

LAKELAND INDUSTRIES INC  
Form 10-Q  
December 12, 2013

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549  
FORM 10-Q**

(Mark one)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended **October 31, 2013**

OR

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

**Commission File Number: 0-15535**

**LAKELAND INDUSTRIES, INC.**

(Exact name of Registrant as specified in its charter)

Delaware  
(State of incorporation)

13-3115216  
(IRS Employer Identification Number)

701 Koehler Avenue, Suite 7, Ronkonkoma, New York  
(Address of principal executive offices)

11779  
(Zip Code)

**(631) 981-9700**  
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days.

Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a nonaccelerated filer or a smaller reporting company. See the definition of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12-b-2 of the Exchange Act. Check one.

Large accelerated filer

Accelerated filer

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Nonaccelerated filer  (Do not check if a smaller reporting company)

Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12-b-2 of the Exchange Act).

Yes  No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Class	Outstanding at December 10, 2013
Common Stock, \$0.01 par value per share	5,355,286 shares

**LAKELAND INDUSTRIES, INC.  
AND SUBSIDIARIES**

**FORM 10-Q**

The following information of the Registrant and its subsidiaries is submitted herewith:

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**LAKELAND INDUSTRIES, INC.  
AND SUBSIDIARIES**

**PART I      FINANCIAL INFORMATION**

**Item 1. Financial Statements**

Introduction

**SPECIAL NOTE REGARDING FORWARD-LOOKING STATEMENTS**

This Form 10-Q may contain certain forward-looking statements. When used in this Form 10-Q or in any other presentation, statements which are not historical in nature, including the words “anticipate,” “estimate,” “should,” “expect,” “believe,” “intend,” “project” and similar expressions, are intended to identify forward-looking statements. They also include statements containing a projection of sales, earnings or losses, capital expenditures, dividends, capital structure or other financial terms.

The forward-looking statements in this Form 10-Q are based upon our management’s beliefs, assumptions and expectations of our future operations and economic performance, taking into account the information currently available to us. These statements are not statements of fact. Forward-looking statements involve risks and uncertainties, some of which are not currently known to us that may cause our actual results, performance or financial condition to be materially different from the expectations of future results, performance or financial condition we express or imply in any forward-looking statements. Some of the important factors that could cause our actual results, performance or financial condition to differ materially from expectations are:

- Covenants in our credit facilities may restrict our financial and operating flexibility.
- We may need additional funds and, if we are unable to obtain these funds, we may not be able to expand or operate our business as planned.
- We incurred significant losses in FY13, and losses in Q1 and Q3 of FY14, and there can be no assurance that such losses will not continue.
- We are required to make substantial quarterly cash payments through December 31, 2018 in respect of the settlement agreement, as described in Note 13 herein.
- We are subject to risk as a result of our international manufacturing operations.
- Our results of operations could be negatively affected by potential fluctuations in foreign currency exchange rates.
- Our results of operations may vary widely from quarter to quarter.
- Rapid technological change could negatively affect sales of our products, inventory levels and our performance.
- Because we do not have long-term commitments from many of our customers, we must estimate customer demand, and errors in our estimates could negatively impact our inventory levels and net sales.
- Our operations are substantially dependent upon key personnel.
- We rely on a limited number of suppliers and manufacturers for specific fabrics, and we may not be able to obtain substitute suppliers and manufacturers on terms that are as favorable, or at all, if our supplies are interrupted.
- We deal in countries where corruption is an obstacle. Particularly in Brazil, in the industry in which we operate, corruption is an obstacle.
- We face competition from other companies, a number of which have substantially greater resources than we do.
- Some of our sales are to foreign buyers, which exposes us to additional risks.
- A significant reduction in government funding for preparations for terrorist incidents could adversely affect our net sales.
- We may be subject to product liability claims, and insurance coverage could be inadequate or unavailable to cover these claims.
- Environmental laws and regulations may subject us to significant liabilities.
- The market price of our common stock may fluctuate widely.



- Our directors and executive officers have the ability to exert significant influence on our Company and on matters subject to a vote of our stockholders.
- Provisions in our restated certificate of incorporation and by-laws and Delaware law could make a merger, tender offer or proxy contest difficult.
- If we fail to maintain proper and effective internal controls or are unable to remediate a material weakness in our internal controls, our ability to produce accurate and timely financial statements could be impaired, and investors' views of us could be harmed.
- Acquisitions could be unsuccessful.
- Cybersecurity incidents could disrupt business operations, result in the loss of critical and confidential information and adversely impact our reputation and results of operations.
- The other factors referenced in this Form 10-Q, including, without limitation, in the sections entitled "Management's Discussion and Analysis of Financial Condition and Results of Operations" and the factors described under "Risk Factors" disclosed in our fiscal 2013 Form 10-K.

We believe these forward-looking statements are reasonable; however, you should not place undue reliance on any forward-looking statements, which are based on current expectations. Furthermore, forward-looking statements speak only as of the date they are made. We undertake no obligation to publicly update or revise any forward-looking statements after the date of this Form 10-Q, whether as a result of new information, future events or otherwise. In light of these risks, uncertainties and assumptions, the forward-looking events discussed in this Form 10-Q might not occur. We qualify any and all of our forward-looking statements entirely by these cautionary factors.

LAKELAND INDUSTRIES, INC. AND SUBSIDIARIES  
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS  
(UNAUDITED)

Three and Nine months ended October 31, 2013 and 2012

	Three Months Ended		Nine Months Ended	
	October 31,		October 31,	
	2013	2012	2013	2012
Net sales	\$ 22,787,344	\$ 24,238,573	\$ 69,163,340	\$ 71,718,608
Cost of goods sold	17,744,932	16,951,519	50,579,123	49,988,970
Gross profit	5,042,412	7,287,054	18,584,217	21,729,638
Operating expenses	6,072,620	7,019,656	18,554,319	21,285,329
Operating profit (loss)	(1,030,208)	267,398	29,898	444,309
Foreign Exchange gain (loss) Brazil	115,764	(61,791)	(271,647)	(840,319)
Arbitration judgment in Brazil				(7,873,847)
Other income, net	57,259	51,972	20,668	171,961
Interest expense	(649,436)	(270,273)	(1,390,623)	(766,119)
Income (loss) before taxes	(1,506,621)	(12,694)	(1,611,704)	(8,864,015)
Income tax expense (benefit)	328,859	(295,340)	(3,103,143)	(669,024)
Net income (loss)	\$ (1,835,480)	\$ 282,646	\$ 1,491,439	\$ (8,194,991)
Net income (loss) per common share				
Basic	\$ (0.31)	\$ 0.05	\$ 0.27	\$ (1.55)
Diluted	\$ (0.31)	\$ 0.05	\$ 0.26	\$ (1.55)
Weighted average common shares outstanding:				
Basic	5,919,253	5,330,286	5,607,654	5,276,288
Diluted	5,919,253	5,367,243	5,715,151	5,276,288

*The accompanying notes are an integral part of these condensed consolidated financial statements.*

LAKELAND INDUSTRIES, INC. AND SUBSIDIARIES  
CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME  
(UNAUDITED)

Three and Nine months ended October 31, 2013 and 2012

	Three Months Ended October 31,		Nine Months Ended October 31,	
	2013	2012	2013	2012
Net income (loss)	\$ (1,835,480)	\$ 282,646	\$ 1,491,439	\$ (8,194,991)
Other comprehensive income (loss):				
Cash flow hedge in China	(25,286)	119,150	(59,078)	(111,715)
Foreign currency translation adjustments:				
Lakeland Brazil, S.A.	\$ 241,417	\$ 446,945	\$ (560,243)	\$ (2,982,122)
Canada	(68,356)	2,037	(98,345)	(1,367)
United Kingdom	28,665	54,826	(153,978)	(74,128)
China	(178,526)	44,066	(133,066)	21,984
Russia/Kazakhstan	(10,832)	8,895	(74,216)	(51,154)
Other comprehensive income (loss)	(12,918)	675,919	(1,078,926)	(3,198,502)
Comprehensive income (loss)	\$ (1,848,398)	\$ 958,565	\$ 412,513	\$ (11,393,493)

*The accompanying notes are an integral part of these condensed consolidated financial statements.*



LAKELAND INDUSTRIES, INC. AND SUBSIDIARIES  
CONDENSED CONSOLIDATED BALANCE SHEETS  
October 31, 2013 and January 31, 2013

	October 31, 2013	January 31, 2013
	(Unaudited)	
<b>ASSETS</b>		
Current assets		
Cash and cash equivalents	\$ 5,019,217	\$ 6,736,962
Accounts receivable, net of allowance for doubtful accounts of \$244,700 and \$342,100 at October 31, 2013 and January 31, 2013, respectively	15,047,307	13,782,908
Inventories	40,440,287	39,270,675
Deferred income tax	4,593,753	
Assets of discontinued operations in India	19,920	813,182
Prepaid income tax	628,413	1,564,834
Other current assets	2,484,489	1,703,322
Total current assets	68,233,386	63,871,883
Property and equipment, net	12,571,924	14,089,987
Prepaid VAT and other taxes, noncurrent	2,417,197	2,461,386
Security deposits	1,461,437	1,546,250
Other assets, net (mainly prepaid financing fees)	1,782,583	477,200
Goodwill	871,297	871,297
Total assets	\$ 87,337,824	\$ 83,318,003
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>		
Current liabilities		
Accounts payable	\$ 9,241,610	\$ 6,704,001
Accrued compensation and benefits	1,299,789	975,758
Other accrued expenses	2,509,583	2,409,453
Liabilities of discontinued operations in India		25,041
Current maturity of long-term debt	50,000	100,481
Current maturity of arbitration settlement	1,000,000	1,000,000
Short-term borrowing	2,700,699	7,128,779
Borrowings under revolving credit facility	11,790,905	9,558,882
Total current liabilities	28,592,586	27,902,395
Arbitration award in Brazil (net of current maturities)	4,008,691	4,710,691
Canadian loan	1,011,776	1,298,085
Subordinated debt, net of OID	1,538,621	
Other liabilities - accrued legal fees in Brazil	78,457	86,911
VAT taxes payable long term	3,330,354	3,328,820
Total liabilities	38,560,485	37,326,902
Stockholders' equity:		
Preferred stock, \$.01 par; authorized 1,500,000 shares - (none issued)		
Common stock, \$.01 par; authorized 10,000,000 shares, issued 5,711,727 and 5,688,600; outstanding 5,355,286 and 5,332,159 at October 31, 2013 and January 31, 2013, respectively	57,117	56,886
Treasury stock, at cost; 356,441 shares at October 31, 2013 and January 31, 2013	(3,352,291)	(3,352,291)
Additional paid-in capital	53,346,559	50,973,065
Retained earnings (deficit)	1,018,995	(472,444)
Accumulated other comprehensive loss	(2,293,041)	(1,214,115)

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Total stockholders' equity	48,777,339	45,991,101
Total liabilities and stockholders' equity	\$ 87,337,824	\$ 83,318,003

