SUNPOWER CORP Form SC14D9C May 02, 2011

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

## **SCHEDULE 14D-9**

Solicitation/Recommendation Statement

Under Section 14(d)(4) of the Securities Exchange Act of 1934

## SUNPOWER CORPORATION

(Name of Subject Company)

# SUNPOWER CORPORATION

(Name of Person Filing Statement)

Class A Common Stock, \$0.001 par value

Class B Common Stock, \$0.001 par value

(Title of Class of Securities)

867652109

867692307

(CUSIP Number of Class of Securities)

Thomas H. Werner

**Chief Executive Officer and President** 

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San Jose, California 95134

(408) 240-5500

(Name, address and telephone number of person authorized to receive

notices and communications on behalf of the persons filing statement)

With copies to:

Bruce R. Ledesma

Executive Vice President, R. Todd Johnson

General Counsel Stephen E. Gillette Jonn R. Beeson

and Corporate Secretary Jones Day Jones Day

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x Check the box if the filing relates solely to preliminary communications made before the commencement of a tender offer.

This Schedule 14D-9 filing consists of the following document relating to the proposed tender offer for shares of Class A Common Stock and Class B Common Stock of SunPower Corporation (SunPower or the Company) pursuant to the Tender Offer Agreement, dated April 28, 2011, by and between the Company and Total Gas & Power USA, SAS, an indirect wholly owned subsidiary of Total S.A.:

#### 1. Transcript from Investor Relations Conference Call on April 28, 2011

#### **Additional Information**

The documents included in this Schedule 14D-9 are for informational purposes only and are neither an offer to purchase nor a solicitation of an offer to sell securities. The tender offer for the outstanding shares of the Company s Class A and Class B common stock described in this Schedule 14D-9 has not commenced and will only be made pursuant to a Tender Offer Statement on Schedule TO (including an offer to purchase, a related letter of transmittal and other offer documents). At the time the tender offer is commenced, Total S.A. and a subsidiary of Total S.A., Total Gas & Power USA, SAS ( Purchaser ) will file a Tender Offer Statement on Schedule TO with the U.S. Securities and Exchange Commission ( SEC ), and SunPower will file a Solicitation/Recommendation Statement on Schedule 14D-9 with the SEC. Purchaser and SunPower intend to mail these documents to the stockholders of SunPower. The Tender Offer Statement (including an offer to purchase, a related letter of transmittal and other offer documents) and the Solicitation/Recommendation Statement will contain important information relating to the tender offer and SunPower stockholders are urged to read those documents, and any amendments to those documents, carefully before making any decision with respect to the tender offer. Those materials and all other documents filed by Total S.A., Purchaser or SunPower with the SEC will be available at no charge on the SEC s web site at www.sec.gov. The Tender Offer Statement and related materials may be obtained for free by directing such requests to MacKenzie Partners, Inc., the Information Agent for the tender offer, at (800) 322-2885. The Schedule 14D-9 Solicitation/Recommendation Statement and such other documents may be obtained for free by directing such requests to SunPower Corp. 77 Rio Robles, San Jose, California 95134 or at http://investors.sunpowercorp.com/.

#### **SunPower Forward-Looking Statements**

Any statements contained in this document that are not historical facts, and the assumptions underlying such statements, are forward-looking statements as defined in the U.S. Private Securities Litigation Reform Act of 1995. Words such as anticipate, should and will and similar expressions as they relate to forecast, intend, may, plan, project, predict, SunPower are intended to identify such forward-looking statements. All forward-looking statements are subject to various risks and uncertainties that could cause actual results to differ materially from expectations. Forward-looking statements in this document include the quotes from executives of SunPower and Total S.A., the first quarter financial outlook, including the timing of any improvement in the Italian market and of the provision of any guidance for fiscal 2011, and statements concerning the parties ability to close the transaction, the expected closing date of the transaction, and the expected benefits from the credit support arrangements and research and development collaboration. Actual events or results may differ materially from those described in this document due to a number of risks and uncertainties. These potential risks and uncertainties include, among others, uncertainties as to the timing of the tender offer; the satisfaction of closing conditions, including the receipt of regulatory approvals; the failure to retain key SunPower employees, contracts or governmental benefits; customer and partner uncertainty regarding the anticipated benefits of the transaction; whether certain industry segments will grow as anticipated; actual or proposed regulatory changes, including in Italy; the competitive environment among providers of renewable energy; and other risks detailed in SunPower filings with the SEC, including those discussed in SunPower's annual report on Form 10-K for the year ended January 2, 2011 which is on file with the SEC and available at the SEC swebsite at www.sec.gov. Readers are cautioned not to place undue reliance on forward-looking statements, which speak only as of their dates. SunPower is not obligated, and does not intend, to update these forward-looking statements to reflect events or circumstances after the date of this document.

