

## Non-Deposit Sources of Funds

We have borrowed funds from the Federal Home Loan Bank ("FHLB") under a variety of programs, including fixed and variable rate short-term borrowings and borrowings in the form of "structured advances." These structured advances have original maturities of 3 to 10 years and are callable by the FHLB at certain dates. If the advances are called, we may elect to receive replacement advances from the FHLB at the then prevailing FHLB rates of interest.

The $\$ 20$ million of Junior Subordinated Obligations Issued to Unconsolidated Subsidiary Trusts (trust preferred securities) on our consolidated balance sheet as of March 31, 2007 qualify as regulatory capital under capital adequacy guidelines discussed under Capital Resources beginning on page 23 of this Report. These trust preferred securities are subject to early redemption by us if the proceeds cease to qualify as Tier 1 capital of Arrow for any reason, including if bank regulatory authorities were to reverse their current position and decide that trust preferred securities do not qualify as regulatory capital or in the event of an adverse change in tax laws.

Management continues to explore and evaluate new non-deposit sources of funds.

## Loan Trends

The following two tables present, for each of the last five quarters, the quarterly average balances by loan type and the percentage of total loans represented by each loan type.

Quarterly Average Loan Balances
(Dollars in Thousands)

|  | Quarter Ending |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Mar 2007 | Dec 2006 | Sep 2006 | Jun 2006 | Mar 2006 |
| Commercial and Commercial Real Estate | \$ 262,937 | \$260,416 | \$254,837 | \$256,099 | \$249,160 |
| Residential Real Estate | 310,404 | 305,926 | 303,509 | 300,688 | 300,543 |
| Home Equity | 48,366 | 49,224 | 49,847 | 51,293 | 52,676 |
| Indirect Consumer Loans | 335,004 | 331,972 | 333,596 | 339,309 | 350,700 |
| Other Consumer Loans ${ }^{(1)}$ | 53.874 | 52.138 | 49.880 | 48,205 | 46.481 |
| Total Loans | \$1,010,585 | \$999.676 | \$991.669 | \$995.594 | \$999.560 |

## Percentage of Quarterly Average Loans

|  | Quarter Ending |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | $\underline{\text { Mar 2007 }}$ | $\underline{\text { Dec 2006 }}$ | $\underline{\text { Sep 2006 }}$ | $\underline{\text { Jun 2006 }}$ | $\underline{\text { Mar 2006 }}$ |  |
| Commercial and Commercial Real Estate | $26.0 \%$ | $26.1 \%$ |  | $25.7 \%$ |  | $25.7 \%$ |
| Residential Real Estate | 30.7 |  | 30.6 |  | 30.6 |  |
| Home Equity | 4.8 | 4.9 | 5.0 | 5.2 | 30.1 |  |
| Indirect Consumer Loans | 33.2 | 33.2 | 33.7 | 34.1 | 3.3 |  |
| Other Consumer Loans ${ }^{(1)}$ | $\underline{5.3}$ | $\underline{5.2}$ | $\underline{5.0}$ | $\underline{4.8}$ | $\underline{4.6}$ |  |
| Total Loans | $\underline{100.0} \%$ | $\underline{100.0 \%}$ | $\underline{100.0 \%}$ | $\underline{100.0 \%}$ | $\underline{100.0} \%$ |  |

${ }^{(1)}$ The category other consumer loans , in the tables above, includes home improvement loans secured by mortgages, which are otherwise reported with residential real estate loans in tables of period-end balances.

Residential Real Estate Loans: Recently, residential real estate and home equity loans taken together have represented the largest segment of our loan portfolio. Residential mortgage demand has been moderate since 2004, after a period in the preceding years when demand was high. However, during 2004 and 2005 and the first quarter of 2006, we sold many of our 30-year, fixed-rate mortgage originations, while retaining the servicing. By the end of the first quarter of 2006, as yields on longer-term residential real estate loans began to rise, we stopped selling our 30-year mortgage originations and decided to retain them in our portfolio. During the first quarter of 2007, the $\$ 10.5$ million of new residential real estate loan originations more than offset normal principal amortization on the pre-existing loans in the portfolio and prepayments.

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We expect that, if we continue to retain all or most of our mortgage originations, we will be able to maintain the current level of residential real estate loans and may experience some continued growth. However, if the demand for residential real estate loans decreases, due to mortgage rate increases or a softening of the real estate market or the economy generally, our portfolio also may decrease, which may negatively impact our financial performance.

Indirect Loans: For several years prior to 2003, indirect consumer loans (consisting principally of auto loans financed through local dealerships where we acquire the dealer paper) was the largest segment of our loan portfolio. Prior to mid-2001, indirect consumer loans were also the fastest growing segment of our loan portfolio, both in terms of absolute dollar amount and as a percentage of the overall portfolio. In the succeeding years, this segment of the portfolio has ceased to grow in absolute terms and decreased as a percentage of the overall portfolio.

At the end of the first quarter of 2005, we experienced an increase in indirect loans, which did not have a large impact on the average balance for the quarter, but did cause the balance at period-end to rise sharply to $\$ 312.9$ million. We continued to experience strong demand for indirect loans throughout the second and third quarters of 2005, for a variety of factors, including the decision by the automobile manufacturers to be less aggressive with their subsidized financing programs. Our average balances increased by $\$ 21.7$ million, or $7.1 \%$, from the first quarter to the second quarter of 2005 and by another $\$ 29.8$ million, or $9.1 \%$, in the third quarter. In the fourth quarter of 2005, however, indirect loan balances declined by $\$ 7.0$ million, or $4.3 \%$, measured at quarter-end (although the average balance for the fourth quarter was slightly higher than the average balance for the third quarter).

During the first three quarters of 2006, we elected not to compete aggressively in the indirect loan sector, in the face of a resurgence of extremely low rates being offered by automobile manufacturers, their finance affiliates and other lenders in the marketplace. As a result, principal amortization and prepayments exceeded our originations and indirect balances decreased by $\$ 27.1$ million from December 31, 2005 to the end of the third quarter of 2006. In the fourth quarter of 2006 and the first quarter of 2007, we saw our outstanding indirect loan balances increase modestly.

