

UNIVERSAL SECURITY INSTRUMENTS INC  
Form 10-Q  
February 13, 2012

**UNITED STATES SECURITIES AND EXCHANGE COMMISSION**

WASHINGTON, D.C. 20549

**FORM 10-Q**

**x QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF  
THE SECURITIES EXCHANGE ACT OF 1934**

For the Quarterly period ended December 31, 2011

OR

.. TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934

**Commission file number 001-31747**

**UNIVERSAL SECURITY INSTRUMENTS, INC.**

(Exact name of registrant as specified in its charter)

Maryland  
(State or other jurisdiction of  
incorporation or organization)

52-0898545  
(I.R.S. Employer  
Identification No.)

11407 Cronhill Drive, Suite A

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Owings Mills, Maryland 21117  
(Address of principal executive offices) (Zip Code)

Registrant's telephone number, including area code: **(410)  
363-3000**

Inapplicable

(Former name, former address and former fiscal year if changed from last report.)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark if the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. Large accelerated filer  Accelerated filer  Non-Accelerated Filer  Smaller Reporting Company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

At February 10, 2012, the number of shares outstanding of the registrant's common stock was 2,346,450.

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**PART I - FINANCIAL INFORMATION****ITEM 1.****FINANCIAL STATEMENTS****UNIVERSAL SECURITY INSTRUMENTS, INC. AND SUBSIDIARIES****CONDENSED CONSOLIDATED BALANCE SHEETS**

	(unaudited) December 31, 2011	(audited) March 31, 2011
<b>ASSETS</b>		
<b>CURRENT ASSETS</b>		
Cash and cash equivalents	\$ 4,728,238	\$ 6,728,593
Accounts receivable:		
Trade, less allowance for doubtful accounts of approximately \$75,000 at December 31, 2011 and \$90,000 at March 31, 2011	242,936	276,463
Notes receivable – employees	69,592	69,666
Receivable from Hong Kong Joint Venture	573,440	301,380
	885,968	647,509
Amount due from factor	1,314,522	1,569,126
Inventories, net of allowance for obsolete inventory of \$70,000 at December 31, 2011 and \$100,000 at March 31, 2011	4,928,140	3,534,011
Prepaid expenses	481,429	519,356
<b>TOTAL CURRENT ASSETS</b>	<b>12,338,297</b>	<b>12,998,595</b>
DEFERRED TAX ASSET	2,154,767	2,002,561
INVESTMENT IN HONG KONG JOINT VENTURE	13,256,930	13,149,614
PROPERTY AND EQUIPMENT – NET	177,755	203,440
INTANGIBLE ASSET – NET	86,079	89,434
OTHER ASSETS	40,134	40,134
<b>TOTAL ASSETS</b>	<b>\$ 28,053,962</b>	<b>\$ 28,483,778</b>
<b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>		
<b>CURRENT LIABILITIES</b>		
Accounts payable	\$ 683,743	\$ 794,014
Hong Kong Joint Venture accounts payable	539,291	453,480
Accrued liabilities:		
Payroll and employee benefits	122,965	177,298
Commissions and other	30,975	33,700
<b>TOTAL CURRENT LIABILITIES</b>	<b>1,376,974</b>	<b>1,458,492</b>

Long-term obligation	25,000	25,000
COMMITMENTS AND CONTINGENCIES	-	-
SHAREHOLDERS' EQUITY		
Common stock, \$.01 par value per share; authorized 20,000,000 shares; issued and outstanding, 2,366,848 shares at December 31, 2011 and 2,387,887 shares at March 31, 2011	23,668	23,879
Additional paid-in capital	13,029,245	13,135,198
Retained earnings	13,599,075	13,841,209
TOTAL SHAREHOLDERS' EQUITY	26,651,988	27,000,286
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY	\$ 28,053,962	\$ 28,483,778

*The accompanying notes are an integral part of these consolidated financial statements*

**UNIVERSAL SECURITY INSTRUMENTS, INC. AND SUBSIDIARIES****CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS****(Unaudited)**

	Three Months Ended December 31,	
	2011	2010
Net sales	\$ 3,186,197	\$ 2,475,511
Cost of goods sold – acquired from Joint Venture	2,213,232	1,723,931
Cost of goods sold – other	154,438	-
<b>GROSS PROFIT</b>	<b>818,527</b>	<b>751,580</b>
Selling, general and administrative expense	1,035,531	1,061,936
Research and development expense	139,332	181,986
Operating loss	(356,336 )	(492,342 )
Other income:		
Interest income	22,668	63,219
<b>LOSS BEFORE EQUITY IN EARNINGS OF JOINT VENTURE</b>	<b>(333,668 )</b>	<b>(429,123 )</b>
Equity in earnings of Joint Venture	284,440	373,322
Loss from operations before income taxes	(49,228 )	(55,801 )
Income tax benefit	116,454	75,346
<b>NET INCOME</b>	<b>\$ 67,226</b>	<b>\$ 19,545</b>
Income per share:		
Basic	0.03	0.01
Diluted	0.03	0.01
Shares used in computing net income per share:		
Basic	2,377,211	2,387,887
Diluted	2,383,093	2,395,865