**SunPower Corp.** *Company* p

SPWRA *Ticker* p

Business Update Call Event Type p Apr. 28, 2011 Date p

#### **PARTICIPANTS**

#### **Corporate Participants**

**Robert Okunski** Senior Director-Investor Relations

Thomas H. Werner President & Chief Executive Officer

Dennis V. Arriola CFO, Chief Accounting Officer & EVP

Howard J. Wenger President-Utility & Power Plants

#### **Other Participants**

Jesse W. Pichel Managing Director, Jefferies & Co., Inc.

Joseph Michael Horwitz Jr. Senior Research Analyst, Robert W. Baird & Co. Equity Capital Markets

Rob W. Stone Managing Director & Senior Research Analyst, Cowen & Co.

Kelly A. Dougherty CFA, MBA Research Analyst, Macquarie Capital (USA), Inc.

Mahavir Sanghavi PhD Associate Analyst, UBS Securities LLC

John Hardy Research Analyst, Gleacher & Co. Securities, Inc.

Shawn E. Lockman Senior Research Analyst, Piper Jaffray, Inc.

#### MANAGEMENT DISCUSSION SECTION

Operator: Welcome to this afternoon s SunPower Conference Call. I would like to turn the call over to Bob Okunski, Senior Director of Investor Relations at SunPower Corporation. Sir, you may begin.

#### Robert Okunski, Senior Director-Investor Relations

Thank you, Julie. I d like to welcome everyone to our investor relations conference call to discuss our announcement today regarding SunPower s new strategic relationship with Total. On the call today Tom Werner, SunPower s CEO, will discuss the transaction overview and rationale, followed by Dennis Arriola, our CFO, who will go into greater detail on the transaction, as well as to offer an update on our first quarter 2011 guidance. We will then open up the call for questions.

We ve allotted 30 minutes for today s call, and a replay will be available later today on the Investor Relations page of our website. During today s call, we will make forward-looking statements subject to various risks and uncertainties that are described in our 2010 10-K as well as in today s press release.

Please see those documents for additional information regarding those factors that may impact these forward-looking statements. To enhance this call, we have also posted a set of PowerPoint slides, which we will reference during the call on the Event and Presentations page of our Investor Relations website.

On slide two of our PowerPoint presentation, you will find our Safe Harbor statement. Our prepared remarks will run approximately 15 minutes, which will allow time for questions.

With that, I d like to turn the call over to Tom Werner, CEO of SunPower, who will begin on slide three. Tom?

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#### Thomas H. Werner, President & Chief Executive Officer

Thanks Bob, and thank you for joining us today on such short notice. We re excited about this afternoon s announcement between SunPower and Total. And we re confident that this new relationship will provide substantial benefits to all of our shareholders, employees, customers and stakeholders.

Through this partnership, we are positioning SunPower for continued long-term growth and success. After a year of evaluating the potential to work together, we are impressed with the strategic commitment Total has made in the solar sector.

Total has been seeking a growth engine within the solar sector for a few years and chose to invest in SunPower s technology and strategy. We have a complementary vision on what it takes to be a long-term winner in this industry. Likewise, we value the investment horizon Total brings to the table as a disciplined investor focused on building long-term shareholder value.

