

ARCHER DANIELS MIDLAND CO  
Form 10-K  
February 26, 2014

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D. C. 20549  
FORM 10-K

ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934  
OR  
 TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended December 31, 2013

Commission file number 1-44  
ARCHER-DANIELS-MIDLAND COMPANY  
(Exact name of registrant as specified in its charter)  
Delaware  
(State or other jurisdiction of incorporation or organization)

41-0129150  
(I. R. S. Employer Identification No.)

4666 Faries Parkway Box 1470  
Decatur, Illinois  
(Address of principal executive offices)

62525  
(Zip Code)

217-424-5200  
(Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

| Title of each class        | Name of each exchange on which registered           |
|----------------------------|---|
| Common Stock, no par value | New York Stock Exchange<br>Frankfurt Stock Exchange |

Securities registered pursuant to Section 12(g) of the Act: None

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes  No

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or 15(d) of the Act. Yes  No

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No



Indicate by check mark whether the registrant has submitted electronically and posted on its corporate web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definition of "large accelerated filer", "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large Accelerated Filer   
Non-accelerated Filer

Accelerated Filer   
Smaller Reporting Company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

State the aggregate market value of the voting and non-voting common equity held by non-affiliates computed by reference to the price at which the common equity was last sold, or the average bid and asked price of such common equity, as of the last business day of the registrant's most recently completed second fiscal quarter.

Common Stock, no par value--\$21.9 billion  
(Based on the closing sale price of Common Stock as reported on the New York Stock Exchange as of June 30, 2013)

Indicate the number of shares outstanding of each of the registrant's classes of common stock, as of the latest practicable date.

Common Stock, no par value—658,371,076 shares  
(January 31, 2014)

#### DOCUMENTS INCORPORATED BY REFERENCE

Portions of the proxy statement for the annual meeting of stockholders to be held May 1, 2014, are incorporated by reference into Part III

#### SAFE HARBOR STATEMENT

This Form 10-K contains forward-looking information that is subject to certain risks and uncertainties that could cause actual results to differ materially from those projected, expressed, or implied by such forward-looking information. In some cases, you can identify forward-looking statements by our use of words such as "may, will, should, anticipates, believes, expects, plans, future, intends, could, estimate, predict, potential or contingent," the negative of these terms or other similar expressions. The Company's actual results could differ materially from those discussed or implied herein. Factors that could cause or contribute to such differences include, but are not limited to, those discussed in this Form 10-K for the year ended December 31, 2013. Among these risks are legislative acts; changes in the prices of food, feed, and other commodities, including gasoline; and macroeconomic conditions in various parts of the world. To the extent permitted under applicable law, the Company assumes no obligation to update any

forward-looking statements as a result of new information or future events.

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## PART I

### Item 1. BUSINESS

#### Company Overview

Archer-Daniels-Midland Company (the Company) was incorporated in Delaware in 1923, successor to the Daniels Linseed Co. founded in 1902. The Company is one of the world's largest processors of oilseeds, corn, wheat, cocoa, and other agricultural commodities and is a leading manufacturer of protein meal, vegetable oil, corn sweeteners, flour, biodiesel, ethanol, and other value-added food and feed ingredients. The Company also has an extensive global grain elevator and transportation network to procure, store, clean, and transport agricultural commodities, such as oilseeds, corn, wheat, milo, oats, and barley, as well as processed agricultural commodities. The Company has significant investments in joint ventures. The Company expects to benefit from these investments, which typically aim to expand or enhance the Company's market for its products or offer other benefits including, but not limited to, geographic or product line expansion.

The Company's vision is to be the most admired global agribusiness while creating value and growing responsibly. The Company's strategy involves expanding the volume and diversity of crops that it merchandises and processes, expanding the global reach of its core model, and expanding its value-added product portfolio. The Company seeks to serve vital needs by connecting the harvest to the home and transforming crops into food and energy products. The Company desires to execute this vision and these strategies by conducting its business in accordance with its core values of operating with integrity, treating others with respect, achieving excellence, being resourceful, displaying teamwork, and being responsible.

On May 3, 2012, the Board of Directors of the Company determined that, in accordance with its Bylaws and upon the recommendation of the Audit Committee, the Company's fiscal year shall begin on January 1 and end on December 31 of each year, starting on January 1, 2013. The required transition period of July 1, 2012 to December 31, 2012 is included in this Form 10-K report. Amounts included in this report for the year ended December 31, 2012 and the six months ended December 31, 2011 are unaudited.

#### Segment Descriptions

The Company's operations are classified into three reportable business segments: Oilseeds Processing, Corn Processing, and Agricultural Services. Each of these segments is organized based upon the nature of products and services offered. The Company's remaining operations are not reportable business segments, as defined by the applicable accounting standard, and are classified as Other. Financial information with respect to the Company's reportable business segments is set forth in Note 18 of "Notes to Consolidated Financial Statements" included in Item 8 herein, "Financial Statements and Supplementary Data."

#### Oilseeds Processing

The Oilseeds Processing segment includes global activities related to the origination, merchandising, crushing, and further processing of oilseeds such as soybeans and soft seeds (cottonseed, sunflower seed, canola, rapeseed, and flaxseed) into vegetable oils and protein meals. Oilseeds products produced and marketed by the Company include ingredients for the food, feed, energy, and industrial products industries. Crude vegetable oils produced by the segment's crushing activities are sold "as is" or are further processed by refining, blending, bleaching, and deodorizing into salad oils. Salad oils are sold "as is" or are further processed by hydrogenating and/or interesterifying into margarine, shortening, and other food products. Partially refined oils are used to produce biodiesel or are sold to other manufacturers for use in chemicals, paints, and other industrial products. Oilseed protein meals are principally sold to

third parties to be used as ingredients in commercial livestock and poultry feeds. In Europe and South America, the Oilseeds Processing segment includes origination and merchandising activities as adjuncts to its oilseeds processing assets. These activities include a network of grain elevators, port facilities, and transportation assets used to buy, store, clean, and transport grains and oilseeds. The Oilseeds Processing segment produces natural health and nutrition products and other specialty food and feed ingredients. In North America, cottonseed flour is produced and sold primarily to the pharmaceutical industry and cotton cellulose pulp is manufactured and sold to the chemical, paper, and filter markets. In South America, the Oilseeds Processing segment operates fertilizer blending facilities.

The Company has a 16.4% ownership interest in Wilmar International Limited (Wilmar), a Singapore publicly listed company. Wilmar, a leading agribusiness group in Asia, is engaged in the businesses of oil palm cultivation, oilseeds crushing, edible oils refining, sugar milling and refining, specialty fats, oleo chemicals, biodiesel and fertilizers manufacturing, and grains processing.

Item 1. BUSINESS (Continued)

The Oilseeds Processing segment also includes activities related to the procurement, transportation and processing of cocoa beans into cocoa liquor, cocoa butter, cocoa powder, chocolate, and various compounds in North America, South America, Europe, Asia, and Africa for the food industry.

Golden Peanut Company LLC (Golden Peanut), a wholly owned subsidiary of the Company, is a major supplier of peanuts and peanut-derived ingredients to both the U.S. and export markets and operator of a peanut shelling facility in Argentina. The Company began consolidating the operating results of Golden Peanut in the third quarter of fiscal 2011.

Stratas Foods LLC, a joint venture between the Company and ACH Jupiter, LLC, a subsidiary of Associated British Foods, procures, packages, and sells edible oils in North America. The Company has a 50% ownership interest in this joint venture.

The Company has a 50% interest in Edible Oils Limited, a joint venture between the Company and Princes Limited to procure, package, and sell edible oils in the United Kingdom. The Company also formed a joint venture with Princes Limited in Poland to procure, package, and sell edible oils in Poland, Czech Republic, Slovakia, Hungary, and Austria.

The Company is a major supplier of agricultural commodity raw materials to Wilmar, Stratas Foods LLC, and Edible Oils Limited.

Corn Processing

The Company's Corn Processing segment is engaged in corn wet milling and dry milling activities, with its asset base primarily located in the central part of the United States. The Corn Processing segment converts corn into sweeteners and starches, and bioproducts. Its products include ingredients used in the food and beverage industry including sweeteners, starch, syrup, glucose, and dextrose. Dextrose and starch are used by the Corn Processing segment as feedstocks for its bioproducts operations. By fermentation of dextrose, the Corn Processing segment produces alcohol, amino acids, and other specialty food and animal feed ingredients. Ethyl alcohol is produced by the Company for industrial use as ethanol or as beverage grade. Ethanol, in gasoline, increases octane and is used as an extender and oxygenate. The Corn Processing segment also includes amino acids such as lysine and threonine that are vital compounds used in swine feeds to produce leaner animals and in poultry feeds to enhance the speed and efficiency of poultry production. Corn gluten feed and meal, as well as distillers' grains, are produced for use as animal feed ingredients. Corn germ, a by-product of the wet milling process, is further processed into vegetable oil and protein meal. Other Corn Processing products include citric and lactic acids, lactates, sorbitol, xanthan gum, and glycols which are used in various food and industrial products. The Corn Processing segment includes the activities of a propylene and ethylene glycol facility and the Company's Brazilian sugarcane ethanol plant and related activities.

Almidones Mexicanos S.A., in which the Company has a 50% interest, operates a wet corn milling plant in Mexico.

Eaststarch C.V. (Netherlands), in which the Company has a 50% interest, owns interests in companies that operate wet corn milling plants in Bulgaria, Hungary, Slovakia, and Turkey.

Red Star Yeast Company, LLC produces and sells fresh and dry yeast in the United States and Canada. The Company has a 40% ownership interest in this joint venture.



## Agricultural Services

The Agricultural Services segment utilizes its extensive U.S. grain elevator, global transportation network, and port operations to buy, store, clean, and transport agricultural commodities, such as oilseeds, corn, wheat, milo, oats, rice, and barley, and resells these commodities primarily as food and feed ingredients and as raw materials for the agricultural processing industry. Agricultural Services' grain sourcing, handling, and transportation network provides reliable and efficient services to the Company's customers and agricultural processing operations. Agricultural Services' transportation network capabilities include barge, ocean-going vessel, truck, and rail freight services.

The Company has a 45% interest in Kalama Export Company LLC, a grain export elevator in Kalama, WA.

Alfred C. Toepfer International (Toepfer), in which the Company has an 80% interest, is a global merchandiser of agricultural commodities and processed products. Toepfer consists of a headquarters in Hamburg, Germany and 36 sales offices worldwide. Toepfer operates inland, river, and export facilities in Argentina, Hungary, Romania, Ukraine, and the United States.

Item 1. BUSINESS (Continued)

The Agricultural Services segment also includes the activities related to the origination and processing of wheat into wheat flour, the processing and distribution of formula feeds and animal health and nutrition products, and the procurement, processing, and distribution of edible beans.

The Company has a 19.8% interest in GrainCorp Limited (GrainCorp), a publicly-listed company on the Australian Stock Exchange. GrainCorp is engaged in grain receipt and handling, transportation, port operations, malt processing, flour processing, and grain marketing activities.

Prior to December 2012, the Company had a 23.2% interest in Gruma S.A.B. de C.V. (Gruma), the world's largest producer and marketer of corn flour and tortillas. Additionally, the Company had joint ventures in corn flour and wheat flour mills with and through Gruma. In December 2012, the Company sold its 23.2% interest in Gruma and the Gruma-related joint ventures.

Other

Other includes the Company's remaining operations, primarily its financial business units, related principally to futures commission merchant activities and captive insurance.

ADM Investor Services, Inc., a wholly owned subsidiary of the Company, is a registered futures commission merchant and a clearing member of all principal commodities exchanges in the U.S. ADM Investor Services International, Ltd., a member of several commodity exchanges and clearing houses in Europe, ADMIS Hong Kong Limited, and ADMIS Singapore Pte. Limited, are wholly owned subsidiaries of the Company offering broker services in Europe and Asia. ADMISI Commodities Private Limited, in which the Company owns a 51% interest, and ADMISI Forex India Private Limited, a wholly owned subsidiary of the Company, offer broker services in India. Monument Securities Limited is a wholly owned subsidiary of the Company offering broker services in the United Kingdom.

Captive insurance includes Agrinational Insurance Company (Agrinational) and ADM Crop Risk Services. Agrinational, a wholly owned subsidiary of the Company, provides insurance coverage for certain property, casualty, marine, credit, and other miscellaneous risks of the Company and participates in certain third-party reinsurance arrangements. Agrinational retains an immaterial portion of the crop insurance risk after third-party reinsurance. ADM Crop Risk Services, a wholly owned subsidiary, is a managing general agent which sells and services crop insurance policies to farmers.

Corporate

Compagnie Industrielle et Financiere des Produits Amylaces SA (Luxembourg) and affiliates (CIP), of which the Company has a 43.7% interest, is a joint venture which targets investments in food, feed ingredients and bioproducts businesses.

Methods of Distribution

The Company's products are distributed mainly in bulk from processing plants or storage facilities directly to customers' facilities. The Company has developed a comprehensive transportation capability to efficiently move both commodities and processed products virtually anywhere in the world. The Company owns or leases large numbers of the trucks, trailers, railroad tank and hopper cars, river barges, towboats, and ocean-going vessels used to transport the

Company's products to its customers.

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## Item 1. BUSINESS (Continued)

## Concentration of Revenues by Product

The following products account for 10% or more of revenues for the following periods:

|              | % of Revenues               |      |                                  |      |                         |      |
|--------------|-----------------------------|------|----------------------------------|------|-------------------------|------|
|              | Years Ended<br>December 31, |      | Six Months Ended<br>December 31, |      | Years Ended June<br>30, |      |
|              | 2013                        | 2012 | 2012                             | 2011 | 2012                    | 2011 |
| Soybeans     | 18%                         | 20%  | 20%                              | 17%  | 19%                     | 21%  |
| Corn         | 9%                          | 11%  | 10%                              | 12%  | 11%                     | 12%  |
| Soybean Meal | 11%                         | 11%  | 11%                              | 8%   | 9%                      | 9%   |

## Status of New Products

The Company continues to expand the size and global reach of its business through the development of new products. The Company does not expect any of its new products to have a significant impact on the Company's revenues in 2014.

## Source and Availability of Raw Materials

Substantially all of the Company's raw materials are agricultural commodities. In any single year, the availability and price of these commodities are subject to factors such as changes in weather conditions, plantings, government programs and policies, competition, changes in global demand, changes in standards of living, and global production of similar and competitive crops. The Company's raw materials are procured from thousands of growers, grain elevators, and wholesale merchants in North America, South America, Europe, Asia, Australia, and Africa, pursuant primarily to short-term (less than one year) agreements or on a spot basis. The Company is not dependent upon any particular grower, elevator, or merchant as a source for its raw materials.

## Patents, Trademarks, and Licenses

The Company owns patents, trademarks, and licenses but does not consider any segment of its business dependent upon any single or group of patents, trademarks or licenses.

## Seasonality, Working Capital Needs, and Significant Customers

Since the Company is widely diversified in global agribusiness markets, there are no material seasonal fluctuations in overall global processing volumes and the sale and distribution of its products and services. There is a degree of seasonality in the growing cycles, procurement, and transportation of the Company's principal raw materials: oilseeds, corn, wheat, cocoa beans, sugarcane, and other grains.

The price of agricultural commodities, which may fluctuate significantly and change quickly, directly affects the Company's working capital requirements. Because the Company has a higher portion of its operations in the northern hemisphere, principally North America and Europe, relative to the southern hemisphere, primarily South America, inventory levels typically peak after the northern hemisphere fall harvest and are generally lower during the northern hemisphere summer months. Working capital requirements have historically trended with inventory levels. No

material part of the Company's business is dependent upon a single customer or very few customers. The Company has seasonal financing arrangements with farmers in certain countries around the world. Typically, advances on these financing arrangements occur during the planting season and are repaid at harvest.

#### Competition

The Company has significant competition in the markets in which it operates based principally on price, quality, and alternative products, some of which are made from different raw materials than those utilized by the Company. Given the commodity-based nature of many of its businesses, the Company, on an ongoing basis, focuses on managing unit costs and improving efficiency through technology improvements, productivity enhancements, and regular evaluation of the Company's asset portfolio.

Item 1. BUSINESS (Continued)

Research and Development Expenditures

The Company's research and development expenditures are focused on responding to demand from customers' product development or formulation needs, improving processing efficiency, and developing food, feed, fuel, and industrial products from renewable agricultural crops. Research and development expense during the years ended December 31, 2013 and 2012, the six months ended December 31, 2012 and 2011, and the years ended June 30, 2012 and 2011, net of reimbursements of government grants, was approximately \$59 million, \$55 million, \$28 million, \$29 million, \$56 million, and \$60 million, respectively. The Company does not expect these research and development activities to have a significant effect on revenues in the next year.

The Company is working with the U.S. Department of Energy's National Energy Technology Laboratory and other key academic and corporate partners on projects to demonstrate carbon capture and sequestration as a viable option for reducing carbon dioxide emissions from manufacturing operations. The first project, Illinois Basin Decatur Project led by Midwest Geological Sequestration Consortium started operations in the first quarter of fiscal year ended June 30, 2012. The second project, the Illinois Industrial Carbon Capture & Sequestration commenced construction in the fourth quarter of fiscal year ended June 30, 2012. This facility is expected to be operational when the Environmental Protection Agency permits are finalized.

The Company is continuing to invest in research to develop a broad range of industrial chemicals with an objective to produce key chemical building blocks that serve as a platform for producing a variety of commodity chemicals. The key chemical building blocks are derived from the Company's starch and oilseed-based feedstocks. Conversion technologies include utilizing expertise in both fermentation and catalysis. The chemicals pipeline includes the development of chemicals and intermediates that are currently produced from petrochemical resources as well as new-to-the-market bio-based products. The Company's current portfolio includes products that are in the early development phase and those that are close to pilot plant demonstration. In an effort to further advance the development of bio-based chemical technologies, the Company has partnered with the Center for Environmentally Beneficial Catalysis and has added research capabilities at the University of Kansas.

Environmental Compliance

During the year ended December 31, 2013, \$85 million was spent specifically to improve equipment, facilities, and programs for pollution control and compliance with the requirements of various environmental agencies.

There have been no material effects upon the earnings and competitive position of the Company resulting from compliance with federal, state, and local laws or regulations enacted or adopted relating to the protection of the environment.

The Company's business could be affected in the future by national and global regulation or taxation of greenhouse gas emissions. In the United States, the U.S. Environmental Protection Agency (EPA) has adopted regulations requiring the owners of certain facilities to measure and report their greenhouse gas emissions, and the U.S. EPA has begun a process to regulate these emissions under the Clean Air Act. The U.S. EPA has also adopted rules regarding the construction and operation of new boilers that could greatly limit the construction of new coal-fired boilers. California is also moving forward with various programs to reduce greenhouse gases. Globally, a number of countries that are parties to the Kyoto Protocol have instituted or are considering climate change legislation and regulations. Most notable is the European Union Greenhouse Gas Emission Trading System. The Company has several facilities in Europe that participate in this system. It is difficult at this time to estimate the likelihood of

passage, or predict the potential impact, of any additional legislation. Potential consequences could include increased energy, transportation and raw material costs and may require the Company to make additional investments in its facilities and equipment.

#### Number of Employees

The number of full-time employees of the Company was approximately 31,100 at December 31, 2013 and 30,600 at December 31, 2012. The net increase in the number of full-time employees is primarily related to the acquisition or start-up of new facilities and new requirements in Brazil that require the Company to classify a significant number of its seasonal workforce as full-time employees.

#### Financial Information About Foreign and U.S. Operations

Item 1A, "Risk Factors," and Item 2, "Properties," includes information relating to the Company's foreign and U.S. operations. Geographic financial information is set forth in Note 18 of "Notes to Consolidated Financial Statements" included in Item 8 herein, "Financial Statements and Supplementary Data".

Item 1. BUSINESS (Continued)

Available Information

The Company's internet address is <http://www.adm.com>. The Company makes available, free of charge, through its website, the Company's annual reports on Form 10-K; quarterly reports on Form 10-Q; current reports on Form 8-K; Directors and Officers Forms 3, 4, and 5; and amendments to those reports, as soon as reasonably practicable after electronically filing such materials with, or furnishing them to, the Securities and Exchange Commission (SEC).

In addition, the Company makes available, through its website, the Company's Code of Conduct, Corporate Governance Guidelines, and the written charters of the Audit, Compensation/Succession, Nominating/Corporate Governance, and Executive Committees.

References to our website address in this report are provided as a convenience and do not constitute, or should not be viewed as, an incorporation by reference of the information contained on, or available through, the website. Therefore, such information should not be considered part of this report.

The public may read and copy any materials filed by the Company with the SEC at the SEC's Public Reference Room at 100 F Street, N.E., Washington, D.C. 20549. The public may obtain information on the operation of the Public Reference Room by calling the SEC at 1-800-SEC-0330. The SEC maintains a website which contains reports, proxy and information statements, and other information regarding issuers that file information electronically with the SEC. The SEC's internet address is <http://www.sec.gov>.

Item 1A. RISK FACTORS

The availability and prices of the agricultural commodities and agricultural commodity products the Company procures, transports, stores, processes, and merchandises can be affected by weather conditions, disease, government programs, competition, and various other factors beyond the Company's control and could adversely affect the Company's operating results.

The availability and prices of agricultural commodities are subject to wide fluctuations due to changes in weather conditions, crop disease, plantings, government programs and policies, competition, changes in global demand, changes in standards of living, and global production of similar and competitive crops. Additionally, the Company depends globally on farmers to ensure an adequate supply of the agricultural commodities used by the Company in its operations is maintained. These factors have historically caused volatility in the availability and prices of agricultural commodities and, consequently, in the Company's operating results and working capital requirements. Reduced supply of agricultural commodities due to weather-related factors or other reasons could adversely affect the Company's profitability by increasing the cost of raw materials and/or limiting the Company's ability to procure, transport, store, process, and merchandise agricultural commodities in an efficient manner. For example, a drought in North America in 2012 reduced the availability of corn and soybean inventories while prices increased. High and volatile commodity prices can adversely affect the Company's ability to meet its liquidity needs.

The Company has significant competition in the markets in which it operates.

The Company faces significant competition in each of its businesses and has numerous competitors. The company competes for the acquisition of inputs such as agricultural commodities, workforce, and other materials and supplies. Additionally, competitors offer similar products and services, as well as alternative products and services, to the Company's customers. The Company is dependent on being able to generate revenues in excess of cost of products



sold in order to obtain margins, profits, and cash flows to meet or exceed its targeted financial performance measures and provide cash for operating, working capital, dividend, or capital expenditure needs. Competition impacts the Company's ability to generate and increase its gross profit as a result of the following factors. Pricing of the Company's products is partly dependent upon industry processing capacity, which is impacted by competitor actions to bring on-line idled capacity or to build new production capacity. Many of the products bought and sold by the Company are global commodities or are derived from global commodities. The markets for global commodities are highly price competitive and in many cases the commodities are subject to substitution. To compete effectively, the Company focuses on improving efficiency in its production and distribution operations, developing and maintaining appropriate market share, and providing high levels of customer service. Competition could increase the Company's costs to purchase raw materials, lower selling prices of its products, or reduce the Company's market share, which may result in lower and more inefficient operating rates and reduced gross profit.

Item 1A. RISK FACTORS (Continued)

Fluctuations in energy prices could adversely affect the Company's operating results.

The Company's operating costs and the selling prices of certain finished products are sensitive to changes in energy prices. The Company's processing plants are powered principally by electricity, natural gas, and coal. The Company's transportation operations are dependent upon diesel fuel and other petroleum-based products. Significant increases in the cost of these items, including any consequences of regulation or taxation of greenhouse gases, could adversely affect the Company's production costs and operating results.

The Company has certain finished products, such as ethanol and biodiesel, which are closely related to, or may be substituted for, petroleum products. Therefore, the selling prices of ethanol and biodiesel can be impacted by the selling prices of gasoline and diesel fuel. A significant decrease in the price of gasoline or diesel fuel could result in a significant decrease in the selling price of the Company's ethanol and biodiesel and could adversely affect the Company's revenues and operating results.

The Company is subject to economic downturns, which could adversely affect the Company's operating results.

The Company conducts its business and has substantial assets located in many countries and geographic areas. While approximately 55 percent of the Company's processing plants and 64 percent of its procurement facilities are located in the United States, the Company also has significant operations in both developed areas (such as Western Europe, Canada, Brazil) and emerging market areas (such as Eastern Europe, Asia, portions of South and Central America, the Middle East, and Africa). One of the Company's strategies is to expand the global reach of its core model which may include expanding or developing its business in emerging market areas such as Asia, Eastern Europe, the Middle East, and Africa. Both developed and emerging market areas are subject to impacts of economic downturns, including decreased demand for the Company's products, and reduced availability of credit, or declining credit quality of the Company's suppliers, customers, and other counterparties. In addition, emerging market areas could be subject to more volatile operating conditions including, but not limited to, logistics limitations or delays, labor-related challenges, limitations or regulations affecting trade flows, local currency concerns, and other economic and political instability. Economic downturns and volatile market conditions could adversely affect the Company's operating results and ability to execute its business strategies.

Government policies, mandates, and regulations, in general; government policies, mandates, and regulations specifically affecting the agricultural sector and related industries; and political instability and other risks of doing business globally could adversely affect the Company's operating results.

Agricultural production and trade flows are subject to government policies, mandates, and regulations. Governmental policies affecting the agricultural industry, such as taxes, tariffs, duties, subsidies, incentives, foreign exchange rates, and import and export restrictions on agricultural commodities and commodity products, including policies related to genetically modified organisms, renewable fuel, and low carbon fuel mandates, can influence the planting of certain crops, the location and size of crop production, whether unprocessed or processed commodity products are traded, the volume and types of imports and exports, the availability and competitiveness of feedstocks as raw materials, the viability and volume of production of certain of the Company's products, and industry profitability. For example, changes in government policies or regulations of ethanol and biodiesel, including but not limited to changes in the Renewable Fuel Standard program under the Energy Independence and Security Act of 2007 in the United States, can have a significant impact on the Company's operating results. International trade regulations can adversely affect agricultural commodity trade flows by limiting or disrupting trade between countries or regions. Regulations of financial markets and instruments, including the Dodd-Frank Wall Street Reform and Consumer Protection Act, create

uncertainty and may lead to additional risks and costs, and could adversely affect the Company's agricultural commodity risk management practices as well as the Company's futures commission merchant business. Future government policies may adversely affect the supply of, demand for, and prices of the Company's products; restrict the Company's ability to do business in its existing and target markets; and adversely affect the Company's revenues and operating results.

Item 1A. RISK FACTORS (Continued)

The Company's operating results could be affected by changes in other governmental policies, mandates, and regulations including monetary, fiscal and environmental policies, laws, regulations, acquisition approvals, and other activities of governments, agencies, and similar organizations. These risks include but are not limited to changes in a country's or region's economic or political conditions, local labor conditions and regulations, reduced protection of intellectual property rights, changes in the regulatory or legal environment, restrictions on currency exchange activities, currency exchange fluctuations, burdensome taxes and tariffs, enforceability of legal agreements and judgments, adverse tax, administrative agency or judicial outcomes, and regulation or taxation of greenhouse gases. International risks and uncertainties, including changing social and economic conditions as well as terrorism, political hostilities, and war, could limit the Company's ability to transact business in these markets and could adversely affect the Company's revenues and operating results.

The Company's strategy involves expanding the volume and diversity of crops it merchandises and processes, expanding the global reach of its core model, and expanding its value-added product portfolio. Government policies, including anti-trust and competition law, trade restrictions, food safety regulations, and other government regulations and mandates, can impact the Company's ability to execute this strategy successfully.

The Company is subject to industry-specific risks which could adversely affect the Company's operating results.

The Company is subject to risks which include, but are not limited to, product quality or contamination; shifting consumer preferences; federal, state, and local food processing regulations; socially acceptable farming practices; environmental, health and safety regulations; and customer product liability claims. The liability which could result from certain of these risks may not always be covered by, or could exceed liability insurance related to product liability and food safety matters maintained by the Company. In addition, negative publicity caused by product liability and food safety matters may damage the Company's reputation. The occurrence of any of the matters described above could adversely affect the Company's revenues and operating results.

Certain of the Company's merchandised commodities and finished products are used as ingredients in livestock and poultry feed. The Company is subject to risks associated with economic or other factors which may adversely affect the livestock and poultry businesses, including the outbreak of disease in livestock and poultry. An outbreak of disease could adversely affect demand for the Company's products used as ingredients in livestock and poultry feed. A decrease in demand for ingredients in livestock and poultry feed could adversely affect the Company's revenues and operating results.

The Company is subject to numerous laws, regulations, and mandates globally which could adversely affect the Company's operating results and forward strategy.

The Company does business globally, connecting crops and markets in over 144 countries. The Company is required to comply with the numerous and broad-reaching laws and regulations administered by United States federal, state and local, and foreign governmental authorities. The Company must comply with other general business regulations such as accounting and income taxes, anti-corruption, anti-bribery, global trade, environmental, and handling of regulated substances. The Company frequently faces challenges from U.S. and foreign tax authorities regarding the amount of taxes due. These challenges include questions regarding the timing and amount of deductions and the allocation of income among various tax jurisdictions. In evaluating the exposure associated with various tax filing positions, the Company records reserves for estimates of potential additional tax owed by the Company. As examples, the Company has received large tax assessments from tax authorities in Brazil and Argentina challenging income tax positions taken by subsidiaries of the Company covering various prior periods. Any failure to comply with applicable

laws and regulations or appropriately resolve these challenges could subject the Company to administrative penalties and injunctive relief, civil remedies including fines, injunctions, and recalls of its products, and damage to its reputation.

The production of the Company's products requires the use of materials which can create emissions of certain regulated substances, including greenhouse gas emissions. Although the Company has programs in place throughout the organization globally to guard against non-compliance, failure to comply with these regulations can have serious consequences, including civil and administrative penalties as well as a negative impact on the Company's reputation, business, cash flows, and results of operations.

In addition, changes to regulations or implementation of additional regulations, for example the imposition of regulatory restrictions on greenhouse gases, may require the Company to modify existing processing facilities and/or processes which could significantly increase operating costs and adversely affect operating results.

Item 1A. RISK FACTORS (Continued)

The Company is exposed to potential business disruption, including but not limited to disruption of transportation services, supply of non-commodity raw materials used in its processing operations, and other impacts resulting from acts of terrorism or war, natural disasters, severe weather conditions, and accidents which could adversely affect the Company's operating results.

The Company's operations rely on dependable and efficient transportation services. A disruption in transportation services could result in difficulties supplying materials to the Company's facilities and impair the Company's ability to deliver products to its customers in a timely manner. The Company relies on access to navigable rivers and waterways in order to fulfill its transportation obligations more effectively. If access to these navigable waters is interrupted, the Company's operating results could be adversely affected. In addition, if certain non-agricultural commodity raw materials, such as water or certain chemicals used in the Company's processing operations, are not available, the Company's business could be disrupted. Any major lack of available water for use in certain of the Company's processing operations could have a material adverse impact on operating results. Certain factors which may impact the availability of non-agricultural commodity raw materials are out of the Company's control including, but not limited to, disruptions resulting from weather, economic conditions, manufacturing delays or disruptions at suppliers, shortage of materials, and unavailable or poor supplier credit conditions.

The assets and operations of the Company could be subject to extensive property damage and business disruption from various events which include, but are not limited to, acts of terrorism or war, natural disasters and severe weather conditions, accidents, explosions, and fires. The potential effects of these conditions could adversely affect the Company's revenues and operating results.

The Company's business is capital-intensive in nature and the Company relies on cash generated from its operations and external financing to fund its growth and ongoing capital needs. Limitations on access to external financing could adversely affect the Company's operating results.

The Company requires significant capital, including access to credit markets from time to time, to operate its current business and fund its growth strategy. The Company's working capital requirements, including margin requirements on open positions on futures exchanges, are directly affected by the price of agricultural commodities, which may fluctuate significantly and change quickly. The Company also requires substantial capital to maintain and upgrade its extensive network of storage facilities, processing plants, refineries, mills, ports, transportation assets and other facilities to keep pace with competitive developments, technological advances, regulations and changing safety standards in the industry. Moreover, the expansion of the Company's business and pursuit of acquisitions or other business opportunities may require significant amounts of capital. Access to credit markets and pricing of the Company's capital is dependent upon maintaining sufficient credit ratings from credit rating agencies. Sufficient credit ratings allow the Company to access tier one commercial paper markets. If the Company is unable to maintain sufficiently high credit ratings, access to these commercial paper and other debt markets and costs of borrowings could be adversely affected. If the Company is unable to generate sufficient cash flow or maintain access to adequate external financing, including as a result of significant disruptions in the global credit markets, it could restrict the Company's current operations and its growth opportunities which could adversely affect the Company's operating results.

The Company's risk management strategies may not be effective.

The Company's business is affected by fluctuations in agricultural commodity cash prices and derivative prices, transportation costs, energy prices, interest rates, and foreign currency exchange rates. The Company has processes in

place to monitor exposures to these risks and engages in strategies to manage these risks. The Company's monitoring efforts may not be successful at detecting a significant risk exposure. If these controls and strategies are not successful in mitigating the Company's exposure to these fluctuations, it could adversely affect the Company's operating results.

The Company has limited control over and may not realize the expected benefits of its equity investments and joint ventures.

The Company has \$3.3 billion invested in or advanced to joint ventures and investments over which the Company has limited control as to the governance and management activities of these investments. Net sales to unconsolidated affiliates during the year ended December 31, 2013 was \$6.9 billion. The Company faces certain risks, including risks related to the financial strength of the investment partner; loss of revenues and cash flows to the investment partner and related gross profit; the inability to implement beneficial management strategies, including risk management and compliance monitoring, with respect to the investment's activities; and the risk that the Company may not be able to resolve disputes with the investment partner. The Company may encounter unanticipated operating issues or financial results related to these investments that may impact the Company's revenues and operating results.

## Item 1A. RISK FACTORS (Continued)

The Company's information technology (IT) systems, processes, and sites may suffer interruptions, security breaches, or failures which may affect the Company's ability to conduct its business.

The Company's operations rely on certain key IT systems, some of which are dependent on services provided by third parties, to provide critical data connectivity, information and services for internal and external users. These interactions include, but are not limited to, ordering and managing materials from suppliers, risk management activities, converting raw materials to finished products, inventory management, shipping products to customers, processing transactions, summarizing and reporting results of operations, human resources benefits and payroll management, complying with regulatory, legal or tax requirements, and other processes necessary to manage the business. Increased IT security threats and more sophisticated computer crime, including advanced persistent threats, pose a potential risk to the security of the Company's IT systems, networks, and services, as well as the confidentiality, availability, and integrity of the Company's data. The Company has put in place security measures to protect itself against cyber-based attacks and disaster recovery plans for its critical systems. However, if the Company's IT systems are breached, damaged, or cease to function properly due to any number of causes, such as catastrophic events, power outages, security breaches, or cyber-based attacks, and the Company's disaster recovery plans do not effectively mitigate on a timely basis, the Company may suffer interruptions in its ability to manage its operations, loss of valuable data, and damage to its reputation, which may adversely impact the Company's revenues, operating results, and financial condition.

## Item 1B. UNRESOLVED STAFF COMMENTS

The Company has no unresolved staff comments.

## Item 2. PROPERTIES

The Company owns or leases, under operating leases, the following processing plants and procurement facilities:

|               | Processing Plants |        |       | Procurement Facilities |        |       |
|---------------|-------------------|--------|-------|------------------------|--------|-------|
|               | Owned             | Leased | Total | Owned                  | Leased | Total |
| U.S.          | 149               | —      | 149   | 286                    | 21     | 307   |
| International | 114               | 9      | 123   | 133                    | 36     | 169   |
|               | 263               | 9      | 272   | 419                    | 57     | 476   |

The Company's operations are such that most products are efficiently processed near the source of raw materials. Consequently, the Company has many plants strategically located in agricultural commodity producing areas. The annual volume of commodities processed will vary depending upon availability of raw materials and demand for finished products. The Company also owns approximately 200 warehouses and terminals primarily used as bulk storage facilities. Warehouses, terminals, corporate, and sales offices are not included in the tables above. Processing plants and procurement facilities owned or leased by unconsolidated joint ventures are also not included in the tables above.

To enhance the efficiency of transporting large quantities of raw materials and finished products between the Company's procurement facilities and processing plants and also the final delivery of products to our customers around the world, the Company owns approximately 2,000 barges, 13,400 rail cars, 300 trucks, 1,300 trailers, and 8 ocean going vessels; and leases, under operating leases, approximately 500 barges, 14,000 railcars, 300 trucks, and 44 ocean going vessels.





## Item 2. PROPERTIES

|   | Oilseeds Processing Plants<br>Owned |  |                  |      |       | Leased           |      |       |
|---|-------------------------------------|--|------------------|------|-------|------------------|------|-------|
|   | Crushing &<br>Origination           | Refining,<br>Packaging,<br>Biodiesel, &<br>Other | Cocoa &<br>Other | Asia | Total | Cocoa &<br>Other | Asia | Total |
| North America                                 |                                     |  |                  |      |       |                  |      |       |
| U.S.*   | 23                                  | 27   | 14               | —    | 64    | —                | —    | —     |
| Canada  | 3                                   | 4  | 1                | —    | 8     | 1                | —    | 1     |
| Mexico  | 1                                   | —  | —                | —    | 1     | —                | —    | —     |
| Total   | 27                                  | 31   | 15               | —    | 73    | 1                | —    | 1     |
| Daily capacity<br>Metric tons (in<br>1,000's) | 55                                  | 17   | 4                | —    | 76    | —                | —    | —     |
| South America                                 |                                     |  |                  |      |       |                  |      |       |
| Argentina                                     | —                                   | —  | 1                | —    | 1     | —                | —    | —     |
| Bolivia                                       | 1                                   | 2  | —                | —    | 3     | —                | —    | —     |
| Brazil  | 5                                   | 12   | 1                | —    | 18    | —                | —    | —     |
| Paraguay                                      | 1                                   | 1  | —                | —    | 2     | —                | —    | —     |
| Peru  | —                                   | 1  | —                | —    | 1     | —                | —    | —     |
| Total   | 7                                   | 16   | 2                | —    | 25    | —                | —    | —     |
| Daily capacity<br>Metric tons (in<br>1,000's) | 17                                  | 17   | —                | —    | 34    | —                | —    | —     |
| Europe  |                                     |  |                  |      |       |                  |      |       |
| Belgium                                       | —                                   | —  | 1                | —    | 1     | —                | —    | —     |
| Czech Republic                                | 1                                   | 1  | —                | —    | 2     | —                | —    | —     |
| France  | —                                   | 1  | —                | —    | 1     | —                | —    | —     |
| Germany                                       | 4                                   | 12   | 2                | —    | 18    | —                | —    | —     |
| Netherlands                                   | 1                                   | 3  | 2                | —    | 6     | —                | —    | —     |
| Poland  | 2                                   | 5  | —                | —    | 7     | —                | —    | —     |
| Ukraine                                       | 1                                   | —  | —                | —    | 1     | —                | —    | —     |
| U.K.  | 1                                   | 3  | —                | —    | 4     | 1                | —    | 1     |
| Total   | 10                                  | 25   | 5                | —    | 40    | 1                | —    | 1     |
| Daily capacity<br>Metric tons (in<br>1,000's) | 34                                  | 15   | 1                | —    | 50    | —                | —    | —     |
| Asia  |                                     |  |                  |      |       |                  |      |       |
| India   | —                                   | —  | —                | 4    | 4     | —                | 2    | 2     |
| Singapore                                     | —                                   | —  | —                | —    | —     | 1                | —    | 1     |
| Total   | —                                   | —  | —                | 4    | 4     | 1                | 2    | 3     |
| Daily capacity<br>Metric tons (in<br>1,000's) | —                                   | —  | —                | 2    | 2     | —                | 2    | 2     |
| Africa/Middle East                            |                                     |  |                  |      |       |                  |      |       |
| Ghana   | —                                   | —  | 1                | —    | 1     | —                | —    | —     |

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|                          |     |    |    |   |     |   |   |   |
|--------------------------|-----|----|----|---|-----|---|---|---|
| Ivory Coast              | —   | —  | 1  | — | 1   | — | — | — |
| South Africa             | —   | —  | 2  | — | 2   | — | — | — |
| Total                    | —   | —  | 4  | — | 4   | — | — | — |
| Daily capacity           |     |    |    |   |     |   |   |   |
| Metric tons (in 1,000's) | —   | —  | —  | — | —   | — | — | — |
| Grand Total              | 44  | 72 | 26 | 4 | 146 | 3 | 2 | 5 |
| Total daily capacity     |     |    |    |   |     |   |   |   |
| Metric tons (in 1,000's) | 106 | 49 | 5  | 2 | 162 | — | 2 | 2 |

\*The U.S. plants are located in Alabama, Georgia, Illinois, Indiana, Iowa, Kansas, Minnesota, Missouri, Nebraska, North Carolina, North Dakota, Ohio, Pennsylvania, South Carolina, Tennessee, Texas, and Wisconsin.

