

EDGEWATER TECHNOLOGY INC/DE/  
Form 10-Q  
October 27, 2006  
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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

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**FORM 10-Q**

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**Quarterly report pursuant to Section 13 or 15 (d) of the Securities Exchange Act of 1934**  
For the quarterly period ended September 30, 2006

or

**Transition report pursuant to Section 13 or 15 (d) of the Securities Exchange Act of 1934**  
for the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number: 0-20971

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**EDGEWATER TECHNOLOGY, INC.**

(Exact Name of Registrant as Specified in its Charter)

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**Delaware**  
(State or Other Jurisdiction of  
Incorporation or Organization)

**71-0788538**  
(I.R.S. Employer  
Identification No.)

**20 Harvard Mill Square Wakefield, MA**  
(Address of Principal Executive Offices)

**01880-3209**  
(Zip Code)

Registrant's telephone number including area code: (781) 246-3343

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Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer (as defined in Rule 12b-2 of the Securities Exchange Act of 1934).

Large accelerated filer

Accelerated filer

Non-accelerated filer

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Securities Exchange Act of 1934).

Yes  No

The number of shares of Common Stock of the Registrant, par value \$.01 per share, outstanding at October 15, 2006 was 11,475,304.

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**EDGEWATER TECHNOLOGY, INC.**

**FORM 10-Q FOR THE QUARTER ENDED SEPTEMBER 30, 2006**

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**Table of Contents****PART I FINANCIAL INFORMATION****ITEM 1. FINANCIAL STATEMENTS.****EDGEWATER TECHNOLOGY, INC.****UNAUDITED CONDENSED CONSOLIDATED BALANCE SHEETS****(In Thousands, Except Per Share Data)**

	September 30, 2006	December 31, 2005
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$ 12,289	\$ 6,225
Marketable securities	15,960	27,156
Accounts receivable, net <sup>1</sup> of allowance of \$340 and \$403, respectively	12,167	9,858
Current portion of deferred income taxes, net	1,323	1,323
Prepaid expenses and other current assets	764	1,367
Total current assets	42,503	45,929
Property and equipment, net	1,540	1,364
Intangible assets, net	4,111	1,481
Goodwill, net	24,007	15,595
Deferred income taxes, net	19,058	20,168
Other assets	45	52
Total assets	\$ 91,264	\$ 84,589
<b>LIABILITIES AND STOCKHOLDERS EQUITY</b>		
Current liabilities:		
Accounts payable and accrued liabilities	\$ 3,129	\$ 2,430
Accruals related to discontinued operations	614	729
Accrued payroll and related liabilities	3,045	3,085
Deferred revenue and other liabilities	99	260
Total current liabilities	6,887	6,504
Commitments and contingencies (Note 11)		
Stockholders' equity:		
Preferred stock, \$.01 par value; 2,000 shares authorized, no shares issued or outstanding		
Common stock, \$.01 par value; 48,000 shares authorized, 29,736 shares issued as of September 30, 2006 and December 31, 2005, 11,444 and 10,683 shares outstanding as of September 30, 2006 and December 31, 2005, respectively	297	297
Paid-in capital	213,976	216,512
Treasury stock, at cost, 18,292 and 19,053 shares at September 30, 2006 and December 31, 2005, respectively	(137,549)	(143,505)
Deferred stock-based compensation		(913)
Retained earnings	7,653	5,694
Total stockholders' equity	84,377	78,085
Total liabilities and stockholders' equity	\$ 91,264	\$ 84,589

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See notes to the unaudited condensed consolidated financial statements.

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<sup>1</sup> Includes related-party amounts of \$1,436 and \$1,433 at September 30, 2006 and December 31, 2005, respectively.

**Table of Contents****EDGEWATER TECHNOLOGY, INC.****UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS****(In Thousands, Except Per Share Data)**

	<b>Three Months Ended September 30,</b>		<b>Nine Months Ended September 30,</b>	
	<b>2006</b>	<b>2005</b>	<b>2006</b>	<b>2005</b>
<b>Revenue:</b>				
Service revenue <sup>1</sup>	\$ 14,367	\$ 10,525	\$ 41,943	\$ 28,242
Software revenue	225	440	732	1,458
Reimbursable expenses	571	532	1,686	1,315
<b>Total revenue</b>	<b>15,163</b>	<b>11,497</b>	<b>44,361</b>	<b>31,015</b>
<b>Cost of revenue:</b>				
Project and personnel costs **	7,872	5,683	24,377	15,016
Software costs	176	432	613	1,421
Reimbursable expenses	571	532	1,686	1,315
<b>Total cost of revenue</b>	<b>8,619</b>	<b>6,647</b>	<b>26,676</b>	<b>17,752</b>
<b>Gross profit</b>	<b>6,544</b>	<b>4,850</b>	<b>17,685</b>	<b>13,263</b>
<b>Operating expenses:</b>				
Selling, general and administrative **	4,621	4,131	14,046	11,506
Depreciation and amortization	454	288	1,260	838
<b>Total operating expenses</b>	<b>5,075</b>	<b>4,419</b>	<b>15,306</b>	<b>12,344</b>
<b>Operating income</b>	<b>1,469</b>	<b>431</b>	<b>2,379</b>	<b>919</b>
<b>Interest income, net</b>	<b>304</b>	<b>258</b>	<b>885</b>	<b>737</b>
<b>Income before income taxes and discontinued operations</b>	<b>1,773</b>	<b>689</b>	<b>3,264</b>	<b>1,656</b>
<b>Provision for income taxes</b>	<b>709</b>	<b>275</b>	<b>1,305</b>	<b>662</b>
<b>Income from continuing operations before discontinued operations</b>	<b>1,064</b>	<b>414</b>	<b>1,959</b>	<b>994</b>
<b>Discontinued operations:</b>				
Income from operations of discontinued divisions		325		325
<b>Net income</b>	<b>\$ 1,064</b>	<b>\$ 739</b>	<b>\$ 1,959</b>	<b>\$ 1,319</b>
<b>Basic net income per share of common stock:</b>				
Continuing operations	\$ 0.10	\$ 0.04	\$ 0.18	\$ 0.10
Discontinued operations		0.03		0.03
<b>Net income per share</b>	<b>\$ 0.10</b>	<b>\$ 0.07</b>	<b>\$ 0.18</b>	<b>\$ 0.13</b>
<b>Shares used in computing basic net income per share of common stock</b>	<b>11,132</b>	<b>10,401</b>	<b>10,914</b>	<b>10,354</b>
<b>Diluted net income per share of common stock:</b>				

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Continuing operations	\$ 0.09	\$ 0.04	\$ 0.17	\$ 0.09
Discontinued operations		0.03		0.03
Net income per share	\$ 0.09	\$ 0.07	\$ 0.17	\$ 0.12
Shares used in computing diluted net income per share of common stock	11,659	10,944	11,868	10,785

\*\* - The following amounts of stock-based compensation expense are included in each of the respective expense categories reported above:

Project and personnel costs	\$ 46	\$	\$ 207	\$
Selling, general and administrative	196	50	747	127
Total stock-based compensation	\$ 242	\$ 50	\$ 954	\$ 127

See notes to the unaudited condensed consolidated financial statements.

<sup>1</sup> Includes related-party amounts of \$2,071 and \$1,982 for the three months ended September 30, 2006 and 2005, respectively, and \$6,544 and \$6,367 for the nine months ended September 30, 2006 and 2005, respectively.

**Table of Contents****EDGEWATER TECHNOLOGY, INC.****UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS****(In Thousands)**

	<b>Three Months Ended September 30,</b>		<b>Nine Months Ended September 30,</b>	
	<b>2006</b>	<b>2005</b>	<b>2006</b>	<b>2005</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>				
Net income	\$ 1,064	\$ 739	\$ 1,959	\$ 1,319
Income from operations of discontinued divisions		(325)		(325)
Net income from continuing operations	1,064	414	1,959	994
Adjustments to reconcile net income to net cash provided by operating activities, net of acquisition:				
Depreciation and amortization	454	288	1,260	838
Provision for doubtful accounts	100		177	
Deferred income taxes	603	234	1,110	563
Stock-based compensation	242	50	954	127
Amortization of marketable securities premiums, net	(147)		(275)	
Changes in operating accounts:				
Accounts receivable	2,137	(129)	(98)	(2,631)
Income tax refund receivable				1,430
Prepaid expenses and other current assets	257	61	626	177
Other assets		18	11	23
Accounts payable and accrued liabilities	(2,466)	(220)	(274)	(474)
Accrued payroll and related liabilities	155	316	(2,399)	1,053
Deferred revenue and other liabilities	(193)	(210)	(161)	(33)
Net cash provided by operating activities	2,206	822	2,890	2,067
Net cash used in discontinued operating activities	(22)	(52)	(115)	(147)
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>				
Redemptions of marketable securities	9,846	9,638	26,358	24,742
Purchases of marketable securities	(8,707)	(5,930)	(14,889)	(18,531)
Purchase of National Decision Systems, Inc., net of cash acquired	(8)		(6,641)	
Purchase of Ranzal and Associates, including payments under earnout agreement	43	4	(2,686)	(963)
Purchases of property and equipment	(232)	(147)	(552)	(318)
Net cash provided by investing activities	942	3,565	1,590	4,930
<b>CASH FLOW FROM FINANCING ACTIVITIES:</b>				
Proceeds from employee stock plans and stock option exercises	330	225	1,700	416
Repurchases of common stock	(1)		(1)	(1,636)
Net cash provided by (used in) financing activities	329	225	1,699	(1,220)
Net increase in cash and cash equivalents	3,455	4,560	6,064	5,630
CASH AND CASH EQUIVALENTS, beginning of period	8,834	6,634	6,225	5,564
CASH AND CASH EQUIVALENTS, end of period	\$ 12,289	\$ 11,194	\$ 12,289	\$ 11,194

**SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION:**

Cash paid for income taxes	\$ 76	\$ 56	\$ 214	\$ 190
Cash receipts from related parties	\$ 2,180	\$ 2,131	\$ 6,556	\$ 5,750
Cash payments to related parties	\$ 62	\$ 82	\$ 185	\$ 175
Issuance of restricted stock awards	\$	\$ 166	\$ 862	\$ 486
Issuance of common stock for acquisition (Note 7)	\$	\$	\$ 1,680	\$

See notes to the unaudited condensed consolidated financial statements.

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**EDGEWATER TECHNOLOGY, INC.**

**NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

**1. ORGANIZATION:**

Edgewater Technology, Inc. is an innovative technology management consulting firm providing a unique blend of premium information technology ( IT ) services. We provide our clients with a range of business and technology offerings. Headquartered in Wakefield, Massachusetts, as of September 30, 2006, our Company employed approximately 261 consulting professionals throughout our network of strategically positioned satellite offices.

In this Quarterly Report on Form 10-Q, we use the terms Edgewater Technology, we, our Company, the Company, our and us to refer to Edgewater Technology, Inc. and its wholly-owned subsidiaries. Our wholly-owned subsidiaries include: Edgewater Technology (Delaware), Inc. ( Edgewater Delaware ), a Delaware corporation that was incorporated in 1992 and acquired by our Company on May 17, 1999; Edgewater Technology (Virginia), Inc. (formerly known as Intelix, Inc. and referred to in this Form 10-Q as Intelix ), a northern Virginia corporation that was incorporated in 1993 and acquired by our Company on June 2, 2003; Edgewater Technology-Ranzal, Inc. (formerly known as Ranzal and Associates, Inc. and referred to in this Form 10-Q as Ranzal ), a Delaware corporation that was incorporated in 2004 and acquired by our Company on October 4, 2004; and National Decision Systems, Inc. ( NDS ), a New Jersey corporation that was incorporated in 1980 and acquired by our Company on February 15, 2006.

**2. BASIS OF PRESENTATION:**

The accompanying unaudited condensed consolidated financial statements have been prepared by Edgewater Technology pursuant to the rules and regulations of the Securities and Exchange Commission (the SEC ) regarding interim financial reporting. Certain information and note disclosures normally included in annual financial statements prepared in accordance with accounting principles generally accepted in the United States of America have been omitted pursuant to those rules and regulations, although we believe that the disclosures made are adequate to ensure the information presented is not misleading.

The accompanying unaudited condensed consolidated financial statements reflect all adjustments (which were of a normal, recurring nature) that, in the opinion of management, are necessary to present fairly our financial position, results of operations and cash flows as of and for the interim periods presented. All intercompany transactions have been eliminated in the accompanying unaudited condensed consolidated financial statements. These financial statements should be read in conjunction with the audited financial statements and notes thereto included in our 2005 Annual Report on Form 10-K as filed with the SEC on March 23, 2006.

The results of operations for the three and nine months ended September 30, 2006 are not necessarily indicative of the results to be expected for any future period or the full fiscal year. Our revenue and earnings may fluctuate from quarter to quarter based on factors within and outside our control, including variability in demand for information technology professional services, the length of the sales cycle associated with our service offerings, the number, size and scope of our projects and the efficiency with which we utilize our employees.

**3. REVENUE RECOGNITION:**

The Company recognizes revenue from providing premium IT and management consulting services under written service contracts with our customers. The service contracts we enter into generally fall into three specific categories: time and materials, fixed-price and fixed-fee. Our revenues are generated from sources such as strategy engagements (inclusive of Business Intelligence ( BI ), corporate performance management and business process analysis), consulting and development and integration service engagements (design, application development and systems integration) and infrastructure services (technical consulting, assessment and remediation, managed services and IT due diligence). Revenue from these services are recognized as the services are performed and amounts are earned. We consider amounts to be earned once evidence of an arrangement has been obtained, services are delivered, fees are fixed or determinable and collectibility is reasonably assured. Edgewater Technology engages in business activities under one operating segment, premium IT services, which combines strategic consulting, technical knowledge and industry-domain expertise to develop custom business process and technology solutions.