The \$1 billion credit support agreement with Total that anchors this transaction will substantially enhance the company s growth plan in two ways. First, by improving our access to lower cost capital and second by making available up to \$400 million of restricted cash and cash collateral that currently sits on our balance sheet.

We intend to invest that cash to grow the business by aggressively developing our utility and power plant pipeline, which relies heavily on letters of credit, as well as investing in capital programs that will enable SunPower to scale faster in order to accelerate our cost reduction road map. In addition to credit support agreement, there are other areas of synergies between Total and SunPower. The first is research and development. As part of our new relationship, we ve entered into an R&D framework agreement where our two teams can closely collaborate and leverage off each other s R&D investments.

In addition, we plan to leverage Total s significant presence all over the world. Total does business in over 130 countries, and this puts us in a fantastic position to expand beyond our current footprint. We ve already begun discussing potential large-scale development opportunities. Total has made investments throughout the value chain that have great potential over the next few years. This relationship is structured to be a win-win for both our companies.

Moving on to slide four, let me provide you with an overview of Total from our perspective. They re a global leader in producing and providing energy around the world and the fifth largest oil and gas company in the world. With 2010 gross investments of approximately \$21 billion, 93,000 employees globally, Total has the vision and financial strength to accelerate SunPower s growth.

Total s rationale for this transaction demonstrates our alignment and strategy. They re investing in the highest efficiency, highest reliability solar panels and systems, our people, our vertical integration and our downstream footprint. Our partner came to us with a strong understanding of solar and has been investing throughout the value chain, from polysilicon manufacturing to systems integration and operation.

They understand our business model. The value of high-efficiency technology and the opportunity to scale silicon technology today with a cost reduction roadmap allows us to increasingly compete with conventional energy resources.

Total s global R&D partnerships with leading universities and institutions in Europe and U.S. includes a substantial solar investment which we believe we can jointly harness to support both near-term and longer-term commercial results. Total has been actively investing to diversify its resource supply to help meet growing energy demand in the long-term. They are committed to becoming a worldwide leader in renewable energy and as a tool to address climate change.

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In summary, with Total s global presence and credit support, we plan to accelerate our growth plans in an increasingly competitive solar sector. Now let me turn it over to Dennis, who will describe the transaction in more detail beginning on slide five. Dennis?

#### Dennis V. Arriola, CFO, Chief Accounting Officer & EVP

Thanks, Tom. Now this truly is an exciting day for SunPower and for the future of solar. Our association with Total and its global financial relationships will immediately benefit SunPower as we continue to grow our business around the world.

Now let me start with an overview of the tender offer. Total will tender for 60% of our outstanding Class A shares and 60% of our outstanding Class B shares at a price of \$23.25 per share in cash for both Class A and B shares, which represents premiums of 46% and 49%, respectively, over yesterday s closing stock price. This transaction includes no treasury shares and is not expected to be dilutive to shareholders.

If the tender is oversubscribed, the share purchase will be completed on a pro rata basis based on the number of shares of each class tendered by each holder and SunPower's stock will remain listed on NASDAQ. The tender is contingent on at least a majority of each class accepting the tender, the receipt of U.S. and European anti-trust approvals, and other customary closing conditions. We expect the tender offer to open within 10 business days and that the tender offer will remain open for a minimum of 20 business days. Based on this schedule, we expect the tender offer to close as early as the beginning of June. The tender may be extended in order to obtain U.S. or European regulatory clearances, or for other reasons.

Both SunPower management and our Board of Directors support the tender offer. Additional details on the tender process and the agreements related to this transaction will be available shortly when both companies file our tender offer documents with the SEC.

From a governance standpoint, we will expand our Board to 11 Directors upon the close of the tender offer, which will include six new Board member selected by Total. Both Total and our existing Directors have indicated that Tom Werner will be named Chairman of the Board, along with his duties as CEO.

In addition, subject to the receipt of required tax opinions, SunPower plans to call a special stockholder meeting later in 2011 to propose reclassifying the A and B shares into a single class of common shares and Total has agreed to vote its shares in favor of this reclassification.