*The accompanying notes are an integral part of these consolidated financial statements.*

**UNIVERSAL SECURITY INSTRUMENTS, INC. AND SUBSIDIARIES****CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS****(Unaudited)**

	Nine Months Ended December 31,	
	2011	2010
Net sales	\$ 9,695,013	\$ 9,871,310
Cost of goods sold – acquired from Joint Venture	6,422,979	5,818,014
Cost of goods sold – other	579,910	1,126,330
<b>GROSS PROFIT</b>	<b>2,692,124</b>	<b>2,926,966</b>
Selling, general and administrative expense	3,219,764	3,348,699
Research and development expense	433,857	503,519
Operating loss	(961,497 )	(925,252 )
Other income (expense):		
Interest income	43,683	173,271
Interest expense	-	(4,179 )
<b>LOSS BEFORE EQUITY IN EARNINGS OF JOINT VENTURE</b>	<b>(917,814 )</b>	<b>(756,160 )</b>
Equity in earnings of Joint Venture	526,114	1,225,326
(Loss) income from operations before income taxes	(391,700 )	469,166
Income tax benefit	149,566	100,622
<b>NET (LOSS) INCOME</b>	<b>\$ (242,134 )</b>	<b>\$ 569,788</b>
(Loss) income per share:		
Basic	(0.10 )	0.24
Diluted	(0.10 )	0.24
Shares used in computing net income per share:		
Basic	2,384,315	2,387,887
Diluted	2,384,315	2,395,341

*The accompanying notes are an integral part of these consolidated financial statements.*

**UNIVERSAL SECURITY INSTRUMENTS, INC. AND SUBSIDIARIES****CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS****(Unaudited)**

	Nine months ended December 31,	
	2011	2010
<b>OPERATING ACTIVITIES</b>		
Net (loss) income	\$(242,134 )	\$569,788
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization	33,100	43,428
Earnings of the Joint Venture	(526,114 )	(1,225,326)
Investment earnings	-	(173,271 )
Stock based compensation	3,706	-
Changes in operating assets and liabilities:		
Decrease in accounts receivable and amounts due from factor	16,145	2,881,769
Increase in inventories and prepaid expenses	(1,356,202)	(172,510 )
Increase in accounts payable and accrued expenses	(81,518 )	(1,381,854)
Increase in deferred taxes and other assets	(152,206 )	(113,806 )
<b>NET CASH (USED IN) PROVIDED BY OPERATING ACTIVITIES</b>	<b>(2,305,223)</b>	<b>428,218</b>
<b>INVESTING ACTIVITIES:</b>		
Purchase of assets held for sale	-	(3,449,359)
Proceeds from sale of assets held for investment	-	7,451,249
Investment earnings	-	173,271
Dividends received from Joint Venture	418,798	473,765
Purchase of property and equipment	(4,060 )	(33,528 )
<b>NET CASH PROVIDED BY INVESTING ACTIVITIES</b>	<b>414,738</b>	<b>4,615,398</b>
<b>FINANCING ACTIVITIES</b>		
Repurchase of common stock	(109,870 )	-
<b>NET CASH (USED BY) FINANCING ACTIVITIES</b>	<b>(109,870 )</b>	<b>-</b>
<b>NET (DECREASE) INCREASE IN CASH</b>	<b>(2,000,355)</b>	<b>5,043,616</b>
Cash at beginning of period	6,728,593	2,253,631
<b>CASH AT END OF PERIOD</b>	<b>\$4,728,238</b>	<b>\$7,297,247</b>
Supplemental information:		
Interest paid	\$-	\$4,179



*The accompanying notes are an integral part of these consolidated financial statements.*

**UNIVERSAL SECURITY INSTRUMENTS, INC. AND SUBSIDIARIES**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

**(Unaudited)**

**Statement of Management**

The condensed consolidated financial statements include the accounts of Universal Security Instruments, Inc. (USI or the Company) and its majority owned subsidiaries. Significant intercompany accounts and transactions have been eliminated in consolidation. In the opinion of the Company's management, the interim condensed consolidated financial statements include all adjustments, consisting of only normal recurring adjustments, necessary for a fair presentation of the results for the interim periods. Certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles in the United States of America have been condensed or omitted. The interim condensed consolidated financial statements should be read in conjunction with the Company's March 31, 2011 audited financial statements filed with the Securities and Exchange Commission on Form 10-K. The interim operating results are not necessarily indicative of the operating results for the full fiscal year.

**Use of Estimates**

The preparation of the condensed consolidated financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ materially from those estimates.