## Item 2. PROPERTIES (Continued)

|                          | Oilseeds Processing Procurement Facilities |                  |       |                           |                  |       |
|--------------------------|--|------------------|-------|---------------------------|------------------|-------|
|                          | Owned                                      |                  |       | Leased                    |                  |       |
|                          | Crushing &<br>Origination                  | Cocoa &<br>Other | Total | Crushing &<br>Origination | Cocoa &<br>Other | Total |
| North America            |  |                  |       |                           |                  |       |
| U.S.*                    | 9  | 70               | 79    | —                         | —                | —     |
| Canada                   | 5  | —                | 5     | —                         | —                | —     |
| Total                    | 14   | 70               | 84    | —                         | —                | —     |
| Storage capacity         |  |                  |       |                           |                  |       |
| Metric tons (in 1,000's) | 338  | 300              | 638   | —                         | —                | —     |
| South America            |  |                  |       |                           |                  |       |
| Argentina                | —  | 1                | 1     | —                         | —                | —     |
| Bolivia                  | 10   | —                | 10    | 9                         | —                | 9     |
| Brazil                   | 34   | —                | 34    | 3                         | 1                | 4     |
| Paraguay                 | 28   | —                | 28    | 7                         | —                | 7     |
| Uruguay                  | 1  | —                | 1     | 6                         | —                | 6     |
| Total                    | 73   | 1                | 74    | 25                        | 1                | 26    |
| Storage capacity         |  |                  |       |                           |                  |       |
| Metric tons (in 1,000's) | 2,233                                      | 6                | 2,239 | 546                       | 2                | 548   |
| Europe                   |  |                  |       |                           |                  |       |
| Netherlands              | 1  | —                | 1     | —                         | —                | —     |
| Poland                   | 5  | —                | 5     | —                         | —                | —     |
| Slovakia                 | 3  | —                | 3     | —                         | —                | —     |
| Total                    | 9  | —                | 9     | —                         | —                | —     |
| Storage capacity         |  |                  |       |                           |                  |       |
| Metric tons (in 1,000's) | 355  | —                | 355   | —                         | —                | —     |
| Asia                     |  |                  |       |                           |                  |       |
| Indonesia                | —  | 1                | 1     | —                         | 2                | 2     |
| Total                    | —  | 1                | 1     | —                         | 2                | 2     |
| Storage capacity         |  |                  |       |                           |                  |       |
| Metric tons (in 1,000's) | —  | 8                | 8     | —                         | 16               | 16    |
| Africa/Middle East       |  |                  |       |                           |                  |       |
| Cameroon                 | —  | 1                | 1     | —                         | —                | —     |
| Ivory Coast              | —  | 4                | 4     | —                         | 2                | 2     |
| Total                    | —  | 5                | 5     | —                         | 2                | 2     |
| Storage capacity         |  |                  |       |                           |                  |       |
| Metric tons (in 1,000's) | —  | 83               | 83    | —                         | 1                | 1     |
| Grand Total              | 96   | 77               | 173   | 25                        | 5                | 30    |
| Total storage capacity   |  |                  |       |                           |                  |       |
| Metric tons (in 1,000's) | 2,926                                      | 397              | 3,323 | 546                       | 19               | 565   |

\*The U.S. procurement facilities are located in Alabama, Florida, Georgia, Illinois, Michigan, Mississippi, North Carolina, Oklahoma, South Carolina, Texas, and Virginia.



## Item 2. PROPERTIES (Continued)

|  | Corn Processing<br>Processing Plants<br>Owned |             |       |       | Procurement<br>Facilities<br>Owned<br>Wet Milling,<br>Dry Milling,<br>& Other |
|--|---|-------------|-------|-------|---|
|  | Wet Milling                                   | Dry Milling | Other | Total |   |
|  | North America                                 |             |       |       |   |
| Illinois   | 1   | 1           | 5     | 7     | —   |
| Iowa   | 2   | 1           | 2     | 5     | 1   |
| Minnesota  | 1   | —           | —     | 1     | 5   |
| Nebraska   | 1   | 1           | —     | 2     | —   |
| North Carolina   | —   | —           | 1     | 1     | —   |
| Total  | 5   | 3           | 8     | 16    | 6   |
| Daily/Storage capacity<br>Metric tons (in 1,000's)       | 43  | 22          | 5     | 70    | 373   |
| South America  |   |             |       |       |   |
| Brazil   | —   | —           | 1     | 1     | —   |
| Total  | —   | —           | 1     | 1     | —   |
| Daily/Storage capacity<br>Metric tons (in 1,000's)       | —   | —           | 4     | 4     | —   |
| Grand Total  | 5   | 3           | 9     | 17    | 6   |
| Total daily/storage capacity<br>Metric tons (in 1,000's) | 43  | 22          | 9     | 74    | 373   |

## Item 2. PROPERTIES (Continued)

|                          | Agricultural Services Processing Plants |                    |       | Leased<br>Milling &<br>Other |
|--------------------------|---|--------------------|-------|------------------------------|
|                          | Owned<br>Merchandising<br>& Handling    | Milling &<br>Other | Total |                              |
| North America            |   |                    |       |                              |
| U.S.*                    | 2                                       | 67                 | 69    | —                            |
| Barbados                 | —                                       | 1                  | 1     | —                            |
| Belize                   | —                                       | 2                  | 2     | —                            |
| Canada                   | —                                       | 12                 | 12    | —                            |
| Grenada                  | —                                       | 2                  | 2     | —                            |
| Jamaica                  | —                                       | 3                  | 3     | —                            |
| Puerto Rico              | —                                       | 4                  | 4     | —                            |
| Trinidad & Tobago        | —                                       | 1                  | 1     | —                            |
| Total                    | 2                                       | 92                 | 94    | —                            |
| Daily capacity           |   |                    |       |                              |
| Metric tons (in 1,000's) | 2                                       | 33                 | 35    | —                            |
| Europe                   |   |                    |       |                              |
| U.K.                     | —                                       | 3                  | 3     | 4                            |
| Total                    | —                                       | 3                  | 3     | 4                            |
| Daily capacity           |   |                    |       |                              |
| Metric tons (in 1,000's) | —                                       | 1                  | 1     | 1                            |
| Asia                     |   |                    |       |                              |
| China                    | —                                       | 3                  | 3     | —                            |
| Total                    | —                                       | 3                  | 3     | —                            |
| Daily capacity           |   |                    |       |                              |
| Metric tons (in 1,000's) | —                                       | —                  | —     | —                            |
| Grand Total              | 2                                       | 98                 | 100   | 4                            |
| Total daily capacity     |   |                    |       |                              |
| Metric tons (in 1,000's) | 2                                       | 34                 | 36    | 1                            |

\*The U.S. plants are located in California, Colorado, Georgia, Idaho, Illinois, Indiana, Iowa, Kansas, Kentucky, Michigan, Minnesota, Missouri, Montana, Nebraska, New York, North Carolina, North Dakota, Ohio, Oklahoma, Pennsylvania, Tennessee, Texas, Washington, and Wisconsin.

## Item 2. PROPERTIES (Continued)

|                          | Agricultural Services<br>Procurement Facilities<br>Merchandising & Handling |        |
|--------------------------|---|--------|
|                          | Owned   | Leased |
| North America            |   |        |
| U.S.*                    | 201   | 21     |
| Canada                   | 1   | —      |
| Dominican Republic       | 1   | —      |
| Mexico                   | 4   | —      |
| Total                    | 207   | 21     |
| Storage capacity         |   |        |
| Metric tons (in 1,000's) | 12,718  | 921    |
| South America            |   |        |
| Argentina                | 3   | —      |
| Total                    | 3   | —      |
| Storage capacity         |   |        |
| Metric tons (in 1,000's) | 503   | —      |
| Europe                   |   |        |
| Germany                  | 5   | —      |
| Hungary                  | 2   | —      |
| Ireland                  | 4   | —      |
| Romania                  | 11  | 6      |
| Ukraine                  | 8   | —      |
| Total                    | 30  | 6      |
| Storage capacity         |   |        |
| Metric tons (in 1,000's) | 1,389   | 61     |
| Grand Total              | 240   | 27     |
| Total storage capacity   |   |        |
| Metric tons (in 1,000's) | 14,610  | 982    |

\*The U.S. procurement facilities are located in Arkansas, Florida, Idaho, Illinois, Indiana, Iowa, Kansas, Kentucky, Louisiana, Michigan, Minnesota, Missouri, Montana, Nebraska, North Dakota, Ohio, Oklahoma, South Dakota, Tennessee, Texas, Wisconsin, and Wyoming.

## Item 3. LEGAL PROCEEDINGS

The Company is routinely involved in a number of actual or threatened legal actions, including those involving alleged personal injuries, employment law, product liability, intellectual property, environmental issues, alleged tax liability, and class actions. The Company also routinely receives inquiries from regulators and other government authorities relating to various aspects of our business. The outcomes of these matters are not within our complete control and may not be known for prolonged periods of time. In some actions, claimants seek damages, as well as other relief, including injunctive relief, that could require significant expenditures or result in lost revenues. In accordance with applicable accounting standards, the Company records a liability in its consolidated financial statements for material loss contingencies when a loss is known or considered probable and the amount can be reasonably estimated. If the reasonable estimate of a known or probable loss is a range, and no amount within the range is a better estimate than any other, the minimum amount of the range is accrued. If a material loss contingency



is reasonably possible but not known or probable, and can be reasonably estimated, the estimated loss or range of loss is disclosed in the notes to the consolidated financial statements. When determining the estimated loss or range of loss, significant judgment is required to estimate the amount and timing of a loss to be recorded. Estimates of probable losses resulting from litigation and governmental proceedings involving the Company are inherently difficult to predict, particularly when the matters are in early procedural stages, with incomplete facts or legal discovery; involve unsubstantiated or indeterminate claims for damages; potentially involve penalties, fines, disgorgement, or punitive damages; or could result in a change in business practice.

Item 3. LEGAL PROCEEDINGS (Continued)

Beginning in 2008, the Company engaged outside counsel and other advisers to conduct a comprehensive review, under the U.S. Foreign Corrupt Practices Act ("FCPA") and other U.S. and foreign laws, of certain transactions conducted by the Company and its affiliates and joint ventures. The Company voluntarily disclosed this matter to the U.S. Department of Justice ("DOJ"), the U.S. Securities and Exchange Commission ("SEC"), and certain foreign regulators in March 2009, and since then the Company has provided periodic updates to these agencies. On December 20, 2013, the Company reached a comprehensive settlement with the DOJ and the SEC to resolve these matters. Under the settlement, the Company entered into a non-prosecution agreement with the DOJ and a consent decree with the SEC and agreed with these agencies to monetary relief totaling approximately \$54 million, the amount for which the Company established a reserve and included in its selling, general, and administrative expenses for the year ended December 31, 2013. The \$54 million in monetary relief includes \$36 million in disgorgement and prejudgment interest paid by the Company to the SEC, and a \$18 million fine paid by Alfred C. Toepfer International Ukraine Ltd. ("ACTI Ukraine"), a majority owned subsidiary of the Company, to the DOJ. As part of the comprehensive settlement, ACTI Ukraine also entered a guilty plea to one count of conspiracy to violate the anti-bribery provisions of the FCPA in the U.S. District Court for the Central District of Illinois. Alfred C. Toepfer International G.m.b.H. has also agreed to pay a fine of \$1 million to German authorities in connection with this matter which is included in the Company's selling, general, and administrative expenses for the year ended December 31, 2013. On April 22, 2011, certain manufacturers and distributors of sugar cane and beet sugar products filed suit in the U.S. District Court for the Central District of California against the Company, other manufacturers and marketers of high-fructose corn syrup (HFCS), and the Corn Refiners Association, alleging that the defendants falsely claimed that HFCS is "natural" and nutritionally equivalent to sugar. The defendants have filed counterclaims against the plaintiffs. The court denied the parties' motions to dismiss, and the parties are engaged in pretrial discovery.

Item 4. MINE SAFETY DISCLOSURES

None.

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## PART II

## Item 5. MARKET FOR REGISTRANT'S COMMON EQUITY, RELATED STOCKHOLDER MATTERS, AND ISSUER PURCHASES OF EQUITY SECURITIES

## Common Stock Market Prices and Dividends

The Company's common stock is listed and traded on the New York Stock Exchange and the Frankfurt Stock Exchange. The following table sets forth, for the periods indicated, the high and low market prices of the common stock as reported on the New York Stock Exchange and common stock cash dividends declared per share.

|                                      | Market Price |         | Cash                   |
|--------------------------------------|--------------|---------|------------------------|
|                                      | High         | Low     | Dividends<br>Per Share |
| Fiscal Year 2013-Quarter Ended       |              |         |                        |
| December 31                          | \$43.99      | \$36.01 | \$0.190                |
| September 30                         | 38.81        | 34.11   | 0.190                  |
| June 30                              | 35.04        | 31.50   | 0.190                  |
| March 31                             | 33.77        | 27.90   | 0.190                  |
| Transition Period 2012-Quarter Ended |              |         |                        |
| December 31                          | \$29.23      | \$24.38 | \$0.175                |
| September 30                         | 29.57        | 25.02   | 0.175                  |
| Fiscal Year 2012-Quarter Ended       |              |         |                        |
| June 30                              | \$33.98      | \$28.55 | \$0.175                |
| March 31                             | 32.36        | 28.11   | 0.175                  |
| December 31                          | 30.55        | 23.69   | 0.175                  |
| September 30                         | 32.41        | 24.42   | 0.160                  |

The number of registered shareholders of the Company's common stock at December 31, 2013, was 12,493. In December 2013, the Company announced an increase in its quarterly dividend rate from \$0.19 to \$0.24 per share. The Company expects to continue its policy of paying regular cash dividends, although there is no assurance as to future dividends because they are dependent on future earnings, capital requirements, and financial condition.

## Issuer Purchases of Equity Securities

| Period                                | Total Number of Shares Purchased (1) | Average Price Paid per Share | Total Number of Shares Purchased as Part of Publicly Announced Program (2) | Number of Shares Remaining to be Purchased Under the Program (2) |
|---------------------------------------|--------------------------------------|------------------------------|--|--|
| October 1, 2013 to October 31, 2013   | 244,971                              | \$36.822                     | 244,971  | 65,577,937   |
| November 1, 2013 to November 30, 2013 | 143                                  | 40.612                       | 143  | 65,577,794   |
| December 1, 2013 to December 31, 2013 | 256                                  | 41.043                       | 256  | 65,577,538   |
| Total                                 | 245,370                              | \$36.828                     | 245,370  | 65,577,538   |

(1) Total shares purchased represent those shares purchased in the open market as part of the Company's publicly announced share repurchase program described below and shares received as payment for the exercise price of stock

option exercises. During the three-month period ended December 31, 2013, there were no shares received as payment for the exercise price of stock option exercises.

(2) On November 5, 2009, the Company's Board of Directors approved a stock repurchase program authorizing the Company to repurchase up to 100,000,000 shares of the Company's common stock during the period commencing January 1, 2010 and ending December 31, 2014.

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Item 5. MARKET FOR REGISTRANT'S COMMON EQUITY, RELATED STOCKHOLDER MATTERS, AND ISSUER PURCHASES OF EQUITY SECURITIES (Continued)

Performance Graph

The graph below compares the Company's common stock with those of the S&P 500 Index and the S&P Consumer Staples Index. The graph assumes an initial investment of \$100 on June 30, 2008 and assumes all dividends have been reinvested through December 31, 2013.

COMPARISON OF 66 MONTH CUMULATIVE TOTAL RETURN  
Among Archer Daniels Midland Company (ADM), the S&P 500 Index, and the S&P Consumer Staples

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## Item 6. SELECTED FINANCIAL DATA

## Selected Financial Data

(In millions, except ratio and per share data)

|  | Year Ended  |             | Six Months Ended |             | Fiscal Years Ended |          |          |          |
|--|-------------|-------------|------------------|-------------|--------------------|----------|----------|----------|
|  | December 31 |             | December 31      |             | June 30            |          |          |          |
|  | 2013        | 2012        | 2012             | 2011        | 2012               | 2011     | 2010     | 2009     |
|  |             | (Unaudited) |                  | (Unaudited) |                    |          |          |          |
| Revenues   | \$89,804    | \$90,559    | \$46,729         | \$45,208    | \$89,038           | \$80,676 | \$61,682 | \$69,207 |
| Depreciation                                       | 827         | 798         | 396              | 391         | 793                | 827      | 857      | 730      |
| Net earnings attributable to controlling interests | 1,342       | 1,375       | 692              | 540         | 1,223              | 2,036    | 1,930    | 1,684    |
| Basic earnings per common share                    | 2.03        | 2.08        | 1.05             | 0.81        | 1.84               | 3.17     | 3.00     | 2.62     |
| Diluted earnings per common share                  | 2.02        | 2.08        | 1.05             | 0.81        | 1.84               | 3.13     | 3.00     | 2.62     |
| Cash dividends                                     | 501         | 461         | 230              | 224         | 455                | 395      | 372      | 347      |
| Per common share                                   | 0.76        | 0.70        | 0.35             | 0.335       | 0.685              | 0.62     | 0.58     | 0.54     |
| Working capital                                    | \$12,872    | \$12,769    | \$12,769         | \$12,395    | \$12,328           | \$14,286 | \$9,561  | \$10,523 |
| Current ratio                                      | 1.8         | 1.8         | 1.8              | 1.8         | 1.8                | 2.1      | 2.1      | 2.2      |
| Inventories  | 11,441      | 13,836      | 13,836           | 12,415      | 12,192             | 12,055   | 7,871    | 7,782    |
| Net property, plant, and equipment                 | 10,137      | 10,123      | 10,123           | 9,601       | 9,812              | 9,500    | 8,712    | 7,950    |
| Gross additions to property, plant, and equipment  | 947         | 1,302       | 641              | 1,058       | 1,719              | 1,512    | 1,788    | 2,059    |
| Total assets                                       | 43,752      | 45,136      | 45,136           | 41,701      | 41,771             | 42,352   | 31,808   | 31,582   |
| Long-term debt, excluding current maturities       | 5,347       | 6,456       | 6,456            | 6,762       | 6,535              | 8,266    | 6,830    | 7,592    |
| Shareholders' equity                               | 20,194      | 19,131      | 19,131           | 18,165      | 18,169             | 18,838   | 14,631   | 13,653   |
| Per common share                                   | 30.64       | 29.03       | 29.03            | 27.44       | 27.57              | 27.87    | 22.89    | 21.27    |
| Weighted average shares outstanding-basic          | 661         | 660         | 660              | 669         | 665                | 642      | 643      | 643      |
| Weighted average shares outstanding-diluted        | 663         | 662         | 661              | 670         | 666                | 654      | 644      | 644      |

Significant items affecting the comparability of the financial data shown above are as follows:

Net earnings attributable to controlling interests for the year ended December 31, 2013 include other-than-temporary impairment charges of \$155 million (\$155 million after tax, equal to \$0.23 per share) on the Company's GrainCorp investment, asset impairment charges of \$51 million (\$51 million after tax, equal to \$0.08 per share) related to the Company's Brazilian sugar milling business, and other impairment charges principally for certain property, plant and equipment assets totaling \$53 million (\$34 million after tax, equal to \$0.05 per share) as discussed in Note 19 in Item 8, Financial Statements and Supplementary Data (Item 8), realized losses on Australian dollar currency hedges of \$40 million (\$25 million after tax, equal to \$0.04 per share) related to the proposed GrainCorp acquisition, valuation allowance on certain deferred tax assets of \$82 million (equal to \$0.12 per share), income tax benefit recognized in

the current period of \$55 million (equal to \$0.08 per share) related to biodiesel blending credits earned in the prior periods, charges of \$54 million (\$37 million after tax, equal to \$0.06 per share) related to the FCPA matter as discussed in Note 21 in Item 8, and other charges of \$18 million (\$12 million after tax, equal to 0.02 per share).

## Item 6. SELECTED FINANCIAL DATA (Continued)

Net earnings attributable to controlling interests for the year ended December 31, 2012 include an asset impairment charge of \$146 million (\$107 million after tax, equal to \$0.16 per share) related to the Company's investments associated with Gruma, exit costs and asset impairment charges of \$85 million (\$52 million after tax, equal to \$0.08 per share) related primarily to the global workforce reduction program and exit of the Walhalla, ND ethanol facility, a gain of \$62 million (\$49 million after tax, equal to \$0.07 per share) related to the Company's interest in GrainCorp, a gain of \$39 million (\$24 million after tax, \$0.04 per share) related to the sale of certain of the Company's exchange membership interests, and charges of \$68 million (\$44 million after tax, \$0.07 per share) related to pension settlements.

Net earnings attributable to controlling interests for the six months ended December 31, 2012 include an asset impairment charge of \$146 million (\$107 million after tax, equal to \$0.16 per share) related to the Company's investments associated with Gruma, a gain of \$62 million (\$49 million after tax, equal to \$0.07 per share) related to the Company's interest in GrainCorp, a gain of \$39 million (\$24 million after tax, \$0.04 per share) related to the sale of certain of the Company's exchange membership interests, and charges of \$68 million (\$44 million after tax, \$0.07 per share) related to pension settlements.

Net earnings attributable to controlling interests for the six months ended December 31, 2011 include exit costs and asset impairment charges of \$352 million (\$222 million after tax, equal to \$0.33 per share) related primarily to the writedown of the Company's Clinton, IA bioplastics facility.

Net earnings attributable to controlling interests for the year ended June 30, 2012 include exit costs and asset impairment charges of \$437 million (\$274 million after tax, equal to \$0.41 per share) related primarily to the bioplastics facility and global workforce reduction program.

Net earnings attributable to controlling interests for the year ended June 30, 2011 include a gain of \$71 million (\$44 million after tax, equal to \$0.07 per share) related to the acquisition of the remaining interest in Golden Peanut, start up costs for the Company's significant new greenfield plants of \$94 million (\$59 million after tax, equal to \$0.09 per share), charges on early extinguishment of debt of \$15 million (\$9 million after tax, equal to \$0.01 per share), gains on interest rate swaps of \$30 million (\$19 million after tax, equal to \$0.03 per share) and a gain of \$78 million (\$49 million after tax, equal to \$0.07 per share) related to the sale of bank securities held by the Company's equity investee, Gruma. During the second quarter of fiscal year 2011, the Company updated its estimates for service lives of certain of its machinery and equipment assets. The effect of this change in accounting estimate on pre-tax earnings for the year ended June 30, 2011 was an increase of \$133 million (\$83 million after tax, equal to \$0.13 per share). Basic and diluted weighted average shares outstanding for 2011 include 44 million shares issued on June 1, 2011 related to the Equity Unit conversion. Diluted weighted average shares outstanding for 2011 include 44 million shares assumed issued on January 1, 2011 as required using the "if-converted" method of calculating diluted earnings per share for the quarter ended March 31, 2011. See Note 11 in Item 8 for earnings per share calculation.

Net earnings attributable to controlling interests for the year ended June 30, 2010 include a charge of \$75 million (\$47 million after tax, equal to \$0.07 per share) related to loss on extinguishment of debt resulting from the repurchase of \$500 million in aggregate principal amount of the Company's outstanding debentures, and start up costs for the Company's significant new greenfield plants of \$110 million (\$68 million after tax, equal to \$0.11 per share).

Net earnings attributable to controlling interests for the year ended June 30, 2009 include a non-cash charge of \$275 million (\$171 million after tax, equal to \$0.27 per share) related to currency derivative losses of the Company's equity investee, Gruma, and a \$158 million income tax charge (equal to \$0.24 per share) related to the reorganization of the



holding company structure in which the Company holds a portion of its equity investment in Wilmar.

Item 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Company Overview

This MD&A should be read in conjunction with the accompanying consolidated financial statements.

The Company is principally engaged in procuring, transporting, storing, processing, and merchandising agricultural commodities and products. The Company uses its significant global asset base to originate and transport agricultural commodities, connecting to markets in more than 144 countries. The Company also processes corn, oilseeds, wheat and cocoa into products for food, animal feed, chemical and energy uses. The Company uses its global asset network, business acumen, and its relationships with suppliers and customers to efficiently connect the harvest to the home thereby generating returns for our shareholders, principally from margins earned on these activities.

The Company's operations are organized, managed and classified into three reportable business segments: Oilseeds Processing, Corn Processing, and Agricultural Services. Each of these segments is organized based upon the nature of products and services offered. The Company's remaining operations are not reportable segments, as defined by the applicable accounting standard, and are classified as Other.

The Oilseeds Processing segment includes global activities related to the origination, merchandising, crushing, and further processing of oilseeds such as soybeans and soft seeds (cottonseed, sunflower seed, canola, rapeseed, and flaxseed) into vegetable oils and protein meals. Oilseeds products produced and marketed by the Company include ingredients for the food, feed, energy, and industrial products industries. Crude vegetable oils produced by the segment's crushing activities are sold "as is" or are further processed by refining, blending, bleaching, and deodorizing into salad oils. Salad oils are sold "as is" or are further processed by hydrogenating and/or interesterifying into margarine, shortening, and other food products. Partially refined oils are used to produce biodiesel or are sold to other manufacturers for use in chemicals, paints, and other industrial products. Oilseed protein meals are principally sold to third parties to be used as ingredients in commercial livestock and poultry feeds. In Europe and South America, the Oilseeds Processing segment includes origination and merchandising activities as adjuncts to its oilseeds processing assets. These activities include a network of grain elevators, port facilities, and transportation assets used to buy, store, clean, and transport grains and oilseeds. The Oilseeds Processing segment produces natural health and nutrition products and other specialty food and feed ingredients. The Oilseeds Processing segment is a major supplier of peanuts and peanut-derived ingredients to both the U.S. and export markets. In North America, cottonseed flour is produced and sold primarily to the pharmaceutical industry and cotton cellulose pulp is manufactured and sold to the chemical, paper, and filter markets. In South America, the Oilseeds Processing segment operates fertilizer blending facilities. The Oilseeds Processing segment also includes activities related to the procurement, transportation and processing of cocoa beans into cocoa liquor, cocoa butter, cocoa powder, chocolate, and various compounds in North America, South America, Europe, Asia, and Africa for the food processing industry. The Oilseeds Processing segment also includes the Company's share of the results of its equity investment in Wilmar and its share of results for its Stratas Foods LLC and Edible Oils Limited joint ventures.

The Company's Corn Processing segment is engaged in corn wet milling and dry milling activities, with its asset base primarily located in the central part of the United States. The Corn Processing segment converts corn into sweeteners and starches, and bioproducts. Its products include ingredients used in the food and beverage industry including sweeteners, starch, syrup, glucose, and dextrose. Dextrose and starch are used by the Corn Processing segment as feedstocks for its bioproducts operations. By fermentation of dextrose, the Corn Processing segment produces alcohol, amino acids, and other specialty food and animal feed ingredients. Ethyl alcohol is produced by the Company for industrial use as ethanol or as beverage grade. Ethanol, in gasoline, increases octane and is used as an extender and oxygenate. Bioproducts also include amino acids such as lysine and threonine that are vital compounds

used in swine feeds to produce leaner animals and in poultry feeds to enhance the speed and efficiency of poultry production. Corn gluten feed and meal, as well as distillers' grains, are produced for use as animal feed ingredients. Corn germ, a by-product of the wet milling process, is further processed into vegetable oil and protein meal. Other Corn Processing products include citric and lactic acids, lactates, sorbitol, xanthan gum, and glycols which are used in various food and industrial products. The Corn Processing segment includes the activities of a propylene and ethylene glycol facility and the Company's Brazilian sugarcane ethanol plant and related operations. This segment also includes the Company's share of the results of its equity investments in Almidones Mexicanos S.A., Eaststarch C.V., and Red Star Yeast Company LLC.

Item 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued)

The Agricultural Services segment utilizes its extensive U.S. grain elevator, global transportation network, and port operations to buy, store, clean, and transport agricultural commodities, such as oilseeds, corn, wheat, milo, oats, rice, and barley, and resells these commodities primarily as food and feed ingredients and as raw materials for the agricultural processing industry. The Agricultural Services' grain sourcing, handling, and transportation network provides reliable and efficient services to the Company's customers and agricultural processing operations. Agricultural Services' transportation network capabilities include barge, ocean-going vessel, truck, and rail freight services. Agricultural Services segment also includes the activities related to the processing of wheat into wheat flour, the processing and distribution of formula feeds, animal health and nutrition products, and the procurement, processing, and distribution of edible beans. The Agricultural Services segment includes the activities of Alfred C. Toepfer International, an 80% owned global merchant of agricultural commodities and processed products. The Agricultural Services segment also includes the Company's share of the results of its Kalama Export Company LLC joint venture and returns associated with the Company's investment in GrainCorp. Prior to December 2012, the Company had a 23.2% interest in Gruma S.A.B. de C.V. (Gruma), the world's largest producer and marketer of corn flour and tortillas. Additionally, the Company had joint ventures in corn flour and wheat flour mills with and through Gruma. In December 2012, the Company sold its 23.2% interest in Gruma and the Gruma-related joint ventures.

Other includes the Company's remaining operations, primarily its financial business units, related principally to futures commission merchant and insurance activities.

Corporate results principally include the impact of LIFO-related inventory adjustments, unallocated corporate expenses, and interest cost net of investment income. Corporate results also include the after-tax elimination of income attributable to mandatorily redeemable interests in Toepfer except during the calendar year 2012 when the put options related to these interests expired and the results were included in noncontrolling interest.

#### ADM Cocoa Strategic Review

On June 20, 2013, the Company announced that it was engaged in exploratory discussions with various parties about the potential sale of its cocoa business. As of December 31 and as of the date of this report, no definitive sale agreement had been reached and it remains uncertain if these discussions will result in a transaction to sell all or part of the cocoa business. The Company considered whether all or part of the cocoa business should be classified as held for sale as of December 31, 2013, and determined that the requirements under the applicable authoritative accounting literature for held for sale accounting treatment were not met.

#### Operating Performance Indicators

The Company's oilseeds processing and agricultural services operations are principally agricultural commodity-based businesses where changes in selling prices move in relationship to changes in prices of the commodity-based agricultural raw materials. Therefore, changes in agricultural commodity prices have relatively equal impacts on both revenues and cost of products sold. Thus, changes in revenues of these businesses do not necessarily correspond to the changes in margins or gross profit.

The Company's corn processing operations and certain other food and animal feed processing operations also utilize agricultural commodities (or products derived from agricultural commodities) as raw materials. However, in these operations, agricultural commodity market price changes do not necessarily equal changes in cost of products sold. Thus, changes in revenues of these businesses may correspond to changes in margins or gross profit.

The Company has consolidated subsidiaries in 74 countries. For the majority of the Company's subsidiaries located outside the United States, the local currency is the functional currency. Revenues and expenses denominated in foreign currencies are translated into U.S. dollars at the weighted average exchange rates for the applicable periods. For the majority of the Company's business activities in Brazil, the functional currency is the U.S. dollar; however, certain transactions, including taxes, occur in local currency and require conversion to the functional currency. Fluctuations in the exchange rates of foreign currencies, primarily the Euro, British pound, Canadian dollar, and Brazilian real, as compared to the U.S. dollar can result in corresponding fluctuations in the U.S. dollar value of revenues and expenses reported by the Company.

Item 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued)

The Company measures its performance using key financial metrics including net earnings, segment operating profit, return on invested capital, EBITDA, economic value added, and cost per metric ton. The Company's operating results can vary significantly due to changes in factors such as fluctuations in energy prices, weather conditions, crop plantings, government programs and policies, changes in global demand, general global economic conditions, changes in standards of living, and global production of similar and competitive crops. Due to these unpredictable factors, the Company does not provide forward-looking information in "Management's Discussion and Analysis of Financial Condition and Results of Operations."

Year Ended December 31, 2013 Compared to Year Ended December 31, 2012 (Unaudited)

During 2012, the Company's fiscal year was changed to begin on January 1 and end on December 31 of each year, starting on January 1, 2013. Previously, the Company's fiscal year was the twelve months ended on June 30. As a result of the change in fiscal year, the required transition period of July 1, 2012 to December 31, 2012 was audited and included in a transition period Form 10-K report. For purposes of preparing this year's management's discussion and analysis, the Company's management believes the calendar year 2012 is the most directly comparable period to calendar year 2013 results. The calendar year ended December 31, 2012 data is unaudited and has been compiled from the Company's quarterly reports for the quarters' ended March 31, 2012, June 30, 2012, September 30, 2012, and December 31, 2012.

As an agricultural commodity-based business, the Company is subject to a variety of market factors which affect the Company's operating results. Demand for global protein meal and vegetable oil remained strong and steady. U.S. biodiesel demand saw a modest recovery and, along with the 2013 reinstatement of the blenders' credit, led to improved margins. Steady corn sweetener demand continued to create tight U.S. sweetener industry capacity. Ethanol margins improved amid volatile industry conditions. Following a below-average 2012 harvest in North America, corn, soybean, and certain soft seed supplies were tight, lowering North American export opportunities and driving up nearby prices for agricultural commodities. The large 2012/2013 harvest in South America replenished the global supply chain for agricultural commodities but was slow to reach global markets due to logistical challenges. A large 2013 fall harvest in North America resulted in a significant decline in crop prices late in 2013. Cocoa margins were weak for much of 2013 due primarily to excess cocoa pressing capacity and strong competition, although conditions improved later in the year.

Net earnings attributable to controlling interests of \$1.3 billion, decreased \$33 million. Earnings before income taxes increased by \$43 million while income tax expense increased by \$81 million. Segment operating profit of \$2.7 billion in 2013, declined \$60 million. In 2013, segment operating profit included a \$155 million write-down related to the Company's GrainCorp investment, a \$51 million impairment of certain long-lived assets at its Brazilian sugar mill, and approximately \$27 million of other long-lived asset impairment charges principally in the Corn Processing segment. In 2012, segment operating profit included a \$62 million gain related to the settlement of total return swap instruments related to the Company's interest in GrainCorp and a \$146 million impairment charge related to the Company's disposal of its equity interest in Gruma and the Gruma-related joint ventures. Excluding these items, segment operating profit improved approximately 3% in 2013. Corporate costs of \$0.7 billion in 2013 declined by \$103 million. In 2013, LIFO inventory reserves declined resulting in pretax LIFO credits to earnings of \$225 million compared to LIFO credits of \$3 million in 2012. Equity earnings from the Company's investment in CIP decreased by \$89 million in 2013 primarily due to mark-to-market affects of underlying investments. In 2013, corporate costs included a \$54 million charge related to the settlement of the FCPA matter, \$40 million of foreign currency losses related to the Company's planned acquisition of GrainCorp, \$21 million of costs related to strategic projects, and \$32 million of costs primarily related to asset write-downs and allocations of costs between corporate and the operating

segments. In 2012, corporate costs included \$71 million of exit costs related primarily to the workforce reduction and \$68 million related to pension settlements. Excluding LIFO and these other items, corporate costs increased \$22 million, which is primarily due to higher employee benefit-related expenses and costs for IT projects. Partially offsetting the increase were lower interest expense and minority interest income in 2013.

The Company's effective tax rate for 2013 was 33.1% compared to 29.7% for 2012. The 2013 rate was negatively impacted by valuation allowances on deferred tax assets and a shift in the geographic mix of earnings, partially offset by favorable discrete income tax benefits related to amounts received from the U.S. government in the form of biodiesel credits. Excluding these factors, the effective tax rate for 2013 was about 30%.

Item 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued)

Analysis of Statements of Earnings

Revenues by segment for the years ended December 31, 2013 and 2012 are as follows:

| (In millions)                             | 2013     | 2012<br>(Unaudited) | Change  |
|---|----------|---------------------|---------|
| Oilseeds Processing                       |          |                     |         |
| Crushing and Origination                  | \$20,522 | \$20,651            | \$(129) |
| Refining, Packaging, Biodiesel, and Other | 10,375   | 10,666              | (291)   |
| Cocoa and Other                           | 3,281    | 3,509               | (228)   |
| Asia                                      | 705      | 604                 | 101     |
| Total Oilseeds Processing                 | 34,883   | 35,430              | (547)   |
| Corn Processing                           |          |                     |         |
| Sweeteners and Starches                   | 4,717    | 4,882               | (165)   |
| Bioproducts                               | 8,422    | 6,948               | 1,474   |
| Total Corn Processing                     | 13,139   | 11,830              | 1,309   |
| Agricultural Services                     |          |                     |         |
| Merchandising and Handling                | 36,968   | 38,729              | (1,761) |
| Milling and Other                         | 4,284    | 4,182               | 102     |
| Transportation                            | 228      | 248                 | (20)    |
| Total Agricultural Services               | 41,480   | 43,159              | (1,679) |
| Other                                     |          |                     |         |
| Financial                                 | 302      | 140                 | 162     |
| Total Other                               | 302      | 140                 | 162     |
| Total                                     | \$89,804 | \$90,559            | \$(755) |

Revenues in 2013 decreased 1% to \$89.8 billion, primarily due to lower average selling prices, related to a decrease in underlying commodity costs, partially offset by an approximate \$0.8 billion favorable variance from foreign exchange translation. Oilseeds Processing sales decreased 2% to \$34.9 billion due principally to lower sales volumes of merchandised soybeans and lower average selling prices of biodiesel and cocoa products. These decreases were partially offset by higher average selling prices of merchandised soybeans. Corn Processing sales increased 11% to \$13.1 billion due principally to higher ethanol sales volumes, including merchandised volumes. Agricultural Services sales decreased 4% to \$41.5 billion due principally to lower U.S. sales volumes caused in part by drought-related decreased crop availability and lower average selling prices of corn and soybeans.

Cost of products sold also decreased 1% to \$85.9 billion due principally to lower average commodity costs partially offset by an approximate \$0.8 billion increase from foreign exchange translation. Included in 2013 cost of products sold is a credit of \$225 million from the effect of decreasing agricultural commodity prices on LIFO inventory valuation reserves compared to a credit of \$3 million in 2012. Manufacturing expenses increased \$0.2 billion mostly due to higher employee and employee-related costs, higher utilities costs due principally to higher natural gas prices, and higher maintenance costs in part due to enhanced preventative maintenance practices.





Item 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued)

Selling, general, and administrative expenses increased \$94 million to \$1.8 billion. In 2013, selling, general, and administrative expenses include a \$54 million charge to settle the FCPA matter and \$21 million of costs related to strategic merger and acquisition projects. In 2012, selling, general, and administrative expenses include \$68 million of pension settlement charges. Excluding these items, selling, general, and administrative expense increased \$87 million principally due to higher bad debt expense, higher employee benefit-related expenses partly due to share-based compensation expenses, and other IT project-related expenses.

Asset impairment, exit, and restructuring costs of \$259 million was comprised of other-than-temporary impairment charges of \$155 million on the Company's GrainCorp investment, asset impairment charges of \$51 million related to the Company's Brazilian sugar milling business, and other impairment charges principally for certain property, plant, and equipment assets totaling \$53 million. The 2012 charges of \$243 million are comprised of the \$146 million charge related to the impairment of the Company's equity method investment in Gruma and the Gruma-related joint ventures, charges of \$71 million for severance and benefits related to the global workforce reduction, \$14 million of charges for facility exit and other related costs primarily for the Walhalla, ND corn plant shutdown, and \$12 million related to the other-than-temporary impairment charge for one of the Company's marketable security investments.

Interest expense decreased \$32 million, or 7%, to \$413 million primarily due to lower average outstanding long-term debt balances during 2013.

Equity in earnings of unconsolidated affiliates decreased \$65 million, or 14%, to \$411 million primarily due to an \$89 million decrease in equity earnings from the Company's investment in CIP due to mark-to-market effects of underlying investments, partially offset by higher equity earnings from the Company's investment in Wilmar. In addition, the Company sold its investment in Gruma and Gruma-related joint ventures in December 2012; and accordingly, the current period excludes equity earnings from these investments compared to \$42 million of Gruma-related earnings in 2012.

Other income of \$53 million decreased \$73 million. In 2013, the Company earned \$49 million related to the sale of property, plant, and equipment assets and marketable securities. Additionally in 2013, the Company recognized income for the minority interest holder's portion of losses incurred at its less than wholly owned subsidiary, Toepfer. Partially offsetting these gains were losses of \$40 million incurred on Australian dollar currency hedges related to the GrainCorp transaction. In 2012, the Company recognized a \$62 million gain related to the settlement of total return swap instruments related to its investment in GrainCorp. Additionally in 2012, the Company earned \$91 million related to the sale of property, plant, and equipment assets and marketable securities.

Item 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued)

Operating profit by segment and earnings before income taxes for the year ended December 31, 2013 and 2012 are as follows:

| (In millions)                             | 2013    | 2012<br>(Unaudited) | Change  |
|---|---------|---------------------|---------|
| Oilseeds Processing                       |         |                     |         |
| Crushing and Origination                  | \$835   | \$931               | \$(96 ) |
| Refining, Packaging, Biodiesel, and Other | 454     | 241                 | 213     |
| Cocoa and Other                           | (33 )   | 276                 | (309 )  |
| Asia                                      | 217     | 172                 | 45      |
| Total Oilseeds Processing                 | 1,473   | 1,620               | (147 )  |
| Corn Processing                           |         |                     |         |
| Sweeteners and Starches                   | 492     | 421                 | 71      |
| Bioproducts                               | 322     | (143 )              | 465     |
| Total Corn Processing                     | 814     | 278                 | 536     |
| Agricultural Services                     |         |                     |         |
| Merchandising and Handling                | 33      | 477                 | (444 )  |
| Milling and Other                         | 270     | 191                 | 79      |
| Transportation                            | 77      | 111                 | (34 )   |
| Total Agricultural Services               | 380     | 779                 | (399 )  |
| Other                                     |         |                     |         |
| Financial                                 | 41      | 91                  | (50 )   |
| Total Other                               | 41      | 91                  | (50 )   |
| Total Segment Operating Profit            | 2,708   | 2,768               | (60 )   |
| Corporate                                 | (684 )  | (787 )              | 103     |
| Earnings Before Income Taxes              | \$2,024 | \$1,981             | \$43    |

Corporate results are as follows:

| (In millions)               | 2013     | 2012<br>(Unaudited) | Change |
|-----------------------------|----------|---------------------|--------|
| LIFO credit (charge)        | \$225    | \$3                 | \$222  |
| Interest expense - net      | (408 )   | (445 )              | 37     |
| Unallocated corporate costs | (331 )   | (274 )              | (57 )  |
| Other charges               | (147 )   | (144 )              | (3 )   |
| Minority interest and other | (23 )    | 73                  | (96 )  |
| Total Corporate             | \$(684 ) | \$(787 )            | \$103  |

Item 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued)

Oilseeds Processing operating profit decreased \$147 million to \$1.5 billion. Crushing and Origination operating profit decreased \$96 million to \$835 million as weaker soft seed results were partially offset by improved soybean crushing results. Soft seed crushing results in North America declined due primarily to low seed availability which affected seed basis and production capacity utilization. Soybean crushing results improved in each region even though the Company processed lower volumes due primarily to the tight global crop supplies prior to the 2013 harvests. Improved European rape seed results were due to generally better crop availability in 2013. Refining, Packaging, Biodiesel, and Other results improved \$213 million to \$454 million as U.S. and European biodiesel margins improved significantly. In 2013, U.S. biodiesel volumes and margins were enhanced as blenders were incentivized to take advantage of tax credits prior to their expiration at the end of December. Cocoa and Other results decreased \$309 million to a loss of \$33 million due principally to weaker cocoa press margins and an unfavorable variance in net unrealized mark-to-market gains and losses of approximately \$86 million. These mark to market gains and losses represent fair value changes related to certain cocoa forward purchase and sales commitments accounted for as derivatives. Cocoa press margins were negatively impacted by excess industry processing capacity and strong competition. Peanut results declined primarily due to lower margins. Asia results improved \$45 million to \$217 million, principally reflecting the Company's share of the results from its equity investee, Wilmar.