As Tom previously mentioned, Total has been involved in solar for many years, including its 50% investment in Tenesol, a solar panel manufacturer based in France, that sells primarily to commercial customers and in off-grid applications. Total announced earlier this year that it is purchasing the other 50% of Tenesol that it doesn t currently own.

As part of our transaction with Total, we ve also negotiated a non-binding term sheet to potentially acquire Tenesol, a well-established French solar panel manufacturer and system integrator. We still need to complete our due diligence and if the deal goes forward, it could close later in the year.

Our independent directors would have to approve any definitive agreement in advance of concluding the purchase, because of the related party nature of the transaction. The consideration for the purchase of Tenesol would be in the form of equity and cash at SunPower s option. We ll provide you with more information on this potential acquisition as appropriate going forward, and we will work with Total to further evaluate this opportunity once its purchase of 100% of Tenesol is complete.

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Turning to slide six, let me spend a little more time on the overall structure of our credit support agreement with Total. Under our new agreement, Total will provide SunPower with up to \$1 billion in Total corporate guarantees to support letters of credit related to our utility and power plant business and our large commercial projects over a five-year period.

The credit support agreement as well as our new affiliation with Total will further increase our overall operating and financing flexibility as we continue to grow some power globally. We expect to quickly see benefits from this new relationship, including the freeing up of up to \$400 million of cash that is currently on our balance sheet but is restricted, in use, or is collateralizing existing letters of credit.

This type of increased flexibility will make us even more nimble going forward. For example, the newly unrestricted cash will help to make our balance sheet even stronger as we use this new liquidity for general corporate purposes, including working capital, project development, funding of our upstream expansion and debt retirement. In addition, we expect to benefit from lower credit costs, additional sources of financing, less restrictive debt covenants and access to a larger group of global financial institutions.

Post-closing, we will be supported by Total strong investment grade corporate credit ratings. As an affiliate of Total, we also expect to benefit from their strong financial relationships around the world. And we ll work closely with their treasury group to obtain the best possible financing terms for both our corporate financings and those selected to our non-recourse project financings.

We ve structured the availability of the credit support to conform with SunPower s growth outlook and Total has agreed to consider increasing the annual sublimits based upon the business requirements of the company. This financial support will help us build out our utility scale and large commercial projects pipeline and position us to be more opportunistic in the market.

Please turn to slide seven. The SunPower Total transaction is truly a winner for all parties concerned. Our current shareholders benefit from the premium paid at the tender offer and our long-term shareholders will benefit from our affiliation and credit support agreement with one of the largest and financially sound energy companies in the world.

We expect to collaborate closely with Total in many areas including R&D, market development and financing. And our customers and employees will benefit and SunPower will emerge as an even stronger company that will maintain its vision, one that Total supports. We will change the way the world is powered.

Now, let me spend a couple moments on SunPower s first-quarter earnings outlook on slide eight. The first quarter results are solid and we expect revenue of approximately \$450 million compared to our guidance of \$475 million and \$525 million. We did experience the shifting of some project revenues from Italy into the second and third quarters as we await a modified decree to

be published.

On a non-GAAP basis, we estimate that we will be in line with our previous earnings per share guidance of \$0.15 to \$0.21 per share for the quarter and closer to the \$0.15 end of the range.

On a GAAP basis, we estimate that we ll also be in line with our previous quarter earnings per share guidance. This solid performance in Q1 positions us well for the rest of the year and we ll provide you with complete details on our financial performance for the first quarter during our scheduled conference call on May 12.

With that, I ll turn it back to Tom.