At March 31, 2007, indirect loans represented the second largest category of loans in our portfolio. If auto manufacturers and their finance affiliates continue to market heavily subsidized financing programs, our indirect loan portfolio is likely to continue to experience rate pressure and limited, if any, overall growth as a percentage of the loan portfolio.

Commercial, Commercial Real Estate and Construction and Land Development Loans: We have experienced strong to moderate demand for commercial loans for the past several years, and thus commercial and commercial real estate loan balances have grown significantly, both in dollar amount and as a percentage of the overall loan portfolio. This pattern continued during 2007 as the average balance for the first quarter of 2007 grew $\$ 13.8$ million, or $5.5 \%$, from the first quarter of 2006. Substantially all commercial and commercial real estate loans in our portfolio are extended to businesses or borrowers located in our regional market. Many of the loans in the commercial portfolio
have variable rates tied to prime, Federal Home Loan Bank or U.S. Treasury indices.

Subprime Consumer Real Estate Loans: Recent industry headlines have focused on subprime consumer real estate lending. We have not engaged in this activity as a business line, as reflected in our strong asset quality ratios.

## Quarterly Taxable Equivalent Yield on Loans

|  | Quarter Ending |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\underline{\text { Mar 2007 }}$ | $\underline{\text { Dec 2006 }}$ | $\underline{\text { Sep 2006 }}$ | $\underline{\text { Jun 2006 }}$ | $\underline{\text { Mar 2006 }}$ |  |
| Commercial and Commercial Real Estate | $7.28 \%$ |  | $7.24 \%$ |  | $7.27 \%$ |  |
| Residential Real Estate | 6.08 |  | 5.93 |  | 5.93 |  |

In general, the yield on our loan portfolio (tax-equivalent interest income divided by average loans) like the yield on our other earning assets has been impacted by changes in prevailing interest rates and the yield curve, as previously discussed on page 17 under the heading "Impact of Interest Rate Changes 2000-2007." We expect that such will continue to be the case, that is, that loan yields will continue to rise and fall with changes in prevailing market rates, although the timing and degree of responsiveness will continue to be influenced by a variety of other factors, including the makeup of the loan portfolio, consumer expectations and preferences and the rate at which the portfolio expands.

Additionally, there is a significant amount of cash flow from normal amortization and prepayments in all loan categories, and this cash flow reprices at current rates as new loans are generated at the current yields. As noted in the earlier discussion, during the recently-concluded long period of declining rates (from early 2001 to mid-2004), we experienced a time lag between the impact of declining rates on the deposit portfolio (which was felt relatively quickly) and the impact on the loan portfolio (which occurred more slowly). The consequence of this particular time lag was a positive impact on the net interest margin during the beginning of the rate decline period, followed by a negative impact on the margin as the rate decline approached its conclusion.

On June 30, 2004, the Fed ended the period of falling rates with a 25 basis point increase in prevailing rates, followed by sixteen additional 25 basis point rate increases through June 29, 2006. The Fed has not changed the targeted Federal Funds rate since that date. Although our deposit rates began to creep upward, the yield on our loan portfolio not only failed to rise, but continued to fall during the second quarter of 2004 and into the third quarter of 2004. However, the decrease in the earning assets portfolio yield came to a halt in the first half of 2005 and then began to slowly increase during successive quarters through first quarter of 2007, although as noted above increases in rates for earning assets of longer maturities did not increase to the full extent of the rate increases on shorter-term liabilities.

In summary, the flat or inverted yield curve has hampered loan repricing during this current period of rising short-term rates in all segments of our loan portfolio, aside from those loans that are indexed to the prime rate. While we expect that the yield on our loan portfolio will continue to slowly reprice upward, we also expect that our cost of deposits may continue to increase, especially if the Fed elects to implement additional rate increases. If so, then pressure on our net interest income and net interest margin will also persist.

## Asset Quality

The following table presents information related to our allowance and provision for loan losses for the past five quarters.

## Summary of the Allowance and Provision for Loan Losses

(Dollars in Thousands)(Loans Stated Net of Unearned Income)

|  | Mar 2007 | Dec 2006 |  | Sep 2006 |  | Jun 2006 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | Mar 2006


| Allowance for Loan Losses, Beginning of | \$12,278 | \$12,241 | \$12,241 | \$12,241 | \$12,241 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Period |  |  |  |  |  |
| Provision for Loan Losses, YTD | 94 | 826 | 560 | 374 | 273 |
| Loans Charged-off, YTD | (212) | $(1,137)$ | (784) | (544) | (360) |
| Recoveries of Loans Previously Charged-off | 138 | 348 | 257 | 194 | 99 |
| Net Charge-offs, YTD | (74) | (789) | (527) | (350) | (261) |
| Allowance for Loan Losses, End of Period | \$12,298 | \$12.278 | \$12,274 | \$12.265 | \$12.253 |

Allowance for Loan Losses, Quarter-to-Date:

| Allowance for Loan Losses, Beginning of Period | \$12,278 | \$12,274 | \$12,265 | \$12,253 | \$12,241 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Provision for Loan Losses, QTD | 94 | 266 | 186 | 101 | 273 |
| Loans Charged-off, QTD | (212) | (353) | (240) | (184) | (360) |
| Recoveries of Loans Previously Charged-off | 138 | 91 | 63 | 95 | 99 |
| Net Charge-offs, QTD | (74) | (262) | (177) | (89) | (261) |
| Allowance for Loan Losses, End of Period | \$12.298 | \$12.278 | \$12,274 | \$12,265 | \$12,253 |

## Nonperforming Assets, at Period-End:

| Nonaccrual Loans | $\$ 1,782$ | $\$ 2,038$ | $\$ 1,263$ | $\$ 968$ | $\$ 1,232$ |
| :--- | :--- | :--- | :--- | :--- | :--- |

Loans Past due 90 Days or More
and Still Accruing Interest

| Total Nonperforming Loans | 2,038 | 2,777 | 1,322 | 1,317 | 1,239 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Repossessed Assets | 107 | 144 | 82 | 54 | 107 |
| Other Real Estate Owned | $\underline{200}$ | $\underline{248}$ | $\underline{200}$ | --- | --- |
| Total Nonperforming Assets | $\underline{\$ 2.345}$ | $\underline{\$ 3.169}$ | $\underline{\$ 1.604}$ | $\underline{\$ 1.371}$ | $\underline{\$ 1.346}$ |