**Table of Contents****EDGEWATER TECHNOLOGY, INC.****NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****3. REVENUE RECOGNITION: (Continued)**

For the three- and nine-month periods ended September 30, 2006 and 2005, revenue from strategy engagements, consulting and development and integration service engagements and infrastructure service engagements are as follows:

	Strategy Engagements	Consulting and Development and Integration Service Engagements	Infrastructure Service Engagements
Three months ended September 30:			
2006	51.8%	41.0%	7.2%
2005	44.6%	48.5%	6.9%
Nine months ended September 30:			
2006	49.4%	43.7%	6.9%
2005	38.8%	52.6%	8.6%

The Company derives a significant portion of its revenue from time and materials-based contracts. Time and materials contracts represented 91.9% and 87.6% of service revenue for the three- and nine-month periods ended September 30, 2006, respectively. Time and materials contracts represented 83.1% and 82.9% of service revenue for the three- and nine-month periods ended September 30, 2005, respectively. Revenue under time and materials contracts is recognized as services are rendered at contractually agreed upon rates.

Revenue pursuant to fixed-price contracts is recognized under the proportional performance method of accounting. Fixed-price contracts represented 2.1% and 6.3% of service revenue for the three- and nine-month periods ended September 30, 2006, respectively. Fixed-price contracts represented 11.0% and 10.8% of service revenue for the three- and nine-month periods ended September 30, 2005, respectively. Over the course of a fixed-price contract, we routinely evaluate whether revenue and profitability should be recognized in the current period. To measure the performance and our ability to recognize revenue and profitability on fixed-price contracts, we compare actual direct costs incurred to the total estimated direct costs and determine the percentage of the contract that is complete. This percentage is multiplied by the estimated total contract value to determine the amount of net revenue that should be recognized in accordance with our revenue recognition policies and procedures, subject to any warranty provisions or other project management assessments as to the status of work performed. This method is used as reasonably dependable estimates of the revenue and costs applicable to various stages of a contract can be made, based on historical experience and milestones identified in any particular contract.

Typically, the Company provides warranty services on its fixed-price contracts related to providing customers with the ability to have any design flaws remedied and/or have our Company fix routine defects. The warranty services, as outlined in the respective contracts, are provided for a specific period of time after a project is complete. The Company values the warranty services based upon historical labor hours incurred for similar services at standard billing rates. In accordance with SAB 101 and SAB 104, revenue related to the warranty provisions within our fixed-price contracts is recognized as the services are performed and the revenue is earned. The warranty term is typically short-term or for a 30-60 day period after the project is complete.

In the event we are unable to accurately estimate the resources required or the scope of work to be performed on a fixed-price contract, or we do not manage the project properly within the planned time period, then we may recognize a loss on a contract. Provisions for estimated losses on incomplete projects are made on a contract-by-contract basis. Any known or probable losses on projects are charged to operations in the period in which such losses are determined. A formal project review process takes place quarterly, although most projects are evaluated on an ongoing basis. Management reviews the estimated total direct costs on each contract to determine if the estimated amounts are accurate and estimates are adjusted as needed in the period revised estimates are made.

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**EDGEWATER TECHNOLOGY, INC.**

**NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**3. REVENUE RECOGNITION: (Continued)**

We also perform services on a fixed-fee basis under infrastructure service contracts, which include monthly hosting and support services. Fixed-fee service contracts represented 6.0% and 6.1% of service revenue for the three- and nine-month periods ended September 30, 2006, respectively. Fixed-fee service contracts represented 5.9% and 6.3% of service revenue for the three- and nine-month periods ended September 30, 2005, respectively. Revenues under fixed-fee service contracts are recognized as fixed monthly amounts, for a specified period of time, as outlined within the respective contract.

When a customer enters into multiple arrangements related to time and materials, fixed-price or fixed-fee contracts, the related revenue is accounted for under EITF 00-21, Revenue Arrangements with Multiple Deliverables. For all arrangements, we evaluate the deliverables in each contract to determine whether they represent separate units of accounting. If the deliverables represent separate units of accounting, we then measure and allocate the consideration from the arrangement to the separate units, based on reliable evidence of the fair value of each deliverable.

From time to time, the Company may offer volume purchase arrangements as part of its time and materials contracts to its customers. In accordance with Emerging Issues Task Force Abstract ( EITF ) No. 00-22, Accounting for Points and Certain Other Time-Based or Volume-Based Sales Incentive Offers, and Offers for Free Products or Services to Be Delivered in the Future, the Company has deferred payment amounts based upon its current estimates of the actual discounts expected to be earned by the customers. As of September 30, 2006, the Company has recorded \$20 thousand in deferrals under volume purchase arrangements. There were no amounts deferred under volume purchase arrangements as of December 31, 2005.

Client prepayments, even if nonrefundable, are deferred (classified as a liability) and recognized over future periods as services are performed. As of September 30, 2006 and December 31, 2005, the Company has recorded a deferred liability of approximately \$15 thousand and \$196 thousand, respectively, included in the financial statement caption of deferred revenue and other liabilities related to customer prepayments.

Software revenue represents the resale of certain third-party off-the-shelf software and is recorded on a gross basis provided we act as a principal in the transaction, whereby we have credit risk and we set the price to the end user. In the event we do not meet the requirements to be considered a principal in the software sale transaction and act as an agent, software revenue will be recorded on a net basis. Revenue from software resale arrangements represented 1.5% and 1.7% of total revenue for three- and nine-month periods ended September 30, 2006, respectively. Revenue from software resale arrangements represented 3.8% and 4.7% of total revenue for three- and nine-month periods ended September 30, 2005, respectively. Revenue and related costs are recognized and amounts are invoiced upon the customer's constructive receipt of purchased software. All related warranty and maintenance arrangements are performed by the primary software vendor and are not the obligation of the Company.

We recognize revenue for services where the collection from the customer is probable and our fees are fixed or determinable. We establish billing terms at the time at which the project deliverables and milestones are agreed. Our standard payment terms are 30 days from invoice date. Reimbursement of out-of-pocket expenses charged to customers is reflected as revenue.

Our revenue and earnings may fluctuate from quarter-to-quarter and period-to-period based on the number, size and scope of projects in which we are engaged, the contractual terms and degree of completion of such projects, any delays incurred in connection with a project, employee utilization rates, the adequacy of provisions for losses, the use of estimates of resources required to complete ongoing projects, general economic conditions and other factors. Certain significant estimates include those used for fixed-price contracts, deferrals related to our volume purchase arrangements, warranty holdbacks, allocations of fair value to elements under multiple element arrangements and the calculation of our allowance for doubtful accounts.

We maintain an allowance for doubtful accounts based on a continuous review of customer accounts, payment patterns and specific collection history. Where specific collection issues are identified, we record a specific allowance based on the amount that we believe will be uncollected. For accounts where specific collection issues are not identified, we record a general reserve based on the age of the receivable and historical collection patterns.



**Table of Contents****EDGEWATER TECHNOLOGY, INC.****NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****4. STOCK-BASED COMPENSATION:***Overview*

In December 2004, the Financial Accounting Standards Board issued Statement of Financial Accounting Standards ( SFAS ) No. 123R, Share-Based Payment. This statement is a revision of SFAS No. 123, Accounting for Stock-Based Compensation and supersedes Accounting Principles Board Opinion ( APB ) No. 25, Accounting for Stock issued to Employees and its related implementation guidance. SFAS No. 123R focuses primarily on accounting for transactions in which an entity obtains employee services in share-based payment transactions. The statement requires entities to recognize compensation expense from all share-based payment transactions in the financial statements. SFAS No. 123R establishes fair value as the measurement objective in accounting for share-based payment arrangements and requires all companies to apply a fair-value-based measurement method in accounting for generally all share-based payment transactions with employees.

The Company adopted SFAS No. 123R on January 1, 2006, using the modified-prospective transition method, as permitted under SFAS No. 123R. Accordingly, prior period amounts have not been restated. Under this method, the Company must record compensation expense for all awards granted after the adoption date and for the unvested portion of previously granted awards that remain outstanding at the adoption date, under the fair value method.

Had compensation expense related to stock options in reporting periods prior to December 31, 2005 been determined based on the fair value at grant date, consistent with the methodology prescribed under SFAS No. 123R, the Company's net income and basic and diluted earnings per share would have been equal to the pro forma amounts indicated in the following table:

	Three Months Ended September 30, 2005	Nine Months Ended September 30, 2005
	(In Thousands, Except Per Share Data)	
Net income as reported	\$ 739	\$ 1,319
Add: Stock-based compensation expense included in reported net income, net of tax	30	76
Deduct: Total stock-based compensation expense determined under fair value-based method for all awards, net of tax	(110)	(456)
Pro forma income	\$ 659	\$ 939
Basic earnings per share:		
As reported	\$ 0.07	\$ 0.13
Pro forma	\$ 0.06	\$ 0.09
Diluted earnings per share:		
As reported	\$ 0.07	\$ 0.12
Pro forma	\$ 0.06	\$ 0.09

*Share-Based Compensation Plans*

The Company has three share-based compensation plans which are described below; the Amended and Restated 1996 Stock Option Plan ( 1996 Plan ), the Amended and Restated 2000 Stock Option Plan ( 2000 Plan ) and the 2003 Equity Incentive Plan ( 2003 Plan ), collectively the Equity Plans. Specifics related to each plan are as follows:

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1996 Plan: Grants for shares under the 1996 Plan were limited to 15% of our Company's outstanding common stock. The only grants outstanding under the 1996 Plan are non-qualified stock option grants, with total qualified stock option grants under the 1996 Plan were limited to 650,000 shares of the Company's common stock. No grants of qualified stock options were ever issued under the 1996 Plan. The 1996 Plan expired on June 30, 2006; thus, no further grants will be awarded after June 30, 2006, but options awarded prior to that date remain outstanding subject to the terms of the 1996 Plan and any related option agreements.

**Table of Contents****EDGEWATER TECHNOLOGY, INC.****NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****4. STOCK-BASED COMPENSATION: (Continued)**

**2000 Plan:** The 2000 Plan provides for grants of non-qualified stock options of our Company's common stock. The 2000 Plan is limited to grants covering up to 4.0 million shares of our Company's common stock.

**2003 Plan:** The 2003 Plan provides for grants of non-qualified stock options and awards of restricted shares of our Company's common stock. The 2003 Plan is limited to stock option grants and restricted stock awards covering up to 500,000 shares of our Company's common stock.

As of September 30, 2006, there were 612,151 and 51,250 shares available for future grant under the 2000 Plan and 2003 Plan, respectively. No shares were available for issuance under the 1996 Plan, as it expired on June 30, 2006.

**Option Plans (Excluding Restricted Share Awards)**

The Company's Equity Plans authorize the granting of qualified and non-qualified stock options to officers, employees and certain persons who are not employees on the date of grant, including certain non-employee members of the Board of Directors. All such options are for shares of the Company's Common Stock.

The Equity Plans provide that the exercise price of the stock options will be determined based upon the fair market value of the Company's common stock on the NASDAQ Stock Market System as of the date of grant. Options granted to officers and employees generally vest in three, four or five year periods, dependent upon the plan, and expire on the tenth anniversary of the grant date. Options granted to non-employee members of the Company's Board of Directors vest immediately and expire on the fifth anniversary of the grant date, with the exception of option grants issued upon the election to the Company's Board of Directors, of which a portion vest immediately with the remainder vesting over a two-year period. The Company has elected to expense all compensation expense related to share-based awards issued under the Equity Plans on a straight-line basis over the vesting term of the award.

No stock options were granted by the Company during the three month period ended September 30, 2006. During the nine-month period ended September 30, 2006, the Company granted 415,083 stock options, respectively (excluding issuances of restricted share awards issued under the 2003 Plan), principally as part of the annual performance review process. The fair value of each option award is estimated on the date of grant using the Black-Sholes option valuation model that uses the assumptions noted in the following table. Expected volatility is based upon historical volatility of the Company's common stock. The expected life (estimated period of time outstanding) was estimated using the historical exercise behavior of employees. The risk-free interest rate is based on the U.S. Treasury yield curve in effect at the time of grant. The Company applied an estimated forfeiture rate to the calculated fair value of each option based upon the historical forfeiture experience of the Equity Plans. Forfeitures of awards are expected to be insignificant.

	<b>Three Months Ended September 30, 2005</b>	<b>Nine Months Ended September 30, 2006</b>	<b>2005</b>
Expected volatility	63.0%	45.8% - 46.3%	63.0%
Expected dividend yield	0%	0%	0%
Expected life (in years)	4.0	3.99 - 4.12	4.0
Risk-free interest rate	4.2%	4.6% - 5.0%	4.2%

The Company did not issue any options to employees during the three months ended September 30, 2006. The weighted-average grant-date fair value of all options granted (excluding restricted share awards) during the nine-month period ended September 30, 2006, as valued under SFAS No. 123R, was \$2.73.

**Table of Contents****EDGEWATER TECHNOLOGY, INC.****NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****4. STOCK-BASED COMPENSATION: (Continued)**

A summary of stock option activity under the Equity Plans (excluding restricted share awards) as of September 30, 2006, and changes during the quarter then ended is presented below:

Stock Options:	Shares Under Options	Weighted Average Exercise Price Per Share	Weighted Average Remaining Contractual Term (Years)	Aggregate Intrinsic Value (000 s)
Outstanding at January 1, 2006	4,211,797	\$ 5.76		
Granted	277,500	6.02		
Exercised	(67,559)	4.40		
Forfeited or expired	(61,904)	5.60		
Outstanding at March 31, 2006	4,359,834	\$ 5.80	5.30	\$ 4,689
Granted	137,583	7.09		
Exercised	(193,588)	4.68		
Forfeited or expired	(25,330)	5.59		
Outstanding at June 30, 2006	4,278,499	\$ 5.89	5.10	\$ 5,914
Granted				
Exercised	(46,818)	5.04		
Forfeited or expired	(42,955)	4.13		
Outstanding at September 30, 2006	4,188,686	\$ 5.91	4.90	\$ 2,051
Exercisable at September 30, 2006	3,629,803	\$ 5.94	4.40	\$ 1,843

The total intrinsic value of stock options exercised during the three- and nine-month periods ended September 30, 2006 was approximately \$53 thousand and \$665 thousand, respectively.