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SunPower Corp. **SPWRA Business Update Call** Apr. 28, 2011 Company p Ticker p Event Type p Date p Thomas H. Werner, President & Chief Executive Officer Thanks, Dennis. I ll open the call to questions. In addition to Dennis, we also have Howard Wenger, President of our Utility & Power Plants business; Jim Pape, President of our Residential and Commercial business; Julie Blunden, our EVP of Public Policy and Corporate Communications; Chuck Boynton, Vice President of Finance and Corporate Development, and Bob Okunski, our Senior Director of Investor Relations. So they may provide some of our answers. To provide ample time, I dask that you to limit yourself to one question, because we re only going to take questions for 15 or so minutes. Bob? Robert Okunski, Senior Director-Investor Relations Operator? Operator: Yes. Robert Okunski, Senior Director-Investor Relations Time for questions, please. www.CallStreet.com **1-877-FACTSET** Copyright © 2001-2011 CallStreet 5

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QUESTION AND	ANSWER SECTION			
Operator: The first q	uestion comes from Jesse F	Pichel. And please sta	te your company.	
	allow you to accelerate your		ries. Congratulations, well done. My que vill it allow you to accelerate your project	
broadly and Dennis of credit that will be cash to work. We we	can jump in afterwards. The relieved, I ll say, and Den	e immediate impact a nis can clarify that pecifically in Howard	Thank you, Jesse, for the question. This is fter closing is if there are covenants assowill free up cash. And that obviously means business, in the UPP business and post in just a second as well.	ciated with letters cans you can put more
_		-	ee parties are interested in growing SunF g. So this is, we believe, a positive for al	
allows us to build fa	ster. We don t necessarily cash on hand. So I think it	have to find short-term	Yeah. I think from the build-out of the Um construction financing if we ve got mulditional flexibility beyond what we had	ore access to other
<b>Q</b> Jesse Pichel its decision?	Jefferies & Co., Inc.>: Di	id Total look at thin f	ilm companies as well and was your hig	her efficiency part of
looked at almost 200 research and develop high-efficiency verti	ocompanies. And they so pment in thin film, so they u cal integration, low cost ma	yes, I believe that lis understand the techno unufacturing, cost [ph	Yeah. So Total spent two years looking a t included thin film companies. They act logies. And their, Jesse, their final criter I to remit (16:14) that s credible, that gond that profile matched almost identicall	ually do a little bit of ia was ets to commercial

**<Q Jesse Pichel Jefferies & Co., Inc.>:** Thank you. Congratulations.

<a< th=""><th>Thomas Werner</th><th>President &amp; Chief Executive Officer&gt;: Thank you.</th></a<>	Thomas Werner	President & Chief Executive Officer>: Thank you.
Oper	ator: The next quest	ion comes from Michael Horwitz, and please state your company.

- **<Q Joseph Horwitz Robert W. Baird & Co. Equity Capital Markets>:** Great. Robert Baird. Thanks for taking my question. Phenomenal news, you made my afternoon. Really, so maybe a different question about the integration and vertical integration and the whole strategy that you ve laid out and Total has bought into. Does this change the way that you view your volume mix between commercial and UPP? And also does it change the way you might view [ph ongoing (17:02) upstream?
- <A Thomas Werner President & Chief Executive Officer>: So Michael, thanks for the question. This is Tom. I would say to you that broadly speaking, we re in a position to be more aggressive. Total is interested in vertical integration and they like our downstream footprint for sure. They like the idea of controlling their own destiny, but frankly at the same time, they like to be the