Corn Processing operating profit increased \$536 million to \$814 million primarily due to significant improvement in ethanol margins, lower net corn costs, and strong sweetener demand. The Company recognized net losses from timing effects related to corn hedge ineffectiveness of \$15 million in 2013 compared to net losses of \$9 million in 2012. In addition, in 2013 the Company recognized \$51 million in asset impairment charges related to its Brazilian sugar milling business and \$20 million of asset impairment charges related to other long-lived assets. In the prior year, Bioproducts results included a \$10 million charge principally due to impairment costs upon closure of the 30 million gallon per year ethanol dry mill in Walhalla, N.D. Excluding timing effects from corn hedges and asset impairment charges, Sweeteners and Starches operating profit increased \$90 million. Solid demand for corn sweeteners translated to tight corn sweetener industry capacity. Excluding timing effects from corn hedges, impairment charges on the Brazilian sugar milling business, and other asset impairments, Bioproducts profit in the current year improved \$513 million. Overall industry ethanol margins were profitable but volatile in 2013 compared to negative margins in 2012 due principally to supply and demand imbalances.

Agricultural Services operating profit decreased \$399 million to \$380 million. In 2013, Agricultural Services incurred a \$155 million asset impairment charge related to the other than temporary impairment of its GrainCorp investment and recognized an insurance gain of approximately \$30 million, which is offset by the insurance expense recognized in Other. In 2012, Agricultural Services recorded a \$62 million gain related to the total return swaps used to build an investment interest in GrainCorp, \$42 million of equity earnings in Gruma, and incurred an asset impairment charge of \$146 million related to the disposal of Gruma. Excluding these items Merchandising and Handling operating profit decreased by \$257 million due principally to lower 2012 drought-related U.S. origination and export volumes, slower farmer selling of the recent 2013 harvested corn, fewer wheat merchandising opportunities, and lower execution margins in international merchandising. Excluding the 2012 Gruma asset impairment charge and equity earnings, Milling and Other operating profit declined \$25 million to \$270 million on solid but weaker margins. Earnings from transportation operations declined \$34 million to \$77 million as lower U.S. exports reduced barge freight utilization.

Other financial operating profit decreased \$50 million to \$41 million mainly due to an approximate \$30 million expense which offsets the insurance-related gain reported in the Agricultural Services segment and the absence of prior year gains from the sale of member exchange interests by the Company's futures commission brokerage business.

Corporate was a loss of \$684 million in 2013 compared to a loss of \$787 million in 2012. The effects of changing commodity prices on LIFO inventory valuations resulted in a credit of \$225 million in 2013 compared to a credit of \$3 million in 2012. Equity earnings from the Company's investment in CIP decreased by \$89 million in 2013 primarily due to mark-to-market effects of underlying investments. In 2013, corporate costs included a \$54 million charge related to the settlement of the FCPA matter, \$40 million of foreign currency losses related to the Company's planned acquisition of GrainCorp, \$21 million of costs related to strategic merger and acquisition projects, and \$32 million of costs primarily related to asset write-downs and reallocations of costs from the operating segments to corporate. In 2012, corporate costs included \$71 million of exit costs related primarily to the workforce reduction and \$68 million related to pension settlements. Excluding LIFO and these other items, corporate costs increased \$22 million mostly due to higher unallocated corporate costs. Unallocated corporate costs increased due primarily to higher employee benefit-related expenses, in part due to a higher Company stock price, and higher costs for IT projects. Interest-net declined \$37 million primarily due to lower outstanding debt balances. In 2013, income attributable to minority shareholders of mandatorily redeemable interests of \$35 million was included in minority interest and other.

Item 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued)

Six Months Ended December 31, 2012 Compared to Six Months Ended December 31, 2011 (Unaudited)

Net earnings attributable to controlling interests increased \$152 million to \$692 million. Asset impairment, exit, and restructuring costs in the 2012 period decreased \$115 million after tax (\$206 million pretax). The 2012 period results also include gains of \$49 million after tax related to the Company's interest in GrainCorp and a gain of \$24 million after tax related to the sale of certain of the Company's exchange membership interests, partially offset by charges of \$44 million after tax related to pension settlements.

Income taxes increased \$66 million due to higher earnings before income taxes. The effective income tax rate of 30.4% in 2012 compares to the rate of 30.3% in the prior period.

Segment operating profit in the 2012 period increased \$243 million due to a \$318 million improvement in operating results in the Oilseeds Processing segment, the absence of the prior period asset impairment charges of \$339 million in the Corn Processing segment related primarily to the write-down of assets at its Clinton, IA bioplastics facility, and higher results of the Company's Financial operations of \$76 million, in part due to a gain on sale of certain of the Company's exchange membership interests and favorable captive insurance loss reserve adjustments. Partially offsetting these improvements were lower results in the 2012 period in Corn Processing's bioproducts business of \$408 million, excluding the Clinton, IA asset impairment charge discussed above, and the 2012 period loss of \$146 million in the Agricultural Services segment related to the disposal of Gruma.

Corporate expenses were \$27 million higher in the 2012 period, due primarily to \$68 million of pension settlement charges, partially offset by higher returns on the Company's equity method investment in CIP.

Analysis of Statements of Earnings

Revenues by segment for the six months ended December 31, 2012 and 2011 are as follows:

| (In millions)                            | Six Months Ended                    |         | Change  |
|--|-------------------------------------|---------|---------|
|  | December 31,<br>2012<br>(Unaudited) | 2011    |         |
| Oilseeds Processing                      |                                     |         |         |
| Crushing and Origination                 | \$10,784                            | \$8,927 | \$1,857 |
| Refining, Packaging, Biodiesel and Other | 5,256                               | 6,218   | (962)   |
| Cocoa and Other                          | 1,746                               | 1,952   | (206)   |
| Asia                                     | 266                                 | 240     | 26      |
| Total Oilseeds Processing                | 18,052                              | 17,337  | 715     |
| Corn Processing                          |                                     |         |         |
| Sweeteners and Starches                  | 2,405                               | 2,316   | 89      |
| Bioproducts                              | 3,762                               | 4,135   | (373)   |
| Total Corn Processing                    | 6,167                               | 6,451   | (284)   |
| Agricultural Services                    |                                     |         |         |
| Merchandising and Handling               | 20,159                              | 19,061  | 1,098   |
| Transportation                           | 128                                 | 149     | (21)    |
| Milling and Other                        | 2,154                               | 2,154   | —       |
| Total Agricultural Services              | 22,441                              | 21,364  | 1,077   |

|             |          |          |         |
|-------------|----------|----------|---------|
| Other       |          |          |         |
| Financial   | 69       | 56       | 13      |
| Total Other | 69       | 56       | 13      |
| Total       | \$46,729 | \$45,208 | \$1,521 |

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Item 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued)

As an agricultural commodity-based business, the Company is subject to a variety of market factors which affect the Company's operating results. From a demand perspective, protein meal demand continued to increase, particularly for U.S. domestic and export markets. Demand for soybeans was solid. Weaker U.S. gasoline demand and unfavorable global ethanol trade flows resulted in continued excess industry ethanol capacity. From a supply perspective, following below-average harvests in the 2011/2012 crop year in North and South America, corn and soybean supplies were tight and commodity market prices were generally higher. In South America, farmers responded to high crop prices with record soybean plantings for the 2012/2013 crop year. The lower corn harvest in the U.S. due to the drought led to higher corn prices and higher demand for corn from South America.

Revenues increased \$1.5 billion to \$46.7 billion. Higher average selling prices increased revenues by \$4.9 billion, primarily due to increases in underlying commodity prices, while lower sales volumes, inclusive of the effects of acquisitions, reduced revenues by \$2.4 billion. Changes in foreign currency exchange rates decreased revenues by \$1.0 billion. Oilseeds Processing sales increased 4% to \$18.1 billion due principally to higher average selling prices of protein meal and soybeans and higher sales volumes of corn, primarily in South America, and protein meal. Corn Processing sales decreased 4% to \$6.2 billion due principally to lower average selling prices of ethanol. Agricultural Services sales increased 5% to \$22.4 billion, due to higher average selling prices of soybeans and wheat partially offset by lower sales volumes of corn.

Cost of products sold increased \$1.6 billion to \$44.9 billion due principally to higher costs of agricultural commodities partially offset by lower manufacturing costs and \$1.1 billion related to the effects of changing foreign currency rates. Manufacturing expenses decreased \$102 million or 3%, due principally to lower energy and repairs and maintenance costs, and savings in employee and benefit-related costs.

Selling, general and administrative expenses increased \$39 million to \$869 million. Included in selling, general, and administrative expenses are pension settlement charges of \$68 million for the six months ended December 31, 2012. Excluding these pension settlement charges, selling, general, and administrative expenses declined \$29 million or 3% due principally to lower employee and benefit-related costs.

Asset impairment charges in the 2012 period represent impairments of \$146 million related to the Company's divestment of its equity method investments in Gruma and Gruma-related joint ventures. The prior year charges relate to the Company's Clinton, IA bioplastics facility. Property, plant, and equipment were written down to estimated fair value resulting in impairment charges of \$320 million. In addition, charges of \$32 million were recognized for exit activities and to impair other assets.

Other income increased \$97 million to \$109 million due primarily to \$62 million of gains related to the Company's interest in GrainCorp and \$39 million of gains on the sale of certain of the Company's exchange membership interests.



Item 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued)

Operating profit by segment and earnings before income taxes for the six months ended December 31, 2012 and 2011 are as follows:

| (In millions)                             | Six Months Ended |         | Change |
|---|------------------|---------|--------|
|   | 2012             | 2011    |        |
|   | December 31,     |         |        |
|   | (Unaudited)      |         |        |
| Oilseeds Processing                       |                  |         |        |
| Crushing and Origination                  | \$517            | \$227   | \$290  |
| Refining, Packaging, Biodiesel, and Other | 78               | 132     | (54)   |
| Cocoa and Other                           | 65               | (28)    | ) 93   |
| Asia                                      | 87               | 98      | (11)   |
| Total Oilseeds Processing                 | 747              | 429     | 318    |
| Corn Processing                           |                  |         |        |
| Sweeteners and Starches                   | 191              | 105     | 86     |
| Bioproducts                               | (120)            | ) (51)  | ) (69) |
| Total Corn Processing                     | 71               | 54      | 17     |
| Agricultural Services                     |                  |         |        |
| Merchandising and Handling                | 299              | 315     | (16)   |
| Transportation                            | 67               | 81      | (14)   |
| Milling and Other                         | 29               | 167     | (138)  |
| Total Agricultural Services               | 395              | 563     | (168)  |
| Other                                     |                  |         |        |
| Financial                                 | 93               | 17      | 76     |
| Total Other                               | 93               | 17      | 76     |
| Total Segment Operating Profit            | 1,306            | 1,063   | 243    |
| Corporate                                 | (309)            | ) (282) | ) (27) |
| Earnings Before Income Taxes              | \$997            | \$781   | \$216  |

Corporate results are as follows:

| (In millions)                          | Six Months Ended |           | Change   |
|--|------------------|-----------|----------|
|  | 2012             | 2011      |          |
|  | December 31,     |           |          |
|  | (Unaudited)      |           |          |
| LIFO credit (charge)                   | \$60             | \$67      | \$(7)    |
| Interest expense - net                 | (219)            | ) (197)   | ) (22)   |
| Unallocated corporate costs            | (140)            | ) (155)   | ) 15     |
| Charges from debt buyback and exchange | (5)              | ) (4)     | ) (1)    |
| Pension settlements                    | (68)             | ) —       | ) (68)   |
| Other                                  | 63               | 7         | 56       |
| Total Corporate                        | \$(309)          | ) \$(282) | ) \$(27) |

Item 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued)

Oilseeds Processing operating profit increased \$318 million to \$747 million. Crushing and Origination operating profit increased \$290 million to \$517 million as results in North America, Europe and South America improved. The Company's U.S. soybean operations delivered strong results, with high seasonal utilization amid good U.S. and export meal demand. In Europe, rapeseed and soybean crushing earnings improved significantly. In South America, results benefited from improved soybean crushing margins. Refining, Packaging, Biodiesel, and Other results decreased \$54 million to \$78 million primarily due to weaker European and U.S. biodiesel results. Cocoa and Other results increased \$93 million as weaker cocoa press margins were offset by the absence of the prior period's net unrealized mark-to-market losses related to certain forward purchase and sales commitments accounted for as derivatives. Asia results decreased \$11 million to \$87 million principally reflecting the Company's share of its results from equity investee, Wilmar.

Corn Processing operating profit increased \$17 million to \$71 million. The prior period results include \$339 million in asset impairment charges and exit costs related to the Company's Clinton, IA bioplastics facility. Excluding the bioplastics charges and exit costs, Corn Processing operating profit declined \$322 million. Sweeteners and Starches operating profit increased \$86 million to \$191 million, as tight sweetener industry capacity supported higher average selling prices. The prior period Sweeteners and Starches results were negatively impacted by higher net corn costs related to the mark-to-market timing effects of economic hedges. Bioproducts profit decreased \$69 million to a \$120 million loss. Excluding the \$339 million prior year asset impairment charges, Bioproducts profit decreased \$408 million. Weak domestic gasoline demand and unfavorable global ethanol trade flows resulted in continued excess industry capacity, keeping ethanol margins negative.

Agricultural Services operating profit, including the 2012 period \$146 million Gruma asset impairment charge and \$62 million gain on the Company's interest in GrainCorp, decreased \$168 million to \$395 million. Merchandising and Handling earnings decreased \$16 million mostly due to weaker U.S. merchandising results impacted by the smaller U.S. harvest. Merchandising and Handling earnings in the 2012 period include the \$62 million gain on the Company's interest in GrainCorp. Earnings from transportation operations decreased \$14 million to \$67 million due to increased barge operating expenses caused by low water on the Mississippi River partially offset by higher freight rates. Milling and Other operating profit decreased \$138 million to \$29 million due principally to a \$146 million impairment charge on the disposal of the Company's equity method investments in Gruma and Gruma-related joint ventures. Milling results remained strong, and the Company's feed business saw improved margins amid stronger demand.

Other financial operating profit increased \$76 million to \$93 million mainly due to asset disposal gains for certain of the Company's exchange membership interests and improved results of the Company's captive insurance subsidiary.

Corporate expenses increased \$27 million to \$309 million the 2012 period. The Company incurred \$68 million in pension settlement charges related to a one-time window for lump sum distributions in the U.S. and the conversion of a Dutch pension plan to a multi-employer plan. Excluding these pension charges, corporate expenses declined by \$41 million. Corporate interest expense - net increased \$22 million mostly due to the absence of interest income received in the prior period related to a contingent gain settlement. Unallocated corporate costs were lower by \$15 million primarily due to lower employee and employee benefit-related costs. The increase in other income of \$56 million is primarily due to improved equity earnings from corporate affiliate investments.

Year Ended June 30, 2012 Compared to Year Ended June 30, 2011

As an agricultural commodity-based business, the Company is subject to a variety of market factors which affect the Company's operating results. From a demand perspective, global protein meal consumption has continued to grow

although at a slower rate. Excess industry crushing production capacity has pressured oilseeds margins, and the Company has adjusted production rates regionally to balance supply with current market demand. Biodiesel markets supported global demand for refined and crude vegetable oils. In the U.S., high biodiesel inventories associated with the December 31, 2011, expiration of blender's incentives dampened margins in the second half of the fiscal year. U.S. corn sweetener exports continue to support sales volumes and margins. Ethanol sales volumes were supported by favorable gasoline blending economics in the U.S. However, excess industry production of ethanol, together with recently reduced U.S. ethanol export demand, has negatively impacted ethanol margins. From a supply perspective, crop supplies in certain key growing regions at the beginning of fiscal 2012, including South America and the Black Sea region, were adequate, but a smaller-than-normal harvest in North America in the fall of 2011 resulted in low U.S. carryover stocks for corn and soybeans. Because of the smaller than expected South American harvest, global supplies of corn and soybeans were more dependent on the North American harvest. While plantings of corn increased in the U.S. during fiscal 2012, the drought conditions late in the fiscal year decreased expectations for the size of the harvest. These factors, combined with concerns about the European debt situation and ongoing geopolitical uncertainties, contributed to volatile commodity market price movements during fiscal 2012.

Item 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued)

Net earnings attributable to controlling interests decreased \$0.8 billion to \$1.2 billion. Segment operating profit declined \$1.6 billion to \$2.5 billion amid more challenging conditions generally affecting all reportable segments. Segment operating profit in fiscal 2012 included \$349 million of asset impairment charges and exit costs comprised of \$335 million to exit the Company's Clinton, IA, bioplastics plant and \$14 million to shut down its Walhalla, ND, ethanol dry mill. Earnings before income taxes included a credit of \$10 million from the effect on LIFO inventory valuation reserves, including the liquidation of LIFO inventory layers, partially offset by increasing agricultural commodity prices, compared to charges of \$368 million in the prior year. Fiscal 2012 unallocated corporate expenses included \$71 million of charges related to the Company's global workforce reduction program.

Income taxes decreased \$0.5 billion due to lower earnings before income taxes and a lower effective income tax rate. The Company's effective income tax rate declined to 29.6% compared to 33.1% in the prior year primarily due to income tax benefits associated with foreign currency re-measurement of non-monetary assets partially offset by a geographic mix of earnings that shifted more to foreign jurisdictions.

#### Analysis of Statements of Earnings

Revenues by segment are as follows:

|   | 2012<br>(In millions) | 2011     | Change  |
|---|-----------------------|----------|---------|
| Oilseeds Processing                       |                       |          |         |
| Crushing and Origination                  | \$18,794              | \$16,518 | \$2,276 |
| Refining, Packaging, Biodiesel, and Other | 11,628                | 9,476    | 2,152   |
| Cocoa and Other                           | 3,715                 | 3,652    | 63      |
| Asia                                      | 578                   | 262      | 316     |
| Total Oilseeds Processing                 | 34,715                | 29,908   | 4,807   |
| Corn Processing                           |                       |          |         |
| Sweeteners and Starches                   | 4,793                 | 3,766    | 1,027   |
| Bioproducts                               | 7,321                 | 6,142    | 1,179   |
| Total Corn Processing                     | 12,114                | 9,908    | 2,206   |
| Agricultural Services                     |                       |          |         |
| Merchandising and Handling                | 37,631                | 36,852   | 779     |
| Transportation                            | 269                   | 222      | 47      |
| Milling and Other                         | 4,182                 | 3,676    | 506     |
| Total Agricultural Services               | 42,082                | 40,750   | 1,332   |
| Other                                     |                       |          |         |
| Financial                                 | 127                   | 110      | 17      |
| Total Other                               | 127                   | 110      | 17      |
| Total                                     | \$89,038              | \$80,676 | \$8,362 |

Revenues increased \$7.0 billion due to higher average selling prices, primarily related to higher underlying commodity costs, and \$2.1 billion due to increased sales volumes, including sales volumes from acquisitions, partially offset by changes in foreign currency exchange rates of \$0.7 billion. Oilseeds Processing sales increased 16% to \$34.7 billion due principally to higher average selling prices of vegetable oils, merchandised commodities, protein meal, and biodiesel and increased sales volumes of biodiesel, protein meal, and peanuts, in part due to the acquisition of Golden Peanut in December 2010. Corn Processing sales increased 22% to \$12.1 billion due principally to higher

average selling prices of ethanol and sweeteners as well as higher sales volumes of sugar and ethanol. Agricultural Services sales increased 3% to \$42.1 billion, due to higher average selling prices of corn and wheat flour partially offset by lower sales volumes, in part due to lower export volumes from the U.S.

Item 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued)

Cost of products sold increased 12% to \$85.4 billion due principally to higher costs of agricultural commodities and, to a lesser extent, increased sales volumes. Changes in foreign currency exchange rates reduced fiscal 2012 cost of products sold by \$0.7 billion. Manufacturing expenses increased \$0.2 billion due to higher costs for maintenance, employee and benefit-related expenses, energy, and chemicals. These higher costs were primarily due to higher production volumes, acquisitions, and higher unit costs for fuels and certain chemicals. Partially offsetting these higher costs was lower depreciation expense, in part due to the Company's change in estimated service lives for machinery and equipment during the second quarter of fiscal 2011.

Selling, general, and administrative expenses remained steady at \$1.6 billion. Loss provisions mainly due to an unfavorable arbitration award in the Company's Agricultural Services operating segment were partially offset by lower overhead expenses.

Asset impairment, exit, and restructuring costs of \$449 million were comprised of \$349 million in the Corn Processing segment related to the Company's exit from its Clinton, IA, bioplastics business and ethanol dry mill in Walhalla, ND, \$71 million in Corporate for the global workforce reduction, and \$29 million in Corporate for investment write-downs and other facility exit-related costs.

Interest expense decreased 9% to \$441 million primarily due to lower long-term debt balances, higher interest expense capitalized on construction projects in progress, and lower interest expense related to uncertain income tax positions.

Equity in earnings of unconsolidated affiliates decreased 13% to \$472 million principally due to decreased equity earnings from the Company's equity investee, Gruma, which included a \$78 million gain in the prior year related to Gruma's disposal of certain assets.

Interest income declined 18% to \$112 million primarily related to the sale and deconsolidation of the Hickory Point Bank and Trust Company, fsb, effective September 30, 2011.

Other income – net declined \$101 million to \$17 million due primarily to the absence of income recognized in the prior year period of \$71 million for the Golden Peanut Gain and \$30 million for gains on interest rate swaps.

Item 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued)

Operating profit by segment is as follows:

|   | 2012          | 2011       | Change     |
|---|---------------|------------|------------|
|   | (In millions) |            |            |
| Oilseeds Processing                       |               |            |            |
| Crushing and Origination                  | \$641         | \$925      | \$(284 )   |
| Refining, Packaging, Biodiesel, and Other | 295           | 342        | (47 )      |
| Cocoa and Other                           | 183           | 240        | (57 )      |
| Asia                                      | 183           | 183        | —          |
| Total Oilseeds Processing                 | 1,302         | 1,690      | (388 )     |
| Corn Processing                           |               |            |            |
| Sweeteners and Starches                   | 335           | 330        | 5          |
| Bioproducts                               | (74 )         | ) 749      | (823 )     |
| Total Corn Processing                     | 261           | 1,079      | (818 )     |
| Agricultural Services                     |               |            |            |
| Merchandising and Handling                | 493           | 807        | (314 )     |
| Transportation                            | 125           | 117        | 8          |
| Milling and Other                         | 329           | 399        | (70 )      |
| Total Agricultural Services               | 947           | 1,323      | (376 )     |
| Other                                     |               |            |            |
| Financial                                 | 15            | 39         | (24 )      |
| Total Other                               | 15            | 39         | (24 )      |
| Total Segment Operating Profit            | 2,525         | 4,131      | (1,606 )   |
| Corporate (see below)                     | (760 )        | ) (1,116 ) | ) 356      |
| Earnings Before Income Taxes              | \$1,765       | \$3,015    | \$(1,250 ) |

Corporate results are as follows:

|   | 2012          | 2011         | Change  |
|---|---------------|--------------|---------|
|   | (In millions) |              |         |
| LIFO credit (charge)                    | \$10          | \$(368 )     | ) \$378 |
| Interest expense - net                  | (423 )        | ) (445 )     | ) 22    |
| Unallocated corporate costs             | (360 )        | ) (326 )     | ) (34 ) |
| Charges on early extinguishment of debt | (4 )          | ) (8 )       | ) 4     |
| Gains (losses) on interest rate swaps   | —             | 30           | (30 )   |
| Other                                   | 17            | 1            | 16      |
| Total Corporate                         | \$(760 )      | ) \$(1,116 ) | ) \$356 |

Item 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued)

Oilseeds Processing operating profit decreased \$0.4 billion to \$1.3 billion. Crushing and Origination operating profit decreased \$284 million to \$641 million primarily due to weaker results in European softseeds, lower results in North American softseeds, and lower North American positioning results. Partially offsetting these lower results, were higher grain origination results in South America driven by higher volumes and favorable positioning. Poor European softseed results were driven by a small prior year rapeseed crop, positioning losses, and weaker demand for protein meal and oils. North American softseed results declined primarily as a result of lower margins generated from a tight cottonseed supply. Refining, Packaging, Biodiesel, and Other results declined \$47 million to \$295 million due primarily to declines in biodiesel margins in South America and Europe and lower margins for specialty fats and oils in Europe. These declines were partially offset by improved North American protein specialties and natural health and nutrition results due to higher margins and volumes. Cocoa and Other results declined \$57 million to \$183 million. Fiscal 2012 results in Cocoa and Other were reduced by \$100 million for net unrealized mark-to-market losses related to certain forward purchase and sales commitments accounted for as derivatives. The prior year included \$9 million of net unrealized mark-to-market losses. Excluding these timing effects, cocoa results improved in fiscal 2012 driven by improved press margins caused by strong cocoa powder demand. The prior year included the \$71 million Golden Peanut Gain which was partially offset in fiscal 2012 by higher earnings in the Company's peanut business in part due to the first full year of consolidated results for Golden Peanut being reported by the Company in fiscal 2012. Asia results remained steady at \$183 million, principally reflecting the Company's share of its results from equity investee, Wilmar.

Corn Processing operating results decreased \$818 million to \$261 million due principally to poor ethanol margins and \$349 million in asset impairment charges and exit costs. Excluding the asset impairment and exit costs related to the Company's bioplastics business and Walhalla, ND, ethanol dry grind facility, Corn Processing operating profit of \$610 million in fiscal 2012 represented a decline of \$469 million compared to the prior year. Processed volumes were up 5 percent while net corn costs increased compared to the prior year. Sweeteners and Starches operating profit increased \$5 million to \$335 million, as higher average selling prices more than offset higher net corn costs. Bioproducts profit decreased \$823 million to a loss of \$74 million, including the \$349 million asset impairment and exit charges. Lower ethanol margins were caused by excess supply as previously offline production restarted while industry demand declined, in part due to slowing export demand. Prior year bioproducts results were enhanced by favorable corn ownership positions, which lowered net corn costs in that period. Bioproducts results in the prior year were negatively impacted by startup costs of \$94 million related to the Company's new dry-grind ethanol, bioplastics, and glycol plants.

Agricultural Services operating profits decreased \$376 million to \$947 million. Merchandising and Handling earnings decreased primarily due to lower results from U.S. operations. Lower sales volumes were principally the result of the relatively higher cost of U.S. grains and oilseeds in the global market due to lower stocks caused by a smaller U.S. harvest in 2011. This relatively weaker position led to reduced U.S. grain exports. In the prior year, Merchandising and Handling results were positively impacted by higher quantities of U.S. grain exports by the Company. In addition, fiscal 2012 included \$40 million of increased loss provisions mainly due to an unfavorable arbitration award. Earnings from Transportation were steady. Prior year's operating results in Milling and Other operations included a \$78 million gain related to Gruma's disposal of certain assets.

Other financial operating profit decreased \$24 million to \$15 million mainly due to higher loss provisions at the Company's captive insurance subsidiary related to property and crop risk reserves.

Corporate expenses declined \$356 million to \$760 million in fiscal 2012. The effects of a liquidation of LIFO inventory layers partially offset by increasing commodity prices on LIFO inventory valuations resulted in a credit of



\$10 million in fiscal 2012 compared to a charge of \$368 million in the prior year primarily due to higher prices. Corporate interest expense decreased \$22 million primarily due to lower interest expense on lower long-term debt balances. Unallocated corporate costs include \$71 million of costs related to the global workforce reduction program. Excluding these costs, unallocated corporate costs declined \$37 million due primarily to lower administrative costs. Corporate other income increased due to higher investment income partially offset by \$29 million for investment writedown and facility exit-related costs. Also, in the prior year the Company recognized \$30 million of gains on interest rate swaps.

Item 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued)

Liquidity and Capital Resources

A Company objective is to have sufficient liquidity, balance sheet strength, and financial flexibility to fund the operating and capital requirements of a capital intensive agricultural commodity-based business. The Company's strategy involves expanding the volume and diversity of crops that it merchandises and processes, expanding the global reach of its core model, and expanding its value-added product portfolio. The Company depends on access to credit markets, which can be impacted by its credit rating and factors outside of the Company's control, to fund its working capital needs and capital expenditures. The primary source of funds to finance the Company's operations, capital expenditures, and advancement of its growth strategy is cash generated by operations and lines of credit, including a commercial paper borrowing facility. In addition, the Company believes it has access to funds from public and private equity and debt capital markets in both U.S. and international markets.

Cash provided by operating activities was \$5.2 billion for 2013 compared to \$2.3 billion in 2012. Working capital changes increased cash by \$2.9 billion in the current year and decreased cash by \$85 million in the prior year. Inventories declined approximately \$2.4 billion at December 31, 2013 compared to December 31, 2012, as lower prices reduced inventories by approximately \$2.0 billion and lower quantities reduced inventories by \$0.4 billion. Cash used by investing activities was \$0.6 billion this year compared to \$1.2 billion last year. Capital expenditures and net assets of businesses acquired were \$1.0 billion this year compared to \$1.3 billion last year. Cash used in financing activities was \$3.2 billion this year compared to \$0.3 billion last year. In the current year, net borrowings, principally commercial paper borrowings, decreased mostly due to decreased working capital requirements.

At December 31, 2013, the Company had \$3.6 billion of cash, cash equivalents, and short-term marketable securities and a current ratio, defined as current assets divided by current liabilities, of 1.8 to 1. Included in working capital is \$7.5 billion of readily marketable commodity inventories. At December 31, 2013, the Company's capital resources included shareholders' equity of \$20.2 billion and lines of credit totaling \$6.9 billion, of which \$6.6 billion was unused. The Company's ratio of long-term debt to total capital (the sum of long-term debt and shareholders' equity) was 21% at December 31, 2013 and 25% at December 31, 2012. This ratio is a measure of the Company's long-term indebtedness and is an indicator of financial flexibility. The Company's ratio of net debt (the sum of short-term debt, current maturities of long-term debt, and long-term debt less the sum of cash and cash equivalents and short-term marketable securities) to capital (the sum of net debt and shareholders' equity) was 14% at December 31, 2013 and 27% at December 31, 2012. Of the Company's total lines of credit, \$4.0 billion support a commercial paper borrowing facility, against which there was no commercial paper outstanding at December 31, 2013. The Company reduced its commercial paper borrowing facility from \$6.0 billion at December 31, 2012 to \$4.0 billion at December 31, 2013 due to the Company's improved liquidity position and lower forecasted future borrowing needs.

The Company has focused its efforts on achieving improvements in generating or conserving cash in its operations. During the years ended December 31, 2013 and 2012, the Company freed up cash by monetizing non-strategic equity investments and assets, using alternative forms of financing for margin requirements of futures transactions, maximizing cash flows from its joint ventures, and reducing certain agricultural commodity inventories.

As of December 31, 2013, the Company had \$0.4 billion of cash held by foreign subsidiaries whose undistributed earnings are considered permanently reinvested. Due to the Company's historical ability to generate sufficient cash flows from its U.S. operations and unused and available U.S. credit capacity of \$4.0 billion, the Company has asserted that these funds are permanently reinvested outside the U.S.

Since March 2012, the Company has an accounts receivable securitization program ( the “Program”) with certain commercial paper conduit purchasers and committed purchasers (collectively, the “Purchasers”). The Program provides the Company with up to \$1.1 billion in funding against accounts receivable transferred into the Program and expands the Company's access to liquidity through efficient use of its balance sheet assets. Under the Program, certain U.S.-originated trade accounts receivable are sold to a wholly-owned bankruptcy-remote entity, ADM Receivables, LLC (“ADM Receivables”). ADM Receivables in turn transfers such purchased accounts receivable in their entirety to the Purchasers pursuant to a receivables purchase agreement. In exchange for the transfer of the accounts receivable, ADM Receivables receives a cash payment of up to \$1.1 billion and an additional amount upon the collection of the accounts receivable (deferred consideration). ADM Receivables uses the cash proceeds from the transfer of receivables to the Purchasers and other consideration to finance the purchase of receivables from the Company and the ADM subsidiaries originating the receivables. The Company acts as master servicer, responsible for servicing and collecting the accounts receivable under the Program. The Program terminates on June 28, 2014, unless extended (see Note 20 in Item 8 for more information and disclosures on the Program).

Item 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued)

At December 31, 2013, the Company had outstanding \$1.15 billion principal amount of convertible senior notes. As of December 31, 2013, none of the conditions permitting conversion of these notes had been satisfied. The Company has purchased call options and warrants intended to reduce the potential shareholder dilution upon future conversion of the notes. On February 18, 2014, the convertible senior notes were repaid with available funds.

On November 5, 2009, the Company's Board of Directors approved a stock repurchase program authorizing the Company to repurchase up to 100,000,000 shares of the Company's common stock during the period commencing January 1, 2010 and ending December 31, 2014. The Company has acquired approximately 34.4 million shares under this program, resulting in remaining approval to acquire 65.6 million shares. In December 2013, the Company announced it expected to acquire 18 million of its outstanding shares by the end of 2014 under this program.

The Company expects capital expenditures of \$1.4 billion during 2014. In 2014, dividends and the 18 million share buy-back, assuming market prices for the Company's common stock comparable to market prices at the end of January 2014, is expected to result in an additional total cash outlay of approximately \$1.4 billion.

The Company's credit facilities and certain debentures require the Company to comply with specified financial and non-financial covenants including maintenance of minimum tangible net worth as well as limitations related to incurring liens, secured debt, and certain other financing arrangements. The Company is in compliance with these covenants as of December 31, 2013.

The three major credit rating agencies have put the Company's credit rating on stable outlook.

#### Contractual Obligations

In the normal course of business, the Company enters into contracts and commitments which obligate the Company to make payments in the future. The following table sets forth the Company's significant future obligations by time period. Purchases include commodity-based contracts entered into in the normal course of business, which are further described in Item 7A, "Quantitative and Qualitative Disclosures About Market Risk," energy-related purchase contracts entered into in the normal course of business, and other purchase obligations related to the Company's normal business activities. The following table does not include unrecognized income tax benefits of \$66 million as of December 31, 2013 as the Company is unable to reasonably estimate the timing of settlement. Where applicable, information included in the Company's consolidated financial statements and notes is cross-referenced in this table.

| Contractual Obligations     | Item 8<br>Note<br>Reference | Total<br>(In millions) | Payments Due by Period |                |                |                      |
|-----------------------------|-----------------------------|------------------------|------------------------|----------------|----------------|----------------------|
|                             |                             |                        | Less than<br>1 Year    | 1 - 3<br>Years | 3 - 5<br>Years | More than<br>5 Years |
| Purchases                   |                             |                        |                        |                |                |                      |
| Inventories                 |                             | \$ 15,519              | \$ 14,621              | \$ 827         | \$ 67          | \$ 4                 |
| Energy                      |                             | 855                    | 355                    | 216            | 86             | 198                  |
| Other                       |                             | 191                    | 111                    | 66             | 10             | 4                    |
| Total purchases             |                             | 16,565                 | 15,087                 | 1,109          | 163            | 206                  |
| Short-term debt             |                             | 358                    | 358                    |                |                |                      |
| Long-term debt              | Note 10                     | 6,512                  | 1,165                  | 34             | 1,014          | 4,299                |
| Estimated interest payments |                             | 6,005                  | 330                    | 616            | 556            | 4,503                |

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|  |         |          |          |         |         |         |
|--|---------|----------|----------|---------|---------|---------|
| Operating leases   | Note 15 | 1,050    | 243      | 366     | 214     | 227     |
| Estimated pension and<br>other postretirement plan<br>contributions <sup>(1)</sup> | Note 16 | 161      | 52       | 22      | 23      | 64      |
| Total  |         | \$30,651 | \$17,235 | \$2,147 | \$1,970 | \$9,299 |

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Item 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued)

<sup>(1)</sup> Includes pension contributions of \$41 million for fiscal 2014. The Company is unable to estimate the amount of pension contributions beyond fiscal year 2014. For more information concerning the Company's pension and other postretirement plans, see Note 16 in Item 8.

At December 31, 2013, the Company estimates it will spend approximately \$1.5 billion through fiscal year 2018 to complete currently approved capital projects which are not included in the table above.

The Company also has outstanding letters of credit and surety bonds of \$795 million at December 31, 2013.

The Company has entered into agreements, primarily debt guarantee agreements related to equity-method investees, which could obligate the Company to make future payments. The Company's liability under these agreements arises only if the primary entity fails to perform its contractual obligation. The Company has collateral for a portion of these contingent obligations. At December 31, 2013, these contingent obligations totaled approximately \$37 million.

#### Off Balance Sheet Arrangements

##### Accounts Receivable Securitization Program

Since March 2012, the Company has an accounts receivable securitization program (the "Program") with certain commercial paper conduit purchasers and committed purchasers (collectively, the "Purchasers"). Under the Program, certain U.S.-originated trade accounts receivable are sold to a wholly-owned bankruptcy-remote entity, ADM Receivables, LLC ("ADM Receivables"). ADM Receivables in turn transfers such purchased accounts receivable in their entirety to the Purchasers pursuant to a receivables purchase agreement. In exchange for the transfer of the accounts receivable, ADM Receivables receives a cash payment of up to \$1.1 billion and an additional amount upon the collection of the accounts receivable (deferred consideration). ADM Receivables uses the cash proceeds from the transfer of receivables to the Purchasers and other consideration to finance the purchase of receivables from the Company and the ADM subsidiaries originating the receivables. The Company accounts for these transfers as sales. The Company has no retained interests in the transferred receivables, other than collection and administrative responsibilities and its right to the deferred consideration. At December 31, 2013 and 2012, the Company did not record a servicing asset or liability related to its retained responsibility, based on its assessment of the servicing fee, market values for similar transactions and its cost of servicing the receivables sold. The Program terminates on June 28, 2014, unless extended.

As of December 31, 2013, the fair value of trade receivables transferred to the Purchasers under the Program and derecognized from the Company's consolidated balance sheet was \$1.9 billion. In exchange for the transfer, the Company received cash of \$1.1 billion and recorded a \$0.8 billion receivable for deferred consideration included in other current assets. Cash collections from customers on receivables sold were \$39.8 billion, \$30.8 billion, \$21.9 billion, and \$8.9 billion for the years ended December 31, 2013 and 2012, the six months ended December 31, 2012, and the year ended June 30, 2012, respectively. All of the cash collections were applied to the deferred consideration. Deferred consideration is paid to the Company in cash on behalf of the Purchasers as receivables are collected; however, as this is a revolving facility, cash collected from the Company's customers is reinvested by the Purchasers daily in new receivable purchases under the Program.

The Company's risk of loss following the transfer of accounts receivable under the Program is limited to the deferred consideration outstanding. The Company carries the deferred consideration at fair value determined by calculating the expected amount of cash to be received and is principally based on observable inputs (a Level 2 measurement under

applicable accounting standards) consisting mainly of the face amount of the receivables adjusted for anticipated credit losses and discounted at the appropriate market rate. Payment of deferred consideration is not subject to significant risks other than delinquencies and credit losses on accounts receivable transferred under the program which have historically been insignificant.

Transfers of receivables under the Program during the years ended December 31, 2013 and 2012, the six months ended December 31, 2012, and the year ended June 30, 2012, resulted in an expense for the loss on sale of \$4 million, \$8 million, \$4 million, and \$4 million, respectively, which is classified as selling, general, and administrative expenses in the consolidated statements of earnings.

The Company reflects all cash flows related to the Program as operating activities in its consolidated statement of cash flows because the cash received from the Purchasers upon both the sale and collection of the receivables is not subject to significant interest rate risk given the short-term nature of the Company's trade receivables.

Item 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued)

Synthetic Leasing Program

The Company is a party to lease agreements under synthetic leasing programs for certain of its U.S. barge and trucking assets for periods ranging from 5 to 7 years. As of December 31, 2013, outstanding lease balances including the value of the underlying assets of \$145 million, were off-balance sheet. These agreements provide the Company with the right to use these assets for specified periods in exchange for an obligation to make rental payments. The agreements are accounted for as operating leases, such that the rent expense is recorded in the consolidated statement of earnings. The future lease payments pertaining to these lease agreements are included in the contractual obligations table in Item 7. These leasing programs are utilized primarily to diversify funding sources and to retain flexibility. The Company recorded \$3 million of rent expense pertaining to synthetic lease payments for the year ended December 31, 2013. The rent expense for the year ended December 31, 2012 was immaterial.

Critical Accounting Policies

The process of preparing financial statements requires management to make estimates and judgments that affect the carrying values of the Company's assets and liabilities as well as the recognition of revenues and expenses. These estimates and judgments are based on the Company's historical experience and management's knowledge and understanding of current facts and circumstances. Certain of the Company's accounting policies are considered critical, as these policies are important to the depiction of the Company's financial statements and require significant or complex judgment by management. Management has discussed with the Company's Audit Committee the development, selection, disclosure, and application of these critical accounting policies. Following are the accounting policies management considers critical to the Company's financial statements.