*The accompanying notes are an integral part of these condensed consolidated financial statements.*

LAKELAND INDUSTRIES, INC. AND SUBSIDIARIES  
 CONDENSED CONSOLIDATED STATEMENT OF STOCKHOLDERS' EQUITY  
 (UNAUDITED)  
 Nine months ended October 31, 2013

	Common Stock		Treasury Stock		Additional Paid-in Capital	Retained Earnings (Deficit)	Accumulated Other Comprehensive Income (Loss) Total	
	Shares	Amount	Shares	Amount				
Balance, January 31, 2013	5,688,600	\$56,886	(356,441)	\$(3,352,291)	\$50,973,065	\$(472,444)	\$(1,214,115)	\$45,991,101
Net income						1,491,439		\$1,491,439
Other comprehensive (loss)							(1,078,926)	(1,078,926)
Stock-based compensation:								
Restricted stock issued at par	23,127	231			(231)			
Restricted stock plan					179,002			179,002
Warrant issued to subordinated debt lender-valuation treated as Original Issue Discount (OID) (566,015 shares)					2,235,406			2,235,406
Legal fees associated with Warrant					(9,000)			(9,000)
Return of shares in lieu of payroll tax withholding					(31,683)			(31,683)
Balance October 31, 2013	5,711,727	\$57,117	(356,441)	\$(3,352,291)	\$53,346,559	\$1,018,995	\$(2,293,041)	\$48,777,339

*The accompanying notes are an integral part of these condensed consolidated financial statements.*

LAKELAND INDUSTRIES, INC. AND SUBSIDIARIES  
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS  
(UNAUDITED)

Nine months ended October 31, 2013 and 2012

	For the Nine Months Ended October 31,	
	2013	2012
Cash flows from operating activities:		
Net income (loss)	\$ 1,491,439	\$ (8,194,991)
Adjustments to reconcile net income (loss) to net cash provided (used) by operating activities		
Arbitration award in Brazil		7,873,847
Provision for inventory obsolescence	617,890	300,000
Provision for doubtful accounts	(97,327)	(30,000)
Deferred income taxes	(4,635,499)	(1,209,562)
Deferred taxes long-term	1,534	
Depreciation and amortization	1,226,422	1,128,784
Interest expense resulting from amortization of warrant OID	149,024	
Stock based and restricted stock compensation	179,002	353,635
(Increase) decrease in operating assets		
Accounts receivable	(1,278,455)	(3,416,523)
Inventories	(2,553,057)	2,591,044
Prepaid income taxes and other current assets	936,421	(760,075)
Other assets-mainly prepaid fees from financing transaction	(2,507,068)	(370,858)
Cash received from sale of discontinued operations	428,827	
Assets of discontinued operations	364,435	8,507
Increase (decrease) in operating liabilities		
Accounts payable	2,797,213	3,482,073
Accrued expenses and other liabilities	568,456	408,254
Arbitration award in Brazil, net of imputed interest	(702,000)	(503,539)
Liabilities of discontinued operations	(25,041)	(45,129)
Net cash provided by (used in) operating activities	(3,037,784)	1,615,467
Cash flows from investing activities:		
Proceeds from sales of Qingdao net of cost of shutdown	903,662	
Purchases of property and equipment	(682,227)	(1,291,197)
Net cash provided by (used in) investing activities	221,435	(1,291,197)
Cash flows from financing activities:		
Net borrowings under credit agreement (revolver)	11,790,905	(1,898,925)
Proceeds from term loans, net of repayments		2,280,000
TD Bank and BDC repayments at closing of new financing	(15,108,882)	
Canada loan repayments	(1,398,566)	(175,150)
Canada borrowings	1,121,317	
Subordinated debt financing including warrant valuation	3,500,000	
Legal fees associated with the warrant OID	(9,000)	
Borrowings in Brazil	159,462	
Repayments in Brazil	(606,432)	(542,489)
UK borrowings, net	915,750	
China borrowings, net	804,922	
Other liabilities	(8,454)	(15,558)
Shares returned in lieu of taxes under restricted stock program	(31,683)	(131,223)

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VAT taxes payable		10,040
Net cash provided by (used in) financing activities	1,129,339	(473,305)
Effect of exchange rate changes on cash	(30,735)	(10,268)
Net (decrease) in cash and cash equivalents	(1,717,745)	(159,303)
Cash and cash equivalents at beginning of year	6,736,962	5,711,038
Cash and cash equivalents at end of year	\$ 5,019,217	\$ 5,551,735

*The accompanying notes are an integral part of these condensed consolidated financial statements.  
 Certain reclassifications of prior period data have been made to conform to current period classification.*

**LAKELAND INDUSTRIES, INC. AND SUBSIDIARIES**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
(Unaudited)

**1. Business**

Lakeland Industries, Inc. and Subsidiaries (the "Company"), a Delaware corporation organized in April 1982, manufactures and sells a comprehensive line of safety garments and accessories for the industrial protective clothing and homeland security markets. The principal market for our products is the United States. No customer accounted for more than 10% of net sales during the nine-month periods ended October 31, 2013 and 2012.

**2. Basis of Presentation**

The condensed consolidated financial statements included herein have been prepared by us, without audit, pursuant to the rules and regulations of the Securities and Exchange Commission, and reflect all adjustments (consisting of only normal and recurring adjustments) which are, in the opinion of management, necessary to present fairly the condensed consolidated financial information required therein. Certain information and note disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States of America ("GAAP") have been condensed or omitted pursuant to such rules and regulations. While we believe that the disclosures are adequate to make the information presented not misleading, it is suggested that these condensed consolidated financial statements be read in conjunction with the consolidated financial statements and the notes thereto included in our Annual Report on Form 10-K and Form 10-K/A filed with the Securities and Exchange Commission for the fiscal year ended January 31, 2013.

Our consolidated financial statements have been prepared using the accrual method of accounting in accordance with GAAP.

Certain reclassifications of prior period data have been made to conform to current period classification.

The results of operations for the three and nine-month periods ended October 31, 2013, are not necessarily indicative of the results to be expected for the full year.

In this Form 10-Q, (a) "FY" means fiscal year; thus, for example, FY14 refers to the fiscal year ending January 31, 2014 and (b) "Q" refers to quarter; thus, for example, Q3 FY14 refers to the third quarter of the fiscal year ending January 31, 2014.

**3. Principles of Consolidation**

The accompanying condensed consolidated financial statements include the accounts of the Company and its wholly-owned subsidiaries. All significant intercompany accounts and transactions have been eliminated.

**4. Inventories, Change in Accounting Estimates and Inventory Adjustments**

Inventories consist of the following:

	October 31, 2013	January 31, 2013
Raw materials	\$ 17,059,057	\$ 16,361,872
Work-in-process	1,640,632	1,812,788
Finished goods	21,740,598	21,096,015
	\$ 40,440,287	\$ 39,270,675

Inventories include freight-in, materials, labor and overhead costs and are stated at the lower of cost (on a first-in, first-out basis) or market.

In Q3 FY14, management determined the need for inventory adjustments in the USA and Brazil totaling \$1,886,000 as follows:

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USA-Change of Estimate

Management has followed the practice of reviewing its overhead rates on a quarterly basis. In order to properly revise overhead rates, a stabilized period of reliable historical data is needed both for sales volume and for the overhead cost pool. Due to the extended loss in volume resulting from the DuPont license termination in July 2011 and the ensuing cost reduction measures taken in the US, management determined better data was now available in Q3 FY14, at which point management revised its overhead rates relating to US inventory. As a result, inventory valuation was reduced by \$353,000 overall in the US, primarily related to the disposable division. Such adjustment was only applied to inventory produced or purchased in FY14.

USA-Lower of Cost or Market

There is one discontinued product line in the US that management had been converting to a different style for one customer and reserving the cost of conversion. While this customer continues to purchase these converted styles, during Q3 FY14, management determined that this one customer would not purchase these converted items in sufficient quantity and management will have to sell the remaining stock at a deep discount. Accordingly, an additional inventory write-down of \$375,000 was determined to be appropriate.

Brazil-Lower of Cost or Market

In Q3 FY14, it was determined that due to the introduction of a new fabric domestically sourced in Brazil which drove down market pricing, along with significant improvements and elimination of inefficiencies in the production process, adjustments were made to inventory totaling US \$810,000.

Brazil-Obsolete

In addition, in the third quarter of fiscal 2014, the Company identified certain inventory in Brazil as obsolete. The inventory became obsolete as a result of the introduction of competing new products into the Brazilian marketplace which rendered the inventory items obsolete. As a result, the inventory was written down to scrap value. Accordingly, during the third quarter of fiscal 2014 the Company recorded a non-cash charge against inventory of US \$348,000.

**5. *Earnings Per Share***

Basic earnings per share are based on the weighted average number of common shares outstanding without consideration of common stock equivalents. Diluted earnings per share are based on the weighted average number of common and common stock equivalents. The diluted earnings per share calculation take into account the shares that may be issued upon exercise of stock options, reduced by the shares that may be repurchased with the funds received from their exercise, based on the average price during the period.



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The following table sets forth the computation of basic and diluted earnings (loss) per share at October 31, 2013 and 2012.

	Three Months Ended		Nine Months Ended	
	October 31, 2013	2012	October 31, 2013	2012
Numerator				
Net profit (loss) from continuing operations	\$ (1,835,480)	\$ 282,646	\$ 1,491,439	\$ (8,194,991)
Denominator				
Denominator for basic earnings (loss) per share				
Weighted-average shares outstanding before common share equivalents	5,353,238	5,330,286	5,345,610	5,276,288
Weighted average common equivalent shares resulting from the warrant issued June 28, 2013 to the subordinated debt lender LKL Investments LLC	566,015		262,044	
Total weighted average, including common equivalent shares	5,919,253	5,330,286	5,607,654	5,276,288
Effect of dilutive securities from restricted stock plan and from dilutive effect of stock options				
Denominator for diluted earnings (loss) per share (adjusted weighted average shares)	5,919,253	5,367,243	5,715,151	5,276,288
Basic earnings ( loss) per share from continuing operations	\$ (0.31)	\$ 0.05	\$ 0.27	\$ (1.55)
Diluted earnings (loss) per share from continuing operations	\$ (0.31)	\$ 0.05	\$ 0.26	\$ (1.55)

#### 6. Long-Term Debt

On June 28, 2013, the Company and its wholly-owned subsidiary, Lakeland Protective Wear Inc. (collectively with the Company, the "Borrowers"), entered into a Loan and Security Agreement (the "Senior Loan Agreement") with AloStar Business Credit, a division of AloStar Bank of Commerce, a state banking institution formed under Alabama law (the "Senior Lender"). The Senior Loan Agreement provides the Borrowers with a three year \$15 million revolving line of credit, at a variable interest rate based on LIBOR, with a first priority lien on substantially all of the United States and Canada assets of the Company, except for the Canadian warehouse.