**2003 Equity Incentive Plan Restricted Share Awards**

The 2003 Plan also authorizes the granting of restricted share awards to officers, employees and certain non-employee members of the Board of Directors. Restricted share awards are made at prices determined by the Compensation Committee of the Company's Board of Directors (the Compensation Committee) and are compensatory in nature. Employees granted restricted share awards are required to provide consideration for the shares at the share price set by the Compensation Committee. Shares of restricted stock generally vest over a five-year period, during which time the Company has the right to repurchase any unvested shares at the amount paid if the relationship between the employee and the Company ceases. As of September 30, 2006, 303,650 restricted share awards were subject to repurchase by the Company under the restricted stock agreements. The Company records compensation expense related to restricted share awards on a straight-line basis over the vesting term of the award.

No restricted share awards were issued to employees during the three-month period ended September 30, 2006. During the nine-month period ended September 30, 2006, the Company issued 136,400 restricted share awards to employees at a purchase price of \$0.01 per share. The Company issued 31,250 and 107,500 restricted share awards to employees at a purchase price of \$0.01 per share during the three- and nine-month periods ended September 30, 2005, respectively.



**Table of Contents****EDGEWATER TECHNOLOGY, INC.****NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****4. STOCK-BASED COMPENSATION: (Continued)**

A summary of non-vested restricted share activity under the 2003 Plan as of September 30, 2006, and changes during the quarter then ended is presented below:

	Non-vested Restricted Shares	Weighted Average Grant Date Fair Value
<b>Restricted Share Awards:</b>		
Outstanding at January 1, 2006	213,750	\$ 4.82
Granted	126,400	6.23
Vested		
Forfeited or expired		
Outstanding at March 31, 2006	340,150	5.34
Granted	10,000	7.44
Vested	(40,250)	4.55
Forfeited or expired		
Outstanding at June 30, 2006	309,900	5.51
Granted		
Vested	(6,250)	5.32
Forfeited or expired		
Outstanding at September 30, 2006	303,650	\$ 5.52

The total fair value of stock awards vested during the three- and nine-month periods ended September 30, 2006 was \$33 thousand and \$216 thousand, respectively. The total fair value of stock awards vested during the three- and nine-month periods ended September 30, 2005 was \$15 thousand and \$134 thousand, respectively.

**Employee Stock Purchase Plan**

The Edgewater Technology, Inc. Employee Stock Purchase Plan ( ESPP ) offers eligible employees the option to purchase the Company's Common Stock at 85% of the lower of the closing price, as quoted on NASDAQ, on either the first trading day or the last trading day of the quarterly purchase period. Enrollment periods occur on January 1 and July 1. Purchases occur every three months. The amount each employee can purchase is limited to the lesser of (i) 10% of an employee's annual base salary or (ii) \$25,000 of stock value on an annual basis. The ESPP is designed to qualify for certain tax benefits for employees under section 423 of the Internal Revenue Code. The ESPP allows a maximum of 700,000 shares to be purchased by employees and as of September 30, 2006, approximately 218,413 shares were available for future issuance.

The fair value of each ESPP offering was estimated on the date of grant using the Black-Scholes option valuation model that uses the assumptions noted in the following table. The risk-free interest rate is based on the U.S. Treasury yield curve in effect at the time of grant. Expected volatility was based on historical volatility and other factors.

	July 2006 ESPP Offering	April 2006 ESPP Offering	January 2006 ESPP Offering
Expected volatility	45.5%	46.3%	46.9%
Expected dividend yield	0%	0%	0%

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Expected life (in years)	1.67	1.67	1.67
Risk-free interest rate	5.1%	4.8%	4.4%

The issue price of the shares of the Company's common stock issued under the July 2006, April 2006 and January 2006 ESPP offering was \$5.87, \$4.98 and \$4.12 per share, respectively, and the related weighted-average fair value of the compensation elements of the shares, based upon the assumptions in the preceding table, was \$2.32, \$2.49 and \$2.46 per share, respectively.

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**EDGEWATER TECHNOLOGY, INC.**

**NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**4. STOCK-BASED COMPENSATION: (Continued)**

***Financial Impact of SFAS No. 123R Adoption***

Stock-based compensation expense under all of the Company's share-based plans was \$242 thousand and \$954 thousand in the three- and nine-month periods ended September 30, 2006, respectively. Stock-based compensation expense under all of the Company's share-based plans was \$50 thousand and \$127 thousand in the three- and nine-month periods ended September 30, 2005, respectively. The total income tax benefit recognized in the unaudited condensed consolidated statements of operations for share-based compensation arrangements was \$97 thousand and \$382 thousand for the three- and nine-month periods ended September 30, 2006, respectively.

Cash received from stock option and ESPP exercises under all share-based payment arrangements was \$330 thousand and \$1.7 million during the three- and nine-month periods ended September 30, 2006, respectively. The related tax deficiency was approximately \$28 thousand and \$36 thousand for the three- and nine-month periods ended September 30, 2006, respectively. The tax benefit and deficiency amounts are not disclosed in the accompanying unaudited condensed consolidated statements of cash flows as the Company has offset all recorded deferred tax asset activity not directly related to its existing federal net operating loss carryforwards through adjustments to its reported valuation allowance.

As of September 30, 2006, unrecognized compensation expense, net of estimated forfeitures, related to the unvested portion of all share-based compensation arrangements was approximately \$2.3 million and is expected to be recognized over a period of 4.9 years.

The Company is using previously purchased treasury shares for all shares issued for options, restricted share awards and ESPP purchases. Shares may also be issued from unissued share reserves.

**5. PROVISION FOR INCOME TAXES:**

In determining our current income tax provision, we assess temporary differences resulting from different treatments of items for tax and accounting purposes. These differences result in deferred tax assets and liabilities, which are recorded in our consolidated balance sheets. A valuation allowance is provided to the extent tax assets are not likely to be recovered. The valuation allowance was established due to uncertainties related to the Company's ability to utilize some of its deferred tax assets, primarily consisting of certain net operating losses carried forward and foreign tax credits, before they expire. The Company considers scheduled reversals of deferred tax liabilities, projected future taxable income, ongoing tax planning strategies and other matters, including the period over which our deferred tax assets will be recoverable, in assessing the need for and the amount of the valuation allowance. In the event that actual results differ from these estimates or we adjust these estimates in future periods, an adjustment to the valuation allowance may be recorded, which could materially impact our financial position and net income (loss) in the period of the adjustment.

We have recorded a \$5.6 million valuation allowance against our \$26.0 million gross deferred tax assets as of September 30, 2006. The valuation allowance has increased by \$382 thousand during 2006 as a result of our fully reserving additions to our deferred tax asset in connection with tax benefits recorded under Statement of Financial Accounting Standards (SFAS) No. 123R, Share-Based Payment.

The Company recorded a tax provision of \$0.7 million and \$1.3 million for the three and nine months ended September 30, 2006, respectively. The tax provision represents tax expense based upon an estimated effective income tax rate of 40%, which is inclusive of both federal and state income tax rates. The Company reduced its net deferred tax asset by approximately \$0.6 million and \$1.1 million during the three- and nine-month periods ended September 30, 2006, respectively, solely related to the federal income tax portion of its tax provision, which portion was calculated at a 34% effective tax rate. This resulted in a remaining deferred tax asset of \$20.4 million as of September 30, 2006. The Company recorded a tax provision of \$0.3 million and \$0.7 million for the three and nine months ended September 30, 2005, respectively. The Company does not anticipate having to expend cash for any federal income taxes, exclusive of alternative minimum tax, in 2006 because of the availability of our net operating loss carryforwards.

**Table of Contents****EDGEWATER TECHNOLOGY, INC.****NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****6. MARKETABLE SECURITIES:**

All marketable securities that have original maturities greater than three months, but less than one year, are considered to be current marketable securities. Our marketable securities are classified as held-to-maturity securities, which are recorded at amortized cost and consist of marketable instruments, which include but are not limited to government obligations, including agencies, and commercial paper. As of September 30, 2006 and December 31, 2005, we had \$16.0 million and \$27.2 million, respectively, in commercial paper. Amortized cost approximated fair value.

In February 2006, in connection with the acquisition of NDS, which is fully described in Note 7, the Company sold a marketable security instrument prior to its maturity. The sale of this security was used to fund the acquisition and does not represent a recurring activity within the Company's marketable securities investment portfolio.

**7. BUSINESS COMBINATION:**

*Acquisition of National Decision Systems, Inc.:* On February 15, 2006, the Company acquired all of the outstanding capital stock of National Decision Systems, Inc. ( NDS ), pursuant to the terms of a Stock Purchase Agreement. NDS provides Business Process Improvement, Program Management and Merger and Acquisition consulting services and is located in Stamford, CT. The acquisition will expand Edgewater's service offerings and will provide a gateway into the New York/New Jersey market. The Company paid to the shareholders of NDS total consideration of approximately \$10.2 million, consisting of an initial upfront payment at closing of approximately \$8.5 million in cash and assumed liabilities and 264,610 shares of Edgewater's common stock, \$0.01 par value per share ( Common Stock ), which is subject to a three-year lock-up agreement. The Company incurred \$0.7 million of direct acquisition costs.

The Company engaged an independent third-party valuation firm to assist with the allocation of the purchase price between assets, liabilities and identified intangible assets. The initial allocation of the purchase price was as follows:

	<b>Total</b>	<b>Life (In Years)</b>
	<b>(In Thousands)</b>	
Net book value of assets and liabilities acquired	\$ 336	
Acquired intangible asset	3,500	4 Years
Goodwill (not deductible for tax purposes)	5,607	
 Total purchase price	 \$ 9,443	

In addition, an earnout agreement was entered into in connection with the Purchase Agreement, and it specifies additional earnout consideration that could be payable to the former NDS stockholders. Earnout payments are conditioned upon the attainment of certain performance measurements for the NDS business over the next 12 to 24 months. Assuming all performance measurements are met within predetermined performance ranges, additional earnout consideration of approximately \$7.2 million would be payable, comprised of approximately \$5.8 million payable in cash and the remaining amount payable in Common Stock, which will be valued at the time of such issuance. To the extent NDS business performance favorably exceeds performance ranges for such measurement periods, additional earnout consideration would be payable in relation to additive EBITDA contribution by the NDS business above such performance ranges.

The NDS acquisition was accounted for as a purchase transaction, and accordingly, the results of operations, commencing from the acquisition date of February 15, 2006, are included in the Company's accompanying unaudited condensed consolidated statements of operations. Pro forma financial information related to the NDS acquisition is not presented as the effect of this acquisition was not material to the Company.

*Acquisition of Ranzal and Associates, Inc.:* On October 4, 2004, the Company acquired substantially all of the assets, operations and business of Ranzal and Associates, Inc. ( Ranzal ), a consulting firm specializing in the development of Business Intelligence and Corporate Performance Management solutions (the Ranzal Acquisition ). The results of Ranzal's operations have been included in the Company's accompanying unaudited condensed consolidated statements of operations since the October 4, 2004 acquisition date. The initial purchase price was \$5.7 million, including cash paid to the Ranzal stockholders of \$5.2 million and direct acquisition costs incurred of \$0.5 million.



**Table of Contents****EDGEWATER TECHNOLOGY, INC.****NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****7. BUSINESS COMBINATION: (Continued)**

In addition to the initial cash consideration paid to the stockholders of Ranzal, the stockholders were eligible to receive additional earnout consideration based upon the attainment of certain performance measurements. On February 28, 2005, the end of Ranzal's first earnout period, the required performance measurements were achieved and the Ranzal stockholders were paid \$1.0 million in contingent earnout consideration. The payment of the contingent earnout consideration increased the Company's goodwill asset during the three-month period ended March 31, 2005. The Ranzal stockholders were also eligible for a second earnout payment, if certain profitability thresholds were met, during the period which commenced on March 1, 2005 and ended on February 28, 2006. On February 28, 2006, the Ranzal stockholders successfully completed their second and final earnout period, during which the required performance measurements were achieved. The amount payable to the Ranzal stockholders for the second earnout was \$2.7 million, which was accrued in the second quarter of 2006 and was reported as an increase in goodwill in the Company's June 30, 2006 balance sheet. The contingent earnout consideration of \$2.4 million was paid to the former Ranzal stockholders during the three-month period ended September 30, 2006. The remaining earnout consideration of \$0.3 million, which is subject to the collection of certain account receivable amounts, has been recorded as an accrued liability as of September 30, 2006. The Company expects to pay a portion or all of the remaining contingent earnout consideration to the former Ranzal stockholders during the fourth quarter of 2006.

**8. GOODWILL AND INTANGIBLE ASSETS:**

Under Statement of Financial Accounting Standards (SFAS) No. 142, Goodwill and Other Intangible Assets (SFAS No. 142), goodwill and certain intangible assets are deemed to have indefinite lives and are no longer amortized, but are reviewed at least annually for impairment. Other identifiable intangible assets are amortized over their estimated useful lives. SFAS No. 142 requires that goodwill be tested for impairment at the reporting unit level upon adoption and at least annually thereafter, utilizing the fair value methodology. The Company evaluates the fair value of its reporting unit utilizing various valuation techniques and engages an outside valuation firm to provide valuation analysis each year on December 2, which is our selected annual measurement date.

Our net goodwill as of September 30, 2006 and December 31, 2005 was \$24.0 million and \$15.6 million, respectively. The increase in goodwill from December 31, 2005 was directly related to the acquisition of NDS, as described in Note 7, and successful completion of Ranzal's second and final earnout period, which ended on February 28, 2006. During the nine-month period ended September 30, 2006, the Company accrued approximately \$2.7 million directly related to the earnout consideration payable to Ranzal's former stockholders. Other net intangibles amounted to \$4.1 million and \$1.5 million as of September 30, 2006 and December 31, 2005, respectively. The net current year increase is a result of the addition of the identified intangible asset related to the NDS acquisition, which is described in Note 7.