Fair Value Measurements - Inventories and Commodity Derivatives

Certain of the Company's inventory and commodity derivative assets and liabilities as of December 31, 2013 are valued at estimated fair values, including \$6.1 billion of merchandisable agricultural commodity inventories, \$0.9 billion of derivative assets, \$0.6 billion of derivative liabilities, and \$0.7 billion of inventory-related payables. Commodity derivative assets and liabilities include forward fixed-price purchase and sale contracts for agricultural commodities. Merchandisable agricultural commodities are freely traded, have quoted market prices, and may be sold without significant additional processing. Management estimates fair value for its commodity-related assets and liabilities based on exchange-quoted prices, adjusted for differences in local markets. The Company's inventory and derivative commodity fair value measurements are mainly based on observable market quotations without significant adjustments and are therefore reported as Level 2 within the fair value hierarchy. Level 3 fair value measurements of approximately \$2.1 billion of assets and \$0.3 billion of liabilities represent fair value estimates where unobservable price components represent 10% or more of the total fair value price. For more information concerning amounts reported as Level 3, see Note 3 in Item 8. Changes in the market values of these inventories and commodity contracts are recognized in the statement of earnings as a component of cost of products sold. If management used different methods or factors to estimate market value, amounts reported as inventories and cost of products sold could differ materially. Additionally, if market conditions change subsequent to year-end, amounts reported in future periods as inventories and cost of products sold could differ materially.

Derivatives – Designated Hedging Activities

The Company, from time to time, uses derivative contracts designated as cash flow hedges to fix the purchase price of anticipated volumes of commodities to be purchased and processed in a future month, to fix the purchase price of the



Company's anticipated natural gas requirements for certain production facilities, and to fix the sales price of anticipated volumes of ethanol. These designated hedging programs principally relate to the Company's Corn Processing operating segment. Assuming normal market conditions, the change in the market value of such derivative contracts has historically been, and is expected to continue to be, highly effective at offsetting changes in price movements of the hedged item. Gains and losses arising from open and closed hedging transactions are deferred in other comprehensive income, net of applicable income taxes, and recognized as a component of cost of products sold and revenues in the statement of earnings when the hedged item is recognized. If it is determined that the derivative instruments used are no longer effective at offsetting changes in the price of the hedged item, then the changes in the market value of these exchange-traded futures and exchange-traded and over-the-counter option contracts would be recorded immediately in the statement of earnings as a component of cost of products sold. See Note 4 in Item 8 for additional information.

Item 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued)

Investments in Affiliates

The Company applies the equity method of accounting for investments over which the Company has the ability to exercise significant influence, including its 16.4% investment in Wilmar. These investments in affiliates are carried at cost plus equity in undistributed earnings and are adjusted, where appropriate, for amortizable basis differences between the investment balance and the underlying net assets of the investee. Generally, the minimum ownership threshold for asserting significant influence is 20% ownership of the investee. However, the Company considers all relevant factors in determining its ability to assert significant influence including but not limited to, ownership percentage, board membership, customer and vendor relationships, and other arrangements. If management used a different accounting method for these investments, then the amount of earnings from affiliates the Company recognizes may differ.

Income Taxes

The Company accounts for its income tax positions in accordance with the applicable accounting standards. These standards prescribe a minimum threshold a tax position is required to meet before being recognized in the consolidated financial statements. The Company recognizes in its consolidated financial statements tax positions determined more likely than not to be sustained upon examination, based on the technical merits of the position. The Company frequently faces challenges from U.S. and foreign tax authorities regarding the amount of taxes due. These challenges include questions regarding the timing and amount of deductions and the allocation of income among various tax jurisdictions. In evaluating the exposure associated with various tax filing positions, the Company records reserves for estimates of potential additional tax owed by the Company. For example, the Company has received tax assessments from tax authorities in Brazil and Argentina challenging income tax positions taken by subsidiaries of the Company. The Company evaluated its tax positions for these matters and concluded, based in part upon advice from legal counsel, that it was appropriate to recognize the tax benefits of these positions (see Note 14 in Item 8 for additional information).

Deferred tax assets represent items to be used as tax deductions or credits in future tax returns, and the related tax benefit has already been recognized in the Company's income statement. The realization of the Company's deferred tax assets is dependent upon future taxable income in specific tax jurisdictions, the timing and amount of which are uncertain. The Company evaluates all available positive and negative evidence including estimated future reversals of existing temporary differences, projected future taxable income, tax planning strategies, and recent financial results. Valuation allowances related to these deferred tax assets have been established to the extent the realization of the tax benefit is not likely. During 2013, the Company increased valuation allowances by approximately \$150 million primarily related to net operating loss carryforwards and capital losses. To the extent the Company were to favorably resolve matters for which valuation allowances have been established or be required to pay amounts in excess of the aforementioned valuation allowances, the Company's effective tax rate in a given financial statement period may be impacted.

Undistributed earnings of the Company's foreign subsidiaries and the Company's share of the undistributed earnings of affiliated corporate joint venture companies accounted for on the equity method amounting to approximately \$7.5 billion at December 31, 2013, are considered to be permanently reinvested, and accordingly, no provision for U.S. income taxes has been provided thereon. If the Company were to receive distributions from any of these foreign subsidiaries or affiliates or determine the undistributed earnings of these foreign subsidiaries or affiliates to not be permanently reinvested, the Company could be subject to U.S. tax liabilities which have not been provided for in the consolidated financial statements.



Item 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued)

Property, Plant, and Equipment and Asset Abandonments and Write-Downs

The Company is principally engaged in the business of procuring, transporting, storing, processing, and merchandising agricultural commodities and products. This business is global in nature and is highly capital-intensive. Both the availability of the Company's raw materials and the demand for the Company's finished products are driven by factors such as weather, plantings, government programs and policies, changes in global demand, changes in standards of living, and global production of similar and competitive crops. These aforementioned factors may cause a shift in the supply/demand dynamics for the Company's raw materials and finished products. Any such shift will cause management to evaluate the efficiency and cash flows of the Company's assets in terms of geographic location, size, and age of its facilities. The Company, from time to time, will also invest in equipment, technology, and companies related to new, value-added products produced from agricultural commodities and products. These new products are not always successful from either a commercial production or marketing perspective. Management evaluates the Company's property, plant, and equipment for impairment whenever indicators of impairment exist. Assets are written down to fair value after consideration of the ability to utilize the assets for their intended purpose or to employ the assets in alternative uses or sell the assets to recover the carrying value. If management used different estimates and assumptions in its evaluation of these assets, then the Company could recognize different amounts of expense over future periods. During the years ended December 31, 2013 and 2012, the six months ended December 31, 2012 and 2011, and the years ended June 30, 2012 and 2011, impairment charges for property, plant, and equipment were \$84 million, \$30 million, \$0, \$337 million, \$367 million, and \$2 million, respectively (see Note 19 in Item 8 for additional information).

Goodwill and Other Intangible Assets

Goodwill and intangible assets deemed to have indefinite lives are not amortized but are subject to annual impairment tests. The Company evaluates goodwill for impairment at the reporting unit level annually on October 1 or whenever there are indicators that the carrying value of the assets may not be fully recoverable. For fiscal years ended on June 30, 2012 and prior, the Company performed its annual goodwill impairment test on April 1 (see Note 1 in Item 8 for additional information regarding this change in accounting policy). Definite-lived intangible assets are amortized over their estimated useful lives and are reviewed for impairment whenever there are indicators that the carrying value of the assets may not be fully recoverable. If management used different estimates and assumptions in its impairment tests, then the Company could recognize different amounts of expense over future periods.

Employee Benefit Plans

The Company provides substantially all U.S. employees and employees at certain international subsidiaries with retirement benefits including defined benefit pension plans and defined contribution plans. The Company provides eligible U.S. employees who retire under qualifying conditions with access to postretirement health care, at full cost to the retiree (certain employees are "grandfathered" into subsidized coverage while others are provided with Health Care Reimbursement Accounts. In order to measure the expense and funded status of these employee benefit plans, management makes several estimates and assumptions, including interest rates used to discount certain liabilities, rates of return on assets set aside to fund these plans, rates of compensation increases, employee turnover rates, anticipated mortality rates, and anticipated future health care costs. These estimates and assumptions are based on the Company's historical experience combined with management's knowledge and understanding of current facts and circumstances. Management also uses third-party actuaries to assist in measuring the expense and funded status of these employee benefit plans. If management used different estimates and assumptions regarding these plans, the funded status of the plans could vary significantly, and the Company could recognize different amounts of expense

over future periods. See Note 16 in Item 8 for additional information.

**Item 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

The market risk inherent in the Company's market risk sensitive instruments and positions is the potential loss arising from adverse changes in: commodity market prices as they relate to the Company's net commodity position, foreign currency exchange rates, and interest rates as described below.

## Item 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK (Continued)

## Commodities

The availability and prices of agricultural commodities are subject to wide fluctuations due to factors such as changes in weather conditions, crop disease, plantings, government programs and policies, competition, changes in global demand, changes in customer preferences and standards of living, and global production of similar and competitive crops.

The Company manages its exposure to adverse price movements of agricultural commodities used for, and produced in, its business operations, by entering into derivative and non-derivative contracts which reduce the Company's overall short or long commodity position. Additionally, the Company uses exchange-traded futures and exchange-traded and over-the-counter option contracts as components of merchandising strategies designed to enhance margins. The results of these strategies can be significantly impacted by factors such as the correlation between the value of exchange-traded commodities futures contracts and the cash prices of the underlying commodities, counterparty contract defaults, and volatility of freight markets. In addition, the Company, from time-to-time, enters into derivative contracts which are designated as hedges of specific volumes of commodities that will be purchased and processed, or sold, in a future month. The changes in the market value of such futures contracts have historically been, and are expected to continue to be, highly effective at offsetting changes in price movements of the hedged item. Gains and losses arising from open and closed designated hedging transactions are deferred in other comprehensive income, net of applicable taxes, and recognized as a component of cost of products sold or revenues in the statement of earnings when the hedged item is recognized.

The Company's commodity position consists of merchandisable agricultural commodity inventories, related purchase and sales contracts, energy and freight contracts, and exchange-traded futures and exchange-traded and over-the-counter option contracts including contracts used to hedge portions of production requirements, net of sales.

The fair value of the Company's commodity position is a summation of the fair values calculated for each commodity by valuing all of the commodity positions at quoted market prices for the period, where available, or utilizing a close proxy. The Company has established metrics to monitor the amount of market risk exposure, which consist of volumetric limits, and value-at-risk (VaR) limits. VaR measures the potential loss, at a 95% confidence level, that could be incurred over a one year period. Volumetric limits are monitored daily and VaR calculations and sensitivity analysis are monitored weekly.

In addition to measuring the hypothetical loss resulting from an adverse two standard deviation move in market prices (assuming no correlations) over a one year period using VaR, sensitivity analysis is performed measuring the potential loss in fair value resulting from a hypothetical 10% adverse change in market prices. The highest, lowest, and average weekly position for the years ended December 31, 2013 and 2012 together with the market risk from a hypothetical 10% adverse price change is as follows:

| Long/(Short)     | December 31, 2013 |             | December 31, 2012 |             |
|------------------|-------------------|-------------|-------------------|-------------|
|                  | Fair Value        | Market Risk | Fair Value        | Market Risk |
|                  | (In millions)     |             |                   |             |
| Highest position | \$660             | \$66        | \$2,218           | \$222       |
| Lowest position  | (1,833            | ) (183      | ) (109            | ) (11       |
| Average position | (959              | ) (96       | ) 1,111           | 111         |

The decrease in fair value of the average position for December 31, 2013 was the result of the decrease in commodity prices and the decrease in average quantities underlying the weekly commodity position.

## Currencies

The Company has consolidated subsidiaries in 74 countries. For the majority of the Company's subsidiaries located outside the United States, the local currency is the functional currency. To reduce the risks associated with foreign currency exchange rate fluctuations, the Company enters into currency exchange contracts to minimize its foreign currency position related to transactions denominated primarily in Euro, British pound, Canadian dollar, and Brazilian real currencies. These currencies represent the major functional or local currencies in which recurring business transactions occur. The Company does not use currency exchange contracts as hedges against amounts permanently invested in foreign subsidiaries and affiliates. The currency exchange contracts used are forward contracts, swaps with banks, exchange-traded futures contracts, and over-the-counter options. The changes in market value of such contracts have a high correlation to the price changes in the currency of the related transactions. The potential loss in fair value for such net currency position resulting from a hypothetical 10% adverse change in foreign currency exchange rates is not material.

## Item 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK (Continued)

The amount the Company considers permanently invested in foreign subsidiaries and affiliates and translated into dollars using the year-end exchange rates is \$7.5 billion at December 31, 2013, and \$7.7 billion at December 31, 2012. This decrease is due to the depreciation of foreign currencies versus the U.S. dollar partially offset by the increase in retained earnings of the foreign subsidiaries and affiliates. The potential loss in fair value, which would principally be recognized in Other Comprehensive Income, resulting from a hypothetical 10% adverse change in quoted foreign currency exchange rates is \$751 million and \$773 million for December 31, 2013 and 2012, respectively. Actual results may differ.

## Interest

The fair value of the Company's long-term debt is estimated using quoted market prices, where available, and discounted future cash flows based on the Company's current incremental borrowing rates for similar types of borrowing arrangements. Such fair value exceeded the long-term debt carrying value. Market risk is estimated as the potential increase in fair value resulting from a hypothetical 50 basis points decrease in interest rates. Actual results may differ.

|  | December 31, 2013 | December 31, 2012 |
|--|-------------------|-------------------|
|  | (In millions)     |                   |
| Fair value of long-term debt             | \$6,272           | \$7,901           |
| Excess of fair value over carrying value | 925               | 1,445             |
| Market risk                              | 326               | 404               |

The decrease in fair value of long-term debt at December 31, 2013 is due to increased current maturities, repayments, and interest rates.



Item 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

| Financial Statements                                     | Page No.   |
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## Archer-Daniels-Midland Company

## Consolidated Statements of Earnings

| (In millions, except per share amounts)                              | Year Ended<br>December 31 |                     | Six Months Ended<br>December 31 |                     | Year Ended<br>June 30 |          |
|--|---------------------------|---------------------|---------------------------------|---------------------|-----------------------|----------|
|  | 2013                      | 2012<br>(Unaudited) | 2012                            | 2011<br>(Unaudited) | 2012                  | 2011     |
| Revenues   | \$89,804                  | \$90,559            | \$46,729                        | \$45,208            | \$89,038              | \$80,676 |
| Cost of products sold  | 85,915                    | 86,936              | 44,927                          | 43,361              | 85,370                | 76,376   |
| Gross Profit   | 3,889                     | 3,623               | 1,802                           | 1,847               | 3,668                 | 4,300    |
| Selling, general and administrative expenses                         | 1,759                     | 1,665               | 869                             | 830                 | 1,626                 | 1,611    |
| Asset impairment, exit, and restructuring costs                      | 259                       | 243                 | 146                             | 352                 | 449                   | —        |
| Interest expense   | 413                       | 445                 | 213                             | 209                 | 441                   | 482      |
| Equity in earnings of unconsolidated affiliates                      | (411)                     | (476)               | (255)                           | (251)               | (472)                 | (542)    |
| Interest income  | (102)                     | (109)               | (59)                            | (62)                | (112)                 | (136)    |
| Other (income) expense - net   | (53)                      | (126)               | (109)                           | (12)                | (29)                  | (130)    |
| Earnings Before Income Taxes   | 2,024                     | 1,981               | 997                             | 781                 | 1,765                 | 3,015    |
| Income taxes   | 670                       | 589                 | 303                             | 237                 | 523                   | 997      |
| Net Earnings Including Noncontrolling Interests                      | 1,354                     | 1,392               | 694                             | 544                 | 1,242                 | 2,018    |
| Less: Net earnings (losses) attributable to noncontrolling interests | 12                        | 17                  | 2                               | 4                   | 19                    | (18)     |
| Net Earnings Attributable to Controlling Interests                   | \$1,342                   | \$1,375             | \$692                           | \$540               | \$1,223               | \$2,036  |
| Average number of shares outstanding – basic                         | 661                       | 660                 | 660                             | 669                 | 665                   | 642      |
| Average number of shares outstanding – diluted                       | 663                       | 662                 | 661                             | 670                 | 666                   | 654      |
| Basic earnings per common share                                      | \$2.03                    | \$2.08              | \$1.05                          | \$0.81              | \$1.84                | \$3.17   |
| Diluted earnings per common share                                    | \$2.02                    | \$2.08              | \$1.05                          | \$0.81              | \$1.84                | \$3.13   |

See notes to consolidated financial statements.

## Archer-Daniels-Midland Company

## Consolidated Statements of Comprehensive Income (Loss)

| (In millions)  | Year Ended  |             | Six Months Ended |             | Year Ended |         |
|--|-------------|-------------|------------------|-------------|------------|---------|
|  | December 31 |             | December 31      |             | June 30    |         |
|  | 2013        | 2012        | 2012             | 2011        | 2012       | 2011    |
|  |             | (Unaudited) |                  | (Unaudited) |            |         |
| Net earnings including noncontrolling interests                            | \$1,354     | \$1,392     | \$694            | \$544       | \$1,242    | \$2,018 |
| Other comprehensive income (loss):   |             |             |                  |             |            |         |
| Foreign currency translation adjustment                                    | 125         | 327         | 371              | (707)       | (751)      | 859     |
| Tax effect   | 2           | 9           | (51)             | —           | 60         | —       |
| Net of tax amount  | 127         | 336         | 320              | (707)       | (691)      | 859     |
| Pension and other postretirement benefit liabilities adjustment            | 411         | (284)       | 292              | 11          | (565)      | 300     |
| Tax effect   | (154)       | 105         | (100)            | (3)         | 202        | (106)   |
| Net of tax amount  | 257         | (179)       | 192              | 8           | (363)      | 194     |
| Deferred gain (loss) on hedging activities                                 | 2           | (39)        | (72)             | 3           | 36         | (3)     |
| Tax effect   | (1)         | 13          | 26               | (2)         | (15)       | 2       |
| Net of tax effect  | 1           | (26)        | (46)             | 1           | 21         | (1)     |
| Unrealized gain (loss) on investments                                      | —           | (26)        | (1)              | (65)        | (90)       | 36      |
| Tax effect   | (1)         | 10          | —                | 24          | 34         | (13)    |
| Net of tax effect  | (1)         | (16)        | (1)              | (41)        | (56)       | 23      |
| Other comprehensive income (loss)  | 384         | 115         | 465              | (739)       | (1,089)    | 1,075   |
| Comprehensive income (loss)  | 1,738       | 1,507       | 1,159            | (195)       | 153        | 3,093   |
| Less: Comprehensive income (loss) attributable to noncontrolling interests | 3           | 19          | 10               | 4           | 13         | (18)    |
| Comprehensive income (loss) attributable to controlling interests          | \$1,735     | \$1,488     | \$1,149          | \$(199)     | \$140      | \$3,111 |

See notes to consolidated financial statements.

## Archer-Daniels-Midland Company

## Consolidated Balance Sheets

|   | December 31, 2013 | December 31, 2012 |
|---|-------------------|-------------------|
|   | (In millions)     |                   |
| Assets                                    |                   |                   |
| Current Assets                            |                   |                   |
| Cash and cash equivalents                 | \$3,121           | \$1,714           |
| Short-term marketable securities          | 433               | 576               |
| Segregated cash and investments           | 3,961             | 3,638             |
| Trade receivables                         | 3,224             | 3,450             |
| Inventories                               | 11,441            | 13,836            |
| Other current assets                      | 6,350             | 6,548             |
| Total Current Assets                      | 28,530            | 29,762            |
| Investments and Other Assets              |                   |                   |
| Investments in and advances to affiliates | 3,340             | 3,170             |
| Long-term marketable securities           | 508               | 717               |
| Goodwill and other intangible assets      | 759               | 759               |
| Other assets                              | 478               | 605               |
| Total Investments and Other Assets        | 5,085             | 5,251             |
| Property, Plant, and Equipment            |                   |                   |
| Land                                      | 408               | 378               |
| Buildings                                 | 4,877             | 4,807             |
| Machinery and equipment                   | 17,472            | 16,984            |
| Construction in progress                  | 773               | 1,004             |
|   | 23,530            | 23,173            |
| Accumulated depreciation                  | (13,393)          | (13,050)          |
| Net Property, Plant, and Equipment        | 10,137            | 10,123            |
| Total Assets                              | \$43,752          | \$45,136          |
| Liabilities and Shareholders' Equity      |                   |                   |
| Current Liabilities                       |                   |                   |
| Short-term debt                           | \$358             | \$2,816           |
| Trade payables                            | 4,513             | 4,787             |
| Payables to brokerage customers           | 4,832             | 4,601             |
| Accrued expenses and other payables       | 4,790             | 4,521             |
| Current maturities of long-term debt      | 1,165             | 268               |
| Total Current Liabilities                 | 15,658            | 16,993            |
| Long-Term Liabilities                     |                   |                   |
| Long-term debt                            | 5,347             | 6,456             |
| Deferred income taxes                     | 1,448             | 1,267             |
| Other                                     | 1,105             | 1,289             |
| Total Long-Term Liabilities               | 7,900             | 9,012             |
| Shareholders' Equity                      |                   |                   |
| Common stock                              | 6,136             | 6,134             |

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|   |          |          |   |
|---|----------|----------|---|
| Reinvested earnings                           | 14,077   | 13,236   |   |
| Accumulated other comprehensive income (loss) | (57      | ) (450   | ) |
| Noncontrolling interests                      | 38       | 211      |   |
| Total Shareholders' Equity                    | 20,194   | 19,131   |   |
| Total Liabilities and Shareholders' Equity    | \$43,752 | \$45,136 |   |

See notes to consolidated financial statements.

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## Archer-Daniels-Midland Company

## Consolidated Statements of Cash Flows

| (In millions)  | Year Ended    |                 | Six Months Ended |               | Year Ended      |                 |
|--|---------------|-----------------|------------------|---------------|-----------------|-----------------|
|  | December 31   |                 | December 31      |               | June 30         |                 |
|  | 2013          | 2012            | 2012             | 2011          | 2012            | 2011            |
|  |               | (Unaudited)     |                  | (Unaudited)   |                 |                 |
| <b>Operating Activities</b>  |               |                 |                  |               |                 |                 |
| Net earnings including noncontrolling interests  | \$1,354       | \$ 1,392        | \$694            | \$ 544        | \$1,242         | \$2,018         |
| Adjustments to reconcile net earnings to net cash provided by (used in) operating activities |               |                 |                  |               |                 |                 |
| Depreciation and amortization  | 909           | 869             | 435              | 414           | 848             | 877             |
| Asset impairment charges   | 259           | 188             | 146              | 350           | 392             | 2               |
| Deferred income taxes  | 161           | 135             | 118              | 28            | 45              | 521             |
| Equity in earnings of affiliates, net of dividends   | (285 )        | (338 )          | (201 )           | (106 )        | (243 )          | (397 )          |
| Stock compensation expense   | 43            | 44              | 30               | 34            | 48              | 47              |
| Pension and postretirement accruals (contributions), net                                     | 10            | 56              | 78               | 59            | 37              | 4               |
| Other – net  | (158 )        | 71              | (28 )            | 87            | 186             | (180 )          |
| Changes in operating assets and liabilities  |               |                 |                  |               |                 |                 |
| Segregated cash and investments  | (322 )        | (176 )          | (365 )           | (61 )         | 128             | (1,035 )        |
| Trade receivables  | 296           | 1,753           | 38               | (741 )        | 974             | (687 )          |
| Inventories  | 2,541         | (1,304 )        | (1,512 )         | (480 )        | (272 )          | (3,412 )        |
| Other current assets   | 227           | (1,703 )        | 209              | 958           | (954 )          | (2,452 )        |
| Trade payables   | (291 )        | 648             | 2,310            | 1,545         | (117 )          | 339             |
| Payables to brokerage customers  | 231           | 543             | 437              | (195 )        | (89 )           | 1,480           |
| Accrued expenses and other payables  | 251           | 154             | 89               | 605           | 670             | 535             |
| <b>Total Operating Activities</b>  | <b>5,226</b>  | <b>2,332</b>    | <b>2,478</b>     | <b>3,041</b>  | <b>2,895</b>    | <b>(2,340 )</b> |
| <b>Investing Activities</b>  |               |                 |                  |               |                 |                 |
| Purchases of property, plant, and equipment  | (913 )        | (1,240 )        | (615 )           | (852 )        | (1,477 )        | (1,247 )        |
| Net assets of businesses acquired  | (44 )         | (61 )           | (26 )            | (206 )        | (241 )          | (218 )          |
| Proceeds from sale of assets   | 86            | 520             | 521              | 49            | 48              | 72              |
| Cash divested from deconsolidation   | —             | —               | —                | (130 )        | (130 )          | —               |
| Purchases of marketable securities   | (891 )        | (2,037 )        | (1,629 )         | (889 )        | (1,297 )        | (2,379 )        |
| Proceeds from sales of marketable securities   | 995           | 1,592           | 731              | 1,084         | 1,945           | 2,094           |
| Other – net  | 190           | 65              | 45               | 10            | 30              | 3               |
| <b>Total Investing Activities</b>  | <b>(577 )</b> | <b>(1,161 )</b> | <b>(973 )</b>    | <b>(934 )</b> | <b>(1,122 )</b> | <b>(1,675 )</b> |
| <b>Financing Activities</b>  |               |                 |                  |               |                 |                 |
| Long-term debt borrowings  | 23            | 112             | 106              | 91            | 97              | 1,564           |
| Long-term debt payments  | (275 )        | (1,608 )        | (1,423 )         | (173 )        | (358 )          | (417 )          |
| Net borrowings (payments) under lines of credit agreements                                   | (2,461 )      | 1,933           | 660              | (1,076 )      | 197             | 1,381           |
| Debt repurchase premium and costs  | (1 )          | (209 )          | (197 )           | (32 )         | (44 )           | (21 )           |

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|  |          |          |          |          |          |        |
|--|----------|----------|----------|----------|----------|--------|
| Shares issued related to equity unit conversion          | —        | —        | —        | —        | —        | 1,750  |
| Purchases of treasury stock                              | (101 )   | (100 )   | —        | (427 )   | (527 )   | (301 ) |
| Cash dividends   | (501 )   | (461 )   | (230 )   | (224 )   | (455 )   | (395 ) |
| Other – net  | 74       | 12       | 2        | (17 )    | (7 )     | 23     |
| Total Financing Activities                               | (3,242 ) | (321 )   | (1,082 ) | (1,858 ) | (1,097 ) | 3,584  |
| Increase (decrease) in cash and cash equivalents         | 1,407    | 850      | 423      | 249      | 676      | (431 ) |
| Cash and cash equivalents – beginning of year            | 1,714    | 864      | 1,291    | 615      | 615      | 1,046  |
| Cash and cash equivalents – end of year                  | \$3,121  | \$ 1,714 | \$1,714  | \$ 864   | \$1,291  | \$615  |
| Cash paid for interest and income taxes were as follows: |          |          |          |          |          |        |
| Interest   | \$380    | \$ 410   | \$205    | \$ 206   | \$411    | \$418  |
| Income taxes   | 556      | 476      | 115      | 118      | 479      | 513    |

See notes to consolidated financial statements.

## Archer-Daniels-Midland Company

## Consolidated Statements of Shareholders' Equity

|  | Common Stock  |         | Reinvested | Accumulated   | Noncontrolling | Total         |
|--|---------------|---------|------------|---------------|----------------|---------------|
|  | Shares        | Amount  | Earnings   | Other         | Interests      | Shareholders' |
|  | (In millions) |         |            | Comprehensive |                | Equity        |
|  |               |         |            | Income (Loss) |                |               |
| Balance June 30, 2010  | 639           | \$5,151 | \$10,357   | \$(899)       | \$22           | \$14,631      |
| Comprehensive income   |               |         |            |               |                |               |
| Net earnings   |               |         | 2,036      |               | (18)           |               |
| Other comprehensive income   |               |         |            | 1,075         |                |               |
| Total comprehensive income   |               |         |            |               |                | 3,093         |
| Cash dividends paid-.62 per share  |               |         | (395)      |               |                | (395)         |
| Shares issued related to equity unit conversion  | 44            | 1,750   |            |               |                | 1,750         |
| Treasury stock purchases   | (9)           | (301)   |            |               |                | (301)         |
| Stock compensation expense   |               | 47      |            |               |                | 47            |
| Acquisition of noncontrolling interests  |               | (26)    |            |               | 25             | (1)           |
| Other  | 2             | 15      | (2)        |               | 1              | 14            |
| Balance June 30, 2011  | 676           | 6,636   | 11,996     | 176           | 30             | 18,838        |
| Comprehensive income   |               |         |            |               |                |               |
| Net earnings   |               |         | 1,223      |               | 19             |               |
| Other comprehensive loss   |               |         |            | (1,083)       | (6)            |               |
| Total comprehensive income   |               |         |            |               |                | 153           |
| Cash dividends paid-.685 per share   |               |         | (455)      |               |                | (455)         |
| Treasury stock purchases   | (18)          | (527)   |            |               |                | (527)         |
| Stock compensation expense   |               | 48      |            |               |                | 48            |
| Noncontrolling interests previously associated with mandatorily redeemable instruments |               |         | 10         |               | 174            | 184           |
| Acquisition of noncontrolling interests  |               | (40)    |            |               | (14)           | (54)          |
| Other  | 1             | (15)    |            |               | (3)            | (18)          |
| Balance June 30, 2012  | 659           | 6,102   | 12,774     | (907)         | 200            | 18,169        |
| Comprehensive income   |               |         |            |               |                |               |
| Net earnings   |               |         | 692        |               | 2              |               |
| Other comprehensive income   |               |         |            | 457           | 8              |               |
| Total comprehensive income   |               |         |            |               |                | 1,159         |
| Cash dividends paid-.35 per share  |               |         | (230)      |               |                | (230)         |
| Stock compensation expense   |               | 30      |            |               |                | 30            |
| Other  |               | 2       |            |               | 1              | 3             |
| Balance December 31, 2012  | 659           | \$6,134 | \$13,236   | \$(450)       | \$211          | \$19,131      |



|   |     |   |         |          |        |        |          |   |
|---|-----|---|---------|----------|--------|--------|----------|---|
| Comprehensive income  |     |   |         |          |        |        |          |   |
| Net earnings  |     |   | 1,342   |          |        | 12     |          |   |
| Other comprehensive income  |     |   |         | 393      |        | (9     | )        |   |
| Total comprehensive income  |     |   |         |          |        |        | 1,738    |   |
| Cash dividends paid-.76 per share   |     |   | (501    | )        |        |        | (501     | ) |
| Treasury stock purchases  | (3  | ) | (101    | )        |        |        | (101     | ) |
| Stock compensation expense  |     |   | 43      |          |        |        | 43       |   |
| Noncontrolling interests associated with mandatorily redeemable instruments |     |   |         |          |        | (180   | ) (180   | ) |
| Other   | 3   |   | 60      |          |        | 4      | 64       |   |
| Balance December 31, 2013   | 659 |   | \$6,136 | \$14,077 | \$ (57 | ) \$38 | \$20,194 |   |

See notes to consolidated financial statements.

Archer-Daniels-Midland Company

Notes to Consolidated Financial Statements

Note 1. Summary of Significant Accounting Policies

Nature of Business

The Company is principally engaged in procuring, transporting, storing, processing, and merchandising agricultural commodities and products.

Change in Fiscal Year

On May 3, 2012, the Board of Directors of the Company determined that, in accordance with its Bylaws and upon the recommendation of the Audit Committee, the Company's fiscal year shall begin on January 1 and end on December 31 of each year, starting on January 1, 2013. The required transition period of July 1, 2012 to December 31, 2012 is included in this Form 10-K report. Amounts included in this report for the year ended December 31, 2012 and the six months ended December 31, 2011 are unaudited.

For purposes of preparing this Form 10-K, the Company's management believes the calendar 2012 is the most directly comparable period to calendar year 2013 results. The calendar year ended December 31, 2012 data is unaudited and has been compiled from the Company's quarterly reports for the quarters' ended March 31, 2012, June 30, 2012, September 30, 2012, and December 31, 2012.

Principles of Consolidation

The consolidated financial statements include the accounts of the Company and its subsidiaries. All significant intercompany accounts and transactions have been eliminated. The Company consolidates all entities, including variable interest entities (VIEs), in which it has a controlling financial interest. For VIEs, the Company assesses whether it is the primary beneficiary as defined under the applicable accounting standard. Investments in affiliates, including VIEs through which the Company exercises significant influence but does not control the investee and is not the primary beneficiary of the investee's activities, are carried at cost plus equity in undistributed earnings since acquisition and are adjusted, where appropriate, for basis differences between the investment balance and the underlying net assets of the investee. The Company's portion of the results of certain affiliates and results of certain VIEs are included using the most recent available financial statements. In each case, the financial statements are within 93 days of the Company's year end and are consistent from period to period.

The Company consolidates Alfred C. Toepfer International (Toepfer), in which the Company has an 80% interest, for which the minority interest was subject to a mandatorily redeemable put option. As a result of the put option, the associated minority interest was reported in other long-term liabilities. On December 31, 2011, the put option expired and the Company reclassified \$174 million of minority interest from other long-term liabilities to noncontrolling interests in shareholders' equity at that date. During 2013, Toepfer became subject to a new mandatorily redeemable put option; and as a result, the Company reclassified \$180 million of noncontrolling interest in shareholders' equity to long-term liabilities.

Use of Estimates

The preparation of consolidated financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect amounts reported in its consolidated financial statements and accompanying notes. Actual results could differ from those estimates.

During the second quarter of fiscal year 2011, the Company updated its estimates for service lives of certain of its machinery and equipment assets in order to better match the Company's depreciation expense with the periods these assets are expected to generate revenue based on planned and historical service periods. The Company accounted for this service life update as a change in accounting estimate as of October 1, 2010 in accordance with the guidance of Accounting Standards Codification (ASC) Topic 250, Accounting Changes and Error Corrections, thereby impacting the quarter in which the change occurred and future quarters. The effect of this change on after-tax earnings and diluted earnings per share was an increase of \$83 million and \$0.13, respectively, for the year ended June 30, 2011.

Archer-Daniels-Midland Company

Notes to Consolidated Financial Statements (Continued)

Note 1. Summary of Significant Accounting Policies (Continued)

Reclassifications

Other (income) expense - net in the consolidated statements of earnings for the years ended December 31, 2012 and June 30, 2012 has been reclassified to conform to the current year's presentation where impairment losses on securities are now shown with asset impairment, exit, and restructuring costs. There was no change in earnings before income taxes as a result of this reclassification. This change is also reflected in Notes 13 and 19.

Intangible assets, previously included in other assets, have been reclassified to goodwill and other intangible assets. There was no change in total investments and other assets as a result of this reclassification.

Accrued expenses and other payables in the prior year's consolidated balance sheet have been reclassified to conform to the current year's presentation where payables to brokerage customers are now shown separately from accrued expenses and other payables. There was no change in total current liabilities as a result of this reclassification. This change is also reflected in Note 7 and the prior years' consolidated statements of cash flows with no impact to total cash provided by (used in) operating, investing, or financing activities.

Certain items in the prior year's consolidated statements of cash flows have been reclassified to conform to the current year's presentation with no impact to total cash provided by (used in) operating, investing, or financing activities.

Certain items in Notes 3, 4, 6, and 7 in the prior year have been reclassified to conform to the current year's presentation. There was no change in other current assets and accrued expenses and other payables in the prior year's consolidated balance sheet as a result of the reclassifications.

Cash Equivalents

The Company considers all non-segregated, highly-liquid investments with a maturity of three months or less at the time of purchase to be cash equivalents.

Segregated Cash and Investments

The Company segregates certain cash and investment balances in accordance with regulatory requirements, commodity exchange requirements, insurance arrangements, and lending arrangements. These segregated balances represent deposits received from customers of the Company's registered futures commission merchant, securities pledged to commodity exchange clearinghouses, and cash and securities pledged as security under certain insurance or lending arrangements. Segregated cash and investments primarily consist of cash, United States government securities, and money-market funds.

Receivables

The Company records accounts receivable at net realizable value. This value includes an allowance for estimated uncollectible accounts of \$81 million and \$87 million at December 31, 2013 and 2012, respectively, to reflect any loss anticipated on the accounts receivable balances. The Company estimates this allowance based on its history of write-offs, level of past-due accounts, and its relationships with, and the economic status of, its customers. Portions of

the allowance for uncollectible accounts are recorded in trade receivables, other current assets, and other assets.

Credit risk on receivables is minimized as a result of the large and diversified nature of the Company's worldwide customer base. The Company manages its exposure to counter-party credit risk through credit analysis and approvals, credit limits, and monitoring procedures. Collateral is generally not required for the Company's receivables.

Accounts receivable due from unconsolidated affiliates as of December 31, 2013 and 2012 was \$73 million and \$175 million, respectively.

## Archer-Daniels-Midland Company

## Notes to Consolidated Financial Statements (Continued)

## Note 1. Summary of Significant Accounting Policies (Continued)

## Inventories

Inventories of certain merchandisable agricultural commodities, which include inventories acquired under deferred pricing contracts, are stated at market value. In addition, the Company values certain inventories using the lower of cost, determined by either the first-in, first-out (FIFO) or last-in, first-out (LIFO) methods, or market.

The following table sets forth the Company's inventories as of December 31, 2013 and 2012.

|                                 | December 31, 2013 | December 31, 2012 |
|---------------------------------|-------------------|-------------------|
|                                 | (In millions)     |                   |
| LIFO inventories                |                   |                   |
| FIFO value                      | \$1,408           | \$1,356           |
| LIFO valuation reserve          | (297              | ) (522            |
| LIFO inventories carrying value | 1,111             | 834               |
| FIFO inventories                | 3,741             | 5,232             |
| Market inventories              | 6,059             | 7,036             |
| Supplies and other inventories  | 530               | 734               |
| Total inventories               | \$11,441          | \$13,836          |

## Fair Value Measurements

The Company determines fair value based on the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The Company uses the market approach valuation technique to measure the majority of its assets and liabilities carried at fair value. Three levels are established within the fair value hierarchy that may be used to report fair value: Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities. Level 2: Observable inputs, including Level 1 prices that have been adjusted; quoted prices for similar assets or liabilities; quoted prices in markets that are less active than traded exchanges; and other inputs that are observable or can be substantially corroborated by observable market data. Level 3: Unobservable inputs that are supported by little or no market activity and that are a significant component of the fair value of the assets or liabilities. In evaluating the significance of fair value inputs, the Company generally classifies assets or liabilities as Level 3 when their fair value is determined using unobservable inputs that individually or when aggregated with other unobservable inputs, represent more than 10% of the fair value of the assets or liabilities. Judgment is required in evaluating both quantitative and qualitative factors in the determination of significance for purposes of fair value level classification. Level 3 amounts can include assets and liabilities whose value is determined using pricing models, discounted cash flow methodologies, or similar techniques, as well as assets and liabilities for which the determination of fair value requires significant management judgment or estimation.

Based on historical experience with the Company's suppliers and customers, the Company's own credit risk and knowledge of current market conditions, the Company does not view nonperformance risk to be a significant input to fair value for the majority of its forward commodity purchase and sale contracts. However, in certain cases, if the Company believes the nonperformance risk to be a significant input, the Company records estimated fair value

adjustments, and classifies the contract in Level 3.

In many cases, a valuation technique used to measure fair value includes inputs from multiple levels of the fair value hierarchy. The lowest level of input that is a significant component of the fair value measurement determines the placement of the entire fair value measurement in the hierarchy. The Company's assessment of the significance of a particular input to the fair value measurement requires judgment, and may affect the classification of fair value assets and liabilities within the fair value hierarchy levels.

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Archer-Daniels-Midland Company

Notes to Consolidated Financial Statements (Continued)

Note 1. Summary of Significant Accounting Policies (Continued)

The Company's policy regarding the timing of transfers between levels, including both transfers into and transfers out of Level 3, is to measure and record the transfers at the end of the reporting period.

Derivatives

The Company recognizes all of its derivative instruments as either assets or liabilities at fair value in its consolidated balance sheet. Unrealized gains are reported as other current assets and unrealized losses are reported as accrued expenses and other payables. The accounting for changes in the fair value (i.e., gains or losses) of a derivative instrument depends on whether it has been designated and qualifies as part of a hedging relationship and on the type of hedging relationship. The majority of the Company's derivatives have not been designated as hedging instruments; and as such, changes in fair value of these derivatives are recognized in earnings immediately. For those derivative instruments that are designated and qualify as hedging instruments, the Company designates the hedging instrument, based upon the exposure being hedged, as a fair value hedge or a cash flow hedge.

For derivative instruments that are designated and qualify as cash flow hedges (i.e., hedging the exposure to variability in expected future cash flows that is attributable to a particular risk), the effective portion of the gain or loss on the derivative instrument is reported as a component of accumulated other comprehensive income (AOCI) and reclassified into earnings in the same line item affected by the hedged transaction and in the same period or periods during which the hedged transaction affects earnings. The remaining gain or loss on the derivative instrument that is in excess of the cumulative change in the cash flows of the hedged item, if any (i.e., the ineffective portion), hedge components excluded from the assessment of effectiveness, and gains and losses related to discontinued hedges are recognized in the consolidated statement of earnings during the current period.

For derivative instruments that are designated and qualify as fair value hedges, changes in the fair value of the hedging instrument and changes in the fair value of the underlying are recognized in the consolidated statement of earnings during the current period.

Marketable Securities

The Company classifies its marketable securities as available-for-sale. Available-for-sale securities are carried at fair value, with the unrealized gains and losses, net of income taxes, reported as a component of other comprehensive income. The Company monitors its investments for impairment periodically, and recognizes an impairment charge when the decline in fair value of an investment is judged to be other-than-temporary. The Company uses the specific identification method when securities are sold or reclassified out of accumulated other comprehensive income into earnings. The Company considers marketable securities maturing in less than one year as short-term. All other marketable securities are classified as long-term.

