$\label{eq:highland} \mbox{HIGHLAND BUSINESS SERVICES, INC.}$ 

Form 10-Q January 14, 2009

# U. S. SECURITIES AND EXCHANGE COMMISSION Washington, D. C. 20549

## FORM 10-Q

(Mark One)	
x Quarterly Report	Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934
	for the quarterly period ended November 30, 2008
o Transition Repor	t Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934
	for the transition period from to
	Commission File Number:
(Fya	HIGHLAND BUSINESS SERVICES, INC.  ct name of small business issuer as specified in its charter)
Nevada (State or other jurisdiction incorporation or organizat	
	15202 N 8th Drive Phoenix, AZ 85023
	(Address of Principal Executive Offices) (Zip Code)
	(602) 375-0888
	(Issuer's telephone number)

Check whether the issuer (1) filed all reports required to be filed by Section 13 or 15(d) of the Exchange Act during the past 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes x No o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer," "non-accelerated filer," and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer	0	Accelerated filer	o
Non-accelerated filer	0	Smaller reporting company	x

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes o No x

The number of outstanding shares of the issuer's common stock, \$0.001 par value, as of November 30, 2008 was 6,946,100.

# HIGHLAND BUSINESS SERVICES, INC.

# TABLE OF CONTENTS

Part I	Financial Information	3
Item 1	1.Financial Statements:	3
	Condensed Balance Sheets for the period ended November 30, 2008 (unaudited) and for the year ended May 31, 2008	3
	Unaudited Condensed Statements of Operations for the three and six months ended November 30, 2008 and 2007, and cumulative during development stage from February 24, 2006 (inception) through November 30, 2008	4
	Unaudited Condensed Statements of Cash Flows for the six months ended November 30, 2008 and 2007, and cumulative during development stage from February 24, 2006 (inception) through November 30, 2008	5
	Unaudited Statements of Stockholders' Equity for the period from February 24, 2006 (inception) through November 30, 2008	6
	Notes to Financial Statements (unaudited)	7
Item 2	2.Management's Discussion and Analysis of Financial Condition and Results of Operations	8
Item 3	3.Quantitative and Qualitative Disclosures About Market Risk	10
Item 4T.	Controls and Procedures	10
Part I	I Other Information	11
Item 1	1.Legal Proceedings	11
Item 1A.	Risk Factors	11
Item 2	2.Changes in Securities	11
Item 3	3.Defaults Upon Senior Securities	11
Item 4	4.Submission of Matters to Vote of Security Holders	11
Item 5	5.Other Information	11
Item 6	5.Exhibits	11

	Signatures	11
_		

## PART I. - FINANCIAL INFORMATION

#### ITEM 1. FINANCIAL STATEMENTS

## HIGHLAND BUSINESS SERVICES, INC. (A DEVELOPMENT STAGE ENTERPRISE) CONDENSED BALANCE SHEETS

ASSETS		rember 30, 2008 naudited)		Iay 31, 2008
CURRENT ASSETS				
Cash	\$	168	\$	9,470
Prepaid Expenses - Fees	Ф	1,103	φ	9,470
1 Tepata Expenses - 1 ces		1,103		_
TOTAL CURRENT ASSETS	\$	1,270	\$	9,470
LIABILITIES AND STOCKHOLDERS' EQUITY				
TOTAL CURRENT LIABILITIES	\$	<del>-</del>	\$	-
COMMITMENTS AND CONTINGENCIES				
STOCKHOLDERS' EQUITY				
Common stock, par value \$.001, 75,000,000				
shares authorized, 6,946,100 issued and				
outstanding		6,946		6,946
Paid in Capital		27,603		20,513
(Deficit) accumulated during the development stage		(33,279)		(17,989)
Total Stockholders' Equity		1,270		9,470
	\$	1,270	\$	9,470