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idea of being vertically integrated because they	ve seen that in other	industries, the value of margin stacking	ş.
So we have not advanced the discussion to the pspeaking to both of your questions, all three, whand the executive from Total who made this invertible the discussions of course, nothing to be consumed.	hether it s UPP community by the street is on a plane	nercial, upstream, those are all three ver and will be here tomorrow morning at	y strong possibilities
<q &="" baird="" c<="" horwitz="" joseph="" robert="" td="" w.=""><td>Co. Equity Capital M</td><td>Iarkets&gt;: Okay, great. Congratulations</td><td></td></q>	Co. Equity Capital M	Iarkets>: Okay, great. Congratulations	
Operator: Next question comes from Rob Stone	e and please state your	company.	
<b>Q</b> Rob Stone Cowen & Co.>: Cowen and on the strategic rationale for just 60% and one stock as a currency. Why not just acquire all of	e thing, as I think you		
<a &="" 130-market="" a="" accelerate="" allowed="" and="" at="" basically="" capitaliz="" chief="" couple="" e="" entrepreneurial="" fast,="" footprint="" footprint.="" it.="" like="" nimble="" of="" p="" pace="" president="" s="" same="" so="" structure="" that="" the="" the<="" they="" thomas="" thought="" throughout="" time="" to="" want="" werner="" world,="" worldwide="" years.=""></a>	e that SunPower runs a e that. They want us to decision-making, entra zing on a top 20 in the	at. They like the Silicon Valley headqua be be even more successful with those atter epreneurial, innovative people in Silico world balance sheet, as well as their Ra	arters and the ributes. So they n Valley and
And then Rob, as you re very aware because successfully when we were very productively foundation for our excellent solar fab, solar cell be nimble, quick, innovative, yet at same time h	y worked with Cypress I fab manufacturing ca	s Semiconductor in a very similar way, pabilities. So very similar to that struct	which laid the
<b>Q</b> Rob Stone Cowen & Co.>: Okay. My pockets now and then the potential to leverage yrogect assets or development pipelines as a key project assets or development pipelines as a key project assets or development pipelines.	your capacity with the		

<A Thomas Werner President & Chief Executive Officer>: Yeah, Howard, I ll take the first part of this and if you could, Howard talk just say a few words about concentrator. This is Howard s UPP business is a strategic growth engine for the

project assets or development pipelines as a key part of the strategy going forward?

company. It s are contributing meaningfully this year. And we absolutely see this is an area that has a great strategy overlap with Total. Let s not underestimate their position in markets where a concentrator product will work phenomenally well. And that was part of our thinking. Howard, if I could turn to you to just add a short comment on the pipeline and/or on concentrator, please.

<A Howard Wenger President-Utility & Power Plants>: Yeah, one of the big synergies with Total is they are in the project business. That s what they do, so they understand it really well and they understand the strategic value of land positions and asset positions. So we believe there s a lot of synergy there. They have a presence in, as Tom mentioned, over 130 countries. They re certainly present in countries where we are doing some business, such as the Middle East, but not nearly of the scale or the relationships that Total has built over the many, many decades in that part of the world as just an example. And so, we think there s a lot of synergy with respect to project development pipeline acquisition and deployment of our concentrating system in parts of the world, that where it really makes sense and they re very present.

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<q rob="" stone<="" td=""><td>Cowen &amp; Co.&gt;: Great. Tha</td><td>ank you very much.</td><td></td><td></td></q>	Cowen & Co.>: Great. Tha	ank you very much.		
< A Thomas Wer however.	ner President & Chief F	Executive Officer >: R	obert, I would just add, Rob, that we w	vill be disciplined,
<q rob="" stone<="" td=""><td>Cowen &amp; Co.&gt;: Okay. Tha</td><td>ank you.</td><td></td><td></td></q>	Cowen & Co.>: Okay. Tha	ank you.		
Operator: The next of	question comes from Kelly	Dougherty and please	state your company.	
congratulations as w	vell. Can you just help us th looking a bit longer term th	ink about maybe some	by Dougherty from Macquarie. Again I of the valuation metrics to arrive at the s, so maybe key metrics that they const	e \$23.25?
heart of your question	on. But let me say that on years in terms of decades.	that Total is very muc	elly, I ll start and then Dennis can prob h in this for the long term. They re thi nted on peak oil, on our clean energy b	nking certainly five it
we be the solution to that s the case. I thi	ogether that accomplishes b	ooth of our missions. Wourse when you have 40	when you think of valuation, because to feel very strongly both parties feel 10% of your stock continuing to trade, the	very strongly that
do look at a lot at	the discounted net cash flow	w value of the company	think, Kelly, like most long-term invey. And I think given their global footproplay in those markets over the decades	rint, the markets that

things are far from settled, but the magnitude of maybe the acceleration, so we can try to get our head around what may have

gone into the evaluation. Have you ?