Property, Plant, and Equipment

Property, plant, and equipment is recorded at cost. Repair and maintenance costs are expensed as incurred. The Company generally uses the straight-line method in computing depreciation for financial reporting purposes and generally uses accelerated methods for income tax purposes. The annual provisions for depreciation have been computed principally in accordance with the following ranges of asset lives: buildings - 10 to 40 years; machinery and



equipment - 3 to 30 years. The Company capitalized interest on major construction projects in progress of \$16 million, \$24 million, \$12 million, \$9 million, \$21 million, and \$7 million for the years ended December 31, 2013 and 2012, the six months ended December 31, 2012 and 2011, and the years ended June 30, 2012 and 2011, respectively.

#### Income Taxes

The Company accounts for its income tax positions in accordance with the applicable accounting standards. The liability method is used in accounting for income taxes. Deferred tax assets and liabilities are recorded for temporary differences between the tax basis of assets and liabilities and reported amounts in the consolidated financial statements using statutory rates in effect for the year in which the differences are expected to reverse. The effect on deferred tax assets and liabilities of a change in tax rates is recorded in the results of operations in the period that includes the enactment date under the law. Applicable accounting standards prescribe a minimum threshold a tax position is required to meet before being recognized in the consolidated financial statements. The Company recognizes in its consolidated financial statements tax positions determined more likely than not to be sustained upon examination, based on the technical merits of the position.

Archer-Daniels-Midland Company

Notes to Consolidated Financial Statements (Continued)

Note 1. Summary of Significant Accounting Policies (Continued)

The Company classifies interest on income tax-related balances as interest expense and classifies tax-related penalties as selling, general and administrative expenses.

Goodwill and other intangible assets

Goodwill and other intangible assets deemed to have indefinite lives are not amortized but are subject to annual impairment tests. Prior to the fiscal year end change transition period, the Company's accounting policy was to evaluate goodwill and other intangible assets with indefinite lives for impairment on April 1 of each fiscal year or whenever there were indicators that the carrying value of the assets may not be fully recoverable. Effective in the transition period ended December 31, 2012, the Company voluntarily changed its accounting policy to begin conducting the annual goodwill and indefinite life intangible assets impairment tests on October 1. The change to the annual goodwill and indefinite life intangible assets impairment testing date is preferable under the circumstances as the new impairment testing date is better aligned with the timing of the Company's annual strategic, planning, and budgeting process, and the timing is more closely aligned with the Company's annual financial reporting process as a result of the change in year end. The resulting change in accounting principle related to the annual testing date did not delay, accelerate, or avoid an impairment charge of the Company's goodwill. As it is impracticable to objectively determine the estimates and assumptions necessary to perform the annual goodwill impairment test as of October 1 for periods prior to October 1, 2012, the Company prospectively applied the annual goodwill impairment testing date effective October 1, 2012. During the year ended December 31, 2013, the Company recorded an impairment charge for goodwill of \$9 million related to the Company's Brazilian sugar milling business. There were no impairment charges recorded for goodwill and indefinite-lived intangible assets during the six months and year ended December 31, 2012 and the years ended June 30, 2012 and 2011.

Asset Abandonments and Write-Downs

The Company evaluates long-lived assets for impairment whenever indicators of impairment exist. Assets are written down to fair value after consideration of the ability to utilize the assets for their intended purpose or to employ the assets in alternative uses or sell the assets to recover the carrying value. During the years ended December 31, 2013 and 2012, the six months ended December 31, 2012 and 2011 and the years ended June 30, 2012 and 2011, impairment charges were \$84 million, \$30 million, \$0 million, \$337 million, \$367 million, and \$2 million, respectively (see Note 19 for additional information).

Payables to Brokerage Customers

Payables to brokerage customers represent the total of customer accounts at the Company's futures commission merchant with credit or positive balances. Customer accounts are used primarily in connection with commodity transactions and include gains and losses on open commodity trades as well as securities and other deposits made for margins or other purpose as required by the Company or the exchange-clearing organizations or counterparties. Payables to brokerage customers have a corresponding balance in segregated cash and investments and customer omnibus receivable in other current assets.

Revenues

The Company follows a policy of recognizing sales revenue at the time of delivery of the product and when all of the following have occurred: a sales agreement is in place, pricing is fixed or determinable, and collection is reasonably assured. The Company has sales contracts that allow for pricing to occur after title of the goods has passed to the customer. In these cases, the Company continues to report the goods in inventory until it recognizes the sales revenue once the price has been determined. Freight costs and handling charges related to sales are recorded as a component of cost of products sold.

Net sales to unconsolidated affiliates during the years ended December 31, 2013 and 2012, the six months ended December 31, 2012 and 2011, and the years ended June 30, 2012 and 2011, were \$6.9 billion, \$7.2 billion, \$4.0 billion, \$4.5 billion, \$7.7 billion, and \$7.1 billion, respectively.

Archer-Daniels-Midland Company

Notes to Consolidated Financial Statements (Continued)

Note 1. Summary of Significant Accounting Policies (Continued)

Stock Compensation

The Company recognizes expense for its stock compensation based on the fair value of the awards that are granted. The Company's stock compensation plans provide for the granting of restricted stock, restricted stock units, performance stock units, and stock options. The fair values of stock options and performance stock units are estimated at the date of grant using the Black-Scholes option valuation model and a lattice valuation model, respectively. These valuation models require the input of highly subjective assumptions. Measured compensation cost, net of estimated forfeitures, is recognized ratably over the vesting period of the related stock compensation award.

Research and Development

Costs associated with research and development are expensed as incurred. Such costs incurred, net of expenditures subsequently reimbursed by government grants, were \$59 million, \$55 million, \$28 million, \$29 million, \$56 million, and \$60 million, for the years ended December 31, 2013 and 2012, the six months ended December 31, 2012 and 2011, and the years ended June 30, 2012 and 2011, respectively.

Per Share Data

Basic earnings per common share are determined by dividing net earnings attributable to controlling interests by the weighted average number of common shares outstanding. In computing diluted earnings per share, average number of common shares outstanding is increased by common stock options outstanding with exercise prices lower than the average market price of common shares using the treasury share method.

As further described in Note 10, certain potentially dilutive securities (the \$1.75 billion Equity Units) were excluded from the diluted average shares calculation because their impact was anti-dilutive, except during the third quarter of fiscal 2011. See Note 11 for the earnings per share calculations.

Adoption of New Accounting Standards

Effective January 1, 2013, the Company adopted the amended guidance of Accounting Standards Codification (ASC) Topic 220, Comprehensive Income, which requires the Company to present, either on the face of the consolidated statement of earnings or in the notes, the effect on the line items of net income of significant amounts reclassified out of accumulated other comprehensive income. The adoption of this amended guidance requires expanded disclosures in the Company's consolidated financial statements but does not impact results (see Note 17).

Effective July 17, 2013, the Company adopted the amended guidance of ASC Topic 815, Derivatives and Hedging (Topic 815), which permits the Company to use the Overnight Index Swap as a U.S. benchmark interest rate for hedge accounting purposes under Topic 815 in addition to the U.S. treasury interest rates and the London Interbank Offered Rate. The amended guidance also removes the restriction on using different benchmark rates for similar hedges. The adoption of this amended guidance did not have an impact on current period results and is not expected to have any material impact on the Company's financial results.

Pending Accounting Standards

Effective January 1, 2014, the Company will be required to adopt the amended guidance of ASC Topic 740, Income Taxes, which requires the Company to present an unrecognized tax benefit in the financial statements as a reduction to a deferred tax asset for a net operating loss carryforward, a similar tax loss, or a tax credit carryforward. In situations where a net operating loss carryforward, a similar tax loss, or a tax credit carryforward is not available at the reporting date under the tax law of the applicable jurisdiction or if the Company does not intend to use the deferred tax asset for such purpose, the unrecognized tax benefit should be presented as a liability in the financial statements and should not be combined with deferred tax assets. The Company does not expect a material impact on its financial results as a result of the adoption of this amended guidance.

Archer-Daniels-Midland Company

Notes to Consolidated Financial Statements (Continued)

Note 1. Summary of Significant Accounting Policies (Continued)

Effective January 1, 2014, the Company will be required to adopt the amended guidance of ASC Topic 830, Foreign Currency Matters (Topic 830), which requires the Company to transfer currency translation adjustments from other comprehensive income into net income in certain circumstances. The amended guidance aims to resolve diversity in practice as to whether ASC Topic 810, Consolidation or Topic 830 applies to the release of the cumulative translation adjustment into net income when a parent either sells a part or all of its investment in a foreign entity, or no longer holds a controlling financial interest in a subsidiary or group of assets that is a nonprofit activity or a business. The Company will be required to apply the amended guidance prospectively. If the Company disposes all or part of a qualifying foreign entity, it will be required to release the portion of cumulative translation adjustment applicable to the disposed entity.

Effective January 1, 2014, the Company will be required to adopt the amended guidance of ASC Topic 405, Liabilities, which addresses the recognition, measurement, and disclosure of obligations resulting from joint and several liability arrangements, for which the total amount under the arrangement is fixed at the reporting date. The amended guidance aims to resolve diversity in practice among companies that are subject to joint and several liabilities. The Company will be required to apply the amended guidance retrospectively to all prior periods presented. The Company does not expect a material impact on its financial results as a result of the adoption of this amended guidance.

Note 2. Acquisitions

The Company's acquisitions are accounted for as purchases in accordance with ASC Topic 805, Business Combinations, as amended. Tangible assets and liabilities, based on preliminary purchase price allocations for 2013 acquisitions, were adjusted to fair values at acquisition date with the remainder of the purchase price, if any, recorded as goodwill. The identifiable intangible assets acquired as part of these acquisitions were not material. Operating results of these acquisitions are included in the Company's financial statements from the date of acquisition and are not significant to the Company's consolidated operating results.

Status of Application to Acquire GrainCorp Limited (GrainCorp)

As of December 31, 2013, the Company held a 19.8% common equity interest in GrainCorp. In 2013, the Company took steps to acquire the remaining outstanding common shares of GrainCorp. The Company made an all-cash, off-market takeover offer of Australian \$12.20 per share that was subject to conditions including regulatory approvals. In November 2013, the Australian Federal Treasurer issued an order prohibiting the Company's proposed acquisition of GrainCorp. As a result, the Company recognized a \$155 million other-than-temporary impairment on this investment reflecting the trading market value as of December 31, 2013. The Company continues to classify this investment as a long-term marketable security.

Fiscal Year 2013 acquisitions

During the year ended December 31, 2013, the Company acquired four businesses for a total cost of \$44 million and recorded a preliminary allocation of the purchase price related to these acquisitions.

The net cash purchase price for the acquisitions of \$44 million was preliminarily allocated to working capital, property, plant, and equipment, goodwill, and other long-term assets for \$6 million, \$29 million, \$2 million, and \$7 million, respectively.

#### Transition Period 2012 Acquisitions

During the six months ended December 31, 2012, the Company made eight acquisitions for a total cost of \$26 million in cash and recorded a preliminary allocation of the purchase price related to these acquisitions. The net cash purchase price for these eight acquisitions of \$26 million was preliminarily allocated to working capital, property, plant, and equipment, goodwill, and other long-term assets for \$4 million, \$24 million, \$2 million, and \$(4) million, respectively. The finalization of the purchase price allocations related to these acquisitions did not result in material adjustments.

Archer-Daniels-Midland Company

Notes to Consolidated Financial Statements (Continued)

Note 2. Acquisitions (Continued)

Fiscal Year 2012 Acquisitions

During fiscal year 2012, the Company made nine acquisitions for a total cost of \$241 million in cash and recorded a preliminary allocation of the purchase price related to these acquisitions. The net cash purchase price for these nine acquisitions of \$241 million was allocated to working capital, property, plant, and equipment, goodwill, other long-term assets, and long-term liabilities for \$(12) million, \$199 million, \$51 million, \$6 million, and \$3 million, respectively. The finalization of the purchase price allocations related to these acquisitions did not result in material adjustments. There was no single material acquisition during the year.

Fiscal Year 2011 Acquisitions

During fiscal year 2011, the Company made four acquisitions for a total cost of \$218 million in cash and recorded a preliminary allocation of the purchase price related to these acquisitions. The net cash purchase price for these four acquisitions of \$218 million plus the acquisition-date fair value of the equity interest the Company previously held in Golden Peanut was allocated to working capital, property, plant, and equipment, goodwill, other long-term assets, and long-term liabilities for \$113 million, \$235 million, \$63 million, \$11 million, and \$36 million, respectively. The finalization of the purchase price allocations related to these acquisitions did not result in material adjustments.

The acquisition of Alimenta (USA), Inc., the Company's former 50 percent partner in Golden Peanut, was the only significant acquisition during fiscal year 2011. This transaction resulted in the Company obtaining control of the remaining outstanding shares of Golden Peanut, the largest U.S. handler, processor and exporter of peanuts and operator of a facility in Argentina. This business fits well with the Company's existing U.S. oilseed and export operations in its global oilseed business. A pre-tax gain of \$71 million was recognized in the second quarter of fiscal year 2011 as a result of revaluing the Company's previously held investment in Golden Peanut in conjunction with the acquisition of the remaining 50 percent.



## Archer-Daniels-Midland Company

## Notes to Consolidated Financial Statements (Continued)

## Note 3. Fair Value Measurements

The following tables set forth, by level, the Company's assets and liabilities that were accounted for at fair value on a recurring basis as of December 31, 2013 and 2012.

|                               | Fair Value Measurements at December 31, 2013                               |  |  | Total    |
|-------------------------------|--|--|--|----------|
|                               | Quoted Prices in<br>Active Markets<br>for Identical<br>Assets<br>(Level 1) | Significant<br>Other<br>Observable<br>Inputs<br>(Level 2)<br>(In millions) | Significant<br>Unobservable<br>Inputs<br>(Level 3) |          |
| Assets:                       |  |  |  |          |
| Inventories carried at market | \$—  | \$4,247  | \$1,812  | \$6,059  |
| Unrealized derivative gains:  |  |  |  |          |
| Commodity contracts           | 31   | 540  | 279  | 850      |
| Foreign exchange contracts    | 30   | 88   | —  | 118      |
| Interest rate contracts       | —  | 1  | —  | 1        |
| Cash equivalents              | 2,518  | —  | —  | 2,518    |
| Marketable securities         | 881  | 26   | —  | 907      |
| Segregated investments        | 1,707  | —  | —  | 1,707    |
| Deferred consideration        | —  | 757  | —  | 757      |
| Total Assets                  | \$5,167  | \$5,659  | \$2,091  | \$12,917 |
| Liabilities:                  |  |  |  |          |
| Unrealized derivative losses: |  |  |  |          |
| Commodity contracts           | \$45   | \$343  | \$261  | \$649    |
| Foreign exchange contracts    | —  | 166  | —  | 166      |
| Interest rate contracts       | —  | 9  | —  | 9        |
| Inventory-related payables    | —  | 708  | 34   | 742      |
| Total Liabilities             | \$45   | \$1,226  | \$295  | \$1,566  |

## Archer-Daniels-Midland Company

## Notes to Consolidated Financial Statements (Continued)

## Note 3. Fair Value Measurements (Continued)

|                               | Fair Value Measurements at December 31, 2012                               |  |  | Total    |
|-------------------------------|--|--|--|----------|
|                               | Quoted Prices in<br>Active Markets<br>for Identical<br>Assets<br>(Level 1) | Significant<br>Other<br>Observable<br>Inputs<br>(Level 2)<br>(In millions) | Significant<br>Unobservable<br>Inputs<br>(Level 3) |          |
| Assets:                       |  |  |  |          |
| Inventories carried at market | \$—  | \$5,291  | \$1,745  | \$7,036  |
| Unrealized derivative gains:  |  |  |  |          |
| Commodity contracts           | 131  | 936  | 143  | 1,210    |
| Foreign exchange contracts    | —  | 170  | —  | 170      |
| Other contracts               | —  | 1  | —  | 1        |
| Cash equivalents              | 1,045  | —  | —  | 1,045    |
| Marketable securities         | 1,265  | 16   | —  | 1,281    |
| Segregated investments        | 1,186  | —  | —  | 1,186    |
| Deferred consideration        | —  | 900  | —  | 900      |
| Total Assets                  | \$3,627  | \$7,314  | \$1,888  | \$12,829 |
| Liabilities:                  |  |  |  |          |
| Unrealized derivative losses: |  |  |  |          |
| Commodity contracts           | \$63   | \$638  | \$138  | \$839    |
| Foreign exchange contracts    | —  | 215  | —  | 215      |
| Inventory-related payables    | —  | 903  | 33   | 936      |
| Total Liabilities             | \$63   | \$1,756  | \$171  | \$1,990  |

Estimated fair values for inventories carried at market are based on exchange-quoted prices, adjusted for differences in local markets, broker or dealer quotations or market transactions in either listed or over-the-counter (OTC) markets. Market valuations for the Company's inventories are adjusted for location and quality because the exchange-quoted prices represent contracts that have standardized terms for commodity, quantity, future delivery period, delivery location, and commodity quality or grade. When unobservable inputs have a significant impact on the measurement of fair value, the inventory is classified in Level 3. Changes in the fair value of inventories are recognized in the consolidated statements of earnings as a component of cost of products sold.



Archer-Daniels-Midland Company

Notes to Consolidated Financial Statements (Continued)

Note 3. Fair Value Measurements (Continued)

Derivative contracts include exchange-traded commodity futures and option contracts, forward commodity purchase and sale contracts, and OTC instruments related primarily to agricultural commodities, energy, interest rates, and foreign currencies. Exchange-traded futures and options contracts are valued based on unadjusted quoted prices in active markets and are classified in Level 1. The majority of the Company's exchange-traded futures and options contracts are cash-settled on a daily basis and, therefore, are not included in these tables. Fair value for forward commodity purchase and sale contracts is estimated based on exchange-quoted prices adjusted for differences in local markets. These differences are generally determined using inputs from broker or dealer quotations or market transactions in either the listed or OTC markets. When observable inputs are available for substantially the full term of the contract, it is classified in Level 2. When unobservable inputs have a significant impact on the measurement of fair value, the contract is classified in Level 3. Except for certain derivatives designated as cash flow hedges, changes in the fair value of commodity-related derivatives are recognized in the consolidated statements of earnings as a component of cost of products sold. Changes in the fair value of foreign currency-related derivatives are recognized in the consolidated statements of earnings as a component of revenues, cost of products sold, and other (income) expense-net. The effective portions of changes in the fair value of derivatives designated as cash flow hedges are recognized in the consolidated balance sheets as a component of accumulated other comprehensive income (loss) until the hedged items are recorded in earnings or it is probable the hedged transaction will no longer occur.

The Company's cash equivalents are comprised of money market funds valued using quoted market prices and are classified as Level 1.

The Company's marketable securities are comprised of equity investments, U.S. Treasury securities, obligations of U.S. government agencies, and other debt securities. Publicly traded equity investments and U.S. Treasury securities are valued using quoted market prices and are classified in Level 1. U.S. government agency obligations and corporate and municipal debt securities are valued using third-party pricing services and substantially all are classified in Level 2. Unrealized changes in the fair value of available-for-sale marketable securities are recognized in the consolidated balance sheets as a component of accumulated other comprehensive income (loss) unless a decline in value is deemed to be other-than-temporary at which point the decline is recorded in earnings.

The Company's segregated investments are comprised of U.S. Treasury securities. U.S. Treasury securities are valued using quoted market prices and are classified in Level 1.

The Company has deferred consideration under its accounts receivable securitization program (the "Program") which represents a note receivable from the purchasers under the Program. This amount is reflected in other current assets on the consolidated balance sheet (see Notes 6 and 20). The Company carries the deferred consideration at fair value determined by calculating the expected amount of cash to be received. The fair value is principally based on observable inputs (a Level 2 measurement) consisting mainly of the face amount of the receivables adjusted for anticipated credit losses and discounted at the appropriate market rate. Payment of deferred consideration is not subject to significant risks other than delinquencies and credit losses on accounts receivable transferred under the program which have historically been insignificant.



## Archer-Daniels-Midland Company

## Notes to Consolidated Financial Statements (Continued)

## Note 3. Fair Value Measurements (Continued)

The following tables present a rollforward of the activity of all assets and liabilities measured at fair value on a recurring basis using significant unobservable inputs (Level 3) during the year ended December 31, 2013 and the six months ended December 31, 2012.

Level 3 Fair Value Assets Measurements at  
December 31, 2013

|   | Inventories<br>Carried at<br>Market<br><br>(In millions) | Commodity<br>Derivative<br>Contracts<br>Gains | Total   |   |
|---|--|---|---------|---|
| Balance, December 31, 2012  | \$1,745  | \$143   | \$1,888 |   |
| Total increase (decrease) in unrealized gains included<br>in cost of products sold* | (645   | ) 474   | (171    | ) |
| Purchases   | 14,638   | —   | 14,638  |   |
| Sales   | (14,107  | ) —   | (14,107 | ) |
| Settlements   | —  | (567  | ) (567  | ) |
| Transfers into Level 3  | 231  | 323   | 554     |   |
| Transfers out of Level 3  | (50  | ) (94   | ) (144  | ) |
| Ending balance, December 31, 2013   | \$1,812  | \$279   | \$2,091 |   |

\* Includes gains of \$700 million that are attributable to the change in unrealized gains relating to Level 3 assets still held at December 31, 2013.

Level 3 Fair Value Liabilities Measurements at  
December 31, 2013

|  | Inventory-<br>related<br>Payables<br><br>(In millions) | Commodity<br>Derivative<br>Contracts<br>Losses | Total  |   |
|--|--|--|--------|---|
| Balance, December 31, 2012   | \$33   | \$138  | \$171  |   |
| Total increase (decrease) in unrealized losses included<br>in cost of products sold* | (191   | ) 524  | 333    |   |
| Purchases  | 219  | —  | 219    |   |
| Sales  | (26  | ) —  | (26    | ) |
| Settlements  | —  | (550   | ) (550 | ) |
| Transfers into Level 3   | —  | 197  | 197    |   |
| Transfers out of Level 3   | (1   | ) (48  | ) (49  | ) |
| Ending balance, December 31, 2013  | \$34   | \$261  | \$295  |   |

\* Includes losses of \$380 million that are attributable to the change in unrealized losses relating to Level 3 liabilities still held at December 31, 2013.

## Archer-Daniels-Midland Company

## Notes to Consolidated Financial Statements (Continued)

## Note 3. Fair Value Measurements (Continued)

|   | Level 3 Fair Value Assets Measurements at<br>December 31, 2012 |   |         |
|---|--|---|---------|
|   | Inventories<br>Carried at<br>Market<br><br>(In millions)       | Commodity<br>Derivative<br>Contracts<br>Gains | Total   |
| Balance, June 30, 2012  | \$1,462  | \$171   | \$1,633 |
| Total increase (decrease) in unrealized gains included<br>in cost of products sold* | 78   | 127   | 205     |
| Purchases   | 4,866  | —   | 4,866   |
| Sales   | (4,746   | ) —   | (4,746  |
| Settlements   | —  | (231  | ) (231  |
| Transfers into Level 3  | 278  | 161   | 439     |
| Transfers out of Level 3  | (193   | ) (85   | ) (278  |
| Ending balance, December 31, 2012   | \$1,745  | \$143   | \$1,888 |

\* Includes gains of \$130 million that are attributable to the change in unrealized gains relating to Level 3 assets still held at December 31, 2012.

|  | Level 3 Fair Value Liabilities Measurements at<br>December 31, 2012 |  |        |
|--|---|--|--------|
|  | Inventory-<br>related<br>Payables<br><br>(In millions)              | Commodity<br>Derivative<br>Contracts<br>Losses | Total  |
| Balance, June 30, 2012   | \$38  | \$179  | \$217  |
| Total increase (decrease) in unrealized losses included<br>in cost of products sold* | 1   | 139  | 140    |
| Purchases  | 8   | —  | 8      |
| Sales  | (17   | ) —  | (17    |
| Settlements  | —   | (235   | ) (235 |
| Transfers into Level 3   | 3   | 101  | 104    |
| Transfers out of Level 3   | —   | (46  | ) (46  |
| Ending balance, December 31, 2012  | \$33  | \$138  | \$171  |

\* Includes losses of \$165 million that are attributable to the change in unrealized losses relating to Level 3 liabilities still held at December 31, 2012.



For all periods presented, the Company had no transfers between Levels 1 and 2. Transfers into Level 3 of assets and liabilities previously classified in Level 2 were due to the relative value of unobservable inputs to the total fair value measurement of certain products and derivative contracts rising above the 10% threshold. Transfers out of Level 3 were primarily due to the relative value of unobservable inputs to the total fair value measurement of certain products and derivative contracts falling below the 10% threshold and thus permitting reclassification to Level 2.

## Archer-Daniels-Midland Company

## Notes to Consolidated Financial Statements (Continued)

## Note 3. Fair Value Measurements (Continued)

In some cases, the price components of inventories and commodity purchase and sale contracts are observable based upon available quotations for these pricing components, and in some cases, the differences are unobservable. These price components primarily include transportation costs and other adjustments required due to location, quality, or other contract terms. In the table below, these other adjustments are referred to as Basis. The changes in unobservable price components are determined by specific local supply and demand characteristics at each facility and the overall market. Factors such as substitute products, weather, fuel costs, contract terms, and futures prices also impact the movement of these unobservable price components.

The following table sets forth the weighted average percentage of the unobservable price components included in the Company's Level 3 valuations as of December 31, 2013 and 2012. The Company's Level 3 measurements may include Basis only, transportation cost only, or both price components. As an example, for Level 3 inventories with Basis, the unobservable component is a weighted average 21.9% of the total price for assets and 13.2% for liabilities.

| Component Type                 | Weighted Average<br>% of Total Price |             |                   |             |
|--------------------------------|--------------------------------------|-------------|-------------------|-------------|
|                                | December 31, 2013                    |             | December 31, 2012 |             |
|                                | Assets                               | Liabilities | Assets            | Liabilities |
| Inventories                    |                                      |             |                   |             |
| Basis                          | 21.9%                                | 13.2%       | 13.5%             | 26.2%       |
| Transportation cost            | 12.3%                                | —%          | 8.4%              | 9.1%        |
| Commodity Derivative Contracts |                                      |             |                   |             |
| Basis                          | 22.8%                                | 17.6%       | 45.7%             | 17.0%       |
| Transportation cost            | 32.5%                                | 12.3%       | 16.2%             | 7.7%        |

In certain of the Company's principal markets, the Company relies on price quotes from third parties to value its inventories and physical commodity purchase and sale contracts. These price quotes are generally not further adjusted by the Company in determining the applicable market price. In some cases, availability of third-party quotes is limited to only one or two independent sources. In these situations, the Company considers these price quotes as 100 percent unobservable and, therefore, the fair value of these items is reported in Level 3.

## Note 4. Derivative Instruments &amp; Hedging Activities

Within the Note 4 tables, zeros represent minimal amounts.

## Derivatives Not Designated as Hedging Instruments

The majority of the Company's derivative instruments have not been designated as hedging instruments. The Company uses exchange-traded futures and exchange-traded and OTC options contracts to manage its net position of merchandisable agricultural commodity inventories and forward cash purchase and sales contracts to reduce price risk caused by market fluctuations in agricultural commodities and foreign currencies. The Company also uses exchange-traded futures and exchange-traded and OTC options contracts as components of merchandising strategies designed to enhance margins. The results of these strategies can be significantly impacted by factors such as the

correlation between the value of exchange-traded commodities futures contracts and the value of the underlying commodities, counterparty contract defaults, and volatility of freight markets. Derivatives, including exchange traded contracts and physical purchase or sale contracts, and inventories of certain merchandisable agricultural commodities, which include amounts acquired under deferred pricing contracts, are stated at market value. Inventory is not a derivative and therefore fair values of and changes in fair values of inventories are not included in the tables below.

## Archer-Daniels-Midland Company

## Notes to Consolidated Financial Statements (Continued)

## Note 4. Derivative Instruments &amp; Hedging Activities (Continued)

The following table sets forth the fair value of derivatives not designated as hedging instruments as of December 31, 2013 and 2012.

|                            | December 31, 2013 |             | December 31, 2012 |             |
|----------------------------|-------------------|-------------|-------------------|-------------|
|                            | Assets            | Liabilities | Assets            | Liabilities |
|                            | (In millions)     |             |                   |             |
| Foreign Currency Contracts | \$ 118            | \$ 166      | \$ 170            | \$ 215      |
| Interest Contracts         | 1                 | —           | 1                 | —           |
| Commodity Contracts        | 850               | 649         | 1,209             | 839         |
| Total                      | \$ 969            | \$ 815      | \$ 1,380          | \$ 1,054    |

The following table sets forth the pre-tax gains (losses) on derivatives not designated as hedging instruments that have been included in the consolidated statements of earnings for the years ended December 31, 2013 and 2012, the six months ended December 31, 2012 and 2011, and the years ended June 30, 2012 and 2011.

| (In millions)                           | Year Ended  |             | Six Months Ended |             | Year Ended |             |
|---|-------------|-------------|------------------|-------------|------------|-------------|
|   | December 31 |             | December 31      |             | June 30    |             |
|   | 2013        | 2012        | 2012             | 2011        | 2012       | 2011        |
|   |             | (Unaudited) |                  | (Unaudited) |            |             |
| Interest Contracts                      |             |             |                  |             |            |             |
| Interest expense                        | \$ 0        | \$ —        | \$ 0             | \$ 0        | \$ 0       | \$ 0        |
| Other income (expense) - net            | 1           | —           | —                | —           | —          | 30          |
| Foreign Currency Contracts              |             |             |                  |             |            |             |
| Revenues                                | \$ 108      | \$ 213      | \$ 129           | \$ 33       | \$ 117     | \$ (14 )    |
| Cost of products sold                   | (157 )      | (188 )      | (49 )            | (116 )      | (255 )     | 150         |
| Other income (expense) - net            | 61          | 142         | 94               | (69 )       | (21 )      | 43          |
| Commodity Contracts                     |             |             |                  |             |            |             |
| Cost of products sold                   | \$ 301      | \$ (387 )   | \$ 136           | \$ (4 )     | \$ (527 )  | \$ (1,303 ) |
| Other Contracts                         |             |             |                  |             |            |             |
| Other income (expense) - net            | \$ —        | \$ 57       | \$ 58            | \$ —        | \$ (1 )    | \$ 0        |
| Total gain(loss) recognized in earnings | \$ 314      | \$ (163 )   | \$ 368           | \$ (156 )   | \$ (687 )  | \$ (1,094 ) |

The Company recognized in earnings \$30 million of pre-tax gains from changes in fair value of interest rate swaps for the year ended June 30, 2011.

During December 2012, the Company entered into two transactions with investment bank counterparties resulting in an economic interest in GrainCorp shares. The purpose of these transactions was to facilitate the Company's planned acquisition of GrainCorp, which was rejected by the Australian Federal Treasurer in November 2013. One of the transactions was accounted for as an unfunded derivative instrument. The other transaction was a hybrid financial instrument, as defined by applicable accounting standards, whereby the accounting rules required the Company to account for a funded host instrument and a separate embedded derivative instrument. In December 2012, the

Company settled the derivative instruments known as “Total Return Swaps”, and recognized pre-tax gains reported as “Other Contracts” in the tables below. After the settlement of these transactions, the interest in GrainCorp is recorded as a long-term marketable security.

Archer-Daniels-Midland Company

Notes to Consolidated Financial Statements (Continued)

Note 4. Derivative Instruments & Hedging Activities (Continued)

Inventories of certain merchandisable agricultural commodities, which include amounts acquired under deferred pricing contracts, are stated at market value. Changes in the market value of inventories of certain merchandisable agricultural commodities, forward cash purchase and sales contracts, exchange-traded futures and exchange-traded and OTC options contracts are recognized in earnings immediately.

Derivatives Designated as Cash Flow or Fair Value Hedging Strategies

As of December 31, 2013 and 2012, the Company has certain derivatives designated as cash flow hedges. As of December 31, 2013, the Company has certain derivatives designated as fair value hedges.

The Company uses interest rate swaps designated as fair value hedges to protect the fair value of fixed-rate debt due to changes in interest rates. The changes in the fair value of the interest rate swaps and the underlying fixed-rate debt are recorded in other (income) expense - net. The terms of the interest rate swaps match the terms of the underlying debt resulting in no ineffectiveness. At December 31, 2013, the Company has \$9 million in accrued expenses and other payables representing the fair value of the interest rate swaps and a corresponding decrease in the underlying debt for the same amount with no impact to earnings.

For each of the commodity hedge programs described below, the derivatives are designated as cash flow hedges. Assuming normal market conditions, the changes in the market value of such derivative contracts have historically been, and are expected to continue to be, highly effective at offsetting changes in price movements of the hedged item. Once the hedged item is recognized in earnings, the gains/losses arising from the hedge are reclassified from AOCI to either revenues, cost of products sold, interest expense or other (income) expense – net, as applicable. As of December 31, 2013, the Company has \$15 million of after-tax losses in AOCI related to gains and losses from commodity cash flow hedge transactions. The Company expects to recognize the \$15 million of losses in its consolidated statement of earnings during the next 12 months.

The Company uses futures or options contracts to fix the purchase price of anticipated volumes of corn to be purchased and processed in a future month. The objective of this hedging program is to reduce the variability of cash flows associated with the Company's forecasted purchases of corn. The Company's corn processing plants currently grind approximately 76 million bushels of corn per month. During the past 12 months, the Company hedged between 15% and 25% of its monthly anticipated grind. At December 31, 2013, the Company has designated hedges representing between 2% to 23% of its anticipated monthly grind of corn for the next 12 months.

The Company uses futures, options, and swaps to fix the purchase price of the Company's anticipated natural gas requirements for certain production facilities. The objective of this hedging program is to reduce the variability of cash flows associated with the Company's forecasted purchases of natural gas. These production facilities use approximately 3.8 million MMBtus of natural gas per month. During the past 12 months, the Company hedged between 13% and 66% of the quantity of its anticipated monthly natural gas purchases. At December 31, 2013, the Company has designated hedges representing between 17% to 21% of its anticipated monthly natural gas purchases for the next 3 months.

The Company uses futures, options, and swaps to fix the sales price of certain ethanol sales contracts. The objective of this hedging program is to reduce the variability of cash flows associated with the Company's sales of ethanol under

sales contracts that are indexed to unleaded gasoline prices. During the past 12 months, the Company hedged between 1 million and 14 million gallons of ethanol per month under this program. At December 31, 2013, the Company has designated hedges representing between 1 million to 12 million gallons of contracted ethanol sales per month over the next 6 months.

## Archer-Daniels-Midland Company

## Notes to Consolidated Financial Statements (Continued)

## Note 4. Derivative Instruments &amp; Hedging Activities (Continued)

The Company uses forward foreign exchange contracts as cash flow hedges to protect against fluctuations in cash flows due to changes in foreign currency exchange rates. The Company may have revenues associated with sales contracts, costs associated with commodity purchase contracts, manufacturing expenses, and equipment purchases denominated in non-functional currencies. To reduce the risk of fluctuations in cash flows due to changes in the exchange rate between functional versus non-functional currencies, the Company will hedge some portion of the qualifying forecasted non-functional currency expenditures. During the past 12 months, the Company hedged between \$12 million and \$18 million of forecasted foreign currency expenditures. As of December 31, 2013, the Company has designated hedges for \$12 million of its forecasted foreign currency expenditures. At December 31, 2013, the Company has \$0.3 million of after-tax losses in AOCI related to foreign exchange contracts designated as cash flow hedging instruments. The Company will recognize the \$0.3 million of losses in its consolidated statement of earnings over the life of the hedged transactions.

The Company used treasury lock agreements and interest rate swaps in order to lock in the Company's interest rate prior to the issuance or remarketing of a long-term debt instrument. Both the treasury-lock agreements and interest rate swaps were designated as cash flow hedges of the risk of changes in the future interest payments attributable to changes in the benchmark interest rate. The objective of the treasury-lock agreements and interest rate swaps was to protect the Company from changes in the benchmark rate from the date of hedge designation to the date when the debt was actually issued. At December 31, 2013, AOCI included \$21 million of after-tax gains related to treasury-lock agreements and interest rate swaps. The Company will recognize \$21 million of these after-tax gains in its consolidated statement of earnings over the terms of the hedged items, which range from 10 to 30 years.

The following tables set forth the fair value of derivatives designated as hedging instruments as of December 31, 2013 and 2012.

|                     | December 31, 2013 |             | December 31, 2012 |             |
|---------------------|-------------------|-------------|-------------------|-------------|
|                     | Assets            | Liabilities | Assets            | Liabilities |
|                     | (In millions)     |             |                   |             |
| Commodity Contracts | \$—               | \$—         | \$1               | \$0         |
| Interest Contracts  | 0                 | 9           | —                 | —           |
| Total               | \$0               | \$9         | \$1               | \$—         |



## Archer-Daniels-Midland Company

## Notes to Consolidated Financial Statements (Continued)

## Note 4. Derivative Instruments &amp; Hedging Activities (Continued)

The following table sets forth the pre-tax gains (losses) on derivatives designated as hedging instruments that have been included in the consolidated statement of earnings for the years ended December 31, 2013 and 2012, the six months ended December 31, 2012 and 2011, and the years ended June 30, 2012 and 2011.

| (In millions)                             | Consolidated Statement of Earnings Locations | Year Ended December 31 |                     | Six Months Ended December 31 |                     |
|---|--|------------------------|---------------------|------------------------------|---------------------|
|   |  | 2013                   | 2012<br>(Unaudited) | 2012                         | 2011<br>(Unaudited) |
| Effective amounts recognized in earnings  |  |                        |                     |                              |                     |
| FX Contracts                              | Other income/expense -net                    | \$(1 )                 | \$(1 )              | \$(1 )                       | \$(1 )              |
| Interest Contracts                        | Interest expense                             | 1                      | 1                   | 0                            | 0                   |
| Commodity Contracts                       | Cost of products sold                        | (41 )                  | 152                 | 158                          | 11                  |
|   | Revenues                                     | 4                      | (3 )                | 2                            | 8                   |
| Ineffective amount recognized in earnings |  |                        |                     |                              |                     |
| Interest contracts                        | Interest expense                             | —                      | —                   | —                            | —                   |
| Commodity contracts                       | Cost of products sold                        | (120 )                 | (20 )               | (30 )                        | 39                  |
| Total amount recognized in earnings       |  | \$(157 )               | \$129               | \$129                        | \$57                |
| (In millions)                             | Consolidated Statement of Earnings Locations | Year Ended June 30     |                     |                              |                     |
|   |  | 2012                   | 2011                |                              |                     |
| Effective amounts recognized in earnings  |  |                        |                     |                              |                     |
| FX Contracts                              | Other income/expense – net                   | \$(1 )                 | \$0                 |                              |                     |
| Interest Contracts                        | Interest expense                             | 1                      | 0                   |                              |                     |
| Commodity Contracts                       | Cost of products sold                        | 5                      | 375                 |                              |                     |
|   | Revenues                                     | 3                      | (13 )               |                              |                     |
| Ineffective amount recognized in earnings |  |                        |                     |                              |                     |
| Interest contracts                        | Interest expense                             | —                      | 1                   |                              |                     |
| Commodity contracts                       | Cost of products sold                        | 49                     | 46                  |                              |                     |
| Total amount recognized in earnings       |  | \$57                   | \$409               |                              |                     |

Hedge ineffectiveness for commodity contracts results when the change in the price of the underlying commodity in a specific cash market differs from the change in the price of the derivative financial instrument used to establish the hedging relationship. As an example, if the change in the price of a corn futures contract is strongly correlated to the change in the cash price paid for corn, the gain or loss on the derivative instrument is deferred and recognized at the time the corn grind occurs. If the change in price of the derivative does not strongly correlate to the change in the cash price of corn, in the same example, some portion or all of the derivative gains or losses may be required to be recognized in earnings prior to the corn grind occurring.



## Archer-Daniels-Midland Company

## Notes to Consolidated Financial Statements (Continued)

## Note 5. Marketable Securities

The following table sets forth items in short-term and long-term investments.

|   | Cost          | Unrealized<br>Gains | Unrealized<br>Losses | Fair<br>Value |
|---|---------------|---------------------|----------------------|---------------|
|   | (In millions) |                     |                      |               |
| December 31, 2013                           |               |                     |                      |               |
| United States government obligations        |               |                     |                      |               |
| Maturity less than 1 year                   | \$395         | \$—                 | \$—                  | \$395         |
| Maturity 1 to 5 years                       | 124           | —                   | —                    | 124           |
| Government-sponsored enterprise obligations |               |                     |                      |               |
| Maturity 1 to 5 years                       | 4             | —                   | —                    | 4             |
| Corporate debt securities                   |               |                     |                      |               |
| Maturity 1 to 5 years                       | 16            | —                   | —                    | 16            |
| Other debt securities                       |               |                     |                      |               |
| Maturity less than 1 year                   | 38            | —                   | —                    | 38            |
| Maturity 1 to 5 years                       | 3             | —                   | —                    | 3             |
| Equity securities                           |               |                     |                      |               |
| Available-for-sale                          | 362           | 1                   | (2                   | ) 361         |
|   | \$942         | \$1                 | \$(2                 | ) \$941       |
|   | Cost          | Unrealized<br>Gains | Unrealized<br>Losses | Fair<br>Value |
|   | (In millions) |                     |                      |               |
| December 31, 2012                           |               |                     |                      |               |
| United States government obligations        |               |                     |                      |               |
| Maturity less than 1 year                   | \$548         | \$—                 | \$—                  | \$548         |
| Maturity 1 to 5 years                       | 93            | —                   | —                    | 93            |
| Government-sponsored enterprise obligations |               |                     |                      |               |
| Maturity 1 to 5 years                       | 2             | —                   | —                    | 2             |
| Corporate debt securities                   |               |                     |                      |               |
| Maturity 1 to 5 years                       | 15            | —                   | —                    | 15            |
| Other debt securities                       |               |                     |                      |               |
| Maturity less than 1 year                   | 28            | —                   | —                    | 28            |
| Maturity 1 to 5 years                       | 3             | —                   | —                    | 3             |
| Equity securities                           |               |                     |                      |               |
| Available-for-sale                          | 606           | 3                   | (5                   | ) 604         |
|   | \$1,295       | \$3                 | \$(5                 | ) \$1,293     |



## Archer-Daniels-Midland Company

## Notes to Consolidated Financial Statements (Continued)

## Note 5. Marketable Securities (Continued)

All of the \$2 million in unrealized losses at December 31, 2013, arose within the last 12 months and are related to the Company's investment in one security. The market value of the available-for-sale equity security that has been in an unrealized loss position for less than 12 months is \$5 million. The Company evaluated the near-term prospects of the issuer in relation to the severity and duration of the impairment. Based on that evaluation and the Company's ability and intent to hold this investment for a reasonable period of time sufficient for a forecasted recovery of fair value, the Company does not consider this investment to be other-than-temporarily impaired at December 31, 2013.