Goodwill and intangible assets consisted of the following as of:

	September 30, 2006			December 31, 2005		
	Goodwill	Intangibles	Total	Goodwill	Intangibles	Total
		Other			Other	
	(In Thousands)					
Cost basis	\$ 33,127	\$ 7,260	\$ 40,387	\$ 24,715	\$ 3,760	\$ 27,512
Less: Accumulated amortization	9,120	3,149	12,269	9,120	2,279	10,884
Net reported value	\$ 24,007	\$ 4,111	\$ 28,118	\$ 15,595	\$ 1,481	\$ 17,076

Total amortization expense was \$327 thousand and \$871 thousand during the three- and nine-month periods ended September 30, 2006, respectively. Total amortization expense was \$108 thousand and \$407 thousand during the three- and nine-month periods ended September 30, 2005, respectively. This amortization expense relates to certain non-competition covenants and customer lists, which will expire from 2007 through 2010.



**Table of Contents****EDGEWATER TECHNOLOGY, INC.****NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****9. EARNINGS PER SHARE:**

A reconciliation of net income and weighted average shares used in computing basic and diluted earnings per share is as follows:

	Three Months Ended September 30, (In Thousands, Except Per Share Data)		Nine Months Ended September 30,	
	2006	2005	2006	2005
<b>Basic earnings per share:</b>				
Net income applicable to common shares	\$ 1,064	\$ 739	\$ 1,959	\$ 1,319
Weighted average common shares outstanding	11,132	10,401	10,914	10,354
Basic net income per share of common stock	\$ 0.10	\$ 0.07	\$ 0.18	\$ 0.13
<b>Diluted earnings per share:</b>				
Net income applicable to common shares	\$ 1,064	\$ 739	\$ 1,959	\$ 1,319
Weighted average common shares outstanding	11,132	10,401	10,914	10,354
Dilutive effect of stock options	527	543	954	431
Weighted average common shares, assuming dilutive effect of stock options	11,659	10,944	11,868	10,785
Diluted earnings per share of common stock	\$ 0.09	\$ 0.07	\$ 0.17	\$ 0.12

Share-based awards, inclusive of all grants made under the Company's Equity Plans, for which either the stock option exercise price, or the fair value of the restricted share award, exceeds the average market price over the period, have an anti-dilutive effect on earnings per share, and accordingly, are excluded from the diluted computations for all periods presented. Had such shares been included, shares for the diluted computation would have increased by approximately 1.8 million and 0.3 million for the three- and nine-month periods ended September 30, 2006, respectively. The diluted computation would have increased by approximately 2.7 million and 2.8 million for the three- and nine-month periods ended September 30, 2005, respectively. As of September 30, 2006 and 2005, there were approximately 4.5 million and 4.6 million share-based awards outstanding under the Company's Equity Plans, respectively.

**10. RELATED PARTIES:**

*Synapse*. The Synapse Group, Inc. (Synapse) is considered a related party as its former President and Chief Executive Officer, Michael Loeb, is also a member of our Board of Directors. Mr. Loeb, who resigned as the President and Chief Executive Officer of Synapse during 2005, remains a member of Synapse's board of directors. Mr. Loeb joined Edgewater Technology's Board of Directors in April 2000. Synapse has been an Edgewater Technology customer since 1996. Revenue from Synapse amounted to \$2.1 million and \$6.5 million in the three- and nine-month periods ended September 30, 2006, respectively. Revenue from Synapse amounted to \$2.0 million and \$6.4 million in the three- and nine-month periods ended September 30, 2005, respectively. Accounts receivable balances from Synapse were \$1.4 million as of September 30, 2006 and December 31, 2005, which amounts were on customary business terms. The Company provides services to Synapse related to infrastructure services, custom software development and systems integration. Services are provided on both a fixed-fee and time and materials basis. Our contracts with Synapse, including all terms and conditions, have been negotiated on an arm's length basis and on market terms similar to those we have with our other customers.

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**EDGEWATER TECHNOLOGY, INC.**

**NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**10. RELATED PARTIES (Continued):**

*Lease Agreement.* In 1999, the Company entered into a lease agreement with a stockholder, who was a former officer and director of the Company, to lease certain parcels of land and buildings in Fayetteville, Arkansas for its former corporate headquarters. Rent payments related to these facilities totaled approximately \$62 thousand and \$185 thousand for the three- and nine-month periods ended September 30, 2006, respectively. Rent payments related to these facilities totaled approximately \$82 thousand and \$175 thousand for the three- and nine-month periods ended September 30, 2005, respectively. During 2001, the Company's corporate headquarters moved to Wakefield, Massachusetts, and the Company subleased the Fayetteville facility to a third party in 2002. Sublease payments received by the Company totaled approximately \$45 thousand and \$135 thousand during each of the three- and nine-month periods ended September 30, 2006 and 2005.

**11. COMMITMENTS AND CONTINGENCIES:**

We are sometimes a party to litigation incidental to our business. We believe that these routine legal proceedings will not have a material adverse effect on our financial position. We maintain insurance in amounts with coverages and deductibles that we believe are reasonable.

The Company has received, and may continue to receive, various tax notices and assessments from the IRS related to our former staffing businesses, which were sold in 2000 and 2001. As of September 30, 2006, the Company has one remaining outstanding assessment in an amount that is less than \$20 thousand. It is possible that the Company could receive additional assessments in the future.

In addition to the initial purchase price consideration paid to the former stockholders of NDS, the stockholders are also eligible to receive additional earnout consideration. Any future earnout payments are conditioned upon the attainment of certain performance measurements for the NDS business over the 12- to 24-month periods following the February 15, 2006 acquisition date. Assuming all performance measurements are met within predetermined performance ranges, additional earnout consideration of approximately \$7.2 million would be payable, comprised of approximately \$5.8 million payable in cash and the remaining amount payable in Common Stock, which will be valued at the time of such issuance. To the extent NDS business performance favorably exceeds performance ranges for such measurement periods, additional earnout consideration would be payable in relation to additive EBITDA contribution by the NDS business above such performance ranges.

On May 4, 2006, the Company executed and made effective an amendment to its Second Amendment to Lease agreement with Harvard Mills Limited Partnership (the Third Amendment to Lease Agreement). The Third Amendment to Lease Agreement pertains to the Company expanding its current office space at its corporate headquarters in Wakefield, Massachusetts by an additional 35,568 square feet (the New Space). The Third Amendment to Lease Agreement extends the lease term related to our corporate headquarters located in Wakefield, Massachusetts for ten years, up to and until July 31, 2016. The Company is currently engaged in building out the New Space and expects to occupy the New Space during the fourth quarter of 2006. Rent on the New Space will commence at the beginning of the fourth quarter of 2006 (the New Lease Commencement Date).

As of the New Lease Commencement Date, base rent for the entire premises under the Third Amendment to Lease Agreement, inclusive of the existing space, as outlined in the Company's Second Amendment to Lease agreement, and the New Space, will be \$1.2 million per year for the first three-year period ending July 31, 2009, \$1.3 million per year for the subsequent four-year period ending July 31, 2013 and \$1.4 million per year for the final three-year period ending July 31, 2016. The Third Amendment to Lease Agreement also provides for the payment of certain common operating expenses. Rent expense related solely to our Wakefield facility was \$156 thousand and \$412 thousand during the three- and nine-month periods ended September 30, 2006.

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**EDGEWATER TECHNOLOGY, INC.**

**NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**12. RECENT ACCOUNTING PRONOUNCEMENTS:**

In June 2006, the Financial Accounting Standards Board ( FASB ) issued FASB Interpretation No. 48, *Accounting for Uncertainty in Income Taxes*, ( FIN No. 48 ) which is effective for fiscal years beginning after December 15, 2006. FIN No. 48 clarifies the accounting for uncertainty in income taxes recognized in the financial statements by prescribing a recognition threshold and measurement attribute for the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return. FIN No. 48 also provides guidance on derecognition, classification, interest and penalties, accounting in interim periods, disclosure and transition. We are currently evaluating the potential impact of the adoption of FIN No. 48 on our consolidated financial position, results of operations and cash flows. We do not expect the adoption of FIN No. 48 to have a material impact on our consolidated financial position, results of operations and cash flows.

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### **ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

*The following information should be read in conjunction with the information contained in the Unaudited Condensed Consolidated Financial Statements and notes thereto appearing elsewhere in this Quarterly Report on Form 10-Q and in our Annual Report on Form 10-K for the fiscal year ended December 31, 2005. This Quarterly Report on Form 10-Q contains forward-looking statements that involve risks and uncertainties. See Risk Factors and Special Note Regarding Forward-Looking Statements included elsewhere herein. We use the terms we, our, us, Edgewater Technology and the Company in this report to refer to Edgewater Technology, Inc. and its wholly-owned subsidiaries.*

#### **Business Overview**

Edgewater Technology, Inc. is an innovative technology management consulting firm providing a unique blend of premium IT services. We provide our clients with a range of business and technology offerings designed to assist them in:

envisioning and realizing strategic business solutions;

implementing corporate performance management solutions;

optimizing business processes to improve the delivery of products and services;

providing program and project management;

maximizing and unlocking the value of corporate data assets;

accessing and leveraging our blend of industry and technology expertise; and

evaluating and leveraging infrastructure services.

Our primary target is the middle market whose needs span the full spectrum of our offerings. We also provide specialized premium information technology (IT) services to divisions of Global 2000 companies. We go to market by vertical industry and currently serve clients in the following industries: Consumer Packaged Goods/Manufacturing; Financial Services (Retail Banking, Portfolio/Asset Management); Healthcare (Payor/Managed Care); Higher Education; Hospitality; Information/Media; Insurance; Life Sciences; Retail; and various Emerging Markets.

During the three- and nine-month periods ended September 30, 2006, we generated total revenue of approximately \$15.2 million and \$44.4 million, respectively, from a total of 136 and 175 clients, respectively. Headquartered in Wakefield, Massachusetts, our Company employed approximately 261 consulting professionals as of September 30, 2006.

Our ability to generate revenue is affected by the level of business activity of our clients, which in turn is affected by the level of economic activity occurring in the industries and markets that they serve. A decline in the level of business activity of our clients could have a material adverse effect on our revenue and profit margin. To counter-balance any such decline, in the past we have implemented, as necessary, and could implement if necessary in the future, cost-savings initiatives to manage our expenses as a percentage of revenue as appropriate.

Our consulting professionals represent the largest portion of our operating expenses. Project personnel expenses consist of payroll costs and related benefits associated with our professional staff. Other related expenses include travel, subcontracting, third-party vendor payments and non-billable costs associated with the delivery of services to our clients. We consider the relationship between project personnel expenses and revenue to be an important measure of our operating performance. The relationship between project personnel expenses and revenue is driven largely by the chargeability of our consultant base, the prices we charge our clients and the non-billable costs associated with securing new client engagements and developing new service offerings. The remainder of our recurring operating expenses is comprised of expenses associated with

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the development of our business and the support of our client-serving professionals, such as professional development and recruiting, marketing and sales, and management and administrative support. Professional development and recruiting expenses consist primarily of recruiting and training content development and delivery costs. Marketing and sales expenses consist primarily of the costs associated with the development and maintenance of our marketing materials and programs. Management and administrative support expenses consist primarily of the costs associated with operations including finance, information systems, human resources, facilities (including the rent of office space), and other administrative support for project personnel.

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We regularly review our fees for services, professional compensation and overhead costs to ensure that our services and compensation are competitive within our industry, and that our overhead costs are balanced with our revenue level. In addition, we monitor the progress of client projects with client senior management. We manage the activities of our professionals by closely monitoring engagement schedules and staffing requirements for new engagements.

The Company's management monitors and assesses its operating performance by evaluating key metrics and indicators. For example, we review information related to new customer accounts, annualized revenue per billable consultant, periodic consultant utilization rates, gross profit margins and billable employee headcount. This information, along with other operating performance metrics, is used in evaluating our overall performance. These metrics and indicators are discussed in more detail under "Results for the Three and Nine Months Ended September 30, 2006, Compared to Results for the Three and Nine Months Ended September 30, 2005," included elsewhere in this Quarterly Report on Form 10-Q.

## **Business Combinations**

Our results of operations and financial condition have been significantly impacted by the business combination transactions we completed in 2006 and 2004, which are described below.

*Acquisition of National Decision Systems, Inc.:* On February 15, 2006, the Company acquired all of the outstanding capital stock of National Decision Systems, Inc. ( "NDS" or the "NDS Acquisition" ), pursuant to the terms of a Stock Purchase Agreement. NDS provides Business Process Improvement, Program Management and Merger and Acquisition consulting services and is located in Stamford, CT. The acquisition has expanded Edgewater's service offerings and will provide a gateway into the New York/New Jersey market.

The NDS acquisition was accounted for as a purchase transaction, and accordingly, the results of operations, commencing from the acquisition date of February 15, 2006, are included in the Company's accompanying unaudited condensed consolidated statement of operations. Pro forma financial information related to the NDS acquisition is not presented as the effect of this acquisition was not material to the Company.

*Acquisition of Ranzal and Associates, Inc.:* On October 4, 2004, the Company acquired substantially all of the assets, operations and business of Ranzal and Associates, Inc. ( "Ranzal" ), a consulting firm specializing in the development of Business Intelligence and Corporate Performance Management solutions (the "Ranzal Acquisition" ). The results of Ranzal's operations have been included in the Company's accompanying unaudited condensed consolidated statements of operations since the October 4, 2004 acquisition date.

**Table of Contents****Results for the Three and Nine Months Ended September 30, 2006, Compared to Results for the Three and Nine Months Ended September 30, 2005**

The financial information that follows has been rounded in order to simplify its presentation. The amounts and percentages below have been calculated using the detailed financial information contained in the unaudited condensed consolidated financial statements, the notes thereto, and the other financial data included in this Quarterly Report on Form 10-Q.