On June 28, 2013, the Borrowers also entered into a Loan and Security Agreement (the "Subordinated Loan Agreement") with LKL Investments, LLC, an affiliate of Arenal Capital, a private equity fund (the "Junior Lender"). The Subordinated Loan Agreement provides for a \$3.5 million term loan to be made to the Borrowers and a second priority lien on substantially all of the assets of the Company in the United States and Canada, except for the Canadian warehouse and except for a first lien on the Company's Mexican facility. Pursuant to the Subordinated Loan Agreement, among other things, Borrowers issued to the Junior Lender a five year term loan promissory note (the "Note"). At the election of the Junior Lender, interest under the Note may be paid in cash, by payment in kind (PIK) in additional notes or payable in shares of common stock, par value \$.01 per share ("Common Stock"), of the Company (the "Interest Shares"). If shares of Common Stock are used to make interest payments on the Note, the number of Interest Shares will be based upon 100% of an average of the then current market value of the Common Stock, subject

to the limitations set forth in the Subordinated Loan Agreement. The Junior Lender also, in connection with this transaction, received a common stock purchase warrant (the "Warrant") to purchase up to 566,015 shares of Common Stock (subject to adjustment), representing beneficial ownership of approximately 9.58% of the outstanding Common Stock of the Company, as of the closing of the transactions contemplated by the Subordinated Loan Agreement. The Company's receipt of gross proceeds of \$3.5 million in subordinated debt financing was a condition precedent set by Senior Lender, of which this transaction satisfied.

The proceeds from such financings have been used to fully repay the Company's former financing facility with TD Bank, N.A. in the amount of approximately US \$13.7 million. Also repaid upon closing of the financings was the warehouse loan in Canada with a balance of CDN \$1,362,000 Canadian dollars (approximately US \$1,320,000), payable to Business Development Bank of Canada ("BDC").

The following is a summary of the material terms of the financings:

\$15 million Senior Credit Facility

Borrowers are both Lakeland Industries, Inc. and its Canadian operating subsidiary Lakeland Protective Wear Inc.

Borrowing pursuant to a revolving credit facility subject to a borrowing base calculated as the sum of:

- o 85% of eligible accounts receivable as defined
- o The lesser of 60% of eligible inventory as defined or 85% of net orderly liquidation value of inventory
- o In transit inventory in bound to the US up to a cap of \$1,000,000, subject to a satisfactory appraisal of Alabama real estate, which was received and resolved in August 2013.
- o Receivables and inventory held by the Canadian operating subsidiary to be included, up to a cap of \$2 million of availability
- o Amount available at closing was approximately \$12.3 million

Collateral

- o A perfected first security lien on all of the Borrowers United States and Canadian assets, other than its Mexican plant and the Canadian warehouse
- o Pledge of 65% of Lakeland US stock in all foreign subsidiaries other than 100% pledge of stock of its Canadian subsidiaries

Collection

- o All customers of Borrowers must remit to a lockbox controlled by Senior Lender or into a blocked account with all collection proceeds applied against the outstanding loan balance

Maturity

- o An initial term of three years from June 28, 2013 (the "Closing Date")
- o Prepayment penalties of 3%, if prepaid prior to the first anniversary of Closing Date; 2% if prior to the second anniversary and 1% if prior to the third anniversary of the Closing Date

Interest Rate

- o Rate equal to LIBOR rate plus 525 basis points
- o Initial rate and rate at October 31, 2013 of 6.25%
- o Floor rate of 6.25%

Fees: Borrowers shall pay to the Lender the following fees:

- o Origination fee of \$225,000, paid on the Closing Date and being amortized over the term of loan and is included in other assets in the accompanying balance sheet
- o 0.50% per annum on unused portion of commitment
- o A non-refundable collateral monitoring fee in the amount of \$3,000 per month
- o All legal and other out of pocket costs

Financial Covenants

- o Borrowers covenanted that, from the Closing Date until the commitment termination date and full payment of the obligations to Senior Lender, Lakeland Industries, Inc. (the parent company), together with its subsidiaries on a consolidated basis, excluding its Brazilian subsidiary, shall comply with the following additional covenants:

Fixed Charge Coverage Ratio. At the end of each fiscal quarter of Borrowers, commencing with the fiscal quarter ending July 31, 2013, Borrowers shall maintain a Fixed Charge Coverage Ratio of not less than 1.1 to 1.00 for the four quarter period then ending.

Minimum Quarterly Earnings Before Interest, Taxes, Depreciation and Amortization ("EBITDA"). Borrowers shall achieve, on a rolling basis excluding the operations of the Borrower's Brazilian subsidiary, EBITDA of not less than the following as of the end of each quarter as follows:

- o July 31, 2013 for the two quarters then ended, \$2.1 million;

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- o October 31, 2013 for the three quarters then ended, \$3.15 million,
  - o January 31, 2014 for the four quarters then ended, and thereafter, \$4.1 million
- Capital Expenditures. Borrowers shall not during any fiscal year make capital expenditures in an amount exceeding \$1 million in the aggregate
- The Company is in compliance with all loan covenants of the Senior Debt at October 31, 2013.

Other Covenants

- o Standard financial reporting requirements as defined
- o Limitation on amounts that can be advanced to or on behalf of Brazilian operations, limited to \$200,000 for fiscal year ended January 2014 and nothing thereafter
- o Limitation on total net investment in foreign subsidiaries of a maximum of \$1.0 million per annum

\$3.5 million Subordinated Debt Financing

Subordinated Loan Agreement

- o Maturity date: June 28, 2018
- o Interest at 12.0% per annum through and including December 27, 2016, increased to 16% per annum on December 28, 2016 and 20% per annum on December 28, 2017. Until the first anniversary of the Closing Date, all interest shall either be paid in kind (PIK) or paid in shares of common stock of Lakeland, valued at 100% of the then market value, at the election of the Junior Lender
- o All loan costs associated with the Subordinated Debt are included with the deferred debt costs from the Senior Loan and are being amortized over the life of the Senior Loan
- o Warrant to purchase 566,015 shares of Common Stock (subject to adjustment), exercisable at \$0.01 per share
- o Warrant is subject to customary anti-dilution adjustment provisions, including for issuances of Common Stock or Common Stock equivalents at a price less than \$5.00 per share, computed on a weighted average basis, subject to a hard cap limitation of 1,068,506 shares on total number of shares to be issued from a combination of warrants, interest shares and price-protection anti-dilution adjustments. The Company is allowed to issue up to 500,000 shares without triggering this provision, to allow for restricted shares and other new compensatory issuances.
- o Warrant exercise period is five years from the Closing Date
- o Registration Rights: the Company commits to filing with the Securities and Exchange Commission a registration statement covering the shares issuable in connection with the subordinated loan transaction within 90 days of the Closing Date and to have it effective no later than 180 days from the Closing Date, which requirement has been complied with
- o Investor Rights: Junior lender will have the right to designate one board member or a board observer, subject to certain conditions. As of December 12, 2013, the Junior lender has not exercised this right
- o Subject to Senior Lender Subordination Agreement, the subordinated loan, may be repaid in increments of \$500,000 with Senior Lender approval, on or after June 28, 2014
- o Early Termination Fees; Applicable Termination Percentage:
  - (a) Upon early repayment of the Term Loan, Borrowers shall be obligated to pay, in addition to all of the other Obligations then outstanding, an amount equal to the product obtained by multiplying \$3,500,000 by the applicable percentage set forth below:
    - 5.00% if the effective date of termination occurs on or before June 28, 2014
    - 3.00% if the effective date of termination occurs after June 28, 2014 but on or before June 28 2015; or
    - 1.00% if the effective date of termination occurs after June 28, 2015 but on or before June 28, 2016
- o Upon acceleration of the loan following a Change of Control, Borrowers shall be obligated to pay an additional fee equal to \$35,000
- o Financial covenants setback 10% from those in the Senior Loan Agreement
- o Second priority lien on substantially all of the assets of the Company in the United States and Canada, except a first lien on Mexican facility
- o The Company is in compliance with all covenants of the Subordinated Debt at October 31, 2013.



Management has valued the Warrant at \$2.2 million. This has been treated as Original Issue Discount (OID) and is being amortized as additional interest over the five-year term of the related subordinated debt. The effective rate of return to the Junior Lender is computed by deducting the warrant valuation OID from the \$3.5 million principal leaving a valuation for the debt at closing of \$1.3 million. Including the 12% coupon and the amortization of the OID gives an effective per annum rate on just the debt of approximately 47%, assuming the warrant is broken out separately. However, management views this to be one blended loan or transaction along with the Senior Debt of up to \$15 million at 6.25%, since the subordinated debt was since the subordinated debt was a required condition of closing made by the Senior Lender.

Amounts outstanding as of October 31, 2013 under the Senior Lender Facility were \$11.8 million and under the Junior Lender Facility, \$3.5 million net of un-amortized original issue discount of \$2.0 million for a net value of \$1.5 million included in the subordinated debt on the balance sheet.

#### **Borrowings in Brazil**

On April 19, 2013 the Company borrowed approximately US \$240,000 (R560,000) for working capital at an annual interest rate of 18.16%. On September 5, 2013, the Company borrowed approximately US \$150,000 (R354,000) for working capital at an interest rate of 1.80% per month. The total bank loans in Brazil outstanding at October 31, 2013 were the equivalent of US \$1.1 million and are included in short term borrowings on the balance sheet.

#### **Borrowings in UK**

On February 20, 2013 the Company and its UK subsidiary completed an agreement to obtain accounts receivable financing with HSBC Bank in the UK in the amount £1,000,000 (approximately US \$1,500,000 at current exchange rates), more fully described in the Company's Form 8-K which was filed on February 20, 2013. The balance outstanding under this facility at October 31, 2013 was the equivalent of US \$1.2 million and is included in short-term borrowings on the balance sheet. The interest rate repayment rate is 3.46% and the term is for a minimum period of one year renewable on January 31, 2014. The Company is negotiating for renewal and expects the renewal to occur.

#### **China Loan**

On August 12, 2013, the Company's China subsidiary borrowed approximately US \$0.8 million at an interest rate of 5.395% for a term of one year as more fully described in the Company's Form 8-K which was filed on August 16, 2013. The balance under this loan outstanding at October 31, 2013 was \$804,922. Such amounts mature August 2014 and is included in short-term borrowings on the balance sheet.

#### **Canada Loan**

In September 2013 the Company refinanced its loan with the Development Bank of Canada (BDC) for a principal amount of approximately Canadian and US \$ 1.1 million. Such loan is for a term of 240 months at an interest rate of 6.45% with fixed monthly payments of approximately US \$7,780 (C\$8,169) including principal and interest. It is collateralized by a mortgage on the Company's warehouse in Brantford, Ontario. The amount outstanding at October 31, 2013 is \$1,061,776 which is included as \$1,011,776 Canadian loan on the accompanying balance sheet, net of current maturities of \$50,000

**7. Major Supplier**

No supplier accounted for more than 10% of cost of sales during the nine month period ended October 31, 2013.