Asset Quality Ratios:

| Allowance to Nonperforming Loans | $603.43 \%$ | $442.12 \%$ | $928.41 \%$ | $931.30 \%$ | $988.94 \%$ |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Allowance to Period-End Loans | 1.21 | 1.22 | 1.24 | 1.23 | 1.23 |
| Provision to Average Loans (Quarter) | 0.04 | 0.11 | 0.07 | 0.04 | 0.11 |
| Provision to Average Loans (YTD) | 0.04 | 0.08 | 0.08 | 0.08 | 0.11 |
| Net Charge-offs to Average Loans (Quarter) | 0.03 | 0.10 | 0.07 | 0.04 | 0.11 |
| Net Charge-offs to Average Loans (YTD) | 0.03 | 0.08 | 0.07 | 0.07 | 0.11 |
| Nonperforming Loans to Total Loans | 0.20 | 0.28 | 0.13 | 0.13 | 0.12 |
| Nonperforming Assets to Total Assets | 0.15 | 0.21 | 0.11 | 0.09 | 0.09 |

## Provision for Loan Losses

Through the provision for loan losses, an allowance is maintained that reflects our best estimate of probable incurred loan losses related to specifically identified loans as well as the remaining portfolio. Loan charge-offs are recorded to this allowance when loans are deemed uncollectible.

We use a two-step process to determine the provision for loans losses and the amount of the allowance for loan losses. We evaluate impaired commercial and commercial real estate loans over $\$ 250,000$ under SFAS No. 114, Accounting for Creditors for Impairment of a Loan. We evaluate the remainder of the portfolio under SFAS No. 5 Accounting for Contingencies.

Under our SFAS No. 5 analysis, we group loans by type, each with its own loss-rate. Estimated losses, under our SFAS No. 5 evaluation, reflect consideration of all significant factors that affect the collectibility of the portfolio as of March 31, 2007. Quantitatively, we determined the historical loss rate for each homogeneous loan pool.

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During the past five years we have had little charge-off activity on loans secured by residential real estate. Automobile lending represents a significant component of our total loan portfolio and is the only category of loans that has a history of losses that lends itself to a trend analysis. We have had one loss on commercial real estate loans in the past five years. Losses on commercial loans (other than those secured by real estate) are also historically low, but can vary widely from year to year, which makes this is the most complex category of loans in our loss analysis.

Our net charge-offs for the past five years have been at or near historical lows for our company. Annualized net charge-offs have ranged from $.03 \%$ to $.11 \%$ of average loans during this period. In prior years this ratio was significantly higher. For example, in the mid to late 1990 s, the charge-off ratio ranged from $.16 \%$ to $.32 \%$ for our company. The loss ratio of $.03 \%$ for the first quarter of 2007 was unusually low due to a low level of total charges-offs for the quarter and a higher than normal level of recoveries for the quarter. The loss ratio for bank holding companies in our peer group was $.13 \%$ at December 31, 2006, the most recent reporting period, which likely also represented an historical low. The peer group loss ratio ranged from $.13 \%$ to $.30 \%$ in the past five years.

While historical loss experience provides a reasonable starting point for our analysis, historical losses, or even recent trends in losses, do not by themselves form a sufficient basis to determine the appropriate level for the allowance. Therefore, in performing our analysis of the provision for loan losses and the allowance, we also consider and adjust historical loss factors for qualitative and environmental factors that are likely to cause credit losses associated with our existing portfolio. In our most recent analysis, these factors included:

Changes in the volume and severity of past due, nonaccrual and adversely classified loans

Changes in the nature and volume of the portfolio and in the terms of loans

Changes in the value of the underlying collateral for collateral dependent loans

Changes in lending policies and procedures, including changes in underwriting standards and collection, charge-off, and recovery practices not considered elsewhere in estimating credit losses

Changes in the quality of the our loan review system

Changes in the experience, ability, and depth of our lending management and other relevant staff

Changes in international, national, regional, and local economic and business conditions and developments that affect the collectibility of the portfolio

The existence and effect of any concentrations of credit, and changes in the level of such concentrations

The effect of other external factors such as competition and legal and regulatory requirements on the level of estimated credit losses in our existing portfolio

For each homogeneous loan pool, we assigned a basis point loss factor for each of the qualitative categories, above, and for historical credit losses. During 2007, we did not change either the way we assign loans to pools or our risk-rating methodology. We update and change, if necessary, the loss-rates assigned to various pools based on the analysis of loss trends and the change in qualitative and environmental factors.

## Risk Elements

Our nonperforming assets at March 31, 2007 amounted to $\$ 2.3$ million, a decrease of $\$ 824$ thousand, or $26.0 \%$, from the December 31, 2006 total, and an increase of $\$ 999$ thousand, or $74.2 \%$, from the March 31, 2006 total. In both comparisons the change was primarily attributable to two large commercial loans. Neither was included in nonperforming assets at March 31, 2006; both were included in nonperforming assets at December 31, 2006; and only one was included as of March 31, 2007, as the other migrated from 90 days past due and still accruing to 30-89 days past due status during the first quarter of 2007.

At period-end, nonperforming assets represented $.15 \%$ of total assets, a 6 basis point decrease from $.21 \%$ at year-end 2006 and a 6 basis point increase from $.09 \%$ at March 31, 2006. This ratio is still near our historical low. At December 31, 2006 the ratio of nonperforming assets to total assets for our peer group was $.49 \%$.

The balance of other non-current loans at period-end as to which interest income was being accrued (i.e. loans 30 to 89 days past due, as defined in bank regulatory guidelines) totaled $\$ 6.1$ million and represented $0.60 \%$ of loans outstanding at that date, substantially unchanged from the approximately $\$ 6.0$ million of such loans at December 31, 2006, which also represented $0.60 \%$ of loans then outstanding. These non-current loans at March 31, 2007 were composed of approximately $\$ 3.6$ million of consumer loans, principally indirect automobile loans, $\$ 1.1$ million of
residential real estate loans and $\$ 1.3$ million of commercial loans.