The following table sets forth the percentage of total revenue of items included in our unaudited condensed consolidated statements of operations:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2006	2005	2006	2005
<b>Revenue:</b>				
Service revenue	94.7%	91.6%	94.5%	91.1%
Software revenue	1.5%	3.8%	1.7%	4.7%
Reimbursable expenses	3.8%	4.6%	3.8%	4.2%
<b>Total revenue</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>
<b>Cost of revenue:</b>				
Project and personnel costs	51.8%	49.4%	54.9%	48.4%
Software costs	1.2%	3.8%	1.4%	4.6%
Reimbursable expenses	3.8%	4.6%	3.8%	4.2%
<b>Total cost of revenue</b>	<b>56.8%</b>	<b>57.8%</b>	<b>60.1%</b>	<b>57.2%</b>
<b>Gross Profit</b>	<b>43.2%</b>	<b>42.2%</b>	<b>39.9%</b>	<b>42.8%</b>
<b>Operating expenses:</b>				
Selling, general and administrative	30.5%	35.9%	31.7%	37.1%
Depreciation and amortization	3.0%	2.5%	2.8%	2.7%
<b>Total operating expenses</b>	<b>33.5%</b>	<b>38.4%</b>	<b>34.5%</b>	<b>39.8%</b>
<b>Operating income</b>	<b>9.7%</b>	<b>3.8%</b>	<b>5.4%</b>	<b>3.0%</b>
<b>Interest income, net</b>	<b>2.0%</b>	<b>2.2%</b>	<b>1.9%</b>	<b>2.4%</b>
<b>Income before income taxes and discontinued operations</b>	<b>11.7%</b>	<b>6.0%</b>	<b>7.3%</b>	<b>5.4%</b>
<b>Provision for income taxes</b>	<b>4.7%</b>	<b>2.4%</b>	<b>2.9%</b>	<b>2.1%</b>
<b>Income from continuing operations before discontinued operations</b>	<b>7.0%</b>	<b>3.6%</b>	<b>4.4%</b>	<b>3.3%</b>
<b>Discontinued operations:</b>				
Income from operations of discontinued divisions	%	2.8%	%	1.0%
<b>Net income</b>	<b>7.0%</b>	<b>6.4%</b>	<b>4.4%</b>	<b>4.3%</b>

**Revenue.** Total revenue increased 31.9% to \$15.2 million for the three-month period ended September 30, 2006, compared to total revenue of \$11.5 million in the three-month period ended September 30, 2005. Total revenue increased by 43.0% to \$44.4 million for the nine-month period ended September 30, 2006, compared to total revenue of \$31.0 million for the nine-month period ended September 30, 2005.

In the three- and nine- month periods ended September 30, 2006, service revenue, which excludes software and reimbursable expense revenue, increased by 36.5%, or \$3.8 million, and increased by 48.5%, or \$13.7 million, respectively, compared to service revenue in the same three- and nine-month periods in 2005. The \$3.8 million increase in service revenue during the third quarter of 2006 was attributable to growth experienced

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in our core business (including the Ranzal business) of \$1.9 million, a 17.7% increase over the same quarter in the prior year, and the NDS Acquisition, which contributed \$1.9 million in service revenue during the third quarter of 2006. Likewise, service revenue in our core business was favorably impacted during the three-month period ended September 30, 2006 in connection with the recognition of \$203 thousand in deferred revenue related to, as previously disclosed in our June 30, 2006 Quarterly Report on Form 10-Q, an engagement that had experienced project delivery difficulties. The \$203 thousand in deferred revenue was recognized during the third quarter when the Company was able to resolve all issues related to the engagement.

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The \$13.7 million increase in year-to-date service revenue was attributable to growth experienced in our core business of \$7.9 million, a 28.1% increase in core business service revenue over the same nine-month period in the prior year, and the NDS Acquisition, which contributed \$5.8 million in service revenue during the seven and one half-month period since the date our Company acquired its business.

The growth in our core business service revenue was primarily related to increased customer acceptance of our business strategy to deliver premium IT services to the middle market and by improved market demand for our offerings. The NDS Acquisition was completed in the first quarter of 2006 and therefore, did not impact results for the three- and nine-month periods ended September 30, 2005. During the three and nine months ended September 30, 2006, we added a total of 19 and 46 new customers, respectively. Not included in the new customer amounts above are 9 customers added during the nine-month period ended September 30, 2006 as a result of the NDS Acquisition. We added a total of 27 and 53 new customers during the three- and nine-month periods ended September 30, 2005.

Service revenue from Synapse, our largest customer, amounted to \$2.1 million and \$6.5 million during the three- and nine-month periods ended September 30, 2006, respectively. Revenues from Synapse in the same three- and nine-month periods ended September 30, 2005 totaled \$2.0 million and \$6.5 million, respectively. We expect to report quarterly service revenue from Synapse in the fourth quarter of 2006 comparable to the third quarter of 2006 service revenue. We are currently in negotiations to extend the Synapse contract for another year. The current contract is scheduled to expire on December 31, 2006. Synapse has been a long-term customer and we expect to renew our services agreement with them.

During the nine-month period ended September 30, 2006, the Company increased the number of customers it served to 175, as compared to 145 customers during the comparative nine-month period ended September 30, 2005. Service revenue from our five largest customers during the three- and nine-month periods ended September 30, 2006 was approximately 46.0% and 47.3% of total service revenue, respectively, as compared to 45.2% and 46.3% in the comparative 2005 quarterly and year-to-date periods, respectively.

Software revenue, which is directly attributable to Ranzal, was \$0.2 million and \$0.7 million for the three- and nine-month periods ended September 30, 2006, respectively. Software revenue for the three- and nine-month periods ended September 30, 2005 totaled \$0.4 million and \$1.5 million, respectively. Software revenue is expected to fluctuate between quarters depending on our customers' demand for such third-party off-the-shelf software. Software sales have been affected in both 2006 and 2005 by customer demand for such software in relation to BI-related services. Gross profit margins are generally much lower on software sales than on consulting services.

Generally, we are reimbursed for out-of-pocket expenses incurred in connection with our customers' consulting projects. Reimbursed expense revenue amounted to \$0.6 million and \$1.7 million during the three- and nine-month periods ended September 30, 2006, respectively. Reimbursed expense revenue totaled \$0.5 million and \$1.3 million in the three- and nine-month periods ended September 30, 2005, respectively. The aggregate amount of reimbursed expenses will fluctuate from quarter to quarter depending on the location of our customers, the general fluctuation of travel costs, such as airfare, and the number of our projects that require travel.

One of our key operating performance metrics is annualized revenue per billable consultant, which is adjusted to exclude the effects of software revenue and reimbursable expense revenue. Annualized revenue per consultant measures the amount of revenue generated per billable resource, on an annual basis, and takes into account the efficiency in which we utilize our resources. Annualized revenue per billable consultant increased 6.5%, to \$281 thousand, during the quarterly period ended September 30, 2006, as compared to \$263 thousand during the same quarterly period in 2005. Similarly, our annualized revenue per billable consultant increased 5.7%, to \$276 thousand, during the nine-month period ended September 30, 2006, as compared to \$261 thousand during the same year-to-date period in 2005. The improvement in both the three- and nine-month periods of 2006 is due in part to overall higher consultant billing rates associated with our NDS business, slightly improved consultant billing rates in our Edgewater business and relatively stronger utilization rates in our Ranzal business.

**Cost of Revenue.** Cost of revenue increased by 29.7% to \$8.6 million for the three-month period ended September 30, 2006, as compared to \$6.6 million in the same quarterly period of 2005. Similarly, cost of revenue increased 50.3% to \$26.7 million for the nine-month period ended September 30, 2006, as compared to cost of revenue of \$17.8 million in the nine-month period ended September 30, 2005.

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The primary reason for the increase in reported cost of revenue in the three- and nine-month periods ended September 30, 2006 primarily relates to increased project and personnel costs to support our continued growth in customer projects and revenue. Project personnel costs are principally salaries, payroll taxes, employee benefits and travel expenses for personnel dedicated to customer projects. These costs represent the most significant expense we incur in providing our services. In total during the three and nine months ended September 30, 2006, project personnel costs increased by \$2.2 million and \$9.4 million, respectively. The increase in our project personnel costs is directly related to our increase in billable consultant personnel. The Company employed 261 billable consultants at the end of the third quarter of 2006, as compared to 218 billable consultants at the end of the third quarter of 2005. The NDS Acquisition, which added 41 billable consultants, accounted for \$1.3 million, or 58.0%, of the \$2.2 million quarterly increase in project and personnel costs. NDS-related project and personnel costs accounted for \$3.5 million, or 37.2% of the comparative \$9.4 million year-to-date increase.

Software costs decreased by \$256 thousand to \$176 thousand for the three-month period ended September 30, 2006, as compared to \$432 thousand in the same quarterly period of 2005. Similarly software costs decreased by \$808 thousand to \$613 thousand during the nine-month period ended September 30, 2006, as compared to software costs of \$1.4 million during the three- and nine-month period ended September 30, 2005. Software costs are expected to fluctuate between quarters depending on our customer's demand for software.

Lastly, reimbursable expenses increased by \$39 thousand to \$571 thousand during the three months ended September 30, 2006, as compared to reimbursable expenses of \$532 thousand during the comparative 2005 quarterly period. Similarly, reimbursable expenses increased by \$371 thousand to \$1.7 million during the nine months ended September 30, 2006, as compared to reimbursable expenses of \$1.3 million during the comparative 2005 year-to-date period. The quarterly and year-to-date increases in reimbursable expenses are a direct result of the Company's increased customer base and associated travel-related expenses incurred during the reported fiscal periods.

During the first quarter of 2006, the Company adopted the provisions of SFAS No. 123R, *Share-Based Payment* (SFAS No. 123R). SFAS No. 123R requires recognition of stock-based compensation expense, together with cash compensation paid to our employees, as project and personnel costs. As a result of the adoption of SFAS No. 123R, the Company, during the three- and nine-month periods ended September 30, 2006, recorded approximately \$46 thousand and \$207 thousand, respectively, of compensation expense included in project and personnel costs. No compensation expense related to SFAS No. 123R was reported as a component of cost of revenue in the comparative three- and nine-month periods ended September 30, 2005.

**Gross Profit.** Gross profit increased by 34.9% to \$6.5 million in the three-month period ended September 30, 2006, as compared to gross profit of \$4.9 million in the three-month period ended September 30, 2005. Gross profit, as a percentage of total revenue, increased to 43.2% in the third quarter of 2006, as compared to 42.2% in comparative 2005 quarterly period. Gross profit related to service revenue decreased to 45.2% during the three-month period ended September 30, 2006, as compared to 46.0% for the three-month period ended September 30, 2005.

During the nine months ended September 30, 2006, gross profit increased by 33.3% to \$17.7 million, as compared to gross profit of \$13.3 million in the nine-month period ended September 30, 2005. Gross profit, as a percentage of total revenue, decreased to 39.9% in the 2006 year-to-date period, as compared to 42.8% in comparative 2005 year-to-date period. Gross profit related to service revenue decreased from 41.9% during the nine-month period ended September 30, 2005 to 46.8% for the nine-month period ended September 30, 2006.

The increase in gross profit, on an absolute dollar basis, during the three- and nine-month periods ended September 30, 2006 is directly related to growth within Edgewater's core business, combined with the incremental gross profit provided by NDS. Edgewater's core business represented \$1.0 million of the third quarter 2006 increase in gross profit and \$2.1 million of the 2006 year-to-date increase in gross profit. Positive factors influencing the core business increase in gross profit include growth in customer base and growth in billable consultant headcount, which are discussed above. NDS contributed \$0.6 million and \$2.3 million in gross profit during the three- and nine-month periods ended September 30, 2006.

Fluctuations in comparative gross profit, as a percentage of total revenue and service revenue, for the three-month periods ended September 30, 2006 and 2005 was attributable to the Company's billable consultant utilization rates, the 2006 adoption of SFAS No. 123R and the 2006 third quarter one-time recognition of previously deferred service revenue, as discussed above. The utilization rate for the three-month period ended September 30, 2006 was 79.9%, as compared to 80.3% for the third quarter of 2005. Fluctuations in comparative gross profit, as a percentage of total revenue and service revenue, for the

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nine-month periods ended September 30, 2006 and 2005 was primarily attributable to the Company's billable consultant utilization rates and the 2006 adoption of SFAS No. 123R, as described above. The utilization rate for the nine-month period ended September 30, 2006 was 78.5%, as compared to 81.3% during the comparative 2005 nine-month period. The Company's management operates the business with a targeted utilization rate of 78.0%-82.0%.

**Selling, General and Administrative Expenses ( SG&A ).** SG&A expenses, as a percentage of total revenue, decreased to 30.5% for the three-month period ended September 30, 2006 compared to 35.7% for the three-month period ended September 30, 2005. Likewise, SG&A expenses, as a percentage of total revenue, decreased to 31.7% for the nine-month period ended September 30, 2006 compared to 37.1% for the nine-month period ended September 30, 2005. The comparative decrease of SG&A expense, as a percentage of total revenue, in both the three- and nine-month periods of 2006, was due to our success in achieving targeted utilization levels over a growing revenue base.

SG&A expenses totaled \$4.6 million for the three months ended September 30, 2006 compared to \$4.1 million for the three-month period ended September 30, 2005. The \$0.5 million absolute increase in SG&A expenses for the 2006 three-month period is attributable to \$0.7 million in increases related to sales-related salaries and wages associated with the Company's growth in service revenue, stock-based compensation expense associated with the current year adoption of SFAS No. 123R, current year performance-based bonus accruals and the NDS Acquisition. These increases were partially offset by a decrease of \$0.2 million in recruiting expenses.

During the three months ended September 30, 2006, sales-related salaries expense, inclusive of commission expense, increased by \$0.2 million as the Company, in connection with its quarterly revenue growth, incurred comparatively higher commission expense. During the third quarter of 2006, the Company recorded increased stock-based compensation expense of \$0.2 million directly related to the Company's adoption of SFAS No. 123R. SFAS No. 123R requires recognition of, as an SG&A expense, stock-based compensation expense and cash compensation related to our non-billable employees and directors. During the third quarter of 2006, the Company increased bonus expense by \$0.1 million in connection with the projected funding of the Company's 2006 performance-based bonus plan, and NDS added an additional \$0.2 million in incremental SG&A expenses. The NDS Acquisition occurred in February 2006 and as a result, no expenses attributable to NDS were present in the Company's SG&A expenses during the three-month period ended September 30, 2005. Finally, each of the above increases was partially offset by a decrease of \$0.2 million in recruiting expenses. The 2005 three-month period SG&A expenses included increased recruiting expenses as a result of the Company's strategic hiring of both billable and non-billable employees in support of revenue growth initiatives.