**8. Employee Stock Compensation**

The Company has three main share-based payment plans: The Nonemployee Directors Option Plan (the “Directors Plan”) and two Restricted Stock Plans (the “2009 Equity Plan” and the “2012 Equity Plan”). Both the 2009 and 2012 Equity Plans have an identical structure. The below table summarizes the main provisions of each of these plans:

	Nature and terms
Nonemployee Director Stock Option Plan	The plan provides for an automatic one-time grant of options to purchase 5,000 shares of common stock to each nonemployee director newly elected or appointed. Options are granted at not less than fair market value, become exercisable commencing six months from the date of grant and expire six years from the date of grant. In addition, all nonemployee directors re-elected to the Company’s Board of Directors at any annual meeting of the stockholders will automatically be granted additional options to purchase 1,000 shares of common stock on that date. Such plan expired at December 31, 2012, as to any new awards. Existing options will expire based on individual award dates.
Restricted Stock Plan employees	Long-term incentive compensation three-year plan. Employees are granted potential share awards at the beginning of the three-year cycle at baseline and maximum amounts. The level of award and final vesting is based on the Board of Director’s opinion as to the performance of the Company and management in the entire three-year cycle. All vesting is three-year “cliff” vesting - there is no early vesting. The valuation is based on the stock price at the grant date and amortized to expense over the three-year period.
Restricted Stock Plan directors	Long-term incentive compensation three-year plan. Directors are granted potential share awards at the beginning of the three-year cycle at baseline and maximum amounts. The level of award and final vesting is based on the Board of Director’s opinion as to the performance of the Company and management in the entire three-year cycle. All vesting is three-year “cliff” vesting - there is no early vesting. The valuation is based on the stock price at the grant date and amortized to expense over the three-year period.
Matching award program	All participating employees are eligible to receive one share of restricted stock awarded for each two shares of Lakeland stock purchased on the open market. Such restricted shares are subject to three-year time vesting. The valuation is based on the stock price at the grant date and amortized to expense over the three-year period.
Compensation in stock in lieu of cash program - employees	All participating employees are eligible to elect to receive any cash bonus in shares of restricted stock. Such restricted shares are subject to two-year time vesting. The valuation is based on the stock price at the grant date and amortized to expense over the two-year period. Since the employee is giving up cash for unvested shares, the amount of shares awarded is 133% of the cash amount based on the grant date stock price. The Chief Executive Officer, Chief Financial Officer and the Chief Operating Officer of the Company have all elected to take 30% of their cash compensation in restricted stock pursuant to this program, commencing in October 2012 and ending in July 2013.
Director fee in stock program	All directors are eligible to elect to receive any director fees in shares of restricted stock. Such restricted shares are subject to two-year time vesting. The valuation is based on the stock price at the grant date and amortized to expense over the two-year period. Since the director is giving up cash for unvested shares, the amount of shares awarded is 133% of the cash amount based on the grant date stock price.



The following table represents our stock options granted, exercised and forfeited during the nine months ended October 31, 2013.

Stock Options	Number of Shares	Weighted Average Exercise Price per Share	Weighted Average Remaining Contractual Term	Aggregate Intrinsic Value
Outstanding at January 31, 2013	24,000	\$ 7.47	3.95 years	\$ 1,300
Granted during the nine months ended October 31, 2013				
Outstanding at October 31, 2013	24,000	\$ 7.47	3.20 years	
Exercisable at October 31, 2013	24,000	\$ 7.47	3.20 years	

Reserved for future issuance:  
Directors' Plan (expired on December 31, 2012)

There were no exercises or forfeitures during the nine months ended October 31, 2013.

#### ***Restricted Stock Plan and Performance Equity Plan***

On June 17, 2009, the stockholders of the Company approved the 2009 Equity Plan. A total of 253,000 shares of restricted stock were authorized under this plan. On June 20, 2012, the stockholders of the Company authorized 310,000 shares under the 2012 Equity Plan. Under these restricted stock plans, eligible employees and directors are awarded performance-based restricted shares of the Company common stock. The amount recorded as expense for the performance-based grants of restricted stock are based upon an estimate made at the end of each reporting period as to the most probable outcome of this plan at the end of the three-year performance period (e.g., baseline, maximum or zero). In addition to the grants with vesting based solely on performance, certain awards pursuant to the plan have a time-based vesting requirement, under which awards vest from two to three years after grant issuance, subject to continuous employment and certain other conditions. Restricted stock has voting rights, and the underlying shares are not considered to be issued and outstanding until vested.

Under the 2009 Equity Incentive Plan, the Company has issued 177,293 fully vested shares as of October 31, 2013. The Company has granted up to a maximum of 5,567 restricted stock awards remaining unvested as of October 31, 2013 and have a weighted average grant date fair value of \$8.86. The Company recognizes expense related to performance-based awards over the requisite service period using the straight-line attribution method based on the outcome that is probable.

Under the 2012 Equity Plan, the Company has granted 282,275 restricted stock awards as of October 31, 2013, assuming all maximum awards are achieved. All of these restricted stock awards are nonvested at October 31, 2013 (220,774 shares at "baseline"), and have a weighted average grant date fair value of \$6.03. The Company recognizes expense related to performance-based awards over the requisite service period using the straight-line attribution method based on the outcome that is probable.

As of October 31, 2013, unrecognized stock-based compensation expense related to restricted stock awards totaled \$4,807 pursuant to the 2009 Equity Incentive Plan and \$1,425,477 pursuant to the 2012 Equity Incentive Plan, before income taxes, based on the maximum performance award level, less what has been charged to expense on a cumulative basis through October 31, 2013, which was set to zero. Such unrecognized stock-based compensation expense related to restricted stock awards totaled \$4,807 for the 2009 Equity Incentive Plan and \$1,029,417 for the 2012 Equity Incentive Plan at the baseline performance level. The cost of these nonvested awards is expected to be

recognized over a weighted-average period of three years. The Board has estimated its current performance level to be at zero, and expenses have been recorded accordingly. The performance-based awards are not considered stock equivalents for earnings per share (“EPS”) calculation purposes.

**Stock-Based Compensation**

The Company recognized total stock-based compensation costs of \$179,002 and \$349,530 for the nine-months ended October 31, 2013 and 2012, respectively, of which \$13,881 and \$124,342 result from the 2009 Equity Plan and \$165,121 and \$204,663 result from the 2012 Equity Plan for the years ended October 31, 2013 and 2012, respectively, and \$0 and \$20,525, respectively, from the Director Option Plan. These amounts are reflected in selling, general and administrative expenses. The total income tax benefit recognized for stock-based compensation arrangements was \$64,441 and \$127,310 for the years ended October 31, 2013 and 2012, respectively.

Shares under 2012 Equity Plan	Outstanding unvested grants at maximum <sup>(a)</sup> at beginning of FY14	Granted during FY14 through October 31, 2013	Vested during FY14 through October 31, 2013	Forfeited during FY14 through October 31, 2013	Outstanding unvested grants at maximum <sup>(a)</sup> at October 31, 2013
Restricted stock grants - employees	164,500				164,500
Restricted stock grants - directors	49,500				49,500
Matching award program					
Compensation in stock in lieu of cash - employees	21,517	33,672			55,189
Retainer in stock - directors	6,601	6,484			13,085
Total restricted stock plan	242,118	40,156			282,274
Weighted average grant date fair value	\$ 6.34	\$ 4.17	\$	\$	\$ 6.03
Shares under 2009 Equity Plan	Outstanding unvested grants at maximum <sup>(a)</sup> at beginning of FY14	Granted during FY14 through October 31, 2013	Vested during FY14 through October 31, 2013	Forfeited during FY14 through October 31, 2013	Outstanding unvested grants at maximum <sup>(a)</sup> at October 31, 2013
Restricted stock grants - employees					
Restricted stock grants - directors					
Matching award program	3,500		500		3,000
Compensation in stock in lieu of cash - employees	26,090		26,090		
Retainer in stock - directors	6,688		4,122		2,566
Total restricted stock plan	36,278		30,712		5,566
Weighted average grant date fair value	\$ 8.27		\$ 8.16		\$ 8.86

<sup>(a)</sup> The Board has estimated the current performance level at zero and expenses have been recorded accordingly.

**9. Manufacturing Segment Data**

Domestic and international sales are as follows in millions of dollars:

	Three Months Ended October 31,				Nine Months Ended October 31,			
	2013		2012		2013		2012	
Domestic	\$ 11.5	50 %	\$ 9.8	41 %	\$ 35.7	52 %	\$ 28.7	40 %
International	11.3	50 %	14.4	59 %	33.5	48 %	43.0	60 %
Total	\$ 22.8	100 %	\$ 24.2	100 %	\$ 69.2	100 %	\$ 71.7	100 %

We manage our operations by evaluating each of our geographic locations. Our North American operations include our facilities in Alabama (primarily the distribution to customers of the bulk of our products and manufacturing of our chemical suit and fire protective products), Mexico (primarily disposable, glove, chemical suit and woven production) and Pennsylvania (primarily production of high visibility products). We also maintain two manufacturing companies in China (primarily disposable, chemical and woven suit production), a wovens manufacturing facility in Brazil and a small manufacturing facility in Argentina. We evaluate the performance of these entities based on operating profit, which is defined as income before income taxes, interest expense and other income and expenses. We have sales forces in Canada, Europe, Latin America, India, Russia, Kazakhstan and China, which sell and distribute products shipped from the United States, Mexico, Brazil or China. The table below represents information about reported manufacturing segments for the years noted therein:

	Three Months Ended October 31 (in millions of dollars)		Nine Months Ended October 31 (in millions of dollars)	
	2013	2012	2013	2012
Net Sales:				
USA	\$ 12.40	\$ 10.58	\$ 37.60	\$ 30.77
Other foreign	5.36	5.99	17.48	16.44
Mexico	0.90	0.69	2.35	1.75
China	11.17	9.53	32.53	27.79
Brazil	1.91	4.28	5.40	14.17
Corporate	0.37	0.14	1.50	0.53
Less intersegment sales	(9.32)	(6.97)	(27.70)	(19.73)
Consolidated sales	\$ 22.79	\$ 24.24	\$ 69.16	\$ 71.72
External Sales:				
USA	\$ 11.47	\$ 9.83	\$ 35.65	\$ 28.69
Other foreign	5.14	5.69	16.02	15.91
Mexico	0.38	0.24	0.88	0.50
China	3.90	4.20	11.29	12.45
Brazil	1.90	4.28	5.32	14.17
Consolidated external sales	\$ 22.79	\$ 24.24	\$ 69.16	\$ 71.72
Intersegment Sales:				
USA	\$ 0.93	\$ 0.75	\$ 1.95	\$ 2.08
Other foreign	0.21	0.30	1.50	0.53
Mexico	0.52	0.45	1.47	1.25
China	7.27	5.33	21.24	15.34
Brazil	0.02	0.00	0.08	0.00
Corporate	0.37	0.14	1.46	0.53
Consolidated intersegment sales	\$ 9.32	\$ 6.97	\$ 27.70	\$ 19.73