# SEE ACCOMPANYING NOTES TO FINANCIAL STATEMENTS

# HIGHLAND BUSINESS SERVICES, INC. (A DEVELOPMENT STAGE ENTERPRISE) CONDENSED STATEMENTS OF OPERATIONS (UNAUDITED)

	For the three in Novem 2008		For the six m  Novem 2008		Fel (Iı	imulative from oruary 24, 2006 inception) to ovember 30, 2008
REVENUES	\$ -	\$ -	\$ -	\$ -	\$	-
EXPENSES General and						
administrative	(3,698)	(1,710)	(15,296)	(3,170)		(33,294)
Total expenses	(3,698)	(1,710)	(15,296)	(3,170)		(33,294)
Interest Income	(0)	-	6	-		15
NET (LOSS)	\$ (3,698)	\$ (1,710)	\$ (15,290)	\$ (3,170)	\$	(33,279)
NET (LOSS) PER SHARE - BASIC	*	*	*	*		
WEIGHTED AVERAGE NUMBER OF						
COMMON SHARES OUTSTANDING	6,946,100	6,000,000	6,946,100	6,000,000		

<sup>\*</sup> less than (.01) per share

# SEE ACCOMPANYING NOTES TO FINANCIAL STATEMENTS

# HIGHLAND BUSINESS SERVICES, INC. (A DEVELOPMENT STAGE ENTERPRISE) CONDENSED STATEMENTS OF CASH FLOWS (UNAUDITED)

						from bruary 24, 2006		
		For the six m	onths end	ed	(Ir	(Inception)		
		Novem		ca	to			
		110 / 6111	001 50,		November 30, 2008			
		2008		2007				
OPERATING ACTIVITIES								
Net (loss)	\$	(15,290)	\$	(3,170)	\$	(33,279)		
Stock issued for services		-		950		6,000		
Contributed capital		7,090		2,220		19,088		
Prepaid expenses		(1,103)				(1,103)		
NET CASH PROVIDED BY								
OPERATING ACTIVITIES		(9,302)		-		(9,293)		
FINANCING ACTIVITIES								
Proceeds from sale of common								
stock		-		-		9,461		
A THE SAME OF THE SAME SAME								
NET CASH PROVIDED BY						0.464		
FINANCING ACTIVITIES		-		-		9,461		
NET INCOE ACE IN CACH		(0.202)				160		
NET INCREASE IN CASH		(9,302)		-		168		
CASH, BEGINNING OF PERIOD		9,470						
CASH, DECHNING OF PERIOD		9,470		-		-		
CASH, END OF PERIOD	\$	168	\$	_	\$	168		
Cristi, End of Third	Ψ	100	Ψ		Ψ	100		

# HIGHLAND BUSINESS SERVICES, INC. (A DEVELOPMENT STAGE ENTERPRISE) STATEMENT OF STOCKHOLDERS' EQUITY

	Common Shares	Stock Amount	Shareholders' Services - Deferred	Paid-in Capital	(Deficit) Accumulated During the Development Stage	Total
Balances, at inception	onares -	\$ -	\$ -	\$ -	\$ -	\$ -
Issuance of common stock, February 24, 2006		Ψ	Ψ	Ψ	Ψ	Ψ
at \$.001 per share for future services	6,000,000	6,000	(6,000)			-
Value of services subsequently rendered for previously issued						
shares of common stock			960			960
Services contributed to capital				549		549
Net (loss) for the period					(1,509)	(1,509)
Balances, May 31, 2006	6,000,000	6,000	(5,040)	549	(1,509)	-
T. 1						
Value of services subsequently rendered						
for previously issued shares of common			2.557			2.557
stock			2,557			2,557
Services contributed to capital				2,277		2,277
Net (loss) for the year					(4,834)	(4,834)
Balances, May 31, 2007	6,000,000	6,000	(2,483)	2,826	(6,343)	-
Shares issued for cash in a private placement						
at \$0.01 per	946,100	946		8,515		9,461

share on May 28, 2008

Value of services subsequently rendered						
for previously issued						
shares of common						
stock			2,483			2,483
Services contributed to						
capital				9,172		9,172
Net (loss) for the year					(11,646)	(11,646)
Balances, May 31,						
2008	6,946,100	6,946	-	20,513	(17,989)	9,470
( 1', 1)						
(unadited)						
Services contributed to						
capital				7,090		7,090
Capitai				7,070		7,070
Net (loss) for the						
period					(15,290)	(15,290)
Balances, November						
30, 2008, (unaudited)	6,946,100	\$ 6,946	\$ -	\$ 27,603	\$ (33,279)	\$ 1,270