For information on other-than-temporary impairment charges, see Note 19.

## Note 6. Other Current Assets

The following table sets forth the items in other current assets:

|  | December 31,<br>2013 | December 31,<br>2012 |
|--|----------------------|----------------------|
|  | (In millions)        |                      |
| Unrealized gains on derivative contracts   | \$969                | \$1,381              |
| Deferred receivables consideration         | 757                  | 900                  |
| Customer omnibus receivable                | 1,298                | 1,093                |
| Financing receivables - net <sup>(1)</sup> | 576                  | 724                  |
| Other current assets                       | 2,750                | 2,450                |
|  | \$6,350              | \$6,548              |

<sup>(1)</sup> The Company provides financing to suppliers, primarily Brazilian farmers, to finance a portion of the suppliers' production costs. The Company does not bear any of the costs or risks associated with the related growing crops. The receivables are largely collateralized by future crops and physical assets of the suppliers, carry a local market interest rate, and settle when the farmers' crops are harvested and sold. The amounts are reported net of allowances of \$15 million and \$16 million at December 31, 2013 and 2012, respectively. Changes in the allowance for 2013 included an increase of \$2 million for additional bad debt provisions and a reduction in the allowance for write-offs and adjustments of \$1 million and \$2 million, respectively. Changes in the allowance for 2012 included an increase of \$3 million for additional bad debt provisions and a reduction in the allowance for adjustments of \$2 million. Interest earned on financing receivables of \$26 million, \$29 million, \$15 million, \$12 million, \$26 million, and \$22 million for the years ended December 31, 2013 and 2012, the six months ended December 31, 2012 and 2011 and the years ended June 30, 2012 and 2011, respectively, is included in interest income in the consolidated statements of earnings.

## Note 7. Accrued Expenses and Other Payables

The following table sets forth the items in accrued expenses and other payables:

|  | December 31,<br>2013 | December 31,<br>2012 |
|--|----------------------|----------------------|
|  | (In millions)        |                      |

|   |         |         |
|---|---------|---------|
| Unrealized losses on derivative contracts | \$824   | \$1,054 |
| Other accruals and payables               | 3,966   | 3,467   |
|   | \$4,790 | \$4,521 |

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## Archer-Daniels-Midland Company

## Notes to Consolidated Financial Statements (Continued)

## Note 8. Investments in and Advances to Affiliates

The Company applies the equity method for investments in investees over which the Company has the ability to exercise significant influence, including the Company's 16.4% share ownership in Wilmar. The Company had 60 unconsolidated domestic and foreign affiliates as of December 31, 2013 and 2012, respectively. The following table summarizes the combined balance sheets as of December 31, 2013 and 2012, and the combined statements of earnings of the Company's unconsolidated affiliates for the years ended December 31, 2013 and 2012, the six months ended December 31, 2012 and 2011, and the years ended June 30, 2012 and 2011.

| (In millions)            | December 31 |           |
|--------------------------|-------------|-----------|
|                          | 2013        | 2012      |
| Current assets           | \$30,966    | \$26,569  |
| Non-current assets       | 20,846      | 19,429    |
| Current liabilities      | (27,423     | ) (22,602 |
| Non-current liabilities  | (5,515      | ) (5,553  |
| Noncontrolling interests | (890        | ) (850    |
| Net assets               | \$17,984    | \$16,993  |

| (In millions) | Year Ended<br>December 31 |                     | Six Months Ended<br>December 31 |                     | Year Ended<br>June 30 |          |
|---------------|---------------------------|---------------------|---------------------------------|---------------------|-----------------------|----------|
|               | 2013                      | 2012<br>(Unaudited) | 2012                            | 2011<br>(Unaudited) | 2012                  | 2011     |
| Net Sales     | \$51,967                  | \$56,615            | \$28,314                        | \$29,767            | \$58,068              | \$48,941 |
| Gross profit  | 4,373                     | 6,014               | 2,847                           | 3,291               | 6,458                 | 4,819    |
| Net income    | 1,762                     | 1,773               | 855                             | 1,022               | 1,940                 | 2,252    |

The Company's share of the undistributed earnings of its unconsolidated affiliates as of December 31, 2013, is \$1.8 billion. The Company has a direct investment in a foreign equity method investee who has a carrying value of \$2.1 billion as of December 31, 2013, and a market value of \$2.8 billion based on active market quoted prices converted to U.S. dollars at applicable exchange rates at December 31, 2013.

The Company provides credit facilities totaling \$313 million to seven unconsolidated affiliates. One facility that is due on demand and bears interest at the one month British pound LIBOR rate plus 1.5% has an outstanding balance of \$24 million. The other six facilities have no outstanding balances as of December 31, 2013. The outstanding balance is included in other current assets in the accompanying consolidated balance sheet.

For information on the Company's former equity method interest in Gruma, see Note 19.

## Archer-Daniels-Midland Company

## Notes to Consolidated Financial Statements (Continued)

## Note 9. Goodwill and Other Intangible Assets

Goodwill balances attributable to consolidated businesses and investments in affiliates, by segment, are set forth in the following table.

|                       | December 31, 2013                           |                              |       | December 31, 2012          |                              |       |
|-----------------------|---|------------------------------|-------|----------------------------|------------------------------|-------|
|                       | Consolidated<br>Businesses<br>(In millions) | Investments<br>in Affiliates | Total | Consolidated<br>Businesses | Investments<br>in Affiliates | Total |
| Oilseeds Processing   | \$192                                       | \$184                        | \$376 | \$177                      | \$184                        | \$361 |
| Corn Processing       | 81  | 7                            | 88    | 85                         | 7                            | 92    |
| Agricultural Services | 81  | 7                            | 88    | 89                         | 1                            | 90    |
| Other                 | 10  | —                            | 10    | 8                          | —                            | 8     |
| Total                 | \$364                                       | \$198                        | \$562 | \$359                      | \$192                        | \$551 |

The changes in goodwill during the year ended December 31, 2013 related to acquisitions and impairment are disclosed in Notes 1, 2, and 19.

The following table sets forth the other intangible assets:

|  | Useful<br>Life<br>(In years) | December 31, 2013                |                             |         | December 31, 2012 |                             |         |
|--|------------------------------|----------------------------------|-----------------------------|---------|-------------------|-----------------------------|---------|
|  |                              | Gross<br>Amount<br>(In millions) | Accumulated<br>Amortization | Net     | Gross<br>Amount   | Accumulated<br>Amortization | Net     |
| Intangible assets with indefinite lives: |                              |                                  |                             |         |                   |                             |         |
| Trademarks/brands                        |                              | \$5                              | \$—                         | \$5     | \$5               | \$—                         | 5       |
| Other                                    |                              | 2                                | —                           | 2       | 2                 | —                           | 2       |
| Intangible assets with definite lives:   |                              |                                  |                             |         |                   |                             |         |
| Trademarks/brands                        | 8 to 33                      | 44                               | (11)                        | ) 33    | 44                | (7)                         | ) 37    |
| Customer lists                           | 9 to 20                      | 130                              | (34)                        | ) 96    | 128               | (25)                        | ) 103   |
| Patents                                  | 15 to 20                     | 43                               | (27)                        | ) 16    | 42                | (25)                        | ) 17    |
| Other                                    | 2 to 47                      | 73                               | (28)                        | ) 45    | 65                | (21)                        | ) 44    |
| Total                                    |                              | \$297                            | \$(100)                     | ) \$197 | \$286             | \$(78)                      | ) \$208 |

The change in the gross carrying amount of intangible assets during the year ended December 31, 2013 is primarily related to foreign currency translation adjustments.

Aggregate amortization expense was \$22 million, \$24 million, \$10 million, \$14 million, \$28 million and \$10 million for the years ended December 31, 2013 and 2012, the six months ended December 31, 2012 and 2011, and the years ended June 30, 2012 and 2011, respectively. The estimated future aggregate amortization expense for the next five years are \$22 million, \$22 million, \$18 million, \$15 million, and \$12 million.





## Archer-Daniels-Midland Company

## Notes to Consolidated Financial Statements (Continued)

## Note 10. Debt Financing Arrangements

|   | December 31,<br>2013<br>(In millions) | December 31,<br>2012 |
|---|---------------------------------------|----------------------|
| 0.875% Convertible Senior Notes \$1.15 billion face amount, due in 2014 | \$1,144                               | \$1,095              |
| 4.479% Debentures \$750 million face amount, due in 2021                | 746                                   | 754                  |
| 5.45% Notes \$700 million face amount, due in 2018                      | 699                                   | 700                  |
| 5.765% Debentures \$596 million face amount, due in 2041                | 600                                   | 600                  |
| 5.375% Debentures \$600 million face amount, due in 2035                | 588                                   | 588                  |
| 5.935% Debentures \$420 million face amount, due in 2032                | 416                                   | 416                  |
| 4.016% Debentures \$570 million face amount, due in 2043                | 376                                   | 374                  |
| 4.535% Debentures \$528 million face amount due in 2042                 | 373                                   | 371                  |
| 8.375% Debentures \$295 million face amount, due in 2017                | 294                                   | 293                  |
| 7.5% Debentures \$187 million face amount, due in 2027                  | 186                                   | 186                  |
| 7.0% Debentures \$185 million face amount, due in 2031                  | 184                                   | 184                  |
| 6.625% Debentures \$182 million face amount, due in 2029                | 182                                   | 182                  |
| 6.95% Debentures \$172 million face amount, due in 2097                 | 170                                   | 170                  |
| 6.45% Debentures \$154 million face amount, due in 2038                 | 153                                   | 153                  |
| 6.75% Debentures \$124 million face amount, due in 2027                 | 122                                   | 122                  |
| 7.125% Debentures \$243 million face amount, due in 2013                | —                                     | 243                  |
| Other   | 279                                   | 293                  |
| Total long-term debt including current maturities                       | 6,512                                 | 6,724                |
| Current maturities  | (1,165                                | ) (268               |
| Total long-term debt  | \$5,347                               | \$6,456              |



## Archer-Daniels-Midland Company

## Notes to Consolidated Financial Statements (Continued)

## Note 10. Debt Financing Arrangements (Continued)

In October 2012, the Company issued \$570 million of 4.016% debentures due in 2043 (2012 Debentures) in exchange of its previously issued and outstanding debentures. The Company paid \$196 million of debt premium to certain bondholders associated with these exchanges. The discount and debt premium paid to the bondholders is being amortized over the life of the 2012 Debentures using the effective interest method. Discount amortization expense of \$2 million for the year ended December 31, 2013 was included in interest expense related to the 2012 Debentures.

In February 2007, the Company issued \$1.15 billion principal amount of convertible senior notes due in 2014 (the Notes) in a private placement. The Notes were issued at par and bear interest at a rate of 0.875% per year, payable semiannually. The Notes are convertible based on an initial conversion rate of 22.8423 shares per \$1,000 principal amount of Notes (which is equal to a conversion price of approximately \$43.78 per share). The Notes may be converted, subject to adjustment, only under the following circumstances: 1) during any calendar quarter beginning after March 31, 2007, if the closing price of the Company's common stock for at least 20 trading days in the 30 consecutive trading days ending on the last trading day of the immediately preceding quarter is more than 140% of the applicable conversion price per share, which is \$1,000 divided by the then applicable conversion rate, 2) during the five consecutive business day period immediately after any five consecutive trading day period (the note measurement period) in which the average of the trading price per \$1,000 principal amount of Notes was equal to or less than 98% of the average of the product of the closing price of the Company's common stock and the conversion rate at each date during the note measurement period, 3) if the Company makes specified distributions to its common stockholders or specified corporate transactions occur, or 4) at any time on or after January 15, 2014, through the business day preceding the maturity date. Upon conversion, a holder would receive an amount in cash equal to the lesser of 1) \$1,000 and 2) the conversion value, as defined. If the conversion value exceeds \$1,000, the Company will deliver, at the Company's election, cash or common stock or a combination of cash and common stock for the conversion value in excess of \$1,000. If the Notes are converted in connection with a change in control, as defined, the Company may be required to provide a make-whole premium in the form of an increase in the conversion rate, subject to a stated maximum amount. In addition, in the event of a change in control, the holders may require the Company to purchase all or a portion of their Notes at a purchase price equal to 100% of the principal amount of the Notes, plus accrued and unpaid interest, if any. In accordance with applicable accounting standards, the Company recognized the Notes proceeds received in 2007 as long-term debt of \$853 million and equity of \$297 million. The discount on the long-term debt is being amortized over the life of the Notes using the effective interest method. Discount amortization expense of \$49 million, \$47 million, \$24 million, \$22 million, \$45 million, and \$43 million for the years ended December 31, 2013 and 2012, the six months ended December 31, 2012 and 2011, and the years ended June 30, 2012 and 2011, respectively, were included in interest expense related to the Notes.

Concurrent with the issuance of the Notes, the Company purchased call options in private transactions at a cost of \$300 million. The purchased call options allow the Company to receive shares of its common stock and/or cash from the counterparties equal to the amounts of common stock and/or cash related to the excess of the current market price of the Company's common stock over the exercise price of the purchased call options. In addition, the Company sold warrants in private transactions to acquire, subject to customary anti-dilution adjustments, 26.3 million shares of its common stock at an exercise price of \$62.56 per share and received proceeds of \$170 million. If the average price of the Company's common stock during a defined period ending on or about the respective settlement dates exceeds the exercise price of the warrants, the warrants will be settled, at the Company's option, in cash or shares of common stock. The purchased call options and warrants are intended to reduce the potential dilution upon future conversions of the Notes by effectively increasing the initial conversion price to \$62.56 per share. The net cost of the purchased

call options and warrant transactions of \$130 million was recorded as a reduction of shareholders' equity. The purchased call options expire on the maturity date of the Notes and the warrants expire shortly thereafter.

As of December 31, 2013, none of the conditions permitting conversion of the Notes had been satisfied. As of December 31, 2013, no share amounts related to the conversion of the Notes or exercise of the warrants are included in diluted average shares outstanding. On February 18, 2014, the convertible senior notes were repaid with available funds.

Discount amortization expense net of premium of \$54 million, \$46 million, \$23 million, \$26 million, \$49 million, and \$50 million for the years ended December 31, 2013 and 2012, the six months ended December 31, 2012 and 2011, and the years ended June 30, 2012 and 2011, respectively, were included in interest expense related to the Company's long-term debt.

At December 31, 2013, the fair value of the Company's long-term debt exceeded the carrying value by \$0.9 billion, as estimated using quoted market prices (a Level 2 measurement under applicable accounting standards).

## Archer-Daniels-Midland Company

## Notes to Consolidated Financial Statements (Continued)

## Note 10. Debt Financing Arrangements (Continued)

The aggregate maturities of long-term debt for the five years after December 31, 2013, are \$1.2 billion, \$19 million, \$15 million, \$305 million, and \$709 million, respectively.

At December 31, 2013, the Company had lines of credit totaling \$6.9 billion, of which \$6.6 billion was unused. The weighted average interest rates on short-term borrowings outstanding at December 31, 2013 and 2012, were 4.24% and 0.70%, respectively. Of the Company's total lines of credit, \$4.0 billion support a commercial paper borrowing facility, against which there was no commercial paper outstanding at December 31, 2013.

The Company's credit facilities and certain debentures require the Company to comply with specified financial and non-financial covenants including maintenance of minimum tangible net worth as well as limitations related to incurring liens, secured debt, and certain other financing arrangements. The Company is in compliance with these covenants as of December 31, 2013.

The Company has outstanding standby letters of credit and surety bonds at December 31, 2013 and 2012, totaling \$795 million and \$911 million, respectively.

The Company has an accounts receivable securitization program (the "Program"). The Program provides the Company with up to \$1.1 billion in funding resulting from the sale of accounts receivable. As of December 31, 2013, the Company utilized all of its \$1.1 billion facility under the Program (see Note 20 for more information on the Program).

## Note 11. Earnings Per Share

The computation of basic and diluted earnings per share is as follows:

| (In millions, except per share amounts)  | Year Ended  |             | Six Months Ended |             | Year Ended |         |
|--|-------------|-------------|------------------|-------------|------------|---------|
|  | December 31 |             | December 31      |             | June 30    |         |
|  | 2013        | 2012        | 2012             | 2011        | 2012       | 2011    |
|  |             | (Unaudited) |                  | (Unaudited) |            |         |
| Net earnings attributable to controlling interests                                 | \$1,342     | \$1,375     | \$692            | \$540       | \$1,223    | \$2,036 |
| Average shares outstanding   | 661         | 660         | 660              | 669         | 665        | 642     |
| Basic earnings per share   | \$2.03      | \$2.08      | \$1.05           | \$0.81      | \$1.84     | \$3.17  |
| Net earnings attributable to controlling interests                                 | \$1,342     | \$1,375     | \$692            | \$540       | \$1,223    | \$2,036 |
| Plus: After-tax interest on 4.7% debentures related to \$1.75 billion Equity Units | —           | —           | —                | —           | —          | 13      |
| Adjusted net earnings attributable to controlling interests                        | \$1,342     | \$1,375     | \$692            | \$540       | \$1,223    | \$2,049 |
| Average shares outstanding   | 661         | 660         | 660              | 669         | 665        | 642     |
| Plus: Incremental shares   |             |             |                  |             |            |         |
| Stock compensation awards  | 2           | 2           | 1                | 1           | 1          | 1       |

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|   |        |        |        |        |        |        |
|---|--------|--------|--------|--------|--------|--------|
| Shares assumed issued related to \$1.75 billion | —      | —      | —      | —      | —      | 11     |
| Equity Units                                    |        |        |        |        |        |        |
| Adjusted average shares outstanding             | 663    | 662    | 661    | 670    | 666    | 654    |
| Diluted earnings per share                      | \$2.02 | \$2.08 | \$1.05 | \$0.81 | \$1.84 | \$3.13 |

Average shares outstanding for 2011 include 44 million shares beginning June 1, 2011 related to the equity unit conversion.

## Archer-Daniels-Midland Company

## Notes to Consolidated Financial Statements (Continued)

## Note 11. Earnings Per Share (Continued)

Adjusted net earnings attributable to controlling interests in 2011 include a \$13 million adjustment for after-tax interest. Adjusted average shares outstanding for 2011 include 44 million shares assumed issued on January 1, 2011 for the quarter ended March 31, 2011, or 11 million shares for the year ended June 30, 2011. These adjustments were made as a result of the requirement to use the “if-converted” method of calculating diluted earnings per share for the quarter ended March 31, 2011.

## Note 12. Stock Compensation

The Company’s employee stock compensation plans provide for the granting of options to employees to purchase common stock of the Company pursuant to the Company’s 2002 and 2009 Incentive Compensation Plans. These options are issued at market value on the date of grant, vest incrementally over one to five years, and expire ten years after the date of grant.

The fair value of each option grant is estimated as of the date of grant using the Black-Scholes single option pricing model. The volatility assumption used in the Black-Scholes single option pricing model is based on the historical volatility of the Company’s stock. The volatility of the Company’s stock was calculated based upon the monthly closing price of the Company’s stock for the period immediately prior to the date of grant corresponding to the average expected life of the grant. The average expected life represents the period of time that option grants are expected to be outstanding. The risk-free rate is based on the rate of U.S. Treasury zero-coupon issues with a remaining term equal to the expected life of option grants. The assumptions used in the Black-Scholes single option pricing model are as follows.

|                               | Year Ended<br>December 31<br>2013 | Six Months Ended<br>December 31<br>2012 | Year Ended<br>June 30<br>2012 | Year Ended<br>2011 |
|-------------------------------|-----------------------------------|---|-------------------------------|--------------------|
| Dividend yield                | 2%                                | 3%                                      | 2%                            | 2%                 |
| Risk-free interest rate       | 1%                                | 1%                                      | 2%                            | 2%                 |
| Stock volatility              | 38%                               | 30%                                     | 32%                           | 31%                |
| Average expected life (years) | 6                                 | 7                                       | 8                             | 8                  |

A summary of option activity during 2013 is presented below:

|  | Shares                                   | Weighted-Average<br>Exercise Price |
|--|--|------------------------------------|
|  | (In thousands, except per share amounts) |                                    |
| Shares under option at December 31, 2012 | 15,853                                   | \$27.99                            |
| Granted                                  | 363                                      | 33.90                              |
| Exercised                                | (2,713)                                  | ) 26.98                            |
| Forfeited or expired                     | (199)                                    | ) 31.28                            |
| Shares under option at December 31, 2013 | 13,304                                   | \$28.31                            |



|                                  |       |         |
|----------------------------------|-------|---------|
| Exercisable at December 31, 2013 | 8,610 | \$28.72 |
|----------------------------------|-------|---------|

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## Archer-Daniels-Midland Company

## Notes to Consolidated Financial Statements (Continued)

## Note 12. Stock Compensation (Continued)

The weighted-average remaining contractual term of options outstanding and exercisable at December 31, 2013, is 6 years and 4 years, respectively. The aggregate intrinsic value of options outstanding and exercisable at December 31, 2013, is \$203 million and \$128 million, respectively. The weighted-average grant-date fair values of options granted during the year ended December 31, 2013, the six months ended December 31, 2012, and the years ended June 30, 2012 and 2011, were \$10.02, \$5.89, \$6.98, and \$8.82, respectively. The total intrinsic values of options exercised during the year ended December 31, 2013, the six months ended December 31, 2012, and the years ended June 30, 2012 and 2011, were \$29 million, \$1 million, \$5 million, and \$21 million, respectively. Cash proceeds received from options exercised during the year ended December 31, 2013, the six months ended December 31, 2012, and the years ended June 30, 2012 and 2011, were \$73 million, \$2 million, \$7 million, and \$21 million, respectively.

At December 31, 2013, there was \$17 million of total unrecognized compensation expense related to option grants. Amounts to be recognized as compensation expense during the next four years are \$8 million, \$5 million, \$3 million, and \$1 million, respectively.

The Company's 2002 and 2009 Incentive Compensation Plans provide for the granting of restricted stock and restricted stock units (Restricted Stock Awards) at no cost to certain officers and key employees. In addition, the Company's 2002 and 2009 Incentive Compensation Plans also provide for the granting of performance stock units (PSUs) at no cost to certain officers and key employees. Restricted Stock Awards are made in common stock or stock units with equivalent rights and vest at the end of a three-year restriction period. The awards for PSUs are made in common stock units and vest at the end of a three-year vesting period subject to the attainment of certain future performance criteria. During the year ended December 31, 2013, the six months ended December 31, 2012, and the years ended June 30, 2012 and 2011, 0.9 million, 1.3 million, 1.2 million, and 1.1 million common stock or stock units, respectively, were granted as Restricted Stock Awards and PSUs. At December 31, 2013, there were 19.8 million shares available for future grants pursuant to the 2009 plan.

The fair value of Restricted Stock Awards and PSUs is determined based on the market value of the Company's shares on the grant date. The weighted-average grant-date fair values of awards granted during the year ended December 31, 2013, the six months ended December 31, 2012, and the years ended June 30, 2012 and 2011 were \$32.96, \$26.34, \$26.75, and \$32.19, respectively.

A summary of Restricted Stock Awards and PSUs activity during 2013 is presented below:

|                                 | Restricted<br>Stock Awards and PSUs<br>(In thousands, except per share amounts) | Weighted Average<br>Grant-Date Fair Value |
|---------------------------------|---|---|
| Non-vested at December 31, 2012 | 3,635   | \$28.17                                   |
| Granted                         | 928   | 32.96                                     |
| Vested                          | (886)   | ) 30.70                                   |
| Forfeited                       | (120)   | ) 28.05                                   |
| Non-vested at December 31, 2013 | 3,557   | \$28.86                                   |

At December 31, 2013, there was \$35 million of total unrecognized compensation expense related to Restricted Stock Awards and PSUs. Amounts to be recognized as compensation expense during the next three years are \$21 million, \$13 million, and \$1 million, respectively. At the vesting date, the total fair value of Restricted Stock Awards vested during the year ended December 31, 2013 was \$27 million.

Compensation expense for option grants, Restricted Stock Awards and PSUs granted to employees is generally recognized on a straight-line basis during the service period of the respective grant. Certain of the Company's option grants, Restricted Stock Awards and PSUs continue to vest upon the recipient's retirement from the Company and compensation expense related to option grants and Restricted Stock Awards granted to retirement-eligible employees is recognized in earnings on the date of grant. Compensation expense for PSUs is based on the probability of meeting the performance criteria.

## Archer-Daniels-Midland Company

## Notes to Consolidated Financial Statements (Continued)

## Note 12. Stock Compensation (Continued)

Total compensation expense for option grants, Restricted Stock Awards and PSUs recognized during the years ended December 31, 2013, and 2012, the six months ended December 31, 2012 and 2011, and the years ended June 30, 2012 and 2011 was \$43 million, \$45 million, \$31 million, \$34 million, \$48 million, and \$47 million, respectively.

## Note 13. Other (Income) Expense – Net

The following table sets forth the items in other (income) expense:

| (In millions)   | Year Ended<br>December 31 |                     | Six Months Ended<br>December 31 |                     | Year Ended<br>June 30 |         |
|---|---------------------------|---------------------|---------------------------------|---------------------|-----------------------|---------|
|   | 2013                      | 2012<br>(Unaudited) | 2012                            | 2011<br>(Unaudited) | 2012                  | 2011    |
| Gain on Golden Peanut revaluation                     | \$—                       | \$—                 | \$—                             | \$—                 | \$—                   | \$(71)  |
| (Gain) loss on GrainCorp                              | 40                        | (62)                | (62)                            | —                   | —                     | —       |
| Gain on sale of assets                                | (41)                      | (64)                | (51)                            | (17)                | (30)                  | (31)    |
| Charges from early extinguishment of debt             | —                         | 5                   | 5                               | 12                  | 12                    | 15      |
| (Gains) losses on interest rate swaps                 | —                         | —                   | —                               | —                   | —                     | (30)    |
| Net (gain) loss on marketable securities transactions | (8)                       | (27)                | (6)                             | (16)                | (37)                  | (12)    |
| Other – net   | (44)                      | 22                  | 5                               | 9                   | 26                    | (1)     |
|   | \$(53)                    | \$(126)             | \$(109)                         | \$(12)              | \$(29)                | \$(130) |

Individually significant items included in the table above are:

A gain on Golden Peanut revaluation was recognized in the year ended June 30, 2011 as a result of revaluing the Company's previously held investment in Golden Peanut in conjunction with the acquisition of the remaining 50 percent interest ("Golden Peanut Gain").

The loss on GrainCorp for the year ended December 31, 2013 relates to losses on foreign exchange hedges pertaining to foreign currency derivative contracts entered into to economically hedge substantially all of the remaining U.S. dollar cost of the proposed GrainCorp acquisition. In November 2013, the Australian Federal Treasurer issued an order prohibiting the acquisition. As of December 31, 2013, all GrainCorp-related foreign currency derivative contracts have been settled. The gain on GrainCorp for the six months and year ended December 31, 2012 relates to the settlement of the Total Return Swap instruments related to the Company's investment in GrainCorp (see Note 4 for more information).

Gain on sale of assets for the year and six months ended December 31, 2012 includes a \$39 million gain related to the sale of certain of the Company's exchange membership interests.

Realized gains on sales of available-for-sale marketable securities totaled \$8 million, \$29 million, \$8 million, \$17 million, \$38 million, and \$13 million for the years ended December 31, 2013 and 2012, the six months ended December 31, 2012 and 2011, and the years ended June 30, 2012 and 2011, respectively. Realized losses on sales of available-for-sale marketable securities were immaterial for all periods presented. Impairment losses on securities of

\$166 million, \$12 million, \$13 million, and \$25 million for the year ended December 31, 2013 and 2012, the six months ended December 31, 2011, and year ended June 30, 2012, were classified as asset impairment, exit, and restructuring charges in the consolidated statements of earnings (see Note 19 for more information).

## Archer-Daniels-Midland Company

## Notes to Consolidated Financial Statements (Continued)

## Note 14. Income Taxes

The following table sets forth the geographic split of earnings before income taxes:

| (In millions) | Year Ended<br>December 31 |                     | Six Months Ended<br>December 31 |                     | Year Ended<br>June 30 |         |
|---------------|---------------------------|---------------------|---------------------------------|---------------------|-----------------------|---------|
|               | 2013                      | 2012<br>(Unaudited) | 2012                            | 2011<br>(Unaudited) | 2012                  | 2011    |
| United States | \$1,509                   | \$1,054             | \$611                           | \$592               | \$1,035               | \$2,035 |
| Foreign       | 515                       | 927                 | 386                             | 189                 | 730                   | 980     |
|               | \$2,024                   | \$1,981             | \$997                           | \$781               | \$1,765               | \$3,015 |

Significant components of income tax are as follows:

| (In millions) | Year Ended<br>December 31 |                     | Six Months Ended<br>December 31 |                     | Year Ended<br>June 30 |       |
|---------------|---------------------------|---------------------|---------------------------------|---------------------|-----------------------|-------|
|               | 2013                      | 2012<br>(Unaudited) | 2012                            | 2011<br>(Unaudited) | 2012                  | 2011  |
| Current       |                           |                     |                                 |                     |                       |       |
| Federal       | \$348                     | \$213               | \$92                            | \$179               | \$300                 | \$251 |
| State         | 14                        | 11                  | 9                               | 19                  | 21                    | 10    |
| Foreign       | 146                       | 194                 | 83                              | 7                   | 118                   | 222   |
| Deferred      |                           |                     |                                 |                     |                       |       |
| Federal       | 112                       | 144                 | 92                              | 14                  | 66                    | 483   |
| State         | (5                        | ) 26                | 20                              | 3                   | 9                     | 43    |
| Foreign       | 55                        | 1                   | 7                               | 15                  | 9                     | (12   |
|               | \$670                     | \$589               | \$303                           | \$237               | \$523                 | \$997 |

## Archer-Daniels-Midland Company

## Notes to Consolidated Financial Statements (Continued)

## Note 14. Income Taxes (Continued)

Significant components of deferred tax liabilities and assets are as follows:

|   | December 31,<br>2013 | December 31,<br>2012 |
|---|----------------------|----------------------|
|   | (In millions)        |                      |
| Deferred tax liabilities                                    |                      |                      |
| Property, plant, and equipment                              | \$1,286              | \$1,163              |
| Equity in earnings of affiliates                            | 323                  | 329                  |
| Debt exchange   | 123                  | 140                  |
| Inventories   | 132                  | 89                   |
| Other   | 119                  | 141                  |
|   | \$1,983              | \$1,862              |
| Deferred tax assets   |                      |                      |
| Pension and postretirement benefits                         | \$267                | \$373                |
| Stock compensation  | 60                   | 67                   |
| Foreign tax credit carryforwards                            | 26                   | 32                   |
| Foreign tax loss carryforwards                              | 329                  | 344                  |
| Capital loss carryforwards                                  | 24                   | 25                   |
| State tax attributes  | 74                   | 79                   |
| Other   | 205                  | 105                  |
| Gross deferred tax assets                                   | 985                  | 1,025                |
| Valuation allowances  | (329                 | ) (173               |
| Net deferred tax assets                                     | \$656                | \$852                |
| Net deferred tax liabilities                                | \$1,327              | \$1,010              |
| The net deferred tax liabilities are classified as follows: |                      |                      |
| Current assets  | \$—                  | \$36                 |
| Current assets (foreign)                                    | 17                   | —                    |
| Current liabilities   | (8                   | ) —                  |
| Current liabilities (foreign)                               | (22                  | ) (97                |
| Noncurrent assets (foreign)                                 | 134                  | 318                  |
| Noncurrent liabilities                                      | (1,404               | ) (1,267             |
| Noncurrent liabilities (foreign)                            | (44                  | ) —                  |
|   | \$(1,327             | ) \$(1,010           |

## Archer-Daniels-Midland Company

## Notes to Consolidated Financial Statements (Continued)

## Note 14. Income Taxes (Continued)

Reconciliation of the statutory federal income tax rate to the Company's effective income tax rate on earnings is as follows:

|  | Year Ended<br>December 31 |                     | Six Months Ended<br>December 31 |                     | Year Ended<br>June 30 |        |   |
|--|---------------------------|---------------------|---------------------------------|---------------------|-----------------------|--------|---|
|  | 2013                      | 2012<br>(Unaudited) | 2012                            | 2011<br>(Unaudited) | 2012                  | 2011   |   |
| Statutory rate   | 35.0                      | % 35.0              | % 35.0                          | % 35.0              | % 35.0                | % 35.0 | % |
| State income taxes, net of federal tax benefit                     | 0.2                       | 1.5                 | 2.4                             | 2.4                 | 1.4                   | 1.1    |   |
| Foreign earnings taxed at rates other than the U.S. statutory rate | (3.7 )                    | (5.7 )              | (7.6 )                          | (7.2 )              | (4.8 )                | (5.0 ) |   |
| Foreign currency remeasurement                                     | (0.9 )                    | (1.3 )              | 2.6                             | (0.3 )              | (3.3 )                | 0.9    |   |
| Income tax adjustment to filed returns                             | 0.5                       | 0.6                 | (1.5 )                          | (0.7 )              | 0.9                   | (0.2 ) |   |
| Tax benefit on U.S. biodiesel credits                              | (5.1 )                    | —                   | —                               | —                   | —                     | —      |   |
| Valuation allowances   | 8.0                       | —                   | —                               | —                   | —                     | —      |   |
| Other  | (0.9 )                    | (0.4 )              | (0.5 )                          | 1.1                 | 0.4                   | 1.3    |   |
| Effective income tax rate  | 33.1                      | % 29.7              | % 30.4                          | % 30.3              | % 29.6                | % 33.1 | % |

The Company has historically included amounts received from the U.S. Government in the form of a biodiesel credit as taxable income on its federal and state income tax returns. In the fourth quarter of 2013, the Internal Revenue Service released a Chief Counsel Advice stipulating that biodiesel credits should not be included in taxable income. Based upon the Chief Counsel Advice, the Company has changed its position related to these credits and excluded them from taxable income for years 2011 through the current year. Of the total tax benefit recorded of \$107 million, \$55 million relates to years prior to 2013.

The Company has \$329 million and \$344 million of tax assets related to net operating loss carry-forwards of certain international subsidiaries at December 31, 2013 and 2012, respectively. As of December 31, 2013, approximately \$306 million of these assets have no expiration date, and the remaining \$23 million expire at various times through fiscal 2030. The annual usage of certain of these assets is limited to a percentage of taxable income of the respective foreign subsidiary for the year. The Company has recorded a valuation allowance of \$196 million and \$102 million against these tax assets at December 31, 2013 and 2012, respectively, due to the uncertainty of their realization.

During the fourth quarter of 2013, the Company recorded a full valuation allowance on net deferred tax assets of a German subsidiary in the amount of \$103 million (\$82 million, equal to \$0.12 per share, when adjusted for the income attributable to the minority interest holders). Management's establishment of a valuation allowance resulted from a combination of matters, including increasing cumulative book and net tax losses and the absence of evidence that the financial performance of the subsidiary had improved during the year to assure management that sufficient taxable income would be generated in the future in order to utilize the losses, which do not expire under German tax law.



During the fourth quarter of 2013, the Company placed a full valuation allowance on the deferred tax asset related to the impairment of its investment in GrainCorp in the amount of \$41 million. The Company also placed a full valuation allowance on the impairment of assets related to its sugar business in Brazil in the amount of \$17 million.

The Company has \$24 million of tax assets related to foreign and domestic capital loss carryforwards at December 31, 2013. The Company has recorded a valuation allowance of \$22 million against these tax assets at December 31, 2013.

## Archer-Daniels-Midland Company

## Notes to Consolidated Financial Statements (Continued)

## Note 14. Income Taxes (Continued)

The Company has \$26 million and \$32 million of tax assets related to excess foreign tax credits at December 31, 2013 and 2012, respectively, which begin to expire in 2015. The Company has \$74 million and \$79 million of tax assets related to state income tax attributes (incentive credits and net operating loss carryforwards), net of federal tax benefit, at December 31, 2013 and 2012, respectively, which will expire at various times through fiscal 2033. The Company has not recorded a valuation allowance against the excess foreign tax credits at December 31, 2013. Due to the uncertainty of realization, the Company has recorded a valuation allowance of \$53 million and \$56 million related to state income tax assets net of federal tax benefit as of December 31, 2013 and 2012, respectively.

The Company remains subject to federal examination in the U.S. for the calendar tax years 2012 and 2013.

Undistributed earnings of the Company's foreign subsidiaries and the Company's share of the undistributed earnings of affiliated corporate joint venture companies accounted for on the equity method amounting to approximately \$7.5 billion at December 31, 2013, are considered to be permanently reinvested, and accordingly, no provision for U.S. income taxes has been provided thereon. It is not practicable to determine the deferred tax liability for temporary differences related to these undistributed earnings.

The following table sets forth a rollforward of activity of unrecognized tax benefits for the year ended December 31, 2013 and the six months ended December 31, 2012 as follows:

|   | Unrecognized Tax Benefits |                   |
|---|---------------------------|-------------------|
|   | December 31, 2013         | December 31, 2012 |
|   | (In millions)             |                   |
| Beginning balance                                     | \$77                      | \$80              |
| Additions related to current year's tax positions     | —                         | —                 |
| Additions related to prior years' tax positions       | 7                         | 6                 |
| Reductions related to prior years' tax positions      | —                         | (1                |
| Reductions related to lapse of statute of limitations | (6                        | ) (1              |
| Settlements with tax authorities                      | (12                       | ) (7              |
| Ending balance  | \$66                      | \$77              |

The additions and reductions in unrecognized tax benefits shown in the table include effects related to net income and shareholders' equity. The changes in unrecognized tax benefits did not have a material effect on the Company's net income or cash flow.

At December 31, 2013 and 2012, the Company had accrued interest and penalties on unrecognized tax benefits of \$18 million and \$17 million, respectively.

The Company is subject to income taxation in many jurisdictions around the world. Resolution of the related tax positions, through negotiations with relevant tax authorities or through litigation, may take years to complete. Therefore, it is difficult to predict the timing for resolution of tax positions. However, the Company does not anticipate that the total amount of unrecognized tax benefits will increase or decrease significantly in the next twelve months. Given the long periods of time involved in resolving tax positions, the Company does not expect that

the recognition of unrecognized tax benefits will have a material impact on the Company's effective income tax rate in any given period. If the total amount of unrecognized tax benefits were recognized by the Company at one time, there would be a reduction of \$46 million on the tax expense for that period.

Archer-Daniels-Midland Company

Notes to Consolidated Financial Statements (Continued)

Note 14. Income Taxes (Continued)

The Company is subject to routine examination by domestic and foreign tax authorities and frequently faces challenges regarding the amount of taxes due. These challenges include positions taken by the Company related to the timing, nature and amount of deductions and the allocation of income among various tax jurisdictions. Resolution of the related tax positions, through negotiation with relevant tax authorities or through litigation, may take years to complete. Therefore, it is difficult to predict the timing for resolution of tax positions. In its routine evaluations of the exposure associated with various tax filing positions, the Company recognizes a liability, when necessary, for estimated potential additional tax owed by the Company in accordance with the applicable accounting standard. However, the Company cannot predict or provide assurance as to the ultimate outcome of these ongoing or future examinations.

The Company's wholly-owned subsidiary, ADM do Brasil Ltda. (ADM do Brasil), received three separate tax assessments from the Brazilian Federal Revenue Service (BFRS) challenging the tax deductibility of commodity hedging losses and related expenses for the tax years 2004, 2006 and 2007. As of December 31, 2013, these assessments, updated for estimated penalties, interest, and variation in currency exchange rates, totaled approximately \$528 million. ADM do Brasil's tax return for 2005 was also audited and no assessment was received. The statute of limitations for 2005 and 2008 has expired. If the BFRS were to challenge commodity hedging deductions in tax years after 2008, the Company estimates it could receive additional tax assessments of approximately \$35 million based on currency exchange rates as of December 31, 2013.

ADM do Brasil enters into commodity hedging transactions that can result in gains, which are included in ADM do Brasil's calculations of taxable income in Brazil, and losses, which ADM do Brasil deducts from its taxable income in Brazil. The Company has evaluated its tax position regarding these hedging transactions and concluded, based upon advice from Brazilian legal counsel, that it was appropriate to recognize both gains and losses resulting from hedging transactions when determining its Brazilian income tax expense. Therefore, the Company has continued to recognize the tax benefit from hedging losses in its financial statements and has not recorded any tax liability for the amounts assessed by the BFRS.

ADM do Brasil filed an administrative appeal for each of the assessments. During the second quarter of fiscal 2011, a decision in favor of the BFRS on the 2004 assessment was received and a second level administrative appeal was filed and is still ongoing as of the date of this report. In January of 2012, a decision in favor of the BFRS on the 2006 and 2007 assessments was received and a second level administrative appeal was filed and is still ongoing as of the date of this report. If ADM do Brasil continues to be unsuccessful in the administrative appellate process, further appeals are available in the Brazilian federal courts. While the Company believes its consolidated financial statements properly reflect the tax deductibility of these hedging losses, the ultimate resolution of this matter could result in the future recognition of additional payments of, and expense for, income tax and the associated interest and penalties. The Company intends to vigorously defend its position against the current assessments and any similar assessments that may be issued for years subsequent to 2008.