SG&A expenses totaled \$14.0 million for the nine months ended September 30, 2006 compared to \$11.5 million for the nine-month period ended September 30, 2005. The \$2.5 million absolute increase in SG&A expenses for the 2006 nine-month period is attributable to \$2.7 million in increases related to sales-related salaries and wages associated with the Company's growth in service revenue, stock-based compensation expense associated with the current year adoption of SFAS No. 123R, current year performance-based bonus accruals, increases in travel-related expenses, costs related to the implementation of Sarbanes-Oxley readiness programs and the NDS Acquisition. These increases were partially offset by a decrease of \$0.2 million in recruiting expenses.

During the nine months ended September 30, 2006, sales-related salaries expense, inclusive of commission expense, increased by \$0.9 million as the Company, in connection with its annual revenue growth, incurred comparatively higher commission expense. During the third quarter of 2006, the Company incurred an increase in stock-based compensation expense of \$0.6 million directly related to SFAS No. 123R. The Company, during the first nine months of 2006 increased bonus expense by \$0.2 million in connection with the projected funding requirements of the 2006 performance-based bonus plan. Travel expenses in the 2006 nine-month period increased by \$0.2 million primarily as a result of increased sales opportunities. The Company reported an increase of \$0.1 million in professional services expenses primarily related to its Sarbanes-Oxley readiness programs. Finally, SG&A expenses for the nine months ended September 30, 2006 included \$0.7 million in incremental SG&A expense related to NDS operations, for which expense was not present in the comparative nine-month period of 2005. Each of the above increases was partially offset by a decrease of \$0.2 million in recruiting expenses for the reasons described above.

As more fully described in Note 11 of the Notes to the Unaudited Condensed Consolidated Financial Statements and under Commitments and Contingencies and Off Balance Sheet Arrangements, Contractual Obligations and Contingent Liabilities and Commitments, the Company amended its lease agreement with Harvard Mills Limited Partnership.

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**Depreciation and Amortization Expense.** Depreciation and amortization expense was \$0.5 million and \$1.3 million in the three- and nine-month periods ended September 30, 2006, respectively. Depreciation and amortization expense totaled \$0.3 million and \$0.8 million in the comparative three- and nine-month periods ended September 30, 2005. The current quarter increase in depreciation and amortization of \$0.2 million and the year-to-date increase of \$0.5 million are directly related to the amortization of the identified intangible assets associated with the NDS acquisition. Amortization related to the NDS intangible assets amounted to \$0.2 million and \$0.5 million in the three- and nine-month periods ended September 30, 2006, respectively. There was no amortization of NDS intangible assets during the comparative three- and nine-month periods of 2005, as Edgewater acquired NDS in February 2006.

**Operating Income.** Operating income increased by 240.8%, to \$1.5 million in the three-month period ended September 30, 2006, compared to operating income of \$0.4 million in the three-month period ended September 30, 2005. Operating income increased by 158.9%, to \$2.4 million in the nine-month period ended September 30, 2006, compared to operating income of \$0.9 million in the nine-month period ended September 30, 2005.

The increase in operating income during the three-month period ended September 30, 2006 is primarily related to an increase in comparative quarterly service revenue, a slight improvement in gross margin, improvement in SG&A expense efficiency, as a percentage of total revenue, and the recognition of \$203 thousand in previously disclosed deferred revenue during the third quarter of 2006, as described above.

The increase in operating income during the nine-month period ended September 30, 2006 is attributable to an increase in comparative service revenue and relatively lower growth in SG&A expenses.

**Interest Income, Net.** We earned net interest income of \$0.3 million and \$0.9 million during the three- and nine-month periods ended September 30, 2006, respectively. Interest income totaled \$0.3 million and \$0.7 million in the comparative three- and nine-month periods ended September 30, 2005, respectively. Despite the current year \$11.2 million decrease in marketable securities, interest income has remained relatively consistent from period to period as a result of increased yields on our invested balances during the current three- and six-month periods.

**Provision for Income Taxes.** The Company accrues a provision for federal and state income tax at the applicable statutory rates, adjusted for non-deductible expenses. Our tax provision rate remained steady at 40.0% during the three- month periods ended September 30, 2006 and 2005. The Company recorded income tax provisions of \$0.7 million and \$1.3 million in the three- and nine-month periods ended September 30, 2006, respectively, as compared to provisions of \$0.3 million and \$0.7 million during the three- and nine- month periods ended September 30, 2005 at the 40.0% effective tax rate. We have deferred tax assets resulting from net operating losses and capital loss carryforwards amounting to \$26.0 million for which we have a valuation allowance of \$5.6 million and therefore, 34.0% of the 40.0% tax provision is charged against this asset. The operating loss carryforwards are due to expire on or about 2015.

**Income from Continuing Operations.** We reported income from continuing operations of \$1.1 million and \$2.0 million during the three- and nine-month periods ended September 30, 2006, respectively. Income from continuing operations increased by \$650 thousand, or 157.0%, and \$1.0 million, or 97.1%, in the current quarterly and year-to-date periods, respectively, as compared to the same periods in the prior year. The increase in net income in the three- and nine-month periods is a cumulative result of Edgewater's growth in revenue, gross margin and the contributions of the NDS Acquisition, which are discussed above.

**Discontinued Operations.** In the past, we have received various tax notices and assessments from the IRS and various State Departments of Revenue related to our former staffing businesses, which were sold in 2000 and 2001. During 2005, our Company was able to successfully resolve several outstanding assessments. During the three-month period ended September 30, 2005, the Company reversed, on a net basis, approximately \$0.3 million from its discontinued operations accrual. The reversal was primarily attributable to the successful resolution of certain tax assessments in the amount of \$0.3 million, offset by other minor adjustments to remaining discontinued operations accrual items.

**Net Income.** We reported net income of \$1.1 million and \$2.0 million during the three- and nine-month periods ended September 30, 2006, respectively. Net income increased by \$0.3 million, or 44.0%, and \$0.6, or 48.5%, in the current quarterly and year-to-date periods, respectively. The increase in net income in the three- and nine-month periods is a cumulative result of Edgewater's growth in revenue, gross margin and the contributions of the NDS Acquisition, which are discussed above.

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The following table summarizes our cash flow activities for the periods indicated:

	Three Months Ended		Nine Months Ended	
	September 30, 2006	September 30, 2005	September 30, 2006	September 30, 2005
(In Thousands)				
Cash flows (used in) provided by:				
Operating activities	\$ 2,206	\$ 822	\$ 2,890	\$ 2,067
Discontinued operating activities	(22)	(52)	(115)	(147)
Investing activities	942	3,565	1,590	4,930
Financing activities	329	225	1,699	(1,220)
Total provided during the period	\$ 3,455	\$ 4,560	\$ 6,064	\$ 5,630

As of September 30, 2006, we had cash, cash equivalents and marketable securities of \$28.2 million, a \$5.2 million, or 15.6%, decrease from the December 31, 2005 balance of \$33.4 million. The decrease in the Company's cash, cash equivalents and marketable securities is primarily related to the net cash outflow of \$6.6 million related to the NDS Acquisition, cash outflow related to the first quarter payments on the 2005 performance-based bonus plan and an outflow of \$2.4 million in contingent earnout consideration paid to the former Ranzal stockholders. These outflows were offset by an inflow of \$1.7 million in proceeds from employee stock plan and stock option exercises and \$2.0 million in year-to-date income from continuing operations. Working capital, which is defined as current assets less current liabilities, decreased \$3.8 million, to \$35.6 million, as of September 30, 2006, as compared to \$39.4 million as of December 31, 2005.

Our primary historical sources of funds have been from operations and the proceeds from equity offerings, as well as sales of businesses in fiscal years 2000 and 2001. Our principal historical uses of cash have been to fund working capital requirements, capital expenditures and acquisitions. We generally pay our employees bi-weekly for their services, while receiving payments from customers 30 to 60 days from the date of the invoice.

Historically, a significant portion of the Company's cash flows from operations have been derived from our largest customer, Synapse, which is also a related party. Payments received by the Company for services rendered to Synapse totaled approximately \$2.1 million and \$6.5 million in the three- and nine-month periods ended September 30, 2006, respectively. Payments received from Synapse totaled approximately \$2.1 million and \$5.7 million in the three- and nine-month periods ended September 30, 2005, respectively. All receivable amounts were collected within our normal business terms. In April of 2006, our Company entered into a one-year services contract with Synapse. Consistent with 2005, we expect Synapse to purchase at least \$8.5 million in professional services during 2006. There are no commitments beyond the twelve-month term of the agreement. There is no guarantee that the Company will be able to successfully negotiate a new contract with Synapse at the end of the current period. Additionally, there is no guarantee that revenue related to Synapse services will be comparable to those generated in the past.

Cash provided by operating activities was \$2.2 million and \$0.8 million for the three months ended September 30, 2006 and 2005, respectively. The cash provided during the three months ended September 30, 2006 was largely attributable to inflows of cash related to collections of accounts receivable balances of \$2.1 million, reported income from continuing operations of \$1.1 million, and \$0.3 million in prepaid and other assets related to the routine amortization of annual insurance premiums. Additional positive cash flow items in the current quarter related to the Company's utilization of its deferred tax asset of \$0.6 million, stock-based compensation expense under SFAS No. 123R of \$0.2 million, and depreciation and amortization expense of \$0.5 million. These inflows were partially offset by the current quarter decrease in accounts payable and accrued liabilities of \$2.5 million, which were attributable to the Company's payment of contingent earnout consideration to the stockholders of Ranzal.

The \$0.8 million in cash provided by operating activities during the three months ended September 30, 2005 was largely attributable to inflows of cash from reported income from continuing operations of \$0.4 million and \$0.3 million in accrued payroll and related liabilities, which is primarily related to the Company's third quarter accrual of performance-based bonuses. Additional positive cash flow items in the three-month period ended September 30, 2005 related to the Company's utilization of its deferred tax asset of \$0.2 million and depreciation and amortization expense of \$0.3 million. Third quarter cash inflows were partially offset by a \$0.1 million increase in accounts receivable balances, decreases in accounts payable of \$0.2 million and \$0.2 million related to the recognition of previously deferred revenue and volume purchase discounts.



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Net cash provided by operating activities was \$2.9 million and \$2.1 million for the nine months ended September 30, 2006 and 2005, respectively. The \$2.9 million in cash provided during the nine months ended September 30, 2006 was attributable to income from continuing operations of \$2.0 million, depreciation and amortization expense of \$1.3 million and \$0.6 million in prepaid and other assets related to the routine amortization of annual insurance premiums. Additional positive cash flow items in the current year-to-date period related to the Company's utilization of its deferred tax asset of \$1.1 million and stock-based compensation expense under SFAS No. 123R of \$1.0 million. These inflows of cash were primarily offset by a decrease in accrued payroll and related liabilities of \$2.4 million.

The \$2.1 million in cash provided by operating activities during the nine months ended September 30, 2005 was attributable to the Company's receipt of \$1.4 million on its 1997 tax carryback claim from the IRS, \$1.1 million in accrued payroll and related liabilities, which is primarily related to the Company's current year accrual of bonus amounts under its 2005 performance-based bonus plan, \$1.0 million in current year-to-date net income from continuing operations, \$0.6 million related to the Company's utilization of its deferred tax asset and \$0.8 million in depreciation and amortization. These inflows of cash were primarily offset by the Company's use of \$2.6 million related to its buildup of accounts receivable balances.

Net cash used in discontinued operations was \$22 thousand and \$52 thousand for the three months ended September 30, 2006 and 2005, respectively. Similarly, net cash used in discontinued operations for the nine months ended September 30, 2006 and 2005 was \$115 thousand and \$147 thousand, respectively. Net cash used in each of the presented three- and nine-month periods related to payments on previously accrued tax matters, associated professional services and net payments on lease arrangements.

Net cash provided by investing activities was \$0.9 million and \$3.6 million for the three months ended September 30, 2006 and 2005, respectively. Cash provided investing activities in each of the reported quarterly periods was primarily attributable to net redemptions of marketable securities, offset by purchases of property and equipment. Net redemptions of marketable securities totaled \$1.1 million and \$3.7 million in the three-month periods ended September 30, 2006 and 2005, respectively, while purchases of property and equipment totaled \$0.2 million and \$0.1 million in the 2006 and 2005 quarterly periods, respectively.

Net cash provided by investing activities was \$1.6 million and \$4.9 million for the nine months ended September 30, 2006 and 2005, respectively. Cash provided by investing activities for the nine months ended September 30, 2006 was attributable to cash inflows from net redemptions of marketable securities of \$11.5 million, which were offset by a cash outflow of \$6.6 million related to the NDS Acquisition and \$2.7 million in contingent earnout consideration, payable to the former stockholders of Ranzal, directly related to the successful completion of Ranzal's second and final earnout period. Cash provided by investing activities for the nine months ended September 30, 2005 was attributable to cash inflows from net redemptions of marketable securities of \$6.2 million, which were offset by the Company's payment of \$1.0 million in earnout consideration to the former stockholders of Ranzal, which was directly related to the successful completion of Ranzal's first six-month earnout period.

As of September 30, 2006, our primary material future liquidity requirements should consist of earnout payments described under Acquisitions, Earnout Payments and Commitments, increased lease payments associated with our lease obligations, including the New Space, and capital expenditure and fit-out expenditures related to the 35,568 square feet of New Space. See Off Balance Sheet Arrangements, Contractual Obligations and Contingent Liabilities and Commitments.

Net cash provided by financing activities was \$0.3 million and \$0.2 million for the three months ended September 30, 2006 and 2005, respectively. The net cash provided by financing activities in each of the reported three-month periods is directly attributable to the cash received from stock option exercises and proceeds from the employee stock purchase program. The New Space and related new lease costs are expected to increase future SG&A expenses on a quarterly and annual basis.

Net cash provided by (used in) financing activities was \$1.7 million and \$(1.2) million for the nine months ended September 30, 2006 and 2005, respectively. The net cash provided by financing activities in nine months ended September 30, 2006 is directly attributable to the cash received from stock option exercises and proceeds from the employee stock purchase program. Net cash used in financing activities for the nine months ended September 30, 2005 was primarily related to the Company's repurchases of common stock under its stock repurchase program totaling \$1.6 million, which were offset by proceeds from stock option exercises and proceeds from the Company's employee stock purchase program.