**Joint Venture**

The Company and its co-venturer, a Hong Kong corporation, each owns a 50% interest in a Hong Kong joint venture, Eyston Company Limited (the "Joint Venture"), that has manufacturing facilities in the People's Republic of China, for the manufacturing of security products. The following represents summarized balance sheet and income statement information of the Joint Venture as of and for the nine months ended December 31, 2011 and 2010:

2011

2010

Net sales	\$17,441,872	\$19,391,269
Gross profit	4,238,962	5,495,467
Net income	1,384,839	2,537,991
Total current assets	15,019,874	13,042,670
Total assets	32,609,488	31,890,519
Total current liabilities	4,209,137	4,730,928

During the nine months ended December 31, 2011 and 2010, respectively, the Company purchased \$7,231,925 and \$5,818,014 of products from the Joint Venture. For the nine month period ended December 31, 2011 and 2010, the Company has adjusted its earnings of the Joint Venture to reflect a decrease of \$158,494 and an increase of \$35,867, respectively, for changes to Inter-Company profit in inventory

### Income Taxes

We calculate our interim tax provision in accordance with the guidance for accounting for income taxes in interim periods. At the end of each interim period, we estimate the annual effective tax rate and apply that tax rate to our ordinary quarterly pre-tax income. The tax expense or benefit related to significant, unusual or extraordinary discrete events during the interim period is recognized in the interim period in which those events occurred. In addition, the effect of changes in enacted tax laws or rates or tax status is recognized in the interim period in which the change occurs.

The Company recognizes a liability or asset for the deferred tax consequences of temporary differences between the tax basis of assets or liabilities and their reported amounts in the financial statements. These temporary differences will result in taxable or deductible amounts in future years when the reported amounts of the assets or liabilities are recovered or settled. The deferred tax assets are reviewed periodically for recoverability and valuation allowances are provided whenever it is more likely than not that a deferred tax asset will not be realized. The Company follows the financial pronouncement that gives guidance related to the recognition and measurement of a tax position taken or expected to be taken in a tax return and requires that we recognize in our financial statements the impact of a tax position, if that position is more likely than not to be sustained upon an examination, based on the technical merits of the position. Interest and penalties related to income tax matters are recorded as income tax expenses.

## **Financing Receivables**

Management considers amounts due from the Company's factor to be "financing receivables." Trade accounts receivable, other receivables, and receivables from our Hong Kong Joint Venture are not considered by management to be financing receivables.

The Company sells the majority of its short-term receivables arising in the ordinary course of business to our factor. At the time a receivable is sold to our factor the credit risk associated with the credit worthiness of the debtor is assumed by the factor. The Company continues to bear any credit risk associated with delivery or warranty issues related to the products sold.

Management assesses the credit risk of both its trade accounts receivable and its financing receivables based on the specific identification of accounts that have exceeded credit terms. An allowance for uncollectible receivables is provided based on that assessment. Changes in the allowance account from one accounting period to the next are charged to operations in the period the change is determined. Amounts ultimately determined to be uncollectible are eliminated from the receivable accounts and from the allowance account in the period that the receivables' status is determined to be uncollectible.

Based on the nature of the factoring agreement and prior experience, no allowance for uncollectible financing receivables has been provided. At December 31, 2011, an allowance of \$75,000 has been provided for estimated uncollectible trade accounts receivable.

## **Net Income per Common Share**

Basic earnings per common share are computed based on the weighted average number of common shares outstanding during the periods presented. Diluted earnings per common share is computed based on the weighted average number of common shares outstanding plus the effect of stock options and other potentially dilutive common stock equivalents. The dilutive effect of stock options and other potentially dilutive common stock equivalents is determined using the treasury stock method based on the Company's average stock price.

Diluted income per common share for the three and nine months ended December 31, 2011 excludes 97,000 of outstanding "out-of-the-money" stock options. Diluted income per common share for the nine months ended December 31, 2011 excludes 25,000 "in-the-money" stock options, as their effect is anti-dilutive. As a result, the weighted average number of common shares outstanding is identical for both basic and diluted income per share for the nine months

ended December 31, 2011.

A reconciliation of the weighted average shares of common stock utilized in the computation of basic and diluted earnings per share for the three and nine month periods ended December 31, 2011 and 2010 is as follows:

	Three Months Ended		Nine Months Ended	
	December 31, 2011	2010	December 31, 2011	2010
Weighted average number of common shares outstanding for basic EPS	2,377,211	2,387,887	2,384,315	2,387,887
Shares issued upon the assumed exercise of outstanding stock options	5,882	7,978	0	7,454
Weighted average number of common and common equivalent shares outstanding for diluted EPS	2,383,093	2,395,865	2,384,315	2,395,341

### Shareholders' Equity

*Stock Repurchase Program.* In October 2011, the Company announced a stock buyback program and authorized the purchase of up to 100,000 shares of common stock. Shares may be purchased from time to time under this program in the open market, through block trades and/or in negotiated transactions.

From inception through December 31, 2011, a total of 21,039 shares were repurchased at an average price of \$5.22 per share.

*Stock Options.* In October 2011, the shareholders approved the Company's 2011 Non-Qualified Stock Option Plan (the "Plan"). Under the terms of the Plan, 120,000 shares are reserved for the granting of stock options, of which 97,000 have been issued as of December 31, 2011. Under the provisions of the Plan, a committee of the Board of Directors determines the option price and the dates exercisable. During December 2011, ninety-seven thousand (97,000) options were granted at an option price of \$5.51 per share. The fair value of the options granted is approximately \$171,000 at December 31, 2011. Fifty percent of the options vest one year after issuance, with the remaining fifty percent vesting twenty-three months after issuance. The fair value of each stock option is estimated on the date of grant using the Black-Scholes option-pricing model with the following weighted average assumptions; no annual dividends, expected volatility of 57.7%, risk-free interest rate of 0.3% and expected lives of two years used for options granted in fiscal 2011.