<A Thomas Werner President & Chief Executive Officer>: Oh sure. Yeah. Kelly, I ll take that again. At some point, we should let Total speak for themselves, of course. There s a DCF with at the core of their thinking and of course, they had appropriate support to look at every other evaluation metric you could think of. When you think of accelerating, this is something that isn t instantaneous and it will be well thought out. So as we get to close and we can evaluate with very clear metrics where we can decide where we re going to invest more aggressively, whether it s commercial, UPP, upstream or all of the above.

I see it as primarily at 2012 and beyond, acceleration. And I see it being twofold, one capacity, cost I m sorry threefold, capacity, cost, and markets. As Dennis pointed out and the nuance on cost, back to Rob Stone s question, is the ability to use the concentrator product in now a worldwide footprint of markets, we think has real upside. So those things were all influenced. I of course, don't have their DCF models, so I we can t answer it further.

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**SPWRA** 

Business Update Call

Apr. 28, 2011

SunPower Corp.

	SunPower Corp.  Company p	SPWRA Ticker p	Business Update Call Event Type p	Apr. 28, 2011 <i>Date</i> p
			. Can I just one quick follow-up? It so vning the projects yourself?	eems to be more a focus
although, again, I ll chosen desire to enha	let Total speak for themsel	ves. They may selectives sell electricity. I beli	Il answer that quickly so we can take a vely own projects in markets where the ieve they already have one such project	y would have a
on that business. The	European feed-in tariffs ar	re moving to the comn	expanding very rapidly and we think we nercial and residential business and Jim vant you to leave here with this is a UPI	Pape s team is
working on some find looking at the credit	ancing structures specifical worthiness of SunPower as the our ability to get more fire	ly for the residential a part of the sponsor. S	Yeah, Kelly, this is Dennis. The other the commercial markets, where the fina o now with our affiliation with a AA mutial and commercial market. So it s de	ncial institutions are inus company, that s
<q doughe<="" kelly="" td=""><td>rty Macquarie Capital (</td><td>(<b>USA), Inc.&gt;:</b> Congra</td><td>ts again. Thank you.</td><td></td></q>	rty Macquarie Capital (	( <b>USA), Inc.&gt;:</b> Congra	ts again. Thank you.	
<a arriola<="" dennis="" td=""><td>a CFO, Chief Accountin</td><td>ng Officer &amp; EVP&gt;:</td><td>Γhanks.</td><td></td></a>	a CFO, Chief Accountin	ng Officer & EVP>:	Γhanks.	
Operator: Your next	question comes from Steve	en Chin and please stat	e your company.	
congratulations. First	t question about just wan at it for two years, was Sun	ted to get an idea abou	Mahavir Sanghavi for Steven Chin. This at how this partnership came about. And y other financial partners in addition to	d you guys mentioned

<A Thomas Werner President & Chief Executive Officer>: Yes, I ll take that question and Dennis may add a little bit. So I don t remember what conference, but a year ago, I presented at a conference and Total had a bank contact us, so they did an outreach. And that was probably midstream in their two year process. We simultaneously or maybe not simultaneously, but over

the course of the last year -our executive team spends a lot of time planning for the future.

We have a plan for installing I ll say up to 10 gigawatts of solar over the next five years, broadly speaking. We looked at how to best accomplish that and how to best finance that and that included not just balance sheet but also capability. And yes, we did an extensive search of what we thought were all possible viable options and Total came out as the clear winner, both strategically and financially.

- <A Dennis Arriola CFO, Chief Accounting Officer & EVP>: And this is Dennis. You ll get once we file the tender documents with the SEC in the next 10 business days, you re also going to get extensive details regarding those activities.
- <Q Mahavir Sanghavi UBS Securities LLC>: Okay, thanks. That s helpful. And my just follow-up question is, you mentioned about conditions that need to be met for Total to purchase additional shares. I wonder if those conditions mean some sort of revenue targets or some customer wins or some cost per watt target.