The percentage of our performing loans that demonstrate characteristics of potential weakness from time to time, typically a very small percentage, depends principally on economic conditions in our geographic market area of northeastern New York State. In general, the economy in this area has been relatively strong in recent periods, extending back two or three years.

Currently, we do not anticipate increases in our nonperforming assets, other non-current loans as to which interest income is still being accrued or potential problem loans, but if the regional or national economy weakens in such periods any or all of these measures may show increases relatively quickly.

## CAPITAL RESOURCES

Shareholders' equity increased $\$ 250$ thousand during the first three months of 2007. Components of the change in shareholders' equity are presented in the Consolidated Statements of Changes in Shareholders' Equity, on page 5 of this report.

Components of other comprehensive income or loss, which are taken into account in determining shareholders equity, are presented in the Consolidated Statements of Changes in Shareholders Equity. We adopted the recognition requirements of SFAS No. 158 for our pension and post-retirement benefit plans on December 31, 2006. Beginning in 2007, the amortization of actuarial losses and the accretion of prior service credits are now components of other comprehensive income or loss.

During the first quarter of 2007 , we paid a cash dividend of $\$ .24$ per share.

During the first quarter of 2007, Arrow guaranteed a $\$ 1.5$ million loan made by our subsidiary bank, Glens Falls National Bank and Trust Company, to the company s ESOP. The loan proceeds were used by the ESOP to purchase shares of Arrow Common Stock which will be allocated to individual employee accounts in future periods. As long as the shares remain unallocated, the value of the unallocated shares is reflected as a reduction to shareholders equity.

On April 25, 2007 the Board of Directors approved a stock repurchase program authorizing the repurchase, at the discretion of senior management, of up to $\$ 6$ million of Arrow s common stock over the next twelve months in open market or negotiated transactions. This program replaced a similar $\$ 5$ million repurchase program approved one year earlier, in April 2006, of which amount approximately $\$ 4.2$ million was used to make repurchases. See Part II, Item 2 of this Report for further information on stock repurchases and repurchase programs.

The following discussion of capital focuses on regulatory capital ratios, as defined and mandated for financial institutions by federal bank regulatory authorities. Regulatory capital, although a financial measure that is not provided for or governed by GAAP, nevertheless has been exempted by the SEC from the definition of "non-GAAP financial measures" in the SEC's Regulation G governing disclosure of non-GAAP financial measures. Thus, certain information which is required to be presented in connection with disclosure of non-GAAP financial measures need not be provided, and has not been provided, for the regulatory capital measures discussed below.

Our holding company and our subsidiary banks are currently subject to two sets of regulatory capital measures, a leverage ratio test and risk-based capital guidelines. The risk-based guidelines assign risk weightings to all assets and certain off-balance sheet items of financial institutions and establish an $8 \%$ minimum ratio of qualified total capital to risk-weighted assets. At least half of total capital must consist of "Tier 1" capital, which comprises common equity and common equity equivalents, retained earnings, a limited amount of permanent preferred stock and (for holding companies) a limited amount of trust preferred securities (see the discussion in the following paragraph), less intangible assets. Up to half of total capital may consist of so-called "Tier 2" capital, comprising a limited amount of subordinated debt, other preferred stock, certain other instruments and a limited amount of the allowance for loan losses.

The second regulatory capital measure, the leverage ratio test, establishes minimum limits on the ratio of Tier 1 capital to total tangible assets, without risk weighting. For top-rated companies, the minimum leverage ratio is $3 \%$, but lower-rated or rapidly expanding companies may be required by bank regulators to meet substantially higher minimum leverage ratios. Federal banking law mandates certain actions to be taken by banking regulators for financial institutions that are deemed undercapitalized as measured by these ratios. The law establishes five levels of capitalization for financial institutions ranging from "critically undercapitalized" to "well-capitalized. The Gramm-Leach-Bliley Financial Modernization Act also ties the ability of banking organizations to engage in certain types of non-banking financial activities to such organizations' continuing to qualify as "well-capitalized" under these standards.

In each of 2003 and 2004 we issued $\$ 10$ million of trust preferred securities in a private placement. Under the Federal Reserve Board s final rules, trust preferred securities may qualify as Tier 1 capital in an amount not to exceed $25 \%$ of Tier 1 capital for bank holding companies such as ours, net of goodwill less any associated deferred tax liability.

As of March 31, 2007, the Tier 1 leverage and risk-based capital ratios for our holding company and our subsidiary banks were as follows:

## Summary of Capital Ratios

|  |  | Tier 1 <br> Risk-Based | Total <br> Risk-Based |
| :--- | :---: | :---: | :---: |
|  | Leverage | Capital | Capital |
| Arrow Financial Corporation | $\underline{\text { Ratio }}$ | $\underline{\text { Ratio }}$ | $\underline{\text { Ratio }}$ |
| Glens Falls National Bank \& Trust Co. | $8.62 \%$ | $12.96 \%$ | $14.18 \%$ |
| Saratoga National Bank \& Trust Co. | 8.65 | 13.41 | 14.62 |
|  | 8.64 | 11.09 | 12.67 |
| Regulatory Minimum |  |  |  |
| FDICIA's "Well-Capitalized" Standard | 3.00 | 4.00 | 8.00 |
|  | 5.00 | 6.00 | 10.00 |

All capital ratios for our holding company and our subsidiary banks at March 31, 2007 were well above minimum capital standards for financial institutions. Additionally, at such date our holding company and our subsidiary banks qualified as well-capitalized under FDICIA, based on their capital ratios on that date.