In addition, in March 2009, 25,000 options were granted at \$3.25 for restricted shares of the Company's common stock. These options are fully vested with a right to exercise until March 2014.

For the period ended December 31, 2011, we recorded \$3,706 of stock-based compensation cost as general and administrative expense in our statement of operations. No forfeitures have been estimated.

As of December 31, 2011, the unrecognized compensation cost related to share-based compensation arrangements that we expect to vest is \$166,752 that will be recognized over a period of twenty-three months as the options vest. The aggregate intrinsic value of currently exercisable options was \$0 at December 31, 2011.

### **Contingencies**

From time to time, the Company is involved in various lawsuits and legal matters. It is the opinion of management, based on the advice of legal counsel, that the ultimate outcome of these matters will not have a material adverse effect on the Company's financial statements.

### **Recent Accounting Pronouncements Not Yet Adopted**

Changes to accounting principles generally accepted in the United States of America (U.S. GAAP) are established by the Financial Accounting Standards Board (FASB) in the form of accounting standards updated (ASU's) to the FASB's Accounting Standards Codification.

The Company considers the applicability and impact of all ASU's. Recently issued ASU's were evaluated and determined to be either not applicable or are not expected to have a material impact on our consolidated financial statements.

**ITEM MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF**  
**2. OPERATIONS**

As used throughout this Report, "we," "our," "the Company" "USI" and similar words refers to Universal Security Instruments, Inc.

**Forward-Looking Statements**

This Quarterly Report on Form 10-Q contains certain forward-looking statements reflecting our current expectations with respect to our operations, performance, financial condition, and other developments. These forward-looking statements may generally be identified by the use of the words "may", "will", "believes", "should", "expects", "anticipates", "estimates", and similar expressions. These statements are necessarily estimates reflecting management's best judgment based upon current information and involve a number of risks and uncertainties. We caution readers not to place undue reliance on any such forward-looking statements, which speak only as of the date made, and readers are advised that various factors could affect our financial performance and could cause our actual results for future periods to differ materially from those anticipated or projected. While it is impossible to identify all such factors, such factors include, but are not limited to, those risks identified in our periodic reports filed with the Securities and Exchange Commission, including our most recent Annual Report on Form 10-K.

## overview

We are in the business of marketing and distributing safety and security products which are primarily manufactured through our 50%-owned Hong Kong Joint Venture. Our financial statements detail our sales and other operational results only, and report the financial results of the Hong Kong Joint Venture using the equity method. Accordingly, the following discussion and analysis of the three and nine month periods ended December 31, 2011 and 2010 relate to the operational results of the Company. A discussion and analysis of the Hong Kong Joint Venture's operational results for these periods is presented below under the heading "Joint Venture."

The Company has developed new products based on new smoke and gas detection technologies, with what the Company believes are improved sensing technology and product features. The Company has applied for patents for these new products. Before these products can be sold, independent testing agencies evaluate the effectiveness of the products in performing their stated function and issue an approval and testing certificate for each product. Certain products now being sold by the Company have received approvals. The Company continues to pursue obtaining approvals for the remainder of its new product line.

## Results of Operations

### **Three Months Ended December 31, 2011 and 2010**

*Sales.* Net sales for the three months ended December 31, 2011 were \$3,186,197 compared to \$2,475,511 for the comparable three months in the prior fiscal year, an increase of \$710,686 (28.7%). The primary reason for the increase in net sales volumes is additional sales of our recently introduced product line.

*Gross Profit Margin.* Gross profit margin is calculated as net sales less cost of goods sold expressed as a percentage of net sales. Our gross profit margin was 25.7% and 30.4% of sales for the quarters ended December 31, 2011 and 2010, respectively. One of the elements of cost of goods sold is the cost of handling and maintaining inventory, or the inventory burden. A portion of the inventory burden is factored into the gross profit margin calculation and is spread across net sales, and a portion increases the carrying costs of inventory as recorded on our balance sheet. The decrease in gross profit margin for the 2011 period when compared to the 2010 period was primarily due to the higher inventory burden rate reflected on our balance sheet in 2010 when we had lower net sales than was used in the 2011 period when we had higher net sales.



*Expenses.* Research and development, and selling, general and administrative expenses were \$1,174,863 at December 31, 2011, compared to \$1,243,922 for the comparable three months in the prior year. As a percentage of net sales, these expenses were 36.9% for the three month period ended December 31, 2011, from 50.2% for the 2010 period. The decrease in costs as a percentage of net sales was primarily due to expenses in the prior year not decreasing at the same rate as sales for that period.

*Interest Expense and Income.* Our interest income, net of interest expense, was \$22,668 for the quarter ended December 31, 2011, compared to net interest income of \$63,219 for the quarter ended December 31, 2010. The decrease in interest income, net of interest expense, is due to a reduction in assets held for investment that provided a higher return than cash and cash equivalents.