The Company's subsidiaries in Argentina have received tax assessments challenging transfer prices used to price grain exports totaling \$44 million (inclusive of interest and adjusted for variation in currency exchange rates) for the tax years 2004 and 2005. The Argentine tax authorities have been conducting a review of income and other taxes paid by large exporters and processors of cereals and other agricultural commodities resulting in allegations of income tax evasion. While the Company believes that it has complied with all Argentine tax laws, it cannot rule out receiving

additional assessments challenging transfer prices used to price grain exports for years subsequent to 2005, and estimates the potential assessments to be \$534 million (as of December 31, 2013 and subject to variation in currency exchange rates). The Company intends to vigorously defend its position against the current assessments and any similar assessments that may be issued for years subsequent to 2005. The Company believes that it has appropriately evaluated the transactions underlying these assessments, and has concluded, based on Argentine tax law, that its tax position would be sustained, and accordingly, the Company has not recorded a tax liability for these assessments.

In accordance with the accounting requirements for uncertain tax positions, the Company has concluded that it is more likely than not to prevail on the Brazil and Argentina matters based upon their technical merits. The Company has not recorded an uncertain tax liability for these assessments partly because the taxing jurisdictions' processes do not provide a mechanism for settling at less than the full amount of the assessment. The Company's consideration of these tax assessments requires judgments about the application of income tax regulations to specific facts and circumstances. The final outcome of these matters cannot reliably be predicted, may take many years to resolve, and could result in financial impacts of up to the entire amount of these assessments.

## Archer-Daniels-Midland Company

## Notes to Consolidated Financial Statements (Continued)

## Note 15. Leases

The Company leases manufacturing and warehouse facilities, real estate, transportation assets, and other equipment under non-cancelable operating leases, the majority of which expire at various dates through the year 2044. Rent expense for the years ended December 31, 2013 and 2012, the six months ended December 31, 2012 and 2011, and the years ended June 30, 2012 and 2011 was \$199 million, \$212 million, \$106 million, \$103 million, \$209 million, and \$251 million, respectively. Additional amounts incurred for charges pertaining to time charters of ocean going vessels accounted for as leases for the years ended December 31, 2013 and 2012, the six months ended December 31, 2012 and 2011, and the years ended June 30, 2012 and 2011 were \$147 million, \$150 million, \$62 million, \$76 million, \$164 million, and \$176 million, respectively. Future minimum rental payments for non-cancelable operating leases with initial or remaining terms in excess of one year are as follows:

|                              | Minimum<br>Rental Payments<br>(In millions) |
|------------------------------|---|
| 2014                         | \$243                                       |
| 2015                         | 195   |
| 2016                         | 171   |
| 2017                         | 132   |
| 2018                         | 82  |
| Thereafter                   | 227   |
| Total minimum lease payments | \$1,050                                     |

## Note 16. Employee Benefit Plans

The Company provides substantially all U.S. employees and employees at certain foreign subsidiaries with retirement benefits including defined benefit pension plans and defined contribution plans. The Company provides eligible U.S. employees who retire under qualifying conditions with access to postretirement health care, at full cost to the retiree (certain employees are “grandfathered” into subsidized coverage while others are provided with Health Care Reimbursement Accounts as described below).

In September 2012, the Company amended its U.S. qualified pension plans and began notifying certain former employees of its offer to pay those employees’ pension benefit in a lump sum. This lump sum payment offer expired in December 2012. Former employees eligible for the voluntary lump sum payment option were generally those who were vested traditional formula participants of the U.S. qualified pension plans who terminated employments prior to August 1, 2012 and who had not started receiving monthly payments of their pension benefits. The voluntary lump sum payments which amounted to \$134 million reduced the Company’s global projected benefit obligations by \$174 million, resulting in a net improvement of its pension underfunding by \$40 million. The Company incurred a non-cash pre-tax charge of \$53 million as a result of the requirement to expense the unrealized actuarial losses recognized in accumulated other comprehensive income (loss) pertaining to the liabilities settled at December 31, 2012.

In November 2012, the Company amended its U.S. postretirement benefit plan by providing participants with Health Care Reimbursement Accounts funded by credits, based on years of service, to be used to access post-65 supplemental Medicare insurance markets. The credit indexes annually up to a maximum rate of 3% per year. As a result of this amendment, the Company recognized a prior service credit of \$109 million in accumulated other comprehensive income (loss) in the quarter ended December 31, 2012. The prior service credit is being amortized over 8 years starting in 2013.

## Archer-Daniels-Midland Company

## Notes to Consolidated Financial Statements (Continued)

## Note 16. Employee Benefit Plans (Continued)

The Company maintains 401(k) plans covering substantially all U.S. employees. The Company contributes cash to the plans to match qualifying employee contributions, and also provides a non-matching employer contribution of 1% of pay to eligible participants. Under an employee stock ownership component of the 401(k) plans, employees may choose to invest in ADM stock as part of their own investment elections. The employer contributions are expensed when paid. Assets of the Company's 401(k) plans consist primarily of listed common stocks and pooled funds. The Company's 401(k) plans held 13 million shares of Company common stock at December 31, 2013, with a market value of \$549 million. Cash dividends received on shares of Company common stock by these plans during the year ended ended December 31, 2013 were \$10 million.

| (In millions)                                    | Pension Benefits       |        | Postretirement Benefits |        |
|--|------------------------|--------|-------------------------|--------|
|  | Year Ended December 31 |        | Year Ended December 31  |        |
|  | 2013                   | 2012   | 2013                    | 2012   |
|  | (Unaudited)            |        | (Unaudited)             |        |
| Retirement plan expense                          |                        |        |                         |        |
| Defined benefit plans:                           |                        |        |                         |        |
| Service cost (benefits earned during the period) | \$84                   | \$79   | \$5                     | \$8    |
| Interest cost                                    | 114                    | 126    | 7                       | 12     |
| Expected return on plan assets                   | (144                   | ) (146 | ) —                     | —      |
| Settlement charges                               | —                      | 68     | —                       | —      |
| Remeasurement charge <sup>(1)</sup>              | —                      | 30     | —                       | 4      |
| Amortization of actuarial loss                   | 74                     | 70     | 5                       | —      |
| Other amortization expense                       | 3                      | 5      | (18                     | ) (2   |
| Net periodic defined benefit plan expense        | 131                    | 232    | (1                      | ) 22   |
| Defined contribution plans                       | 44                     | 45     | —                       | —      |
| Total retirement plan expense                    | \$175                  | \$277  | \$(1                    | ) \$22 |

| (In millions)                                    | Pension Benefits             |       | Postretirement Benefits      |      |
|--|------------------------------|-------|------------------------------|------|
|  | Six Months Ended December 31 |       | Six Months Ended December 31 |      |
|  | 2012                         | 2011  | 2012                         | 2011 |
| Retirement plan expense                          |                              |       |                              |      |
| Defined benefit plans:                           |                              |       |                              |      |
| Service cost (benefits earned during the period) | \$44                         | \$36  | \$4                          | \$3  |
| Interest cost                                    | 61                           | 65    | 6                            | 6    |
| Expected return on plan assets                   | (75                          | ) (70 | ) —                          | —    |
| Settlement charges                               | 68                           | —     | —                            | —    |
| Amortization of actuarial loss                   | 42                           | 24    | —                            | —    |
| Other amortization                               | 2                            | 2     | —                            | —    |
| Net periodic defined benefit plan expense        | 142                          | 57    | 10                           | 9    |
| Defined contribution plans                       | 23                           | 23    | —                            | —    |
| Total retirement plan expense                    | \$165                        | \$80  | \$10                         | \$9  |





## Archer-Daniels-Midland Company

## Notes to Consolidated Financial Statements (Continued)

## Note 16. Employee Benefit Plans (Continued)

| (In millions)                                    | Pension Benefits   |        | Postretirement Benefits |      |   |
|--|--------------------|--------|-------------------------|------|---|
|  | Year Ended June 30 |        | Year Ended June 30      |      |   |
|  | 2012               | 2011   | 2012                    | 2011 |   |
| Retirement plan expense                          |                    |        |                         |      |   |
| Defined benefit plans:                           |                    |        |                         |      |   |
| Service cost (benefits earned during the period) | \$71               | \$71   | \$7                     | \$8  |   |
| Interest cost                                    | 130                | 120    | 12                      | 13   |   |
| Expected return on plan assets                   | (141               | ) (132 | ) —                     | —    |   |
| Remeasurement charge <sup>(1)</sup>              | 30                 | —      | 4                       | —    |   |
| Amortization of actuarial loss                   | 52                 | 59     | —                       | —    |   |
| Other amortization                               | 5                  | 5      | (2                      | ) (1 | ) |
| Net periodic defined benefit plan expense        | 147                | 123    | 21                      | 20   |   |
| Defined contribution plans                       | 45                 | 43     | —                       | —    |   |
| Total retirement plan expense                    | \$192              | \$166  | \$21                    | \$20 |   |

(1) See Note 19

## Archer-Daniels-Midland Company

## Notes to Consolidated Financial Statements (Continued)

## Note 16. Employee Benefit Plans (Continued)

Prior to December 31, 2012, the Company used a June 30 measurement date for all defined benefit plans. As a result of the change in fiscal year end (see Note 1), the Company changed its measurement date for all defined benefit plans to December 31 effective in the transition period ended December 31, 2012. The following tables set forth changes in the defined benefit obligation and the fair value of defined benefit plan assets for the year ended December 31, 2013 and the six months ended December 31, 2012:

|  | Pension Benefits                     |                     | Postretirement Benefits              |                     |
|--|--------------------------------------|---------------------|--------------------------------------|---------------------|
|  | December 31<br>2013<br>(In millions) | December 31<br>2012 | December 31<br>2013<br>(In millions) | December 31<br>2012 |
| Benefit obligation, beginning              | \$2,954                              | \$3,095             | \$208                                | \$305               |
| Service cost                               | 84                                   | 44                  | 5                                    | 4                   |
| Interest cost                              | 114                                  | 61                  | 7                                    | 6                   |
| Actuarial loss (gain)                      | (236)                                | (4)                 | (34)                                 | 7                   |
| Employee contributions                     | 2                                    | 1                   | —                                    | —                   |
| Curtailments                               | —                                    | (12)                | —                                    | —                   |
| Settlements                                | —                                    | (204)               | —                                    | —                   |
| Benefits paid                              | (119)                                | (53)                | (12)                                 | (5)                 |
| Plan amendments                            | (1)                                  | —                   | —                                    | (109)               |
| Actual expenses                            | (2)                                  | (1)                 | —                                    | —                   |
| Foreign currency effects                   | 18                                   | 27                  | —                                    | —                   |
| Benefit obligation, ending                 | \$2,814                              | \$2,954             | \$174                                | \$208               |
| Fair value of plan assets, beginning       | \$2,174                              | \$2,236             | \$—                                  | \$—                 |
| Actual return on plan assets               | 222                                  | 161                 | —                                    | —                   |
| Employer contributions                     | 50                                   | 31                  | 12                                   | 5                   |
| Employee contributions                     | 2                                    | 1                   | —                                    | —                   |
| Settlements                                | —                                    | (224)               | —                                    | —                   |
| Benefits paid                              | (119)                                | (53)                | (12)                                 | (5)                 |
| Actual expenses                            | (2)                                  | (1)                 | —                                    | —                   |
| Foreign currency effects                   | 14                                   | 23                  | —                                    | —                   |
| Fair value of plan assets, ending          | \$2,341                              | \$2,174             | \$—                                  | \$—                 |
| Funded status                              | \$(473)                              | \$(780)             | \$(174)                              | \$(208)             |
| Prepaid benefit cost                       | \$63                                 | \$52                | \$—                                  | \$—                 |
| Accrued benefit liability – current        | (15)                                 | (14)                | (11)                                 | (13)                |
| Accrued benefit liability – long-term      | (521)                                | (818)               | (163)                                | (195)               |
| Net amount recognized in the balance sheet | \$(473)                              | \$(780)             | \$(174)                              | \$(208)             |

Included in accumulated other comprehensive income for pension benefits at December 31, 2013, are the following amounts that have not yet been recognized in net periodic pension cost: unrecognized transition obligation of \$1 million, unrecognized prior service cost of \$6 million, and unrecognized actuarial loss of \$589 million. The prior

service cost and actuarial loss included in accumulated other comprehensive income expected to be recognized in net periodic pension cost during 2014 is \$3 million and \$35 million, respectively.

## Archer-Daniels-Midland Company

## Notes to Consolidated Financial Statements (Continued)

## Note 16. Employee Benefit Plans (Continued)

Included in accumulated other comprehensive income for postretirement benefits at December 31, 2013, are the following amounts that have not yet been recognized in net periodic pension cost: unrecognized prior service credit of \$106 million and unrecognized actuarial loss of \$28 million. Prior service credit of \$18 million and actuarial loss of \$1 million included in accumulated other comprehensive income are expected to be recognized in net periodic benefit cost during 2014.

The following table sets forth the principal assumptions used in developing net periodic pension cost:

|                                | Pension Benefits    |                     | Postretirement Benefits |                     |
|--------------------------------|---------------------|---------------------|-------------------------|---------------------|
|                                | December 31<br>2013 | December 31<br>2012 | December 31<br>2013     | December 31<br>2012 |
| Discount rate                  | 3.9%                | 4.0%                | 3.6%                    | 4.0%                |
| Expected return on plan assets | 7.0%                | 7.0%                | N/A                     | N/A                 |
| Rate of compensation increase  | 3.9%                | 3.9%                | N/A                     | N/A                 |

The following table sets forth the principal assumptions used in developing the year-end actuarial present value of the projected benefit obligations:

|                               | Pension Benefits    |                     | Postretirement Benefits |                     |
|-------------------------------|---------------------|---------------------|-------------------------|---------------------|
|                               | December 31<br>2013 | December 31<br>2012 | December 31<br>2013     | December 31<br>2012 |
| Discount rate                 | 4.6                 | % 3.9               | % 4.4%                  | 3.6%                |
| Rate of compensation increase | 3.9                 | % 3.9               | % N/A                   | N/A                 |

The projected benefit obligation, accumulated benefit obligation, and fair value of plan assets for the pension plans with projected benefit obligations in excess of plan assets were \$2.2 billion, \$2.0 billion, and \$1.6 billion, respectively as of December 31, 2013, and \$2.4 billion, \$2.2 billion, and \$1.6 billion, respectively, as of December 31, 2012. The projected benefit obligation, accumulated benefit obligation, and fair value of plan assets for the pension plans with accumulated benefit obligations in excess of plan assets were \$2.1 billion, \$1.9 billion, and \$1.6 billion, respectively, as of December 31, 2013 and \$2.4 billion, \$2.2 billion, and \$1.6 billion, respectively, as of December 31, 2012. The accumulated benefit obligation for all pension plans as of December 31, 2013 and 2012, was \$2.6 billion and \$2.7 billion, respectively.

For postretirement benefit measurement purposes, a 7% annual rate of increase in the per capita cost of covered health care benefits was assumed for the year ended December 31, 2013. The rate was assumed to decrease gradually to 5% by 2022 and remain at that level thereafter. The credits used to fund certain retirees with Health Reimbursement Accounts are indexed up to a maximum of 3% per year.

A 1% change in assumed health care cost trend rates would have the following effects:

|   | 1% Increase<br>(In millions) | 1% Decrease |
|---|------------------------------|-------------|
| Effect on combined service and interest cost components | \$—                          | \$—         |

|  |     |      |   |
|--|-----|------|---|
| Effect on accumulated postretirement benefit obligations | \$4 | \$(4 | ) |
|--|-----|------|---|

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Archer-Daniels-Midland Company

Notes to Consolidated Financial Statements (Continued)

Note 16. Employee Benefit Plans (Continued)

Plan Assets

The Company's employee benefit plan assets are principally comprised of the following types of investments:

Common stock:

Equity securities are valued based on quoted exchange prices and are classified within Level 1 of the valuation hierarchy.

Mutual funds:

Mutual funds are valued at the closing price reported on the active market on which they are traded and are classified within Level 1 of the valuation hierarchy.

Common collective trust (CCT) funds:

The fair values of the CCTs are based on the cumulative net asset value (NAV) of their underlying investments. The investments in CCTs are comprised of international equity funds, a small cap U.S. equity fund, large cap U.S. equity funds, fixed income funds, and other funds. The fund units are valued at NAV based on the closing market value of the units bought or sold as of the valuation date and are classified in Level 2 of the fair value hierarchy. The CCTs seek primarily to provide investment results approximating the aggregate price, dividend performance, total return, and income stream of underlying investments of the funds. Issuances and redemptions of certain of the CCT investments may be restricted by date and/or amount.

Corporate debt instruments:

Corporate debt instruments are valued at the closing price reported on the active market on which they are traded and are classified within Level 2 of the valuation hierarchy.

U.S. Treasury instruments:

U.S. Treasury instruments are valued at the closing price reported on the active market on which they are traded and are classified within Level 1 of the valuation hierarchy.

U.S. government agency, state, and local government bonds:

U.S. government agency obligations and state and municipal debt securities are valued using third-party pricing services and are classified within Level 2 of the valuation hierarchy.

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the Company believes its valuation methods are appropriate and consistent with other market participants' methods, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

## Archer-Daniels-Midland Company

## Notes to Consolidated Financial Statements (Continued)

## Note 16. Employee Benefit Plans (Continued)

The following tables set forth, by level within the fair value hierarchy, the fair value of plan assets as of December 31, 2013 and 2012.

|   | Fair Value Measurements at December 31, 2013  |   |  | Total   |
|---|---|---|--|---------|
|   | Quoted Prices in<br>Active Markets<br>for Identical<br>Assets<br>(Level 1)<br>(In millions) | Significant<br>Other<br>Observable<br>Inputs<br>(Level 2) | Significant<br>Unobservable<br>Inputs<br>(Level 3) |         |
| Common stock  |   |   |  |         |
| U.S. companies  | \$221   | \$—   | \$—  | \$221   |
| International companies                                     | 2   | —   | —  | 2       |
| Equity mutual funds   |   |   |  |         |
| Emerging markets  | 75  | —   | —  | 75      |
| International   | 111   | —   | —  | 111     |
| Large cap U.S.  | 419   | —   | —  | 419     |
| Common collective trust funds                               |   |   |  |         |
| International equity  | —   | 373   | —  | 373     |
| Large cap U.S. equity                                       | —   | 51  | —  | 51      |
| Fixed income  | —   | 437   | —  | 437     |
| Other   | —   | 62  | —  | 62      |
| Debt instruments  |   |   |  |         |
| Corporate bonds   | —   | 422   | —  | 422     |
| U.S. Treasury instruments                                   | 134   | —   | —  | 134     |
| U.S. government agency, state and local<br>government bonds | —   | 32  | —  | 32      |
| Other   | —   | 2   | —  | 2       |
| Total assets at fair value                                  | \$962   | \$1,379   | \$—  | \$2,341 |



## Archer-Daniels-Midland Company

## Notes to Consolidated Financial Statements (Continued)

## Note 16. Employee Benefit Plans (Continued)

|   | Fair Value Measurements at December 31, 2012  |   |  | Total   |
|---|---|---|--|---------|
|   | Quoted Prices in<br>Active Markets<br>for Identical<br>Assets<br>(Level 1)<br>(In millions) | Significant<br>Other<br>Observable<br>Inputs<br>(Level 2) | Significant<br>Unobservable<br>Inputs<br>(Level 3) |         |
| Common stock  |   |   |  |         |
| U.S. companies  | \$182   | \$—   | \$—  | \$182   |
| International companies                                     | 1   | —   | —  | 1       |
| Equity mutual funds   |   |   |  |         |
| Emerging markets  | 81  | —   | —  | 81      |
| International   | 110   | —   | —  | 110     |
| Large cap U.S.  | 386   | —   | —  | 386     |
| Other   | 1   | —   | —  | 1       |
| Common collective trust funds                               |   |   |  |         |
| International equity  | —   | 406   | —  | 406     |
| Large cap U.S. equity                                       | —   | 17  | —  | 17      |
| Fixed income  | —   | 373   | —  | 373     |
| Other   | —   | 47  | —  | 47      |
| Debt instruments  |   |   |  |         |
| Corporate bonds   | —   | 437   | —  | 437     |
| U.S. Treasury instruments                                   | 90  | —   | —  | 90      |
| U.S. government agency, state and local<br>government bonds | —   | 39  | —  | 39      |
| Other   | —   | 4   | —  | 4       |
| Total assets at fair value                                  | \$851   | \$1,323   | \$—  | \$2,174 |

## Level 3 Gains and Losses:

There are no Plan assets classified as Level 3 in the fair value hierarchy; therefore there are no gains or losses associated with Level 3 assets.

## Archer-Daniels-Midland Company

## Notes to Consolidated Financial Statements (Continued)

## Note 16. Employee Benefit Plans (Continued)

The following table sets forth the actual asset allocation for the Company's global pension plan assets as of the measurement date:

|                   | December 31<br>2013 <sup>(1)(2)</sup> | December 31<br>2012 <sup>(2)</sup> |
|-------------------|---------------------------------------|------------------------------------|
| Equity securities | 54%                                   | 52%                                |
| Debt securities   | 45%                                   | 47%                                |
| Other             | 1%                                    | 1%                                 |
| Total             | 100%                                  | 100%                               |

The Company's U.S. pension plans contain approximately 67% of the Company's global pension plan assets. The actual asset allocation for the Company's U.S. pension plans as of the measurement date consists of 60% equity securities and 40% debt securities. The target asset allocation for the Company's U.S. pension plans is (1) approximately the same as the actual asset allocation. The actual asset allocation for the Company's foreign pension plans as of the measurement date consists of 41% equity securities, 56% debt securities, and 3% in other investments. The target asset allocation for the Company's foreign pension plans is approximately the same as the actual asset allocation.

(2) The Company's pension plans did not hold any shares of Company common stock as of the December 31, 2013 and 2012 measurement dates.

Investment objectives for the Company's plan assets are to:

- Optimize the long-term return on plan assets at an acceptable level of risk.
- Maintain a broad diversification across asset classes and among investment managers.
- Maintain careful control of the risk level within each asset class.

Asset allocation targets promote optimal expected return and volatility characteristics given the long-term time horizon for fulfilling the obligations of the pension plans. Selection of the targeted asset allocation for plan assets was based upon a review of the expected return and risk characteristics of each asset class, as well as the correlation of returns among asset classes. The U.S. pension plans target asset allocation is also based on an asset and liability study that is updated periodically.

Investment guidelines are established with each investment manager. These guidelines provide the parameters within which the investment managers agree to operate, including criteria that determine eligible and ineligible securities, diversification requirements, and credit quality standards, where applicable. In some countries, derivatives may be used to gain market exposure in an efficient and timely manner; however, derivatives may not be used to leverage the portfolio beyond the market value of underlying investments.

The Company uses external consultants to assist in monitoring the investment strategy and asset mix for the Company's plan assets. To develop the Company's expected long-term rate of return assumption on plan assets, the Company generally uses long-term historical return information for the targeted asset mix identified in asset and

liability studies. Adjustments are made to the expected long-term rate of return assumption when deemed necessary based upon revised expectations of future investment performance of the overall investment markets.

#### Contributions and Expected Future Benefit Payments

Based on actuarial calculations, the Company expects to contribute \$41 million to the pension plans and \$11 million to the postretirement benefit plan during 2014. The Company may elect to make additional discretionary contributions during this period.

## Archer-Daniels-Midland Company

## Notes to Consolidated Financial Statements (Continued)

## Note 16. Employee Benefit Plans (Continued)

The following benefit payments, which reflect expected future service, are expected to be paid by the benefit plans:

|             | Pension<br>Benefits<br>(In millions) | Postretirement<br>Benefits |
|-------------|--------------------------------------|----------------------------|
| 2014        | \$ 117                               | \$ 11                      |
| 2015        | 121                                  | 11                         |
| 2016        | 125                                  | 11                         |
| 2017        | 130                                  | 11                         |
| 2018        | 136                                  | 12                         |
| 2019 – 2023 | 776                                  | 64                         |

## Note 17. Shareholders' Equity

The Company has authorized one billion shares of common stock and 500,000 shares of preferred stock, each with zero par value. No preferred stock has been issued. At December 31, 2013 and 2012, the Company had approximately 57.5 million shares of its common shares in treasury. Treasury stock of \$1.6 billion at December 31, 2013 and December 31, 2012, is recorded at cost as a reduction of common stock.

The following tables set forth the changes in AOCI by component and the reclassifications out of AOCI for the year ended December 31, 2013:

|  | Foreign<br>Currency<br>Translation<br>Adjustment | Deferred<br>Gain (Loss)<br>on Hedging<br>Activities | Pension and<br>Other<br>Postretirement<br>Benefit<br>Liabilities<br>Adjustment<br>(In millions) | Unrealized<br>Gain (Loss)<br>on<br>Investments | Accumulated<br>Other<br>Comprehensive<br>Income (Loss) |
|--|--|---|---|--|--|
| Balance at December 31, 2012                           | \$ 136   | \$ 4  | \$ (590)  | ) \$ —   | \$ (450)   |
| Other comprehensive income<br>before reclassifications | 131  | (35)  | ) 354   | (157)  | ) 293  |
| Amounts reclassified from<br>AOCI                      | —  | 37  | 60  | 157  | 254  |
| Tax effect   | 2  | (1)   | ) (154)   | ) (1)  | ) (154)  |
| Net of tax amount                                      | 133  | 1   | 260   | (1)  | ) 393  |
| Balance at December 31, 2013                           | \$ 269   | \$ 5  | \$ (330)  | ) \$(1)  | ) \$(57)   |



## Archer-Daniels-Midland Company

## Notes to Consolidated Financial Statements (Continued)

## Note 17. Shareholders' Equity (Continued)

| Details about AOCI components                  | Amount reclassified<br>from AOCI<br>Year Ended<br>December 31, 2013<br>(In millions) | Affected line item in the consolidated<br>statement of earnings |
|--|--|---|
| Deferred loss (gain) on hedging activities     | \$41   | Cost of products sold   |
|  | (1   | ) Other income/expense  |
|  | 1  | Interest expense  |
|  | (4   | ) Revenues  |
|  | 37   | Total before tax  |
|  | (14  | ) Tax on reclassifications                                      |
|  | \$23   | Net of tax  |
| Pension liability adjustment                   |  |   |
| Amortization of defined benefit pension items: |  |   |
| Prior service credit                           | \$(15  | )   |
| Actuarial losses                               | 75   |   |
|  | 60   | Total before tax  |
|  | (23  | ) Tax on reclassifications                                      |
|  | \$37   | Net of tax  |
| Unrealized loss on investments                 | \$157  | Asset impairment, exit, and restructuring costs                 |
|  | (3   | ) Tax on reclassifications                                      |
|  | \$154  | Net of tax  |

## Note 18. Segment and Geographic Information

The Company is principally engaged in procuring, transporting, storing, processing, and merchandising agricultural commodities and products. The Company's operations are organized, managed and classified into three reportable business segments: Oilseeds Processing, Corn Processing, and Agricultural Services. Each of these segments is organized based upon the nature of products and services offered. The Company's remaining operations are not reportable segments, as defined by ASC Topic 280, Segment Reporting, and are classified as Other.



## Archer-Daniels-Midland Company

## Notes to Consolidated Financial Statements (Continued)

## Note 18. Segment and Geographic Information (Continued)

The Oilseeds Processing segment includes global activities related to the origination, merchandising, crushing, and further processing of oilseeds such as soybeans and soft seeds (cottonseed, sunflower seed, canola, rapeseed, and flaxseed) into vegetable oils and protein meals. Oilseeds products produced and marketed by the Company include ingredients for the food, feed, energy, and other industrial products industries. Crude vegetable oils produced by the segment's crushing activities are sold "as is" or are further processed by refining, blending, bleaching, and deodorizing into salad oils. Salad oils are sold "as is" or are further processed by hydrogenating and/or interesterifying into margarine, shortening, and other food products. Partially refined oils are used to produce biodiesel or are sold to other manufacturers for use in chemicals, paints, and other industrial products. Oilseed protein meals are principally sold to third parties to be used as ingredients in commercial livestock and poultry feeds. The Oilseeds Processing segment also includes activities related to the procurement, transportation and processing of cocoa beans into cocoa liquor, cocoa butter, cocoa powder, chocolate, and various compounds in North America, South America, Europe, Asia, and Africa for the food processing industry. In Europe and South America, the Oilseeds Processing segment includes origination and merchandising activities as adjuncts to its oilseeds processing assets. These activities include a network of grain elevators, port facilities, and transportation assets used to buy, store, clean, and transport grains and oilseeds. The Oilseeds Processing segment produces natural health and nutrition products and other specialty food and feed ingredients. The Oilseeds Processing segment is a major supplier of peanuts and peanut-derived ingredients to both the U.S. and export markets. In North America, cottonseed flour is produced and sold primarily to the pharmaceutical industry and cotton cellulose pulp is manufactured and sold to the chemical, paper, and filter markets. In South America, the Oilseeds Processing segment operates fertilizer blending facilities. The Oilseeds Processing segment also includes the Company's share of the results of its equity investment in Wilmar and its share of results for its Stratas Foods LLC and Edible Oils Limited joint ventures.

The Company's Corn Processing segment is engaged in corn wet milling and dry milling activities, with its asset base primarily located in the central part of the United States. The Corn Processing segment converts corn into sweeteners and starches, and bioproducts. Its products include ingredients used in the food and beverage industry including sweeteners, starch, syrup, glucose, and dextrose. Dextrose and starch are used by the Corn Processing segment as feedstocks for its bioproducts operations. By fermentation of dextrose, the Corn Processing segment produces alcohol, amino acids, and other specialty food and animal feed ingredients. Ethyl alcohol is produced by the Company for industrial use as ethanol or as beverage grade. Ethanol, in gasoline, increases octane and is used as an extender and oxygenate. Bioproducts also include amino acids such as lysine and threonine that are vital compounds used in swine feeds to produce leaner animals and in poultry feeds to enhance the speed and efficiency of poultry production. Corn gluten feed and meal, as well as distillers' grains, are produced for use as animal feed ingredients. Corn germ, a by-product of the wet milling process, is further processed into vegetable oil and protein meal. Other Corn Processing products include citric and lactic acids, lactates, sorbitol, xanthan gum, and glycols which are used in various food and industrial products. The Corn Processing segment includes the activities of a propylene and ethylene glycol facility and the Company's Brazilian sugarcane ethanol plant and related operations. This segment also includes the Company's share of the results of its equity investments in Almidones Mexicanos S.A., Eaststarch C.V., and Red Star Yeast Company LLC.

The Agricultural Services segment utilizes its extensive U.S. grain elevator, global transportation network, and port operations to buy, store, clean, and transport agricultural commodities, such as oilseeds, corn, wheat, milo, oats, rice, and barley, and resells these commodities primarily as food and feed ingredients and as raw materials for the agricultural processing industry. Agricultural Services' grain sourcing, handling, and transportation network provides



reliable and efficient services to the Company's customers and agricultural processing operations. Agricultural Services' transportation network capabilities include barge, ocean-going vessel, truck, and rail freight services. Agricultural Services segment also includes the activities related to the processing of wheat into wheat flour, the processing and distribution of formula feeds, animal health and nutrition products, and the procurement, processing, and distribution of edible beans. The Agricultural Services segment includes the activities of Alfred C. Toepfer International, an 80% owned global merchant of agricultural commodities and processed products. The Agricultural Services segment also includes the Company's share of the results of its Kalama Export Company LLC joint venture and GrainCorp dividends. In December 2012, the Company sold its equity investment in Gruma S.A.B. de C.V.

Other includes the Company's remaining operations, primarily its financial business units, related principally to futures commission merchant activities and captive insurance.

Archer-Daniels-Midland Company

Notes to Consolidated Financial Statements (Continued)

Note 18. Segment and Geographic Information (Continued)

Intersegment sales have been recorded at amounts approximating market. Operating profit for each segment is based on net sales less identifiable operating expenses. Also included in segment operating profit is equity in earnings of affiliates based on the equity method of accounting. Certain Corporate items are not allocated to the Company's reportable business segments. Corporate results principally include the impact of LIFO-related adjustments, unallocated corporate expenses, and interest cost net of investment income. Corporate results also include the after-tax elimination of income attributable to mandatorily redeemable interests in consolidated subsidiaries except during the calendar year 2012 when the put options related to these interests expired and the results were included in noncontrolling interest.

## Archer-Daniels-Midland Company

## Notes to Consolidated Financial Statements (Continued)

## Note 18. Segment and Geographic Information (Continued)

## Segment Information

| (In millions)  | Year Ended<br>December 31 |                     | Six Months Ended<br>December 31 |                     | Year Ended<br>June 30 |                 |
|--|---------------------------|---------------------|---------------------------------|---------------------|-----------------------|-----------------|
|  | 2013                      | 2012<br>(Unaudited) | 2012                            | 2011<br>(Unaudited) | 2012                  | 2011            |
| <b>Gross revenues</b>  |                           |                     |                                 |                     |                       |                 |
| Oilseeds Processing  | \$38,490                  | \$38,382            | \$19,465                        | \$18,073            | \$36,990              | \$32,011        |
| Corn Processing  | 13,299                    | 11,946              | 6,223                           | 6,564               | 12,287                | 10,102          |
| Agricultural Services  | 46,950                    | 49,063              | 25,487                          | 24,115              | 47,691                | 45,167          |
| Other  | 515                       | 303                 | 151                             | 136                 | 288                   | 265             |
| Intersegment elimination   | (9,450 )                  | (9,135 )            | (4,597 )                        | (3,680 )            | (8,218 )              | (6,869 )        |
| <b>Total</b>   | <b>\$89,804</b>           | <b>\$90,559</b>     | <b>\$46,729</b>                 | <b>\$45,208</b>     | <b>\$89,038</b>       | <b>\$80,676</b> |
| <b>Intersegment revenues</b>                                       |                           |                     |                                 |                     |                       |                 |
| Oilseeds Processing  | \$3,607                   | \$2,952             | \$1,413                         | \$736               | \$2,275               | \$2,103         |
| Corn Processing  | 160                       | 116                 | 56                              | 113                 | 173                   | 194             |
| Agricultural Services  | 5,470                     | 5,904               | 3,046                           | 2,751               | 5,609                 | 4,417           |
| Other  | 213                       | 163                 | 82                              | 80                  | 161                   | 155             |
| <b>Total</b>   | <b>\$9,450</b>            | <b>\$9,135</b>      | <b>\$4,597</b>                  | <b>\$3,680</b>      | <b>\$8,218</b>        | <b>\$6,869</b>  |
| <b>Revenues from external customers</b>                            |                           |                     |                                 |                     |                       |                 |
| Oilseeds Processing  | \$34,883                  | \$35,430            | \$18,052                        | \$17,337            | \$34,715              | \$29,908        |
| Corn Processing  | 13,139                    | 11,830              | 6,167                           | 6,451               | 12,114                | 9,908           |
| Agricultural Services  | 41,480                    | 43,159              | 22,441                          | 21,364              | 42,082                | 40,750          |
| Other  | 302                       | 140                 | 69                              | 56                  | 127                   | 110             |
| <b>Total</b>   | <b>\$89,804</b>           | <b>\$90,559</b>     | <b>\$46,729</b>                 | <b>\$45,208</b>     | <b>\$89,038</b>       | <b>\$80,676</b> |
| <b>Depreciation</b>  |                           |                     |                                 |                     |                       |                 |
| Oilseeds Processing  | \$237                     | \$233               | \$113                           | \$108               | \$228                 | \$215           |
| Corn Processing  | 325                       | 332                 | 165                             | 178                 | 345                   | 399             |
| Agricultural Services  | 220                       | 197                 | 99                              | 90                  | 188                   | 183             |
| Other  | 5                         | 4                   | 2                               | 2                   | 4                     | 5               |
| Corporate  | 40                        | 32                  | 17                              | 13                  | 28                    | 25              |
| <b>Total</b>   | <b>\$827</b>              | <b>\$798</b>        | <b>\$396</b>                    | <b>\$391</b>        | <b>\$793</b>          | <b>\$827</b>    |
| <b>Long-lived asset abandonments and write-downs<sup>(1)</sup></b> |                           |                     |                                 |                     |                       |                 |
| Oilseeds Processing  | \$4                       | \$1                 | \$—                             | \$—                 | \$1                   | \$2             |
| Corn Processing  | 62                        | 23                  | —                               | 337                 | 360                   | —               |
| Agricultural Services  | 3                         | 2                   | —                               | —                   | 2                     | —               |
| Corporate  | 15                        | 4                   | —                               | —                   | 4                     | —               |
| <b>Total</b>   | <b>\$84</b>               | <b>\$30</b>         | <b>\$—</b>                      | <b>\$337</b>        | <b>\$367</b>          | <b>\$2</b>      |

(1) See Note 19 for total asset impairment, exit, and restructuring costs.

## Archer-Daniels-Midland Company

## Notes to Consolidated Financial Statements (Continued)

## Note 18. Segment and Geographic Information (Continued)

| (In millions)                    | Year Ended  |             | Six Months Ended |             | Year Ended |          |
|----------------------------------|-------------|-------------|------------------|-------------|------------|----------|
|                                  | December 31 |             | December 31      |             | June 30    |          |
|                                  | 2013        | 2012        | 2012             | 2011        | 2012       | 2011     |
|                                  |             | (Unaudited) |                  | (Unaudited) |            |          |
| Interest income                  |             |             |                  |             |            |          |
| Oilseeds Processing              | \$36        | \$37        | \$18             | \$16        | \$35       | \$28     |
| Corn Processing                  | 3           | 2           | 1                | —           | 1          | —        |
| Agricultural Services            | 47          | 30          | 18               | 10          | 22         | 23       |
| Other                            | 12          | 18          | 11               | 14          | 21         | 46       |
| Corporate                        | 4           | 22          | 11               | 22          | 33         | 39       |
| Total                            | \$102       | \$109       | \$59             | \$62        | \$112      | \$136    |
| Equity in earnings of affiliates |             |             |                  |             |            |          |
| Oilseeds Processing              | \$261       | \$193       | \$96             | \$129       | \$226      | \$213    |
| Corn Processing                  | 98          | 103         | 49               | 53          | 107        | 83       |
| Agricultural Services            | 64          | 104         | 49               | 55          | 110        | 230      |
| Other                            | 1           | —           | —                | —           | —          | 9        |
| Corporate                        | (13 )       | 76          | 61               | 14          | 29         | 7        |
| Total                            | \$411       | \$476       | \$255            | \$251       | \$472      | \$542    |
| Operating Profit                 |             |             |                  |             |            |          |
| Oilseeds Processing              | \$1,473     | \$1,620     | \$747            | \$429       | \$1,302    | \$1,690  |
| Corn Processing                  | 814         | 278         | 71               | 54          | 261        | 1,079    |
| Agricultural Services            | 380         | 779         | 395              | 563         | 947        | 1,323    |
| Other                            | 41          | 91          | 93               | 17          | 15         | 39       |
| Total operating profit           | 2,708       | 2,768       | 1,306            | 1,063       | 2,525      | 4,131    |
| Corporate                        | (684 )      | (787 )      | (309 )           | (282 )      | (760 )     | (1,116 ) |
| Earnings before income taxes     | \$2,024     | \$1,981     | \$997            | \$781       | \$1,765    | \$3,015  |



## Archer-Daniels-Midland Company

## Notes to Consolidated Financial Statements (Continued)

## Note 18. Segment and Geographic Information (Continued)

| (In millions)                             | December 31 |          |
|---|-------------|----------|
|   | 2013        | 2012     |
| Investments in and advances to affiliates |             |          |
| Oilseeds Processing                       | \$2,120     | \$1,889  |
| Corn Processing                           | 431         | 505      |
| Agricultural Services                     | 302         | 297      |
| Other                                     | 24          | 18       |
| Corporate                                 | 463         | 461      |
| Total                                     | \$3,340     | \$3,170  |
| Identifiable assets                       |             |          |
| Oilseeds Processing                       | \$15,408    | \$15,856 |
| Corn Processing                           | 6,558       | 6,649    |
| Agricultural Services                     | 12,358      | 14,201   |
| Other                                     | 6,408       | 5,912    |
| Corporate                                 | 3,020       | 2,518    |
| Total                                     | \$43,752    | \$45,136 |

|   | Year Ended<br>December 31<br>2013<br>(In millions) | Six Months Ended<br>2012 |
|---|--|--------------------------|
| Gross additions to property, plant, and equipment |  |                          |
| Oilseeds Processing                               | \$302  | \$259                    |
| Corn Processing                                   | 317  | 169                      |
| Agricultural Services                             | 239  | 182                      |
| Other   | 1  | —                        |
| Corporate   | 88   | 31                       |
| Total   | \$947  | \$641                    |





## Archer-Daniels-Midland Company

## Notes to Consolidated Financial Statements (Continued)

## Note 18. Segment and Geographic Information (Continued)

Geographic information: The following geographic data include revenues attributed to the countries based on the location of the subsidiary making the sale and long-lived assets based on physical location. Long-lived assets represent the net book value of property, plant, and equipment.

| (In millions) | Year Ended<br>December 31 |                     | Six Months Ended<br>December 31 |                     | Year Ended<br>June 30 |          |
|---------------|---------------------------|---------------------|---------------------------------|---------------------|-----------------------|----------|
|               | 2013                      | 2012<br>(Unaudited) | 2012                            | 2011<br>(Unaudited) | 2012                  | 2011     |
| Revenues      |                           |                     |                                 |                     |                       |          |
| United States | \$41,427                  | \$47,136            | \$25,033                        | \$24,490            | \$46,593              | \$42,390 |
| Switzerland   | 10,467                    | 9,452               | 4,991                           | 5,237               | 9,698                 | 8,413    |
| Germany       | 10,029                    | 9,585               | 4,450                           | 4,521               | 9,656                 | 6,217    |
| Other Foreign | 27,881                    | 24,386              | 12,255                          | 10,960              | 23,091                | 23,656   |
|               | \$89,804                  | \$90,559            | \$46,729                        | \$45,208            | \$89,038              | \$80,676 |

| (In millions)     | December 31 |          |
|-------------------|-------------|----------|
|                   | 2013        | 2012     |
| Long-lived assets |             |          |
| United States     | \$7,192     | \$7,287  |
| Foreign           | 2,945       | 2,836    |
|                   | \$10,137    | \$10,123 |

## Note 19. Asset Impairment, Exit, and Restructuring Costs

The following table sets forth the charges included in asset impairment, exit, and restructuring costs. There were no significant asset impairment, exit, and restructuring costs recognized in the fiscal year ended June 30, 2011.

| (In millions)   | Year Ended December 31 |                     | Six Months Ended<br>December 31 |                     | Year Ended<br>June 30 |
|---|------------------------|---------------------|---------------------------------|---------------------|-----------------------|
|   | 2013                   | 2012<br>(Unaudited) | 2012                            | 2011<br>(Unaudited) | 2012                  |
| Employee-related costs <sup>(1)</sup>                             | \$—                    | \$71                | \$—                             | \$—                 | \$71                  |
| Asset impairment charge - equity method investment <sup>(2)</sup> | —                      | 146                 | 146                             | —                   | —                     |
| Asset impairment charge - equity securities <sup>(3)</sup>        | 166                    | 12                  | —                               | 13                  | 25                    |
| Asset impairment charge - goodwill <sup>(4)</sup>                 | 9                      | —                   | —                               | —                   | —                     |
| Asset impairments <sup>(5)</sup>                                  | 84                     | 14                  | —                               | 339                 | 353                   |
| Total asset impairment, exit, and restructuring costs             | \$259                  | \$243               | \$146                           | \$352               | \$449                 |

(1) These costs primarily consist of \$37 million of one-time termination benefits provided to employees who have been involuntarily terminated and \$34 million for pension and postretirement rereasurement charges triggered by

an amendment of the Company's U.S. plans due to the voluntary early retirement program.