## Stock Prices and Dividends

Our common stock is traded on The NASDAQ Stock Market ${ }^{\circledR}$ under the symbol NasdaqGS: AROW. The high and low stock prices for the past five quarters listed below represent actual sales transactions, as reported by NASDAQ. All stock price and dividend information listed below has been restated for our September $20063 \%$ stock dividend. On April 25, 2007, our Board of Directors declared the 2007 second quarter cash dividend of $\$ .24$ payable on June 15, 2007.

|  |  |  | Cash |
| :---: | :---: | :---: | :---: |
|  | Sales Price |  |  |
|  | Low | High | Paid |
| $\underline{2006}$ Low $\underline{\text { High }}$ |  |  |  |
| First Quarter | \$24.951 | \$27.184 | \$. 223 |
| Second Quarter | 23.107 | 27.184 | . 223 |
| Third Quarter | 24.272 | 26.864 | . 233 |
| Fourth Quarter | 23.380 | 26.750 | . 240 |
| $\underline{2007}$ |  |  |  |
| First Quarter | \$21.200 | \$25.290 | \$. 240 |
| Second Quarter (payable June 15, 2007) |  |  | . 240 |
|  |  | $\underline{2007}$ | $\underline{2006}$ |
| Dividends Per Share |  | \$. 24 | \$. 23 |
| Diluted Earnings Per Share |  | . 39 | . 38 |
| Dividend Payout Ratio |  | 61.54\% | 60.53\% |
| Total Equity (in thousands) |  | \$118,380 | \$116,583 |
| Shares Issued and Outstanding (in thousands) |  | 10,492 | 10,654 |
| Book Value Per Share |  | \$11.28 | \$10.94 |
| Intangible Assets (in thousands) |  | 16,917 | 17,231 |
| Tangible Book Value Per Share |  | \$9.67 | \$9.32 |

## LIQUIDITY

Liquidity is measured by the ability of our company to raise cash when we need it at a reasonable cost. We must be capable of meeting expected and unexpected obligations to our customers at any time. Given the uncertain nature of customer demands as well as the desire to maximize earnings, we must have available sources of funds, on- and
off-balance sheet, that can be accessed in time of need. We measure and monitor our basic liquidity as a ratio of liquid assets to short-term liabilities, both with and without the availability of borrowing arrangements.

In addition to regular loan repayments, securities available-for-sale represent a primary source of on-balance sheet cash flow. We designate certain securities at the time of purchase as available-for-sale. Selection of available-for-sale securities is based on their ready marketability, ability to collateralize borrowed funds, yield and maturity.

In addition to liquidity arising from balance sheet cash flows, we have supplemented liquidity with additional off-balance sheet sources such as credit lines with the Federal Home Loan Bank ("FHLB"). We have established overnight and 30 day term lines of credit with the FHLB each in the amount of $\$ 121.4$ million at March 31, 2007. If advanced, such lines of credit are collateralized by our pledge of mortgage-backed securities, loans and FHLB stock. In addition, we have in place borrowing facilities from correspondent banks and the Federal Reserve Bank of New York and also have identified repurchase agreements and brokered certificates of deposit as appropriate potential sources of funding.

We are not aware of any known trends, events or uncertainties that will have or are reasonably likely to have a material adverse effect or make material demands on our liquidity in upcoming periods.

## RESULTS OF OPERATIONS:

Three Months Ended March 31, 2007 Compared With
Three Months Ended March 31, 2006

## Summary of Earnings Performance

(Dollars in Thousands, Except Per Share Amounts)

|  | Quarter Ending |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | $\underline{\text { Mar 2007 }}$ | $\underline{\text { Mar 2006 }}$ |  | Change | \% Change |
| Net Income | $\$ 4,131$ | $\$ 4,059$ |  | $\$ 72$ | $1.8 \%$ |
| Diluted Earnings Per Share | .39 | .38 |  | .01 | 2.6 |
| Return on Average Assets | $1.10 \%$ | $1.08 \%$ | $0.02 \%$ | 1.9 |  |
| Return on Average Equity | $14.13 \%$ | $14.02 \%$ | $0.11 \%$ | 0.8 |  |

We reported earnings (net income) of $\$ 4.1$ million for the first quarter of 2007, an increase of $\$ 72$ thousand, or $1.8 \%$, from the first quarter of 2006. Diluted earnings per share were $\$ .39$ and $\$ .38$ for the respective quarters. The modest increase in earnings between the periods was largely attributable to a $\$ 286$ thousand increase in other income, primarily from fiduciary activities which increased by $\$ 150$ thousand on a quarter-to-quarter basis. This increase more than offset the $\$ 101$ thousand decrease between the periods in net interest income after the provision for loan losses.

The following narrative discusses the quarter-to-quarter changes in net interest income, other income, other expense and income taxes.

## Net Interest Income

## Summary of Net Interest Income

(Taxable Equivalent Basis)
(Dollars in Thousands)

|  | Quarter Ending |  | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: |
|  | Mar 2007 | Mar 2006 |  |  |
| Interest and Dividend Income | \$21,530 | \$19,974 | \$1,557 | 7.8 \% |
| Interest Expense | 9.614 | 7.850 | 1.764 | 22.5 |
| Net Interest Income | \$11.916 | \$12.124 | \$(207) | (1.7) |
| Taxable Equivalent Adjustment | 714 | 642 | 73 | 11.4 |
| Average Earning Assets (1) | \$1,456,018 | \$1,449,220 | \$6,798 | 0.5 |
| Average Paying Liabilities | 1,202,593 | 1,205,953 | $(3,360)$ | (0.3) |
| Yield on Earning Assets (1) | 6.00\% | 5.59\% | 0.41 \% | 7.3 |
| Cost of Paying Liabilities | 3.24 | 2.64 | 0.60 | 22.7 |
| Net Interest Spread | 2.76 | 2.95 | (0.19) | (6.4) |
| Net Interest Margin | 3.32 | 3.39 | (0.07) | (2.1) |
| (1) Includes Nonaccrual Loans |  |  |  |  |

Our net interest margin (net interest income on a tax-equivalent basis divided by average earning assets, annualized) decreased, from $3.39 \%$ to $3.32 \%$, from the first quarter of 2006 to the first quarter of 2007. However, net interest margin increased by 8 basis points from the fourth quarter of 2006 to the first quarter of 2007. (See the discussion under Use of Non-GAAP Financial Measures, on page 12, regarding net interest income and net interest margin, which are commonly used non-GAAP financial measures.) Net interest income, on a taxable equivalent basis, was down $\$ 208$ thousand, or $1.7 \%$, from the first quarter of 2006. As discussed above in this Report under the sections entitled Deposit Trends, Impact of Interest Rate Changes 2000-2007" and Loan Trends, when the Federal Reserve Board began to raise interest rates in June 2004, after a long-term downward trend. Our deposit liabilities repriced upward in ensuing quarters, faster than our earning assets repriced, leading to margin shrinkage. The targeted Federal Funds rate has not changed since June 2006. The increase in net interest margin in the first quarter of 2007 over the fourth quarter of 2006 reflects the upward repricing of earning assets at a rate faster than the repricing of paying liabilities. Meanwhile, the minimal increase in average earning assets of $\$ 6.8$ million, or $0.5 \%$, demonstrates the impact of a flat yield curve, discussed earlier in this report.