*Income Taxes.* During the quarter ended December 31, 2011, the Company recognized an income tax benefit of \$116,454. For the corresponding 2010 period, the Company recorded an income tax benefit of \$75,346. The provision for income tax expense for the quarter ended December 31, 2011, as compared to the same quarter in the prior year, is impacted principally by the amount and timing of the unrealized earnings of and the payment of dividends by the Hong Kong Joint Venture.

*Net Income.* We reported net income of \$67,226 for the quarter ended December 31, 2011, compared to net income of \$19,545 for the corresponding quarter of the prior fiscal year, a \$47,681 (244.0%) increase. The reason for the increase in net income is principally due to the timing of the income tax benefit that is related to the timing of the earnings of the Joint Venture as discussed above.

#### **Nine months ended December 31, 2011 and 2010**

*Sales.* Net sales for the nine months ended December 31, 2011 were \$9,695,013 compared to \$9,871,310 for the comparable nine months in the prior fiscal year, a decrease of \$176,297 (1.8%). The primary reasons for the decrease in net sales volumes were lower sales of our core product lines due to the continued difficulties experienced in the housing market and general economic conditions, partially offset by an initial order of our new product line by a major retailer.

*Gross Profit Margin.* The gross profit margin is calculated as net sales less cost of goods sold expressed as a percentage of net sales. The Company's gross profit margin was 27.8% for the period ended December 31, 2011 and 29.7% for the comparable 2010 period. The decrease in gross profit margin was primarily due to freight charges included in the cost of goods sold figure incurred by the Company to meet delivery commitments to a retailer customer in the Canadian market.

*Expenses.* Research and development, and selling, general and administrative expenses were \$3,653,621 at December 31, 2011 compared to \$3,852,218 for the comparable nine months in the prior year. As a percentage of sales, these expenses were 37.7% for the nine month period ended December 31, 2011 and 39.0% for the comparable 2010 period. The primary reason for the decrease in expenses as a percentage of sales is due to reduced expenditures on research and development and fixed expenses that do not decrease at the same rate as the reduction in sales.

*Interest Expense and Income.* Our interest income, net of interest expense was \$43,683 for the nine months ended December 31, 2011, compared to net interest income of \$169,092 for the comparable 2010 period. The decrease in interest income, net of interest expense, is due to a reduction in assets held for investment that provided a higher return than cash and cash equivalents.

*Income Taxes.* During the nine months ended December 31, 2011, the Company recorded an income tax benefit of \$149,566. For the corresponding 2010 period, the Company recorded a tax benefit of \$100,622. The provision for income tax benefit for the nine months ended December 31 2011, as compared to the same period in the prior year, is impacted principally by the amount and timing of the unrealized earnings of and the payment of dividends by the Hong Kong Joint Venture and higher losses year-to-date at December 31, 2011.

*Net (Loss) Income.* We reported a net loss of \$242,134 for the nine months ended December 31, 2011 compared to net income of \$569,788 for the corresponding period of the prior fiscal year, a decrease of \$811,922 (142.5%). The primary reason for the decrease is lower Joint Venture earnings.

## **Financial Condition and Liquidity**

The Company has a Factoring Agreement with CIT Group, Inc. (CIT) which supplies both short-term borrowings and letters of credit to finance foreign inventory purchases. The maximum amount available under the Factoring Agreement is currently \$5,368,952. Based on specified percentages of our accounts receivable and inventory, cash on deposit and letter of credit commitments, as of December 31, 2011 we had a borrowing availability of \$5,368,952 under the Factoring Agreement and had no borrowings. The interest rate under the Factoring Agreement on the uncollected factored accounts receivable and any additional borrowings is equal to the prime rate of interest charged by our lender. At December 31, 2011, the prime rate was 3.25%. Borrowings are collateralized by all of our accounts

receivable, inventory and cash on deposit.

Our factored accounts receivable as of the end of our last fiscal year was \$1,569,126, and was \$1,314,522 as of December 31, 2011. Our prepaid expenses as of the end of our last fiscal year were \$519,356, and were comparable to prepaid expenses of \$481,429 as of December 31, 2011.

Operating activities used cash of \$2,305,223 for the nine months ended December 31, 2011. This was primarily due to an increase in inventories and prepaid expenses of \$1,356,202 and an increase in accounts payable and accrued expenses of \$81,518 and earnings of the Joint Venture of \$526,114. For the same period last year, operating activities provided cash of \$428,218, primarily as a result of decreases in inventory and prepaid expenses offset by a decrease in accounts payable and accrued expenses.

Investing activities provided cash of \$414,738 during the nine months ended December 31, 2011, principally from dividends received from the Joint Venture, and provided cash of \$4,615,398 at December 31, 2010, primarily related to the sale of investments. In the nine months ended December 31, 2010, the Company purchased assets held for investment. The Company increased its assets held for investment in an effort to obtain a more favorable return.

Financing activities used cash of \$109,870, due to the repurchase of the Company's common stock in accordance with the Company's stock repurchase plan during the nine months ended December 31, 2011.

We believe that funds available under the Factoring Agreement, distributions from the Joint Venture, and our line of credit facilities provide us with sufficient resources to meet our requirements for liquidity and working capital.