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Operating Profit (Loss):

USA	\$ 1.07	\$ 0.40	\$ 4.20	\$ 0.52
Other foreign	0.06	0.42	0.56	0.91
Mexico	0.04	0.01	(0.03)	(0.05)
China	1.06	1.01	2.65	2.15
Brazil	(1.93)	(0.37)	(3.74)	(0.24)
Corporate	(1.25)	(1.25)	(3.61)	(3.62)
Less intersegment profit	(0.08)	0.05	0.00	0.77
Consolidated operating profit	\$ (1.03)	\$ 0.27	\$ 0.03	\$ 0.44

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	2013	2012	2013	2012
Depreciation and Amortization Expense:				
USA	\$ 0.05	\$ 0.07	\$ 0.16	\$ 0.20
Other foreign	0.04	0.03	0.14	0.13
Mexico	0.01	0.01	0.04	0.03
China	0.08	0.09	0.20	0.26
Brazil	0.09	0.09	0.28	0.27
Corporate	0.19	0.09	0.42	0.24
Less intersegment	(0.01)	0.00	(0.01)	0.00
Consolidated depreciation and amortization expense	\$ 0.45	\$ 0.38	\$ 1.23	\$ 1.13
Interest Expense:				
USA	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00
Other foreign	0.04	0.04	0.12	0.12
Mexico	0.03	0.01	0.07	0.04
Brazil	0.34	0.24	0.87	0.76
Corporate	0.33	0.17	0.74	0.41
Less intersegment	(0.09)	(0.19)	(0.41)	(0.56)
Consolidated interest expense	\$ 0.65	\$ 0.27	\$ 1.39	\$ 0.77
Income Tax Expense (Benefits):				
USA	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00
Other foreign	0.17	0.02	0.33	0.13
Mexico	0.00	0.00	0.01	0.01
China	0.25	0.03	0.73	0.40
Brazil	0.00	(0.14)	0.00	(0.43)
Corporate	(0.04)	(0.32)	(3.91)	(1.06)
Less intersegment	(0.05)	0.11	(0.26)	0.28
Consolidated income tax benefit	\$ 0.33	\$ (0.30)	\$ (3.10)	\$ (0.67)

	October 31 2013	2012
	(in millions of dollars)	
	(Unaudited)	
Total Assets:		
USA	\$ 28.63	\$ 23.66
Other foreign	19.93	13.19
Mexico	3.69	3.59
China	26.16	26.66
India	(1.12)	1.61
Brazil	8.65	14.14
Corporate	1.40	0.47
Consolidated assets	\$ 87.34	\$ 83.32
Long-Lived Assets:		
USA	\$ 2.39	\$ 2.55
Other foreign	2.25	2.38
Mexico	2.11	2.21
China	2.63	3.28
India	0.02	
Brazil	2.21	2.75
Corporate	0.97	0.92



Consolidated long-lived assets	\$	12.58	\$	14.09
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Beginning in November 2012, all direct shipments from China to US customers are billed from the US.

**10. Income Taxes**

***Income Tax Audits***

The Company is subject to US federal income tax, as well as income tax in multiple US state and local jurisdictions and a number of foreign jurisdictions. The Company's federal income tax returns for the fiscal years ended January 31, 2003, 2004, 2005 and 2007, have been audited by the Internal Revenue Service ("IRS"). The Company has received a final "No Change Letter" from the IRS for FY07 dated August 20, 2009. The Company has received notice from the IRS on March 21, 2011, that it will shortly commence an audit for the FY09 tax return. There have been no further communications from the IRS since.

Our three major foreign tax jurisdictions are China, Canada and Brazil. China tax authorities have performed limited reviews on all China subsidiaries as of tax years 2008, 2009, 2010, 2011 and 2012 with no significant issues noted. We believe our tax positions are reasonably stated as of January 31, 2013. On May 9, 2013, Weifang Lakeland Safety Products Co., Ltd., one of our China operations was notified by local tax authority that they would conduct an audit on transfer pricing. After preliminary communication with the tax authority, we believe the additional tax liability will be no more than US \$16,000 or RMB100,000. At the same time, the China tax authority also had questions about why the retained earnings amount was not being repatriated to corporate and why the payments in trade payables from corporate to the sister companies were delayed, especially from US parent to our Chinese subsidiary. Additionally, the China tax authority questioned if there is any tax avoidance motive in the investment by Weifang Lakeland Safety Products Co., Ltd. of US \$500,000 to our Argentina subsidiary. We do not believe there will be any material tax consequences from the latter two inquiries.

Lakeland Protective Wear, Inc., our Canadian subsidiary, follows Canada tax regulatory framework recording its tax expense and tax deferred assets or liabilities. As of this statement filing date, we believe the Company's tax situation is reasonably stated, and we do not anticipate future tax liability.

The Company's Brazilian subsidiary is currently under a tax audit, which raised some issues regarding the tax impact related to the merger held in 2008 and the resulting goodwill resulting from the structure which was set up at the Company's Brazilian counsel's suggestion. This structure is relatively common in acquisitions of Brazilian operations made by non-Brazilian companies. In general, acquisitions with this structure have survived challenge by the taxing authorities in Brazil. The cumulative amount of tax benefits recognized on the Company's books through October 31, 2013, resulting from the tax deduction of the goodwill amortization is now zero, net of the deferred tax valuation reserve. This results from the goodwill on the Brazilian books which, for Brazilian tax purposes, is eligible for tax write-off over a five-year period dating from November 2008.

The Company's Brazilian subsidiary has received notice from the Brazilian tax authorities of a claim totaling approx. US \$1.0 million (R2,265,728) consisting of tax of approx. US \$127,000 (R280,416) and the remainder in interest and penalty. Management believes it is probable it will ultimately prevail in this claim and as such no provision has been recorded.

#### ***Change in Accounting Estimate/Valuation Allowance***

We record net deferred tax assets to the extent we believe these assets will more likely than not be realized. In making such determination, we considered all available positive and negative evidence, including scheduled reversals of deferred tax liabilities, projected future taxable income, tax planning strategies and recent financial operations. The valuation allowance was \$4.5 million at January 31, 2013 and zero at October 31, 2013. Management has determined that as a result of improved operations in the US and the dividends received from asset sales along with other taxable effects of the recent financing, that it is now more likely than not that the deferred tax asset will be realized in the future and therefore the valuation allowance of \$4,544,431 has been reversed. The amount very favorably affected our (benefit) for income taxes, resulting in the inclusion of this \$4.5 million in net income for the three and nine months ended October 31, 2013.

#### ***Unusual Tax Charges***

As a result of the sale of its Qingdao plant, the Company received taxable dividends in the US which result in an accrual of a US deferred tax liability of \$422,321 included on the balance sheet in deferred income tax. Because of our tax loss carry forwards there is no immediate current tax liability for these taxes. Further, as a result of the financing completed in June 2013, the Company incurred US taxable income from its Canadian operations which resulted in a US deferred tax liability of \$100,000 included on the balance sheet in deferred income tax. Again, because of our tax loss carry forwards, no current tax liability is necessary.



**11. Derivative Instruments and Foreign Currency Exposure**

The Company is exposed to foreign currency risk. Management previously had a derivative instrument program to partially offset this risk by purchasing forward contracts to sell the Canadian Dollar, the Chilean Peso, the Euro, the Great Britain Pound and Brazil Real other than the cash flow hedge discussed below. However, as a result of the financing situation with its former lender, TD Bank, the Company's corporate hedging program has been temporarily suspended. In the third quarter of FY14, the Company has established a foreign exchange facility with Wells Fargo Bank, N.A. Such contracts are largely timed to expire with the last day of the fiscal quarter, with a new contract purchased on the first day of the following quarter, to match the operating cycle of the Company. The Company has continued its currency hedging in China. We designated the forward contracts as derivatives but not as hedging instruments, with loss and gain recognized in current earnings. In the three months ended October 31, 2013, the Company sustained a gain on foreign exchange in Brazil of \$115,764 or \$0.02 per share included in net income. In the nine months ended October 31, 2013, the Company recorded a loss on foreign exchange in Brazil of \$(271,647) or \$(0.05) per share included in net income.

The Company accounts for its foreign exchange derivative instruments by recognizing all derivatives as either assets or liabilities at fair value, which may result in additional volatility in both current period earnings and other comprehensive income as a result of recording recognized and unrecognized gains and losses from changes in the fair value of derivative instruments.

Currently, we have two types of derivatives to manage the risk of foreign currency fluctuations. We enter into forward contracts with financial institutions to manage our currency exposure related to net assets and liabilities denominated in foreign currencies. Those forward contract derivatives, not designated as hedging instruments, are generally settled quarterly. Gain and loss on those forward contracts are included in current earnings. We also enter cash flow hedge contracts with financial institutions to manage our currency exposure on future cash payments denominated in foreign currencies. The effective portion of gain or loss on cash flow hedge is reported as a component of accumulated other comprehensive income. Our hedge positions are summarized below:

**Fair Value of Derivative Instruments**

Derivatives not designated as hedging instruments

Foreign Exchange Forward Contracts

	Three Months Ended October 31,		Nine Months Ended October 31,	
	2013	2012	2013	2012
Notional Value in USD	\$ 1,000	\$ 11,175	\$ 6,587	\$ 36,501
Gain and loss reported in current operating income (expense)	\$ (42)	\$ 205	\$ 81	\$ 261

There is no outstanding balance from foreign exchange forward contracts as of October 31, 2013 or 2012.

Derivatives designated as hedging instruments

Asset Derivative from Foreign Currency Cash Flow Hedge

	As of October 31, 2013	As of January 31, 2013
Notional value in USD	\$ 412,440	\$ 6,944,040
Gain reported in equity as other comprehensive income	(59,078)	38,513

Effect of Derivative on Income Statement from Foreign Currency Cash Flow Hedge

	Nine Months Ended October 31, 2013	Nine Months Ended October 31, 2012
Gain reclassified from other comprehensive income into current earnings during three months ended October 31, 2013, reported in operating income	\$ 85	\$ 33

The cash flow hedge is designed to hedge the payments made in the Euro to our China subsidiaries. Other assets have been recorded as \$92,011 and \$19,544 in the balance sheet for Q3 FY14 vs. FY13, respectively.

## ***12. VAT Tax Issue in Brazil***

Please see footnote 10 of the Company's Annual Report on Form 10-K for the year ended January 31, 2013 for a more detailed discussion.

The Bahia state tax auditors filed several claims for VAT taxes. The claims assert that the state VAT taxes are owed to the state of domicile of the ultimate importer/user and disregarded the fact that the VAT taxes had already been paid to the neighboring state.