## SEE ACCOMPANYING NOTES TO FINANCIAL STATEMENTS

# HIGHLAND BUSINESS SERVICES, INC. (A Development Stage Enterprise) NOTES TO FINANCIAL STATEMENTS For the six months ended November 30, 2008 and 2007 (Unaudited)

#### **NOTE 1 - BASIS OF PRESENTATION**

In the opinion of management, the accompanying unaudited condensed financial statements have been prepared in accordance with generally accepted accounting principles for interim financial information and with the instructions to Form 10-Q. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation of the Company's financial position as of November 30, 2008 and the results of its operations and cash flows for the three and six months ended November 30, 2008 have been made. Operating results for the six months ended November 30, 2008 are not necessarily indicative of the results that may be expected for the year ended May 31, 2009.

These condensed financial statements should be read in conjunction with the financial statements and notes for the years ended May 31, 2008 and 2007, thereto contained in the Company's Form S-1 filed on September 30, 2008.

#### **NOTE 2 - GOING CONCERN**

Our financial statements have been presented on the basis that it is a going concern, which contemplates the realization of assets and the satisfaction of liabilities in the normal course of business. Our ability to continue in existence is dependent on its ability to develop additional sources of capital and achieve profitable operations. Management's plan is to pursue our business plan. The accompanying financial statements do not include any adjustments that might result from the outcome of these uncertainties.

#### NOTE 3 - SERVICES CONTRIBUTED TO CAPITAL

Services contributed by management to capital during the periods ended November 30, 2008 and 2007, totaled \$7,090 and \$2,220, respectively, and were based on the fair value of such services. For 2008, those services consisted of management compensation of \$2,950 and office overhead of \$4,140. For 2007 those services consisted of management compensation of \$900 and office overhead of \$1,320.

Our office is in the home of our President/CEO and includes the fair value of space and communications incurred on a month to month basis of \$150.

# ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

You should read this section in conjunction with our financial statements and the related notes included in this Form 10-Q. Some of the information contained in this section or set forth elsewhere in this Form 10-Q, including information with respect to our plans and strategies for our business, statements regarding the industry outlook, our expectations regarding the future performance of our business, and the other non-historical statements contained herein are forward-looking statements.

#### **OVERVIEW**

Highland was incorporated on February 24, 2006 in the State of Nevada. We have not yet begun our business operations and we currently have no revenue and no significant assets. Highland has never declared bankruptcy, has never been in receivership, and has never been involved in any legal action or proceedings.

Since becoming incorporated, Highland has not made any significant purchase or sale of assets, nor has it been involved in any mergers, acquisitions or consolidations. Highland is not a blank check registrant as that term is defined in Rule 419(a)(2) of Regulation C of the Securities Act of 1933, since it has a specific business plan or purpose.

#### **CURRENT BUSINESS OPERATIONS**

As of the date of this quarterly report, we have not started operations. Our services are currently in the development stage and are not ready for commercial sale. We anticipate they will be available in January 2009.

We are planning to focus our operations on the development of a diverse network of individuals and firms that can offer their professional services to public companies. Our target market is primarily small companies that plan to go public, are about to go public, or are experiencing a transitional phase where they are in need of certain management personnel. These companies often need assistance either short term or long term to ensure SEC compliance. Using our service provider database, Highland will refer qualified professionals to these companies for employment as independent contractors. Highland will charge a referral fee to the service provider of a negotiated percentage for a negotiated period of time based on the specific partnership.