## **Joint Venture**

*Net Sales.* Net sales of the Joint Venture for the three and nine months ended December 31, 2011 were \$6,023,439 and \$17,441,872, respectively, compared to \$6,922,505 and \$19,391,269, respectively, for the comparable period in the prior fiscal year. The 13.0% and 10.1% respective decreases in net sales by the Joint Venture for the three and nine month periods were due to lower volumes of sales to unaffiliated customers primarily in Europe, due to a continuing economic downturn.

*Gross Margins.* Gross margins of the Joint Venture for the three month period ended December 31, 2011 increased to 27.8% from 27.6% for the 2010 corresponding period. For the nine month period ended December 31, 2011, gross margins decreased to 24.3% from the 28.3% gross margin of the prior year's corresponding period. The changes in the gross margins for the 2011 period were due to product mix of the Joint Venture's sales; since gross margins depend on sales volume of various products, with varying margins, increased sales of higher margin products and decreased sales of lower margin products affect the overall gross margins.

*Expenses.* Selling, general and administrative expenses were \$1,016,033 and \$3,174,419, respectively, for the three and nine month periods ended December 31, 2011, compared to \$1,039,048 and \$3,075,969 in the prior year's respective periods. As a percentage of sales, expenses were 16.9% and 18.2% for the three and nine month periods ended December 31, 2011, compared to 15.0% and 15.9% for the three and nine month periods ended December 31, 2010. The increase in selling, general and administrative expense as a percent of sales was primarily due to certain fixed costs that remained constant despite decreased net sales, and due to a loss on assets held for investment during the nine months ended December 31, 2011.

*Interest Income and Expense.* Interest income on assets held for investment was \$105,745 and \$323,557 respectively, for the three and nine month periods ended December 31, 2011, compared to interest income of \$113,964 and \$285,697, respectively, for the prior year's periods. Decreased earnings from assets held for investment is principally due to the decrease in the average balance of assets held for investment.

*Net Income.* Net income for the three and nine months ended December 31, 2011 was \$592,522 and \$1,384,839, respectively, compared to \$889,164 and \$2,537,992, respectively, in the comparable periods last year. The 33.4% and 45.4% respective decrease in net income for the three and nine month periods were due primarily to decreased sales volume as noted above, combined with higher costs for labor and materials reflected as lower gross profit margins as discussed above.

*Liquidity.* Cash needs of the Joint Venture are currently met by funds generated from operations. During the nine months ended December 31, 2011, working capital decreased by \$1,978,804 from \$10,290,546 on March 31, 2011 to \$8,311,742 on December 31, 2011.

### **Shareholders' Equity**

*Stock Repurchase Program.* In October 2011, the Company announced a stock buyback program and authorized the purchase of up to 100,000 shares of common stock. Shares may be purchased from time to time under this program in the open market, through block trades and/or in negotiated transactions.

From inception to December 31, 2011, 21,039, shares were repurchased under this program. A total of 21,039 shares were repurchased at an average price of \$5.22 per share.

*Stock Options.* In October 2011, the shareholders approved the Company's 2011 Non-Qualified Stock Option Plan (the "Plan"). Under the terms of the Plan, 120,000 shares are reserved for the granting of stock options, of which 97,000 have been issued as of December 31, 2011. Under the provisions of the Plan, a committee of the Board of Directors determines the option price and the dates exercisable. During December 2011, ninety-seven thousand (97,000) options were granted at an option price of \$5.51 per share. The fair value of the options granted is approximately \$171,000 at December 31, 2011. Fifty percent of the options vest one year after issuance, with the remaining fifty percent vesting twenty-three months after issuance. The fair value of each stock option is estimated on the date of grant using the Black-Scholes option-pricing model with the following weighted average assumptions; no annual dividends, expected volatility of 57.7%, risk-free interest rate of 0.3% and expected lives of two years used for options granted in fiscal 2011.

In addition, in March 2009, 25,000 options were issued at \$3.25 for restricted shares of the Company's common stock. These options are fully vested with a right to exercise until March 2014.

For the period ended December 31, 2011, we recorded \$3,706 of stock-based compensation cost as general and administrative expense in our statement of operations. No forfeitures have been estimated.

As of December 31, 2011, the unrecognized compensation cost related to share-based compensation arrangements that we expect to vest is \$166,752 that will be recognized over a period of twenty-three months as the options vest. The aggregate intrinsic value of currently exercisable options was \$0 at December 31, 2011.

### **Critical Accounting Policies**

Management's discussion and analysis of our condensed consolidated financial statements and results of operations are based on our condensed Consolidated Financial Statements included as part of this document. The preparation of these condensed consolidated financial statements requires management to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses and related disclosures of contingent assets and liabilities. On an ongoing basis, we evaluate these estimates, including those related to bad debts, inventories, income taxes, and contingencies and litigation. We base these estimates on historical experiences, future projections and on various other assumptions that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily available from other sources. Actual results may differ from these estimates under different assumptions or conditions.