The Company has changed its strategy regarding the large VAT tax claim as a result of the current cash flow needs in Brazil. At such time when a switch to a formal judicial proceeding is required, the Company intends to negotiate a guarantee with the court whereby the Company would either pledge its inventory as collateral for the judicial deposit or alternately would agree to deposit into an escrow account with the court system a monthly judicial deposit of a negotiated percentage of its future sales in Brazil. The Company believes it is probable it would be able to negotiate such an arrangement. The Company would then be able to avail itself of a later amnesty. Any amounts paid into the escrow would be available at such time to be applied to the amnesty payment. The Company believes it is more likely than not that it will have the cash from operations or the borrowing capacity at such time to fund such amnesty payment but no assurances can be given.

Such arrangement would result in a judicial tax claim filed against the Company for 20% greater than the total claim, or approximately US \$6.7 million (R15.0 million).

Once this arrangement is completed, the formal judicial process could take from 5 to 10 years. The Company believes there is a strong likelihood that another amnesty would be offered by the state prior to such completion.

The Company has accepted amnesty for a smaller claim which will result in 8 monthly payments of about US \$19,000 (R42,000) which reflects abatement of 80% of penalty and interest. An accrual of US \$153,000 has been charged to expense and included in Other Accrual Expenses on the Balance Sheet as of October 31, 2013.

In December 2013, the company has just learned of a different VAT tax claimed by the State of Sao Paulo for a tax in the amount of approximately US \$45,000 and total claim including interest and penalty totaling approximately US \$200,000.

Management needs more time to evaluate this claim but intends to defend until the next amnesty if loss is probable and will defend totally if loss is remote. Given the lack of materiality management will make a more definite judgment in the year-end report.

A table summarizing all five different VAT claims and their status is listed below:

Principle R\$	Interest R\$	Penalty R\$	Total R\$	Approximate for Totals US \$	Loss Possibility	Strategy	Collateral
305,897	310,182	181,089	797,168	362,000	Remote	To wait Judicial Process	New Land
573,457	754,401	344,074	1,671,932	760,000	Remote	To wait Judicial Process	Plant
6,209,836	3,142,429	3,511,156	12,863,422	5,847,000	Probable	To wait Judicial Process and offer Judicial Deposit (approx. 3% net sales)	-
402,071	528,891	241,242	1,172,204	533,000	Remote	To wait Judicial Process *Accept State Amnesty (8 installments, approx. BRL 42K)	New Land
285,009	78,135	171,005	534,149	243,000	Loss Agreed	*After State Amnesty Accepted	-
7,776,270	4,814,038	4,448,567	17,038,875	7,745,000			

	PRINCIPAL	INTEREST	PENALTY	TOTAL	State Requirements
	285,009	15,626	34,200	334,835	8 Installments
Total	285,009	15,626	34,200	334,835	152,000

### 13. Brazil Management and Share Purchase Agreement-Arbitration Award and Settlement Agreement

Please see footnote 4 of the Company’s Annual Report on Form 10-K for the year ended January 31, 2013 for a more detailed discussion.

Lakeland Industries, Inc. and its wholly-owned subsidiary, Lakeland Brasil S.A. (“Lakeland Brasil” and together with Lakeland Industries, Inc., the “Company”) were parties to an arbitration proceeding in Brazil involving the Company and two former officers (the “former officers”) of Lakeland Brasil. On May 8, 2012, the Company received notice of an arbitral award in favor of the former officers.

On September 11, 2012, the Company and the former officers entered into a settlement agreement (the “Settlement Agreement”) which fully and finally resolved all alleged outstanding claims against the Company arising from the arbitration proceeding. Pursuant to the Settlement Agreement, the Company agreed to a payment schedule to the former officers with a balance remaining as of October 31, 2013 of \$5.25 million in US dollars consisting of 21 consecutive quarterly installments of US \$250,000 ending on December 31, 2018. The Company is current with all obligations pursuant to this Settlement Agreement

In addition, pursuant to the Settlement Agreement, as additional security for payment of the Settlement Amount, Lakeland Brasil agreed to grant the former officers a second mortgage interest on certain of its property in Brazil, which mortgage is expressly behind the lien securing the payment of tax debts to a state within Brazil related to certain notices of tax assessment on such property. The Company also agreed to become a co-obligor, in lieu of a guarantor, for payment of the Settlement Amount.

***14. Goodwill***

There was no change in the carrying amount of goodwill during fiscal year 2014.



**15. Recent Accounting Pronouncements**

The Company considers the applicability and impact of all accounting standards updates (ASUs). No recent accounting pronouncement will have a material impact on the financial statements.

**16. Discontinued Operations in India**

In 2011 the Company decided to discontinue operations in its India glove manufacturing facility and put the assets and business up for sale. The Company decided to sell this division primarily because it has incurred significant operating losses since inception, and the Company has been unsuccessful in developing sufficient sales to reach at least break even. The Company attempted to sell the operations as an ongoing operation but shut down its operations in December 2011. Total assets of discontinued operations were reduced \$0.2 million in the quarter primarily as a result of the sale of one of the three plots of real estate owned, as described in Note 17.

Subsequent to October 31, 2013, management has made plans to convert one of the two remaining plants in India to manufacture a specific line of disposable products using fabric mainly sourced in India. There will be an insignificant investment needed in terms of both capital expenditure and working capital.

**17. Asset Sales****Sale of Real Estate in China**

In April 2013, the Company executed a contract for the sale of real estate located in Qingdao, China, which was completed on June 30, 2013. The sale was structured as a sale of a subsidiary's stock after transferring out all non-real estate assets to other Lakeland entities. The net proceeds of the sale to the Company were approximately \$1.0 million, received in June 2013. All production from this facility has been transferred to other Lakeland manufacturing facilities. There are no product lines which will be dropped as a result of this plant relocation. Accordingly, the operations of this plant are not being treated as a discontinued operation. This sale resulted in no significant gain or loss for financial statement purposes. However, as a result of this sale there were dividends paid to the US parent company of approximately US\$1.7 million, which results in taxable income in the US, generating a tax charge of \$422,321 in Q2 2014 financial statements. However, as a result of its loss carry forwards for US tax purposes, no cash tax liability has been incurred.

**Sale of India Property**

The Company has entered into a Memorandum of Understanding ("MOU") in March 28, 2013 for the sale of Plot 24, the largest of three plots held for sale by the Company, which closed on July 29, 2013. The sale price was approximately US \$428,000 (INR 25,000,000), which is less than previously anticipated due to foreign exchange deterioration in the Indian Rupee. The Company collected this cash on July 29, 2013.

	Remaining Assets Held for Sale as of	
	October 31, 2013	January 31, 2013
Inventory	\$	\$ 85,170
Other current asset		10,024
Property and equipment	19,920	717,988
Total assets of discontinued operations	19,920	813,182
Liabilities of discontinued operations:		
Accounts payable		2,759
Other liabilities		22,282
Total liabilities of discontinued operations		25,041

Net assets of discontinued operations	\$	19,920	\$	788,141
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## **Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

*This Form 10-Q may contain certain "forward-looking" information within the meaning of the Private Securities Litigation Reform Act of 1995. This information involves risks and uncertainties. Our actual results may differ materially from the results discussed in the forward-looking statements.*

### **Overview**

We manufacture and sell a comprehensive line of safety garments and accessories for the global industrial protective clothing markets. Our products are sold by our in-house sales force and independent sales representatives to a network of over 1,200 North American safety and mill supply distributors, end-users, and distributors internationally. These distributors in turn supply end user industrial customers, such as integrated oil, utilities, chemical/petrochemical, automobile, steel, glass, construction, smelting, janitorial, pharmaceutical and high technology electronics manufacturers. In addition, we supply federal, state and local governmental agencies and departments domestically and internationally, such as municipal fire and police departments, airport crash rescue units, the military, the Department of Homeland Security and the Centers for Disease Control and state and privately owned utilities and integrated oil companies.

We have operated facilities in Mexico since 1995, in China since 1996, in India since 2007 (glove manufacturing facilities are discontinued) and in Brazil since May 2008. Beginning in 1995, we moved the labor intensive sewing operation for our limited use/disposable protective clothing lines to these facilities. Our facilities and capabilities in China and Mexico allow access to a less expensive labor pool than is available in the United States and permit us to purchase certain raw materials at a lower cost than they are available domestically. As we have increasingly moved production of our products to our facilities in Mexico and China, we have seen improvements in the profit margins for these products. Our net sales attributable to customers outside the United States were \$11.3 million and \$14.4 million for the three months ended October 31, 2013 and October 31, 2012, respectively.

### **Critical Accounting Policies and Estimates**

Our discussion and analysis of our financial condition and results of operations are based upon our consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States. The preparation of our financial statements in conformity with accounting principles generally accepted in the United States requires us to make estimates and judgments that affect the reported amounts of assets, liabilities, net sales and expenses and disclosure of contingent assets and liabilities. We base estimates on our past experience and on various other assumptions that we believe to be reasonable under the circumstances, and we periodically evaluate these estimates.

We believe the following critical accounting policies affect our more significant judgments and estimates used in the preparation of our consolidated financial statements.

*Revenue Recognition.* The Company derives its sales primarily from its limited use/disposable protective clothing and secondarily from its sales of high-end chemical protective suits, firefighting and heat protective apparel, gloves and arm guards and reusable woven garments. Sales are recognized when goods are shipped, at which time title and the risk of loss pass to the customer. Some sales in Brazil may be sold on terms with F.O.B. destination, which are recognized when received by the customer. Sales are reduced for sales returns and allowances. Payment terms are generally net 30 days for United States sales and net 90 days for international sales.

*Inventories.* Inventories include freight-in, materials, labor and overhead costs and are stated at the lower of cost (on a first-in, first-out basis) or market. Inventory is written down for slow-moving, obsolete or unusable inventory.

In Q3 FY14, management determined the need for inventory adjustments in the USA and Brazil totaling \$1,886,000 as follows:

*US-Change of Estimate.* Management has followed the practice of reviewing its overhead rates on a quarterly basis. In order to properly revise overhead rates, a stabilized period of reliable historical data is needed both for sales volume and for the overhead cost pool. Due to the extended loss in volume resulting from the DuPont license termination and the ensuing cost reduction measures taken in the US, management determined better data was now available in Q3 FY14, at which point management revised its overhead rates relating to US inventory. As a result, inventory valuation was reduced by \$353,000 overall in the US, primarily related to the disposable division. Such adjustment was only applied to current fast turnover inventory.

*US-Lower of Cost or Market.* There is one discontinued product line in the US that management had been converting to a different style for one customer and reserving the cost of conversion. While this customer continues to purchase these converted styles, during Q3 FY14, management determined that this one customer would not purchase these converted items in sufficient quantity and management will have to sell the remaining stock at a deep discount. Accordingly, an additional inventory write-down of \$375,000 was determined to be appropriate.

*Brazil-Lower of Cost or Market.* In Q3 FY14, it was determined that due to the introduction of a new fabric domestically sourced in Brazil which drove down market pricing, along with significant improvements and elimination of inefficiencies in the production process, adjustments were made to inventory totaling US \$810,000.