The provisions for loan losses were $\$ 94$ thousand and $\$ 273$ thousand for the quarters ended March 31, 2007 and 2006, respectively. The provision for loan losses was discussed previously under the heading "Asset Quality" beginning on page 21.

## Other Income

## Summary of Other Income

(Dollars in Thousands)

|  | Quarter Ending |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | $\underline{\text { Mar 2007 }}$ | $\underline{\text { Mar 2006 }}$ | $\underline{\text { Change }}$ | $\underline{\% \text { Change }}$ |
| Income From Fiduciary Activities | $\$ 1,453$ | $\$ 1,303$ | $\$ 150$ | $11.5 \%$ |
| Fees for Other Services to Customers | 1,882 | 1,804 | 78 | 4.3 |
| Insurance Commissions | 501 | 422 | 79 | 18.7 |
| Other Operating Income | $\underline{176}$ | $\underline{197}$ | $\underline{(21)}$ | $(10.7)$ |
| Total Other Income | $\underline{\$ 4.012}$ | $\underline{\$ 3.726}$ | $\underline{\$ 286}$ | 7.7 |

Income from fiduciary activities totaled $\$ 1.5$ million for the first quarter of 2007, an increase of $\$ 150$ thousand, or $11.5 \%$, from the first quarter of 2006. The principal cause of the increase was an increase in the dollar value of assets under trust administration and investment management, which under our fee arrangements drives income from fiduciary activities. The market value of assets under trust administration and investment management at March 31, 2007, amounted to $\$ 926.1$ million, an increase of $\$ 65.2$ million, or $7.6 \%$, from March 31, 2006.

Income from fiduciary activities includes fee income from the investment management of customer funds placed in our proprietary mutual funds. These mutual funds are the North Country Funds, which include the North Country Equity Growth Fund (NCEGX) and the North Country Intermediate Bond Fund (NCBDX). The combined funds represented a market value of $\$ 187.2$ million at March 31, 2007. The funds were introduced in March 2001, and are advised by our subsidiary investment adviser, North Country Investment Advisers, Inc. Currently, $91 \%$ of the funds are derived from trust accounts at our subsidiary banks. The funds are also offered on a retail basis at most of the branch locations of our subsidiary banks.

Fees for other services to customers (primarily service charges on deposit accounts, credit card merchant fee income, revenue sharing payments on the sale of mutual funds and servicing income on sold loans) was $\$ 1.9$ million for the first quarter of 2007, an increase of $\$ 78$ thousand, or $4.3 \%$, from the 2006 first quarter. The increase was primarily attributable to an increase in fees on deposit products and merchant credit card servicing fees.

Insurance commissions became a significant source of other income for us in 2006, following our 2004 acquisition of an insurance agency, Capital Financial Group, Inc. Capital Financial specializes in selling and servicing group health care policies.

Other operating income includes data processing servicing fee income received from one unaffiliated upstate New York bank, and net gains or losses on the sale of loans, other real estate owned and other assets. During the first quarter of 2006, we sold $\$ 3.0$ million of newly originated 30 year, fixed-rate residential real estate loans in the secondary market. The net gain of $\$ 43$ thousand was due primarily to the fact that we were able to write loans with slightly higher yields than the average yield for comparable loans then selling in the secondary market. During the first quarter of 2007, we did not sell any residential real estate loans to the secondary market. During both quarters we sold all student loan originations along with the servicing rights.

## Other Expense

## Summary of Other Expense

(Dollars in Thousands)

|  | Quarter Ending |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | Mar 2007 | $\underline{\text { Mar 2006 }}$ |  | Change | \% Change |
| Salaries and Employee Benefits | $\$ 5,317$ | $\$ 5,471$ |  | $\$(154)$ | $(2.8) \%$ |
| Occupancy Expense of Premises, Net | 812 | 805 | 7 | 0.9 |  |
| Furniture and Equipment Expense | 755 | 757 |  | $(2)$ | $(0.3)$ |


| Other Operating Expense | $\underline{2,477}$ | $\underline{2,121}$ | $\underline{356}$ | 16.8 |
| :--- | :--- | :--- | ---: | ---: |
| Total Other Expense | $\underline{\$ 9.361}$ | $\underline{\$ 9.154}$ | $\underline{\$ 207}$ | 2.3 |
| Efficiency Ratio | $58.11 \%$ | $57.02 \%$ | $1.08 \%$ | 1.9 |

Other expense for the first quarter of 2007 was $\$ 9.4$ million, an increase of $\$ 207$ thousand, or $2.3 \%$, over the expense for the first quarter of 2006. For the first quarter of 2007 , our efficiency ratio was $58.11 \%$. This ratio, which is a non-GAAP financial measure, is a comparative measure of a financial institution's operating efficiency. The efficiency ratio (a ratio where lower is better) is the ratio of noninterest expense (excluding intangible asset amortization) to net interest income (on a tax-equivalent basis) and other income (excluding net securities gains or losses). See the discussion on page 12 of this report under the heading Use of Non-GAAP Financial Measures. The efficiency ratio included by the Federal Reserve Board in its "Peer Holding Company Performance Reports" excludes net securities gains or losses, but does not exclude intangible asset amortization. Although our efficiency ratio increased from 2006 to 2007, it still compares favorably to the December 31, 2006 peer group ratio of $61.32 \%$.

Salaries and employee benefits expense decreased $\$ 154$ thousand, or $2.8 \%$, from the first quarter of 2006 to the first quarter of 2007. The decrease is primarily attributable to a decrease in expenses for pension and post-retirement benefits. On an annualized basis, the ratio of total personnel expense (salaries and employee benefits) to average assets was $1.41 \%$ for the first quarter of 2007,18 basis points less than the ratio for our peer group of $1.59 \%$ at December 31, 2006.

Occupancy expense and furniture and equipment expense was essentially unchanged from the 2006 quarter.