Our management team is comprised of individuals who have significant experience in dealing with public companies and public company service providers. In our dealings with these relationships, we identified a trend towards the growing need of assistance from professionals who offer various areas of expertise for public companies. We continuously received requests to place public companies in contact with SEC attorneys, accountants, auditors, market markers and more. When we put these companies in contact with the requested service provider, they were thankful and never made statements of dissatisfaction in regards to their integrity, professionalism, or quality of work. Conversely, the SEC attorneys, accountants and auditors who received the referral were equally thankful for the business. We saw this as an opportunity to fill a niche in the marketplace that is currently deficient.

The competitive research we've conducted in this area has uncovered only a handful of businesses that offer similar services. All but one offer referral services in only one area (Ex: CPA's). Our plan is to offer referral services in all needed areas for public companies. Companies in the process of going public who are in need of multiple services can utilize us for all of their needs. In the same respect, established smaller public companies in need of an interim controller or financial officer can also find a qualified professional through us.

#### PLAN OF OPERATION

We have devised a three step plan to develop and implement our business. This plan may be revised in the future as management finds necessary. Any modifications to our business plan will be clearly expressed to the shareholders.

#### STEP I

Step I will primarily consist of contacting all of the attorneys, accountants, auditors, and other service providers we have already built a relationship with and determine if they are interested in becoming part of our database of service providers. We plan to have agreements with 20 service providers by January 2009.

# ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS - continued

#### STEP II

During our second phase, we will work with legal counsel to construct the contracts and other legal documents for the relationships we will form between us, the service providers, and the public companies. We will also continue to enhance our website and implement search engine placement tactics. We will focus on our sales and marketing efforts by contacting local service providers and public companies to offer them our referral service. Our goal is to have 100-300 service providers in our database and have established 15 successful relationships by September 2009.

#### STEP III

Step III will involve extensive web development including the design and release of a tool that will allow prospective clients to apply for their needed service in minutes online. Our online application tool will allow both public companies and service providers to express the full range of their needs quickly and easily. Using this, we will be able to download their request, and have a service provider or public company in mind (if available) when we contact them, reducing the turn-time significantly. We will increase our sales and marketing efforts by targeting both nationwide and internationally based prospective clientele. To execute this, we plan to employ a full or part-time sales professional. Our goal is to have 1,000 service providers in our database and 100 relationships formed by January 2011.

#### **RESULTS OF OPERATIONS**

# FOR THE THREE MONTHS ENDED NOVEMBER 30, 2008 COMPARED TO THE THREE MONTHS ENDED NOVEMBER 30, 2007

During the three months ended November 30, 2008 and 2007, we did not have revenues and our expenses consisted primarily of rent and minimal salary compensation.

#### LIQUIDITY AND CAPITAL RESOURCES

We have cash assets at November 30, 2008 of \$168. We will be reliant upon shareholder loans or private placements of equity to fund any kind of operations. We have secured no sources of loans. We did not have any cash flows during the three months ended November 30, 2008.

On a short-term basis, we have not generated any revenues to cover operations. Based on prior history, we will continue to have insufficient revenue to satisfy current and recurring liabilities as we continue development activities. For short term needs we will be dependent on receipt, if any, of private placement proceeds. Our assets consist of a savings account with a balance of \$168. Our total liabilities are \$-0- at November 30, 2008.

We have only common stock as our capital resource.

#### MATERIAL COMMITMENTS

We have no material commitments for capital expenditures within the next year, however if operations are commenced, substantial capital will be needed to pay for development of our website, marketing, sales and normal start up costs.

# Edgar Filing: HIGHLAND BUSINESS SERVICES, INC. - Form 10-Q NEED FOR ADDITIONAL FINANCING

We do not have capital sufficient to meet our expected cash requirements, therefore, we will have to seek loans or equity placements.

No commitments to provide additional funds have been made by our management or other stockholders. Accordingly, there can be no assurance that any additional funds will be available to us to allow it to cover our expenses as they may be incurred.

We will need additional capital to support our proposed future development. We have NO revenues. We have NO committed source for any funds as of date here. No representation is made that any funds will be available when needed. In the event funds cannot be raised when needed, we may not be able to carry out our business plan, may never achieve sales or income, and could fail in business as a result of these uncertainties.

# ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS - continued

We have budgeted \$20,000 for the period ending January 1, 2010. The funds allocated to administrative expenses are intended to be used for indirect expenses to maintain the daily operation of the business, such as travel expenses, stationary and postage expenses, printing expenses and web site development.

Management plans to temporarily advance capital to maintain normal operations. Management has agreed to provide temporary financing to the Company, but is not contractually obligated to do so. If we fail to raise additional funding, we may have to delay, scale back or discontinue some or all of our objectives.

#### LIMITED FINANCING.

We may borrow money to finance our future operations, although we do not currently contemplate doing so. Any such borrowing will increase the risk of loss to the investor in the event we are unsuccessful in repaying such loans.

#### OFF-BALANCE SHEET ARRANGEMENTS

As of the date of this Quarterly Report, we do not have any off-balance sheet arrangements that have or are reasonable likely to have a current or future effect on our financial condition, changes in financial condition, revenues or expenses, results of operations, liquidity, capital expenditures or capital resources that are material to investors.

#### ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Not applicable.

#### ITEM 4T. CONTROLS AND PROCEDURES

#### Evaluation of Disclosure Controls and Procedures

As required by Rule 13a-15 under the Securities Exchange Act of 1934, as of the end of the period covered by this quarterly report, being November 30, 2008, we have carried out an evaluation of the effectiveness of the design and operation of our company's disclosure controls and procedures. This evaluation was carried out under the supervision and with the participation of our management, including our Chief Executive Officer. Based upon that evaluation, our Chief Executive Officer concluded that our disclosure controls and procedures are effective as at the end of the period covered by this report. There have been no significant changes in our internal controls over financial reporting that occurred during our most recent fiscal quarter ended November 30, 2008 that have materially affected, or are reasonably likely to materially affect our internal controls over financial reporting.

Disclosure controls and procedures and other procedures that are designed to ensure that information required to be disclosed in our reports filed or submitted under the Securities Exchange Act of 1934 is recorded, processed, summarized and reported, within the time period specified in the Securities and Exchange Commission's rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed in our reports filed under the Securities Exchange Act of 1934 is accumulated and communicated to management, including our Chief Executive Officer to allow timely decisions regarding required disclosure.

Our management, including our Chief Executive Officer and Chief Accounting Officer, does not expect that our disclosure controls and procedures or our internal controls will prevent all errors and all fraud. A control system, no matter how well conceived and operated, can provide only reasonable, not absolute, assurance that the objectives of the control system are met. Further, the design of a control system must reflect the fact that there are resource constraints, and the benefits of controls must be considered relative to their costs. Because of the inherent limitations in all control systems, no evaluation of the controls can provide absolute assurance that all control issues and instances of fraud, if any, within our company have been detected.

PART II - OTHER INFORMATION							
ITEM 1. LEGAL PROCEEDINGS							
None							
ITEM 1A. RISK FACTORS							
Not required							
ITEM 2. CHANGES IN SECURITIES							
None							
ITEM 3. DEFAULTS UPON SENIOR SECURITIES							
None							
None							
ITEM 4. SUBMISSION OF MATTERS TO VOTE OF SECURITY HOLDERS							
None							
ITEM 5. OTHER INFORMATION							
None							
ITEM 6. EXHIBITS							
EXHIBIT DESCRIPTION NO.							
21.1 Certification of Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002							
21.2 Certification of Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002							
22.1 Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002							
SIGNATURES							

In accordance with Section 12 of the Securities Exchange Act of 1934, the registrant caused this registration statement

to be signed on its behalf by the undersigned, thereto duly authorized.

Highland Business Services, Inc.

Title: Chief Executive Officer and Chief

/s/ Rodger D Spainhower Name: Rodger D Spainhower

Financial Officer

(Registrant)

/s/ Marie C Moffett Name: Marie C Moffett

Title: President and Chief Operating

Officer

osci

Dated: January 14, 2009 Dated: January 14, 2009