*Brazil-Obsolete.* In addition, in the third quarter of fiscal 2013, the Company identified certain inventory in Brazil as obsolete. The inventory became obsolete as a result of the introduction of competing new products into the Brazilian marketplace which rendered the inventory items obsolete. As a result, the inventory was written down to scrap value. Accordingly, during the third quarter of fiscal 2013 the Company recorded a non-cash charge against inventory of US \$348,000.

*Allowance for Doubtful Accounts.* Trade accounts receivable are stated at the amount the Company expects to collect. The Company maintains allowances for doubtful accounts for estimated losses resulting from the inability of its customers to make required payments. Management considers the following factors when determining the collectability of specific customer accounts:

Customer creditworthiness, past transaction history with the customer, current economic industry trends and changes in customer payment terms. Past due balances over 90 days and other less creditworthy accounts are reviewed individually for collectability. If the financial condition of the Company's customers were to deteriorate, adversely affecting their ability to make payments, additional allowances would be required. Based on management's assessment, the Company provides for estimated uncollectible amounts through a charge to earnings and a credit to a valuation allowance. Balances that remain outstanding after the Company has used reasonable collection efforts are written off through a charge to the valuation allowance and a credit to accounts receivable.

*Income Taxes and Valuation Allowances.* We are required to estimate our income taxes in each of the jurisdictions in which we operate as part of preparing our consolidated financial statements. This involves estimating the actual current tax in addition to assessing temporary differences resulting from differing treatments for tax and financial accounting purposes. These differences, together with net operating loss carry forwards and tax credits, are recorded as deferred tax assets or liabilities on our balance sheet. A judgment must then be made of the likelihood that any deferred tax assets will be realized from future taxable income. A valuation allowance may be required to reduce deferred tax assets to the amount that is more likely than not to be realized. In the event we determine that we may not be able to realize all or part of our deferred tax asset in the future, or that new estimates indicate that a previously recorded valuation allowance is no longer required, an adjustment to the deferred tax asset is charged or credited to net income in the period of such determination.

*Uncertain Tax Positions.* In the event the Company determines that it may not be able to realize all or part of our deferred tax assets in the future, or that new estimates indicate that a previously recorded valuation allowance is no longer required, an adjustment to the deferred tax asset is charged or credited to income in the period of such determination. The Company recognizes tax positions that meet a "more likely than not" minimum recognition threshold.

*Valuation of Goodwill and Other Intangible Assets.* Goodwill and indefinite lived, intangible assets are tested for impairment at least annually; however, these tests may be performed more frequently when events or changes in circumstances indicate the carrying amount may not be recoverable. Goodwill impairment is evaluated utilizing a two-step process as required by US GAAP. Factors that the Company considers important that could identify a potential impairment include: significant underperformance relative to expected historical or projected future operating results; significant changes in the overall business strategy; and significant negative industry or economic trends. The Company measures any potential impairment on a projected discounted cash flow method. Estimating future cash flows requires the Company's management to make projections that can differ materially from actual results.

*Impairment of Long-Lived Assets.* The Company evaluates the carrying value of long-lived assets to be held and used when events or changes in circumstances indicate the carrying value may not be recoverable. The carrying value of a long-lived asset is considered impaired when the total projected undiscounted cash flows from the asset are separately identifiable and are less than its carrying value. In that event, a loss is recognized based on the amount by which the carrying value exceeds the fair value of the long-lived asset.

*Foreign Currency Risks.* The functional currency for the Brazil operation is the Brazil Real; the United Kingdom, the Euro; the trading company in China, the RenminBi; the Canada Real Estate, the Canadian dollar; and the Russia operation, the Russian Ruble and Kazakhstan Tenge. All other operations have the US dollar as its functional currency.

*Self-Insured Liabilities.* We have a self-insurance program for certain employee health benefits. The cost of such benefits is recognized as expense based on claims filed in each reporting period and an estimate of claims incurred but not reported during such period. Our estimate of claims incurred but not reported is based upon historical trends. If more claims are made than were estimated or if the costs of actual claims increase beyond what was anticipated, reserves recorded may not be sufficient, and additional accruals may be required in future periods. We maintain separate insurance to cover the excess liability over set single claim amounts and aggregate annual claim amounts.

*Loss Contingencies.* Certain conditions may exist as of the date the financial statements are issued, which may result in a loss to the Company but which will only be resolved when one or more future events occur or fail to occur. The Company's management and its legal counsel assess such contingent liabilities, and such assessment inherently involves an exercise of judgment. In assessing loss contingencies related to legal proceedings that are pending against the Company or unasserted claims that may result in such proceedings, the Company's legal counsel evaluates the perceived merits of any legal proceedings or unasserted claims, as well as the perceived merits of the amount of relief sought or expected to be sought therein.

If the assessment of a contingency indicates that it is probable that a material loss has been or is probable of being incurred and the amount of the liability can be estimated, then the estimated liability would be accrued in the Company's financial statements. If the assessment indicates that a potentially material loss contingency is not probable, but is reasonably possible, or is probable but cannot be estimated, then the nature of the contingent liability, together with an estimate of the range of possible loss if determinable and material, would be disclosed.

Loss contingencies considered remote are generally not disclosed unless they involve guarantees, in which case the nature of the guarantee would be disclosed.

**Significant Balance Sheet Fluctuation October 31, 2013, As Compared to January 31, 2013**

Cash decreased by \$1.7 million and borrowings under the revolving credit facility increased by \$2.2 million, but term loans of \$5.5 million were repaid and additional junior indebtedness of \$3.5 million was incurred. Accounts receivables increased \$1.3 million primarily due to operations in China and increased sales into the external market. Inventory increased by \$1.2 million primarily in the US and China reflecting slow sales in Q3 and a seasonal buildup to avoid stock outs in peak times of late December through May in North America. Other current assets increased \$0.8 million, primarily due to prepayments to material suppliers in China and Argentina. Assets of discontinued operations decreased \$0.8 million with the sale of Plot 24 in India (discussed in more detail in Note 17) and further inventory sales. Accounts payables increased \$2.5 million mainly in China due to extended payment terms negotiated with raw materials suppliers.

**Three months ended October 31, 2013, As Compared to the Three Months Ended October 31, 2012**

**Net Sales.** Net sales decreased \$1.5 million, or 6.0%, to \$22.8 million for the three months ended October 31, 2013, from \$24.2 million for the three months ended October 31, 2012, mainly due to a decrease in Brazil sales of \$2.4 million, a decrease of 55%, as a result of several large bid orders shipped in the third quarter last year and a generally poor sales level in Brazil. There can be no assurance that sales in Brazil will improve. Domestic sales in China and to the Asia Pacific Rim decreased by \$0.3 million or 7%, however, excluding direct ships to the US of \$2.1 million included in prior year sales now included in US sales in the current year, China external sales increased by \$1.8 million. China adjusted sales increased primarily due to increased orders from our customers in Japan and Korea and completion of a large apparel contract for China. UK sales increased by \$0.3 million, or 10.9%. Russia and Kazakhstan sales combined decreased by \$0.1 million, or 18%. US domestic sales of disposables increased by \$1.5 million, mainly due to inclusion of direct ship billing of \$2.1 million, chemical sales were flat, fires protection sales increased \$0.6 million, wovens sales decreased \$0.3 million and reflective sales increased by \$0.2 million, for an overall sales gain in the US of \$1.6 million, or 16.7%. Sales for Lakeland worldwide, excluding Brazil, increased \$1.0 million, or 4.6%, over the third quarter of last year.

**Gross Profit.** Gross profit decreased \$2.3 million, or 31%, to \$5.0 million for the three months ended October 31, 2013, from \$7.3 million for the three months ended October 31, 2012. Gross profit as a percentage of net sales decreased to 22.1% for the three months ended October 31, 2013, from 30.1% for the three months ended October 31, 2012. Major factors driving the changes in gross margins were:

- Brazil gross margin was a gross loss of (46.7) percentage points for this year compared with 27.1% last year resulting from several large bid contracts at a high margin last year, and heavy discounting in this year to promote sales, an inventory write-down of \$1.2 million as explained above, along with sales of raw material below cost to raise cash for Brazil.
- Disposables gross margin increased by 3.5 percentage points due to higher volume resulting from conversion of customers to Lakeland branded product with a higher gross, a price increase and adjustments in transfer pricing, partially offset by a \$368,000 reduction in inventory valuation due to changes in overhead rates, and a \$375,000 addition to reserves for one discontinued product line.
- Argentina gross margin decreased by 15 percentage points mainly due to poor volume resulting from lack of working capital and government controls over imports.
- Higher margins in chemical sales were reflective of a different sales mix.
- UK margins were up by 2.1 percentage points reflecting higher volume and improved sales mix.
- Gloves margin decreased by 3.4 percentage points, mainly resulting from an increase in inventory reserves for Nitrosal gloves.

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**Operating Expenses.** Operating expenses decreased \$0.9 million, or 13.5%, to \$6.1 million for the three months ended October 31, 2013 from \$7.0 million for the three months ended October 31, 2012. Operating expenses as a percentage of net sales was 26.5% for the three months ended October 31, 2013 down from 29% for the three months ended October 31, 2012. Major factors comprising this decrease were:

\$ (0.3)	million decrease in commissions primarily in Brazil as a result of reduced volume and no large bid contracts
\$ (0.3)	million decrease in payroll administrative salaries due to reductions in Brazil
\$ (0.2)	million decrease in equity compensation reflecting the current estimation of zero performance level
\$ (0.2)	million decrease in currency fluctuation expense
\$ 0.1	million increase in amortization reflecting the financing completed in Q2

**Operating Profit.** Operating profit decreased to a loss of \$1.0 million for the three months ended October 31, 2013, from a profit of \$0.3 million for the three months ended October 31, 2012, mainly as a result of the Brazilian operations. Operating margins were a loss of (4.5)% for the three months ended October 31, 2013, compared to 1.1% for the three months ended October 31, 2012.

**Interest Expenses.** Interest expenses increased \$0.3 million to \$0.6 million for the three months ended October 31, 2013, from \$0.3 million for the three months ended October 31, 2012, due to higher rates prevailing in Brazil, US, and UK, mainly resulting from the new financing completed in Q2. Also included in interest expense is a non-cash charge of approximately \$138,000 of amortization of OID on the Subordinated Loan.

**Income Tax Expense.** Income tax expenses consist of federal, state and foreign income taxes. Income tax benefits were flat for the three months ended October 31, 2013, from \$0.3 million for the three months ended October 31, 2012.

**Net Income (Loss).** Net income decreased by \$2.1 million to \$(1.8) million for the three months ended October 31, 2013, from \$0.3 million for the three months ended October 31, 2012, mainly due to the Brazilian losses and \$1.2 million of inventory write-downs.

### ***New Strategy in Brazil***

During the Quarter ending October 31, 2013, Lakeland terminated the previous management in Brazil and hired a new CEO specializing in turnaround situations. We adopted a new strategy emphasizing industrial and smaller governmental agency orders, de-emphasizing large bid contracts. Accordingly, throughout the current fiscal year, there has been major cost cutting in Brazil to “right size” the operation to appropriate levels for the new lower volume strategy.