Other operating expense was $\$ 2.5$ million for the first quarter of 2007 , an increase of $\$ 356$ thousand, or $16.8 \%$, from the first quarter of 2006. The increase was primarily attributable to an increase in legal fees and costs related to a commercial property in other real estate owned.

Income Taxes

## Summary of Income Taxes

(Dollars in Thousands)

|  | Quarter Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\underline{\text { Mar } 2007}$ | Mar 2006 | Change \% Change |  |
| Provision for Income Taxes | \$1,628 | \$1,722 | \$(94) | (5.5)\% |
| Effective Tax Rate | 28.3\% | 29.8\% | (1.5)\% | (5.0) |

The provisions for federal and state income taxes amounted to $\$ 1.6$ million and $\$ 1.7$ million for the first quarters of 2007 and 2006, respectively. The decrease in the effective tax rate was primarily attributable to an increase in the percentage holdings of tax-exempt securities.

Item 3.

## QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

In addition to credit risk in our loan portfolio and liquidity risk, discussed earlier, our business activities also generate market risk. Market risk is the possibility that changes in future market rates or prices will make our position less valuable. The ongoing monitoring and management of risk is an important component of our asset/liability management process, which is governed by policies that are reviewed and approved annually by the Board of Directors. The Board of Directors delegates responsibility for carrying out asset/liability oversight and control to management s Asset/Liability Committee ( ALCO ). In this capacity ALCO develops guidelines and strategies impacting our asset/liability profile based upon estimated market risk sensitivity, policy limits and overall market interest rate levels and trends. We have not made use of derivatives, such as interest rate swaps, in our risk management process.

Interest rate risk is the most significant market risk affecting us. Interest rate risk is the exposure of our net interest income to changes in interest rates. Interest rate risk is directly related to the different maturities and repricing characteristics of interest-bearing assets and liabilities, as well as to the risk of prepayment of loans and early withdrawal of time deposits, and the fact that the speed and magnitude of responses to interest rate changes varies by product.

The ALCO utilizes the results of a detailed and dynamic simulation model to quantify the estimated exposure of net interest income to sustained interest rate changes. While ALCO routinely monitors simulated net interest income sensitivity over a rolling two-year horizon, it also utilizes additional tools to monitor potential longer-term interest rate risk.

The simulation model attempts to capture the impact of changing interest rates on the interest income received and interest expense paid on all interest-sensitive assets and liabilities reflected on our consolidated balance sheet. This sensitivity analysis is compared to ALCO policy limits which specify a maximum tolerance level for net interest income exposure over a one year horizon, assuming no balance sheet growth and a 200 basis point upward and downward shift in interest rates, and a repricing of interest-bearing assets and liabilities at their earliest possible repricing date. A parallel and pro rata shift in rates over a 12 month period is assumed. Applying the simulation model analysis as of March 31, 2007, a 200 basis point increase in interest rates demonstrated a $5.7 \%$ decrease in net interest income, and a 200 basis point decrease in interest rates demonstrated a $0.4 \%$ decrease in net interest income. These amounts were within our ALCO policy limits. Historically there has existed an inverse relationship between changes in prevailing rates and our net interest income, reflecting the fact that our liabilities and sources of funds generally reprice more quickly than our earning assets.

The preceding sensitivity analysis does not represent a forecast on our part and should not be relied upon as being indicative of expected operating results. As noted elsewhere in this Report, the Federal Reserve Board took certain actions from June 2004 through June 2006 that resulted in a 425 basis point increase in the targeted Federal Funds rate. We believe that increases in prevailing interest rates will generally have a short to medium-term negative impact on our net interest margin and net interest income, which would subsequently reverse and have a positive impact on net interest margin and net interest income in ensuing years. We believe that decreases in prevailing rates will generally have a positive impact on our margin and net interest income in the short-term, but would be mitigated over the mid- to longer-term. In each case, however, in the case of increasing or decreasing rates, the slope of the yield curve and changes in the slope of the yield curve will also affect net interest income and the net interest margin. That is, our model assumes that interest rate changes of a given magnitude will be experienced equally across different maturities of earning assets and paying liabilities without significantly impacting the yield curve, whereas if a change in the shape of the yield curve accompanies a change in prevailing rates, the effect on net interest income, in the short run and longer term, will be different, particularly if earning assets and paying liabilities are not evenly matched from a maturity standpoint, as is usually the case. We are not able to predict with certainty what the magnitude of the effect on net interest income would be if prevailing interest rates change by specified amounts but the yield curve simultaneously changes shape, i.e., the specified rate change is not experienced evenly across all maturities.

The hypothetical estimates underlying the sensitivity analysis are based upon numerous other assumptions including: the nature and timing of changes in interest rates, prepayments on loans and securities, deposit decay rates, pricing decisions on loans and deposits, reinvestment/replacement of asset and liability cash flows, and others. While assumptions are developed based upon current economic and local market conditions, we cannot make any assurance as to the predictive nature of these assumptions including how customer preferences or competitor influences might change.

As market conditions vary from those assumed in the sensitivity analysis, actual results will differ. Variations in market conditions could include: prepayment/refinancing levels deviating from those assumed, the varying impact of
interest rate changes on caps or floors on adjustable rate assets, the potential effect of changing debt service levels on customers with adjustable rate loans, depositor early withdrawals and product preference changes, and other internal/external variables. Furthermore, the sensitivity analysis does not reflect actions that ALCO might take in responding to or anticipating changes in interest rates.

Item 4.

## CONTROLS AND PROCEDURES

Senior management, including the Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of the design and operation of Arrow's disclosure controls and procedures (as defined in Rule 13a-15(e) under the Securities Exchange Act of 1934, as amended) as of March 31, 2007. Based upon that evaluation, senior management, including the Chief Executive Officer and Chief Financial Officer, concluded that our disclosure controls and procedures were effective. Further, there were no changes made in our internal control over financial reporting that occurred during the most recent fiscal quarter that had materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

## PART II - OTHER INFORMATION

Item 1.
Legal Proceedings

We are not the subject of any material pending legal proceedings, other than ordinary routine litigation occurring in the normal course of our business. On an ongoing basis, we are the subject of or a party to various legal claims, which arise in the normal course of our business. The various pending legal claims against us will not, in the opinion of management based upon consultation with counsel, result in any material liability.