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< A Dennis Arriola standards, but those ar	-	g Officer & EVP>: 1	No, they do not. There s very customan	ry closing conditions and
<q mahavir="" sangh<="" td=""><th>navi UBS Securities LL</th><td>C&gt;: Okay, great. Cor</td><td>gratulations once again.</td><td></td></q>	navi UBS Securities LL	C>: Okay, great. Cor	gratulations once again.	
<a arriola<="" dennis="" td=""><th>CFO, Chief Accounting</th><td>g Officer &amp; EVP&gt;: '</td><td>Гhank you.</td><td></td></a>	CFO, Chief Accounting	g Officer & EVP>: '	Гhank you.	
<a td="" thomas="" werne<=""><th>er President &amp; Chief Ex</th><td>ecutive Officer&gt;: O</td><td>cay. If we could hustle through two mo</td><td>re questions, please.</td></a>	er President & Chief Ex	ecutive Officer>: O	cay. If we could hustle through two mo	re questions, please.
Operator: The next qu	estion comes from John Ha	ardy and please state	your company.	
wondering the real i operating margins with capital, what you thinl Total s tax appetite in	mportant piece for me, it so hout having to pay that high that does? And then just t	eems to be, if you con h cost construction fi o speed up the proce	Bleacher & Company. Thanks for taking ald talk a little bit about maybe the sens nancing and obviously some longer-terss, I ll ask my follow-up now. Do you by you think that could speed up that acc	sitivity on UPP m lower costs of know anything about
perspective, I mean, of we re going to be able we re looking forward freeing up on our bala short-term, given that	by b	e working closely wi other institutions that -effective lines for ou a smaller projects, we term construction pe	Sure, John. This is Dennis. As far as from the Total sproject finance team in collar we potentially don thave relationship ar short-term construction. But also with may decide to just fund those off the briod. So I think both in the short-term are for us.	aboration with them. So s with and I think that h the cash that we revalance sheet in the
	n regarding the tax appetite explored yet, but it s som		veral different operations in the United alk about.	States and that s not
<q hardy<="" john="" td=""><th>Gleacher &amp; Co. Securities</th><td>s, Inc.&gt;: Great, thank</td><td>S.</td><td></td></q>	Gleacher & Co. Securities	s, Inc.>: Great, thank	S.	

Operator: Next question comes from Ahmar Zaman. Please state your company.

•	Piper Jaffray, Inc.>: Hi, yeah. This is Shawn Lockman for Ahmar and it is Piper Jaffray. I wondered if y projects that you are working on with Total.
stage, of course. It kind of	<b>President &amp; Chief Executive Officer&gt;:</b> This is Tom. I will there are several opportunities at very early mattered how today went. And we, of course, have to close, but it s a long-winded yes. And there are opportunities very, very hard to predict what kind of timeframe those would manifest themselves, but

- **<Q** Shawn Lockman Piper Jaffray, Inc.>: Great, and can you guys provide a -
- <A Thomas Werner President & Chief Executive Officer>: You have a follow-up?
- **<Q** Shawn Lockman Piper Jaffray, Inc.>: Yeah, just I wanted to ask if you could provide some color possibly on Total s poly business.

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<A Thomas Werner President & Chief Executive Officer>: Yes. Total, I believe it ll be posted in the slideshow, has a 25% interest in a company that is going to make it s just started production of fluidized bed poly. There are it s very interesting. I will say that we have a couple, at least two, really strong partners in polysilicon that we intend on continuing to partner with. But this could be an interesting complement to those partners. And may in fact that entity has just gone into production. It s in Pennsylvania. It s called AEP. With that, I m going to wrap up the call. Thank you, Shawn.

#### Thomas H. Werner, President & Chief Executive Officer

I really appreciate everybody s time. This is a significant step for SunPower. This is a transformational investment. It positions SunPower for a long-term success in the solar industry, and we very much appreciate your support. Thank you.

Operator: Thank you so much for participating in today s conference call. You may now disconnect your lines at this time. Thank you and have a great day.

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