We believe the following critical accounting policies affect management's more significant judgments and estimates used in the preparation of its condensed consolidated financial statements. For a detailed discussion on the application on these and other accounting policies, see Note A to the consolidated financial statements included in Item 8 of the Form 10-K for the year ended March 31, 2011. Certain of our accounting policies require the application of significant judgment by management in selecting the appropriate assumptions for calculating financial estimates. By their nature, these judgments are subject to an inherent degree of uncertainty and actual results could differ from these estimates. These judgments are based on our historical experience, terms of existing contracts, current economic trends in the industry, information provided by our customers, and information available from outside sources, as appropriate. Our critical accounting policies include:

*Revenue Recognition.* We recognize sales upon shipment of products net of applicable provisions for any discounts or allowances. The shipping date from our warehouse is the appropriate point of revenue recognition since upon shipment we have substantially completed our obligations which entitle us to receive the benefits represented by the revenues, and the shipping date provides a consistent point within our control to measure revenue. Customers may not

return, exchange or refuse acceptance of goods without our approval. We have established allowances to cover anticipated doubtful accounts based upon historical experience.

*Inventories.* Inventories are valued at the lower of market or cost. Cost is determined on the first-in first-out method. We have recorded a reserve for obsolescence or unmarketable inventory equal to the difference between the cost of inventory and the estimated market value based upon assumptions about future demand and market conditions. Management reviews the reserve quarterly.

*Income Taxes.* The Company recognizes a liability or asset for the deferred tax consequences of temporary differences between the tax basis of assets or liabilities and their reported amounts in the financial statements. These temporary differences will result in taxable or deductible amounts in future years when the reported amounts of the assets or liabilities are recovered or settled. The deferred tax assets are reviewed periodically for recoverability and valuation allowances are provided, whenever it is more likely than not that a deferred tax asset will not be realized.. The Company follows the financial pronouncement that gives guidance related to the financial statement of recognition and measurement of a tax position taken or expected to be taken in a tax return and requires that we recognize in our financial statements the impact of a tax position, if that position is more likely than not to be sustained upon an examination, based on the technical merits of the position. Interest and penalties related to income tax matters are recorded as income tax expenses.

*Financing Receivables.* Management considers amounts due from the Company's factor to be "financing receivables". Trade accounts receivable, other receivables, and receivables from our Hong Kong Joint Venture are not considered by management to be financing receivables.

The Company sells the majority of its short-term receivables arising in the ordinary course of business to our factor. At the time a receivable is sold to our factor the credit risk associated with the credit worthiness of the debtor is assumed by the factor. The Company continues to bear any credit risk associated with delivery or warranty issues related to the products sold.

Management assesses the credit risk of both its trade accounts receivable and its financing receivables based on the specific identification of accounts that have exceeded credit terms. An allowance for uncollectible receivables is provided based on that assessment. Changes in the allowance account from one accounting period to the next are charged to operations in the period the change is determined. Amounts ultimately determined to be uncollectible are eliminated from the receivable accounts and from the allowance account in the period that the receivables' status is determined to be uncollectible.

Based on the nature of the factoring agreement and prior experience, no allowance for uncollectible financing receivables has been provided. At December 31, 2011, an allowance of \$75,000 has been provided for uncollectible trade accounts receivable.

*Contingencies.* From time to time, we are subject to lawsuits and other claims, related to patents and other matters. Management is required to assess the likelihood of any adverse judgments or outcomes to these matters, as well as potential ranges of probable losses. A determination of the amount of reserves required, if any, for these contingencies is based on a careful analysis of each individual issue with the assistance of outside legal counsel. It is the opinion of management, based on advice of legal counsel, that the ultimate outcome of these matters will not have a material adverse effect on the Company's financial statements.

*Warranties.* We generally provide warranties from one to ten years to the non-commercial end user on all products sold. The manufacturers of our products provide us with a one-year warranty on all products we purchase for resale. Claims for warranty replacement of products beyond the one-year warranty period covered by the manufacturers are immaterial and we do not record estimated warranty expense or a contingent liability for warranty claims.

**recent accounting pronouncements not yet adopted**



Changes to accounting principles generally accepted in the United States of America (U.S. GAAP) are established by the Financial Accounting Standards Board (FASB) in the form of accounting standards updated (ASU's) to the FASB's Accounting Standards Codification.

We consider the applicability and impact of all ASU's. Recently issued ASU's were evaluated and determined to be either not applicable or are not expected to have a material impact on our consolidated financial statements.

**ITEM 4.**

**CONTROLS AND PROCEDURES**

We maintain a system of disclosure controls and procedures that is designed to provide reasonable assurance that information, which is required to be disclosed by us in the reports that we file or submit under the Securities and Exchange Act of 1934, as amended, is recorded, processed, summarized and reported within the time periods specified in the rules and forms of the Securities and Exchange Commission, and is accumulated and communicated to management in a timely manner. Our Chief Executive Officer and Chief Financial Officer have evaluated this system of disclosure controls and procedures as of the end of the period covered by this quarterly report, and have concluded that the system is effective. There have been no changes in our internal control over financial reporting during the most recent fiscal quarter that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

**PART II - OTHER INFORMATION****ITEM 1.****LEGAL PROCEEDINGS**

From time to time, the Company is involved in various lawsuits and legal matters. It is the opinion of management, based on the advice of legal counsel, that these matters will not have a material adverse effect on the Company's financial statements.

**ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS**

The following table sets forth information with respect to purchases of common stock by the Company or any affiliated purchasers during the three months ended December 31, 2011:

Period	Total Number of Shares Purchased	Average Price Paid per Share	Total Number of Shares Purchased As Part of Publicly Announced Plans Or Programs	Maximum Number of Shares that May Yet be Purchased Under the Plans or Programs
November 2011	11,000	\$ 5.35	11,000	89,000
December 2011	10,039	\$ 5.08	10,039	78,961
Total	21,039	\$ 5.22	21,039	78,961

In October 2011, the Company announced a stock buyback program and authorized the purchase of up to 100,000 shares of common stock. Shares may be purchased from time to time under this program in the open market, through block trades and/or in negotiated transactions. The program will terminate when 100,000 shares of common stock have been repurchased by the Company pursuant to the program (unless increased or decreased by the Board of Directors).

**ITEM 6.****EXHIBITS****Exhibit No.**

3.1 Articles of Incorporation (incorporated by reference to the Company's Quarterly Report on Form 10-Q for the period ended December 31, 1988, File No. 1-31747)

- 3.2 Articles Supplementary, filed October 14, 2003 (incorporated by reference to Exhibit 3.1 to the Company's Current Report on Form 8-K filed October 31, 2002, file No. 1-31747)
- 3.3 Bylaws, as amended (incorporated by reference to Exhibit 3.3 to the Company's Quarterly Report on Form 10-Q for the period ended June 30, 2010, File No. 1-31747)
- 10.1 Hong Kong Joint Venture Agreement, as amended (incorporated by reference to Exhibit 10.1 to the Company's Annual Report on Form 10-K for the year ended March 31, 2003, File No. 1-31747)
- 10.2 Amended and Restated Factoring Agreement between the Registrant and The CIT Group/Commercial Services, Inc. ("CIT"), dated June 22, 2007 (substantially identical agreement entered into by the Registrant's wholly-owned subsidiary, USI Electric, Inc.) (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed June 26, 2007, file No. 1-31747)
- 10.3 Amended and Restated Inventory Security Agreement between the Registrant and CIT, dated June 22, 2007 (substantially identical agreement entered into by the Registrant's wholly-owned subsidiary, USI Electric, Inc.) (incorporated by reference to Exhibit 10.2 to the Company's Current Report on Form 8-K filed June 26, 2007, file No. 1-31747)
- 10.4 Amendment, dated December 22, 2010, to Amended and Restated Factoring Agreement between the Registrant and CIT dated June 22, 2007 (substantially identical agreement entered into by the Registrant's wholly-owned subsidiary, USI Electric, Inc.) (incorporated by reference to Exhibit 10.5 to the Company's Quarterly Report on Form 10-Q filed February 16, 2011, file No. 1-31747)

- 10.5 Lease between Universal Security Instruments, Inc. and St. John Properties, Inc. dated November 4, 2008 for its office and warehouse located at 11407 Cronhill Drive, Suites A-D, Owings Mills, Maryland 21117 (incorporated by reference to Exhibit 10.8 to the Company's Quarterly Report on Form 10-Q for the period ended December 31, 2008, File No. 1-31747)
- 10.6 Amendment to Lease between Universal Security Instruments, Inc. and St. John Properties, Inc. dated June 23, 2010 (incorporated by reference to Exhibit 10.9 to the Company's Annual Report on Form 10-K for the year ended March 31, 2010, File No. 1-31747)
- 10.7 Amended and Restated Employment Agreement dated July 18, 2007 between the Company and Harvey B. Grossblatt (incorporated by reference to Exhibit 10.7 to the Company's Quarterly Report on Form 10-Q for the period ended December 31, 2007, File No. 1-31747), as amended by Addendum dated November 13, 2007 (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed November 15, 2007, File No. 1-31747), by Addendum dated September 8, 2008 (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed September 8, 2008, File No. 1-31747), and by Addendum dated March 11, 2011 (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed March 12, 2011, File No. 1-31747)
- 31.1 Rule 13a-14(a)/15d-14(a) Certification of Chief Executive Officer\*
- 31.2 Rule 13a-14(a)/15d-14(a) Certification of Chief Financial Officer\*
- 32.1 Section 1350 Certifications\*
- 99.1 Press Release dated February 10, 2012\*
- 101 Interactive data files providing financial information from the Registrant's Quarterly Report on Form 10-Q for the quarter ended December 31, 2011 in XBRL (eXtensible Business Reporting Language) pursuant to Rule 405 of Regulation S-T: (i) Condensed Consolidated Balance Sheets, December 31, 2011 and March 31, 2011, (ii) Condensed Consolidated Statements of Earnings for the nine months ended December 31, 2011 and 2010, (iii) Condensed Consolidated Statements of Cash Flows for the nine months ended December 31, 2011 and 2010, and (v) Notes to Consolidated Financial Statements\*

\*Filed herewith

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

UNIVERSAL SECURITY  
INSTRUMENTS, INC.  
(Registrant)

Date: February 10, 2012 By: /s/ Harvey B. Grossblatt  
Harvey B. Grossblatt  
President, Chief Executive Officer

By: /s/ James B. Huff  
James B. Huff  
Vice President, Chief Financial Officer