### **Nine Months Ended October 31, 2013, As Compared to the Nine Months Ended October 31, 2012**

**Net Sales.** Net sales decreased \$2.5 million, or 3.5%, to \$69.2 million for the nine months ended October 31, 2013, from \$71.7 million for the nine months ended October 31, 2012. The net decrease was due to a \$9.5 million decrease in foreign sales including a \$8.8 million decrease in Brazil partially offset by an increase of \$7.0 million in domestic sales. Domestic sales in China and to the Asia Pacific Rim decreased by \$1.2 million or 10%, however, excluding direct ships to the US of \$5.4 million included in prior year sales now included in US sales in the current year, China external sales increased by \$4.2 million. UK sales increased by \$1.4 million, or 19.1%. Russia and Kazakhstan sales combined increased by \$0.7 million, or 91%. Domestic sales of disposables increased by \$4.4 million, chemical sales increased by \$0.4 million, fires sales increased \$1.0 million, wovens sales increased \$0.1 million and reflective sales increased by \$2.5 million. Sales in Brazil decreased by \$8.8 million, a decrease of 61.9%, as a result of several large bid orders shipped in the third quarter last year and a generally poor sales level in Brazil. There can be no assurance that sales in Brazil will improve. Sales for Lakeland worldwide, excluding Brazil, increased \$6.3 million, or 10.9%, over the nine months of last year.

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**Gross Profit.** Gross profit decreased \$3.1 million, or 14.5%, to \$18.6 million for the nine months ended October 31, 2013, from \$21.7 million for the nine months ended October 31, 2012. Gross profit as a percentage of net sales decreased to 26.8% for the nine months ended October 31, 2013, from 29.7% for the nine months ended October 31, 2012. Major factors driving the changes in gross margins were:

- Brazil gross margin was a loss of (8.9)% for this year compared with 33.7% last year resulting from several large bid contracts at a high margin last year, and heavy discounting in this year to promote sales, an inventory write-down of \$1.2 million as explained above, and sales of raw material below cost to raise cash for Brazil.
- Disposables gross margin increased by 5.3 percentage points due to higher volume resulting from conversion of customers to Lakeland branded products with a higher gross, a price increase and adjustments in transfer pricing, partially offset by a \$368,000 reduction in inventory valuation due to changes in overhead rates, and a \$375,000 addition to reserves for the discontinued product line.
- Wovens gross margin increased 11.5 percentage points in FY14 compared with FY13. This increase was mainly due to the FY13 inventory write-downs resulting from the closure of the Missouri plant, disruptions, inefficiencies and a shortage following the move.
- Chemical gross margins increased 7.1 percentage points in FY14 compared with FY13. This increase is primarily due to the conversion of customers to Lakeland brand products with higher gross margins and adjustments in transfer pricing.
- Argentina gross margin decreased by 13.9 percentage points mainly due to poor volume resulting from lack of working capital and government controls on imports.
- China gross margins decreased 3.3 percentage points primarily due to the accrual of shutdown costs in our Qingdao facility, offset by an increase in higher margin domestic China and Asia Pacific sales.
- Gloves margin decreased by 5.4 percentage points mainly resulting from an increase in inventory reserves for Nitrosol gloves.

**Operating Expenses.** Operating expenses decreased \$2.8 million, or 12.9%, to \$18.5 million for the nine months ended October 31, 2013, from \$21.3 million for the nine months ended October 31, 2012. As a percentage of sales, operating expenses decreased to 26.8% for the nine months ended October 31, 2013, from 29.7% for the nine months ended October 31, 2012. The \$2.7 million decrease in operating expenses in the nine months ended October 31, 2013, as compared to the nine months ended October 31, 2012, was comprised of:

- \$(1.0) million decrease in sales commission mainly resulting from two large bid contracts in Brazil last year which resulted in high commissions
- \$(0.7) million reduction in payroll administrative expense and payroll taxes primarily in Brazil as the labor complement was adjusted and lower Brazilian volume overall
- \$(0.4) million reduction in China operating expense reclassified from cost of goods sold, mainly resulting from less operating expense from the sale of the Qingdao operation
- \$(0.2) million reduction to bad debt expense due to expense incurred in Argentina in FY13
- \$(0.2) million decrease in equity compensation expense due to FY13 change from baseline to zero on the 2012 Restricted Stock Plan
- \$(0.2) million decrease to miscellaneous general and administrative expenses
- \$(0.1) million reduction in officer cash salaries as officers voluntarily received one third of compensation in the form of restricted stock
- \$(0.1) million decrease in travel expenses as fewer trade shows were attended in FY14
- \$(0.1) million reduction to research and development as compared to FY13
- \$(0.1) million reduction in freight out resulting from sales mix
- \$0.2 million increase in bank fees and amortization related to the new financing in the US in Q2

### Liquidity and Capital Resources

**Cash Flows.** As of October 31, 2013, we had cash and cash equivalents of \$5.0 million and working capital of \$39.6 million. Cash and cash equivalents decreased \$1.7 million, as a result of worldwide cash management and the operating losses in Brazil, and working capital increased \$3.6 million from January 31, 2013. International cash management is affected by local requirements and movements of cash across borders can be slowed down significantly.



Net cash (used in) operating activities of \$(3.0) million for the nine months ended October 31, 2013 was due primarily to profit from operations, an increase in accounts payable of \$2.8 million offset by the reversal of the deferred tax asset write down of \$4.6 million and a \$2.6 million increase in inventories. Net cash provided by investing activities of \$0.2 million in the nine months ended October 31, 2013 was due to the completion of the sale of Qingdao and India Plot 24.

We currently have one Senior credit facility: \$15 million revolving credit facility which commenced June 28, 2013, of which we had \$11.8 million of borrowings outstanding as of October 31, 2013, expiring on June 30, 2016 at a current per annum rate of 6.25%. Maximum availability in excess of amount outstanding at October 31, 2013 was \$2.3 million. Our current credit facility requires, and any future credit facilities may also require, that we comply with specified financial covenants relating to earnings before interest, taxes, depreciation and amortization and others relating to fixed charge coverage ratio and limits on capital expenditures and investments in foreign subsidiaries. Our ability to satisfy these financial covenants can be affected by events beyond our control, and we cannot guarantee that we will meet the requirements of these covenants. These restrictive covenants could affect our financial and operational flexibility or impede our ability to operate or expand our business. Default under our credit facilities would allow the lenders to declare all amounts outstanding to be immediately due and payable. Our lenders, including BDC, have a security interest in substantially all of our US and Canadian assets and pledges of 65% of the equity of the Company's foreign subsidiaries, outside Canada. If our lenders declare amounts outstanding under any credit facility to be due, the lenders could proceed against our assets. Any event of default, therefore, could have a material adverse effect on our business. Lakeland has recently closed on new financing as described more fully in Note 6 to the Financial Statements. Our current availability under our Credit Facility, coupled with our anticipated operating cash and cash management strategy, is sufficient to cover our liquidity needs for the next 12 months.

*Subordinated Debt Financing (Junior Lender).* As described more fully in Note 6, the June 28, 2013 financing included Subordinated Debt which contained warrants. The value of the warrants was treated as Original Issue Discount (OID) and will be amortized over the term of the loan. Management views this to be one blended loan or transaction along with the Senior Debt at 6.25%, since the subordinated debt was a required condition of closing made by the Senior Lender. In management's view, this financing is at favorable terms considering Lakeland's then deteriorating financial conditions at the time of the closing and the year prior as well as the alternatives available to the Company. Lakeland considered several "Unitranche" transactions with overall cost less favorable than the overall cost of the combined Senior and Junior financing closed June 28, 2013.

*Capital Expenditures.* Our capital expenditures principally relate to purchases of building and equipment in Brazil and Mexico, manufacturing equipment, computer equipment and leasehold improvements. We anticipate FY14 capital expenditures to be approximately \$1.0 million. Our facilities in China have not been encumbered by commercial bank mortgages and, thus, Chinese commercial mortgage loans or the sale of a facility may be available with respect to these real estate assets if we need additional liquidity. During the three months ended October 31, 2013, the Company's China subsidiary completed a \$0.8 million loan.

During FY13 the AnQui City, China Weifang Lakeland factory expanded its operations substantially to accommodate the movement of the work in a leased facility, whose lease had expired. By bringing the two factories together, economies of scale were achieved.

*Foreign Currency Exposure.* The Company has foreign currency exposure, principally through its investment in Brazil, sales in China, Canada and the UK and production in Mexico and China. Management has undertaken a hedging program to offset this risk by purchasing forward contracts to sell the Canadian Dollar, Chilean Peso, Euro and Great Britain Pound. However, such program was suspended as a result of the credit issues with its former lender. Management has established, in September 2013, a foreign exchange facility with Wells Fargo Bank, N.A. Such contracts are largely timed to expire with the last day of the fiscal quarter, with a new contract purchased on the first day of the following quarter, to match the operating cycle of the Company. Management has decided not to hedge its long position in the Chinese Yuan or Brazilian Real; however, as described in Note 11, the Company does engage in cash flow hedges between the CNY and the EUR.

**Item 3. Quantitative and Qualitative Disclosures About Market Risk**

There have been no significant changes in market risk from that disclosed in our Annual Report on Form 10-K for the fiscal year ended January 31, 2013.

**Item 4. Controls and Procedures**

We conducted an evaluation, under the supervision and with the participation of our management, including the Chief Executive Officer and Chief Financial Officer, of the effectiveness of our disclosure controls and procedures (as such term is defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the "Exchange Act")) as of October 31, 2013. There are inherent limitations to the effectiveness of any system of disclosure controls and procedures, including the possibility of human error and the circumvention or overriding of the controls and procedures. Accordingly, even effective disclosure controls and procedures can only provide reasonable assurance of achieving their control objectives. Based on their evaluation, the Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures were effective as of October 31, 2013.

Management has assessed the effectiveness of the Company's internal control over financial reporting as of October 31, 2013. In making this assessment, management used the criteria established in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). Based upon an evaluation performed as of October 31, 2013 and throughout FY13, we have identified a material weakness surrounding our internal control over international financial reporting and review. In response to the material weakness management is restructuring its international financial review process and believes these changes will remediate the issue. Further, this weakness did not result in any significant adjustment to the financial statements.

***Changes in Internal Control over Financial Reporting***

There have been the following changes in Lakeland Industries, Inc.'s internal control over financial reporting that occurred during Lakeland's third quarter of fiscal 2014 that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting:

During the three month period ending October 31, 2013, we changed the entire top management team in Brazil. Leaving were the President, Chief Financial Officer and V.P. Sales. On September 16, 2013, we hired a new President who has specialized experience in turnaround situations.

In the US, our International Controller left the Company. We promoted our former Internal Audit Manager to Corporate Controller. All of the duties previously handled by the International Controller were assumed by either the newly promoted Corp