Item 1.A.
Risk Factors

There were no material changes to the risk factors as presented in our Annual Report on Form $10-\mathrm{K}$ for the year ended December 31, 2006. Please refer to the risk factors listed in Part I, Item 1A. of our Annual Report filed on Form 10-K for December 31, 2006 that still pertain to our business.

Item 2.
Unregistered Sales of Equity Securities and Use of Proceeds

Unregistered Sales of Equity Securities

In connection with Arrow s acquisition in 2004 of Capital Financial Group, Inc. (CFG), an insurance agency engaged in the sale of group health and life insurance products, Arrow issued 64,689 shares of its common stock to the former sole shareholder of CFG, John Weber, in exchange for Mr. Weber s CFG shares. The acquisition agreement contained a post-closing purchase price adjustment provision, under which Arrow would also pay to Mr. Weber, at various points in the 5-year period following closing, additional consideration in the form of additional shares of Arrow s common stock, depending on the financial performance of CFG as a subsidiary of Arrow during the successive twelve month periods in such five year period, as well as during the five year period generally. Under this provision, Arrow issued 3,324 shares to Mr. Weber in 2005, 1,466 shares in 2006 and 4,317 shares in the first quarter of 2007. All shares issued to Mr. Weber at the original closing and in post-closing adjustments were issued without registration under the Securities Act of 1933, as amended, in reliance upon the exemption for such registration set forth in Section 3(a)(11) of the Act and Rule 147 promulgated by the Securities and Exchange Commission thereunder. This exemption was available because Mr. Weber was and remains a New York resident, and CFG was and remains a New York corporation having substantially all of its assets and business operations in the State of New York.

## Issuer Purchases of Equity Securities

The following table presents information about purchases by Arrow of its own equity securities (i.e. Arrow s common stock) during the three months ended March 31, 2007:

|  |  |  | (C) | Maximum |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | Total Number of | Approximate Dollar |
|  |  |  | Shares Purchased as | Value of Shares that |
|  | (A) | (B) | Part of Publicly | May Yet be |
| First Quarter 2007 | Total Number of | Average Price | Announced | Purchased Under the |
| Calendar Month | Shares Purchased ${ }^{1}$ | $\underline{\text { Paid Per Share }{ }^{1}}$ | Plans or Programs ${ }^{2}$ | Plans or Programs ${ }^{3}$ |
| January | 16,539 | \$23.64 | 15,000 | \$2,180,551 |
| February | 60,578 | 23.73 | 59,100 | 777,102 |
| March | $\underline{20.413}$ | 22.28 | --- | 777,102 |
| Total | $\underline{97.530}$ | 23.41 | 74.100 |  |

${ }^{1}$ Share amounts and average prices listed in columns A and B (total number of shares purchased and the average price paid per share) include, in addition to shares repurchased under the company s publicly announced stock repurchase program, shares purchased in open market transactions under the Arrow Financial Corporation Automatic Dividend Reinvestment Plan (DRIP) by the administrator of the DRIP and shares surrendered (or deemed surrendered) to Arrow by holders of options to acquire Arrow common stock in connection with the exercise of such options. In the months indicated, the listed number of shares purchased included the following numbers of shares purchased through such additional methods: January DRIP purchases ( 1,397 shares), option exercises ( 142 shares); February DRIP purchases ( 1,478 shares); March DRIP purchases (20,413 shares).

[^1]${ }^{3}$ Dollar amount of repurchase authority remaining at month-end as listed in column D represents the amount remaining under the 2006 Repurchase Program, the company s only publicly-announced stock repurchase program in effect at each month-end. In April 2007 the Board authorized a new $\$ 6$ million stock repurchase program, replacing the 2006 Repurchase Program.

Item 3.

Defaults Upon Senior Securities - None

Item 4.
Submission of Matters to a Vote of Security Holders

At our Annual Meeting of Shareholders held April 25, 2007, shareholders elected the following directors. The voting results were as follows:

|  | Term |  |  |  | Withhold |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Director | Class | Expiring In | $\underline{\text { For }}$ |  | Authority |
| Jan-Eric O. Bergstedt | C | 2010 |  | Non-Votes |  |
| Herbert O. Carpenter | C | 2010 | $8,81,498$ | 220,570 | --- |
| Gary C. Dake | C | 2010 | $8,833,684$ | 225,384 | --- |
| Mary-Elizabeth T. FitzGerald | C | 2010 | $8,872,690$ | 268,822 | --- |
| Thomas L. Hoy | C | 2010 | $8,869,861$ | 232,378 | --- |
| John J. Murphy | A | 2008 | $8,856,133$ | 245,935 | --- |
|  |  |  |  |  |  |

Shareholders also ratified the selection of the independent registered public accounting firm, KPMG LLP, as the company s independent auditor for the fiscal year ending December 31, 2007. (For 8,964,409; Against 99,489; Abstain 38,170; Broker Non-Votes - 0)

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Item 5.

Other Information - None

Item 6.
Exhibits

## (a) Exhibits:

Exhibit 3.(ii) By-laws of the Registrant, as amended
Exhibit 31.1 Certification of Chief Executive Officer under SEC Rule 13a-14(a)/15d-14(a)
Exhibit 31.2 Certification of Chief Financial Officer under SEC Rule 13a-14(a)/15d-14(a)
Exhibit 32 Certification of Chief Executive Officer under 18 U.S.C. Section 1350 and
Certification of Chief Financial Officer under 18 U.S.C. Section 1350

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date:_May 8,2007

Date:_May 8, 2007
s/Terry R. Goodemote

Terry R. Goodemote, Senior Vice President, Treasurer and Chief Financial Officer
(Principal Financial Officer and Principal Accounting Officer)


[^0]:    ${ }^{1}$ See Use of Non-GAAP Financial Measures on page 12.

[^1]:    ${ }^{2}$ Share amounts listed in column C include only shares repurchased under the company s publicly-announced stock repurchase program, which during the first quarter of 2007 was the $\$ 5$ million stock repurchase program authorized by the Board if Directors in April 2006 and extends until April 2007 (the 2006 Repurchase Program ), but do not include shares purchased or subject to purchase under the DRIP or any compensatory stock or stock option plan.