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Our combined cash and cash equivalents increased by \$3.5 million and \$4.6 million in the three-month periods ended September 30, 2006 and 2005, respectively. During the nine-month periods ended September 30, 2006 and 2005, our combined cash and cash equivalents increased by \$6.1 million and \$5.6 million, respectively. These net changes to the Company's reported cash and cash equivalent balances are reflective of the sources and uses of cash described above. The aggregate of cash, cash equivalents and marketable securities was \$28.2 million and \$32.5 million as of September 30, 2006 and 2005, respectively.

We believe that our current cash balances and cash flows from operations will be sufficient to fund our short-term operating and liquidity requirements, at least for the next twelve-month period, and our long-term operating and liquidity requirements, based on our current business model. We periodically reassess the adequacy of our liquidity position, taking into consideration current and anticipated requirements. The pace at which we will either generate or consume cash will be dependent upon future operations and the level of demand for our services on an ongoing basis.

### **Acquisitions, Earnout Payments and Commitments**

In connection with the NDS acquisition, the Company paid to the shareholders of NDS total consideration of approximately \$10.2 million, consisting of an initial upfront payment at closing of approximately \$8.5 million in cash and assumed liabilities and 264,610 shares of Edgewater's common stock, \$0.01 par value per share ( Common Stock ), which is subject to a three-year lock-up agreement. The Company incurred \$0.7 million of direct acquisition costs.

In addition, an earnout agreement was entered into in connection with the NDS Purchase Agreement, and it specifies additional earnout consideration that could be payable to the former NDS stockholders. Earnout payments are conditioned upon the attainment of certain performance measurements for the NDS business over the next 12 to 24 months. The Company could pay an additional \$7.2 million in potential earnout consideration.

In connection with the Ranzal acquisition, the initial purchase price consideration was \$5.7 million, including cash paid to the Ranzal stockholders of \$5.2 million and direct acquisition costs incurred of \$0.5 million.

In addition to the initial cash consideration, the former stockholders of Ranzal were eligible to receive additional earnout consideration based upon the attainment of certain performance measurements. On February 28, 2005, the end of Ranzal's first earnout period, the required performance measurements were achieved and the Ranzal stockholders were paid \$1.0 million in contingent earnout consideration. The payment of the contingent earnout consideration increased the Company's goodwill asset during the three-month period ended March 31, 2005. The Ranzal stockholders were also eligible for a second earnout payment, if certain profitability thresholds are met, during the period which commenced on March 1, 2005 and ended on February 28, 2006. On February 28, 2006, the Ranzal stockholders successfully completed their second and final earnout period, during which the required performance measurements were achieved. The amount payable to the Ranzal stockholders for the second earnout was \$2.7 million, which was accrued in the second quarter of 2006 and was reported as an increase in goodwill in the Company's June 30, 2006 balance sheet. \$2.4 million of the contingent earnout consideration was paid to the former Ranzal stockholders during the three-month period ended September 30, 2006. The remaining earnout consideration of \$0.3 million, which is subject to the collection of certain account receivable amounts, has been recorded as an accrued liability as of September 30, 2006. The Company expects to pay a portion or all of the remaining contingent earnout consideration to the former Ranzal stockholders during the fourth quarter of 2006.

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### **Off Balance Sheet Arrangements, Contractual Obligations and Contingent Liabilities and Commitments**

We lease office space and certain equipment under noncancelable operating lease arrangements through 2013. Total rent expense, including leases for all locations and amounts paid to related parties for discontinued operations, was approximately \$0.3 million and \$0.9 million for the three and nine months ended September 30, 2006 and 2005, respectively.

On May 4, 2006, the Company executed and made effective an amendment to its Second Amendment to Lease agreement with Harvard Mills Limited Partnership (the Third Amendment to Lease Agreement). The Third Amendment to Lease Agreement pertains to the Company expanding its current office space at its corporate headquarters in Wakefield, Massachusetts by an additional 35,568 square feet (the New Space). The Third Amendment to Lease Agreement extends the lease term related to our corporate headquarters located in Wakefield, Massachusetts for ten years, up to and until July 31, 2016. The Company is currently engaged in building out the New Space and expects to occupy the New Space during the fourth quarter of 2006. Rent on the New Space will commence at the beginning of the fourth quarter of 2006 (the New Lease Commencement Date).

As of the New Lease Commencement Date, base rent for the entire premises under the Third Amendment to Lease Agreement, inclusive of the existing space, as outlined in the Company's Second Amendment to Lease agreement, and the New Space, will be \$1.2 million per year for the first three-year period ending July 31, 2009, \$1.3 million per year for the subsequent four-year period ending July 31, 2013 and \$1.4 million per year for the final three-year period ending July 31, 2016. The Third Amendment to Lease Agreement also provides for the payment of certain common operating expenses. Rent expense related solely to our Wakefield facility was \$156 thousand and \$412 thousand during the three- and nine-month periods ended September 30, 2006.

### **Critical Accounting Policies and Estimates**

We prepare our unaudited condensed consolidated financial statements in conformity with accounting principles generally accepted in the United States of America. As such, we are required to make certain estimates, judgments and assumptions that we believe are reasonable based upon the information available. These estimates and assumptions affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the periods presented. For a description of the significant accounting policies which we believe are the most critical to aid in understanding and evaluating our reported financial position and results, refer to our Annual Report on Form 10-K for the fiscal year ended December 31, 2005, as filed with the SEC on March 23, 2006.

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**Table of Contents****Risk Factors**

In addition to other information contained in this Quarterly Report on Form 10-Q, the following risk factors should be carefully considered in evaluating Edgewater Technology and its business because such factors could have a significant impact on our business, operating results and financial condition. These risk factors could cause actual results to materially differ from those projected in any forward-looking statements.

***Our success depends on a limited number of significant customers, and our results of operations and financial condition could be negatively affected by the loss of a major customer or significant project or the failure to collect a large account receivable.*** We generate a significant portion of our service revenue from a limited number of customers. As a result, if we were to lose a major customer or large project, our service revenue could be materially and adversely affected. During the three- and nine-month periods ended September 30, 2006, our five largest customers accounted for 46.0% and 47.3% of our service revenue, respectively. For the three and nine months ended September 30, 2005, our five largest customers accounted for 45.0% and 46.4% of our service revenue, respectively. We perform varying amounts of work for specific customers from year to year. A major customer in one year may not use our services in another year. In addition, we may derive service revenue from a major customer that constitutes a large portion of a particular quarter's total service revenue. If we lose any major customers or any of our customers cancel or significantly reduce a large project's scope, our results of operations and financial condition could be materially and adversely affected. Further, if we fail to collect a large accounts receivable balance, we could be subjected to a material financial expense and a decrease in cash flow. In the event there is a loss of revenue related to our largest customers, it would be expected that such a loss would have an adverse impact upon the Company's operations and cash flows. However, we believe such an impact could be mitigated through the management of employee headcount, through the redeployment of existing resources on to other consulting projects and cost savings initiatives that could be implemented if necessary.

***Our lack of long-term customer contracts reduces the predictability of our revenue because these contracts may be canceled on short notice and without penalty.*** A rapid decline in demand for our services also could adversely impact our utilization of personnel, our revenue and our operating results. Our customers generally retain us on a project-by-project basis, rather than under long-term contracts. As a result, a customer may not engage us for further services once a project is complete. If a significant customer, or a number of customers, terminate, significantly reduce, or modify their contracts with us, our results of operations would be materially and adversely affected. Consequently, future revenue should not be predicted or anticipated based on the number of customers we have or the number and size of our existing projects. If a customer were to postpone, modify, or cancel a project, including but not limited to Synapse, we would be required to shift our consultants to other projects to minimize the impact on our operating results. We cannot provide assurance that we will be successful in efficiently and effectively shifting our consultants to new projects in the event of project terminations, which could result in reduced service revenue and lower gross margins. However, in the event we experience a rapid decline in the demand for our professional services, we could experience lower utilization of our professionals than we planned. In addition, because most of our client engagements are terminable by our clients without penalty, an unanticipated termination of a client project could result in underutilized employees. While professional staff levels may be adjusted to reflect active engagements, we may also need to maintain a sufficient number of senior professionals to oversee existing client engagements and participate in our sales efforts to secure new client assignments. If we experience unexpected changes or variability in our revenue from contract terminations or reduced demand, we could experience variations in our quarterly operating results, our actual results may differ materially from the amounts planned and our operating profitability may be reduced or eliminated.

***If we fail to satisfy our customers' expectations, our existing and continuing business could be adversely affected.*** Our sales and marketing strategy emphasizes our belief that we have highly referenceable accounts. Therefore, if we fail to satisfy the expectations of our customers, we could damage our reputation and our ability to retain existing customers and attract new customers. In addition, if we fail to deliver and perform on our engagements, we could be liable to our customers for breach of contract. Although most of our contracts limit the amount of any damages to the fees we receive, we could still incur substantial cost, negative publicity, and diversion of management resources to defend a claim, and as a result, our business results could suffer.

***We may have lower margins, or lose money, on fixed-price contracts.*** As part of our strategy, we intend to continue to grow our business with time-and-materials contracts, fixed-price contracts, and fixed-fee contracts. During the three- and nine-month periods ended September 30, 2006, fixed-price contracts represented approximately 2.1% and 6.3% of our service revenue, respectively. We assume greater financial risk on fixed-price contracts than on time-and-materials or fixed-fee engagements, and we cannot assure you that we will be able to successfully price our larger fixed-price contracts. If we fail to accurately estimate the resources and time required for an engagement, fail to manage customer expectations effectively or fail to complete fixed-price engagements within planned budgets, on time and to our customers' satisfaction, we could be exposed to cost overruns, potentially leading to lower gross profit margins, or even losses on these engagements.

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***Competition in the IT and management consulting services market is intense and, therefore, we may lose projects to, or face pricing pressure from, our competitors or prospective customers internal IT departments or international outsourcing firms.*** The market for IT and management consulting providers is highly competitive. In many cases, we compete for premium IT services work with in-house technical staff, software product companies with extended service organizations and other international IT and management consulting firms, including offshore outsourcing firms. In addition, there are many small, boutique technology management consulting firms who have developed services similar to those offered by us. We believe that competition will continue to be strong and may increase in the future, especially if our competitors continue to reduce their price for IT and management consulting services. Such pricing pressure could have a material impact on our revenue and margins and limit our ability to provide competitive services.

Our target market is rapidly evolving and is subject to continuous technological change. As a result, our competitors may be better positioned to address these developments or may react more favorably to these changes, which could have a material adverse effect on our business. We compete on the basis of a number of factors, many of which are beyond our control. Existing or future competitors may develop or offer IT and management consulting services that provide significant technological, creative, performance, price or other advantages over the services we offer.

See Item 1 Business Competition in our 2005 Annual Report on Form 10-K, as filed with the SEC on March 23, 2006, for a representative list of competitors in the IT and management consulting services space.

Some of our competitors have longer operating histories and significantly greater financial, technical, marketing and managerial resources than we do. There are relatively low barriers of entry into our business. We have no patented or other proprietary technology that would preclude or inhibit competitors from entering the IT services market. Therefore, we must rely on the skill of our personnel and the quality of our customer service. The costs to start an IT and management consulting services firm are low. We expect that we will continue to face additional competition from new entrants into the market in the future, offshore providers and larger integrators and we are subject to the risk that our employees may leave us and may start competing businesses. Any one or more of these factors could have a material impact on our business.

***Because we rely on highly-trained and experienced personnel to design and build complex systems for our customers, an inability to retain existing employees and attract new qualified employees would impair our ability to provide our services to existing and new customers.*** Our future success depends in large part on our ability to attract new qualified employees and retain existing highly-trained and experienced technical consultants, project management consultants, business analysts and sales and marketing professionals of various experience levels. If we fail to attract new employees or retain our existing employees, we may be unable to complete existing projects or bid for new projects of similar size, which could adversely affect our revenue. While attracting and retaining experienced employees is critical to our business and growth strategy, maintaining our current employee base may also be particularly difficult. Even if we are able to grow and expand our employee base, the additional resources required to attract new employees and retain existing employees may adversely affect our operating margins.

***We depend on our key personnel, and the loss of their services may adversely affect our business.*** We believe that our success depends on the continued employment of the senior management team and other key personnel. This dependence is particularly important to our business because personal relationships are a critical element in obtaining and maintaining customer engagements. If one or more members of the senior management team or other key personnel were unable or unwilling to continue in their present positions, our business could be seriously harmed. Furthermore, other companies seeking to develop in-house business capabilities may hire away some of our key personnel.

***Past or future business combination transactions or other strategic alternatives could disrupt our ongoing business, distract our management and employees, increase our expenses and adversely affect our business.*** We anticipate that a portion of our future growth may be accomplished through one or more business combination transactions or other strategic alternatives. The success of any such transactions will depend upon, among other things, our ability to integrate acquired personnel, operations, products and technologies into our organization effectively, to retain and motivate key personnel of acquired businesses and to retain customers of acquired businesses. We cannot assure you that we will be able to identify suitable opportunities, continue to successfully grow acquired businesses, integrate acquired personnel and operations successfully or utilize our cash or equity securities as acquisition currency on acceptable terms to complete any such business combination transactions. These difficulties could disrupt our ongoing business, distract our management and employees,

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increase our expenses and materially and adversely affect our results of operations. Any such transactions would involve certain other risks, including the assumption of additional liabilities, potentially dilutive issuances of equity securities and diversion of management's attention from operating activities.

***Volatility of our stock price could result in expensive class action litigation.*** If our common stock suffers from volatility like the securities of other technology and consulting companies, we could be subject to securities class action litigation similar to that which has been brought against other companies following periods of volatility in the market price of their common stock. The process of defending against these types of claims, regardless of their merit, is costly and often creates a considerable distraction to senior management. Any future litigation could result in substantial additional costs and could divert our resources and senior management's attention. This could harm our productivity and profitability and potentially adversely affect our stock price.