## Archer-Daniels-Midland Company

## Notes to Consolidated Financial Statements (Continued)

## Note 19. Asset Impairment, Exit, and Restructuring Costs (Continued)

As part of the Company's ongoing portfolio management, the Company decided to divest its interests in Gruma S.A.B. de C.V. and related joint ventures ("Gruma"). As a result, the Company's equity method investments in Gruma were evaluated for impairment. In the quarter ended September 30, 2012, the Company recorded a \$146 million pre-tax asset impairment charge (\$0.16 per share after tax) on its investments in Gruma by comparing the carrying value, including \$123 million of cumulative unrealized foreign currency translation losses, to estimated fair value. Fair value was estimated based on negotiations which resulted in the Company entering into a non-binding letter of intent to sell its interests in Gruma to a third party on October 16, 2012. The Company sold its interest in Gruma in December 2012.

Asset impairment charge - equity securities for the fiscal year ended December 31, 2013 consist of other-than-temporary impairment charges of \$155 million on the Company's GrainCorp investment in the Agricultural Services segment and \$11 million on one other available for sale security in Corporate. Asset impairment charge - equity securities for the year ended December 31, 2012, the six months ended December 31, 2011, and the year ended June 30, 2012 consist of other-than-temporary investment writedowns in Corporate.

The Company recognized a goodwill impairment charge related to its Brazilian sugar milling business in the Corn Processing segment for the fiscal year ended December 31, 2013.

Asset impairments for the fiscal year ended December 31, 2013 consist of property, plant, and equipment asset impairments of \$4 million in the Oilseeds Processing segment, \$62 million in the Corn Processing segment, \$3 million in the Agricultural Services segment, and \$15 million in Corporate. Asset impairments for the year ended December 31, 2012 consist of asset impairment charges and other costs primarily related to the exit of the Walhalla, ND ethanol facility in the Corn Processing segment. Asset impairments for the six months ended December 31, 2011 consist of asset impairment charges and other costs related to the exit of the Clinton, IA, bioplastics facility in the Corn Processing segment. Asset impairment charges for the fiscal year ended June 30, 2012 consist of asset impairment charges and other costs of \$349 million related to the exit of the Clinton, IA, bioplastics and Walhalla, ND, ethanol facilities in the Corn Processing segment and other facility exit-related costs of \$4 million in Corporate.

Asset impairment, exit, and restructuring costs of \$259 million in the year ended December 31, 2013 was comprised of other-than-temporary impairment charges of \$155 million on the Company's GrainCorp investment and \$11 million on one other available for sale security, asset impairment charges of \$51 million related to the Company's Brazilian sugar milling business, and other impairment charges principally for certain property, plant and equipment assets totaling \$42 million.

The Company recorded charges of \$339 million in the Corn Processing segment related to the impairment of its Clinton, IA, bioplastics facility's property, plant, and equipment and inventories. In addition, the Company recognized an other-than-temporary impairment charge of \$13 million in Corporate related to its investment in Metabolix, Inc.

During the quarter ended March 31, 2012, the Company recorded in its Corn Processing segment \$14 million in facility exit and other related costs related to the closure of its ethanol facility in Walhalla, ND, which was partially offset by a \$4 million recovery of prior quarter bioplastic-related charges. In addition, the Company incurred \$4 million of facility exit and other related costs in Corporate.

During the quarter ended June 30, 2012, the Company recognized an other-than-temporary impairment charge of \$12 million in Corporate related to its investment in Global Biochem.



Archer-Daniels-Midland Company

Notes to Consolidated Financial Statements (Continued)

Note 20. Sale of Accounts Receivable

Since March 2012, the Company has an accounts receivable securitization program (the “Program”) with certain commercial paper conduit purchasers and committed purchasers (collectively, the “Purchasers”). Under the Program, certain U.S.-originated trade accounts receivable are sold to a wholly-owned bankruptcy-remote entity, ADM Receivables, LLC (“ADM Receivables”). ADM Receivables in turn transfers such purchased accounts receivable in their entirety to the Purchasers pursuant to a receivables purchase agreement. In exchange for the transfer of the accounts receivable, ADM Receivables receives a cash payment of up to \$1.1 billion and an additional amount upon the collection of the accounts receivable (deferred consideration). ADM Receivables uses the cash proceeds from the transfer of receivables to the Purchasers and other consideration to finance the purchase of receivables from the Company and the ADM subsidiaries originating the receivables. The Company accounts for these transfers as sales. The Company has no retained interests in the transferred receivables, other than collection and administrative responsibilities and its right to the deferred consideration. At December 31, 2013, and 2012, the Company did not record a servicing asset or liability related to its retained responsibility, based on its assessment of the servicing fee, market values for similar transactions and its cost of servicing the receivables sold. The Program terminates on June 28, 2014, unless extended.

As of December 31, 2013, the fair value of trade receivables transferred to the Purchasers under the Program and derecognized from the Company’s consolidated balance sheet was \$1.9 billion. In exchange for the transfer, the Company received cash of \$1.1 billion and recorded a \$0.8 billion receivable for deferred consideration included in other current assets. Cash collections from customers on receivables sold were \$39.8 billion, \$30.8 billion, \$21.9 billion, and \$8.9 billion for the years ended December 31, 2013 and 2012, the six months ended December 31, 2012, and the year ended June 30, 2012, respectively. All of the cash collections from customers on receivables sold were applied to the deferred consideration. Deferred consideration is paid to the Company in cash on behalf of the Purchasers as receivables are collected; however, as this is a revolving facility, cash collected from the Company’s customers is reinvested by the Purchasers daily in new receivable purchases under the Program.

The Company’s risk of loss following the transfer of accounts receivable under the Program is limited to the deferred consideration outstanding. The Company carries the deferred consideration at fair value determined by calculating the expected amount of cash to be received and is principally based on observable inputs (a Level 2 measurement under the applicable accounting standards) consisting mainly of the face amount of the receivables adjusted for anticipated credit losses and discounted at the appropriate market rate. Payment of deferred consideration is not subject to significant risks other than delinquencies and credit losses on accounts receivable transferred under the program which have historically been insignificant.

Transfers of receivables under the Program during the years ended December 31, 2013 and 2012, the six months ended December 31, 2012, and the year ended June 30, 2012 resulted in an expense for the loss on sale of \$4 million, \$8 million, \$4 million, and \$4 million, respectively, which is classified as selling, general, and administrative expenses in the consolidated statements of earnings.

The Company reflects all cash flows related to the Program as operating activities in its consolidated statements of cash flows because the cash received from the Purchasers upon both the sale and collection of the receivables is not subject to significant interest rate risk given the short-term nature of the Company’s trade receivables.



## Archer-Daniels-Midland Company

## Notes to Consolidated Financial Statements (Continued)

## Note 21. Legal Proceedings, Guarantees, and Commitments

The Company is routinely involved in a number of actual or threatened legal actions, including those involving alleged personal injuries, employment law, product liability, intellectual property, environmental issues, alleged tax liability, and class actions. The Company also routinely receives inquiries from regulators and other government authorities relating to various aspects of our business. The outcomes of these matters are not within our complete control and may not be known for prolonged periods of time. In some actions, claimants seek damages, as well as other relief, including injunctive relief, that could require significant expenditures or result in lost revenues. In accordance with applicable accounting standards, the Company records a liability in its consolidated financial statements for material loss contingencies when a loss is known or considered probable and the amount can be reasonably estimated. If the reasonable estimate of a known or probable loss is a range, and no amount within the range is a better estimate than any other, the minimum amount of the range is accrued. If a material loss contingency is reasonably possible but not known or probable, and can be reasonably estimated, the estimated loss or range of loss is disclosed in the notes to the consolidated financial statements. When determining the estimated loss or range of loss, significant judgment is required to estimate the amount and timing of a loss to be recorded. Estimates of probable losses resulting from litigation and governmental proceedings involving the Company are inherently difficult to predict, particularly when the matters are in early procedural stages, with incomplete facts or legal discovery; involve unsubstantiated or indeterminate claims for damages; potentially involve penalties, fines, disgorgement, or punitive damages; or could result in a change in business practice.

Beginning in August 2008, the Company engaged outside counsel and other advisers to conduct a comprehensive review, under the U.S. Foreign Corrupt Practices Act ("FCPA") and other U.S. and foreign laws, of certain transactions conducted by the Company and its affiliates and joint ventures. The Company voluntarily disclosed this matter to the U.S. Department of Justice ("DOJ"), the U.S. Securities and Exchange Commission ("SEC"), and certain foreign regulators in March 2009, and since then the Company has provided periodic updates to these agencies. On December 20, 2013, the Company reached a comprehensive settlement with the DOJ and the SEC to resolve these matters. Under the settlement, the Company entered into a non-prosecution agreement with the DOJ and a consent decree with the SEC and agreed with these agencies to monetary relief totaling approximately \$54 million, the amount for which the Company established a reserve and included in its selling, general, and administrative expenses for the year ended December 31, 2013. The \$54 million in monetary relief includes \$36 million in disgorgement and prejudgment interest paid by the Company to the SEC, and a \$18 million fine paid by Alfred C. Toepfer International Ukraine Ltd. ("ACTI Ukraine"), a majority owned subsidiary of the Company, to the DOJ. As part of the comprehensive settlement, ACTI Ukraine also entered a guilty plea to one count of conspiracy to violate the anti-bribery provisions of the FCPA in the U.S. District Court for the Central District of Illinois. Alfred C. Toepfer International G.m.b.H. has also agreed to pay a fine of \$1 million to German authorities in connection with this matter which is included in the Company's selling, general, and administrative expenses for the year ended December 31, 2013.

The Company has entered into agreements, primarily debt guarantee agreements related to equity-method investees, which could obligate the Company to make future payments if the primary entity fails to perform its contractual obligations. The Company has not recorded a liability for payment of these contingent obligations, as the Company believes the fair value of these contingent obligations is immaterial. The Company has collateral for a portion of these contingent obligations. These contingent obligations totaled \$37 million at December 31, 2013.





## Archer-Daniels-Midland Company

## Notes to Consolidated Financial Statements (Continued)

## Note 22. Quarterly Financial Data (Unaudited)

|  | Quarter                                 |          |              |             | Year     |
|--|---|----------|--------------|-------------|----------|
|  | March 31                                | June 30  | September 30 | December 31 |          |
|  | (In millions, except per share amounts) |          |              |             |          |
| Fiscal Year Ended December 31, 2013                |   |          |              |             |          |
| Revenues   | \$21,727                                | \$22,541 | \$21,393     | \$24,143    | \$89,804 |
| Gross Profit                                       | 756                                     | 807      | 1,156        | 1,170       | 3,889    |
| Net Earnings Attributable to Controlling Interests | 269                                     | 223      | 476          | 374         | 1,342    |
| Basic Earnings Per Common Share                    | 0.41                                    | 0.34     | 0.72         | 0.57        | 2.03     |
| Diluted Earnings Per Common Share                  | 0.41                                    | 0.34     | 0.72         | 0.56        | 2.02     |

|  | Quarter                                 |             | Six Months Ended |
|--|---|-------------|------------------|
|  | September 30                            | December 31 |                  |
|  | (In millions, except per share amounts) |             |                  |
| Transition Period Ended December 31, 2012          |   |             |                  |
| Revenues   | \$21,808                                | \$24,921    | \$46,729         |
| Gross Profit                                       | 806                                     | 996         | 1,802            |
| Net Earnings Attributable to Controlling Interests | 182                                     | 510         | 692              |
| Basic Earnings Per Common Share                    | 0.28                                    | 0.77        | 1.05             |
| Diluted Earnings Per Common Share                  | 0.28                                    | 0.77        | 1.05             |

|  | Quarter                                 |             |          |          | Year     |
|--|---|-------------|----------|----------|----------|
|  | September 30                            | December 31 | March 31 | June 30  |          |
|  | (In millions, except per share amounts) |             |          |          |          |
| Fiscal Year Ended June 30, 2012                    |   |             |          |          |          |
| Revenues   | \$21,902                                | \$23,306    | \$21,155 | \$22,675 | \$89,038 |
| Gross Profit                                       | 1,034                                   | 813         | 1,008    | 813      | 3,668    |
| Net Earnings Attributable to Controlling Interests | 460                                     | 80          | 399      | 284      | 1,223    |
| Basic Earnings Per Common Share                    | 0.68                                    | 0.12        | 0.60     | 0.43     | 1.84     |
| Diluted Earnings Per Common Share                  | 0.68                                    | 0.12        | 0.60     | 0.43     | 1.84     |



## Archer-Daniels-Midland Company

## Notes to Consolidated Financial Statements (Continued)

## Note 22. Quarterly Financial Data (Unaudited) (Continued)

Net earnings attributable to controlling interests for the first quarter of the fiscal year ended December 31, 2013 include an after-tax FCPA charge of \$17 million (equal to \$0.03 per share) as discussed in Note 21. Net earnings attributable to controlling interests for the second quarter of the fiscal year ended December 31, 2013 include an after-tax FCPA charge of \$20 million (equal to \$0.03 per share) as discussed in Note 21 and an after-tax loss on Australian dollar foreign exchange hedges of \$32 million (equal to \$0.05 per share) as discussed in Note 13. Net earnings attributable to controlling interests for the third quarter of the fiscal year ended December 31, 2013 include an after-tax gain on Australian dollar foreign exchange hedges of \$16 million (equal to \$0.02 per share) as discussed in Note 13, after-tax asset impairment charges related to certain fixed assets of \$8 million (equal to \$0.01 per share) as discussed in Note 19, and an after-tax other-than-temporary writedown of an investment of \$7 million (equal to \$0.01 per share) as discussed in Note 19. Net earnings attributable to controlling interests for the fourth quarter of the fiscal year ended December 31, 2013 include an after-tax loss on Australian dollar foreign exchange hedges of \$9 million (equal to \$0.01 per share) as discussed in Note 13, after-tax asset impairment charges related to certain fixed assets of \$61 million (equal to \$0.09 per share), as discussed in Note 19, an after-tax goodwill impairment charge of \$9 million (equal to \$0.02 per share) as discussed in Note 19, an after-tax other-than-temporary writedown of GrainCorp of \$155 million (equal to \$0.23 per share) as discussed in Note 19, other after-tax GrainCorp-related charges of \$3 million (equal to \$0.01 per share), valuation allowance on certain deferred tax assets of \$82 million (equal to \$0.12 per share), income tax benefit recognized in the current period of \$84 million (equal to \$0.13 per share) related to biodiesel blending credits in prior periods, effective tax rate adjustment of \$21 million (equal to \$0.03 per share) due to the change in annual effective tax rate on prior year-to-date earnings, and other after-tax charges of \$3 million (equal to \$0.01 per share).

Net earnings attributable to controlling interests for the first quarter of the transition period ended December 31, 2012 include an after-tax asset impairment charge related to the Gruma investment writedown of \$107 million (equal to \$0.16 per share) as discussed in Note 19. Net earnings attributable to controlling interests for the second quarter of the transition period ended December 31, 2012 include an after-tax gain of \$49 million (equal to \$0.07 per share) related to the Company's interest in GrainCorp, an after-tax gain of \$24 million (equal to \$0.04 per share) related to the sale of certain of the Company's exchange membership interests, and an after-tax charge of \$44 million (equal to \$0.07 per share) related to pension settlements.

Net earnings attributable to controlling interests for the second and third quarters of the fiscal year ended June 30, 2012 include after-tax exit costs and asset impairment charges related primarily to the bioplastics facility and global workforce reduction program of \$222 million and \$52 million (equal to \$0.33 and \$0.08 per share), respectively as discussed in Note 19.

Report of Independent Registered Public Accounting Firm

The Board of Directors and Shareholders  
Archer-Daniels-Midland Company  
Decatur, Illinois

We have audited the accompanying consolidated balance sheets of Archer-Daniels-Midland Company (the Company) as of December 31, 2013 and 2012, and the related consolidated statements of earnings, comprehensive income (loss), shareholders' equity, and cash flows for the year ended December 31, 2013, the six-month period ended December 31, 2012, and the years ended June 30, 2012 and 2011. Our audits also included the financial statement schedule listed in the Index at Item 15(a)(2). These financial statements and schedule are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements and schedule based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of Archer-Daniels-Midland Company at December 31, 2013 and 2012, and the consolidated results of its operations and its cash flows for the year ended December 31, 2013, the six-month period ended December 31, 2012, and the years ended June 30, 2012 and 2011, in conformity with U.S. generally accepted accounting principles. Also, in our opinion, the related financial statement schedule, when considered in relation to the basic financial statements taken as a whole, presents fairly, in all material respects, the information set forth therein.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), Archer-Daniels-Midland Company's internal control over financial reporting as of December 31, 2013, based on criteria established in Internal Control - Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (1992 Framework), and our report dated February 26, 2014, expressed an unqualified opinion thereon.

/s/ Ernst & Young LLP

St. Louis, Missouri  
February 26, 2014

Report of Independent Registered Public Accounting Firm

The Board of Directors and Shareholders  
Archer-Daniels-Midland Company  
Decatur, Illinois

We have audited Archer-Daniels-Midland Company's (the Company) internal control over financial reporting as of December 31, 2013, based on criteria established in Internal Control - Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (1992 Framework) (the COSO criteria). Archer-Daniels-Midland Company's management is responsible for maintaining effective internal control over financial reporting, and for its assessment of the effectiveness of internal control over financial reporting included in the accompanying Management's Report on Internal Control Over Financial Reporting. Our responsibility is to express an opinion on the Company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, Archer-Daniels-Midland Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2013, based on the COSO criteria.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheets of Archer-Daniels-Midland Company as of December 31, 2013 and 2012, and the related consolidated statements of earnings, comprehensive income (loss), shareholders' equity, and cash flows for the year ended December 31, 2013, the six-month period ended December 31, 2012, and the years ended June 30, 2012 and 2011, of Archer-Daniels-Midland Company, and our report dated February 26, 2014, expressed an unqualified opinion thereon.

/s/ Ernst & Young LLP

St. Louis, Missouri  
February 26, 2014

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Item 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE

None.

Item 9A. CONTROLS AND PROCEDURES

As of December 31, 2013, an evaluation was performed under the supervision and with the participation of the Company's management, including the Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of the Company's "disclosure controls and procedures" (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934 (the Exchange Act)). Based on that evaluation, the Company's management, including the Chief Executive Officer and Chief Financial Officer, concluded the Company's disclosure controls and procedures were effective to ensure that information required to be disclosed by the Company in reports that it files or submits under the Exchange Act is (i) recorded, processed, summarized and reported within the time periods specified in Securities and Exchange Commission rules and forms and (ii) accumulated and communicated to the Chief Executive Officer and Chief Financial Officer to allow timely decisions regarding required disclosure. There was no change in the Company's internal controls over financial reporting during the Company's most recently completed fiscal quarter that has materially affected, or is reasonably likely to materially affect, the Company's internal controls over financial reporting.

MANAGEMENT'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING

Archer-Daniels-Midland Company's (ADM's) management is responsible for establishing and maintaining adequate internal control over financial reporting, as such term is defined in Exchange Act Rules 13a-15(f). ADM's internal control system is designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements in accordance with generally accepted accounting principles.

Under the supervision and with the participation of management, including its Chief Executive Officer and Chief Financial Officer, ADM's management assessed the design and operating effectiveness of internal control over financial reporting as of December 31, 2013 based on the framework set forth in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (1992 Framework).

Based on this assessment, management concluded that ADM's internal control over financial reporting was effective as of December 31, 2013. Ernst & Young LLP, an independent registered public accounting firm, has issued an attestation report on the Company's internal control over financial reporting as of December 31, 2013. That report is included herein.

/s/ Patricia A. Woertz  
Patricia A. Woertz  
Chairman and Chief Executive Officer

/s/ Ray G. Young  
Ray G. Young  
Senior Vice President &  
Chief Financial Officer

Item 9B. OTHER INFORMATION

None.





## PART III

## Item 10. DIRECTORS, EXECUTIVE OFFICERS AND CORPORATE GOVERNANCE

Information with respect to directors, code of conduct, audit committee and audit committee financial experts of the Company, and Section 16(a) beneficial ownership reporting compliance is set forth in “Proposal No. 1 - Election of Directors,” “Director Experiences, Qualifications, Attributes and Skills, and Board Diversity,” “Code of Conduct,” “Information Concerning Committees and Meetings – Audit Committee,” “Report of the Audit Committee,” and “Section 16(a) Beneficial Ownership Reporting Compliance,” of the definitive proxy statement for the Company’s annual meeting of stockholders to be held on May 1, 2014 and is incorporated herein by reference.

Officers of the Company are elected by the Board of Directors for terms of one year and until their successors are duly elected and qualified.

Information with respect to executive officers and certain significant employees of the Company is set forth below. Except as otherwise indicated, all positions are with the Company.

| Name                 | Titles  | Age |
|----------------------|---|-----|
| Ronald S. Bandler    | Assistant Treasurer since January 1998.   | 53  |
| Ben I. Bard          | Vice President and Global Chief Compliance officer since January 2014. Ethics and Compliance Counsel at the Coca-Cola Company from 2006 to January 2014.  | 40  |
| Mark A. Bemis        | Senior Vice President and President, Corn Processing business unit since December 2010. Vice President of the Company from February 2005 to December 2010. President, Cocoa, Milling, and Other business unit from September 2009 to December 2010. President of ADM Cocoa from September 2001 to September 2009. | 53  |
| Michael D’Ambrose    | Senior Vice President - Human Resources since October 2006.   | 56  |
| Cynthia Ervin        | Assistant Secretary and Assistant General Counsel since 2013. Senior counsel or attorney from 2006 to 2013.   | 47  |
| D. Cameron Findlay   | Senior Vice President, General Counsel & Secretary since July 2013. Senior Vice President, General Counsel and Secretary of Medtronic, Inc. from 2009 to June 2013. Executive Vice President and General Counsel at Aon Corporation from 2003 to 2009.  | 54  |
| Stuart E. Funderburg | Assistant Secretary and Associate General Counsel since November 2012. Assistant Secretary and Assistant General Counsel from November 2008 to November 2012. Corporate Counsel from October 2001 to November 2008.   | 50  |
| Shannon Herzfeld     | Vice President of the Company since February 2005, with responsibility for the Company’s Government Affairs function.   | 61  |
| Kevin L. Hess        | Vice President of the Company since November 2008, with responsibility for the Company’s Oilseeds Processing production operations. Vice President and  | 53  |

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Director-Group Operations Oilseeds Processing division from December 2005 to November 2008.

|                   |  |    |
|-------------------|--|----|
| Matthew J. Jansen | Senior Vice President of the Company since December 2010. President, Oilseeds Processing business unit since February 2010. Vice President of the Company from January 2003 to December 2010. President, Grain Operations from August 2006 to February 2010.   | 47 |
| Randall Kampfe    | Vice President of the Company since November 2008, with responsibility for the Company's Corn Processing production operations. Vice President-Corn Processing Operations from March 1999 to November 2008.  | 66 |
| Mark L. Kolkhorst | Vice President of the Company since December 2010. President of ADM Milling since August 2013. President, Milling and Alliance Nutrition from March 2012 to August 2013. President, Milling and Cocoa from December 2010 to March 2012. President of ADM Milling from September 2007 to November 2010. President of Specialty Feed Ingredients from June 2005 to September 2007. | 49 |

## Item 10. DIRECTORS, EXECUTIVE OFFICERS AND CORPORATE GOVERNANCE (Continued)

|                      |   |    |
|----------------------|---|----|
| Domingo A. Lastra    | Vice President of the Company since September 2009. Chairman of the Management Board of Alfred C. Toepfer International, G.m.b.H. since December 2012. Vice President, Business Growth from August 2011 to December 2012. President, South American Operations from August 2006 to August 2011.   | 45 |
| Juan R. Luciano      | President and Chief Operating Officer since February 2014. Executive Vice President and Chief Operating Officer from April 2011 to February 2014. Executive Vice President, Performance Division at Dow Chemical Company from August 2010 to April 2011. Senior Vice President of Hydrocarbons & Basic Plastics Division at Dow Chemical Company from December 2008 to August 2010. | 52 |
| Michael Lusk         | Vice President of the Company since November 1999, with responsibility for the Company's Captive Insurance operations.  | 64 |
| Vikram Luthar        | Group Vice President, Finance since January 2012. Vice President, Finance and Treasurer of the Company from August 2010 to January 2012. Vice President and Treasurer of the Company from November 2004 to August 2010.   | 47 |
| Douglas R. Ostermann | Vice President and Treasurer of the Company since January 2012. Assistant Treasurer of the Company from November 2009 to December 2011. Various global treasury management positions since 2004.  | 46 |
| Victoria Podesta     | Vice President of the Company since May 2007. Chief Communications Officer since December 2010.   | 57 |
| Ismael Roig          | Vice President of the Company since December 2004. President, Asia Pacific since August 2011. Vice President and Executive Director, Asia-Pacific from July 2010 to August 2011. Vice President Planning & Business Development from December 2004 to July 2010.  | 46 |
| Marc A. Sanner       | Vice President and General Auditor of the Company since November 2008. Assistant Controller from January 2003 to November 2008.   | 61 |
| John P. Stott        | Vice President and Controller of the Company since December 2006. Operations Controller from July 2005 to December 2006. Finance Director-Europe from January 2001 to July 2005.  | 46 |
| Joseph D. Taets      | Senior Vice President of the Company since August 2011. President, Agricultural Services since August 2011. Vice President of the Company from September 2009 to August 2011. President, ADM Grain from December 2010 to August 2011. Vice President, ADM Grain from September 2009 to December 2010. Managing Director, European Oilseeds from September 2007 to September 2009.   | 48 |
| Gary L. Towne        | Vice President of the Company since September 2009. President, Ethanol and Risk Management since February 2013. Vice President, Corn Processing from October 2012 to February 2013. Chairman of the Management Board of Alfred C. Toepfer   | 58 |

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International, G.m.b.H. from September 2009 to October 2012. Manager, Global Risk from August 2007 to September 2009. Vice President, Corn Processing from July 2000 to August 2007.

Patricia A. Woertz Chairman of the Board & Chief Executive Officer since February 2014. Chairman of the Board, Chief Executive Officer & President from February 2007 to February 2014. Chief Executive Officer & President from May 2006 to February 2007. 60

Ray G. Young Senior Vice President of the Company since November 2010. Chief Financial Officer since December 2010. Vice President, International Operations at General Motors from February 2010 to October 2010. Chief Financial Officer at General Motors from March 2008 to January 2010. 52

Item 11. EXECUTIVE COMPENSATION

Information responsive to this Item is set forth in “Compensation Discussion and Analysis,” “Compensation/Succession Committee Report,” “Compensation/Succession Committee Interlocks and Insider Participation,” “Summary Compensation Table,” “Grants of Plan-Based Awards During Fiscal 2013,” “Outstanding Equity Awards at Fiscal 2013 Year-End,” “Option Exercises and Stock Vested During Fiscal 2013,” “Pension Benefits,” “Nonqualified Deferred Compensation,” “Termination of Employment and Change-in-Control Arrangements” and “Director Compensation for Fiscal 2013” of the definitive proxy statement for the Company’s annual meeting of stockholders to be held on May 1, 2014, and is incorporated herein by reference.

Item 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT AND RELATED STOCKHOLDER MATTERS

Information responsive to this Item is set forth in “Principal Holders of Voting Securities,” “Proposal No. 1 - Election of Directors for a One-year Term,” “Executive Officer Stock Ownership,” and “Equity Compensation Plan Information” of the definitive proxy statement for the Company’s annual meeting of stockholders to be held on May 1, 2014, and is incorporated herein by reference.

Item 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS, AND DIRECTOR INDEPENDENCE

Information responsive to this Item is set forth in “Certain Relationships and Related Transactions,” “Review and Approval of Certain Relationships and Related Transactions,” and “Independence of Directors” of the definitive proxy statement for the Company’s annual meeting of stockholders to be held on May 1, 2014, and is incorporated herein by reference.

Item 14. PRINCIPAL ACCOUNTING FEES AND SERVICES

Information responsive to this Item is set forth in “Fees Paid to Independent Auditors” and “Audit Committee Pre-Approval Policies” of the definitive proxy statement for the Company’s annual meeting of stockholders to be held on May 1, 2014, and is incorporated herein by reference.

## PART IV

## Item 15. EXHIBITS AND FINANCIAL STATEMENT SCHEDULES

(a)(1) See Item 8, "Financial Statements and Supplementary Data," for a list of financial statements.

(a)(2) Financial statement schedules

## SCHEDULE II - VALUATION AND QUALIFYING ACCOUNTS AND RESERVES

|                                 | Balance at<br>Beginning<br>of Year<br>(In millions) | Additions | Deductions <sup>(1)</sup> | Other <sup>(2)</sup> | Balance at<br>End<br>of Year |
|---------------------------------|---|-----------|---------------------------|----------------------|------------------------------|
| Allowance for doubtful accounts |   |           |                           |                      |                              |
| June 30, 2011                   | \$97  | 9         | (12                       | ) 6                  | \$100                        |
| June 30, 2012                   | \$100   | 13        | (13                       | ) (8                 | ) \$92                       |
| December 31, 2012               | \$92  | 8         | (8                        | ) (5                 | ) \$87                       |
| December 31, 2013               | \$87  | 35        | (39                       | ) (2                 | ) \$81                       |

<sup>(1)</sup> Uncollectible accounts written off and recoveries<sup>(2)</sup> Impact of reclassifications and foreign currency exchange adjustments

All other schedules are either not required, not applicable, or the information is otherwise included.

(a)(3) List of exhibits

(3) (i) Composite Certificate of Incorporation, as amended, filed on November 13, 2001, as Exhibit (3)(i) to Form 10-Q for the quarter ended September 30, 2001 (File No. 1-44), is incorporated herein by reference.

(ii) Bylaws, as amended, filed on February 11, 2013, as Exhibit 3(ii) to Form 8-K (File No. 1-44), are incorporated herein by reference.

(4) Instruments defining the rights of security holders, including:

Indenture dated June 1, 1986, between the Company and The Bank of New York Mellon (successor to JPMorgan Chase, The Chase Manhattan Bank, Chemical Bank, and Manufacturers Hanover Trust Company), as Trustee (incorporated by reference to Exhibit 4(a) to Registration Statement No. 33-6721), and Supplemental Indenture (i) dated as of August 1, 1989 between the registrant and The Bank of New York Mellon (successor to JPMorgan Chase, The Chase Manhattan Bank, Chemical Bank and Manufacturers Hanover Trust Company), as Trustee (incorporated by reference to Exhibit 4(c) to Post-Effective Amendment No. 3 to Registration Statement No. 33-6721), relating to:

the \$300,000,000 – 8 3/8% Debentures due April 15, 2017,  
the \$350,000,000 – 7 1/2% Debentures due March 15, 2027,  
the \$200,000,000 – 6 3/4% Debentures due December 15, 2027,  
the \$300,000,000 – 6 5/8% Debentures due May 1, 2029,  
the \$400,000,000 – 7% Debentures due February 1, 2031,  
the \$500,000,000 – 5.935% Debentures due October 1, 2032,  
the \$600,000,000 – 5.375% Debentures due September 15, 2035, and  
the \$250,000,000 – 6.95% Debentures due 2097.



Item 15. EXHIBITS AND FINANCIAL STATEMENT SCHEDULES (Continued)

Indenture dated September 20, 2006, between the Company and The Bank of New York Mellon (successor to JPMorgan Chase Bank, N.A.), as Trustee (incorporated by reference to Exhibit 4 to Registration Statement on Form S-3, Registration No. 333-137541), First Supplemental Indenture dated as of June 3, 2008 between the registrant and The Bank of New York Mellon (formerly known as The Bank of New York) (incorporated by (ii) reference to Exhibit 4.6 to Form 8-K (File No. 1-44) filed on June 3, 2008), Second Supplemental Indenture, dated as of November 29, 2010 between the registrant and The Bank of New York Mellon (incorporated by reference to Exhibit 4.3 to Form 8-K (File No. 1-44) filed on November 30, 2010), and Third Supplemental Indenture, dated as of April 4, 2011, between the registrant and The Bank of New York Mellon (incorporated by reference to Exhibit 4.4 to Form 8-K (File No. 1-44) filed on April 8, 2011 relating to:

the \$500,000,000 – 6.45% Debentures due January 15, 2038,  
the \$700,000,000 – 5.45% Notes due March 15, 2018,  
the \$750,000,000 – 4.479% Notes due March 1, 2021,  
the \$1,000,000,000 – 5.765% Debentures due March 1, 2041, and  
the \$527,688,000 – 4.535% Debentures due March 26, 2042.

Indenture dated February 22, 2007, between the Company and The Bank of New York Mellon (formerly known (iii) as The Bank of New York), as Trustee, including form of 0.875% Convertible Senior Notes due 2014 (incorporated by reference to Exhibit 4.1 to Form 8-K (File No. 1-44) filed on February 22, 2007).

Indenture dated October 16, 2012, between the Company and The Bank of New York Mellon, as Trustee (iv) (incorporated by reference to Exhibit 4.1 to Form 8-K (File No. 1-44) filed on October 17, 2012), relating to the \$570,425,000 aggregate principal amount of 4.016% Debentures due April 16, 2043.

Copies of constituent instruments defining rights of holders of long-term debt of the Company and Subsidiaries, other than the Indentures specified herein, are not filed herewith, pursuant to Instruction (b)(4)(iii)(A) to Item 601 (v) of Regulation S-K, because the total amount of securities authorized under any such instrument does not exceed 10% of the total assets of the Company and Subsidiaries on a consolidated basis. The Registrant hereby agrees that it will, upon request by the SEC, furnish to the SEC a copy of each such instrument.

Material Contracts - Copies of the Company's equity compensation plans, deferred compensation plans and (10) agreements with executive officers, pursuant to Instruction (b)(10)(iii)(A) to Item 601 of Regulation S-K, each of which is a management contract or compensation plan or arrangement required to be filed as an exhibit pursuant to Item 15(b) of Form 10-K, are incorporated herein by reference as follows:

The Archer-Daniels-Midland Company Deferred Compensation Plan for Selected Management Employees I, as (i) amended (incorporated by reference to Exhibit 10(iii) to the Company's Annual Report on Form 10-K for the year ended June 30, 2010 (File No. 1-44)).

(ii) The Archer-Daniels-Midland Company Deferred Compensation Plan for Selected Management Employees II, as amended and restated.

(iii) The Archer-Daniels-Midland Company Supplemental Retirement Plan, as amended (incorporated by reference to Exhibit 10(vi) to the Company's Annual Report on Form 10-K for the year ended June 30, 2010 (File No. 1-44)).

(iv)



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Second Amendment to ADM Supplemental Retirement Plan (incorporated by reference to Exhibit 10.1 to the Company's Quarterly Report on Form 10-Q for the quarter ended December 31, 2010 (File No. 1-44)).

The Archer-Daniels-Midland Company Amended and Restated Stock Unit Plan for Nonemployee Directors, as (v) amended (incorporated by reference to Exhibit 10(vii) to the Company's Annual Report on Form 10-K for the year ended June 30, 2010 (File No. 1-44)).

Item 15. EXHIBITS AND FINANCIAL STATEMENT SCHEDULES (Continued)

The Archer-Daniels-Midland 2002 Incentive Compensation Plan (incorporated by reference to Exhibit A to the (vi) Company's Definitive Proxy Statement filed with the Securities and Exchange Commission on September 25, 2002 (File No. 1-44)).

(vii) Agreement Regarding Terms of Employment dated April 27, 2006 with Patricia A. Woertz (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K (File No. 1-44) filed on May 1, 2006.

(viii) The Archer-Daniels-Midland Company 2009 Incentive Compensation Plan (incorporated by reference to Exhibit A to the Company's Definitive Proxy Statement (File No. 1-44) filed on September 25, 2009).

(ix) Form of Stock Option Agreement for non-NEO employees (U.S.) (incorporated by reference to Exhibit 10(i) to the Company's Quarterly Report on Form 10-Q (File No. 1-44) for the quarter ended March 31, 2013).

Form of Restricted Stock Unit Award Agreement for non-NEO employees (U.S.) (incorporated by reference to (x) Exhibit 10(ii) to the Company's Quarterly Report on Form 10-Q (File No. 1-44) for the quarter ended March 31, 2013).

(xi) Form of Stock Option Agreement for NEOs (incorporated by reference to Exhibit 10(iii) to the Company's Quarterly Report on Form 10-Q (File No. 1-44) for the quarter ended March 31, 2013).

(xii) Form of Restricted Stock Unit Award Agreement for NEOs (incorporated by reference to Exhibit 10(iv) to the Company's Quarterly Report on Form 10-Q (File No. 1-44) for the quarter ended March 31, 2013.

(xiii) Form of Stock Option Agreement for international employees (incorporated by reference to Exhibit 10(v) to the Company's Quarterly Report on Form 10-Q (File No. 1-44) for the quarter ended March 31, 2013.

Form of Restricted Stock Unit Award Agreement for international employees (incorporated by reference to (xiv) Exhibit 10(vi) to the Company Quarterly Report on Form 10-Q (File No. 1-44) for the quarter ended March 31, 2013.

(xv) Form of Performance Share Unit Award Agreement (incorporated by reference to Exhibit 10(vii) to the Company Quarterly Report on Form 10-Q (File No. 1-44) for the quarter ended March 31, 2013.

(xvi) Form of Performance Share Unit Award Agreement for grant to J. Luciano (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K (File No. 1-44) filed on March 25, 2011).

Form of Performance Share Unit Award Agreement for grant to M. Jansen (incorporated by reference to Exhibit (xvii) 10(xxvi) to the Company's Transition Report on Form 10-KT (File No. 1-44) for the period ended December 31, 2012.

(12) Calculation of Ratio of Earnings to Fixed Charges.

(21) Subsidiaries of the registrant.

(23) Consent of independent registered public accounting firm.

(24) Powers of attorney.

(31.1) Certification of Chief Executive Officer pursuant to Rule 13a-14(a) and Rule 15d-14(a) of the Securities Exchange Act, as amended.

(31.2) Certification of Chief Financial Officer pursuant to Rule 13a-14(a) and Rule 15d-14(a) of the Securities Exchange Act, as amended.

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Item 15. EXHIBITS AND FINANCIAL STATEMENT SCHEDULES (Continued)

(32.1) Certification of Chief Executive Officer pursuant to 18 U.S.C. 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

(32.2) Certification of Chief Financial Officer pursuant to 18 U.S.C. 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

(101) Interactive Data File.

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SIGNATURES

Pursuant to the requirements of Section 13 of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Date: February 26, 2014

ARCHER-DANIELS-MIDLAND COMPANY

By: /s/ D. C. Findlay  
D. C. Findlay  
Senior Vice President, General Counsel  
and Secretary

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below on February 26, 2014, by the following persons on behalf of the Registrant and in the capacities indicated.

/s/ P. A. Woertz  
P. A. Woertz\*,  
Chairman, Chief Executive Officer, and Director  
(Principal Executive Officer)

/s/ D. E. Felsing  
D. E. Felsing\*,  
Director

/s/ R. G. Young  
R. G. Young  
Senior Vice President and  
Chief Financial Officer  
(Principal Financial Officer)

/s/ A. Maciel  
A. Maciel\*,  
Director

/s/ J. P. Stott  
J. P. Stott  
Vice President and Controller  
(Controller)

/s/ P. J. Moore  
P. J. Moore\*,  
Director

/s/ T. F. O'Neill  
T. F. O'Neill\*,  
Director

/s/ A. L. Boeckmann  
A. L. Boeckmann\*,  
Director

/s/ Daniel Shih  
D. Shih\*,  
Director

/s/ M. H. Carter  
M. H. Carter\*,  
Director

/s/ K. R. Westbrook  
K. R. Westbrook\*,  
Director

/s/ T. K. Crews  
T. K. Crews\*,  
Director

/s/ D. C. Findlay  
D. C. Findlay  
Attorney-in-Fact

/s/ P. Dufour  
P. Dufour\*,  
Director

\*Powers of Attorney authorizing R. G. Young, J. P. Stott, and D. C. Findlay, and each of them, to sign the Form 10-K on behalf of the above-named officers and directors of the Company, copies of which are being filed with the Securities and Exchange Commission.