***We may not be able to protect our intellectual property rights or we may infringe upon the intellectual property rights of others, which could adversely affect our business.*** Our future success will depend, in part, upon our intellectual property rights and our ability to protect these rights. We do not have any patents or patent applications pending. Existing trade secret and copyright laws afford us only limited protection. Third parties may attempt to disclose, obtain or use our solutions or technologies. This is particularly true in foreign countries where laws or law enforcement practices may not protect our proprietary rights as fully as in the United States. Others may independently develop and obtain patents or copyrights for technologies that are similar or superior to our technologies. If that happens, we may need to license these technologies and we may not be able to obtain licenses on reasonable terms, if at all. If we are unsuccessful in any future intellectual property litigation, we may be forced to do one or more of the following:

Cease selling or using technology or services that incorporate the challenged intellectual property;

Obtain a license, which may not be available on reasonable terms or at all, to use the relevant technology;

Configure services to avoid infringement; and

Refund license fees or other payments that we have previously received.

Generally, we develop software applications for specific customer engagements. Issues relating to ownership of and rights to use software applications and frameworks can be complicated. Also, we may have to pay economic damages in these disputes, which could adversely affect our results of operations and financial condition.

***Fluctuations in our quarterly revenue and operating results may lead to reduced prices for our stock.*** Our quarterly revenue and operating results can sometimes be volatile. We believe comparisons of prior period operating results cannot be relied upon as indicators of future performance. If our revenue or our operating results in any future period fall below the expectations of securities analysts and investors, the market price of our securities would likely decline.

Factors that may cause our quarterly results to fluctuate in the future include the following:

Variability in market demand for IT and management consulting services;

Length of the sales cycle associated with our service offerings;

Volatility in revenue associated with fixed price contracts;

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Unanticipated variations in the size, budget, number or progress toward completion of our engagements;

Unanticipated termination of a major engagement, a customer's decision not to proceed with an engagement we anticipated or the completion or delay during a quarter of several major customer engagements;

Efficiency with which we utilize our employees, or utilization, including our ability to transition employees from completed engagements to new engagements;

Our ability to manage our operating costs, a large portion of which are fixed in advance of any particular quarter;

Changes in pricing policies by us or our competitors;

Seasonality and cyclicity, including the effects of lower utilization rates during periods with disproportionately high holiday and vacation usage experience;

Timing and cost of new office expansions;

The timing of customer year-end periods and the impact of spending relative to such year-end periods;

Our ability to manage future growth; and

· Costs of attracting, retaining and training skilled personnel.

Some of these factors are within our control while others are outside of our control.

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***Anti-takeover provisions in our charter documents, our stockholder rights plan and/or Delaware law could prevent or delay a change in control of our Company.*** Our Board of Directors can issue preferred stock in one or more series without stockholder action. The existence of this blank-check preferred stock provision could render more difficult or discourage an attempt to obtain control by means of a tender offer, merger, proxy contest or otherwise. In addition, our Company has a stockholder rights plan, commonly referred to as a poison pill, that may discourage an attempt to obtain control by means of a tender offer, merger, proxy contest or otherwise. If a person acquires 20% or more of our outstanding shares of common stock, except for certain institutional stockholders, who may acquire up to 25% of our outstanding shares of common stock, then rights under this plan would be triggered, which would significantly dilute the voting rights of any such acquiring person. Certain provisions of the Delaware General Corporation Law may also discourage someone from acquiring or merging with us.

***If clients view offshore development as a viable alternative to our service offerings, our pricing, revenue, margins and profitability may be negatively affected.*** A trend has developed whereas international IT service firms have been founded in countries such as India, which have well-educated and technically-trained workforces available at wage rates that are substantially lower than U.S. wage rates. While traditionally we have not competed with offshore development, presently this form of software development is experiencing rapid and increasing acceptance in the market. To counteract this trend, we are moving to provide premium service offerings, including design and strategy consulting engagements, which are more difficult for offshore development firms to replicate. If we are unable to continually evolve our service offerings or the rate of acceptance of offshore development advances even faster than we expect, then our pricing and revenue could be adversely affected.

***We may be required to record additional goodwill impairment charges in future quarters.*** As of September 30, 2006, we had recorded goodwill and related intangible assets with a net book value of \$28.1 million related to prior acquisitions. We test for impairment at least annually and whenever evidence of impairment exists. We performed our annual goodwill impairment test as of December 2, 2005 and determined that the goodwill and related intangible assets were not impaired. We have in the past recorded impairments to our goodwill, however. In January 2002, we recorded as a change in accounting principle, a non-cash impairment charge of \$12.5 million related to our goodwill. We recorded an additional non-cash charge of \$7.4 million, related to a further impairment in December 2002. See Item 8 Financial Statements and Supplementary Data Notes 2 and 8 in our 2005 Annual Report on Form 10-K as filed with the SEC on March 23, 2006. As goodwill values are measured using a variety of factors, including values of comparable companies and using overall stock market and economic data, in addition to our own future financial performance, we may be required in the future to record additional impairment charges that could have a material adverse effect on our reported results.

***We may not generate enough income this year or in future periods to maintain the current net carrying value of our deferred tax asset.*** We have a deferred tax asset of approximately \$20.4 million, net of an applicable valuation allowance, as of September 30, 2006. If we are unable to generate enough income this year or in future periods, the valuation allowance relating to our deferred tax asset may have to be revised upward, which would reduce the carrying value of this asset on our balance sheet under generally accepted accounting principles. An increase in the valuation allowance and a related reduction in the carrying value of this asset would increase our provision for income taxes, thereby reducing net income or increasing net loss, and could reduce our total assets (depending on the amount of any such change or changes). An increase in the valuation allowance could otherwise have a material adverse effect on our results of operations and/or our stockholders' equity and financial position.

***Our business could be negatively affected by material changes to our strategic relationship with Hyperion.*** The Ranzal business, which we acquired in October of 2004, derives a substantial portion of its revenue from a channel relationship with Hyperion Solutions Corporation. This relationship involves Hyperion assisted lead generation support with respect to the BI services provided by Ranzal. This relationship is governed by a Consulting Reseller Partner Agreement, which is subject to annual renewal and is scheduled to expire in October of 2006. A failure to renew this relationship, or a material modification or change in Hyperion's partner approach or its contract terms, for any reason, could have a material adverse impact on our results of operations.

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***We rely on sales to a related party who is also a significant customer.*** The Synapse Group, Inc. ( Synapse ) is considered both a significant customer and a related party. Revenue from Synapse amounted to \$2.1 million, or 14.4% of service revenue, and \$6.5 million, or 15.6% of service revenue, for the three and nine months ended September 30, 2006, respectively. Revenue from Synapse amounted to \$2.0 million, or 18.8% of service revenue, and \$6.4 million, or 22.5% of service revenue, for the three and nine months ended September 30, 2005, respectively. The Company provides services to Synapse related to infrastructure support, custom software development, and systems integration. Services are provided on both a fixed-fee and time and materials basis. Our contracts with Synapse, including all terms and conditions, are consistent with those we have with our other customers and are negotiated on an annual basis. In April of 2006, our Company entered into a one-year services contract with Synapse. Consistent with 2005, it is anticipated that Synapse will purchase at least \$8.5 million in professional services during 2006. There are no commitments beyond the twelve-month term of the agreement. There is no guarantee that the Company will be able to successfully negotiate a new contract with Synapse at the end of the current contract period. Additionally, there is no guarantee that revenue related to Synapse services will be comparable to those generated in the past.

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**SPECIAL NOTE REGARDING FORWARD LOOKING STATEMENTS**

Some of the statements in this Quarterly Report on Form 10-Q and elsewhere constitute forward-looking statements under Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, including statements made with respect to significant customers, revenue, backlog, competitive and strategic initiatives, growth plans, potential stock repurchases, future results, tax consequences and liquidity needs. These statements involve known and unknown risks, uncertainties and other factors that may cause results, levels of activity, growth, performance, tax consequences or achievements to be materially different from any future results, levels of activity, growth, performance, tax consequences or achievements expressed or implied by such forward-looking statements. Such factors include, among other things, those listed below, as well as those further set forth under the heading Business Factors Affecting Finances, Business Prospects and Stock Volatility in our 2005 Annual Report on Form 10-K as filed with the SEC on March 23, 2006.

The forward-looking statements included in this Form 10-Q and referred to elsewhere are related to future events or our strategies or future financial performance. In some cases, you can identify forward-looking statements by terminology such as may, should, believe, anticipate, future, forward, potential, estimate, encourage, opportunity, goal, objective, quality, growth, leader, could, expect, focus, build, through, strategy, expiration, provide, offer, maximize, allow, allowed, represent, commitment, create, increase, add, establish, pursue, feel, work, perform, make, continue, can, will, ongoing, include or the negative of such terminology. These forward-looking statements inherently involve certain risks and uncertainties, although they are based on our current plans or assessments which are believed to be reasonable as of the date of this Form 10-K. Factors that may cause actual results, goals, targets or objectives to differ materially from those contemplated, projected, forecasted, estimated, anticipated, planned or budgeted in such forward-looking statements include, among others, the following possibilities: (1) inability to execute upon growth objectives, including growth in entities acquired by our Company; (2) failure to obtain new customers or retain significant existing customers; (3) the loss of one or more key executives and/or employees; (4) changes in industry trends, such as a decline in the demand for BI and CPM solutions, custom development and system integration services and/or delays in industry-wide IT spending, whether on a temporary or permanent basis and/or delays by customers in initiating new projects or existing project milestones; (5) adverse developments and volatility involving geopolitical or technology market conditions; (6) unanticipated events or the occurrence of fluctuations or variability in the matters identified under Critical Accounting Policies; (7) failure of our sales pipeline to be converted to billable work and recorded as revenue; (8) failure of the middle market and the needs of middle-market enterprises for business services to develop as anticipated; (9) inability to recruit and retain professionals with the high level of information technology skills and experience needed to provide our services; (10) failure to expand outsourcing services to generate additional revenue; (11) any changes in ownership of the Company or otherwise that would result in a limitation of the net operating loss carryforward under applicable tax laws; and (12) the failure of the marketplace to embrace CPM or BI services. In evaluating these statements, you should specifically consider various factors described above as well as the risks outlined under Item I Business Factors Affecting Finances, Business Prospects and Stock Volatility in our 2005 Annual Report on Form 10-K filed with the SEC on March 23, 2006. These factors may cause our actual results to differ materially from those contemplated, projected, anticipated, planned or budgeted in any such forward-looking statements.

Although we believe that the expectations in the forward-looking statements are reasonable, we cannot guarantee future results, levels of activity, performance, growth, earnings per share or achievements. However, neither we nor any other person assumes responsibility for the accuracy and completeness of such statements. We are under no duty to update any of the forward-looking statements after the date of this Form 10-Q to conform such statements to actual results.

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### **ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

Our primary financial instruments include investments in money market funds, short-term municipal bonds, commercial paper and U.S. government securities that are sensitive to market risks and interest rates. The investment portfolio is used to preserve our capital until it is required to fund operations, strategic acquisitions or distributions to stockholders. None of our market-risk sensitive instruments are held for trading purposes. We did not purchase derivative financial instruments in the three- and nine-month periods ended September 30, 2006 and 2005. Should interest rates on the Company's investments fluctuate by 10% the impact would not be material to the financial condition, results of operations or cash flows.

The impact of inflation and changing prices has not been material on revenue or income from continuing operations during the three- and nine-month periods ended September 30, 2006 and 2005.

### **ITEM 4. CONTROLS AND PROCEDURES**

#### **Evaluation of Disclosure Controls and Procedures**

We maintain disclosure controls and procedures, which we have designed to ensure that material information related to the Company, including our consolidated subsidiaries, is properly identified and evaluated on a regular basis and disclosed in accordance with all applicable laws and regulations. In response to recent legislation and proposed regulations, we reviewed our disclosure controls and procedures. We also established a disclosure committee which consists of certain members of our senior management. The President and Chief Executive Officer and the Chief Financial Officer of Edgewater Technology, Inc. (its principal executive officer and principal financial officer, respectively) have concluded, based on their evaluations as of the end of the period covered by this Report, that the Company's disclosure controls and procedures are effective to ensure that information required to be disclosed by the Company in the reports filed or submitted by it under the Securities Exchange Act of 1934, as amended, is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission rules and forms, and include controls and procedures designed to ensure that information required to be disclosed by the Company in such reports is accumulated and communicated to the Company's management as appropriate to allow timely decisions regarding required disclosure.

#### **Changes in Controls and Procedures**

There were no significant changes in the Company's internal controls, or in other factors that could significantly affect these internal controls, subsequent to the date of our most recent evaluation.

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**PART II OTHER INFORMATION**

**ITEM 1. LEGAL PROCEEDINGS**

We are sometimes a party to litigation incidental to our business. We maintain insurance in amounts, with coverages and deductibles, which we believe are reasonable. As of the date of the filing of this Form 10-Q, our Company is not a party to any existing material litigation matters.

**ITEM 1A. RISK FACTORS**

A restated description of the risk factors associated with our business is included under "Risk Factors" in "Management's Discussion and Analysis of Financial Condition and Results of Operations," contained in Item 2 of Part I of this quarterly report. This description includes any material changes to and supersedes the description of the risk factors associated with our business previously disclosed in Item 1A of our 2005 Annual Report on Form 10-K and is incorporated herein by reference.

**ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS**

None.

**ITEM 3. DEFAULTS UPON SENIOR SECURITIES**

Not applicable as our Company does not have any senior securities issued or outstanding.

**ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS**

None.

**ITEM 5. OTHER INFORMATION**

None.

**ITEM 6. EXHIBITS**

- 31.1 13a-14 Certification President and Chief Executive Officer\*
- 31.2 13a-14 Certification Chief Financial Officer\*
- 32 Section 1350 Certification\*

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\*- Filed herein.

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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

EDGEWATER TECHNOLOGY, INC.

Date: October 27, 2006

/s/ SHIRLEY SINGLETON  
Shirley Singleton  
President and Chief Executive Officer

Date: October 27, 2006

/s/ KEVIN R. RHODES  
Kevin R. Rhodes  
Chief Financial Officer

(principal financial and accounting officer)